



# FISCAL YEAR 2023-24 ADOPTED OPERATING & CAPITAL IMPROVEMENTS BUDGET



**CITY OF FULLERTON, CA**

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# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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# CITY OF FULLERTON CITY OFFICIALS

## ELECTED OFFICIALS



**MAYOR**  
FRED JUNG  
DISTRICT 1



**MAYOR PRO TEM**  
BRUCE WHITAKER  
DISTRICT 4



**COUNCIL MEMBER**  
NICK DUNLAP  
DISTRICT 2



**COUNCIL MEMBER**  
SHANA CHARLES  
DISTRICT 3



**COUNCIL MEMBER**  
AHMAD ZAHRA  
DISTRICT 5

## EXECUTIVE TEAM

**CITY MANAGER**  
ERIC J. LEVITT

**POLICE CHIEF**  
BOB DUNN

**LIBRARY DIRECTOR**  
JUDY BOOTH

**FIRE CHIEF**  
ADAM LOESER

**DIRECTOR OF HUMAN RESOURCES**  
EDDIE MANFRO

**DIRECTOR OF ADMINISTRATIVE SERVICES**  
ELLIS CHANG

**INTERIM DIRECTOR OF PUBLIC WORKS**  
RAUL GODINEZ II

**DIRECTOR OF COMMUNITY & ECONOMIC DEVELOPMENT**  
SUNAYANA THOMAS

# CITY OF FULLERTON, CA

**Fiscal Year 2023-24**



## Adopted Operating & Capital Improvements Budget

### SUBMITTED BY

City Manager      Eric J. Levitt

### PREPARED BY BUDGET OFFICE

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Budget Analyst II	Cinndy Barrios

### IN COLLABORATION WITH

All City Departments	Department Heads
	Department Budget Liaisons



# CITY OF FULLERTON

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# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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## CITY OF FULLERTON

### City Manager's Office

June 6, 2023

The Honorable Mayor and Members of the City Council  
Fullerton, California

As your City Manager, I am proud to present the City of Fullerton's Operating Budget for Fiscal Year (FY) 2023-24. The FY 2023-24 Adopted Budget (Budget) represents the City's operating plan and commitment to providing essential municipal services to the community in a fiscally sustainable manner, improves key programs and service levels to the community and provides organizational stability in support of the City Council's top priorities of Public Safety, Infrastructure and Fiscal & Organizational Sustainability.

FY 2022-23 was a successful year for the City. Under the leadership of the City Council, the City implemented budget strategies including reductions to redirect the City's operating budget on a path towards fiscal sustainability. The City's economic growth has moved past post-pandemic recovery, as illustrated by: continued property tax growth, increased sales tax revenue beyond pre-pandemic growth levels, and uptick in development related revenues, all of which contributed to revitalization of the City's economic base. The City has intensified its economic development efforts, with the opening of the Goodman Logistics Center and completion of a retail marketing plan. Seeking grant funding opportunities was a high priority, as evidenced by the City receiving critical funding to purchase the Fullerton Navigation Center and opening of the Homeless Outreach Proactive Engagement facility, better known as the HOPE Center, a collaborative regional initiative to address homelessness in the region. In FY 2022-23, the City continued to apply federal ARPA funds to stabilize local government finances and fund completion of vital projects and programs. Continued economic growth and the FY 2022-23 budget plan has put the City on a viable path towards fiscal and organizational stability.

The FY 2023-24 Adopted Budget (Budget) keeps this momentum and continues placing the City on the path of fiscal and organization stability, as highlighted by the following:

- *Strengthened Financial Position* ~ The Budget is projected to meet the City Council's goal of maintaining 17% General Fund contingency reserves levels;
- *Revenue Growth* ~ General Fund revenues, led by property and sales tax, are projected to increase by approximately 19% since FY 2020-21 representing strong local economic recovery from and growth beyond the pandemic;
- *Improved Programming & Service Levels* ~ The Budget includes maintenance of current service levels and, in some areas, service level enhancements: Public Safety, Community Programs & Events, Parks and Landscape Maintenance and provides Organizational Stability;
- *Continued Cost Recovery Efforts* ~ The Budget continues City Council leadership in cost recovery efforts with revisions to several department user fees, including the Fire Department user fees which had not been adjusted in over 10 years;
- *Set Aside for Future Measure M2 Requirements* ~ To address future projected short falls in the City's ability to meet its annual Maintenance of Effort (MOE), City Council set aside and assigned reserves of \$5.5 million over 3 fiscal years to support discretionary matching requirements for the City to continue receiving Measure M2 funding for vital street projects;

### THE EDUCATION COMMUNITY

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- *Investment in Local Streets / Infrastructure* ~ In addition to the FY 2023-24 Adopted Capital Improvement Plan (CIP) Budget, the Budget includes application of \$5.5 million of ARPA funds and an additional \$2.8 million (\$1.3 million from the Infrastructure Fund and one-time \$1.5 million from the General Fund) towards street infrastructure improvements, including residential streets.

While I believe that the City is in the most stable fiscal condition it has been in in recent years, the City continues to face several fiscal and organizational challenges as we move out 4 to 5 years. In recent years, the City has struggled with attracting and retaining employees, which was exacerbated by the pandemic, resulting in service delivery challenges. We are now beginning to see improvements in our retention and recruitment efforts based on recent MOU agreements that the City Council has approved. Similarly, the City like many other agencies, is also challenged with addressing housing needs and homelessness. The City's aging infrastructure continues to provide challenges in balancing the resources needed for capital infrastructure, as the City lacks resource levels needed to provide current service levels, fund replacement of the City's aging infrastructure, and support necessary ongoing annual investment facility and capital maintenance and improvements.

Despite these challenges, the City's improved financial condition has enabled the City to successfully address labor challenges through negotiations with its police and fire safety groups and miscellaneous bargaining groups. The City completed its housing plan and continues to address homelessness locally and support regional efforts. The Budget also increased General Fund contribution toward street infrastructure improvements, while also enhancing program and service levels to the community. The City truly is at a "Crossroads of Opportunity" as we begin FY 2023-24.

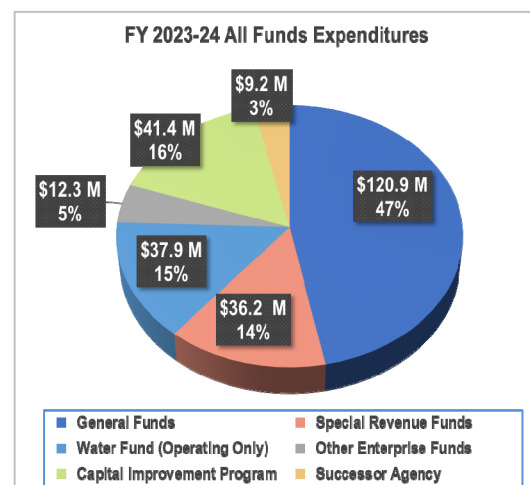
My Budget Message provides an overview of All City Funds with a focus on the General Fund, as this is the City's chief operating fund that provides traditional municipal services, such as public safety, public works maintenance services, and parks and recreation and library community services to name a few. This budget message also presents the City's economic outlook and Five-Year Financial Forecast and introduces Performance Measures, a new budget initiative in our efforts to continually improve our financial processes.

### **City-Wide Funds**

The Citywide FY 2023-24 All Funds' Budget totals \$257.9 million in expenditures and is supported by Citywide revenues, interfund transfers and available fund balances (including designated funds for capital projects). An overview of the FY 2023-24 All City Funds Budget is presented below.

**Table 1 – FY 2023-24 All Funds Budget**

All Funds by Fund Type	FY 23-24 Proposed
General Fund	120,884,437
Special Revenue Funds	36,150,094
Water Fund (Operating Only)	37,853,377
Other Enterprise Funds (Operating Only)	12,300,226
CIP Program	41,419,550
Successor Agency	9,248,190
<b>All Funds Expenditures Total</b>	<b>\$257,855,874</b>
<b>All Funds Revenues Total</b>	<b>\$245,960,621</b>
Designated Funds for Capital Projects	21,070,440
<b>All Funds Revenues and Capital Designated</b>	<b>\$267,031,061</b>





The General Fund, the City's chief operating fund, encompasses 47% of the citywide budget and totals \$120.9 million. The Water Fund, the City's water utility and largest enterprise fund, totals \$37.9 million in its operating budget and comprises 15% of the Citywide budget with the other enterprise funds (Airport, Sewer, etc.) accounting for 5% of the citywide budget.

The City's Special Revenue Funds' budget totals \$36.2 million and reflects 14% of the Citywide budget. Special Revenue Funds are restricted for specific purposes and include funds such as Gas Tax and Measure M funds for transportation costs and street improvements; refuse and sanitation funds; and grant funds which include annual CDBG funds for community programs and projects, ARPA, and SB2 state housing grants.

The City's CIP Budget, or City's capital projects plan, represents 16% of the Citywide budget totaling \$41.4 million. The CIP Budget is primarily supported by special revenue funds, such as Gas Tax and Measure M2. In FY 2023-24, the CIP Budget is enhanced with the use of \$5.5 million of ARPA funds, \$2.7 million of Infrastructure Funds, and a one-time contribution of \$1.5 million from the General Fund. The CIP Budget will also continue to receive its regular investment from the Water (\$17 million) and Sewer (\$1.5 million) Enterprise Funds to support utility infrastructure improvements.

In summary, the All Funds' Budget is balanced through support by ongoing revenues, interfund transfers, or available reserves in each respective fund.

### **General Fund (including Library and Parks/Recreation)**

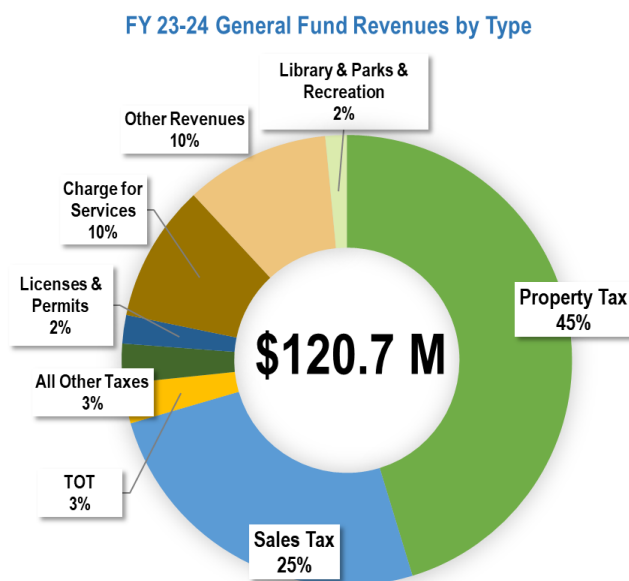
The FY 2023-24 General Fund Budget totals \$120.9 million in operating expenditures and \$4.2 million in transfers out for a total General Fund Budget of \$125.1 million. The FY 2023-24 General Fund Budget is balanced with \$120.7 million in operating revenues and \$7.2 million of transfers in, which includes application of the remaining \$6.95 million of ARPA Revenue Replacement funds for stabilization of government operations. An overview of General Fund operating revenues and expenditures are presented below.

### **Revenues**

General Fund operating revenues (excluding transfers in) are projected to total \$120.7 million, which reflects an increase of \$7.1 million (or 6.2%) from prior fiscal year budgeted revenues of \$113.6 million. The City's continued strong economic growth post-pandemic is driven by consistent and stable property tax growth, strong sales tax revenue growth surpassing pre-pandemic growth levels, and recent uptick in planning and development related fee revenue as development continues in the City.

**Property Tax** – As seen on Table 2 on the right, Property Tax is the City's largest General Fund revenue and accounts for 45% of all General Fund revenue. Property Tax is projected to total \$54.6 million, which is an increase of \$2.5 million (or 4.8%) over prior fiscal year budgeted revenues, primarily due to an increase of property tax in lieu revenues, secured assessed property valuation growth and uptick in former redevelopment agency

**Table 2 - FY 23-24 General Fund Revenues**



residual property tax receipts. The City's diverse and stable property tax base (mixture of commercial, industrial, and residential) continues to pace consistent revenue growth due to the strong assessed property valuations in Fullerton.

*Sales Tax* – Sales Tax, the General Fund's second largest revenue, is projected to total \$30.4 million, which reflects an increase of \$1 million (or 3.3% increase) from prior fiscal year. Several factors are contributing to the City's sales tax growth, including:

- ✓ *Diverse Economic Base not reliant on a single economic sector;*
- ✓ *Continued Economic Recovery & Post-Pandemic Growth;*
- ✓ *Current Inflationary Environment;*
- ✓ *Increases to County Pool allocation from a State law enacted in 2019 and increased online sales;*
- ✓ *New Business Retailers coming to the City in recent years.*

Projected Sales Tax revenues reflect the continued economic growth beyond its post-pandemic recovery, and overall the City's strong revenue growth.

*Transient Occupancy Taxes (TOT)*, another major revenue adversely impacted by the pandemic, has recovered to pre-pandemic levels in FY 2023-24. TOT revenue is projected to total \$3.5 million. As travel and places of tourism have rebounded, despite a hotel closure in FY 2022-23, TOT revenues have recovered with increased occupancy, aided by the City's Short-Term Rental (STR) program.

*Planning and Development Fees* will continue to see a significant increase in revenues and is projected to generate an additional \$1.6 million in FY 2023-24. This is due to current development volume trends (54% increase in activity), including completion of and approved future major development projects, such as Goodman Logistics, Parkwest and Fox Block. In addition to recent cost recovery permit and user fee increases, continued economic development is contributing to the projected substantial increases in planning and development-related permit and fee revenues.

*Revision to and New User Fees to Support Cost Recovery* – Beginning in FY 2023-24, the Fire Department will incorporate Year 1 of a 3-year phased-in increase to the department's user fees. This is anticipated to generate an additional \$0.7 million in FY 2023-24. Fire Department user fees and cost of services had not been adjusted in over 10 years. A fee study was performed to validate cost recovery increases to user fees. Reviewing and addressing user fees is part of the City's efforts to achieve full cost recovery for critical services performed on behalf of its residents and business community.

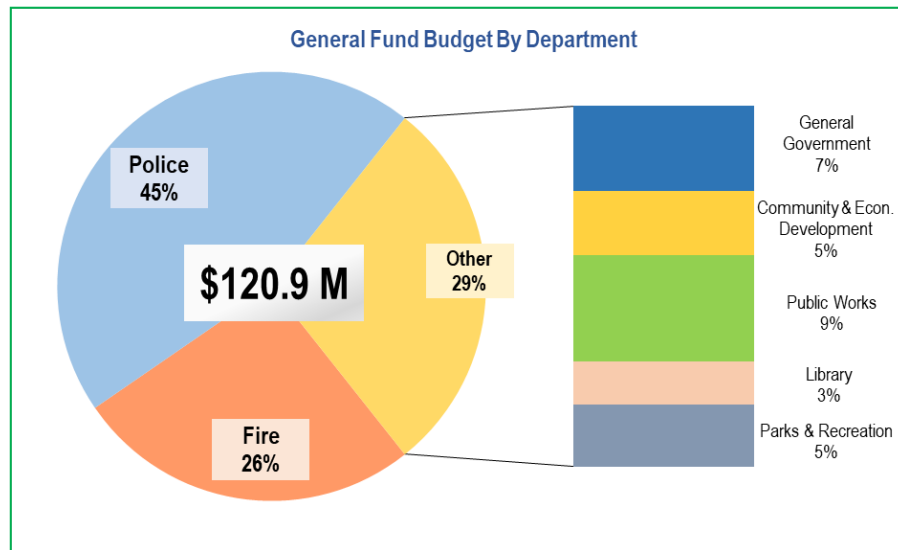
All other revenues in the General Fund are projected to perform as expected or increase in line with market trends in FY 2023-24.

### *Expenditures*

FY 2023-24 General Fund operating expenditures (excluding transfers out) are projected to total \$120.9 million, which reflects an increase of \$6.6 million (or 5.7%) from prior fiscal year budgeted levels. An overview of the FY 2023-24 General Fund Expenditure Budget is presented below.



**Table 3 – FY 23-24 General Fund Expenditures**



As illustrated above, the City of Fullerton is a “full-service” City with in-house public safety Police and Fire Departments, operating service departments, including Public Works, Community and Economic Development, and community services departments such as Parks and Recreation and Library.

Public Safety, one of the City’s top priorities, is budgeted at \$86.2 million and represents 71% of the total General Fund budget, which is typical for a full-service city.

Public Works is the next largest department at 9% of the General Fund. The Public Works Department, which comprises of Engineering and Maintenance Services also supports operations supported by several other City funds, such as the City’s utilities funded by the Water and Sewer Enterprise Funds, and other special revenue funds, such as Gas Tax and Measure M2 funds.

Human and Leisure services represent the Parks & Recreation and Library department budgets and encompass 8% of the General Fund budget collectively.

General Government, which accounts for 7% of the General Fund, consists of the Administration departments: City Manager’s Office, Administrative Services (Finance), and Human Resources (HR).

Community & Economic Development (CED) makes up the remaining 5% of the General Fund operating budget. The department provides planning, building and safety services, and code enforcement services to the community while also leading the City’s economic development initiatives.

### ***FY 2023-24 Budget Highlights***

The FY 2023-24 General Fund Budget was developed to support improved community preservation levels, community events and programs and organizational efficiencies to support public safety, infrastructure, economic development, and community service efforts. These efforts are demonstrated through the following changes incorporated in the FY 2023-24 General Fund Budget:

- *Public Safety (\$1 million)* – Budget additions include software to initiate implementation of a Real-Time Crime Center, one-time supplies for Mounted Horse Units for better patrol efforts in Downtown Fullerton and trails, annual debt service to finance the purchasing of a new Fire Quint and 2 Fire Engines, and new equipment and uniforms to comply with new fire safety (CalOSHA) mandates.
- *Community Preservation (\$0.9 million)* – The Budget includes improvements to the City's community preservation efforts which includes increasing to the frequency of landscaping of City parks, medians, and trails from a 4-5 week to a 2-3 week cycle through the addition of 9.0 full time equivalent (FTE) senior maintenance worker positions. Community Preservation budget enhancements also includes new playground material for better safety in the City's parks, addition of 1.0 FTE Code Enforcement Officer to improve cannabis and special enforcement initiatives, and increased funding for homeless encampment cleanup services.
- *Community Events & Services (\$0.3 million)* – The Budget restores funding for key community events such as the 4<sup>th</sup> of July Celebration and First Night which could not be held during the pandemic. Community Events & Service enhancements also includes one-time equipment purchases for the Fullerton Community Center and one-time Maple Center scholarship.
- *Organizational Efficiencies & Sustainability (\$0.35 million)* – Included in the Budget are various position reclassifications and reorganizations across several departments to enable departments to operate more efficiently and better deliver services to the community. Generally, department reorganizations are either cost neutral or nets a minimal fiscal impact to each departments' budgets. In addition, 3.0 FTE administrative positions were added to the FY 2023-24 Budget, including the addition of a Senior Planner, City Traffic Engineer, and Administrative Assistant to be shared by Public Works and CED departments. Budget adjustments were also factored into the Budget to support Citywide retention and recruitment efforts to support the organizations operational sustainability efforts.

Overall, the General Fund budget is a balanced budget and is projected to achieve the City's 17% General Fund reserve level goal with service levels prioritizing the community's needs; while putting the City on path towards fiscal and organizational stability.

### **FY 2023-24 General Fund Five-Year Financial Forecast**

A financial forecast is sound, financial planning tool that projects the City's financial position over a near term, multi-year period. The City presents its 5-year forecast annually during the budget development process. The General Fund Five-Year Financial Forecast (Forecast) is based on the underlying operating revenue and expenditure assumptions for FY 2023-24, as well as a certain set of other quantitative and qualitative economic assumptions for future fiscal years.

**Table 4 – FY 2023-24 General Fund Five-Year Financial Forecast**

	Adopted Budget FY 23-24	FY 24-25 Forecast	(Recession) FY 25-26 Forecast	FY 26-27 Forecast	FY 27-28 Forecast
<b>Beginning Fund Balance</b>	<b>\$26,114,097</b>	<b>\$26,876,930</b>	<b>\$24,161,259</b>	<b>\$18,988,306</b>	<b>\$15,495,297</b>
<b>Revenues</b>	<b>120,671,857</b>	<b>124,727,174</b>	<b>125,208,281</b>	<b>128,868,002</b>	<b>133,296,037</b>
<b>Transfers In</b>	<b>7,150,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
Transfers In-Traffic Safety Fund	200,000	200,000	200,000	200,000	200,000
Transfers In-From Brea Dam Fund (One-Time)	-	-	-	-	-
Transfers In-ARPA Fund for Revenue Replacement	6,950,000	-	-	-	-
<b>Revenues &amp; Transfers In Total</b>	<b>127,821,857</b>	<b>124,927,174</b>	<b>125,408,281</b>	<b>129,068,002</b>	<b>133,496,037</b>
<b>Expenditures</b>	<b>(120,884,437)</b>	<b>(124,812,858)</b>	<b>(128,157,682)</b>	<b>(130,366,428)</b>	<b>(132,366,650)</b>
<b>Transfers Out</b>	<b>(4,174,587)</b>	<b>(2,329,987)</b>	<b>(4,173,552)</b>	<b>(4,023,334)</b>	<b>(4,254,108)</b>
Transfers Out (Infrastructure Fund)	(2,674,587)	(2,329,987)	(2,423,552)	(2,194,584)	(2,343,064)
Transfers Out for Residential Streets (CIP Fund)	(1,500,000)	-	-	-	-
Transfers Out (Measure M2 MOE Match)	-	-	(1,750,000)	(1,828,750)	(1,911,044)
<b>Expenditures &amp; Transfers Out Total</b>	<b>(125,059,024)</b>	<b>(127,142,845)</b>	<b>(132,331,234)</b>	<b>(134,389,762)</b>	<b>(136,620,758)</b>
<b>Net Operating Surplus/(Deficit)</b>	<b>\$2,762,833</b>	<b>(\$2,215,671)</b>	<b>(\$6,922,953)</b>	<b>(\$5,321,760)</b>	<b>(\$3,124,721)</b>
MOE Reserve	(2,000,000)	(500,000)	1,750,000	1,828,750	1,911,044
<b>Ending Fund Balance</b>	<b>\$26,876,930</b>	<b>\$24,161,259</b>	<b>\$18,988,306</b>	<b>\$15,495,297</b>	<b>\$14,281,619</b>
10% Contingency Reserve (Minimum)	\$12,088,444	\$12,481,286	\$12,815,768	\$13,036,643	\$13,236,665
<b>17% Contingency Reserve (Goal)</b>	<b>\$20,550,354</b>	<b>\$21,218,186</b>	<b>\$21,786,806</b>	<b>\$22,162,293</b>	<b>\$22,502,330</b>
Over/(Under) 10% Contingency Reserve	14,788,486	11,679,973	6,172,538	2,458,654	1,044,954
<b>Over/(Under) 17% Contingency Reserve</b>	<b>6,326,576</b>	<b>2,943,073</b>	<b>(2,798,500)</b>	<b>(6,666,996)</b>	<b>(8,220,711)</b>

The Forecast factors in specific revenue assumptions for its major revenues of property tax and sales tax and incorporates conservative growth factors for all other revenues. On the expenditure side, personnel and benefits growth factors as well as standard inflationary factors for maintenance and operating costs are included. A mild recession year is also factored into FY 2025-26, which includes lower or negative growth factors in the event of a recession.

For the base year (FY 2023-24 Adopted Budget), General Fund is projected to end FY 2023-24 at \$6.8 million above its 17% reserves level. In addition, the Forecast presents the portion of secured property tax and sales tax (per Ordinance No. 3284) to be transferred out annually to the Infrastructure Fund for capital infrastructure and facility improvement projects. The Forecast highlights the set aside of General Funds to meet future annual Measure M2 MOE matching requirements. Overall, the General Fund is projected to maintain its 17% reserve goal level through Year 2 (FY 2024-25) and maintain its minimum 10% reserves through FY 2026-27.

### **Capital Improvement Program (CIP)**

Capital infrastructure and facility improvements is one of the top priorities identified by the City Council. The City operates a Five-Year Capital Improvements Program to provide a comprehensive, capital projects plan the City intends to undertake over a five-year period. Funding for year of the plan is incorporated annually as part of the adopted budget. The FY 2023-24 Adopted CIP Budget (CIP Budget) totals \$41.4 million, with \$14.5 million for street rehabilitation and \$17.5 million for water infrastructure projects in addition to other capital improvements.

Outlined below are the City's adopted funding levels for each major CIP category area.

**Table 5 – FY 2023-24 Adopted CIP Projects by Category**

<b>CIP Budget by Category</b>	<b>Adopted Amount</b>
Street Rehabilitation	\$14.5 M
Utility Infrastructure (includes Water, Sewer, and Storm Drains)	\$21.0 M
Traffic Systems Infrastructure	\$1.2 M
Facility Infrastructure	\$2.7 M
Parks & Recreation Infrastructure	\$1.2 M
Airport Infrastructure	\$0.8 M
<b>FY 2023-24 CIP Budget Total</b>	<b>\$41.4 M</b>

- *Street Rehabilitation budget of \$14.5 million* – The street rehabilitation projects budget totals \$14.5 million. These projects are supported by contributions from SB1 & Gas Tax funds, Measure M2 and federal CDBG funds to support street improvements. In addition, the Budget includes \$5.5 million of the total \$13.1 million City Council obligated ARPA Revenue Replacement funds for street infrastructure projects, \$1.25 million from the Infrastructure Fund, and a one-time \$1.5 million General Fund contribution for residential streets.
- *Utility Infrastructure (Water, Sewer and Storm Drains) budget of \$21.0 million* – Utility Infrastructure projects budget totals \$21.0 million and is primarily supported by utility Enterprise Funds. The Budget also includes anticipated receipt of a \$0.5 million grant for water improvements in FY 2023-24.
- *Facility Improvements budget of \$2.7 million* – Facility improvement projects budget totals \$2.7 million. Facility improvements planned for FY 2023-24 includes improvements to City facilities to enhance site functionality, technology upgrades, and improvements to provide greater accessibility to the community are highlighted by the planned use of \$1.4 million from the Infrastructure Fund and from an award of a Library state grant of \$0.3 million.

The CIP Budget also includes capital improvements to its traffic systems (\$1.2 million) infrastructure; \$0.8 million of Airport improvements supported by Federal Aviation Administration grants; and Parks and Recreation infrastructure improvements (\$1.2 million) primarily supported by park dwelling funds.

### **Performance Measures**

In the City's efforts to continually improve its financial and budget processes and align with Government Finance Officers Association (GFOA) best practices, Performance Measures were incorporated into the FY 2023-24 Adopted Budget. Performance measures are quantifiable metrics that are used to collect information about operational activities, achievement of goals, community conditions, or other environmental factors so users may better understand a situation and make informed decisions. Performance measures should be 'measurable' and 'quantifiable' metrics that pertain to each department's work plan.

In FY 2023-24, all departments submitted performance measures that centered around the following City priorities: Improving Infrastructure, Fiscal & Organizational Sustainability, Public Safety, Organizational Efficiencies, Community Preservation and Community Services & Events. The goal of the performance measures initiative is to encourage departments to develop and utilize data-driven metrics support monitoring and tracking of each departments



operating goals to provide another tool to enhance department development of future operating budget plans. Lastly, performance measures are a key metric for the City to continue receiving the GFOA Distinguished Budget Award, in which the City was first awarded this award in FY 2022-23.

### **Moving Forward**

In closing, the City of Fullerton is in a much improved financial condition and organizational position heading into FY 2023-24 due in large part to recovery of the local economy and the City's revenue growth post-pandemic, as well as City Council's resolve during and post pandemic to redirect budget prioritization with a focus on fiscal sustainability. In FY 2022-23, the City made significant strides on cost recovery efforts and its economic development efforts with completion of significant development projects such as the Goodman Logistics Center and approval of other major development projects.

As mentioned in my opening remarks, the City will continue to build upon its FY 2022-23 successes as the City positions itself to meet its challenges at this ***"Crossroads of Opportunity"***. FY 2023-24 will be another exciting year for the City of Fullerton as the Budget supports the City's plan to improve service levels and community programming, invest additional funding towards our streets and infrastructure, invest in its organization in its efforts towards the City Council's top priorities of Public Safety, Infrastructure, and Fiscal and Organizational Sustainability. The Budget was developed to prioritize funding needed to address its labor retention and recruitment, housing, homelessness, and aging infrastructure and facility challenges.

Under the leadership of the City Council, with the work and dedication of my Executive Team and through the resolve and cooperation of all City staff, I am confident the City will continue our path towards ***"Fiscal and Organizational Sustainability"*** and continue to provide quality municipal services to our residents, business residents and patrons to the City of Fullerton.

As City Manager, I have worked with and will continue to work with the City Council and executive staff to continue organizational focus on our core services, to search for creative ways to enhance service delivery within our fiscal position, to prudently manage fiscal resources, and to identify revenue generating opportunities, such as new revenues or cost recovery opportunities. I also commit to work with all City staff to accomplish viable budget solutions for the betterment of the organization and community.

I want to thank the City Council for their leadership and direction on the City's finances and for their commitment to placing the City on a path towards fiscal sustainability. I also want to thank the Budget Team, Department Heads and staff for their budget development efforts that culminated with the FY 2023-24 Adopted Budget. I am excited and confident to serve the City and move Fullerton forward towards fiscal sustainability at this ***"Crossroads of Opportunity"*** and for the years to come for the betterment of our residents and the greater Fullerton community.

Respectfully submitted,



Eric J. Levitt  
City Manager



# CITY OF FULLERTON, CA

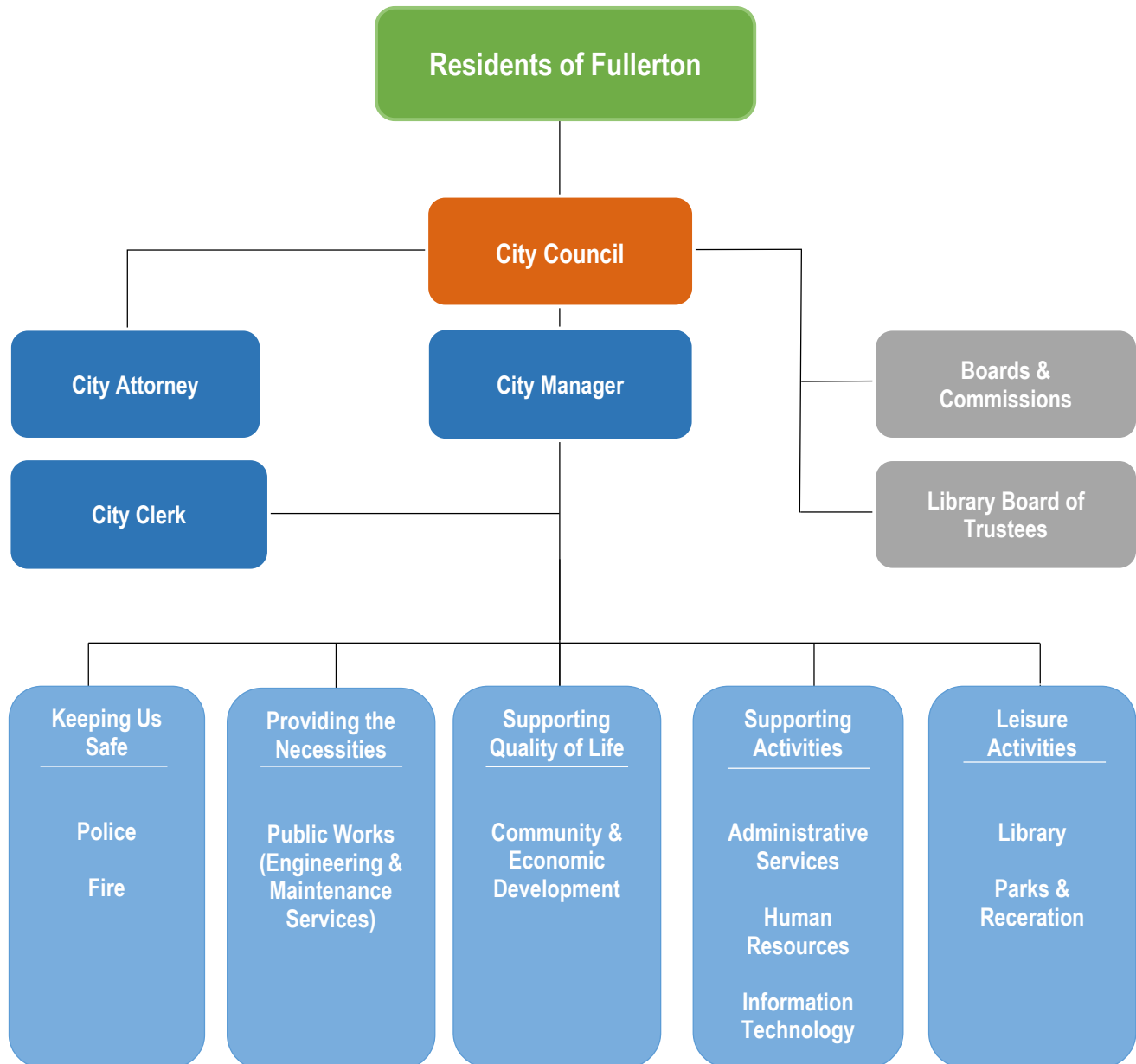
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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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# CITY OF FULLERTON ORGANIZATION CHART





# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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# FULLERTON CITY PROFILE

## HISTORY

The lands now occupied by the City of Fullerton were part of the land granted to Juan Pacifico Ontiveros in 1837 by the Mexican Governor, Juan Alvarado. Domingo Bastanchury, who was born in France and immigrated to California in 1860, began acquiring some of the land that had once belonged to Stearns in the 1870s. He ultimately owned 1,200 acres south of Fullerton and 6,000 acres northwest of Fullerton.

With an ample supply of oil resources, people were drawn to northern Orange County. In the late 1880s, George H. Fullerton helped bring rail lines to the area, and in 1887, Massachusetts grain merchants George and Edward Amerige founded the City of Fullerton. The City was officially incorporated in 1904, becoming Orange County's fourth city.



*Amerige Bros. Real Estate  
336 W. Commonwealth Avenue*

## LOCATION

Located in North Orange County, Fullerton encompasses 22.3 square miles and is approximately 25 miles southeast of Los Angeles, 20 minutes from Disneyland and 15 miles northwest of John Wayne Airport. Conveniently located near the SR-91, I-5, and

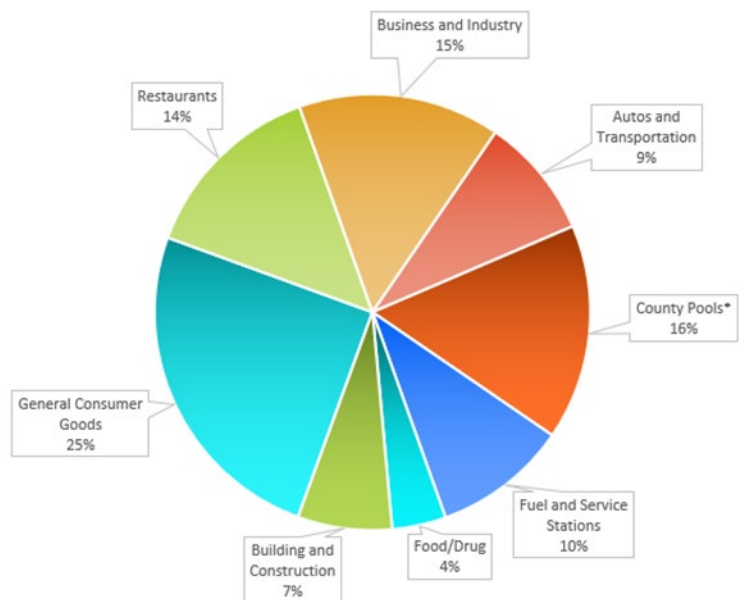
SR-57 freeways, Fullerton is a full-service city renowned for its unique mix of residential, educational, commercial, and industrial environments. With a population of 139,431, Fullerton is the 42<sup>nd</sup> largest city in the State, and 6<sup>th</sup> largest city in Orange County.

## CITY GOVERNMENT

Fullerton is a "general law" city, meaning it derives its powers from acts of the State Legislature. Fullerton is a "Council-Manager" form of government. The City Council enacts policy and provides the political leadership, while the City Manager directs City departments in carrying out that policy.

## LOCAL ECONOMY

The Fullerton business community is diverse and balanced with no single industry or business dominating its local economy. The top three industries within Fullerton are: General Consumer Goods, Business and Industry, and Restaurants. Major employers in Fullerton include California State University-Fullerton, Fullerton Community College, Fullerton School District, St. Jude Hospital, Raytheon Systems Company, and AJ Kirkwood & Associates Inc.



Source: Q4 2022 Sales Tax Update



# FULLERTON CITY PROFILE

## EDUCATION

Known as "The Education Community", Fullerton is home to numerous award-winning educational institutions, including California State University, Fullerton. As of 2021, Fullerton's public elementary schools have 11 California Distinguished Schools awards, 5 Golden Bell awards and 4 National Blue-Ribbon awards.

### **No. of Schools**

Fullerton Elementary School District	15
Junior High School	3
Fullerton Joint Union School District	4
Private Schools (K-12)	11
Postsecondary Education	5

## RECREATIONAL ACTIVITIES

With more than 50 City parks, a museum, a cultural center, and a library, there is something for everyone in the City of Fullerton! Other recreational facilities include two sports complexes, a golf course, tennis center, airport, and arboretum. The Fullerton Community Center hosts various senior programs, weekly farmers markets, and recreation classes for kids and adults.



***Antique Aircraft Display Day***

*Offered on the 2<sup>nd</sup> Sunday of every month  
4011 W. Commonwealth Ave.*

The City of Fullerton offers 31 miles of recreational trails, perfect for hikers, equestrians, mountain bike riders and outdoor enthusiasts. A few trails and parks include:

- West Coyote Hills Trail
- Hillcrest Park
- Laguna Lake Park



*Juanita Cooke Trail*

## TRANSPORTATION FACILITIES

Since 1992 Metrolink has provided Southern California commuters with reliable and affordable rail service along its more than 500-mile rail system. On any given workday, an average of 3,000 commuters travel through the Fullerton Transportation Center, making it the busiest stop along Metrolink's Orange County route.

Metrolink - 120 E. Santa Fe Ave.

AMTRAK - 120 E. Santa Fe Ave.

Fullerton Airport - 4011 W. Commonwealth Ave.

OCTA (Orange County Transportation Authority)

## HISTORIC DOWNTOWN FULLERTON

Looking for something to do? Downtown Fullerton offers a rustic old town atmosphere with a cluster of more than 70 historic buildings, sidewalk cafes, entertainment venues, boutiques, bars and restaurants. The SOCO (South of Commonwealth) District is an area with local businesses, eateries and lounges that are on Santa Fe Avenue, both east and west of Harbor Boulevard.

# FULLERTON CITY PROFILE

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## MISCELLANEOUS STATISTICS

**Founded:** 1887

**Date of Incorporation:** 1904

**The Name:** The City was named for George H. Fullerton, the Santa Fe Railway land agent who routed the railroad through the City.

**The Seal:** Designed by artist Tom Van Sant, the figures shown in the seal are stylized depictions of the qualities important to the City of Fullerton. The orange tree refers to the City's agricultural beginnings; the man, woman, and child represent families; and the open book represents the City's commitment to providing educational and cultural opportunities to its citizens.

**Size:** 22.3 square miles

**Population:** 139,431

**Median Age:** 36

**Average Household Income:** \$127,000

**Households with College Degrees:** 45%

**City Tree:** Jacaranda

**City Flower:** Carnation

**Fullerton Airport Flights per Year:** ~80,000

**Annual Budget:** \$258 million (FY 2023-24)

**General Fund Budget:** \$120.9 million (FY 2023-24)

**Number of Fire Stations:** 6

**Miles of City Streets:** 285

**Miles of Sewers:** 320

**Miles of Storm Drains:** 68.14

**Number of Street Lights:** 7,283



# BUDGET GUIDE

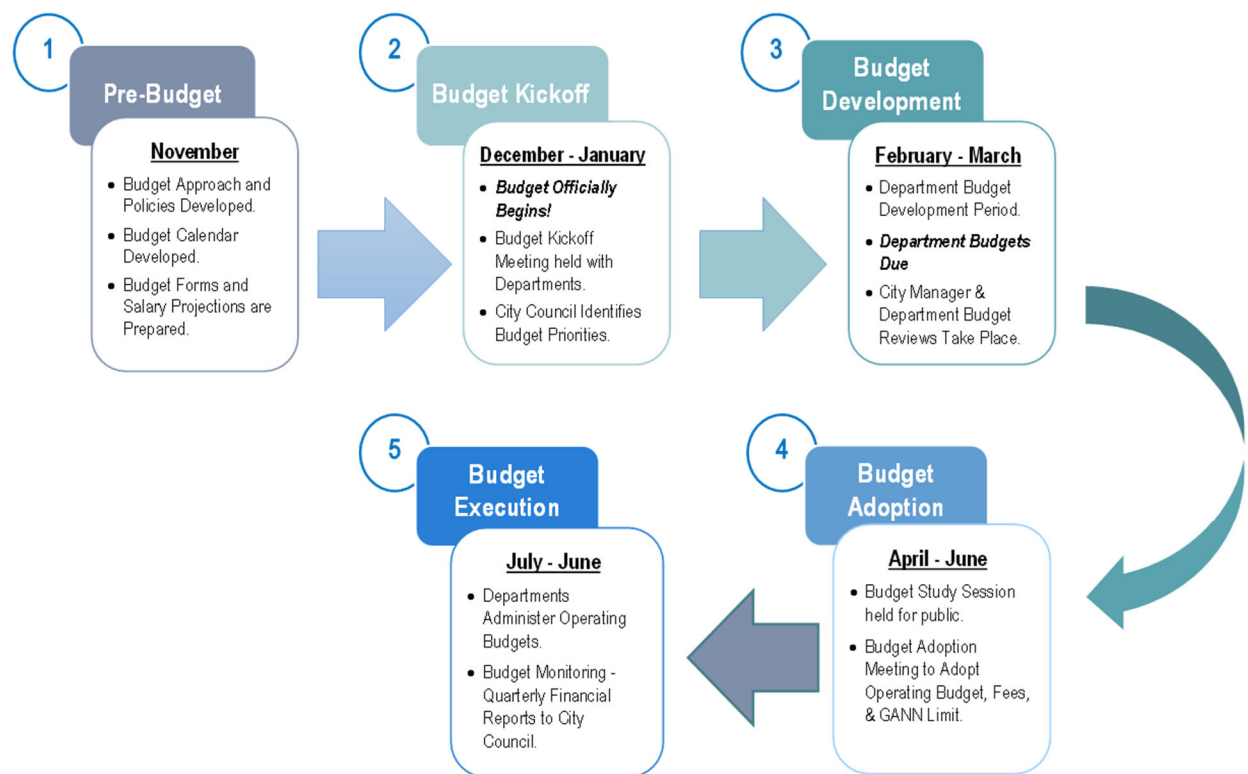
The Budget Book document is the City's financial planning document and fiscal transparency tool that summarizes the City's resources (taxpayer dollars and revenues) and provides an "Operating Plan" on how the City will provide municipal services and programming levels to the community for each given fiscal year. The City operates on a fiscal year basis, starting on July 1<sup>st</sup> and ending on June 30<sup>th</sup> of every year.

While the Budget Book appears simple and straightforward, the Budget Process and foundation of budgeting is a much "more than meets the eye" approach that is a comprehensive, Citywide effort. In order to guide the reader to navigate the Budget Book document, the Budget Guide section presents: an overview of the City's Budget Process, its key Financial and Budget Policies, its basis of budgeting and accounting, and a description of major funds.

## Budget Process

The Budget Development Process is a comprehensive six (6) to nine (9) month process that is administered by the Administrative Services Department (Finance) under the oversight of the City Manager's Office. The Budget Process is also a collaborative, Citywide effort in which all departments are responsible for developing their Department Budgets and play a critical role in overall Citywide budget development. A high-level overview of the City's budget process is shown on the graph below.

Table 1 – Budget Process Flow Chart



In November of each current fiscal year, the **Pre-Budget (Phase 1)** process begins where the new fiscal year budget strategies are formulated and budget materials are developed. The **Budget Kickoff Meeting (Phase 2)** is held in December or January and all budget strategies and policies are introduced to all departments, signaling the "official start" of the new budget year!

**Budget Development (Phase 3)** takes place in February and March, where departments develop and submit their budget requests to Finance, and City Manager's Office reviews all budget requests. It is in this phase where the Proposed Budget, and first draft of the operating budget, is developed in order to present to the City Council.

# BUDGET GUIDE

The **Budget Adoption (Phase 4)** stage takes place beginning in April and ending in June, where the Operating Budget is formally adopted by the City Council. In this stage, Budget Study Session(s) are held in April/May to review the Proposed Budget in detail with the City Council. After the budget study session(s), a formal public hearing is held the first City Council meeting in June to adopt and ratify the City of Fullerton's Operating Budget, Schedule of Fees and Charges or "Master Fee Schedule", and annual Appropriations or GANN Limit for the new fiscal year.

Table 2 – FY 23-24 Budget Calendar

FY 2023-24 Key Budget Events	Date
Budget Kickoff Meeting	12/20/22
Department Budget Requests Due	2/17/23
City Manager-Dept Budget Reviews	Feb- March 2023
Budget Study Session	4/18/23
FY 2023-24 Budget Adoption Meeting	6/6/23
<b>Start of New Fiscal Year</b>	<b>7/1/23</b>

After the budget is adopted, the **Budget Execution (and final phase)** is initiated and the FY 2023-24 Budget officially begins as departments administer their operating budgets in the new fiscal year. Budgets are monitored by Finance throughout the year via quarterly financial reports submitted to the City Council.

## Budget and Financial Policies

The FY 2023-24 Adopted Budget is guided by its budgetary and financial policies that set the foundation for the budget development process. It is the City's general policy to strive to adopt a balanced budget in the General Fund, in which operating expenditures do not exceed and are supported by ongoing, operating revenues. The budget can also be balanced by use of available reserves and/or other sources (i.e. transfers in). To guide this, every year in November, the City Manager's Office and Finance-Budget Team develop a 'current-year' budget approach to achieve a balanced budget for the new fiscal year.

### Budget Methodology

**Expenditures.** For FY 2023-24, the City employed an "Maintenance-of-Effort", or MOE budget approach, in which departments' budgets can increase to factor any 'cost of doing business' or inflationary increases capped at 4.5%, as well as any contracts, and salary and pension-related increases. For any new budget requests, departments are allowed to submit a "Form I-New Budget Request" which are evaluated with respect to the City's priorities and overall City fiscal condition. Finance reviews and approves all MOE budgets, and the City Manager approves any Form I requests; in which department budgets' are developed and submitted for the new fiscal year.

**Revenues.** For the City's revenues, Revenue Budgets are developed by both Finance and departments utilizing various factors and quantitative/qualitative methodologies; in which the City normally takes a fiscally conservative approach in projecting revenues. For Property Tax, the City utilizes historical data of property assessed valuations, and normally factors in a 2%-3% growth factor annually; in addition to the maximum a property valuation can increase per Prop 13. For Sales Tax, the City utilizes outside consultants to assist in projecting sales tax growth and revenues, but also relies on historical and trend analysis. For other major tax revenues, such as TOT and franchise fees, a combination of trend analysis and historical data are used to project revenues. For Users Fees, departments are responsible for developing their revenues utilizing a variety of different metrics, ranging from specialized software that tracks data and input values (i.e. permits software) to historical data and trend analysis.

Any budget approach implemented must be in accordance to the City's financial and budgetary policies, as established by its "Statement of Financial Policies" (adopted on 3/19/19) and are summarized below.

### General Policy – Balanced Budget

- ✓ **Definition.** The operating budget shall serve as the financial plan for the City. It shall serve as the City's management plan for implementing goals and objectives of the City Council, City Manager and departments. The budget shall provide staff the resources necessary to accomplish City Council determined service levels.



# BUDGET GUIDE

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- ✓ *Annual or Bi-Annual Budget.* The City Manager shall bi-annually prepare and present a proposed budget to the City Council no later than the first regularly scheduled City Council meeting in June and the City Council shall adopt said budget no later than June 30 of each year. An annual budget will be prepared in lieu of the bi-annual budget during times of significant financial uncertainty and as recommended by the City Manager, and approved by the City Council.
- ✓ *Balanced Budget.* It is the City's policy to adopt a balanced budget, where operating revenues are equal to, or exceed operating expenditures. In the event a balanced budget is not attainable and the cause of the imbalance is expected to last for no more than one year, the planned use of fund balance (reserves) to balance the budget is permitted. In the event that a budget shortfall is expected to continue beyond one year, the planned use of fund balance must be developed as part of a corresponding strategic financial plan to close the gap through revenue increases or expenditure decreases.
- ✓ *Fund-Department Budget Level.* Budget control is maintained at the Fund and Departmental level. The City Manager has the authority to approve appropriation transfers within the "same department/fund". Transfers needed between different funds/departments and amendments to the budget are approved by the City Council. Budget accountability rests primarily with the operating departments of the City and Department Heads are responsible for ensuring their department's expenditures remain within the budgeted appropriation.
- ✓ *Quarterly Financial Reports.* Staff shall present a financial report to the City Council at least quarterly, including budget-to-actual information and year-end projections.

## **Fund Balance Reserves Policy – General Fund**

- ✓ *Fund Balance Requirement.* The City shall maintain a minimum General Fund balance of 10% of annual General Fund expenditures and shall strive to increase the level to 17% (approximately two months of expenditures). The 10% fund balance will be designated as "assigned" and will be designed to be used in the event of a significant financial emergency.

## **Capital Improvements**

- ✓ *Capital Improvement Program.* The City shall maintain a five-year Capital Improvement Plan (CIP) to address infrastructure, facilities, and equipment maintenance and replacement. The CIP shall be updated annually and shall identify available funding sources. Projects without available funding sources shall be identified as "unfunded".

## **Long-Range Financial Planning**

- ✓ *Strategic Financial Plan.* The City shall develop and implement a long-range, strategic financial plan to achieve a balanced budget and secure financial stability. The plan will be updated as part of the budget development process and shall include forecasted expenditures and revenues of at least five (5) years for the general fund; however, a twenty (20) year forecast may be developed and maintained for the general fund.

## **Basis of Accounting and Budgeting**

Basis of Accounting refers to the timing of revenue and expenditure recognition for budgeting and financial reporting in accordance with Generally Accepted Accounting Principles (GAAP) and outlined by the Governmental Accounting Standards Board (GASB). The City of Fullerton operates on a Modified-Accrual Basis, in which revenues and expenditures received/incurred in the new fiscal year that were intended for the prior fiscal year, are properly recorded in the correct fiscal year to the extent reasonably measurable.

## **Debt Management Policy**

The City adheres to its Debt Management Policy (*approved July 2020*) to ensure that City debt is issued and prudently managed to maintain a sound fiscal position, to maintain the highest credit rating possible, and assist the City in its



# BUDGET GUIDE

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financial flexibility to meet fiscal challenges and finance projects that promote and foster economic growth. It is considered sound fiscal practice and prudent financial management for the City to review and revisit its debt management policy from time to time to set parameters for issuing debt, managing the City's debt portfolio, and provides guidance to City staff and decision makers to issue debt with respect to the City's overall fiscal condition.

## Description of Funds

The City's primary operating fund is the General Fund, as this is its operating fund that supports traditional municipal services, such as public safety, community and economic development, parks and recreation and library community services, and public works. However, there are several other entity-wide funds that compose the City's All Funds Budget, which include: Special Revenues funds, the CIP Fund, Water and Sewer enterprise funds and Successor Agency to name a few. All Citywide funds are categorized by fund type and major funds are described below.

**Governmental Funds** account for and budget governmental activities that are considered core operating functions of the government entity. These include the General Fund, Special Revenue funds, Grant Funds, and certain capital project funds which receive primarily grants or intergovernmental revenues (such as gas tax funds).

- The **General Fund** is the City's primary operating fund and accounts for most City programs and services which are supported by general taxing revenue and various charges and fees.
- The **Special Revenue Funds** are also considered governmental funds and are used to account for and report the proceeds of specific revenue sources that are restricted or committed to specified purposes, often by legislative authority. For example, the City's Gas Tax and SB1-RMRA funds may only be used for certain street improvement and transit programs (and no other purpose) in accordance to state law. Other special revenue funds include County of Orange Measure M2 for county transportation capital projects and federal Community Development Block Grant (CDBG) funds for programs and projects for the benefit of moderate-low income residents and viable economic opportunities in lower socioeconomic areas of the city.
- The **Capital Project Funds** are used to account for and report financial resources that are restricted, or assigned to capital expenditures, including acquisition or construction of capital facilities, street infrastructure, water and sewer infrastructure, and other capital assets.

**Proprietary Funds** account for governmental activities that entail business-like interactions and functions that are self-supported by either fees or charges or cost reimbursement. The City of Fullerton has two types of proprietary funds: Enterprise Funds and Internal Service Funds (ISF).

- The **Enterprise Funds** are used to separately account and budget for self-supporting activities that are supported by rates and/or fees. These funds include: Water Utility, Sewer Utility, Airport and Brea Dam recreational funds to name a few.
- The **Internal Service Funds** are used to separately account for departments that provide that provide goods or services to other funds or departments on a cost-reimbursement basis. These costs are recovered via ISF cost allocations. The City's internal service operations include funds for: Liability Insurance, Workers' Compensation, Vehicle Replacement, Group Insurance and Information Technology to name a few.



**Fiduciary Funds** are funds that are custodial in nature (assets equal liabilities) and are used to account for resources held for the benefit of parties outside the government that cannot be used for government operations. An example of a City fiduciary fund is the Successor Agency fund, which is the City's agency to wind down the affairs of the former Fullerton redevelopment agency.

# CITY OF FULLERTON PERFORMANCE MEASURES

Performance Measures are quantifiable metrics collected throughout the fiscal year regarding the City's operational activities and achievement of goals to gain a better understanding of the City's condition and operations and assess effectiveness of Citywide goals. These data driven metrics assist departments to monitor and track operations and to make informed decisions. Performance Measures were submitted by departments during the annual budget process to align City Council priorities to their respective operations.





Fullerton's City Council identified three top priorities that are important to the organization and the community: **Fiscal and Organizational Stability, Public Safety, and Infrastructure**. In addition to City Council's top three priorities, the City identified other key priority areas during the Fiscal Year 2023-24 budget development process, such as: **Organizational Efficiencies, Community Preservation, and Community Services & Events**. These priorities in conjunction with Council's top three priorities serve as a roadmap for the upcoming fiscal year and focus areas for City departments. Every department established performance measures to align with these City priorities to better track and monitor progress.



	Performance Measure	Department	FY 2022-23 Estimate	FY 2023-24 Goal
<b>Infrastructure</b>				
	Complete Capital Improvements Projects as outlined in the CIP Budget (street rehabilitation, sewer, water, facility projects)	Public Works	30 projects	25 projects
	Review all water permits submitted to ensure safety and compliance regulations are met	Public Works	185 permits	180 permits
	Maintenance inspection of sewer mains	Public Works	296,589 ft	264,000 ft
	Remove emergency and / or high risk trees	Public Works	214 trees	230 trees
	Ground Water Basin Production Percentage (BPP)	Public Works	76%	82%
<b>Fiscal &amp; Organizational Sustainability</b>				
	Recruit & onboard City employees to fill vacant positions	Human Resources	75 employees	75 employees
	Overall City Credit Rating	Administrative Services	AA	AA
	Submit Quarterly Financial Reports to City Council	Administrative Services	4 reports	4 reports
	Apply and submit applications for potential grants	Public Works	7 applications	8 applications
	Implement findings from Retail Strategy Plan	Community & Econ. Development	35%	65%
	Business Registration Certificates issued	Administrative Services	13,571	13,000
	Issue and process Purchase Orders	Administrative Services	1,465	1,200
	Prepare award-worthy Financial documents (ACFR, PAFR, Budget)	Administrative Services	3	3

# CITY OF FULLERTON PERFORMANCE MEASURES



Performance Measure (continued)	Department	FY 2022-23 Estimate	FY 2023-24 Goal
<b>Public Safety</b>			
 Respond to first alarm assignments to a structure fire within 8 minutes or less 95% of the time	Fire	90%	95%
Respond to incoming calls for service	Police	48,500 calls	50,000 calls
Respond to Priority 1 Calls for Service in under 6 minutes	Police	5.3 minutes	5.0 minutes
Increase the numbers of life safety inspections	Fire	4,000	6,000
Closeout Investigative Cases	Police	1,800	2,000
Complete Fire Plan Checks within 10 days of receiving a request	Fire	90%	100%
<b>Organizational Efficiencies</b>			
 Process Building & Safety plans electronically	Community & Econ. Development	3%	85%
Negotiate and implement newly revised labor agreements and labor resolutions	Human Resources	8 bargaining units	4 bargaining units
Wellness related activities for City employees	Human Resources	7 events	10 events
Complete department-wide training	Police	3,250 hours	2,500 hours
Provide employees with security awareness training	Information Technology	1x week	2x week
<b>Community Preservation</b>			
 Maintenance cycle for medians, trails and parks	Public Works	7 - 8 week cycle	4 - 5 week cycle
Increase frequency of encampment cleanups	City Manager	4 week cycle	1 week cycle
Process Code Enforcement complaints	Community & Econ. Development	1,000	1,200
Non-profits assisted via CDBG Funding	Community & Econ. Development	9	10
<b>Community Services &amp; Events</b>			
 Fullerton Tennis Center participants	Parks & Recreation	37,762	40,500
Fullerton Fitness Center participants	Parks & Recreation	4,000	4,300
Number of vendors at the Downtown Fullerton Market	Parks & Recreation	38	40
Process Passport applications	Library	882	935
Distribute S.T.E.M. (Science, Technology, Engineering, Math) take-home kits for school-aged children	Library	711	725
Senior programs offered	Parks & Recreation	36	37



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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# BUDGET SUMMARIES



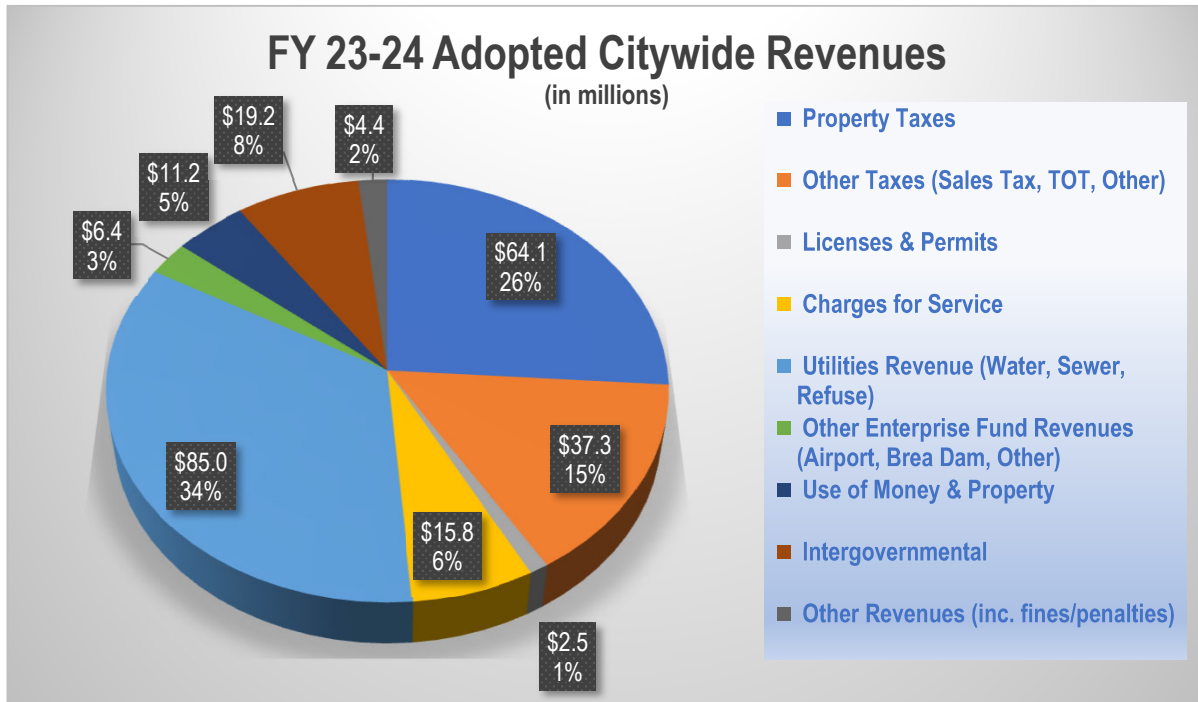


**CITY OF FULLERTON**  
**BUDGET SUMMARIES - ALL FUNDS**  
FISCAL YEAR 2023-24

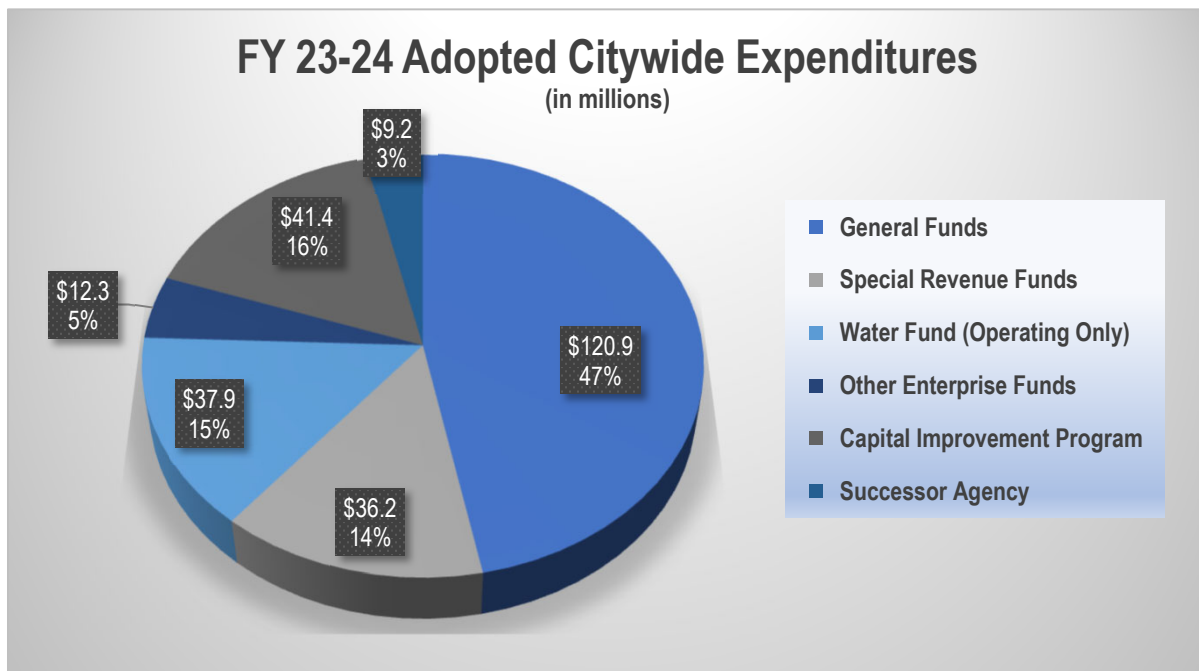
	<b>Actual 2020-21</b>	<b>Actual 2021-22</b>	<b>Budget 2022-23</b>	<b>Adopted 2023-24</b>
<b><u>Revenues by Type</u></b>				
Property Taxes	59,603,112	59,971,976	62,091,890	64,117,385
Other Taxes (Sales Tax, TOT, Other)	28,928,382	36,045,570	35,757,138	37,288,602
Licenses & Permits	2,473,632	2,736,502	2,104,714	2,464,846
Charges for Service	9,931,347	11,351,486	19,384,575	15,821,196
Utilities Revenue (Water, Sewer, Refuse)	73,550,387	77,124,281	81,755,777	84,975,791
Other Enterprise Fund Revenues (Airport, Brea Dam, Other)	6,314,449	11,016,833	6,322,502	6,418,082
Use of Money & Property	8,845,650	6,165,015	10,724,125	11,213,325
Intergovernmental	23,492,103	35,849,129	18,489,484	19,216,323
Other Revenues (inc. fines/penalties)	4,006,418	4,643,303	6,934,075	4,445,071
<b>Total Citywide Revenues</b>	<b>\$217,145,480</b>	<b>244,904,096</b>	<b>\$243,564,280</b>	<b>\$245,960,621</b>
<b><u>Expenditures by Funds - Program Area</u></b>				
General Funds	97,970,488	104,264,041	114,318,468	120,884,437
Special Revenue Funds	33,808,711	21,712,488	34,486,487	36,150,094
Water Fund (Operating Only)	31,407,185	31,782,760	36,301,025	37,853,377
Other Enterprise Funds (Operating Only)	8,281,094	10,409,895	9,424,122	12,300,226
Capital Improvement Program	15,003,402	33,866,537	44,572,340	41,419,550
Successor Agency	3,507,131	1,719,116	9,719,538	9,248,190
<b>Total Citywide Expenditures</b>	<b>\$189,978,011</b>	<b>\$203,754,836</b>	<b>\$248,821,980</b>	<b>\$257,855,874</b>
<b>Total Net Citywide Operating Position</b>	<b>\$27,167,469</b>	<b>\$41,149,260</b>	<b>(\$5,257,700)</b>	<b>(\$11,895,253)</b>

**BUDGET SUMMARIES - ALL FUNDS**  
FISCAL YEAR 2023-24

**CITYWIDE REVENUES = \$245,960,621**



**CITYWIDE EXPENDITURES = \$257,855,874**

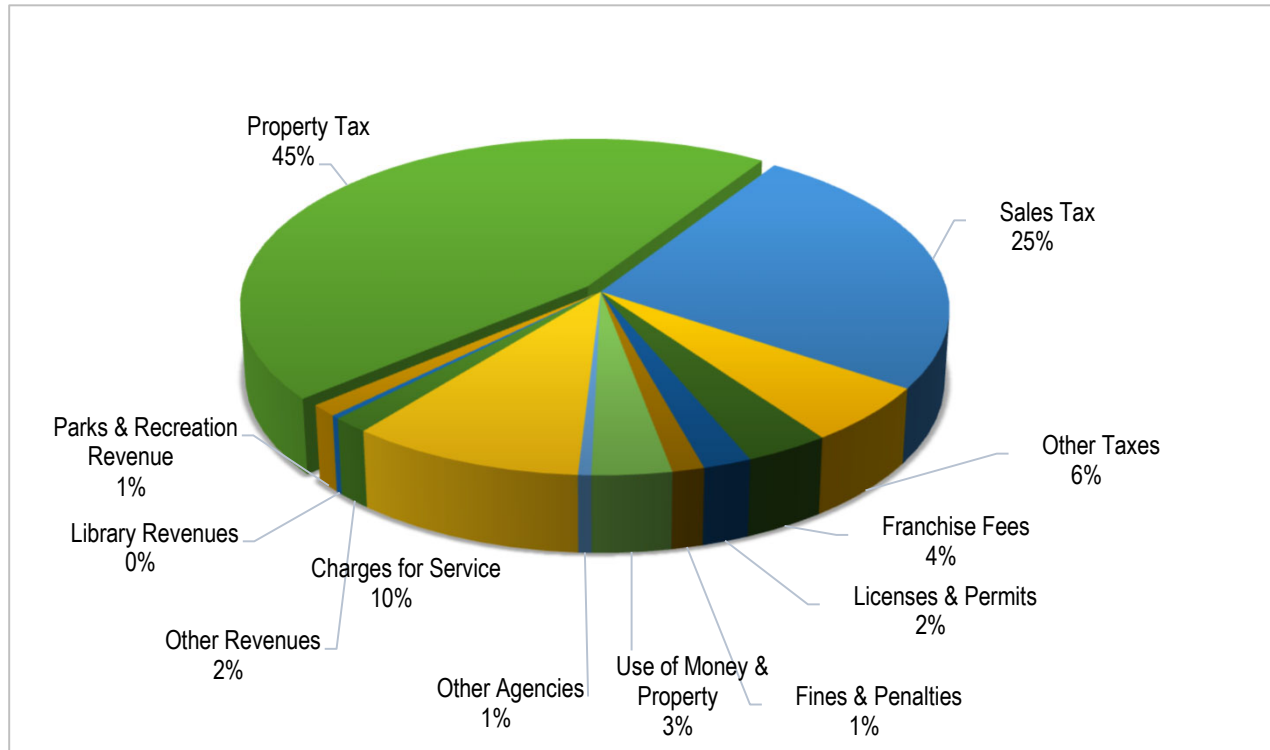


**CITY OF FULLERTON**  
**GENERAL FUND SUMMARY**  
FISCAL YEAR 2023-24

	<b>2020-21 Actual</b>	<b>2021-22 Actual</b>	<b>2022-23 Adopted</b>	<b>2023-24 Adopted</b>
<b>Revenues</b>				
Property Tax	50,074,855	50,816,796	52,166,938	54,649,098
Sales Tax	24,569,589	29,292,047	29,429,594	30,402,492
Other Taxes	4,358,792	6,753,523	6,327,544	6,886,110
Franchise Fees	4,181,577	4,269,636	4,300,000	4,300,000
Licenses & Permits	2,405,501	2,736,502	2,018,340	2,464,846
Fines & Penalties	868,659	1,556,307	1,524,100	1,630,100
Use of Money & Property	2,179,557	2,348,322	3,757,840	4,043,440
Other Agencies	1,763,681	1,560,008	846,725	671,725
Charges for Service	8,924,720	10,523,012	9,578,030	11,903,311
Other Revenues	437,666	491,448	1,863,541	1,872,660
Library Revenues	249,075	224,936	440,898	402,098
Parks & Recreation Revenue	1,228,603	1,528,968	1,371,377	1,445,977
<b>Total General Fund Revenues</b>	<b>\$101,242,275</b>	<b>\$112,101,506</b>	<b>\$113,624,927</b>	<b>\$120,671,857</b>
Net Transfers In	1,888,002	361,742	3,137,045	7,150,000
<b>Total Revenues/Transfers In</b>	<b>\$103,130,277</b>	<b>\$112,463,248</b>	<b>\$116,761,972</b>	<b>\$127,821,857</b>
<b>Expenditures</b>				
City Council	776,577	423,116	431,730	438,995
City Manager	3,296,915	2,653,555	3,658,061	3,652,786
Administrative Services	1,742,491	2,445,129	3,090,963	3,347,304
Human Resources	401,312	608,100	1,050,146	717,258
General Government	302,615	491,637	(800,230)	2,356
Fire	25,486,357	26,863,621	29,196,785	31,543,067
Police	46,424,209	49,047,209	53,452,074	54,718,263
Community & Economic Development	4,517,181	4,988,204	5,737,587	6,155,592
Public Works	6,944,475	7,521,474	9,040,198	10,260,788
Library	3,692,121	3,486,922	4,038,741	4,123,406
Parks & Recreation	4,386,235	5,678,735	5,422,413	5,924,622
<b>Total General Fund Expenditures</b>	<b>\$97,970,488</b>	<b>\$104,207,701</b>	<b>\$114,318,468</b>	<b>\$120,884,437</b>
Net Transfers Out	2,834,974	3,543,046	1,490,085	4,174,587
<b>Total Expenditures/Transfers Out</b>	<b>\$100,805,462</b>	<b>\$107,750,747</b>	<b>\$115,808,553</b>	<b>\$125,059,024</b>

**CITY OF FULLERTON**  
**GENERAL FUND REVENUES**  
FISCAL YEAR 2023-24

**Total General Fund Revenues: \$120,671,857**



**Property Tax**

Property Tax is the City's largest revenue source at 45% of all General Fund revenue. All taxable real and personal property within the City limits is subject to ad valorem taxation, a tax based on value that is secured by a lien on real property. These taxes are subject to 1% of the market value limitations of Proposition 13. For every \$1 of tax collected, the City of Fullerton receives \$0.1564 and the remainder is allocated to schools and other special districts.

**Sales and Use Tax**

Sales tax applies to all retail sales of goods and merchandise except those specifically exempt by law. Use tax generally applies to the storage, use, or other consumption in California of goods purchased from retailers in transactions not subject to the sales tax. The City receives \$0.01 of every \$0.0775 or 7.75% of sales and use tax collected within the Fullerton city limits.

**Franchise Tax**

Fees are charged to electrical, gas, refuse and cable TV companies for the privilege of operating in the City. Fees are generally based on the gross receipts from sales within the City.

**Transient Occupancy Tax**

The City levies a 10% tax on hotel/motel room occupancy of less than 30 days in length.

**CITY OF FULLERTON**  
**GENERAL FUND REVENUES**  
FISCAL YEAR 2023-24

Business Registration Tax

All persons conducting business within the City of Fullerton must pay a business registration tax based on a flat rate or gross receipts, depending on business type.

Charges for Services

The City charges various fees and charges for services provided, including development and inspection fees, paramedic fees, charges for public works, police, fire, library and parks and recreation services. By law, the City may not charge more than the cost of providing the service.

Use of Money & Property

This category is comprised of a variety of activities including property leases and concessions and interest income. Interest earnings are allocated to various funds monthly based upon cash balances.

Licenses & Permits

The City charges for the issuance of licenses and permits to conduct certain operations in the City, such as development, public works projects, fireworks sales, parking on streets in certain areas and alarm permits.

Revenues From Other Agencies

The City receives grants, subventions and reimbursements from the Federal, State and other local agencies. Examples include Motor Vehicle Licenses Fees, POST training reimbursements and disaster reimbursements when applicable.

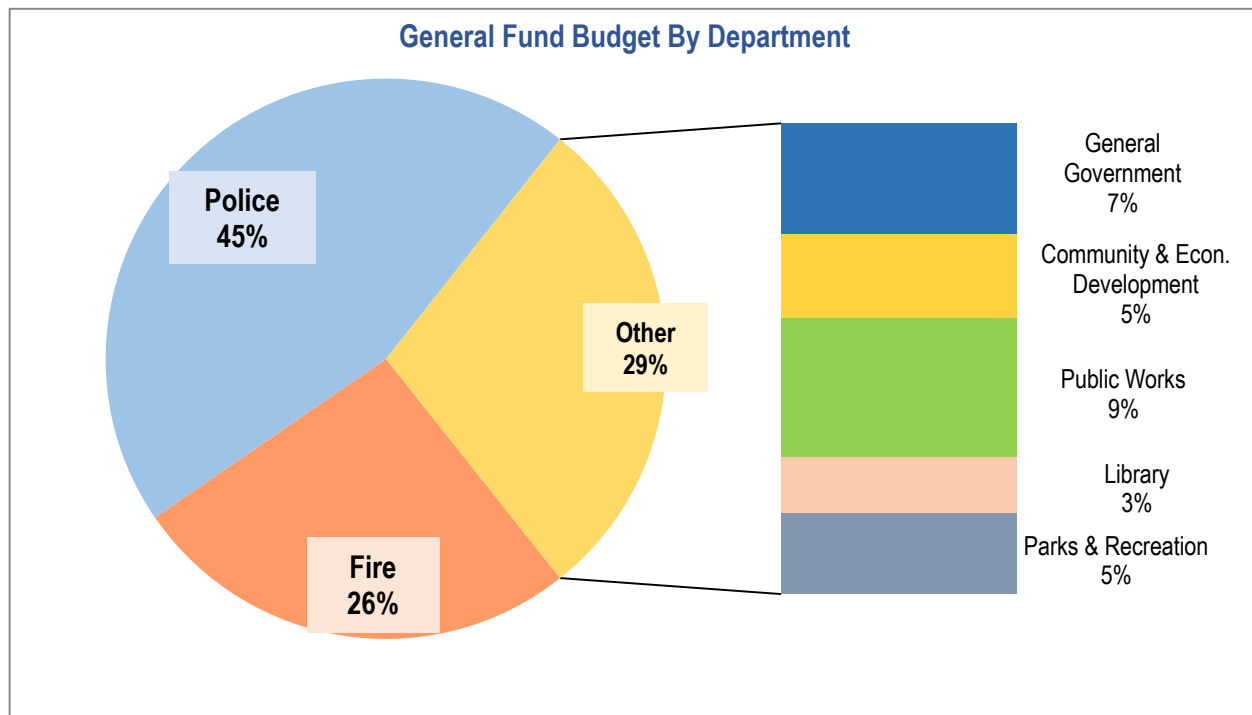
Fines & Penalties

This revenue is generated from court fines related to parking citations, as well as other traffic violations and administrative citations.



**CITY OF FULLERTON**  
**GENERAL FUND EXPENDITURES**  
FISCAL YEAR 2023-24

**Total General Fund Expenditures: \$120,884,437**



**Salaries & Benefits - \$80.2 Million**

Salaries and Benefits are the City's largest General Fund expenditure category as the City of Fullerton is a full-service city, with in-house police and fire safety, along with traditional municipal services such as public works, community & economic development and parks & recreation and library community services. For FY 23-24, Salaries & Benefits account for approximately 66% of the General Fund budget and include allowable Maintenance of Effort increases, which include merit-related salary step increases, health & benefit increases and annual CalPERS retirement increases.

For FY 2023-24, Salaries & Benefits budget also includes negotiated labor agreement costs increases for Police and Fire safety groups, additional personnel costs for Organizational & Fiscal Stability, and the net addition of 9.0 FTE positions for the City's Community Preservation and Organizational & Fiscal Stability efforts. Lastly, the FY 2023-24 Budget includes a normalized annual vacancy factor to account for ongoing, average vacancy savings.

**Operations & Maintenance - \$40.6 Million**

The Maintenance and Operations (M&O) budget was developed under a Maintenance of Effort (MOE) budget, which allows the budget to increase as a result of built-in contractual increases for the City's major services' providers, cost of doing business increases capped at 4.5%, utility rate increases, and cost allocations to City's internal services funds. In FY 2023-24, the City's operating budget includes programming that is in line with City Council priorities of Public Safety, Infrastructure and Economic Development. In addition, the City identified other key priority areas during the Fiscal Year 2023-24 budget development process, such as: Organizational Efficiencies, Community Preservation, and Community Services & Events and serve as basis of FY 2023-24 Budget.

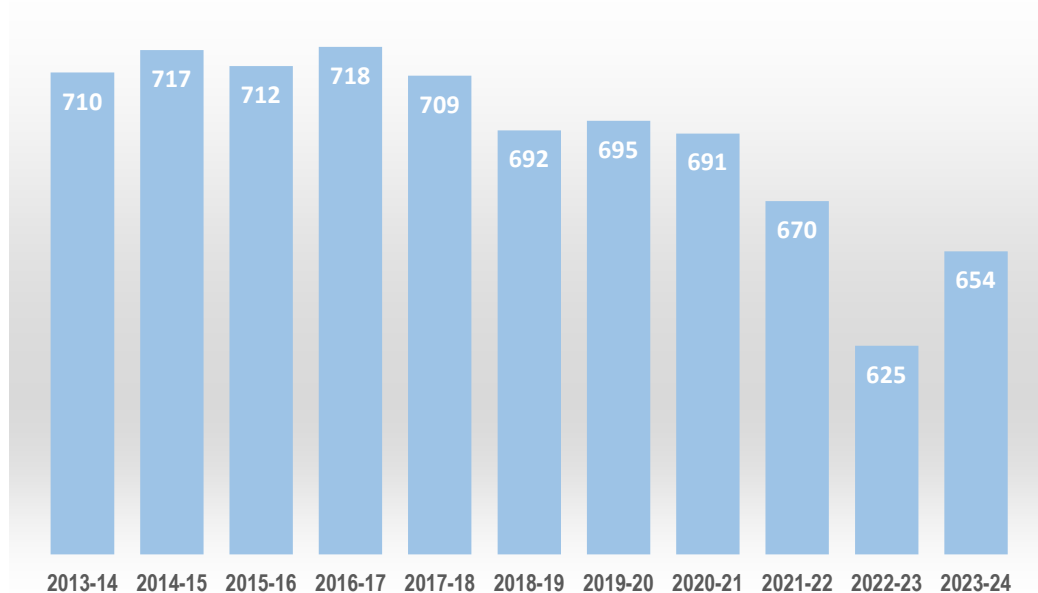
**Capital Outlay - \$100,000**

The Capital Outlay budget represents annual Public Safety equipment replacement costs.

**CITY OF FULLERTON**  
**POSITION SUMMARY**  
 FISCAL YEAR 2023-24

Department	2020-21 Budgeted Positions	2021-22 Budgeted Positions	2022-23 Budgeted Positions	2023-24 Adopted Positions
City Council	6.0	6.0	5.0	5.0
City Manager	7.0	7.0	8.0	8.0
Administrative Services	29.0	30.0	32.0	31.0
Human Resources	9.00	11.0	11.0	11.0
Fire	86.0	87.0	87.0	88.0
Police	209.0	203.0	190.0	190.0
Information Technology *	0.0	6.0	7.0	2.0
Community & Economic Development	30.0	31.0	31.0	32.5
Public Works	194.0	192.0	185.0	196.5
Parks and Recreation	21.0	21.0	14.0	14.0
Library	23.8	23.8	20.3	21.3
<b>Full-Time Employees Subtotal</b>	<b>614.8</b>	<b>617.8</b>	<b>590.3</b>	<b>599.3</b>
Part-Time Hours **	158,369	109,127	71,925	114,488
FTEs	76.1	52.5	34.6	55.0
<b>Total Budgeted FTE Positions</b>	<b>690.9</b>	<b>670.3</b>	<b>624.9</b>	<b>654.3</b>

**Budgeted FTE's - Last 10 Years**



\* Information Technology FTE Count was included in Administrative Services or Police Departments in prior fiscal years.

\*\* 2,080 part-time hours equal one Full-Time Equivalent (FTE) position.

**CITY OF FULLERTON**  
**POSITION SUMMARY - SUMMARY OF FTE CHANGES**  
FISCAL YEAR 2023-24

Department	FTE	Add / (Delete)	Description of Position Changes
<b>Administrative Services</b>	<u>(1.0)</u> 8.0	Add	Deputy Director, Accounting Technician (2), Senior Buyer, Revenue Operations Manager, Sr. Revenue Specialist, Sr. Customer Service Representative (2)
	(9.0)	Delete	Revenue Manager, Account Clerk (3), Buyer II, Revenue Specialist, Lead CSR-Utility Services, Customer Service Representative (2)
<b>Community &amp; Economic Development</b>	<u>2.5</u> 3.5	Add	Senior Planner, Code Enforcement Supervisor, Code Enforcement Officer, 0.5 Administrative Assistant I
	(1.0)	Delete	Code Enforcement Officer
<b>Information Technology</b>	<u>(5.0)</u> (5.0)	Delete	Information Technology Manager, Network Specialist, Geographic Information Systems Specialist, Webmaster Information Systems Assistant
<b>Library</b>	<u>0.0</u> 3.0	Add	Library Division Manager II, Library Services Supervisor, Administrative Assistant I
	(3.0)	Delete	Library Division Manager I, Library Technical Assistant II (2)
<b>Fire</b>	<u>1.0</u> 1.0	Add	Assistant Fire Marshal/Fire Plans Examiner <sup>1</sup>
<b>Police</b>	<u>0.0</u> 9.0	Add	Police Services Representative (9)
	(9.0)	Delete	Community Liaison Officer, Parking Control Officer (2), Police Community Services Officers (3), Police Property & Evidence Clerk, Police Records Clerk, Police Training Assistant
<b>Public Works</b>	<u>11.5</u> 15.5	Add	Deputy Public Works Director Maintenance Services, Facilities and Fleet Manager, Street and Sewer Manager, Street and Sewer Manager, Landscape and Trees Manager, City Traffic Engineer, Sr. Maintenance Worker (9), AC Mechanic, 0.5 Administrative Assistant
	(4.0)	Delete	Manager - Bldg, Facility & Sewer, Manager - Bldg, Facility & Sewer Manager - Landscape and Trees, Maintenance Worker
<b>Citywide Net Position Change</b>	<b>9.0</b>		

<sup>(1)</sup> Assistant Fire Marshal / Fire Plans Examiner was a previously unfunded position and reinstated in FY 22-23.

# FUND BALANCES SUMMARIES - FISCAL YEAR 2023-24

Fund	Fund Title	Projected Beginning Balance	+	Adopted Revenue	+	Adopted Transfers In
<b>GENERAL OPERATING FUNDS</b>						
10	General Fund	\$32,127,544		\$118,823,782		\$7,150,000
11	Infrastructure Fund	428,772		-		2,674,587
13	Library	748,349		402,098		3,721,308
15	Parks & Recreation	38,030		1,445,977		4,478,645
<b>General Funds Total</b>		<b>\$33,342,695</b>		<b>\$120,671,857</b>		<b>\$18,024,540</b>
<b>SPECIAL REVENUE FUNDS</b>						
20	West Coyote Hills Endowment	100,672		-		
22	Air Quality Improvement	937,608		196,600		
23	Sanitation	1,697,602		7,258,136		
25	Measure M2	4,963,694		3,798,323		
26	Housing	12,190,682		275,350		
27	FTV Cable-PEG	1,041,224		216,015		
28	SB2/PLHA Fund	(213,925)		1,177,577		
29	SB1/RMRA	4,832,043		3,650,998		
30	Gas Tax	1,685,005		4,192,930		
32	Grant Administration	(660,646)		1,531,639		
33	Supplemental Law Enforcement Svcs.	88,946		300,000		
34	Asset Seizure	161,856		375,679		
35	Community Development Block Grant	(665,573)		2,043,423		
36	Drainage Capital Outlay	5,962,259		893,795		
37	Traffic Safety	10,061		200,000		
38	ARPA Fund	20,870,953		-		
39	Park Dwelling	9,950,731		3,256,188		
46	Refuse	2,930,446		15,094,764		
<b>DEBT SERVICE FUNDS</b>						
58	Debt Service Reserve	205,907		-		
<b>CAPITAL PROJECT FUNDS</b>						
74	Capital Projects	(393,710)		571,610		21,070,440
<b>ENTERPRISE FUNDS</b>						
40	Airport	4,283,713		3,080,755		
41	CNG	(20,540)		160,000		
42	Brea Dam	490,931		4,064,700		
44	Water	43,449,144		55,906,445		
45	Whiting/Lemon Parking	(306,200)		10,000		
47	Sewer	9,312,697		6,327,650		
<b>INTERNAL SERVICE FUNDS</b>						
62	Liability Insurance	828,000		11,490,637		
64	Vehicle Replacement	12,169,397		3,154,744		
65	Workers' Compensation	12,343,707		3,698,682		
66	Group Insurance	1,240,468		9,106,050		
67	Equipment Maintenance	1,008,910		4,884,332		
68	Information Technology	1,174,378		8,087,420		
69	Building Maintenance	(1,603,653)		3,666,403		
70	Facility Capital Repair	2,732,639		620,019		
	<i>Less: Internal Service Allocations</i>			<b>(43,608,286)</b>		
80-89	Successor Agency	3,605,545		9,606,186		
<b>TOTAL CITY FUNDS</b>		<b>\$189,747,663</b>		<b>\$245,960,621</b>		<b>\$39,094,980</b>

# FUND BALANCES SUMMARIES - FISCAL YEAR 2023-24

-	Adopted Transfers Out	-	Adopted Expenditures	=	Projected Ending Balance	Fund Title	Fund
						<b>GENERAL OPERATING FUNDS</b>	
	\$12,494,540		\$110,836,409		\$34,770,377	General	10
	2,675,000		-		428,359	Infrastructure Fund	11
	290,000		4,123,406		458,349	Library	13
	-		5,924,622		38,030	Parks & Recreation	15
	<b>\$15,459,540</b>		<b>\$120,884,437</b>		<b>\$35,695,115</b>	<b>General Funds Total</b>	
						<b>SPECIAL REVENUE FUNDS</b>	
			-		100,672	West Coyote Hills Endowment	20
			288,050		846,158	Air Quality Improvement	22
			8,762,162		193,576	Sanitation	23
	3,035,440		674,406		5,052,171	Measure M2	25
			1,006,144		11,459,888	Housing	26
			194,856		1,062,383	FTV Cable-PEG	27
			1,177,577		(213,925)	SB2/PLHA Fund	28
	3,500,000		439		4,982,602	SB1/RMRA	29
	320,000		3,789,700		1,768,235	Gas Tax	30
			1,463,620		(592,627)	Grant Administration	32
			211,054		177,892	Supplemental Law Enforcement Svcs.	33
			538,254		(719)	Asset Seizure	34
	675,000		1,394,876		(692,026)	Community Development Block Grant	35
	2,025,000		276,657		4,554,397	Drainage Capital Outlay	36
	200,000		-		10,061	Traffic Safety	37
	12,450,000		181,852		8,239,101	ARPA Fund	38
	835,000		-		12,371,919	Park Dwelling	39
	-		15,331,508		2,693,702	Refuse	46
						<b>DEBT SERVICE FUNDS</b>	
			-		205,907	Debt Service Reserve	58
						<b>CAPITAL PROJECT FUNDS</b>	
			21,642,050		(393,710)	Capital Projects	74
						<b>ENTERPRISE FUNDS</b>	
			3,783,524		3,580,944	Airport	40
			246,237		(106,777)	CNG	41
			4,051,519		504,112	Brea Dam	42
			55,308,377		44,047,212	Water	44
			102,929		(399,129)	Whiting/Lemon Parking	45
			6,438,517		9,201,830	Sewer	47
						<b>INTERNAL SERVICE FUNDS</b>	
			11,162,292		1,156,345	Liability Insurance	62
			4,045,105		11,279,036	Vehicle Replacement	64
			3,803,556		12,238,833	Workers' Compensation	65
			9,101,733		1,244,785	Group Insurance	66
			5,144,619		748,623	Equipment Maintenance	67
			8,599,114		662,684	Information Technology	68
			3,893,457		(1,830,707)	Building Maintenance	69
	595,000		23,078		2,734,580	Facility Capital Repair	70
			(44,914,015)			Less: Internal Service Allocations	
	-		9,248,190		3,963,541	Successor Agency	80-89
	<b>\$39,094,980</b>		<b>\$257,855,874</b>		<b>\$176,546,681</b>	<b>TOTAL CITY FUNDS</b>	

# INTERFUND TRANSFERS SUMMARY

FISCAL YEAR 2023-24

Fund	Transfers In	Transfers Out	Description (To / From)
10 - General Fund	-	3,721,308	To Library Fund
	-	4,478,645	To Parks & Recreation Fund
	-	2,674,587	To Infrastructure Fund
	-	1,620,000	To Capital Projects Fund
	200,000	-	From Traffic Safety Fund
	6,950,000	-	From American Rescue Plan Act (ARPA)
<b>General Fund Subtotal</b>	<b>\$7,150,000</b>	<b>\$12,494,540</b>	
13 - Library Fund	3,721,308	-	From General Fund
	-	290,000	To Capital Projects Fund
15 - Parks & Recreation	4,478,645	-	From General Fund
11 - Infrastructure Fund	2,674,587	-	From General Fund
	-	2,675,000	To Capital Projects Fund
25 - Measure M2	-	3,035,440	To Capital Projects Fund
29 - SB1/RMRA	-	3,500,000	To Capital Projects Fund
30 - Gas Tax	-	320,000	To Capital Projects Fund
35 - Community Development Block Grant	-	675,000	To Capital Projects Fund
36 - Drainage Capital Outlay	-	2,025,000	To Capital Projects Fund
37 - Traffic Safety	-	200,000	To General Fund
38 - American Rescue Plan Act (ARPA)	-	5,500,000	To Capital Projects Fund
	-	6,950,000	To General Fund
<b>ARPA Subtotal</b>	<b>\$0</b>	<b>\$12,450,000</b>	
39 - Park Dwelling		835,000	To Capital Projects Fund
70 - Facility Capital Repair		595,000	To Capital Projects Fund
74 - Capital Projects	1,620,000		From General Fund
	2,675,000		From Infrastructure Fund
	290,000		From Library Fund
	3,035,440		From Measure M2 Fund
	3,500,000		From SB1/RMRA
	320,000		From Gas Tax Fund
	675,000		From CDBG
	2,025,000		From Drainage Capital Outlay
	5,500,000		From American Rescue Plan Act (ARPA)
	835,000		From Park Dwelling
	595,000		From Facility Capital Repair Fund
<b>Capital Projects Subtotal</b>	<b>\$21,070,440</b>	<b>\$0</b>	
<b>TOTAL INTERFUND TRANSFERS</b>			
	<b>\$39,094,980</b>	<b>\$39,094,980</b>	



**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2020-21 Actuals	2021-22 Actuals	2022-23 Budget	2023-24 Adopted
<b>GENERAL FUNDS (10-15)</b>				
<b>Property Taxes</b>				
Secured Property Taxes	33,119,031	33,666,988	34,624,291	35,663,019
Unsecured Property Taxes	862,152	905,744	901,337	928,377
Penalties/Delinquencies	71,366	51,142	43,000	43,000
Supplemental Property Taxes	586,637	634,843	575,000	620,000
Property Tax Collection Fees	(197,269)	(186,649)	(200,000)	(200,000)
Homeowners Subvention	138,397	132,774	143,000	143,000
Property Tax In Lieu of VLF	15,494,541	15,611,953	16,080,311	17,451,702
Total Property Taxes	\$50,074,855	\$50,816,796	\$52,166,938	\$54,649,098
<b>Other Taxes</b>				
Sales & Use Tax	24,569,589	29,292,047	29,429,594	30,402,492
Public Safety Prop 172	1,001,790	1,201,784	1,017,000	1,285,566
Transient Occupancy Tax	1,330,125	3,140,462	3,260,000	3,460,000
Business Registration Tax	1,089,393	1,213,710	1,165,544	1,165,544
Oil Extraction Tax	6,909	-	10,000	10,000
Real Estate Transfer Tax	930,576	1,197,567	875,000	965,000
Total Other Taxes	\$28,928,382	\$36,045,570	\$35,757,138	\$37,288,602
<b>Licenses &amp; Permits</b>				
Development Permits	1,482,964	2,130,240	1,400,350	1,805,000
Parking Permits	16,404	19,284	16,000	16,000
Fireworks Permits	70,564	35,646	34,890	34,890
Public Works Permits	112,653	68,614	120,000	120,000
Police Alarm Permits	238,294	270,581	275,000	275,000
Other Licenses & Permits	103,357	105,597	151,700	142,742
Hazardous Materials Disclosures	271,508	2,125	-	-
Underground Tank Permits	86,257	12,061	-	-
Overload Permits	23,500	21,982	20,400	22,422
Encroachment Permits	-	70,373	-	48,792
Total Licenses & Permits	\$2,405,501	\$2,736,502	\$2,018,340	\$2,464,846
<b>Fines &amp; Penalties</b>				
Other Court Fines	847,839	1,484,927	1,500,000	1,500,000
Administrative Citations	20,820	71,380	24,100	130,100
Total Fines & Penalties	\$868,659	\$1,556,307	\$1,524,100	\$1,630,100

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2020-21 Actuals	2021-22 Actuals	2022-23 Budget	2023-24 Adopted
<b>GENERAL FUNDS (10-15) cont.</b>				
<b>Use of Money &amp; Property</b>				
Interest Income	160,090	(44,622)	361,230	361,230
Unrealized Gain (loss)	(507,435)	(1,181,718)	-	-
Supplemental Interest	399,062	19,925	-	-
Property Lease	1,241,563	1,241,563	1,237,563	1,237,563
Cell Tower Rent	6,473	413,094	255,000	405,600
Rents	376,909	727,784	699,000	699,000
Leases	43,847	718,529	745,000	880,000
General Concessions	75,787	75,787	75,787	75,787
R-O-W Impact Fee	383,260	383,260	383,260	383,260
Prisoners' Welfare	-	-	1,000	1,000
Franchise Fees	4,181,577	4,269,636	4,300,000	4,300,000
Total Use of Money & Property	\$6,361,133	\$6,623,238	\$8,057,840	\$8,343,440
<b>Other Agencies</b>				
Motor Vehicle In-Lieu Tax	104,047	161,078	125,000	125,000
POST	15,798	24,281	30,000	30,000
State Mandated Costs	133,158	65,055	100,000	100,000
Parks Maint. - School District	181,608	46,655	175,000	-
Other Agency Contributions	1,329,070	1,261,939	416,725	416,725
Federal Dept of Justice	-	1,000	-	-
Total Other Agencies	\$1,763,681	\$1,560,008	\$846,725	\$671,725
<b>Charges for Services</b>				
Zoning & Planning Fees	430,864	605,198	510,100	510,500
Plan Check Fees	765,116	2,015,853	1,072,574	2,269,565
Microfilming Fees	32,476	33,775	20,000	20,000
Sale of Maps & Publications	5,565	16,254	8,000	8,000
Misc. Filing/Certification Fees	4,514	-	-	-
Sanitation Dist. Connection Fees	5,769	5,768	10,000	10,000
Business License Review	15,136	23,384	14,000	14,000
Police Fees	1,127,838	666,509	1,437,646	1,437,646
Fire Fees	376,980	368,509	350,000	1,099,250
Ambulance Billing	3,520,400	4,342,541	4,126,818	4,333,159
Paramedic Fees	705,070	772,733	705,000	705,000
Public Works Fees	526,091	467,851	362,000	521,463
Refuse Services	1,182,520	1,004,276	737,892	750,028
Damage Repair	134,719	33,522	40,000	40,000
Other Reimbursement	10,181	-	-	-
Parking Fees	73,522	153,185	175,000	181,600
Miscellaneous Fees	7,958	13,654	9,000	3,100
Total Charges for Services	\$8,924,720	\$10,523,012	\$9,578,030	\$11,903,311

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2020-21 Actuals	2021-22 Actuals	2022-23 Budget	2023-24 Adopted
<b>GENERAL FUNDS (10-15) cont.</b>				
<b>Other Revenues</b>				
Sale of Property	23,049	12,528	10,000	10,000
Donations	287,298	297,123	303,977	313,096
Misc. Reimbursements/Rebates	22,191	-	15,000	15,000
Admin. Indirect Cost	-	100,247	1,524,564	1,524,564
Miscellaneous	105,128	81,550	10,000	10,000
Total Other Revenues	\$437,666	\$491,448	\$1,863,541	\$1,872,660
<b>GENERAL FUND TOTAL</b>	<b>\$99,764,596</b>	<b>\$110,352,882</b>	<b>\$111,812,652</b>	<b>\$118,823,782</b>
<b>INFRASTRUCTURE FUND (11)</b>				
Interest Income	-	(5,280)	-	-
<b>INFRASTRUCTURE FUND TOTAL</b>	<b>\$0</b>	<b>(\$5,280)</b>	<b>\$0</b>	<b>\$0</b>
<b>LIBRARY FUND (13)</b>				
Secured Property Taxes	74,837	76,970	80,598	80,598
Fines & Fees	2,316	4,412	4,200	4,200
Rents	1,500	11,739	20,000	20,000
State Grants	-	-	40,000	40,000
Federal Grants	-	-	-	-
Passport Execution Fee	-	-	168,000	134,400
Passport Photo Fee	10	-	28,500	22,800
Donations	4,602	6,587	600	1,100
Miscellaneous	89,646	32,337	-	-
Restricted Contributions	76,164	92,892	99,000	99,000
<b>LIBRARY FUND TOTAL</b>	<b>\$249,075</b>	<b>\$224,936</b>	<b>\$440,898</b>	<b>\$402,098</b>
<b>PARKS &amp; RECREATION FUND (15)</b>				
Cell Tower Rent	274,240	3,459	-	-
Rents	92,603	129,445	82,000	121,400
Facility Rentals	(50,978)	490,616	524,100	531,500
Leases	441,057	151,407	105,852	105,852
Field Use Charges	149,405	120,285	125,000	130,000
General Concessions	1	8,156	6,000	7,800
Parks & Recreation Fees	239,579	458,567	458,425	484,425
Donations	74,535	148,000	13,000	8,000
Miscellaneous	6,345	19,032	57,000	57,000
Museum Center	1,817	-	-	-
<b>PARKS &amp; RECREATION FUND TOTAL</b>	<b>\$1,228,603</b>	<b>\$1,528,968</b>	<b>\$1,371,377</b>	<b>\$1,445,977</b>
<b>GENERAL FUNDS TOTAL</b>	<b>\$101,242,275</b>	<b>\$112,101,506</b>	<b>\$113,624,927</b>	<b>\$120,671,857</b>

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2020-21 Actuals	2021-22 Actuals	2022-23 Budget	2023-24 Adopted
<b>SPECIAL REVENUE FUNDS</b>				
<b>WEST COYOTE HILLS ENDOWMENT FUND (20)</b>				
Donations	-	103,038	-	-
Interest Income	-	(2,350)	-	-
<b>WEST COYOTE HILLS FUND TOTAL</b>	<b>\$0</b>	<b>\$100,688</b>	<b>\$0</b>	<b>\$0</b>
<b>AIR QUALITY FUND (22)</b>				
Motor Vehicle Air Quality Fees	185,242	134,334	181,000	181,000
Other Agency Contributions	-	-	-	-
Interest Income	4,527	(22,684)	15,600	15,600
<b>AIR QUALITY FUND TOTAL</b>	<b>\$189,769</b>	<b>\$111,650</b>	<b>\$196,600</b>	<b>\$196,600</b>
<b>SANITATION FUND (23)</b>				
Sanitation Fees	5,781,554	6,366,001	7,200,000	7,200,000
Damage Repair	5,384	1,846	-	-
Interest Income	6,744	(34,067)	58,136	58,136
<b>SANITATION FUND TOTAL</b>	<b>\$5,793,682</b>	<b>\$6,333,780</b>	<b>\$7,258,136</b>	<b>\$7,258,136</b>
<b>MEASURE M2 FUND (25)</b>				
Measure M2	2,357,163	3,183,746	2,968,104	3,725,398
Interest Income	41,375	(59,939)	72,925	72,925
<b>MEASURE M2 FUND TOTAL</b>	<b>\$2,398,538</b>	<b>\$3,123,807</b>	<b>\$3,041,029</b>	<b>\$3,798,323</b>
<b>HOUSING FUND (26)</b>				
Other Revenue	4,750	5,400	-	-
Interest Income	248,329	232,355	275,350	275,350
<b>HOUSING FUND TOTAL</b>	<b>\$253,079</b>	<b>\$237,755</b>	<b>\$275,350</b>	<b>\$275,350</b>
<b>FTV CABLE-PEG ACCESS FUND (27)</b>				
Franchise - Cable PEG Support	200,407	197,873	200,000	200,000
Interest Income	3,127	(20,668)	16,015	16,015
<b>FTV CABLE-PEG FUND TOTAL</b>	<b>\$203,535</b>	<b>\$177,205</b>	<b>\$216,015</b>	<b>\$216,015</b>
<b>SB2/PLHA FUND (28)</b>				
State Grant	688,452	2,362	1,070,068	1,177,577
Interest Income	668	(4,202)	-	-
<b>SB2/PLHA FUND TOTAL</b>	<b>\$689,120</b>	<b>(\$1,839)</b>	<b>\$1,070,068</b>	<b>\$1,177,577</b>
<b>SB1/RMRA FUND (29)</b>				
Gas Tax SB1/RMRA	2,407,050	2,815,910	3,178,282	3,569,182
Interest Income	70,156	(61,728)	81,816	81,816
<b>SB1/RMRA FUND TOTAL</b>	<b>\$2,477,205</b>	<b>\$2,754,181</b>	<b>\$3,260,098</b>	<b>\$3,650,998</b>

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2020-21 Actuals	2021-22 Actuals	2022-23 Budget	2023-24 Adopted
<b>SPECIAL REVENUE FUNDS (cont.)</b>				
<b>GAS TAX FUND (30)</b>				
Gas Tax	3,185,143	3,296,732	4,060,483	4,116,910
Damage Repair	14,644	7,527	15,000	15,000
Interest Income	26,661	(10,985)	61,020	61,020
<b>GAS TAX FUND TOTAL</b>	<b>\$3,226,447</b>	<b>\$3,293,274</b>	<b>\$4,136,503</b>	<b>\$4,192,930</b>
<b>GRANTS FUND (32)</b>				
State Grants	105,798	212,035	35,000	35,000
County Grants	-	-	-	-
Older Americans Act Grant	151,903	68,947	80,564	75,250
HOME Grant	86,985	56,648	539,238	546,530
Federal Grants	4,049,773	487,604	302,498	302,498
Other Agency Contributions	671,214	174,100	336,706	532,361
Miscellaneous	26,297	52,838	40,000	40,000
<b>GRANTS FUND TOTAL</b>	<b>\$5,091,969</b>	<b>\$1,052,173</b>	<b>\$1,334,006</b>	<b>\$1,531,639</b>
<b>SLES FUND (33)</b>				
State Grants	338,298	345,673	300,000	300,000
<b>SLES FUND TOTAL</b>	<b>\$338,298</b>	<b>\$345,673</b>	<b>\$300,000</b>	<b>\$300,000</b>
<b>ASSET SEIZURE FUND (34)</b>				
Federal DOJ Grants	376,717	365,140	350,000	350,000
Other Federal Grants	-	24,289	15,000	15,000
Miscellaneous	98,244	5,425	-	-
Interest Income	(492)	(5,334)	10,679	10,679
<b>ASSET SEIZURE FUND TOTAL</b>	<b>\$474,468</b>	<b>\$389,520</b>	<b>\$375,679</b>	<b>\$375,679</b>
<b>CDBG FUND (35)</b>				
CDBG	1,372,023	2,774,964	1,828,782	2,043,423
Miscellaneous	707	3,126	-	-
<b>CDBG FUND TOTAL</b>	<b>\$1,372,730</b>	<b>\$2,778,089</b>	<b>\$1,828,782</b>	<b>\$2,043,423</b>
<b>DRAINAGE CAPITAL OUTLAY FUND (36)</b>				
Sanitation Fees	2,248,382	1,499,905	800,000	800,000
Interest Income	37,640	(90,911)	93,795	93,795
<b>DRAINAGE CAP. OUTLAY FUND TOTAL</b>	<b>\$2,286,022</b>	<b>\$1,408,993</b>	<b>\$893,795</b>	<b>\$893,795</b>
<b>TRAFFIC SAFETY FUND (37)</b>				
Motor Vehicle Fines	143,492	131,300	200,000	200,000
<b>TRAFFIC SAFETY FUND TOTAL</b>	<b>\$143,492</b>	<b>\$131,300</b>	<b>\$200,000</b>	<b>\$200,000</b>
<b>ARPA FUND (38)</b>				
Federal Grant	-	1,006,612	-	-
Interest Income	61,277	(691,864)	-	-
<b>ARPA FUND TOTAL</b>	<b>\$61,277</b>	<b>\$314,748</b>	<b>\$0</b>	<b>\$0</b>

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2020-21 Actuals	2021-22 Actuals	2022-23 Budget	2023-24 Adopted
<b>SPECIAL REVENUE FUNDS (cont.)</b>				
<b>PARK DWELLING FUND (39)</b>				
Park Dwelling Fees	688,780	232,020	8,786,620	3,161,260
Interest Income	26,543	(13,070)	94,928	94,928
<b>PARK DWELLING FUND TOTAL</b>	<b>\$715,323</b>	<b>\$218,950</b>	<b>\$8,881,548</b>	<b>\$3,256,188</b>
<b>ENTERPRISE FUNDS</b>				
<b>AIRPORT FUND (40)</b>				
Aircraft Taxes	87,697	113,521	110,000	124,873
Parking Fees	500	600	1,374	1,374
Rents	56,831	43,956	75,600	76,275
Fixed-Base Operators	529,970	553,939	551,250	581,636
Hangar Admin. Fees	5,600	7,788	4,000	4,000
Hangar Rental	1,100,610	1,122,606	1,260,000	1,328,736
Fuel Flowage Fees	39,767	48,117	42,000	54,000
Tie-Downs	65,031	93,654	50,600	103,019
Visitor Aircraft Parking	17,920	5,874	5,500	6,461
Field Use Charges	1,574	2,888	1,700	2,000
Airport Fees	4,400	5,685	4,400	6,199
FAA Federal Grants	257,779	2,539,983	250,000	723,000
State Grants	-	-	-	49,500
Donations	-	2,300,000	-	-
Bond Proceeds	-	269,666	-	-
Interest Income	10,613	(43,484)	35,448	12,108
Miscellaneous	1,785	2,547	6,930	7,574
<b>AIRPORT FUND TOTAL</b>	<b>\$2,180,077</b>	<b>\$7,067,340</b>	<b>\$2,398,802</b>	<b>\$3,080,755</b>
<b>COMPRESSED NATURAL GAS (CNG) FUND (41)</b>				
CNG Sales	170,105	150,102	160,000	160,000
Interest Income	250	(1,963)	-	-
<b>TOTAL CNG FUND</b>	<b>\$170,356</b>	<b>\$148,140</b>	<b>\$160,000</b>	<b>\$160,000</b>
<b>BREA DAM FUND (42)</b>				
Cell Tower Rent	30,910	32,984	32,000	32,000
Park Property Lease	18,624	24,872	24,000	24,000
Rents	2,000	2,000	2,000	42,000
Facility Rentals	72,971	49,536	39,200	39,200
Field Use Charges	175,182	203,886	202,000	220,000
General Concessions	1,366	316	1,000	2,000
Parking Fees	-	-	80,000	80,000
Recreation Fees	354,536	360,357	350,000	315,000
Golf Revenues	3,302,334	3,582,306	3,243,500	3,280,500
Donations	-	13,950	30,000	30,000
Interest Income	7,622	(472,976)	-	-
<b>BREA DAM FUND TOTAL</b>	<b>\$3,965,543</b>	<b>\$3,797,230</b>	<b>\$4,003,700</b>	<b>\$4,064,700</b>



**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2020-21 Actuals	2021-22 Actuals	2022-23 Budget	2023-24 Adopted
<b>ENTERPRISE FUNDS cont.</b>				
<b>WATER FUND (44)</b>				
Water Sales	43,529,416	47,861,738	51,140,000	52,940,000
Water Permits	31,431	44,174	45,000	45,000
Cell Tower Rent	291,726	319,362	320,000	320,000
Customer Service Charges	111,049	103,951	240,000	440,000
Plan Check Fees	37,788	45,487	41,800	40,000
Misc. Fees & Charges	32,857	29,848	45,400	22,830
Water Delinquency Charges	591,484	1,212,315	600,000	600,000
Water System Reimbursements	18,394	10,056	7,748	10,000
Sale of Property	95,415	29,878	20,000	20,000
Damage Repair	-	40,228	-	5,000
State Grant	689,077	345,758	-	505,000
Federal Grant	290,000	143,116	-	-
Underground Locating Impact Fee	-	270,000	270,000	270,000
Miscellaneous Revenue	161,132	271,033	88,615	88,615
Interest Income	143,441	(967,644)	600,000	600,000
Contributed Assets	65,125	198,170	-	-
<b>WATER FUND TOTAL</b>	<b>\$46,088,334</b>	<b>\$49,957,470</b>	<b>\$53,418,563</b>	<b>\$55,906,445</b>
<b>WHITING-LEMON PARKING FUND (45)</b>				
Parking Fees	-	-	10,000	10,000
Interest Income	(1,527)	4,123	-	-
<b>WHITING-LEMON PARKING FUND TOTAL</b>	<b>(\$1,527)</b>	<b>\$4,123</b>	<b>\$10,000</b>	<b>\$10,000</b>
<b>REFUSE FUND (46)</b>				
Refuse Collection & Disposal	12,665,043	13,091,818	12,981,669	14,189,878
AB 939 Fees	441,753	438,682	446,400	475,200
Refuse Admin Reimbursement	-	-	134,171	144,293
CRV	-	-	265,393	265,393
Miscellaneous	27,500	-	-	-
Interest Income	7,741	(22,750)	30,000	20,000
<b>REFUSE FUND TOTAL</b>	<b>\$13,142,038</b>	<b>\$13,507,750</b>	<b>\$13,857,633</b>	<b>\$15,094,764</b>
<b>SEWER FUND (47)</b>				
Sewer Service Fee	6,175,843	6,055,470	6,100,000	6,100,000
Wastewater Discharge Permit	36,200	36,200	40,000	40,000
Interest Income	28,269	(175,383)	187,650	187,650
<b>SEWER FUND TOTAL</b>	<b>\$6,240,311</b>	<b>\$5,916,287</b>	<b>\$6,327,650</b>	<b>\$6,327,650</b>

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2020-21 Actuals	2021-22 Actuals	2022-23 Budget	2023-24 Adopted
<b>INTERNAL SERVICES FUNDS</b>				
<b>LIABILITY INSURANCE FUND (62)</b>				
Interfund Insurance	6,355,060	7,348,463	12,030,365	11,140,637
Interest Income	48,496	(466,656)	350,000	350,000
Bond Proceeds	5,010,000	-	-	-
Revenue Allocation	(11,365,060)	(7,348,463)	(12,030,365)	(11,140,637)
Insurance Reimbursements	900	3,549	-	-
<b>LIABILITY INSURANCE FUND TOTAL</b>	<b>\$49,396</b>	<b>(\$463,107)</b>	<b>\$350,000</b>	<b>\$350,000</b>
<b>VEHICLE REPLACEMENT FUND (64)</b>				
Interfund Equip. Replacement	1,636,296	2,822,721	2,908,810	3,074,744
Interest Income	19,855	(102,190)	80,000	80,000
Sale of Property	147,244	100,394	-	-
Revenue Allocation	(1,636,296)	(2,822,721)	(2,908,810)	(3,074,744)
Contributed Asset from Developer	-	750,000	-	-
Miscellaneous	35,000	12,708	-	-
<b>VEHICLE REPLACEMENT FUND TOTAL</b>	<b>\$202,099</b>	<b>\$760,912</b>	<b>\$80,000</b>	<b>\$80,000</b>
<b>WORKERS' COMPENSATION FUND (65)</b>				
Interfund Workers' Compensation	4,520,937	4,429,433	4,044,891	3,248,682
Interest Income	99,751	(619,058)	450,000	450,000
Revenue Allocation	(4,520,937)	(4,429,433)	(4,044,891)	(3,248,682)
Insurance Recovery Costs	1,795	859	-	-
Benefit Reimbursements	234,727	263,676	-	-
<b>WORKERS' COMPENSATION FUND TOTAL</b>	<b>336,274</b>	<b>(\$354,523)</b>	<b>\$450,000</b>	<b>\$450,000</b>
<b>GROUP INSURANCE FUND (66)</b>				
Interfund Insurance	7,495,483	7,325,916	7,923,036	9,081,050
Interest Income	666	(44,235)	25,000	25,000
Donations	-	-	-	-
Cigna Wellness Contributions	76,489	29,352	-	-
Revenue Allocation	(7,495,483)	(7,325,916)	(7,923,036)	(9,081,050)
<b>GROUP INSURANCE FUND TOTAL</b>	<b>\$77,156</b>	<b>(\$14,884)</b>	<b>\$25,000</b>	<b>\$25,000</b>
<b>EQUIPMENT MAINTENANCE FUND (67)</b>				
Interfund Equip. Maintenance	3,143,732	2,957,261	3,387,291	4,804,332
Interest Income	21,997	(102,450)	80,000	80,000
Damage Repair	29,189	41,072	-	-
Sale of Property	305	520	-	-
Revenue Allocation	(3,143,732)	(2,957,261)	(3,387,291)	(4,804,332)
<b>EQUIPMENT MAINTENANCE FUND TOTAL</b>	<b>\$51,491</b>	<b>(\$60,857)</b>	<b>\$80,000</b>	<b>\$80,000</b>

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2020-21 Actuals	2021-22 Actuals	2022-23 Budget	2023-24 Adopted
<b>INTERNAL SERVICES FUNDS (cont.)</b>				
<b>INFORMATION TECHNOLOGY FUND (68)</b>				
Interfund Information Technology	2,958,310	5,783,610	6,608,328	8,042,420
Interest Income	38,150	(70,426)	45,000	45,000
Revenue Allocation	(2,958,310)	(5,783,610)	(6,608,328)	(8,042,420)
<b>INFORMATION TECHNOLOGY FUND TOTAL</b>	<b>\$38,150</b>	<b>(\$70,426)</b>	<b>\$45,000</b>	<b>\$45,000</b>
<b>BUILDING MAINTENANCE FUND (69)</b>				
Interfund Building Maintenance	2,750,643	2,769,009	2,783,410	3,646,403
Interest Income	7,373	(54,858)	20,000	20,000
Revenue Allocation	(2,750,643)	(2,769,009)	(2,783,410)	(3,646,403)
<b>BUILDING MAINTENANCE FUND TOTAL</b>	<b>\$7,373</b>	<b>(\$54,858)</b>	<b>\$20,000</b>	<b>\$20,000</b>
<b>FACILITY CAPITAL REPAIR FUND (70)</b>				
Interfund Facility Capital Repair	516,533	561,954	564,224	570,019
Interest Income	21,728	(35,661)	50,000	50,000
Other Revenues	-	-	-	-
Revenue Allocation	(516,533)	(561,954)	(564,224)	(570,019)
<b>FACILITY CAPITAL REPAIR FUND TOTAL</b>	<b>\$21,728</b>	<b>(\$35,661)</b>	<b>\$50,000</b>	<b>\$50,000</b>
<b>CAPITAL PROJECTS FUND (74)</b>				
State Grants	322,181	16,823,578	2,750,000	250,000
Measure M Regional	5,035,292	411,548	1,638,672	38,610
Federal Grants	-	2,000,000	409,000	183,000
Other Agency Contributions	229,644	54,423	400,000	-
Traffic Mitigation Fees	-	-	120,000	100,000
Developer Agreement Fees	21,528	77,244	-	-
Bond/Loan Proceeds	-	-	-	-
Interest Income	-	-	-	-
Miscellaneous	119,322	16,428	-	-
<b>CAPITAL PROJECTS FUND TOTAL</b>	<b>\$5,727,967</b>	<b>\$19,383,221</b>	<b>\$5,317,672</b>	<b>\$571,610</b>

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2020-21 Actuals	2021-22 Actuals	2022-23 Budget	2023-24 Adopted
<b>SUCCESSOR AGENCY FUNDS (80-89)</b>				
RPTTF Taxes/ROPS	9,365,723	8,964,690	9,734,354	9,262,816
Rents	-	9,912	-	-
Interest Income	636,096	577,820	25,000	25,000
Miscellaneous	-	50	-	-
Bond Proceeds	1,889,666	992,015	318,370	318,370
<b>SUCCESSOR AGENCY FUNDS TOTAL</b>	<b>\$11,891,485</b>	<b>\$10,544,487</b>	<b>\$10,077,724</b>	<b>\$9,606,186</b>
 <b>TOTAL CITWIDE REVENUES</b>	 <b>\$217,145,480</b>	 <b>\$244,904,096</b>	 <b>\$243,564,280</b>	 <b>\$245,960,621</b>

**EXPENDITURE SUMMARIES  
BY FUND & DEPARTMENT**

<b>Fund/Department</b>	<b>2020-21 Actuals</b>	<b>2021-22 Actuals</b>	<b>2022-23 Budget</b>	<b>2023-24 Adopted</b>
<b>GENERAL FUNDS (10-15)</b>				
City Council	776,577	423,116	431,730	438,995
City Manager	3,296,915	2,653,555	3,658,061	3,652,786
Administrative Services	1,742,491	2,445,129	3,090,963	3,347,304
Human Resources	401,312	608,100	1,050,146	717,258
General Government	302,615	491,637	(800,230)	2,356
Fire	25,486,357	26,863,621	29,196,785	31,543,067
Police	46,424,209	49,047,209	53,452,073	54,718,263
Community & Economic Development	4,517,181	4,988,204	5,737,587	6,155,592
Public Works	6,944,475	7,521,474	9,040,198	10,260,788
Library	3,692,121	3,486,922	4,038,741	4,123,406
Parks & Recreation	4,386,235	5,678,735	5,422,413	5,924,622
<b>TOTAL GENERAL FUNDS</b>	<b>\$97,970,488</b>	<b>\$104,207,701</b>	<b>\$114,318,468</b>	<b>\$120,884,437</b>
<b>AIR QUALITY IMPROVEMENT FUND (22)</b>				
Community & Economic Development	11,190	1,585	-	-
Public Works	-	6,618	303,050	288,050
<b>TOTAL AIR QUALITY IMPROVEMENT FUND</b>	<b>\$11,190</b>	<b>\$8,203</b>	<b>\$303,050</b>	<b>\$288,050</b>
<b>SANITATION FUND (23)</b>				
City Manager	63,915	39,014	-	-
Administrative Services	53,471	53,570	51,257	47,794
Human Resources	22,865	1,018	-	-
General Government	12,964	13,265	-	154,346
Fire	48,910	-	-	-
Public Works	6,108,505	5,965,306	7,901,180	8,560,022
<b>TOTAL SANITATION FUND</b>	<b>\$6,310,632</b>	<b>\$6,072,173</b>	<b>\$7,952,437</b>	<b>\$8,762,162</b>
<b>MEASURE M2 FUND (25)</b>				
Public Works	102,082	202,982	404,000	304,000
Parks and Recreation	21,863	36,107	276,000	370,406
<b>TOTAL MEASURE M2 FUND</b>	<b>\$123,945</b>	<b>\$239,089</b>	<b>\$680,000</b>	<b>\$674,406</b>
<b>HOUSING FUND (26)</b>				
Community & Economic Development	148,563	278,780	998,599	999,171
General Government	-	-	-	6,973
<b>TOTAL HOUSING FUND</b>	<b>\$148,563</b>	<b>\$278,780</b>	<b>\$998,599</b>	<b>\$1,006,144</b>

**EXPENDITURE SUMMARIES  
BY FUND & DEPARTMENT**

<b>Fund/Department</b>	<b>2020-21 Actuals</b>	<b>2021-22 Actuals</b>	<b>2022-23 Budget</b>	<b>2023-24 Adopted</b>
<b>FTV CABLE-PEG ACCESS FUND (27)</b>				
City Manager	106,568	54,866	194,856	194,856
<b>TOTAL FTV CABLE-PEG FUND</b>	<b>\$106,568</b>	<b>\$54,866</b>	<b>\$194,856</b>	<b>\$194,856</b>
<b>SB2/PHLA FUND (28)</b>				
Community & Economic Development	923,341	624,591	1,070,068	1,177,577
<b>TOTAL SB2/PHLA FUND</b>	<b>\$923,341</b>	<b>\$624,591</b>	<b>\$1,070,068</b>	<b>\$1,177,577</b>
<b>SB1/RMRA FUND (29)</b>				
Public Works	-	515	439	439
<b>TOTAL S1/RMRA FUND</b>	<b>\$0</b>	<b>\$515</b>	<b>\$439</b>	<b>\$439</b>
<b>GAS TAX FUND (30)</b>				
Public Works	2,639,032	3,200,254	3,500,605	3,727,500
General Government	-	-	-	62,200
<b>TOTAL GAS TAX FUND</b>	<b>\$2,639,032</b>	<b>\$3,200,254</b>	<b>\$3,500,605</b>	<b>\$3,789,700</b>
<b>GRANTS FUND (32)</b>				
City Manager	150,268	-	-	-
Administrative Services	183,052	-	-	-
Human Resources	63,917	-	-	-
Fire	5,816	-	-	-
Police	1,053,756	598,059	641,600	641,600
Community & Economic Development	2,731,555	314,114	539,238	551,115
Public Works	342,815	130,766	-	-
Library	67,447	-	-	-
Parks & Recreation	535,994	104,333	80,753	270,905
<b>TOTAL GRANTS FUND</b>	<b>\$5,134,619</b>	<b>\$1,147,272</b>	<b>\$1,261,591</b>	<b>\$1,463,620</b>
<b>SLES FUND (33)</b>				
Police	338,298	345,673	211,054	211,054
<b>TOTAL SLES FUND</b>	<b>\$338,298</b>	<b>\$345,673</b>	<b>\$211,054</b>	<b>\$211,054</b>



## EXPENDITURE SUMMARIES BY FUND & DEPARTMENT

Fund/Department	2020-21 Actuals	2021-22 Actuals	2022-23 Budget	2023-24 Adopted
<b>ASSET SEIZURE FUND (34)</b>				
Police	619,607	490,341	501,736	538,254
<b>TOTAL ASSET SEIZURE FUND</b>	<b>\$619,607</b>	<b>\$490,341</b>	<b>\$501,736</b>	<b>\$538,254</b>
<b>CDBG FUND (35)</b>				
Community & Economic Development	1,448,066	1,108,822	1,153,782	1,394,876
<b>TOTAL CDBG FUND</b>	<b>\$1,448,066</b>	<b>\$1,108,822</b>	<b>\$1,153,782</b>	<b>\$1,394,876</b>
<b>DRAINAGE CAPITAL OUTLAY FUND (36)</b>				
Public Works	119,278	160,912	265,366	266,337
General Government	-	-	-	10,320
<b>TOTAL DRAINAGE CAPITAL OUTLAY FUND</b>	<b>\$119,278</b>	<b>\$160,912</b>	<b>\$265,366</b>	<b>276,657</b>
<b>ARPA FUND (38)</b>				
City Manager	-	5,118	24,095	23,430
Administrative Services	-	-	154,797	151,723
General Government	-	671,537	-	6,699
<b>TOTAL ARPA FUND</b>	<b>\$0</b>	<b>\$676,655</b>	<b>\$178,892</b>	<b>\$181,852</b>
<b>PARK DWELLING FUND (39)</b>				
General Government	-	138	-	-
<b>TOTAL PARK DWELLING FUND</b>	<b>\$0</b>	<b>\$138</b>	<b>\$0</b>	<b>\$0</b>
<b>AIRPORT FUND (40)</b>				
Public Works	1,934,203	1,879,437	1,656,887	2,918,133
Capital Improvements	-	426,910	250,000	822,500
General Government	-	-	-	42,891
<b>TOTAL AIRPORT FUND</b>	<b>\$1,934,203</b>	<b>\$2,306,347</b>	<b>\$1,906,887</b>	<b>\$3,783,524</b>
<b>CNG FUND (41)</b>				
Public Works	168,519	294,764	241,927	245,725
General Government	-	-	-	512
<b>TOTAL CNG FUND</b>	<b>\$168,519</b>	<b>\$294,764</b>	<b>\$241,927</b>	<b>\$246,237</b>

**EXPENDITURE SUMMARIES  
BY FUND & DEPARTMENT**

<b>Fund/Department</b>	<b>2020-21 Actuals</b>	<b>2021-22 Actuals</b>	<b>2022-23 Budget</b>	<b>2023-24 Adopted</b>
<b>BREA DAM FUND (42)</b>				
Public Works	-	12,026	-	-
Parks & Recreation	2,703,954	4,104,261	2,958,269	4,042,572
General Government	-	-	-	8,947
<b>TOTAL BREA DAM FUND</b>	<b>\$2,703,954</b>	<b>\$4,116,287</b>	<b>\$2,958,269</b>	<b>\$4,051,519</b>
<b>WATER FUND (44)</b>				
City Council	4,345	2,953	7,617	7,645
City Manager	112,840	78,137	-	-
Administrative Services	1,505,196	1,795,459	1,517,416	1,471,676
Human Resources	53,689	2,514	-	-
Public Works	29,691,441	29,859,338	34,722,864	35,930,731
Parks & Recreation	39,675	44,359	53,128	46,301
General Government	-	-	-	397,024
Capital Improvements	447,989	378,771	19,930,000	17,455,000
<b>TOTAL WATER FUND</b>	<b>\$31,855,174</b>	<b>\$32,161,530</b>	<b>\$56,231,025</b>	<b>\$55,308,377</b>
<b>WHITING/LEMON PARKING FUND (45)</b>				
Public Works	95,747	75,567	113,430	99,529
General Government	-	-	-	3,400
<b>TOTAL WHITING/LEM. PARKING FUND</b>	<b>\$95,747</b>	<b>\$75,567</b>	<b>\$113,430</b>	<b>\$102,929</b>
<b>REFUSE COLLECTION FUND (46)</b>				
Administrative Services	20,129	1,434	171,744	160,245
General Government	-	-	-	32,504
Public Works	12,693,641	13,206,491	13,407,314	15,138,759
<b>TOTAL REFUSE COLLECTION FUND</b>	<b>\$12,713,770</b>	<b>\$13,207,925</b>	<b>\$13,579,058</b>	<b>\$15,331,508</b>
<b>SEWER FUND (47)</b>				
City Manager	64,074	39,239	-	-
Administrative Services	65,297	41,403	51,257	47,694
Human Resources	25,482	1,078	-	-
General Government	-	-	-	142,299
Public Works	3,223,818	3,535,210	4,402,351	4,748,524
Capital Improvements	-	88,667	1,700,000	1,500,000
<b>TOTAL SEWER FUND</b>	<b>\$3,378,671</b>	<b>\$3,705,598</b>	<b>\$6,153,608</b>	<b>\$6,438,517</b>

**EXPENDITURE SUMMARIES  
BY FUND & DEPARTMENT**

<b>Fund/Department</b>	<b>2020-21 Actuals</b>	<b>2021-22 Actuals</b>	<b>2022-23 Budget</b>	<b>2023-24 Adopted</b>
<b>LIABILITY INSURANCE FUND (62)</b>				
Human Resources	15,710,867	8,455,390	11,741,481	11,140,637
General Government	-	-	-	21,655
Less Allocations	(11,030,060)	(7,768,463)	(12,030,365)	(11,140,637)
<b>TOTAL LIABILITY INSURANCE FUND</b>	<b>\$4,680,807</b>	<b>\$686,927</b>	<b>(\$288,884)</b>	<b>\$21,655</b>
<b>VEHICLE REPLACEMENT FUND (64)</b>				
Public Works	1,145,957	1,038,033	5,484,461	4,045,105
Less Allocations	(1,747,540)	(2,937,080)	(3,878,808)	(4,243,744)
<b>TOTAL VEHICLE REPLACEMENT FUND</b>	<b>(\$601,583)</b>	<b>(\$1,899,047)</b>	<b>\$1,605,653</b>	<b>(\$198,639)</b>
<b>WORKERS' COMPENSATION FUND (65)</b>				
Human Resources	3,770,680	101,579	4,118,088	3,785,254
General Government	-	-	-	18,302
Less Allocations	(4,520,937)	(4,429,433)	(4,044,890)	(3,248,682)
<b>TOTAL WORKERS' COMPENSATION FUND</b>	<b>(\$750,257)</b>	<b>(\$4,327,854)</b>	<b>\$73,198</b>	<b>\$554,874</b>
<b>GROUP INSURANCE FUND (66)</b>				
Administrative Services	35,492	629	-	-
Human Resources	7,289,453	7,068,466	8,345,450	9,081,050
General Government	-	-	-	20,683
Less Allocations	(7,530,975)	(7,345,142)	(8,271,155)	(9,081,050)
<b>TOTAL GROUP INSURANCE FUND</b>	<b>(\$206,029)</b>	<b>(\$276,047)</b>	<b>\$74,295</b>	<b>\$20,683</b>
<b>EQUIPMENT MAINTENANCE FUND (67)</b>				
Public Works	2,628,359	3,070,135	3,932,594	5,054,852
General Government	-	-	-	89,767
Less Allocations	(3,191,159)	(2,957,261)	(3,399,291)	(4,811,332)
<b>TOTAL EQUIPMENT MAINTENANCE FUND</b>	<b>(\$562,800)</b>	<b>\$112,874</b>	<b>\$533,303</b>	<b>\$333,287</b>

# EXPENDITURE SUMMARIES BY FUND & DEPARTMENT

Fund/Department	2020-21 Actuals	2021-22 Actuals	2022-23 Budget	2023-24 Adopted
<b>INFORMATION TECHNOLOGY FUND (68)</b>				
Information Technology	4,694,903	6,725,245	7,272,296	8,543,923
General Government	-	-	-	55,191
Less Allocations	(2,958,310)	(5,783,610)	(6,886,328)	(8,151,420)
<b>TOTAL INFO TECHNOLOGY FUND</b>	<b>\$1,736,593</b>	<b>\$941,634</b>	<b>\$385,968</b>	<b>\$447,694</b>
<b>BUILDING MAINTENANCE FUND (69)</b>				
Public Works	2,126,749	2,657,430	3,596,687	3,828,652
General Government	-	-	-	64,805
Less Allocations	(2,750,643)	(2,769,009)	(2,791,120)	(3,654,103)
<b>TOTAL BUILDING MAINTENANCE FUND</b>	<b>(\$623,894)</b>	<b>(\$111,579)</b>	<b>\$805,567</b>	<b>\$239,354</b>
<b>FACILITY CAPITAL REPAIR FUND (70)</b>				
Public Works	15,498	14,577	25,078	23,078
Less Allocations	(516,533)	(561,954)	(579,224)	(583,049)
<b>TOTAL FACILITY CAPITAL REPAIR FUND</b>	<b>(\$501,035)</b>	<b>(\$547,377)</b>	<b>(\$554,146)</b>	<b>(\$559,971)</b>
<b>CAPITAL PROJECTS FUND (74)</b>				
Public Works	-	-	-	-
Capital Improvements	14,555,413	32,972,189	22,692,340	21,642,050
<b>TOTAL CAPITAL PROJECTS FUND</b>	<b>\$14,555,413</b>	<b>\$32,972,189</b>	<b>\$22,692,340</b>	<b>\$21,642,050</b>
<b>SUCCESSOR AGENCY FUNDS (80-89)</b>				
Successor Agency	3,254,116	1,832,425	9,490,923	9,038,223
City Manager	62,998	44,548	27,084	26,351
Administrative Services	110,348	(353,401)	116,227	64,512
Human Resources	30,484	-	9,043	8,421
Community & Economic Development	49,185	195,544	76,261	110,683
<b>TOTAL SUCCESSOR AGENCY FUNDS</b>	<b>\$3,507,131</b>	<b>\$1,719,116</b>	<b>\$9,719,538</b>	<b>\$9,248,190</b>
<b>TOTAL CITYWIDE EXPENDITURES</b>	<b>\$189,978,011</b>	<b>\$203,754,836</b>	<b>\$248,821,980</b>	<b>\$257,855,874</b>

**EXPENDITURE SUMMARIES**  
**BY FUND, DEPARTMENT & CATEGORY**  
FISCAL YEAR 2023-24

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
<b>General Funds (10-15)</b>					
City Council	68,795	370,200	-	-	438,995
City Manager	1,095,824	2,556,962	-	-	3,652,786
Administrative Services	2,382,578	964,726	-	-	3,347,304
Human Resources	359,534	357,724	-	-	717,258
General Government	574,085	(571,729)	-	-	2,356
Fire	22,963,993	8,479,074	100,000	-	31,543,067
Police	40,645,958	14,072,305	-	-	54,718,263
Comm. & Economic Development	3,662,494	2,493,098	-	-	6,155,592
Public Works	4,028,725	6,444,985	-	(212,922)	10,260,788
Library	2,391,130	1,732,276	-	-	4,123,406
Parks & Recreation	2,031,353	3,893,269	-	-	5,924,622
<b>Total General Funds</b>	<b>\$80,204,469</b>	<b>\$40,792,891</b>	<b>\$100,000</b>	<b>(\$212,922)</b>	<b>\$120,884,437</b>
<b>Air Quality Improvement Fund (22)</b>					
Comm. & Economic Development	-	-	-	-	-
Public Works	-	23,050	265,000	-	288,050
<b>Total Air Quality Imp. Fund</b>	<b>\$0</b>	<b>\$23,050</b>	<b>\$265,000</b>	<b>\$0</b>	<b>\$288,050</b>
<b>Sanitation Fund (23)</b>					
City Manager	-	-	-	-	-
Administrative Services	47,794	-	-	-	47,794
Human Resources	-	-	-	-	-
General Government	154,346	-	-	-	154,346
Public Works	3,166,277	5,387,245	6,500	-	8,560,022
<b>Total Sanitation Fund</b>	<b>\$3,368,417</b>	<b>\$5,387,245</b>	<b>\$6,500</b>	<b>\$0</b>	<b>\$8,762,162</b>
<b>Measure M2 Fund (25)</b>					
Public Works	-	304,000	-	-	304,000
Parks & Recreation	-	370,406	-	-	370,406
<b>Total Measure M2 Fund</b>	<b>\$0</b>	<b>\$674,406</b>	<b>\$0</b>	<b>\$0</b>	<b>\$674,406</b>
<b>Housing Fund (26)</b>					
Comm. & Economic Development	180,482	818,689	-	-	999,171
General Government	6,973	-	-	-	6,973
<b>Total Housing Fund</b>	<b>\$187,455</b>	<b>\$818,689</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,006,144</b>

**EXPENDITURE SUMMARIES**  
**BY FUND, DEPARTMENT & CATEGORY**  
FISCAL YEAR 2023-24

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
<b>FTV Cable-PEG Access Fund (27)</b>					
City Manager	-	194,856	-	-	194,856
<b>Total FTV Cable-PEG Fund</b>	<b>\$0</b>	<b>\$194,856</b>	<b>\$0</b>	<b>\$0</b>	<b>\$194,856</b>
<b>SB2/PHLA Fund (28)</b>					
Comm. & Economic Development	-	1,177,577	-	-	1,177,577
<b>Total SB2/PHLA Fund</b>	<b>\$0</b>	<b>\$1,177,577</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,177,577</b>
<b>SB1/RMRA Fund (29)</b>					
General Government	-	439	-	-	439
<b>Total SB1/RMRA Fund</b>	<b>\$0</b>	<b>\$439</b>	<b>\$0</b>	<b>\$0</b>	<b>\$439</b>
<b>Gas Tax Fund (30)</b>					
Public Works	1,121,762	2,598,738	7,000	-	3,727,500
General Government	62,200	-	-	-	62,200
<b>Total Gas Tax Fund</b>	<b>\$1,183,962</b>	<b>\$2,598,738</b>	<b>\$7,000</b>	<b>\$0</b>	<b>\$3,789,700</b>
<b>Grants Fund (32)</b>					
City Manager	-	-	-	-	-
Comm. & Economic Development	52,046	499,069	-	-	551,115
Parks & Recreation	83,650	187,255	-	-	270,905
Police	378,267	263,333	-	-	641,600
<b>Total Grants Fund</b>	<b>\$513,963</b>	<b>\$949,657</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,463,620</b>
<b>SLES Fund (33)</b>					
Police	210,000	1,054	-	-	211,054
<b>Total SLES Fund</b>	<b>\$210,000</b>	<b>\$1,054</b>	<b>\$0</b>	<b>\$0</b>	<b>\$211,054</b>
<b>Asset Seizure Fund (34)</b>					
Police	-	158,254	380,000	-	538,254
<b>Total Asset Seizure Fund</b>	<b>\$0</b>	<b>\$158,254</b>	<b>\$380,000</b>	<b>\$0</b>	<b>\$538,254</b>
<b>CDBG Fund (35)</b>					
Comm. & Economic Development	303,293	1,091,583	-	-	1,394,876
<b>Total CDBG Fund</b>	<b>\$303,293</b>	<b>\$1,091,583</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,394,876</b>



**EXPENDITURE SUMMARIES**  
**BY FUND, DEPARTMENT & CATEGORY**  
FISCAL YEAR 2023-24

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
<b>Drainage Capital Outlay Fund (36)</b>					
Public Works	136,616	127,721	2,000	-	266,337
General Government	10,320	-	-	-	10,320
<b>Total Drainage Cap. Outlay Fund</b>	<b>\$146,936</b>	<b>\$127,721</b>	<b>\$2,000</b>	<b>\$0</b>	<b>\$276,657</b>
<b>ARPA Fund (38)</b>					
City Manager	23,430	-	-	-	23,430
Administrative Services	146,723	5,000	-	-	151,723
General Government	6,699	-	-	-	6,699
<b>Total ARPA Fund</b>	<b>\$176,852</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$181,852</b>
<b>Airport Fund (40)</b>					
Public Works	668,721	2,727,496	-	(478,084)	2,918,133
Capital Improvements	-	-	822,500	-	822,500
General Government	42,891	-	-	-	42,891
<b>Total Airport Fund</b>	<b>\$711,612</b>	<b>\$2,727,496</b>	<b>\$822,500</b>	<b>(\$478,084)</b>	<b>\$3,783,524</b>
<b>CNG Fund (41)</b>					
Public Works	16,024	229,701	-	-	245,725
General Government	512	-	-	-	512
<b>Total CNG Fund</b>	<b>\$16,536</b>	<b>\$229,701</b>	<b>\$0</b>	<b>\$0</b>	<b>\$246,237</b>
<b>Brea Dam Fund (42)</b>					
Public Works	93,756	195,894	-	(289,650)	-
Parks & Recreation	242,222	4,034,280	-	(233,930)	4,042,572
General Government	8,947	-	-	-	8,947
<b>Total Brea Dam Fund</b>	<b>\$344,925</b>	<b>\$4,230,174</b>	<b>\$0</b>	<b>(\$523,580)</b>	<b>\$4,051,519</b>
<b>Water Fund 44</b>					
City Council	7,645	-	-	-	7,645
City Manager	-	-	-	-	-
Administrative Services	563,723	907,953	-	-	1,471,676
Human Resources	-	-	-	-	-
Public Works	5,928,286	31,952,825	280,000	(2,230,380)	35,930,731
Parks & Recreation	46,301	-	-	-	46,301
General Government	397,024	-	-	-	397,024
Capital Improvements	-	-	17,455,000	-	17,455,000
<b>Total Water Fund</b>	<b>6,942,979</b>	<b>\$32,860,778</b>	<b>\$17,735,000</b>	<b>(\$2,230,380)</b>	<b>\$55,308,377</b>

**EXPENDITURE SUMMARIES**  
**BY FUND, DEPARTMENT & CATEGORY**  
FISCAL YEAR 2023-24

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
<b>Whiting-Lemon Parking Fund (45)</b>					
Public Works	48,252	51,277	-	-	99,529
General Government	3,400	-	-	-	3,400
<b>Total Whiting-Lemon Park. Fund</b>	<b>\$51,652</b>	<b>\$51,277</b>	<b>\$0</b>	<b>\$0</b>	<b>\$102,929</b>
<b>Refuse Fund (46)</b>					
Administrative Services	160,245	-	-	-	160,245
Public Works	359,328	14,779,431	-	-	15,138,759
General Government	32,504	-	-	-	32,504
<b>Total Refuse Fund</b>	<b>\$552,077</b>	<b>\$14,779,431</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,331,508</b>
<b>Sewer Fund (47)</b>					
Administrative Services	47,694	-	-	-	47,694
Public Works	2,336,989	3,242,783	57,000	(888,248)	4,748,524
General Government	142,299	-	-	-	142,299
Capital Improvements	-	-	1,500,000	-	1,500,000
<b>Total Sewer Fund</b>	<b>\$2,526,982</b>	<b>\$3,242,783</b>	<b>\$1,557,000</b>	<b>(\$888,248)</b>	<b>\$6,438,517</b>
<b>Liability Insurance Fund (62)</b>					
Human Resources	350,106	10,790,531	-	(11,140,637)	-
General Government	21,655	-	-	-	21,655
<b>Total Liability Insurance Fund</b>	<b>\$371,761</b>	<b>\$10,790,531</b>	<b>\$0</b>	<b>(\$11,140,637)</b>	<b>\$21,655</b>
<b>Vehicle Replacement Fund (64)</b>					
Public Works	-	1,190,215	2,854,890	(4,243,744)	(198,639)
Capital Improvements	-	-	-	-	-
<b>Total Vehicle Replacement Fund</b>	<b>\$0</b>	<b>\$1,190,215</b>	<b>\$2,854,890</b>	<b>(\$4,243,744)</b>	<b>(\$198,639)</b>
<b>Workers Compensation Fund (65)</b>					
Human Resources	306,054	3,479,200	-	(3,248,682)	536,572
General Government	18,302	-	-	-	18,302
<b>Total Workers Comp Fund</b>	<b>\$324,356</b>	<b>\$3,479,200</b>	<b>\$0</b>	<b>(\$3,248,682)</b>	<b>\$554,874</b>
<b>Group Insurance Fund (66)</b>					
General Government	20,683	-	-	-	20,683
Human Resources	390,724	8,690,326	-	(9,081,050)	-
<b>Total Group Insurance Fund</b>	<b>\$411,407</b>	<b>\$8,690,326</b>	<b>\$0</b>	<b>(\$9,081,050)</b>	<b>\$20,683</b>

**EXPENDITURE SUMMARIES**  
**BY FUND, DEPARTMENT & CATEGORY**  
FISCAL YEAR 2023-24

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
<b>Equipment Maintenance Fund (67)</b>					
Public Works	1,312,129	3,742,723	-	(4,811,332)	243,520
General Government	89,767	-	-	-	89,767
<b>Total Equip. Maintenance Fund</b>	<b>\$1,401,896</b>	<b>\$3,742,723</b>	<b>\$0</b>	<b>(\$4,811,332)</b>	<b>\$333,287</b>
<b>Information Technology Fund (68)</b>					
Information Technology	373,301	8,170,622	-	(8,151,420)	392,503
General Government	55,191	-	-	-	55,191
<b>Total Information Tech Fund</b>	<b>\$428,492</b>	<b>\$8,170,622</b>	<b>\$0</b>	<b>(\$8,151,420)</b>	<b>\$447,694</b>
<b>Building Maintenance Fund (69)</b>					
Public Works	1,104,961	2,723,691	-	(3,654,103)	174,549
General Government	64,805	-	-	-	64,805
<b>Total Building Maint. Fund</b>	<b>\$1,169,766</b>	<b>\$2,723,691</b>	<b>\$0</b>	<b>(\$3,654,103)</b>	<b>\$239,354</b>
<b>Facility Capital Repair Fund (70)</b>					
Public Works	-	23,078	-	(583,049)	(559,971)
<b>Total Facility Capital Repair Fund</b>	<b>\$0</b>	<b>\$23,078</b>	<b>\$0</b>	<b>(\$583,049)</b>	<b>(\$559,971)</b>
<b>Capital Improvement Fund (74)</b>					
Public Works	1,510,634	-	-	(1,510,634)	-
Capital Improvements	-	-	21,642,050	-	21,642,050
<b>Total Capital Improvements</b>	<b>\$1,510,634</b>	<b>\$0</b>	<b>\$21,642,050</b>	<b>(\$1,510,634)</b>	<b>\$21,642,050</b>
<b>Successor Agency Funds (80-89)</b>					
City Manager	26,351	-	-	-	26,351
Administrative Services	64,512	-	-	-	64,512
Human Resources	8,421	-	-	-	8,421
Comm. & Econ. Development	110,683	-	-	-	110,683
Successor Agency	-	9,038,223	-	-	9,038,223
<b>Total Successor Agency</b>	<b>\$209,967</b>	<b>\$9,038,223</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,248,190</b>
<b>TOTAL CITY APPROPRIATIONS</b>	<b>\$103,270,388</b>	<b>\$159,971,409</b>	<b>\$45,371,940</b>	<b>(\$50,757,865)</b>	<b>\$257,855,874</b>



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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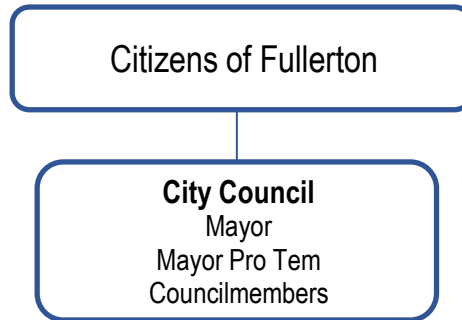
# CITY COUNCIL



# City Council

FISCAL YEAR 2023-24

## DEPARTMENT ORGANIZATION CHART



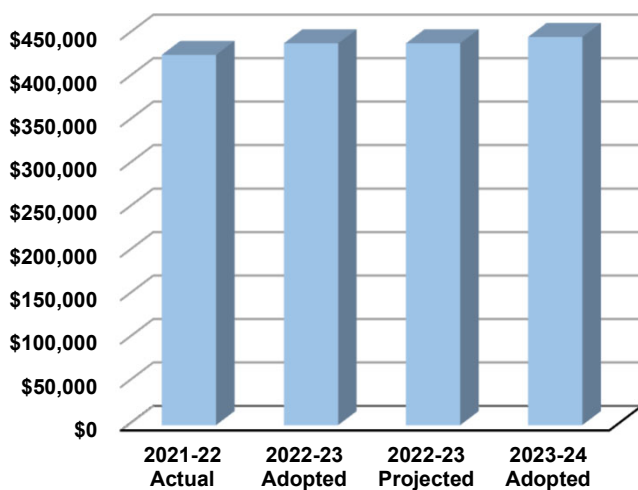
## DEPARTMENT DESCRIPTION

The City of Fullerton operates under the Council-Manager form of local government. The five members of the City Council are elected by the citizens as the legislative, policy-making branch of city government. As Fullerton's elected representatives, the City Council expresses the values of the electorate in keeping pace with community needs and establishing the quality of municipal services. The City Council also serves as the board members to the Successor Agency, Housing Authority, and the Public Financing Authority.

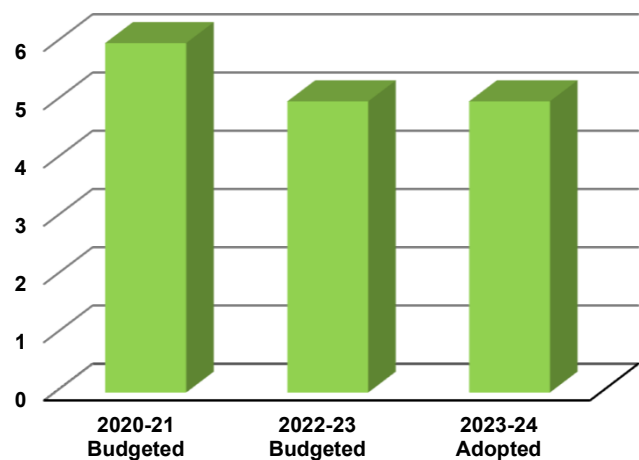
City Council determines service levels and revenue obligations through the adoption of an annual budget, authorizes City contracts and expenditures, establishes City service and operating policies, and adopts such regulatory measures as may be necessary for the mutual protection of the community.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**



# City Council

## FISCAL YEAR 2023-24

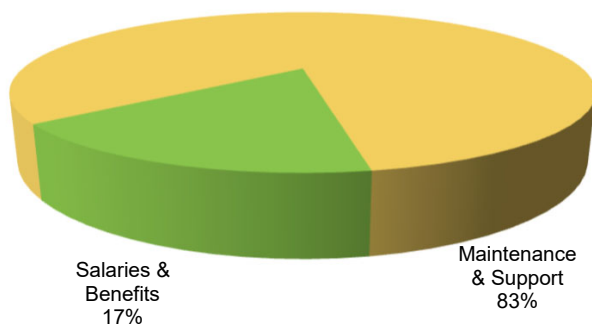
### DEPARTMENT SUMMARY

	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
Budgeted FTE Positions	6.0	5.0	5.0	5.0
Nonregular Hours	0	0	0	0
Salaries & Benefits	\$160,067	\$77,380	\$77,380	\$76,440
Maintenance & Support	266,002	361,967	361,967	370,200
Capital Outlay	-	-	-	-
Subtotal	426,069	439,347	439,347	446,640
Less Allocations	-	-	-	-
<b>Total Operating Budget</b>	<b>\$426,069</b>	<b>\$439,347</b>	<b>\$439,347</b>	<b>\$446,640</b>

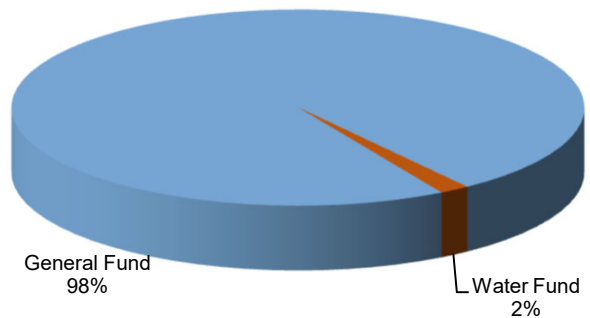
### DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
10 - General Fund	\$423,116	\$431,730	\$431,730	\$438,995
44 - Water Fund	2,953	7,617	7,617	7,645
89 - Successor Agency	-	-	-	-
<b>Total Operating Budget</b>	<b>\$426,069</b>	<b>\$439,347</b>	<b>\$439,347</b>	<b>\$446,640</b>

**Operating Budget by Category**



**Department Fund Analysis**





**City Council**  
FISCAL YEAR 2023-24

<b>DEPARTMENT PERSONNEL SUMMARY</b>
-------------------------------------

	<u>2020-21</u> <u>Budgeted</u>	<u>2022-23</u> <u>Budgeted</u>	<u>2023-24</u> <u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Council Member	5.0	5.0	5.0
Administrative Aide	<u>1.0</u>	<u>0.0</u>	<u>0.0</u>
<b>Total Budgeted FTE Positions</b>	<b><u>6.0</u></b>	<b><u>5.0</u></b>	<b><u>5.0</u></b>
Nonregular Employees - Hours			
Total Nonregular Hours	<u>0</u>	<u>0</u>	<u>0</u>

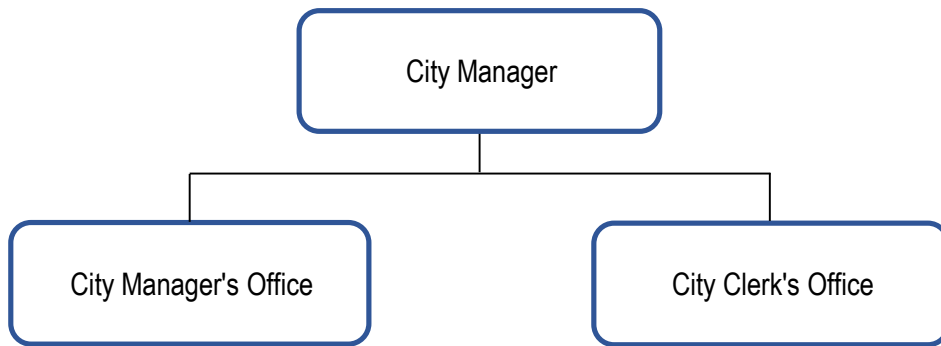
# CITY MANAGER



# City Manager

FISCAL YEAR 2023-24

## DEPARTMENT ORGANIZATION CHART



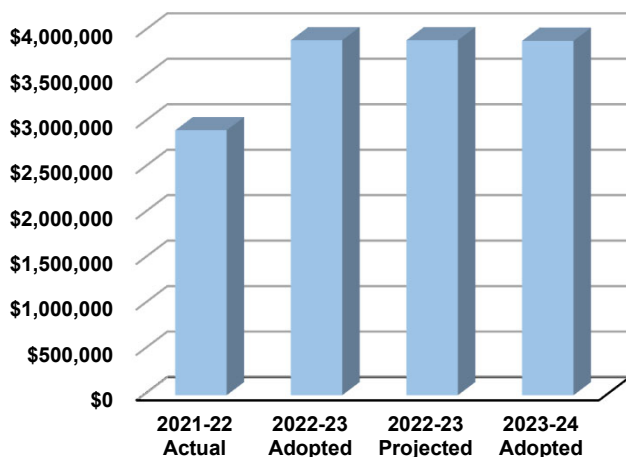
## DEPARTMENT DESCRIPTION

The City Manager's Office provides professional leadership in the management of the City and is responsible for the coordination of all municipal programs and the executive supervision of all City departments and agencies. The City Manager assists the City Council in formulating policies and responds to City Council issues and concerns, either directly or through various City staff members, to recommend options or potential solutions.

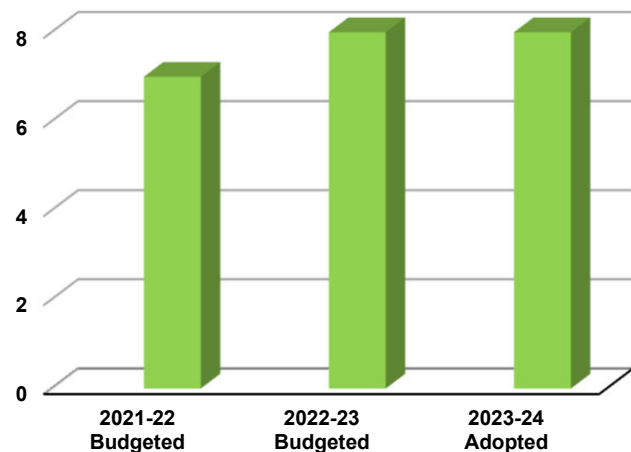
In addition to managing the administrative functions of the City, the City Manager ensures the effective coordination and implementation of public policies, programs and initiatives by utilizing the talents of all City departments. The City Manager's Office includes the functions of the City Clerk, Intergovernmental Affairs, Public Information and oversight of the Animal Control Services contract.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**



# City Manager

FISCAL YEAR 2023-24

## FY 2023-24 Department Goals & Initiatives

- Development of objectives to achieve the City Council's key identified priorities of Public Safety, Infrastructure & Fiscal and Organizational Sustainability.
- Administer the day-to-day activities of the City Manager's Office, which includes the City Clerk's Office, Public Information Office, Intergovernmental Program and Animal Control Services contract.
- In conjunction with Administrative Services Department, oversee the budget development process in efforts to present a balanced budget for FY 2024-25.
- ARPA - Continue to utilize vital ARPA funds in accordance with the Council-adopted ARPA Spending Plan and complete critical infrastructure projects and administer key community programs and services within the ARPA grant period.
- Implement technology enhancements and staffing strategy for organizational efficiency and stability.
- Continue to engage legislators and address legislation to promote City interests including promoting local control, specifically public safety, economic development, and infrastructure.
- Work with all eight (8) City departments on each department's short-term and long-term strategic strategies.
- Finalize negotiations with Republic Services for implementation of SB 1383 and implement new compliance measures.

## FY 2022-23 Department Accomplishments

- Worked in collaboration with Mayor and City Council to produce and plan the 2023 State of the City.
- Worked in collaboration with the Fullerton Museum to coordinate the 2nd annual Tommy Lasorda Day Celebration.
- Worked in collaboration with the Human Resources Department to coordinate the 2022 Employee Appreciation Event.
- Worked in collaboration with the Human Resources Department, Fire Department, and Administrative Services to prepare materials for Fire Roadmap and comparative analysis for future of Fullerton Fire; successfully negotiated new labor contract with Fullerton Fire Association.
- Completed 2022 General Election and successfully onboarded one new Councilmember.
- Under the guidance of the City Council, successfully implemented budget reduction strategies in FY 22-23 in efforts to increased reserve levels and achieve balanced budget; achieved 17% reserve goal.
- Successfully negotiated 20 dedicated shelter beds for Fullerton residents at the Fullerton Navigation Center.
- Relaunched encampment clean up efforts by securing Patriot Environmental to conduct regular clean ups throughout the City.
- Released new City Manager's Report, Fullerton Forward, which is now available for City Council, city staff, and residents to view on the city website.
- Significantly increased number of social media posts shared across city platforms including Facebook, Instagram, Twitter, and Nextdoor.

# City Manager

## FISCAL YEAR 2023-24

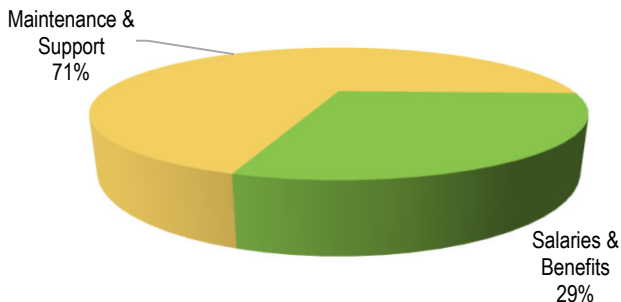
### DEPARTMENT SUMMARY

	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
Budgeted FTE Positions	7.0	8.0	8.0	8.0
Nonregular Hours	960	960	960	960
Salaries & Benefits	961,924	1,354,302	1,354,302	1,145,605
Maintenance & Support	1,952,552	2,549,794	2,549,794	2,751,818
Capital Outlay	-	-	-	-
Subtotal	2,914,476	3,904,096	3,904,096	3,897,423
Less Allocations	-	-	-	-
<b>Total Operating Budget</b>	<b><u>\$2,914,476</u></b>	<b><u>\$3,904,096</u></b>	<b><u>\$3,904,096</u></b>	<b><u>\$3,897,423</u></b>

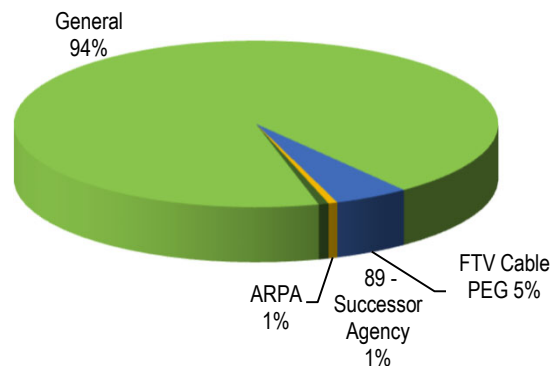
### DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
10 - General	2,653,554	3,658,061	3,658,061	3,652,786
23 - Sanitation	39,014	-	-	-
27 - FTV Cable PEG Access Fund	54,866	194,856	194,856	194,856
32 - Grant Fund	-	-	-	-
38 - American Rescue Plan (ARPA)	5,118	24,095	24,095	23,430
44 - Water	78,137	-	-	-
46 - Refuse	-	-	-	-
47 - Sewer Enterprise	39,239	-	-	-
89 - Successor Agency	44,548	27,084	27,084	26,351
Subtotal	2,914,476	3,904,096	3,904,096	3,897,423
Less Allocations:				
None	-	-	-	-
<b>Total Operating Budget</b>	<b><u>\$2,914,476</u></b>	<b><u>\$3,904,096</u></b>	<b><u>\$3,904,096</u></b>	<b><u>\$3,897,423</u></b>

**Operating Budget by Category**



**Department Fund Analysis**



**City Manager**  
FISCAL YEAR 2023-24

**DEPARTMENT PERSONNEL SUMMARY**

	2021-22 Budgeted	2022-23 Budgeted	2023-24 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Administrative Analyst II	0.0	1.0	1.0
Administrative Assistant/Confidential	0.0	1.0	1.0
Assistant City Clerk <sup>2</sup>	1.0	1.0	0.0
City Clerk/Clerk Services Manager	1.0	1.0	1.0
City Manager	1.0	1.0	1.0
Clerical Assistant III <sup>1</sup>	0.0	1.0	0.0
Deputy City Clerk <sup>2</sup>	1.0	0.0	1.0
Deputy City Manager	1.0	1.0	1.0
Executive Assistant <sup>1</sup>	1.0	0.0	1.0
Senior Administrative Analyst	1.0	1.0	1.0
<b>Total Budgeted FTE Positions</b>	<b>7.0</b>	<b>8.0</b>	<b>8.0</b>

Nonregular Employees - Hours

Total Nonregular Hours	0	960	960
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**Unfunded Positions**

None	0.0
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**Notes:**

<sup>(1)</sup> In FY23-24 1.0 FTE Clerical Assistant III was deleted and 1.0 FTE Executive Assistant was added.

<sup>(2)</sup> In FY23-24 1.0 FTE Assistant City Clerk was reclassified to Deputy City Clerk.



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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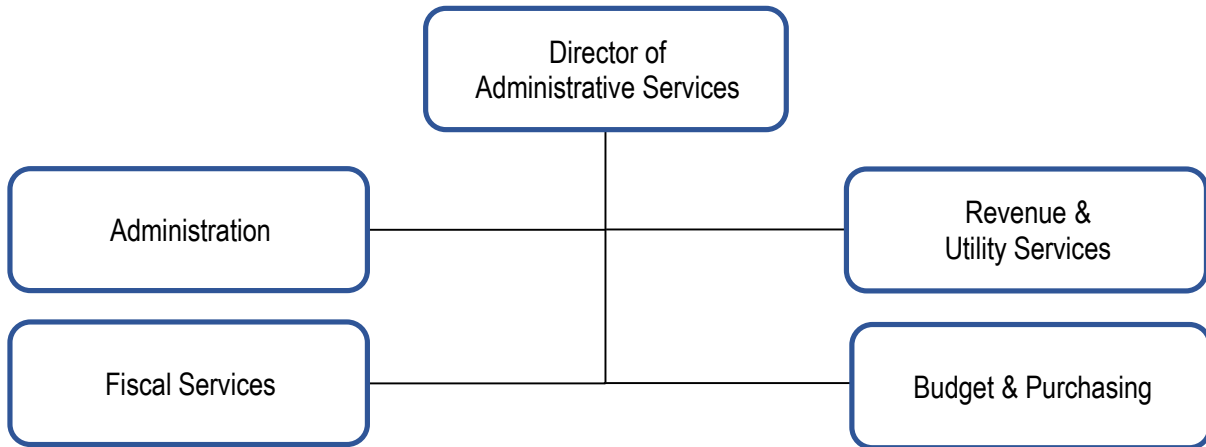
# ADMINISTRATIVE SERVICES



# Administrative Services

FISCAL YEAR 2023-24

## DEPARTMENT ORGANIZATION CHART



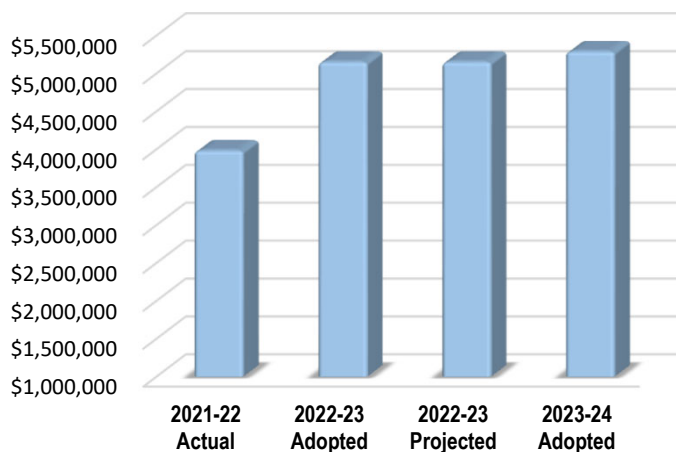
## DEPARTMENT DESCRIPTION

The Administrative Services Department is responsible for supporting fiscal transparency and accountability to the citizens of Fullerton, City Council, and City Manager with the delivery of financial information in accordance with State and Federal laws and accounting standards. Through its four (4) divisions of Administration, Fiscal Services, Budget & Purchasing, and Revenue & Utility Services, the Department manages and administers the City's finances and financial reporting, including treasury, budget administration, and debt issuance and debt issuance administration.

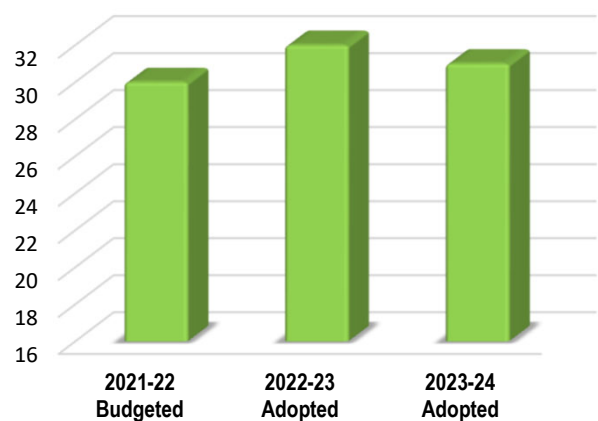
The Department administers and oversees the City's day-to-day financial activities & operations, which includes general accounting, purchasing, payroll, accounts payable, general billing, utility services billing, and cashiering.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**



# Administrative Services

FISCAL YEAR 2023-24

## FY 2023-24 Department Goals & Initiatives

### **Administration**

- Oversee implementation of Tyler Technologies ERP software - Cashiering, General Billing and Utility Billing with anticipated go-live in early Fiscal Year 2023-24.
- Oversee implementation of ONEs Upgrade Phase II Project, anticipated to streamline and optimize ONEs ERP v20 system by implementing efficiencies and other system enhancements.
- Oversee ARPA grant accounting, coordinate grant compliance reporting, and grant reporting to US Treasury.
- Oversee City Treasury functions and banking.

### **Budget & Purchasing**

- Monitor and administer the City's Annual Budget Development Process for FY 2023-24 and FY 2024-25.
- Implement the City's Full Cost Allocation Plan and coordinate development of the 2CFR Federal Plan.
- Streamline and continue to improve City's budget development process, including initiating steps to further develop the budget document to apply for GFOA Distinguished Budget Award.
- Administer the City's centralized Purchasing Program: support adherence to purchasing policy and procedures, review & process purchase requisitions, issue purchase orders, and coordinate RFPs, RFQs, and RFIs.
- Update and improve City's budget and purchasing administrative policies balancing best practices and operational needs in alignment with City's financial goals.

### **Fiscal Services**

- Implement Governmental Accounting Standards Board (GASB) Statement No. 96 for Subscription-based Information Technology Arrangements.
- Support implementation of Tyler Technologies ERP software - cashiering, general receivables and utility billing; and support fiscal services functionality improvements within ONEs Upgrade Phase II Projects.
- Coordinate external financial statement audit and issue the Annual Comprehensive Financial Report (ACFR) for year ending June 30, 2023 as well as the annual Single Audit report.
- Prepare and support issuance of mandated financial reports such as annual State Controller Reports, CalPERS reports, etc.

### **Revenue & Utility Services**

- Implement Tyler Technologies ERP software - cashiering, general billing and utility billing.
- Administer Business Registration program, including sidewalk vending, and coordinate license issuance and renewals with the Community and Economic Development, Public Works, Police and Fire Departments.
- Administer utility services billing for water, sewer, sanitation services as well as refuse services for residential customers.
- Transition administration of general billing from the Fiscal Services Division to the Revenue Division.

# Administrative Services

FISCAL YEAR 2023-24

## FY 2022-23 Department Accomplishments

- Awarded Certificate of Achievement for Excellence in Financial Reporting for the City's Annual Comprehensive Financial Report (ACFR) and the Popular Annual Financial Report (PAFR) for year ending June 30, 2022.
- Implemented Governmental Accounting Standards Board (GASB) Statement No. 87 Leases.
- Completed external audits and mandated report submissions.
- Awarded the Distinguished Budget Presentation Award for excellence in budget preparation of the City's budget document for the Fiscal Year beginning July 1, 2022.
- Administered a \$100,000 utility subsidy program for eligible City residents as part of the City Council approved ARPA Spending plan.
- Amended the City's Purchasing Code, FMC Section 2.64, to increase the reportable emergency purchases minimum threshold amount for all Emergency Purchases.
- Implemented city-wide performance measures as part of the Government Finance Officers Association (GFOA) Budget Award requirement.
- Performed labor costings for City bargaining groups in support of Human Resource's labor negotiations.
- Completed external audits and mandated report submissions.
- Submission of quarterly financial updates to City Council, including the FY 22-23 Mid-Year Report.
- Completed and submitted the City's Quarterly Reports to US Treasury for ARPA grant reporting compliance.
- In collaboration with other City departments, assisted in the preparation of materials and financial analysis for the proposed Fire Roadmap.

# Administrative Services

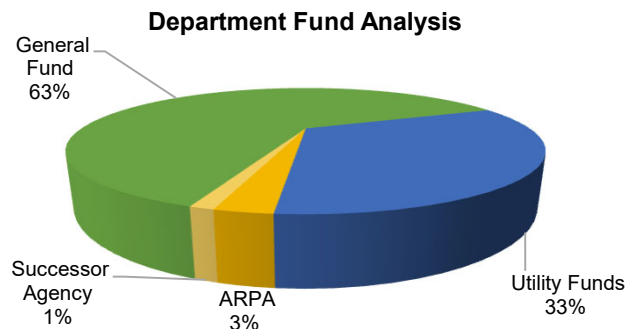
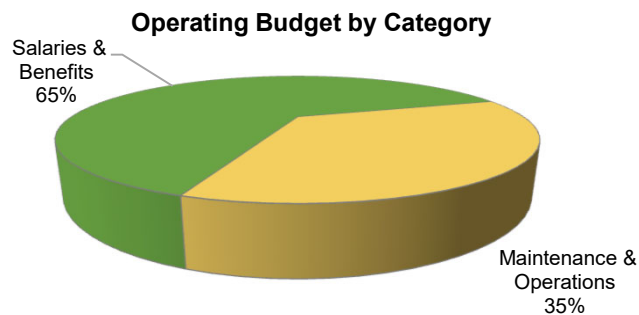
FISCAL YEAR 2023-24

## DEPARTMENT SUMMARY

	2021-22 Actual	2022-23 Adopted	2022-23 Projected	2023-24 Adopted
Budgeted FTE Positions	29.0	32.0	32.0	31.0
Nonregular Hours	-	-	-	1,057
Salaries & Benefits	2,296,963	3,442,381	3,442,381	3,413,269
Maintenance & Operations	1,686,631	1,711,280	1,711,280	1,877,679
Capital Outlay	-	-	-	-
Subtotal	\$3,983,594	\$5,153,661	\$5,153,661	\$5,290,948
Less Allocations	(0)	(37,046)	(37,046)	-
<b>Total Operating Budget</b>	<b>\$3,983,594</b>	<b>\$5,116,615</b>	<b>\$5,116,615</b>	<b>\$5,290,948</b>

## DEPARTMENT FUND ANALYSIS

Fund No. and Title	2021-22 Actual	2022-23 Adopted	2022-23 Projected	2023-24 Adopted
10 - General	2,445,129	3,090,963	3,090,963	3,347,304
23 - Sanitation	53,570	51,257	51,257	47,794
32 - Grants	-	-	-	-
38 - American Rescue Plan (ARPA)	-	154,797	154,797	151,723
44 - Water	1,795,459	1,517,416	1,517,416	1,471,676
46 - Refuse Collection	1,434	171,744	171,744	160,245
47 - Sewer	41,403	51,257	51,257	47,694
66 - Group Insurance	629	-	-	-
89 - Successor Agency	(353,401)	116,227	116,227	64,512
Subtotal	\$3,984,223	\$5,153,661	\$5,153,661	\$5,290,948
Less Allocations:				
66 - Group Insurance	(629)	(37,046)	(37,046)	-
<b>Total Operating Budget</b>	<b>\$3,983,594</b>	<b>\$5,116,615</b>	<b>\$5,116,615</b>	<b>\$5,290,948</b>



# Administrative Services

FISCAL YEAR 2023-24

## DEPARTMENT PERSONNEL SUMMARY

	<u>2021-22</u> <u>Budgeted</u>	<u>2022-23</u> <u>Adopted</u>	<u>2023-24</u> <u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Account Clerk II <sup>1</sup>	5.0	5.0	2.0
Account Technician <sup>1</sup>	0.0	0.0	2.0
Accountant II	3.0	3.0	3.0
Accounting Supervisor	1.0	1.0	1.0
Administrative Assistant/Confidential	1.0	1.0	1.0
Budget & Purchasing Manager	1.0	1.0	1.0
Buyer II <sup>1</sup>	2.0	2.0	1.0
Customer Service Representative (CSR)	7.0	6.0	4.0
Deputy Director of Administrative Services <sup>1</sup>	0.0	0.0	1.0
Director of Administrative Services	1.0	1.0	1.0
Fiscal Operations Supervisor	0.0	1.0	1.0
Fiscal Services Manager	1.0	1.0	1.0
Lead CSR - Utility Services <sup>1</sup>	1.0	2.0	1.0
Payroll Technician II	2.0	2.0	2.0
Revenue Manager <sup>1</sup>	1.0	1.0	0.0
Revenue Operations Manager <sup>1</sup>	0.0	0.0	1.0
Revenue Specialist <sup>1</sup>	1.0	1.0	0.0
Senior Budget Analyst	1.0	1.0	1.0
Senior Buyer <sup>1</sup>	0.0	0.0	1.0
Senior Revenue Specialist <sup>1</sup>	0.0	0.0	1.0
Sr. Customer Service Representative	0.0	1.0	3.0
Utility Services Supervisor	1.0	1.0	1.0
Utility Systems Specialist	1.0	1.0	1.0
<b>Total Budgeted FTE Positions</b>	<b>30.0</b>	<b>32.0</b>	<b>31.0</b>
	Nonregular Employees - Hours		
Total Nonregular Hours	0.0	0.0	1,057
<b>Unfunded Positions</b>			<b>0.0</b>
None			0.0

**Notes:**

<sup>(1)</sup> ASD reorganization approved for FY23-24 will add 2.0 FTE Account Technicians and delete 3.0 FTE Account Clerk II positions; delete 1.0 FTE Buyer II and add 1.0 FTE Sr. Buyer; add 1.0 FTE Deputy Director; delete 1.0 FTE Revenue Manager; delete 1.0 FTE Revenue Specialist and add 1.0 FTE Sr. Revenue Specialist; delete 1.0 FTE Lead CSR position; add 1.0 FTE Revenue Operations Manager.

<sup>(2)</sup> Accounting Technician, Deputy Director, Revenue Operations Manager, Senior Buyer and Senior Revenue Specialist are new classifications pending review by Human Resources.



# HUMAN RESOURCES

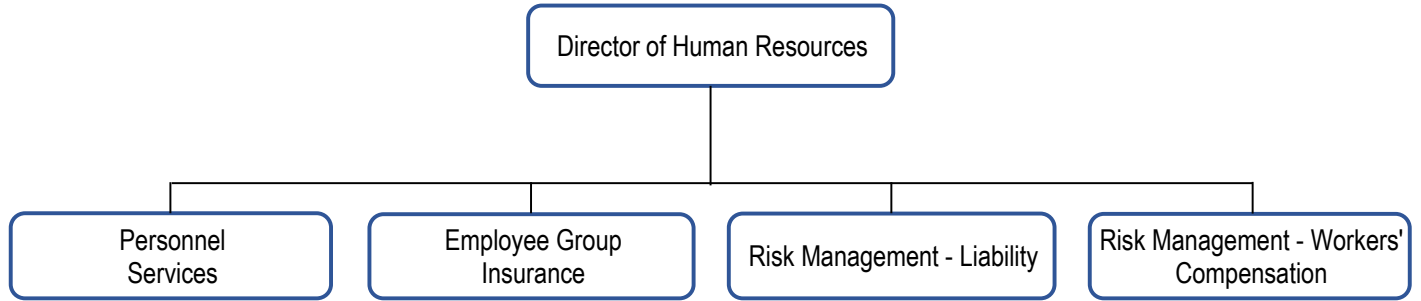




# Human Resources

FISCAL YEAR 2023-24

## DEPARTMENT ORGANIZATION CHART



## DEPARTMENT DESCRIPTION

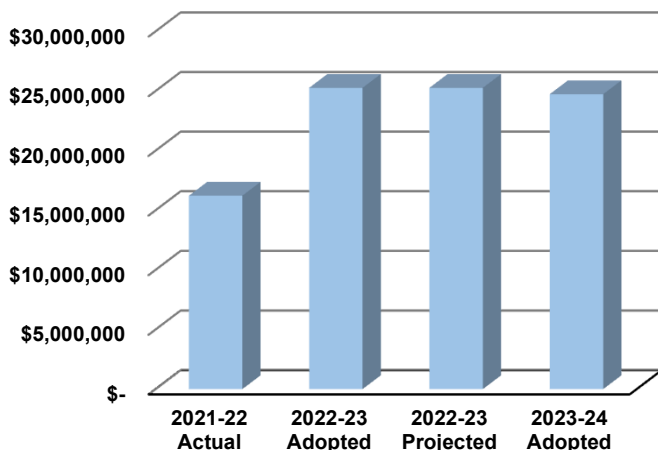
The Human Resources Department provides a wide range of services to the organization and its employees in the areas of personnel services, labor relations, benefits administration, workers' compensation, tort liability, and property/casualty insurance. The Department strives to support the missions of the other City departments and to serve the needs of the City's diverse workforce. Fullerton has approximately 654 full-time equivalent (FTE) positions in a variety of fields, many of which have unique personnel needs. The majority of City employees are represented by one of seven (7) bargaining units recognized under State law. The City's personnel system is merit-based and is conducted in accordance with federal, state, and local laws which govern the relationship between the City and its employees.

The Human Resources Department operates four (4) divisions, serving both internal and external customers:

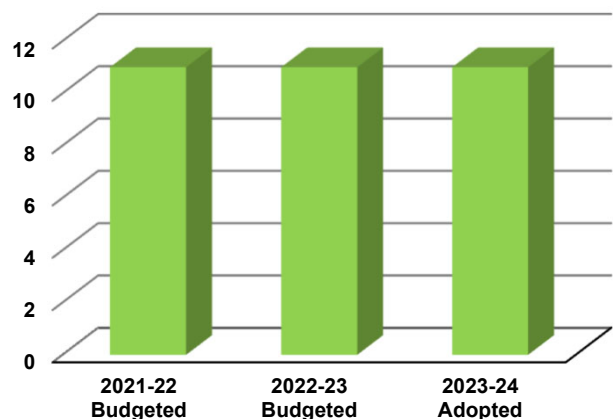
- Personnel Services: Responsible for recruitment, classification, pay, and labor relations.
- Liability: Responsible for the self-insured liability claims program and the property/casualty insurance program.
- Group Insurance: Responsible for employee benefit programs.
- Workers' Compensation: Responsible for the self-insured workers' compensation program.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**



# Human Resources

FISCAL YEAR 2023-24

## FY 2023-24 Department Goals & Initiatives

### ***Personnel Services***

- Facilitate the City's ability to attract and hire a diverse and talented workforce.
- Provide Citywide training and development programs that support employee growth, engagement and retention.
- Implement and monitor Employer-Employee Relations activities, including labor negotiations and employee disciplinary matters.
- Restore the employee recognition program to align with the City's mission, vision, values and goals.
- Coordinate provision of Citywide Harassment Prevention Training.
- Support department reorganizations by providing class and compensation review and analysis.

### ***Risk Management - Liability***

- Manage the City's comprehensive Liability Insurance Program to effectively manage all City claims to limit the City's exposure and potential liability.
- Manage all liability insurance renewals to ensure best available coverages and costing.
- Monitor litigated claims and coordinate with the City Attorney, City Manager and City Council regarding defense/settlement strategy.
- Coordinate the City's Annual Actuarial Report for the Liability Fund and coordinate with ASD to achieve recommended funding at appropriate confidence levels.

### ***Risk Management - Workers' Compensation***

- Administer the City's Workers' Compensation program.
- Manage various employee leave programs (e.g., FMLA, CFRA, and PDL).
- Monitor and manage COVID-19 processes and protocols to align with local and state mandates.
- Coordinate the City's Annual Actuarial Report for the Workers' Compensation Fund and coordinate with ASD to recommend funding at appropriate confidence levels.

### ***Employee Group Insurance***

- Manage the benefits/group insurance renewals to ensure best available coverages and costing.
- Coordinate annual Open Enrollment for employee group health insurance coverage.
- Conduct an analysis of current group health insurance plan design and assess viability of transitioning one or more bargaining unit to CalPERS health insurance or an alternative program.
- Manage CalPERS enrollments/retirements and assist in CalPERS inquiries as needed.
- Administer the City sponsored 457 deferred compensation program.
- Administer the Employee Wellness program and initiatives.
- Monitor CalPERS and OPEB Actuarial reports and collaborate with ASD to implement annual rate changes and completion of the GASB 75
- Ensure health plans are in compliance with the Affordable Care Act, and state and federal mandates.

# Human Resources

FISCAL YEAR 2023-24

## FY 2022-23 Department Accomplishments

### ***Personnel Services***

- Completed over 75 recruitments to fill key department-wide staffing needs.
- Coordinated with hiring managers in onboarding all new employees.
- Processed all Personnel Action Forms and updates to Human Resources Information System (HRIS) which facilitates payroll.
- Successfully completed negotiations with Firefighter Association, Police Officer Association, Police Management and Fire Management employee bargaining groups.
- Commenced negotiations with Federation and Management employee bargaining groups.
- Completed a compensation study of approximately 60 positions citywide.
- Collaborated with departments in providing employee development and training opportunities such as mentoring and coaching.

### ***Risk Management - Liability and Workers Compensation***

- Completed annual actuarial studies of the Liability and Workers Compensation self-insured programs.
- Completed liability insurance reviews of all City vendor contracts.
- Provided employees with a comprehensive industrial safety program.
- Provided state-mandated benefits for employees injured on the job.

### ***Employee Benefits***

- Provided comprehensive employee health program, including medical, dental, vision, life, supplemental benefits, disability, deferred compensation and retiree health savings programs.
- Administered the City's Employee Wellness program, hosting citywide activities and promoting healthy living amongst our employees.
- Managed the Affordable Care Act reporting to the IRS.
- Provided employees with educational resources and seminars such as monthly Medicare workshops.

# Human Resources

FISCAL YEAR 2023-24

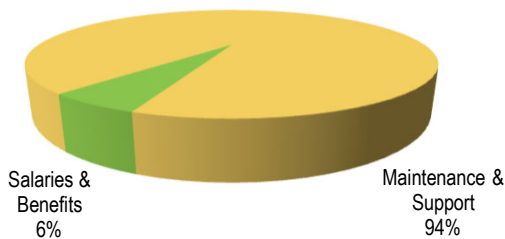
## DEPARTMENT SUMMARY

	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
Budgeted FTE Positions	11.00	11.00	11.00	11.00
Nonregular Hours	357	357	357	357
Salaries & Benefits	1,019,603	1,557,794	1,557,794	1,414,838
Maintenance & Support	15,199,316	23,706,414	23,706,414	23,317,781
Capital Outlay	1,601	-	-	-
Subtotal	\$16,220,520	\$25,264,208	\$25,264,208	\$24,732,619
Less Allocations	(19,523,811)	(24,346,410)	(24,346,410)	(23,470,369)
<b>Total Operating Budget</b>	<b>(\$3,303,291)</b>	<b>\$917,798</b>	<b>\$917,798</b>	<b>\$1,262,251</b>

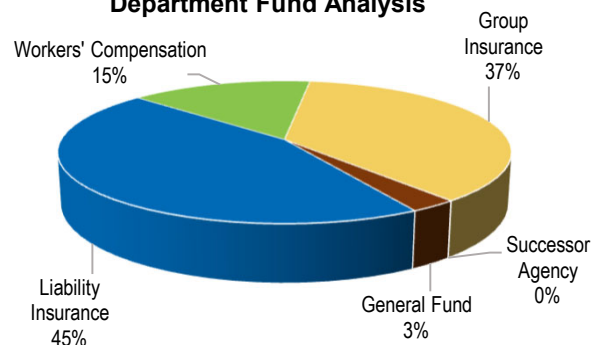
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
10 - General	608,100	1,050,146	1,050,146	717,258
23 - Sanitation	1,018	-	-	-
44 - Water	2,514	-	-	-
47 - Sewer Enterprise	1,078	-	-	-
62 - Liability Insurance	8,456,991	11,741,481	11,741,481	11,140,637
65 - Workers' Compensation	101,579	4,118,088	4,118,088	3,785,254
66 - Group Insurance	7,049,240	8,345,450	8,345,450	9,081,050
89 - Successor Agency	-	9,043	9,043	8,421
Subtotal	\$16,220,520	\$25,264,208	\$25,264,208	\$24,732,619
Less Allocations:				
62 - Liability Insurance	(7,768,463)	(12,030,365)	(12,030,365)	(11,140,637)
65 - Workers' Compensation	(4,429,433)	(4,044,890)	(4,044,890)	(3,248,682)
66 - Group Insurance	(7,325,915)	(8,271,155)	(8,271,155)	(9,081,050)
Total Allocations	(19,523,811)	(24,346,410)	(24,346,410)	(23,470,369)
<b>Total Operating Budget</b>	<b>(\$3,303,291)</b>	<b>\$917,798</b>	<b>\$917,798</b>	<b>\$1,262,251</b>

Operating Budget by Category



Department Fund Analysis



# Human Resources

FISCAL YEAR 2023-24

## DEPARTMENT PERSONNEL SUMMARY

	2021-22 <u>Budgeted</u>	2022-23 <u>Budgeted</u>	2023-24 <u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Administrative Assistant/Confidential	1.00	1.00	1.00
Clerical Assistant III	1.00	1.00	1.00
Director of Human Resources	1.00	1.00	1.00
HR/Risk Management Analyst <sup>1</sup>	2.00	2.00	3.00
Human Resources Manager I	1.00	1.00	1.00
Human Resources Manager II	1.00	1.00	1.00
Human Resources Technician II	2.00	2.00	2.00
Risk Management Specialist <sup>1</sup>	1.00	1.00	0.00
Risk Manager <sup>1</sup>	1.00	1.00	0.00
Senior HR/Risk Management Analyst <sup>1</sup>	0.00	0.00	1.00
<b>Total Budgeted FTE Positions</b>	<b><u>11.00</u></b>	<b><u>11.00</u></b>	<b><u>11.00</u></b>
	<u>Nonregular Employees - Hours</u>		
Total Nonregular Hours	<u>750</u>	<u>357</u>	<u>357</u>
<u>Unfunded Positions</u>			<b><u>0.0</u></b>
None			0.0

### Notes:

<sup>(1)</sup> Approved as part of HR Reorganization in FY 22-23.

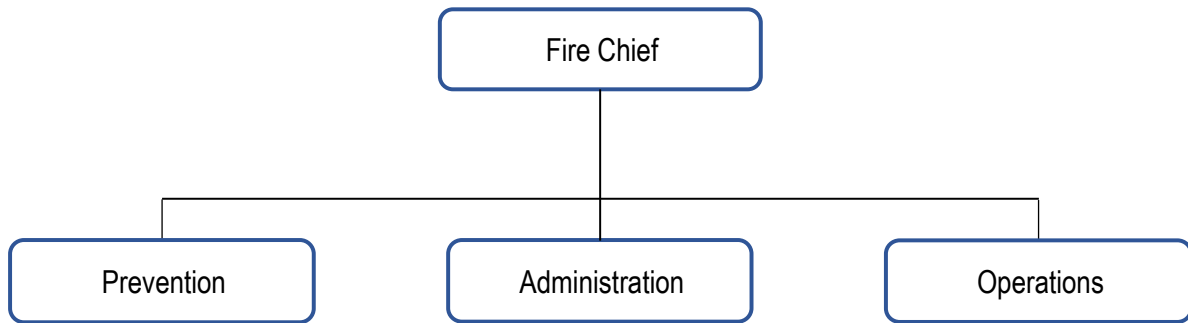
# FIRE



# Fire Department

FISCAL YEAR 2023-24

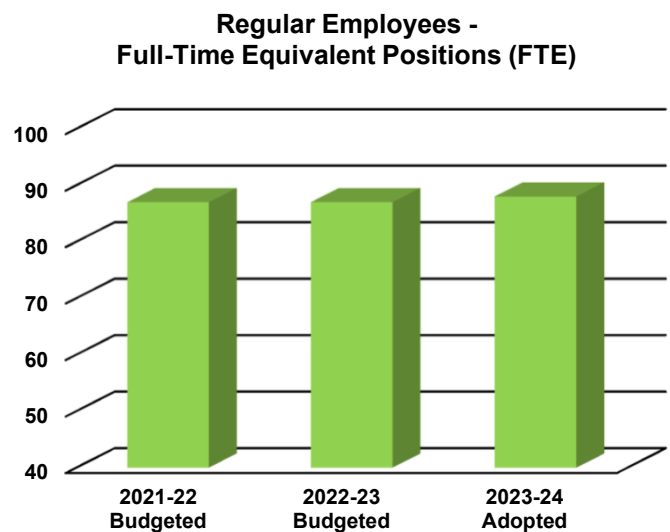
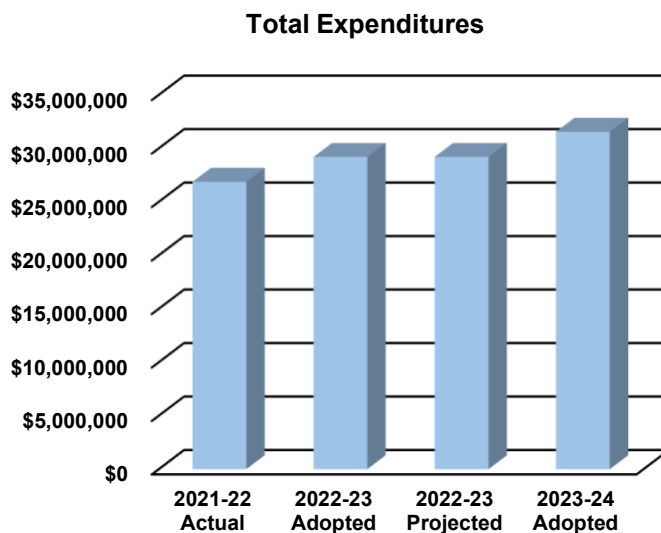
## DEPARTMENT ORGANIZATION CHART



## DEPARTMENT DESCRIPTION

The Fullerton Fire Department is composed of sworn safety and trained professional employees. There are six (6) Fire Stations strategically located throughout the City. The Department responds to fires, medical aids, hazardous conditions, and public assistance requests, such as aid to the elderly or physically challenged, vehicle lockouts, water damage, flooding, and sewer breaks. The Fullerton Fire Department also conduct citywide inspections and respond to complaints by enforcing laws and regulations designed to protect lives and property. Public education in the areas of fire safety, first aid, and disaster preparedness is provided as needed for the preservation of life and property in the community.

## DEPARTMENT FINANCIAL SUMMARY





# Fire Department

FISCAL YEAR 2023-24

## FY 2023-24 Department Goals & Initiatives

### ***Fire Administration***

- Evaluate and implement a new Report Management System (RMS) in collaboration with Information Technology.
- Facilitate an RFQ for a Standards of Covers and Ambulance Deployment Analysis.
- Submit applications for FEMA Assistance for Firefighters Grant (AFG) for two (2) Type I fire engines and for the FEMA Staffing for Adequate Fire & Emergency Response (SAFER) grant for 12 additional Firefighters.
- Implement updated Fee and Permit Schedule to assist with cost recovery.
- Verify that all City employees have the appropriate EOC/ICS training and to hold at least one city-wide drill.
- Increase overall public engagement through a Fire Department Open House, volunteer Fire Inspectors, & increase Community Emergency Response Team (CERT) membership.
- Update department policy/procedures and rules/regulations.

### ***Fire Suppression***

- Continue to provide professional Fire Suppression and Rescue Services to the highest industry standard to protect the lives and property of all Fullerton residents, businesses, and visitors of the City.
- Strengthen recruitment and retention efforts by establishing promotional growth opportunities and continuously recruiting for sworn Firefighters as vacancies arise.
- Provide training and mentorship to all members to keep them safe and current on response strategies.
- Prepare and fill vacancies in the Firefighter rank by outfitting and training through a Firefighter Trainee Academy.

### ***Fire Department EMS***

- Conduct a Paramedic testing process and send personnel to Paramedic School to work as Paramedics within the Department.
- Continue oversight of ambulance transport services contract & evaluate alternative service options.

### ***Fire Prevention/Code Enforcement***

- Evaluate and implement a new Fire Prevention tracking and permit software in collaboration with Information Technology.
- Create and implement an in-house Arson Investigation Program.
- Create and implement a Weed Abatement and Fire Clearance Program.
- Identify funding opportunities to support additional fire prevention personnel.

### ***Fire Department Logistics***

- Order one Type 1 fire engine to replace 1999 fire engine.
- Complete installation of new Station Alerting System at all 6 fire stations funded by ARPA which will improve emergency response efforts and preserve public safety in the community.
- Complete installation of exhaust removal systems at all 6 fire stations.
- Outfit new Firefighter Trainees with proper compliment Personal Protective Equipment.
- Create and implement a comprehensive Personal Protective Equipment cleaning and maintenance program.

# Fire Department

FISCAL YEAR 2023-24

## FY 2022-23 Department Accomplishments

- Successfully transitioned from the Fullerton/Brea Command Staff to a stand alone Fullerton Fire Department Command Staff.
- Successfully held promotional processes for Battalion Chief, Fire Captain, and Fire Engineer.
- Coordinated and implemented the new tillered aerial ladder truck at Station 6.
- Hired a Customer Service Representative for the Administrative Front Office.
- Hired, trained, and coordinated 7 new Firefighters.
- Updated the exterior and landscape of the 6 fire stations including interior paint, flooring, and office furniture in Fire Administration.
- Increased apartment billing for fire inspections from \$25,000 to \$110,000.
- Prepared, submitted, and awarded the FEMA Assistance for Firefighter Grant (AFG) totaling \$103,100 to update exhaust capturing systems at Fire Stations 1, 3 and 6, a new Cascade Self Contained Breathing Apparatus filling station to replace nearly 40 year old model, & battery operated vehicle extrication equipment (Jaws of Life).
- Hired an Emergency Preparedness Coordinator who facilitated Emergency Management throughout the City including upgrading the City's EOC, revamping the CERT and RACES program, and handling the reimbursement of OES strike team deployments.
- Hired an EMS Manager to oversee the Fire Department's emergency medical services, Paramedics, and ambulance transport service contract.
- Hired (3) Fire Utility Drivers to assistance day-to-day logistical duties between the 6 fire stations and City facilities.
- Revised and updated all Fire Department Job Classifications in collaboration with Human Resources.

# Fire Department

FISCAL YEAR 2023-24

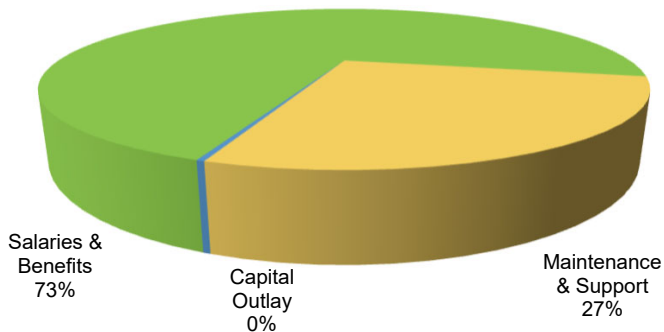
## DEPARTMENT SUMMARY

	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
Budgeted FTE Positions	86.0	87.0	87.0	88.0
Nonregular Hours	2,080	1,040	1,040	1,040
Salaries & Benefits	\$19,162,897	\$21,508,469	\$21,508,469	\$22,963,993
Maintenance & Support	7,685,372	7,588,316	7,588,316	8,479,074
Capital Outlay	15,353	100,000	100,000	100,000
Subtotal	26,863,621	29,196,785	29,196,785	31,543,067
Less Allocations				
<b>Total Operating Budget</b>	<b>\$26,863,621</b>	<b>\$29,196,785</b>	<b>\$29,196,785</b>	<b>\$31,543,067</b>

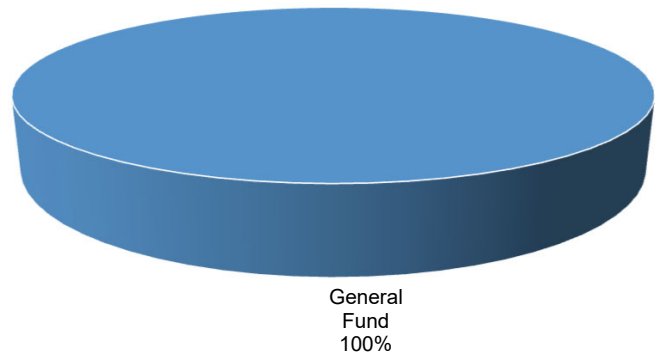
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
10 - General	\$26,863,621	\$29,196,785	\$29,196,785	\$31,543,067
23 - Sanitation	-	-	-	-
32 - Grants	-	-	-	-
74 - Capital Projects	-	-	-	-
<b>Total Operating Budget</b>	<b>\$26,863,621</b>	<b>\$29,196,785</b>	<b>\$29,196,785</b>	<b>\$31,543,067</b>

Operating Budget by Category



Department Fund Analysis



# Fire Department

FISCAL YEAR 2023-24

## DEPARTMENT PERSONNEL SUMMARY

	2021-22 <u>Budgeted</u>	2022-23 <u>Budgeted</u>	2023-24 <u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Administrative Assistant I	1.0	1.0	1.0
Administrative Analyst II	1.0	0.0	0.0
Assistant Fire Marshal/Fire Plans Examiner <sup>1</sup>	0.0	0.0	1.0
Customer Service Representative	2.0	1.0	1.0
Deputy Chief/Fire Marshal	1.0	1.0	1.0
Deputy Chief/Operations	1.0	1.0	1.0
Division Chief/Support Services	1.0	0.0	0.0
Division Chief/Training	0.0	1.0	1.0
Emergency Medical Services (EMS) Manager	0.0	1.0	1.0
Emergency Preparedness Coordinator	1.0	1.0	1.0
Environmental Compliance Specialist	1.0	0.0	0.0
Fire Battalion Chief	1.0	3.0	3.0
Fire Captain	18.0	18.0	18.0
Fire Chief	0.0	1.0	1.0
Fire Engineer	18.0	18.0	18.0
Fire Prevention Specialist I	2.0	2.0	2.0
Fire Prevention Specialist II	1.0	1.0	1.0
Firefighter	36.0	36.0	36.0
Hazardous Materials Specialist II	1.0	0.0	0.0
Plan Check Specialist - Fire <sup>1</sup>	1.0	0.0	0.0
Senior Administrative Analyst	0.0	1.0	1.0
<b>Total Budgeted FTE Positions</b>	<b>87.0</b>	<b>87.0</b>	<b>88.0</b>

### Nonregular Employees - Hours

Total Nonregular Hours	1,040	1,040	1,040
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### Unfunded Positions

Customer Service Representative	1.0
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### Notes:

<sup>(1)</sup> Plan Check Specialist - Fire position was reclassified to Assistant Fire Marshal / Fire Plans Examiner in FY 22-23, which was previously unfunded and reinstated for FY 23-24.

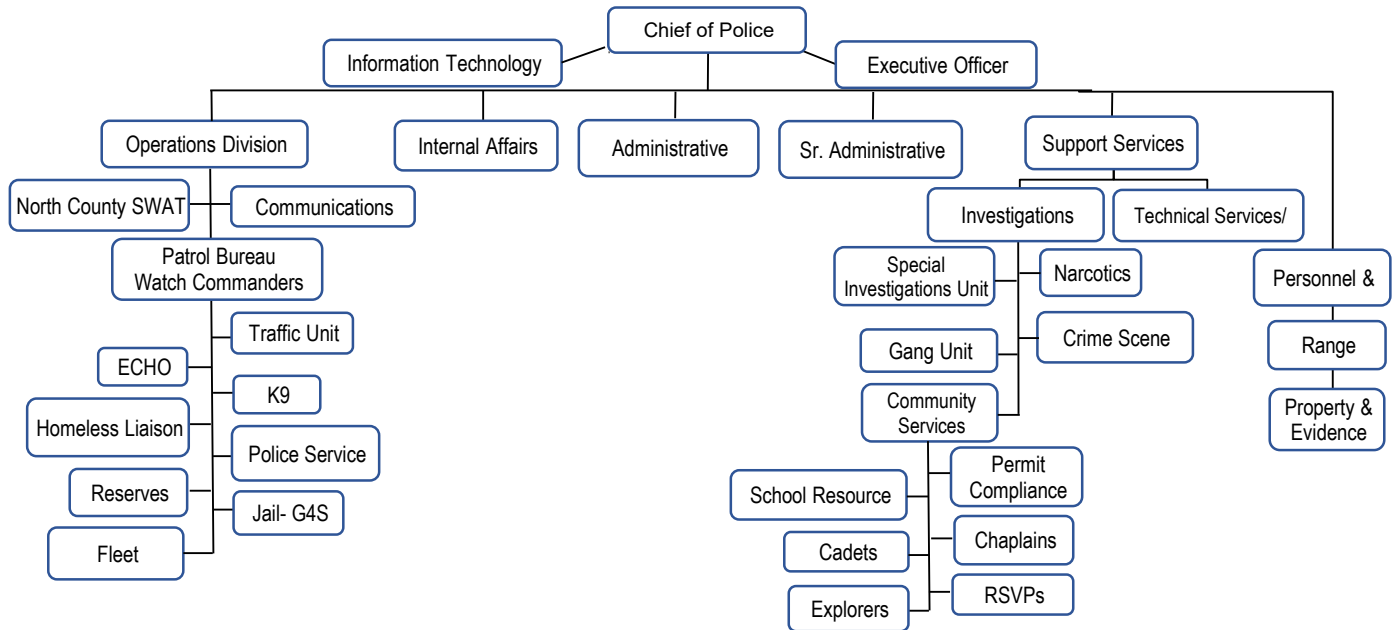
# POLICE



# Police Department

FISCAL YEAR 2023-24

## DEPARTMENT ORGANIZATION CHART

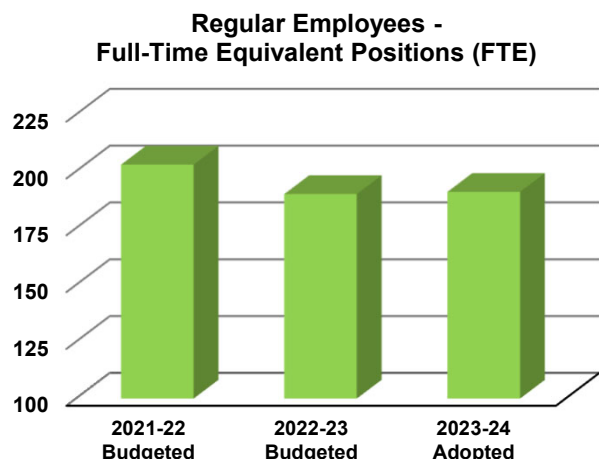
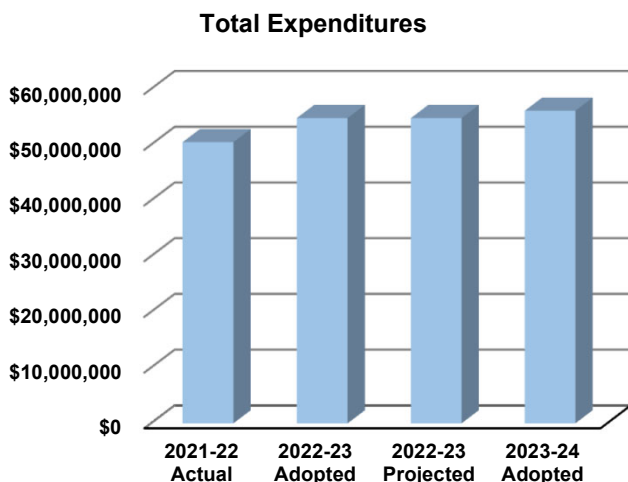


## DEPARTMENT DESCRIPTION

The Fullerton Police Department is charged with the enforcement of local, State, and Federal laws, and with protecting the lives and property of the public. The Police Department functions as an instrument of public service, working in partnership with the community to increase awareness of public safety and crime prevention issues.

To carry out its mandates, and under the direction of the Chief of Police and with support from his Administration including Internal Affairs, is organized into two major divisions, each headed by a Captain: Operations and Support Services. The Operations Division is comprised of the Traffic and Patrol bureaus, the Jail, Communications / Dispatch, ECHO Unit, Homeless Liaison Team, North County SWAT, the K9 Unit, and Fleet Management. The Support Services Division oversees: Special Investigations Unit, Crimes Persons, Family Crimes, Crimes Property, Intelligence/High Tech Crimes, Crime Scene Investigations, Narcotics/Vice and the Gang Unit, Personnel and Training, Community Services, and Technical Services/Records, with the Property Unit and the Range under Personnel and Training. The Department has 131 sworn officers, 59 civilian employees and many part-time support staff, Police Cadet program and volunteers to ensure the smooth and efficient operations of the Department.

## DEPARTMENT FINANCIAL SUMMARY



# Police Department

FISCAL YEAR 2023-24

## FY 2023-24 Department Goals & Initiatives

### ***Patrol & Investigations***

- Conduct Community Enhancement Patrols for homelessness outreach and zero tolerance patrol checks of city parks to ensure safety for community members.
- With support of Administration, develop new Mission, Vision, and Values statements for the department to implement in January 2023.
- Perform regional/federal task force and grant funded operations for: DUI and traffic safety enforcement; drug recognition expert and standardized field sobriety testing training; OC Violent Gang Task Force; Organized Crime Drug Enforcement Task Force; Alcohol, Tobacco, Firearms and Explosives (ATF) Task Force; North Orange County Public Safety Collaborative for homelessness services; narcotics team.
- Continue investigations of crimes against persons and property, 1,816 cases assigned in calendar year 2021.

### ***Community Services***

- Contract with the Fullerton Joint Union High School District to provide 3 School Resource Officers.
- Contract with the Fullerton School District to provide law enforcement patrol services for the elementary and middle school campuses.
- Maintain programs for Police Explorers, Police Cadets, and Retired Senior Volunteers for the development of future police officers, and provide department assistance with non-sworn tasks and traffic control.
- Provide community outreach and events such as: Coffee with a Cop, Citizens' Academy, Bike Rodeo, Adopt-a-Family, Shop With a Cop, Cookies with a K9, and National Night Out.

### ***Technical Services (Records)***

- Provide crime and traffic report releases for citizens, outside agencies, law firms, and insurance agencies
- Process warrants, arrest documents and dispositions, criminal citations for court, bonds, and public records requests.
- Implement online reporting for citizens through Lexis Nexis.



# Police Department

FISCAL YEAR 2023-24

## FY 2022-23 Department Accomplishments

- Provided law enforcement services to City of Fullerton by answering 911 calls and responding to emergencies, traffic collisions and crimes. In calendar year 2021, Fullerton Police Department responded to 69,327 service calls.
- Provided crime and traffic report releases for citizens, outside agencies, law firms, and insurance agencies
- Restructured department organization to maintain efficiency with reduced personnel numbers.
- Police Department employees completed 142 different classes totaling 2,657.5 hours of training for FY2021-22.
- Provided 6 grant funded classes of Drug Recognition Expert and Standardized Field Sobriety Testing training for over 120 Orange County officers.
- Chief Dunn was appointed as the head of the North Orange County Public Safety Collaborative to oversee the homeless outreach efforts in the north Orange County area, with the use of the Project HOPE Center.
- Modernized Police fleet without use of general fund monies.
- Investigations of crimes against persons and property, 1,816 cases assigned in calendar year 2021.
- Conducted Community Enhancement Patrols for homelessness outreach and zero tolerance patrol checks of city parks to ensure safety for community members.
- Contracted with the Fullerton Joint Union High School District to provide 3 School Resource Officers

# Police Department

FISCAL YEAR 2023-24

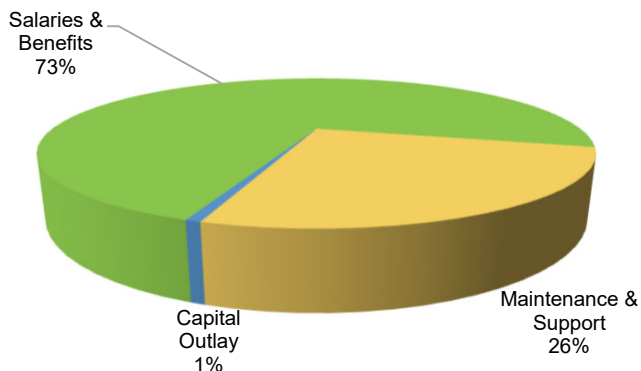
## DEPARTMENT SUMMARY

	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
Budgeted FTE Positions	203.0	190.0	190.0	191.0
Nonregular Hours	30,000	30,000	30,000	30,000
Salaries & Benefits	39,915,082	41,065,899	41,065,899	41,234,225
Maintenance & Support	10,245,772	13,336,227	13,336,227	14,494,946
Capital Outlay	320,427	404,337	404,337	380,000
Subtotal	\$50,481,282	\$ 54,806,463	\$ 54,806,463	\$ 56,109,171
Less Allocations		-	-	-
<b>Total Operating Budget</b>	<b>\$50,481,282</b>	<b>\$54,806,463</b>	<b>\$54,806,463</b>	<b>\$56,109,171</b>

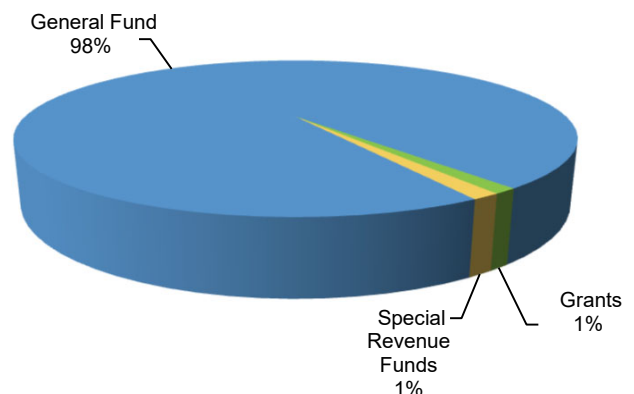
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
10 - General	49,047,209	53,452,073	53,452,073	54,718,263
32 - Grants	598,059	641,600	641,600	641,600
33 - Supplemental Law Enforcement Services	345,673	211,054	211,054	211,054
34 - Asset Seizure	490,341	501,736	501,736	538,254
74 - Capital Improvement Fund	-	-	-	-
Subtotal	\$50,481,282	\$54,806,463	\$54,806,463	\$56,109,171
<b>Total Operating Budget</b>	<b>\$50,481,282</b>	<b>\$54,806,463</b>	<b>\$54,806,463</b>	<b>\$56,109,171</b>

Operating Budget by Category



Department Fund Analysis



# Police Department

FISCAL YEAR 2023-24

## DEPARTMENT PERSONNEL SUMMARY

	2021-22 <u>Budgeted</u>	2022-23 <u>Budgeted</u>	2023-24 <u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Administrative Analyst II	1.0	0.0	0.0
Administrative Assistant II	1.0	1.0	1.0
Chief of Police	1.0	1.0	1.0
Community Liaison Officer <sup>2</sup>	2.0	1.0	0.0
Court Liaison Officer	1.0	1.0	1.0
Forensic Specialist II	5.0	5.0	5.0
Forensic Supervisor	1.0	1.0	1.0
Lead Police Dispatcher	4.0	4.0	4.0
Mechanic II	1.0	0.0	0.0
Mechanic III	0.0	1.0	1.0
Parking Control Officer <sup>2</sup>	4.0	2.0	0.0
Police Captain	2.0	2.0	2.0
Police Communications Supervisor	1.0	1.0	1.0
Police Community Services Officer <sup>2</sup>	4.0	3.0	0.0
Police Corporal	38.0	38.0	38.0
Police Dispatcher	10.0	10.0	10.0
Police Investigative Technician	1.0	1.0	1.0
Police Lieutenant <sup>1</sup>	5.0	6.0	7.0
Police Officer	73.0	63.0	63.0
Police Property & Evidence Clerk <sup>2</sup>	1.0	1.0	0.0
Police Rangemaster	1.0	1.0	1.0
Police Records Clerk <sup>2</sup>	13.0	13.0	12.0
Police Records Shift Leader	1.0	1.0	1.0
Police Records Specialist	4.0	4.0	4.0
Police Records Supervisor	1.0	1.0	1.0
Police Sergeant	21.0	21.0	21.0
Police Services Representative <sup>2</sup>	3.0	3.0	12.0
Police Technical Services Manager	1.0	1.0	1.0
Police Training Assistant <sup>2</sup>	1.0	1.0	0.0
Public Information Coordinator	0.0	1.0	1.0
Secretary	1.0	0.0	0.0
Sr. Administrative Analyst	0.0	1.0	1.0
<b>Total Budgeted FTE Positions</b>	<b><u>203.0</u></b>	<b><u>190.0</u></b>	<b><u>191.0</u></b>

# Police Department

FISCAL YEAR 2023-24

## DEPARTMENT PERSONNEL SUMMARY

### Unfunded Positions

**14.0**

Police Officer	10.0
Police Community Service Officer	1.0
Parking Control Officer	2.0
Secretary	1.0

### Notes:

<sup>(1)</sup> 1.0 FTE grant-funded Police Lieutenant position added in FY 22-23 and incorporated to FY 23-24 Budget.

<sup>(2)</sup> In FY 23-24, 9.0 FTE positions from various classifications were reclassified to Police Service Representative positions that will encompass a wide range of responsibilities, encourage employee retention and provide cross-training opportunities.



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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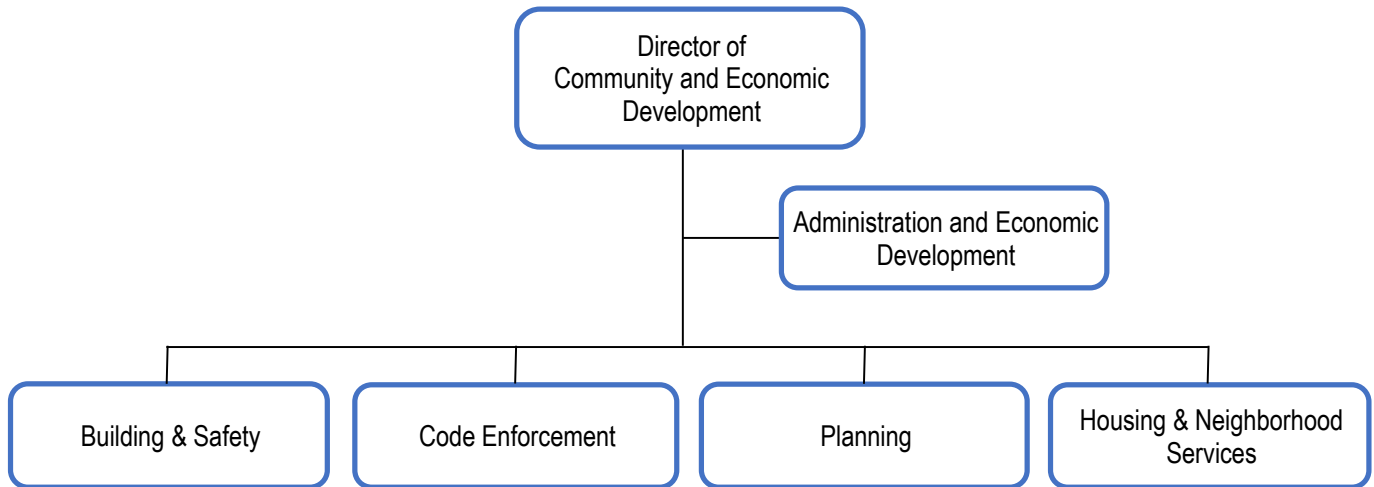
# COMMUNITY & ECONOMIC DEVELOPMENT



# Community & Economic Development

FISCAL YEAR 2023-24

## DEPARTMENT ORGANIZATION CHART



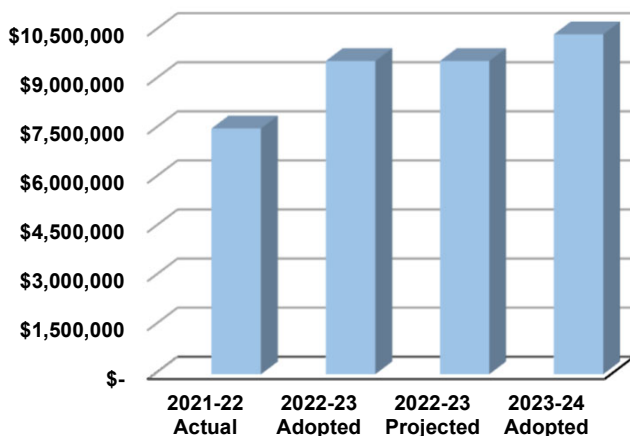
## DEPARTMENT DESCRIPTION

The Community and Economic Development Department is comprised of Building & Safety, Code Enforcement, Housing, Planning and Economic Development Divisions. All of the services provided by the Community and Economic Development Department are designed to ensure orderly and safe development within the City and provide for future growth. The Department administers and enforces the City's Zoning Code and other provisions of the Municipal Code, General Plan, and adopted Building Codes. Permit issuance, plan checking, and construction inspection services are provided, in addition to housing programs and response to code enforcement issues.

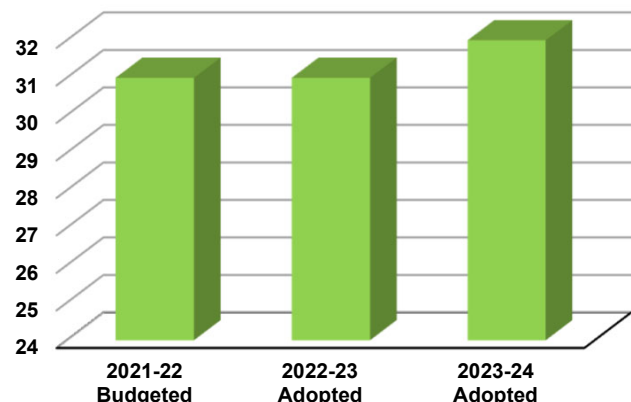
The Community and Economic Development Department assists residents, businesses and others with their efforts to grow within our community in a safe, orderly and healthful manner that respects Fullerton's heritage while sustaining opportunity for present and future generations.

## DEPARTMENT FINANCIAL SUMMARY

Total Expenditures



Regular Employees - Full-Time Equivalent Positions (FTE)





# Community & Economic Development

FISCAL YEAR 2023-24

## FY 2023-24 Department Goals & Initiatives

### ***Economic Development & Administration Division***

- Establish and execute an Economic Development Strategic Plan to attract businesses and create jobs.
- Leverage data and results from a completed retail strategy plan to improve economic landscape of the community.
- Implement new Initiatives to drive business growth and streamline procedures to grow the city's tax base.
- Identify opportunities to maximize/leverage revenue generation and business opportunity using City Owned Real Property.
- Improve Department-Wide Customer Service & Ensure 24 Hour Callback Time
- Build lasting relationships with Fullerton's business community and investigate new opportunities to market Fullerton to quality developers.

### ***Planning Division***

- Assist with Finalization of 10 large scale development projects to revitalize and improve quality of life for residents.
- Complete Housing Element (6th Cycle)
- Complete Housing Incentive Overlay Zone (HIOZ) Implementation
- Demonstrate measurable progress on Rail Specific Plan Implementation
- Amend Zoning Ordinances to reflect City Council priorities and community direction.

### ***Housing Division***

- HOME ARP Program Implementation of 6 Programs assisting our homeless and at risk victims of domestic violence.
- Complete CAPER and Housing Action Plan, as well as monitor CDBG/HUD grant funds.
- Coordinate on 1600 W. Commonwealth project for permanent affordable housing.

### ***Code Enforcement***

- Create public nuisance inter-departmental team to address and resolve community challenges.
- Continue to improve and update Code processes to implement new legislation.
- Provide training to support and mentor all new Code staff to better execute their job and provide a better quality of service.
- Continue with special enforcement programs; Downtown Enforcement, Cannabis Enforcement, CDBG Enforcement

### ***Building & Safety***

- Implementation electronic plan check and permit to improve plan check service and inspection service
- Create a "How-To" Guide for the public on the electronic permit and inspection process
- Provide in-house training to achieve consistency in enforcement of Building Codes/Standards - On going
- Provide cross-training for existing Permit Technicians through Site Visits & Ride-Alongs with Inspectors

# Community & Economic Development

FISCAL YEAR 2023-24

## FY 2022-23 Department Accomplishments

- Completed a City Retail Strategy Plan to Identify Opportunities to Attract and Retain Business in Fullerton
- Processed In excess of 5,000 various permits through our front desk and online services, with project valuations exceeding
- Resolved and closed approximately 1,000 code enforcement case & closed multiple illegal cannabis sites.
- Launched Permit Streamlining Efforts Including (Electronic Reviews, Digital Bookings, Online Submittals, After Hours Service).
- Worked to Complete Land Sale & Entitlements for Fox Block Economic Development Project.
- Worked to Complete Land Sale for Westpark Tracks at Santa Fe Depot Project and collected community feedback.
- Eliminated nearly all department vacancies in staffing and continue to pursue staff retention efforts to ensure first-class customer service.

# Community & Economic Development

FISCAL YEAR 2023-24

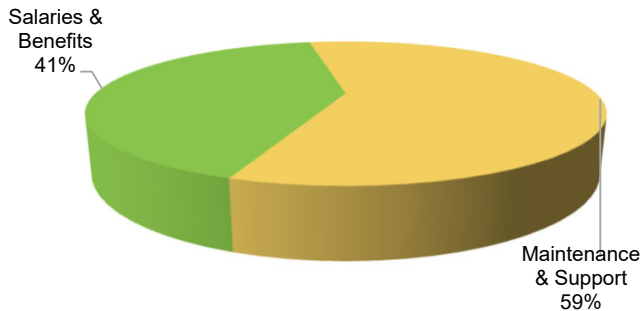
## DEPARTMENT SUMMARY

	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
Budgeted FTE Positions	30.0	31.0	31.0	33.5
Nonregular Hours	1,560	1,040	1,040	1,040
Salaries & Benefits	3,111,554	4,326,598	4,326,598	4,308,998
Maintenance & Support	4,399,579	5,248,937	5,248,937	6,080,016
Capital Outlay	-	-	-	-
Subtotal	7,511,132	9,575,535	9,575,535	10,389,014
Less Allocations	-	-	-	-
<b>Total Operating Budget</b>	<b><u>\$7,511,132</u></b>	<b><u>\$9,575,535</u></b>	<b><u>\$9,575,535</u></b>	<b><u>\$10,389,014</u></b>

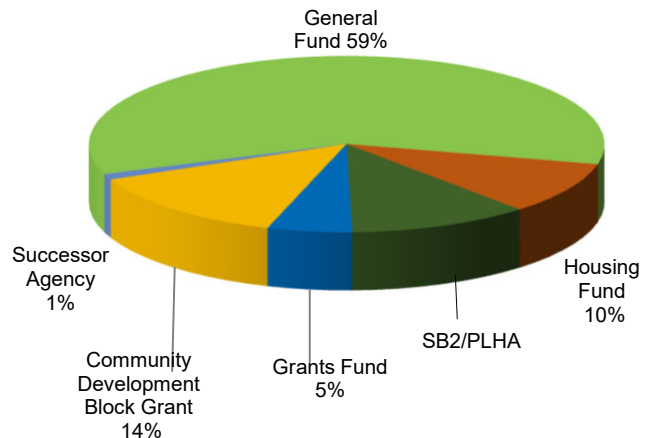
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
10 - General	4,988,204	5,737,587	5,737,587	6,155,592
22 - Air Quality Improvement	1,585	-	-	-
26 - Housing	278,780	998,599	998,599	999,171
28 - SB2/PLHA	624,591	1,070,068	1,070,068	1,177,577
32 - Grants	314,114	539,238	539,238	551,115
35 - Community Development Block Grant	1,108,822	1,153,782	1,153,782	1,394,876
80 - Low/Mod Housing	-	-	-	-
89 - Successor Agency	195,037	76,261	76,261	110,683
<b>Total Operating Budget</b>	<b><u>\$7,511,132</u></b>	<b><u>\$9,575,535</u></b>	<b><u>\$9,575,535</u></b>	<b><u>\$10,389,014</u></b>

Operating Budget by Category



Department Fund Analysis



# Community & Economic Development

FISCAL YEAR 2023-24

## DEPARTMENT PERSONNEL SUMMARY

	2021-22 <u>Budgeted</u>	2022-23 <u>Adopted</u>	2023-24 <u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Administrative Analyst II	1.0	0.0	0.0
Administrative Assistant I <sup>1</sup>	1.0	1.0	1.5
Associate Plan Check Engineer	1.0	1.0	1.0
Associate Planner	3.0	3.0	3.0
Building & Safety Manager	1.0	1.0	1.0
Building Inspector II	2.0	2.0	2.0
Building Inspector III	1.0	1.0	1.0
Building Permit Supervisor	1.0	1.0	1.0
Clerical Assistant III	1.0	1.0	1.0
Code Enforcement Manager	1.0	1.0	1.0
Code Enforcement Supervisor <sup>1</sup>	0.0	0.0	1.0
Code Enforcement Officer <sup>1</sup>	5.0	5.0	5.0
Deputy Director of Community & Economic Development	1.0	0.0	0.0
Director of Community & Economic Development	1.0	1.0	1.0
Economic Development Manager/Principal Planner	0.0	1.0	1.0
Geographic Information Systems Specialist	1.0	0.0	0.0
Housing & Community Rehabilitation Inspector	1.0	0.0	0.0
Housing Manager	0.0	1.0	0.0
Housing Administrator <sup>1,2</sup>	0.0	0.0	1.0
Housing Programs Assistant	1.0	1.0	1.0
Permit Technician	2.0	3.0	3.0
Plan Check Engineer	1.0	1.0	1.0
Planning Technician	0.0	1.0	1.0
Planning Manager	1.0	1.0	1.0
Senior Administrative Analyst	0.0	1.0	1.0
Senior Building Inspector	1.0	1.0	1.0
Senior Permit Technician	1.0	1.0	1.0
Senior Planner <sup>1</sup>	2.0	1.0	2.0
<b>Total Budgeted FTE Positions</b>	<b><u>31.0</u></b>	<b><u>31.0</u></b>	<b><u>33.5</u></b>
	<b>Nonregular Employees - Hours</b>		
<b>Total Nonregular Hours</b>	<b><u>1,560</u></b>	<b><u>1,040</u></b>	<b><u>1,040</u></b>

### Notes:

<sup>(1)</sup> In FY 23-24 the following positions were added: 1.0 FTE Senior Planner, 1.0 FTE Code Enforcement Supervisor and delete 1.0 Code Enforcement Officer, 1.0 FTE Code Enforcement Officer, 0.5 FTE Administrative Assistant (shared with the Public Works Department) and 1.0 FTE Housing Manager reclassified to Housing Administrator.

<sup>(2)</sup> Housing Administrator is a pending new classification pending review by Human Resources.

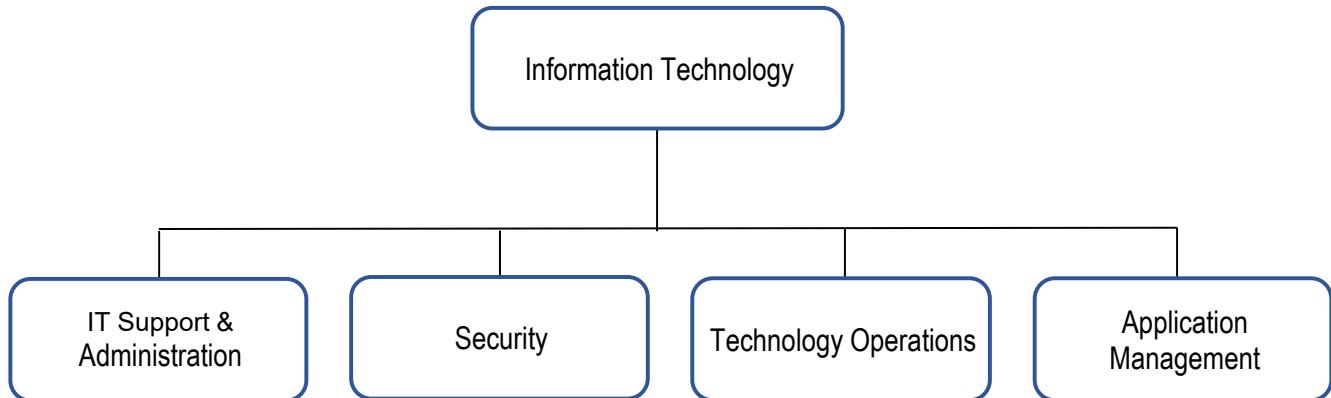
# INFORMATION TECHNOLOGY



# Information Technology

FISCAL YEAR 2023-24

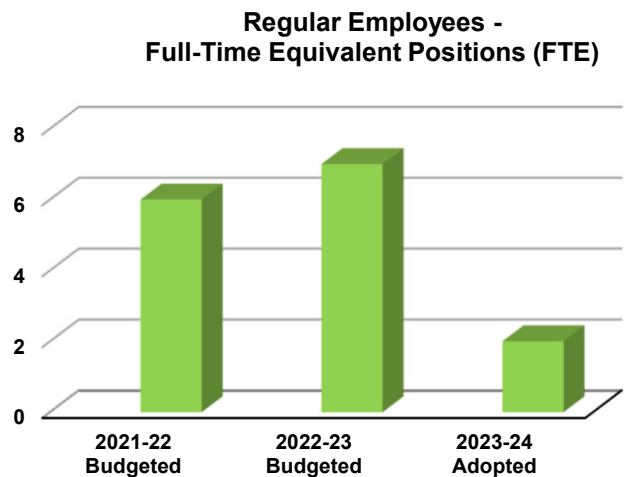
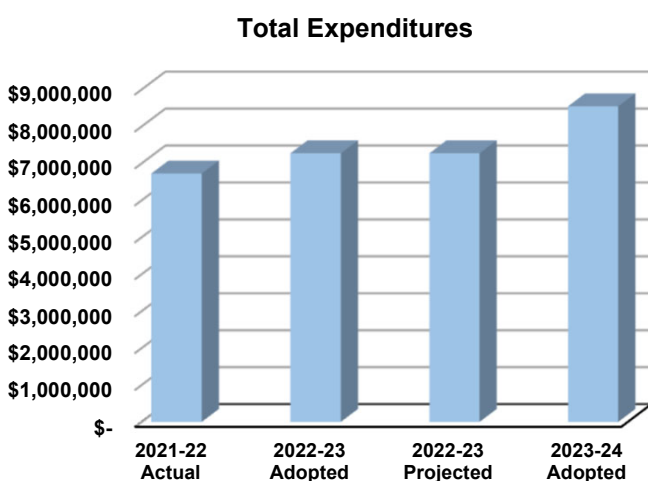
## DEPARTMENT ORGANIZATION CHART



## DEPARTMENT DESCRIPTION

The City of Fullerton's Information Technology (IT) Department provides oversight and support for all City networks and provides network administration, cloud infrastructure and data center management, database management; implementing and maintaining IT-related security measures ensuring the City's resources are secure; development and installation of software applications; maintaining the City's website; and maintenance of electronic and computer equipment, application development, and technical support services to all departments.

## DEPARTMENT FINANCIAL SUMMARY





# Information Technology

FISCAL YEAR 2023-24

## FY 2023-24 Department Goals & Initiatives

- Support operational needs related to day-to-day management, security, network, systems, databases, Office 365, ONES, and AWS operations.
- Support and maintain computer systems, install & diagnose workstations, maintain/upgrade basic network hardware, ensure optimal workstation performance, maintain LAN/WAN.
- Manage City's security vulnerability platform, perform security patching, manage the Zero Trust platform environment, manage the KnowBe4 Security Awareness platform. Monitor published vulnerabilities, analyze existing vulnerabilities, determine prioritized approach to server and end user computing security. Manage monthly security awareness program, failed security tests, performance improvement, reporting, and policy compliance.
- Complete Council approved American Rescue Plan Act (ARPA) funding IT projects.
- Implement phase 2 of the ONE Solution upgrade.
- Complete implementation of Tyler Technology SaaS billing ERP.

## FY 2022-23 Department Accomplishments

- Hardware and software upgrades to enhance the security of the City's networks and meet federal and state compliance mandates, including migration of servers to cloud-based.
- Transition of all city email to Office 365 to discontinue running unsupported software.
- Implementation of Data Loss Prevention systems with appropriate encryptions to protect the transfer of data.
- Contract with A-Lign to perform a gap analysis to determine the City's compliance with standards related to the acceptance of credit card payments. Non-compliance results in the payment of higher credit card fees and/or risk of losing cyber liability insurance.
- Consolidation of IT software, equipment, and supply costs from individual departments under IT budget.



# Information Technology

FISCAL YEAR 2023-24

## DEPARTMENT SUMMARY

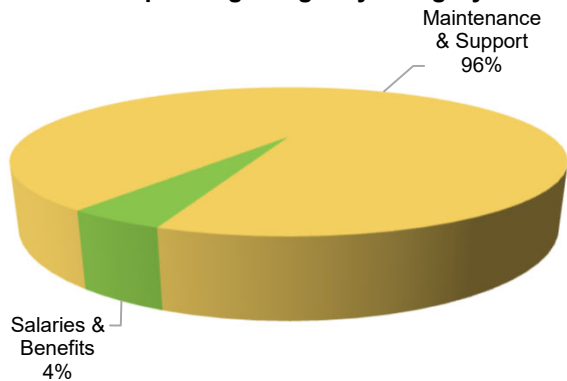
	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
Budgeted FTE Positions	6.0	7.0	7.0	2.0
Nonregular Hours	0.0	0.0	0.0	0.0
Salaries & Benefits	455,471	978,197	978,197	373,301
Maintenance & Support	6,269,773	6,194,099	6,194,099	8,170,622
Capital Outlay	-	100,000	100,000	-
Subtotal	<u>\$6,725,244</u>	<u>\$7,272,296</u>	<u>\$7,272,296</u>	<u>\$8,543,923</u>
Less Allocations	<u>(5,783,610)</u>	<u>(6,886,328)</u>	<u>(6,886,328)</u>	<u>(8,151,420)</u>
<b>Total Operating Budget</b>	<b><u>\$941,634</u></b>	<b><u>\$385,968</u></b>	<b><u>\$385,968</u></b>	<b><u>\$392,503</u></b>

## DEPARTMENT FUND ANALYSIS

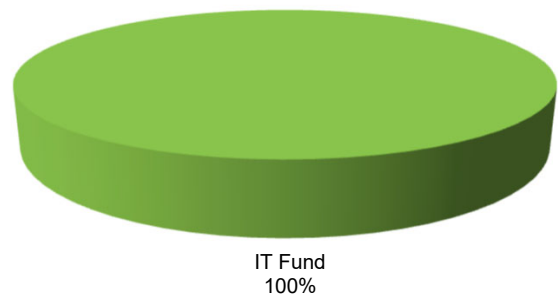
<u>Fund No. and Title</u>	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
10 - General	-	-	-	-
32 - Grants	-	-	-	-
68 - Information Technology *	6,725,244	7,272,296	7,272,296	8,543,923
74 - Capital Improvement Fund	-	-	-	-
Subtotal	<u>\$6,725,244</u>	<u>\$7,272,296</u>	<u>\$7,272,296</u>	<u>\$8,543,923</u>
Less Allocations:				
68 - Information Technology	<u>(5,783,610)</u>	<u>(6,886,328)</u>	<u>(6,886,328)</u>	<u>(8,151,420)</u>
<b>Total Operating Budget</b>	<b><u>\$941,634</u></b>	<b><u>\$385,968</u></b>	<b><u>\$385,968</u></b>	<b><u>\$392,503</u></b>

\* Information Technology was Transferred to Police in FY 2020-21 and will be included as standalone budget section beginning FY 2021-22 and forward.

Operating Budget by Category



Department Fund Analysis



# Information Technology

FISCAL YEAR 2023-24

## DEPARTMENT PERSONNEL SUMMARY

	2021-22	2022-23	2023-24
	<u>Budgeted</u>	<u>Budgeted</u>	<u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Geographic Information Systems Specialist	1.0	2.0	1.0
Information Systems Assistant <sup>1</sup>	1.0	1.0	0.0
Information Technology Manager	1.0	1.0	1.0
IS Project/Programmer Manager <sup>1</sup>	1.0	1.0	0.0
Network Specialist <sup>1</sup>	1.0	1.0	0.0
Webmaster <sup>1</sup>	1.0	1.0	0.0
<b>Total Budgeted FTE Positions</b>	<b><u>6.0</u></b>	<b><u>7.0</u></b>	<b><u>2.0</u></b>
<b>Unfunded Positions</b>			<b><u>0.0</u></b>
None			0.0

### Notes:

- (1) In FY 23-24, the following positions have been vacant for a number of years and now removed from the Personnel Summary: Information Systems Assistant, IT Technology Manager, Network Specialist, and Webmaster.



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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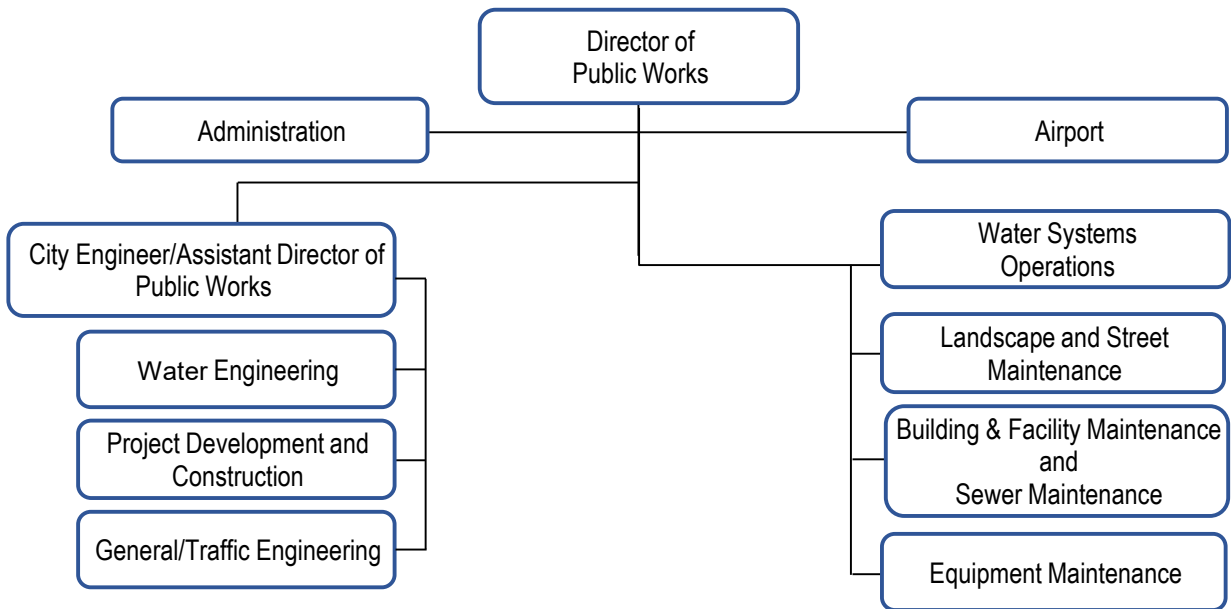
# PUBLIC WORKS



# Public Works

FISCAL YEAR 2023-24

## DEPARTMENT ORGANIZATION CHART



## DEPARTMENT DESCRIPTION

Public Works is comprised of the following major activities:

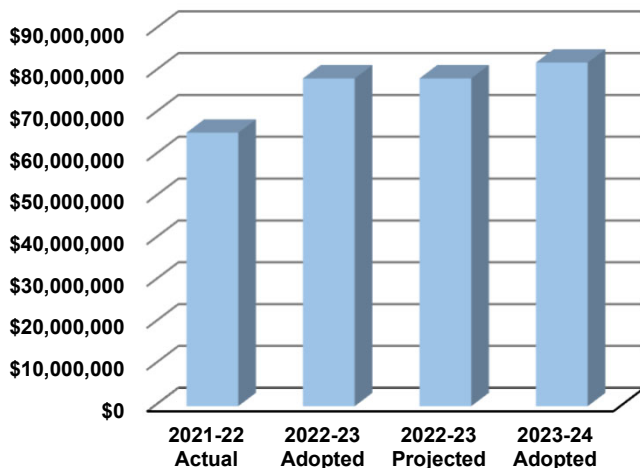
**Engineering:** This section is responsible for the City's infrastructure Capital Improvement Project design and construction, water system management, and storm water compliance.

**Maintenance:** This section provides on-going services for street/sidewalk repairs and cleaning; landscape maintenance for medians, parks and City trees, building services, fleet management, water system repairs and maintenance, and sewer operations.

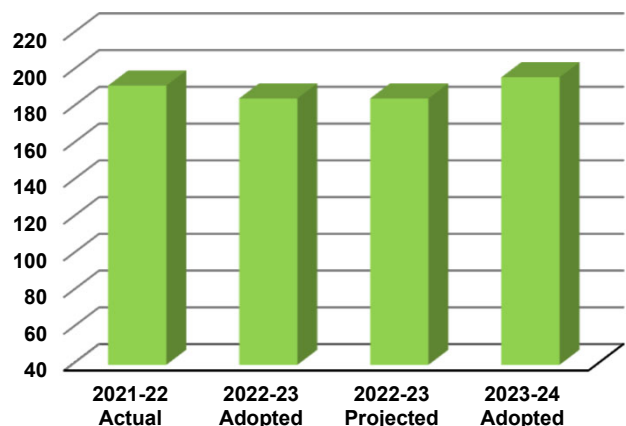
**Fullerton Municipal Airport:** Fullerton Airport is the last general aviation airport in Orange County. Airport staff in conjunction with other Public Works staff provide services for business development; facility maintenance; capital improvements for the pavement, drainage, tower, lobby and hangars.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**



# Public Works

FISCAL YEAR 2023-24

## FY 2023-24 Department Goals & Initiatives

### **Administration**

- Provide direction, management, and support services to the Engineering, Construction Management, and Field Operating divisions.
- Develop and monitor the department budget, administer contracts, prepare reports and memos for various items.
- Complete stormwater cost of service study.

### **Building & Facilities**

- Provide maintenance and repairs for all City-owned buildings & facilities, and all City-owned electrical equipment.
- Maintain and repair City-owned streetlights on public streets. Address High Voltage series system failure for streetlights.
- Complete various facility capital repairs throughout the City.

### **General Engineering & Traffic Engineering**

- Coordinate compliance for the stormwater/National Pollutant Discharge Elimination System (NPDES).
- Within staffing constraints, complete permitting and review of development projects.
- Provide city-wide traffic management, including all traffic signals, signs, striping, transportation projects and traffic studies.
- Coordinate all transit improvements and interface with federal, state and county transportation programs.

### **Capital Improvement**

- Implement street rehabilitation projects with Council-approved one-time American Rescue Plan Act (ARPA) funding.
- Award construction contracts to replace seven miles of water main lines.
- Activate Hope Center Building and complete construction of Hunt Branch Library.
- Focused pursuit of grant opportunities to offset infrastructure improvement costs.
- Administer and inspect all City-funded construction projects to assure compliance with City standards and requirements.
- Inspect all private and utility construction projects within the public right-of-way to assure compliance with City standards and requirements.
- Award contracts to qualified consultants to complete Sewer, Drainage, and Water Master Plans and initiate these projects.

### **Environmental Programs**

- Contingent on hiring of an Environmental Projects Specialist, assume administration of solid waste program (including SB1383 compliance).
- Air Quality management reporting and compliance, including development of a 5-year strategy.

### **Equipment/Fleet**

- Maintain the City's fleet of 400 vehicles by providing preventative maintenance, safety inspections, non-routine repairs, and the Biennial Inspection of Terminals (BIT) program, required by the State.
- Administer the City's Equipment Replacement Program, which is managed through the Vehicle Replacement Fund.
- Develop a long-term strategy for the public/private CNG fueling station and the slow-fill capacity needs for the City's future vehicle needs.

# Public Works

FISCAL YEAR 2023-24

## FY 2023-24 Department Goals & Initiatives

### ***Landscape & Tree Maintenance***

- Given severe staffing and salary constraints, reassess service delivery model for parks, recreation trails, median islands, and other City property as it pertains to:
  - Landscape maintenance
  - Irrigation repair & maintenance
  - Recreational trail maintenance
  - Tree and shrub planting
  - Weed abatement and pesticide application
- Develop the Community Forest Master Plan and employ plan guidelines to maintain the community forest with up-to-date practices.

### ***Street Maintenance***

- Provide weekly street sweeping, installs street signs, paint traffic lane and pavement legends, manage graffiti removal, and maintain public sidewalks, City storm drains, and asphalt pavements for almost 300 miles of public streets.
- Complete the remainder of city-wide street sweeping signage installation for parking enforcement.
- Complete storm drain catch basin cleanings and Flood Control Channel clearing for stormwater compliance purposes.

### ***Fullerton Municipal Airport***

- Administer a safe, efficient Airport with sensitivity to environmental issues.
- Maintain a secure Airport Operations Area (AOA) consistent with federal, state, and local regulations.
- Creatively pursue options for expansion of airport office facilities.
- Work on improvements for branding and beautification of Airport facility.

### ***Water System***

- Manage all operational aspects of the water system including upgrade and repair of infrastructure, overseeing of water production, conservation, water quality and cross connection prevention.
- Comply with all drinking water regulations (Local, State, Federal, etc.) and safeguard the water system through emergency planning and strategizing. Closely Monitor for PFOA and PFOS in the water system, in accordance with state and federal guidelines and operate the Kimberly Well 1A PFAS Treatment Plant.
- Implement Supervisory Control & Data Acquisition (SCADA) Connectivity Master Plan.
- Develop and implement Drought Response Outreach Plan.
- Conduct resident water meter reading, implement paperless turn on/off requests, update fire hydrant meter program, and develop a program to supply city-provided water meters for construction projects.

### ***Sewer System***

- Maintain and rehabilitate sewer collection system.
- Provide routine and emergency mainline cleaning and manage Fats, Oils, and Grease (F.O.G) control program to minimize sewer blockages.



## Public Works

FISCAL YEAR 2023-24

### FY 2022-23 Department Accomplishments

- Completion of multiple grant applications to aide the funding of various CIP projects and plans. Awarded grants include Safe Streets and Roads for All, Rubberized Pavement Grant, Environmental Cleanup, and Innovative Conservation. Pending for formal award of grant applications from Highway Safety Improvement and Active Transportation Program by the end of fiscal year.
- Successful operation of Orange County's first PFAS treatment facility at the Kimberly 1A site.
- Design of Well7A Project and construction of Main PFAS Plant has commenced.
- Completed HOPE Center Building, a facility for regional homeless outreach and proactive engagement has commenced operation.
- Anticipated completion of privately-funded street reconstruction of Orangethorpe and Kimberly from State College to Acacia, through the Goodman Development Project, one of the largest in Fullerton's most recent history.
- Construction Energy Efficiency Projects with NORESKO, LLC with anticipated completion date of Fiscal Year 2022-23
- Construction of Hunt Library Revitalization project with an anticipated completion date by the end of Fiscal Year 2022-23.
- Completion of Runway Shoulder Enhancement Project and design of AFI Building Renovation.
- Inspected 55 miles of sewer line with CCTV inspection and root-cut/hydro-flushed 332 miles of sewer pipeline to maintain the City's infrastructure.
- Performed approximately 15,000 pothole repairs.
- Reviewed 2,906 private development plans and 1,925 water plans despite low staffing level to keep up with demand.

# Public Works

FISCAL YEAR 2023-24

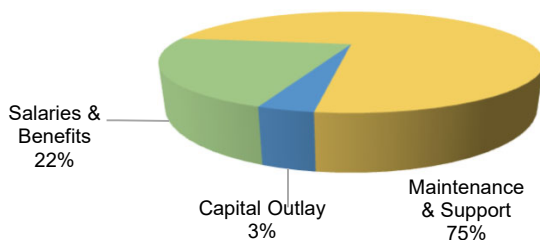
## DEPARTMENT SUMMARY

	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
Regular Employees	192.0	185.0	185.0	196.5
Nonregular Hours	7,370	7,370	3,640	7,370
Salaries & Benefits	15,051,266	21,084,751	21,084,751	21,835,379
Maintenance & Support	59,683,541	67,938,036	67,938,036	75,748,935
Capital Outlay	1,900,369	5,521,690	5,521,690	3,472,390
Subtotal	76,635,176	94,544,477	94,544,477	101,056,704
Less Allocations	(11,262,924)	(16,194,927)	(16,194,927)	(18,909,146)
<b>Total Operating Budget</b>	<b><u>\$65,372,252</u></b>	<b><u>\$78,349,550</u></b>	<b><u>\$78,349,550</u></b>	<b><u>\$82,147,558</u></b>

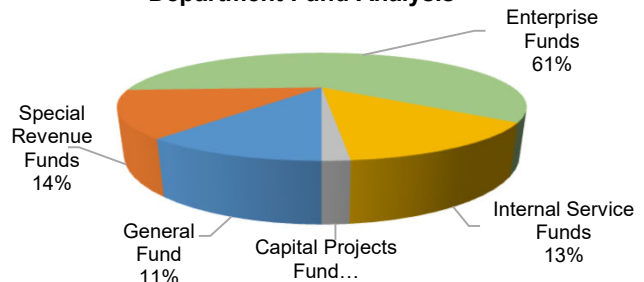
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
10 - General Fund	7,521,405	9,040,198	9,040,198	10,260,788
15 - Parks & Recreation Fund	85	-	-	-
22 - Air Quality Improvement Fund	6,445	303,050	303,050	288,050
23 - Sanitation Fund	5,965,306	7,901,180	7,901,180	8,560,022
25 - Measure M Fund	202,499	404,000	404,000	304,000
30 - Gas Tax Fund	3,200,137	3,500,605	3,500,605	3,727,500
32 - Grant Fund	130,766	-	-	-
36 - Drainage Capital Outlay Fund	160,169	265,366	265,366	266,337
39 - Park Dwelling Fund	-	-	-	-
40 - Airport Fund	1,879,437	1,656,887	1,656,887	2,918,133
41 - CNG Fund	294,764	241,927	241,927	245,725
42 - Brea Dam Fund	12,026	-	-	-
44 - Water Fund	29,859,338	34,722,865	34,722,865	35,930,731
45 - Whiting/Lemon Parking Fund	75,599	113,430	113,430	99,529
46 - Refuse Collection	13,206,490	13,407,314	13,407,314	15,138,759
47 - Sewer Fund	3,535,210	4,402,351	4,402,351	4,748,524
64 - Vehicle Replacement	2,805,737	5,484,461	5,484,461	4,045,105
67 - Equipment Maintenance	3,070,135	3,932,594	3,932,594	5,054,852
69 - Building Maintenance Services	2,657,430	3,596,687	3,596,687	3,828,652
70 - Facility Capital Repair	14,577	25,078	25,078	23,078
74 - Capital Projects	841,186	1,626,631	1,626,631	1,510,634
Subtotal	\$75,438,741	\$90,624,624	\$90,624,624	\$96,950,420
Less Total Allocations (Funds 64, 67, 69, 70, 74):	(10,066,489)	(12,275,074)	(12,275,074)	(14,802,862)
<b>Total Operating Budget</b>	<b><u>\$ 65,372,252</u></b>	<b><u>\$78,349,550</u></b>	<b><u>\$78,349,550</u></b>	<b><u>\$ 82,147,558</u></b>

**Operating Budget by Category**



**Department Fund Analysis**



# Public Works

FISCAL YEAR 2023-24

## DEPARTMENT PERSONNEL SUMMARY

	2021-22 <u>Budgeted</u>	2022-23 <u>Budgeted</u>	2023-24 <u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Administrative Assistant I	1.0	1.0	1.0
Administrative Assistant II <sup>2</sup>	0.0	1.0	1.5
Air Conditioning Mechanic <sup>2</sup>	0.0	0.0	1.0
Airport Manager	1.0	1.0	1.0
Airport Operations Assistant	1.0	1.0	1.0
Airport Operations Lead Worker	1.0	1.0	1.0
Airport Service Worker	3.0	3.0	3.0
Assistant Engineer	4.0	3.0	3.0
Assistant Engineer - Water Systems	0.0	1.0	1.0
Associate Engineer	3.0	3.0	3.0
Associate Engineer Traffic	0.0	1.0	1.0
Building & Facility Supervisor	1.0	1.0	1.0
City Engineer/Assistant Director of PW	1.0	1.0	1.0
Civil Engineer	4.0	4.0	4.0
City Traffic Engineer <sup>2</sup>	0.0	0.0	1.0
Clerical Assistant II	1.0	0.0	0.0
Clerical Assistant III	3.0	2.0	1.0
Construction Inspector	2.0	2.0	2.0
Construction Inspector - Water	1.0	1.0	1.0
Deputy Public Works Director Maintenance Services <sup>2</sup>	0.0	0.0	1.0
Director of Public Works	1.0	1.0	1.0
Electrical & HVAC Lead Worker	2.0	2.0	2.0
Electrician	3.0	3.0	3.0
Engineering Aide III	3.0	2.0	2.0
Environmental Coordinator	0.0	1.0	1.0
Equipment Mechanic Lead Worker	1.0	1.0	1.0
Equipment Operator	10.0	10.0	10.0
Equipment Operator - Water	2.0	2.0	2.0
Equipment Service Worker	1.0	1.0	1.0
Equipment Superintendent	1.0	1.0	1.0
Equipment Supervisor	1.0	1.0	1.0
Fleet Maintenance Technician	1.0	1.0	1.0
GIS Technician	1.0	0.0	0.0
Grounds Maintenance Lead Worker	2.0	2.0	2.0
Irrigation Specialist	1.0	1.0	1.0
Landscape Supervisor	1.0	1.0	1.0
Landscape Supervisor II	1.0	1.0	1.0
Location Specialist	2.0	2.0	2.0

# Public Works

FISCAL YEAR 2023-24

## DEPARTMENT PERSONNEL SUMMARY

	2021-22 <u>Budgeted</u>	2022-23 <u>Budgeted</u>	2023-24 <u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Maintenance Facilities Dispatcher	1.0	1.0	1.0
Maintenance Worker <sup>2</sup>	28.0	9.0	8.0
Manager - Landscape and Trees Division <sup>2</sup>	0.0	0.0	1.0
Manager - Bldg, Facility & Sewer Divisions <sup>2</sup>	1.0	1.0	0.0
Manager - Facilities and Fleet Division <sup>2</sup>	0.0	0.0	1.0
Manager - Landscape & Streets Divisions <sup>2</sup>	1.0	1.0	0.0
Manager - Streets and Sewer Division <sup>2</sup>	0.0	0.0	1.0
Mechanic II	6.0	6.0	6.0
Mechanic III	2.0	2.0	2.0
Meter Repairer	2.0	2.0	2.0
Permit Technician	1.0	1.0	1.0
Principal Civil Engineer	2.0	2.0	2.0
Principal Civil Engineer-Water	1.0	1.0	1.0
Principal Construction Inspector	1.0	1.0	1.0
Public Works Administrative Manager	1.0	1.0	1.0
Public Works Analyst	2.0	2.0	2.0
Senior Administrative Analyst	3.0	3.0	3.0
Senior Civil Engineer	0.0	0.0	0.0
Senior Maintenance Worker I <sup>1, 2</sup>	33.0	45.0	54.0
Senior Maintenance Worker II	4.0	4.0	4.0
Senior Maintenance Worker III - Water	10.0	10.0	10.0
Senior Traffic Engineering Analyst	1.0	0.0	0.0
Sewer Lead Worker	1.0	1.0	1.0
Sewer Program Specialist	1.0	1.0	1.0
Sewer Superintendent	0.0	0.0	0.0
Sewer Supervisor	1.0	1.0	1.0
Skilled Maintenance Worker - Building & Facilities	3.0	3.0	3.0
Skilled Maintenance Worker II - Water	4.0	4.0	4.0
Solid Waste / Recycling Coordinator	0.0	1.0	1.0
Source Control Inspector	2.0	2.0	2.0
Street Superintendent	0.0	0.0	0.0
Street Supervisor	2.0	2.0	2.0
Streets Lead Worker	2.0	2.0	2.0
Traffic Painter	2.0	2.0	2.0
Tree Services Inspector	1.0	1.0	1.0
Water Distribution Supervisor	2.0	2.0	2.0
Water Lead Worker	2.0	2.0	2.0
Water Production Operator	3.0	3.0	3.0

# Public Works

FISCAL YEAR 2023-24

## DEPARTMENT PERSONNEL SUMMARY

	2021-22 <u>Budgeted</u>	2022-23 <u>Budgeted</u>	2023-24 <u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Water Production Supervisor	1.0	1.0	1.0
Water Quality Specialist	1.0	1.0	1.0
Water Systems Manager	1.0	1.0	1.0
Water Technical Design Specialist	1.0	1.0	1.0
Water Utility Services Lead Worker	1.0	2.0	2.0
<b>Total Budgeted FTE Positions</b>	<b><u>192.0</u></b>	<b><u>185.0</u></b>	<b><u>196.5</u></b>
	<u>Nonregular Employees - Hours</u>		
Total Nonregular Hours	<b><u>3,640</u></b>	<b><u>7,370</u></b>	<b><u>7,370</u></b>
Unfunded Positions			<b><u>10.0</u></b>
Clerical Assistant II			1.0
Maintenance Worker			7.0
Engineering Aide III			1.0
Assistant Engineer			1.0

### Notes:

<sup>(1)</sup> FY 23-24 Budget includes the addition of 8.0 FTE Senior Maintenance Workers for increased Community Preservation service levels.

<sup>(2)</sup> FY 23-24 Budgeted includes Proposed PW Reorganization: Additions of Deputy Public Works Director Maintenance Services, Facilities and Fleet Manager, Street and Sewer Manager, Landscape and Trees Manager, City Traffic Engineer, 1.0 FTE Sr. Maintenance Worker I (1 FTE Maintenance Worker eliminated), 1 FTE Air Conditioning Mechanic, and 0.5 FTE Administrative Assistant II (to be shared with CED). Removed FTEs for "Manager - Bldg, Facility & Sewer", "Manager - Landscape and Trees", and 1 FTE Maintenance Worker.

\*\* Proposed new classifications as part of FY 2023-24 Proposed Public Works reorganization are pending review by Human Resources.



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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# LIBRARY

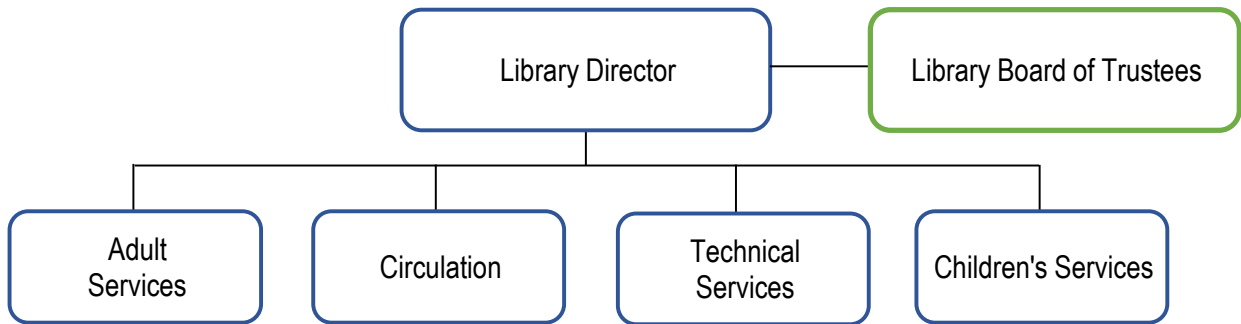




# Library

FISCAL YEAR 2023-24

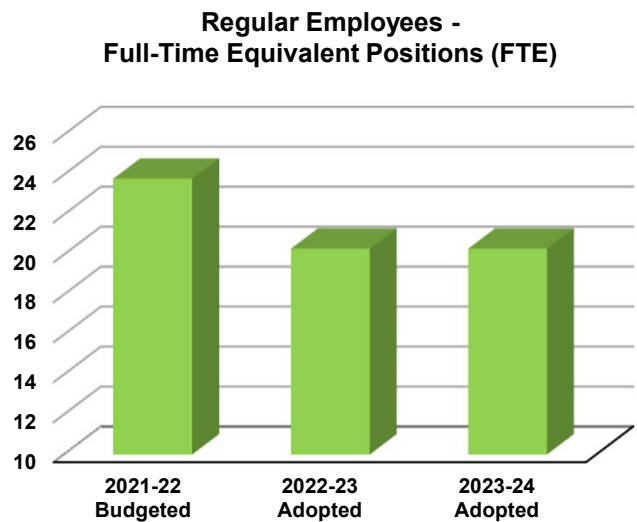
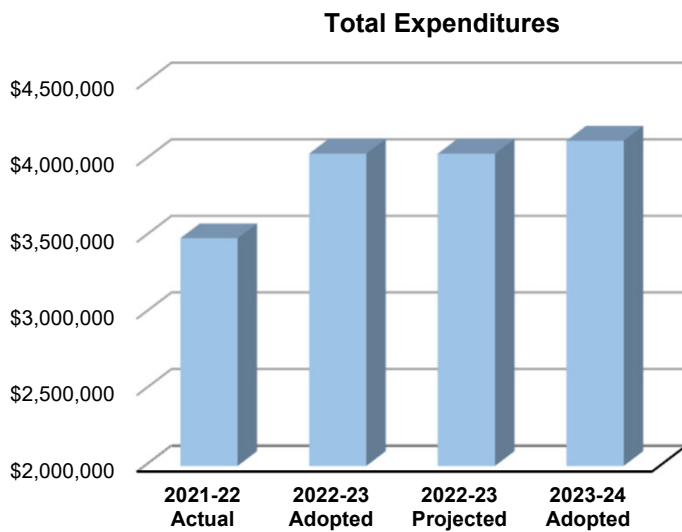
## DEPARTMENT ORGANIZATION CHART



## DEPARTMENT DESCRIPTION

It is the mission of the Fullerton Public Library to provide services and materials to meet the educational, informational, literacy, and recreational reading needs of Fullerton's culturally diverse community. It is a place where information and items of recreational, educational, and leisurely interest are collected, preserved, and made available in print and electronic formats. The Library Department has an administrative Library Board of Trustees appointed by City Council. The Library Department has two fund-raising support groups, which are incorporated as nonprofit organizations: the Friends of the Fullerton Public Library and the Fullerton Public Library Foundation.

## DEPARTMENT FINANCIAL SUMMARY



# Library

FISCAL YEAR 2023-24

## FY 2023-24 Department Goals & Initiatives

### **Administration**

- Facilitate and support the Board of Trustees including the Revocation Appeal Sub-Committee.
- Manage and prepare the Library's budget, activities, personnel and grants for all divisions including Hunt Library.
- Use the vacant (and thus far unfillable) Children's Division Manager and Library Division Manager position and other positions to reimagine library staffing.
- Maintain relationships with Library Foundation and Friends support groups.

### **Adult Services**

- Ensure that the Library is a welcoming and safe place for library patrons.
- Provide reference and reader advisory to Adults and Teens.
- Create 8-week Summer and Winter Reading Club Programs for teens and adults.
- Resume our partnerships and establish new partnerships for Adult and Teen programming.

### **Circulation**

- Work on implementing higher quality, more engaging patron notification and communication services.
- Maintain relationships with current library patrons and future library patrons via outreach policy, and excellent customer service.
- Maintain library organization, including shelving and signage.

### **Technical Services**

- Optimize all workflows of the acquisitions process to automate and create efficiencies.
- Expand the Library's digital branch through improving the website and other patron-library interfaces.
- Maintain relationships with current library vendors and see out opportunities to work with new vendors.

### **Children's Services**

- Maintain and develop timely, accurate, well-reviewed and popular materials for recreational and informational reading for children and families.
- Host early childhood programs with our newly received Stay and Play grant
- Create 8-week Summer and Winter Reading Club Programs for children.  
Seek ways to partially extend library hours in order to resume After School Club and Bedtime Bears.

### **Hunt Library**

- Continue the planning the Hunt Library Revitalization Project and the ultimate use of the building through a process approved by Council.

### **Passport Services**

- Continue the Passport Services Program which is popular with the community and provides revenue-generating services to the City.

# Library

FISCAL YEAR 2022-23

## FY 2022-23 Department Accomplishments

- Provided in-person and virtual library services to the public during the COVID-19 pandemic.
- Resumed in-person, weekly Storytime in November 2021.
- Library staff produced 4 videos to promote a variety of library services via social media
- Distributed weekly 85-125 STEM take-home kits for children in grades 1-4.
- Distributed weekly 125-150 STEM take-home kits for preschool aged children.
- Our Reading Programs of all age levels engaged 500 adults who gave book reviews and 1,069 youthful participants read 712,911 minutes.
- Implemented a new library website with ongoing funding by the Library Foundation.
- Maintained the State Department certification of our Passport Acceptance Facility and our Passport Staff in anticipation of resumption of services.
- Implemented of new public calendar and room scheduling software (LibCal)
- Offered the California State Library Parks Pass program that allows vehicle entry at over 200 participating state parks.
- Resumed Passport services offered to the community for new passport applications and renewals
- Hosted the following Library programs: May the 4th Celebration Month & new "Baby Yoda" library cards, Library Card Sign Up Month, Library Lover's Month, Mystery Date with a Book
- Automated juvenile paperback processing
- Won the CLA PRExcellence Award - The CLA PRExcellence (Public Relations Excellence) Committee seeks to showcase many inspirational projects from our California libraries and to honor those who have done a superb job in communicating their message to library users.

# Library

FISCAL YEAR 2023-24

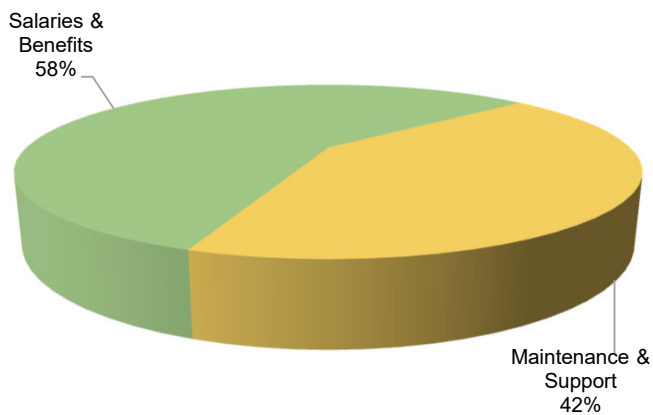
## DEPARTMENT SUMMARY

	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
Budgeted FTE Positions	23.8	20.3	20.3	20.3
Nonregular Hours	9,300	18,600	18,600	18,600
Salaries & Benefits	1,811,309	2,433,776	2,433,776	2,391,130
Maintenance & Support	1,675,613	1,604,965	1,604,965	1,732,276
Capital Outlay	-	-	-	-
Subtotal	3,486,922	4,038,741	4,038,741	4,123,406
Less Allocations	-	-	-	-
<b>Total Operating Budget</b>	<b>\$3,486,922</b>	<b>\$4,038,741</b>	<b>\$4,038,741</b>	<b>\$4,123,406</b>

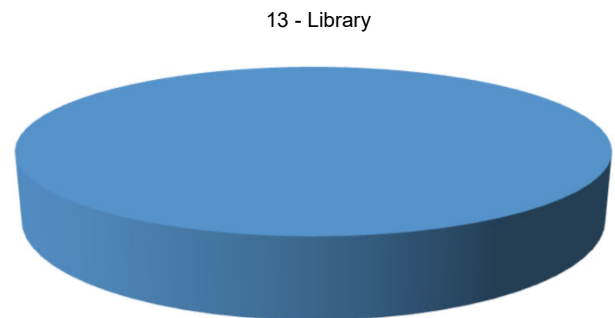
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
10 - General	-	-	-	-
13 - Library	3,486,922	4,038,741	4,038,741	4,123,406
<b>Total Operating Budget</b>	<b>\$3,486,922</b>	<b>\$4,038,741</b>	<b>\$4,038,741</b>	<b>\$4,123,406</b>

**Operating Budget by Category**



**Department Fund Analysis**



# Library

FISCAL YEAR 2023-24

## DEPARTMENT PERSONNEL SUMMARY

	2021-22 <u>Budgeted</u>	2022-23 <u>Adopted</u>	2023-24 <u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Administrative Assistant I <sup>1</sup>	1.0	0.0	1.0
Adult Services Librarian	4.0	4.0	4.0
Children's Services Librarian	2.0	2.0	2.0
Library Clerical Assistant	1.8	1.3	1.3
Library Director	1.0	1.0	1.0
Library Division Manager - Adult Svcs.	1.0	0.0	0.0
Library Division Manager - Children's Svcs.	1.0	0.0	0.0
Library Division Manager - Technical Svcs.	1.0	0.0	0.0
Library Division Manager <sup>1</sup>	0.0	3.0	2.0
Library Division Manager II <sup>1,2</sup>	0.0	0.0	1.0
Library Services Supervisor <sup>1,2</sup>	0.0	0.0	1.0
Library Technical Assistant I	3.0	1.0	1.0
Library Technical Assistant II <sup>1</sup>	4.0	4.0	2.0
Library Technical Services Assistant	1.0	1.0	1.0
Local History Archivist	1.0	1.0	1.0
Senior Librarian	2.0	2.0	2.0
<b>Total Budgeted FTEs</b>	<b><u>23.8</u></b>	<b><u>20.3</u></b>	<b><u>20.3</u></b>
	<u>Nonregular Employees - Hours</u>		
Total Nonregular Hours	<u>18,600</u>	<u>18,600</u>	<u>18,600</u>
<b>Unfunded Positions</b>			<u>2.5</u>
Library Technical Assistant I			2.0
Library Clerical Assistant			0.5

**Notes:**

<sup>(1)</sup> In FY 23-24, the following positions were: added 1.0 FTE Administrative Assistant, 1.0 FTE Library Division Manager II, 1.0 FTE Library Services Supervisor; deleted 1.0 FTE Library Division Manager, 2.0 FTE Library Technical Assistant II.

<sup>(2)</sup> Library Manager II and Library Supervisor positions are new classifications pending review by Human Resources.

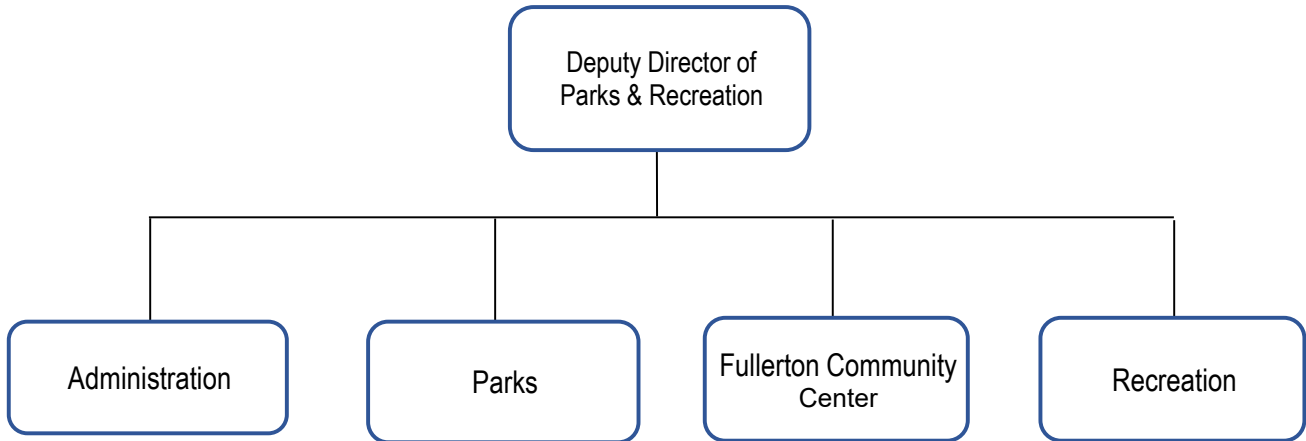
# PARKS & RECREATION



# Parks & Recreation

FISCAL YEAR 2023-24

## DEPARTMENT ORGANIZATION CHART

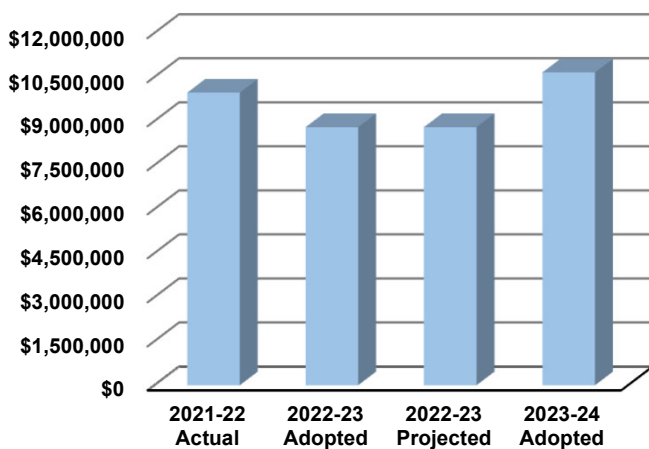


## DEPARTMENT DESCRIPTION

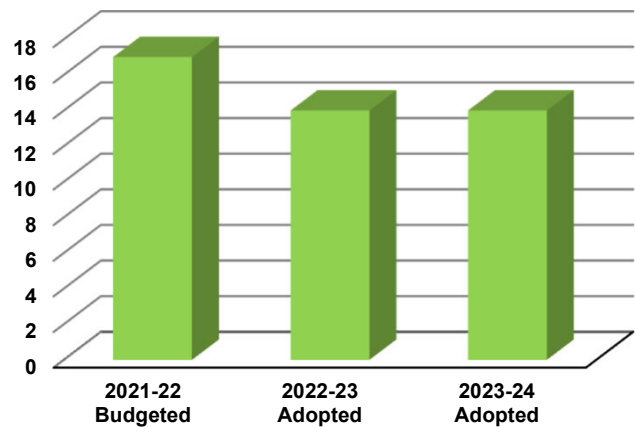
The Parks and Recreation Department provides a wide range of programs in the areas of recreation, families, seniors, special events; and development and operation of various facilities and parklands which, include 53 parks, a golf course, over 130,000 square feet of facilities, and 30 miles of recreational trails. These programs and services contribute to the community's health, recreation, and cultural enrichment.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**





# Parks & Recreation

FISCAL YEAR 2023-24

## FY 2023-24 Department Goals & Initiatives

### ***Parks & Rec Administration***

- Seek, apply for and manage grants to fund park, trail and open space improvements and acquisitions.
- Solicit donations and sponsorships and seek grant opportunities to offset costs for ongoing and new programming.
- Review Parks & Recreation Policy Statement and Fee Schedule to ensure that fees are within market rate and policies meet the departments needs.

### ***Parks, Fields & Trails***

- Complete an inventory of sports field infrastructure and create a priority list for repairs and renovations.
- Identify park, trail and open space deficiencies and prioritize improvement projects.
- Formalize a policy to address encroachments of public park property.
- Provide a high quality tennis center facilitating skill development and play for individuals, groups, and teams.
- Facilitate transitioning a portion of sports field scheduling to the Fullerton School District.

### ***Recreation Programs & Fullerton Community Center***

- Provide recreational, educational, and wellness activities that enhance the well-being of older adults in Fullerton. Expand Senior Mobility Program and provide upgraded transportation options to seniors.
- Provide the community with city wide events throughout the year: Thursday Downtown Market, Weekly Farmers Market, Summer Concert Series, Summer Fest, and Wedding Show.
- Provide community instructional classes for residents of all ages by providing a facility with various space and technology features to accommodate a wide range of class offerings.
- Encourage physical fitness opportunities by providing a venue for all ages to participate in organized and drop-in training opportunities. Complete fitness room expansion and remodel.
- Develop and provide new recreational youth classes to be held at Chapman Recreation Building and offer a variety of family events to be held at the Fullerton Community Center.
- Provide access to community resources and educational programs through an upgraded community brochure, outreach events, and programs.
- Provide the public with unique and beautiful locations to host special events. Focus rental resources on Fullerton Community Center, Park Pavilions, Downtown Plaza, Hillcrest Rec Building, Red Cross Building & Chapman Recreation Building.

# Parks & Recreation

FISCAL YEAR 2023-24

## FY 2022-23 Department Accomplishments

- Acquired 18.4 acres of open space in West Coyote Hills after successfully raising \$28 million in grant funds.
- Secured funding for a community resource showcase event- Summer Fest 2022.
- Expanded innovative senior programming with additional funding awarded by the Office on Aging that supported emergency preparedness, feeding, and socially distanced recreational programs.
- Completed Live Local campaign and programs with St. Jude, Chamber of Commerce and local businesses.
- Completed the Feed Fullerton program that served over 250 families over 3,000 meal vouchers.
- Completed construction of the Hillcrest Duck Pond renovation.
- Completed construction of the Korean War Memorial at the Hillcrest Duck Pond through a partnership and funding from the Orange County Korean War Memorial Committee.
- Began construction of Pacific Drive Park will be completed in Spring of 2022. This project included the installation of a new playground, landscaping, picnic shelter, and restroom renovation.
- Established an volunteer-based Adopt-A-Park & Trail Program for local groups to help beautify public parks.

# Parks & Recreation

FISCAL YEAR 2023-24

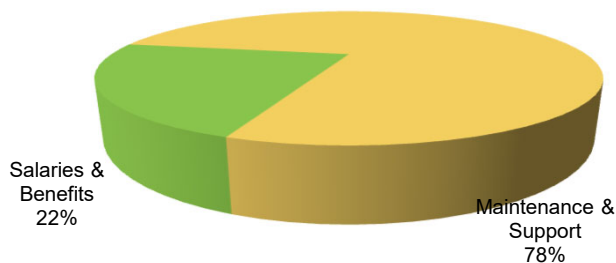
## DEPARTMENT SUMMARY

	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
Budgeted FTE Positions	21.0	14.0	14.0	14.0
Nonregular Hours	99,279	53,490	53,490	53,956
Salaries & Benefits	2,476,311	2,677,241	2,677,241	2,428,526
Maintenance & Support	7,627,399	6,342,252	6,342,252	8,460,210
Capital Outlay	-	-	-	-
Subtotal	10,103,711	9,019,493	9,019,493	10,888,736
Less Allocations	(135,916)	(228,930)	(228,930)	(233,930)
<b>Total Operating Budget</b>	<b>\$9,967,794</b>	<b>\$8,790,563</b>	<b>\$8,790,563</b>	<b>\$10,654,806</b>

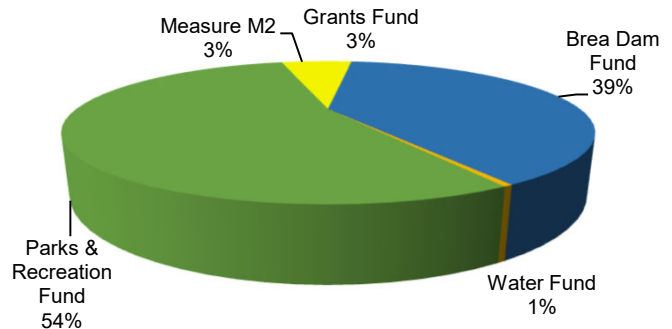
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2021-22 <u>Actual</u>	2022-23 <u>Adopted</u>	2022-23 <u>Projected</u>	2023-24 <u>Adopted</u>
10 - General Fund	-	-	-	-
15 - Parks & Recreation	5,678,735	5,422,413	5,422,413	5,924,622
25 - Measure M2	36,107	276,000	276,000	370,406
32 - Grants	104,333	80,753	80,753	270,905
42 - Brea Dam	4,239,261	3,187,199	3,187,199	4,276,502
44 - Water	44,359	53,128	53,128	46,301
74 - Capital Projects	916	-	-	-
Subtotal	\$10,103,711	\$9,019,493	\$9,019,493	\$10,888,736
Less Allocations:				
42 - Brea Dam	(135,000)	(228,930)	(228,930)	(233,930)
74 - Capital Projects	(916)	-	-	-
	(135,916)	(228,930)	(228,930)	(233,930)
<b>Total Operating Budget</b>	<b>\$9,967,794</b>	<b>\$8,790,563</b>	<b>\$8,790,563</b>	<b>\$10,654,806</b>

Operating Budget by Category



Department Fund Analysis



# Parks & Recreation

FISCAL YEAR 2023-24

## DEPARTMENT PERSONNEL SUMMARY

	2021-22 <u>Budgeted</u>	2022-23 <u>Adopted</u>	2023-24 <u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Administrative Assistant I	1.0	1.0	1.0
Administrative Analyst I	1.0	0.0	0.0
Cultural & Events Operations Assistant	0.0	0.0	0.0
Deputy Director of Parks & Recreation	0.0	1.0	1.0
Director of Parks & Recreation	1.0	0.0	0.0
Exhibition/Museum Specialist	0.0	0.0	0.0
Museum Educator	1.0	1.0	1.0
Parks & Recreation Assistant <sup>1</sup>	3.0	1.0	0.0
Parks & Recreation Coordinator <sup>1</sup>	3.0	4.0	5.0
Parks & Recreation Manager	2.0	1.0	1.0
Parks & Recreation Supervisor I	2.0	1.0	1.0
Parks & Recreation Supervisor II	2.0	2.0	2.0
Parks Project Specialist	0.0	0.0	0.0
Sports Facility Coordinator	1.0	1.0	1.0
Sr. Administrative Analyst	0.0	1.0	1.0
<b>Total Budgeted FTE</b>	<b><u>17.0</u></b>	<b><u>14.0</u></b>	<b><u>14.0</u></b>
	<u>Nonregular Employees - Hours</u>		
Total Nonregular Hours	<u>99,279</u>	<u>42,558</u>	<u>53,956</u>
<b>Unfunded Positions</b>			<b><u>3.0</u></b>
Director of Parks & Recreation			1.0
Parks & Recreation Assistant			2.0

### Notes:

<sup>(1)</sup> In FY23-24, 1.0 FTE Parks and Recreation Assistant was reclassified to Parks and Recreation Coordinator.

# **CITY OF FULLERTON**



## **APPENDIX**

**FISCAL YEAR 2023-24**



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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# DEBT SERVICE SCHEDULE

FISCAL YEAR 2023-24

Type of Debt Issued	Department/Division	Maturity Date	Original Principal Amount	FY23-24 Debt Service
<b>General Fund (10)</b>				
Lease - 800MHz Radio Equipment				
Principal	Police	7/1/2026	\$ 2,472,439	\$ 180,849
Interest	Police			\$ 21,200
Principal	Fire			\$ 84,944
Interest	Fire			\$ 9,957
Principal	Public Works - Maintenance			\$ 8,221
Interest	Public Works - Maintenance			\$ 964
<b>Brea Dam Fund (42)</b>				
2010 Lease Revenue Bonds, Series A (Taxable RZEDB)				
Principal	Parks & Recreation	5/25/2031	\$ 2,705,000	\$ 145,000
Interest	Golf Course			\$ 103,850
<b>Water Fund (44)</b>				
2014 Water Revenue Refunding Bonds				
Principal	Public Works	9/1/2033	\$ 6,810,000	\$ 285,000
Interest	Water			\$ 190,213
<b>Liability Fund (62)</b>				
2021 Taxable Judgement Obligation Bonds				
Principal	Human Resources	4/1/2033	\$ 5,010,000	\$ 445,000
Interest	Risk Management			\$ 95,455
<b>Equipment Maintenance (67)</b>				
Lease - LED Street Lighting				
Principal	Public Works	9/25/2024	\$ 1,400,000	\$ 210,102
Interest	Equip. Replacement			\$ 10,895
<b>Building Maintenance (69)</b>				
Energy Efficiency Equipment Lease				
Principal	Public Works	11/1/2039	\$ 8,894,000	\$ 431,102
Interest				\$ 152,682
<b>Successor Agency (89)</b>				
2020A Tax Allocation Revenue Bonds				
Principal	Successor Agency	9/1/2027	\$ 33,965,000	\$ 4,700,000
Interest				\$ 909,600
2020B Tax Allocation Revenue Bonds				
Principal	Successor Agency	9/1/2026	\$ 10,730,000	\$ 1,835,000
Interest				\$ 74,391
2015 Tax Allocation Revenue Bonds				
Principal	Successor Agency	3/1/2025	\$ 11,975,000	\$ 1,125,000
Interest				\$ 138,625
<b>Citywide Debt Service</b>			<b>\$ 81,489,000</b>	<b>\$ 10,851,915</b>

\* The City of Fullerton holds an overall bond rating of AA from S&P Global Ratings.



## GLOSSARY OF TERMS

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**Annual Comprehensive Financial Report (ACFR)** – The audited annual financial report of a government, which encompasses all governmental and fiduciary funds.

**Appropriations (GANN) Limit** – As a governmental entity in the State of California, the City is subject to an Appropriations, or GANN Spending Limit (CA Article XIII B), which places a maximum spending limit amount on the City's annual appropriations of tax proceeds in a fiscal year.

**ARPA** – American Rescue Plan Act of 2021 (ARPA) is a Federal stimulus bill that was signed into law on March 12, 2021 that provided \$130 billion in funding for state and local governments to alleviate economic impacts from the COVID-19 pandemic.

**Balanced Budget** – When the City's operating budget, primarily the General Fund, in which operating expenditures do not exceed and are supported by ongoing, operating revenues.

**Budget (Operating)**: A city-wide or departmental fiscal spending plan detailing current operating programs, including an estimate of expenditures and revenues for a given period (usually a single fiscal year).

**CalPERS** –The California Public Employees' Retirement System is an agency in the California executive branch that manages pension and health benefits for California public employees, retirees, and their families.

**Capital Improvement Program (CIP)** - A plan for capital improvements to be implemented each year over a number of years to meet capital needs arising from the assessment of long-term needs. It sets forth the estimated cost for each project and specifies the resources required to finance the projected expenditures.

**Capital Expenditures (or Public Works Projects)** – The City of Fullerton recognizes all capital improvements as Public Works projects. A capital improvement project is defined as any project involving labor services related to the construction of, or improvements to, facilities, structures or equipment in the amount of \$25,000 or more.

**Capital Outlay** – Expenditures for the acquisition cost of capital assets, such as equipment, vehicles or furniture, to make improvements to capital assets that increase their value or useful life. An expenditure for such in excess of \$5,000 is generally considered a capital asset.

**Debt Service Funds** – Governmental fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Enterprise Funds** – Funds established to account for the operations and financing of self-supporting activities of a governmental unit that renders services on a user charge basis to the general public, similar to private business enterprises. Examples include Airport Fund, Water Fund and Brea Dam Fund.

**Expenditure** – The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

**Fiscal Year (FY)** – Any yearly accounting period, regardless of its relationship to a calendar year. The fiscal year for the City begins on July 1 of each year and ends on June 30 of the following year. It is designated by the calendar year in which it ends.

**Full-Time Equivalent (FTE)** – An employee who works 40 hours a week. 2,080 part-time hours equal one full-time equivalent.

**Fund** - An independent fiscal and accounting entity with a self-balancing set of accounts, recording resources, related liabilities, obligations, reserves, and equities segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

## GLOSSARY OF TERMS

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**Fund Balance** – Fund Balance represents the equity, or financial position of governmental and fiduciary funds, which is the difference between assets and liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. Fund balance can also be referred to a fund's reserves level.

**Generally Accepted Accounting Principles (GAAP)** – The conventions, rules, and procedures as established by the Governmental Accounting Standards Board (GASB) that serve as the norm for the fair presentation of the City's financial statements.

**Interfund Transfer** – Is the movement of any fund's existing revenues or movement of funds (available fund balance) from one fund to another recipient fund to assist in subsidizing that fund's services or operations. This is generally reflected as Transfers In and Transfers Out.

**Intergovernmental Revenue** - Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

**Internal Service Funds (ISF)** - Account for the goods or services provided by one fund and/or department to another fund and/or department on a cost reimbursement basis. Examples include Building Maintenance Fund, Information Technology Fund, and Facility Capital Repair Fund.

**Maintenance & Operations** – Departmental expenditures related to ongoing, day-to-day activities such as supplies, professional or contractual services, maintenance, legal fees, and postage, to name a few.

**Maintenance of Effort (MOE) Budget Approach** – A MOE is a budget approach that allows annual budget increases for: anticipated merit and salary step increases, annual CalPERS retirement increases, any approved City agreements and contracts that have built-in contract increases, allows for CPI increases for goods and services (capped at 2.5%), and removes all one-time expenditures from prior budget year.

**Memorandum of Agreement (MOA)** – A written cooperative agreement that describes how two parties will work together to meet a common objective.

**Modified Accrual Basis of Accounting** – The basis of accounting, according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

**Nonregular** - Status of an employee who works part-time, temporary, or contracted for a short period of time.

**Operating Deficit** – The amount by which operating expenditures exceed operating revenue.

**Operating Surplus** – The amount by which operating revenues exceed operating expenditures.

**Revenue** – Sources of income financing the operations of government.

**Recognized Obligation Payment Schedule (ROPS)** – A required document, approved by the Successor Agency's Oversight Board and the State of California's Department of Finance, that sets forth the minimum amounts and dates of payments required by enforceable obligations of the Successor Agency for each six-month fiscal period.

**Salaries & Benefits** – Total employee compensation including base salary, health benefits, and retirement costs.

**Special Revenue Funds** – Used to account for the revenue derived from specific taxes or other earmarked revenue sources (other than for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes. Examples include Sanitation Fund, American Rescue Plan Act (ARPA) Fund, Measure M2 Fund.

## GLOSSARY OF TERMS

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**Successor Agency** – A legally separate entity from the City whose purpose is to fulfill the existing enforceable obligations held by the former Redevelopment Agency of Fullerton and dissolve all of the remaining assets that are to be distributed among local taxing entities.

**Unfunded Accrued Liability (UAL)** – Is the amortized dollar amount needed, or projected liability, to fund past service credit earned (accrued) for members who are currently receiving benefits (retirees), active members and for future members entitled to benefits.

**Unfunded Positions** – A position with no supporting budget in the current fiscal year.

**Zero-Based Budgeting** – Zero-Based Budgeting is a budget approach that evaluates all City programs and services individually annually, and allocates budgets based on City program and service need for that specific fiscal year, from the “ground up” or “zero-based”. Budgets are not automatically carried over from prior fiscal year.

## RESOLUTION NO. 2023-035

### A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FULLERTON, CALIFORNIA, APPROVING AND ADOPTING THE FISCAL YEAR 2023-24 CITY OF FULLERTON OPERATING BUDGET AND APPROPRIATING NECESSARY FUNDS TO MEET THE EXPENDITURES SET FORTH THEREIN

WHEREAS, the City of Fullerton City Manager has submitted a \$257,855,874 Proposed Operating Budget (Proposed Budget) for all City Funds, including the General Fund, Water and Sewer Enterprise Funds, All Other Funds and the Capital Improvement Program (CIP) for Fiscal Year (FY) 2023-24 to the Fullerton City Council (City Council) in conformance with Fullerton Municipal Code Section 2.09.150.

WHEREAS, the General Fund is the City's chief operating fund providing traditional municipal services to the community, such as public safety, public works, community and economic development, parks and recreation and library programming.

WHEREAS, the City General Fund reserve policy maintains a minimum General Fund balance of 10% of annual General Fund expenditures and strives to increase its reserve level to 17% (approximately two months of expenditures).

WHEREAS, the Proposed General Fund Operating Budget, excluding transfers out, will total \$120,884,437 for FY 2023-24. The City projects it will meet the 17% reserves target for FY 2023-24.

WHEREAS, City Council held a Budget Study Session on April 18, 2023 to review the FY 2023-24 Proposed General Fund Budget and planned capital projects budget in the FY 2023-24 Proposed Capital Improvement Program, to provide input and direction on the Proposed Budget.

WHEREAS, staff presented a Five-Year Financial Forecast at the Budget Study Session which highlighted the City's fiscal position over a near-term multi-year period. Staff projects the City will meet the 17% General Fund reserve target in FY 2023-24 and FY 2024-25. Staff also presented a plan to set aside \$5.5 million over three fiscal years beginning in FY 2022-23 to meet future Measure M2 maintenance of effort matching requirements.

WHEREAS, City Council held a public hearing on June 6, 2023 to consider the Proposed Budget, which incorporates additional City Council direction and proposed amendments provided at the Study Session and subsequent meetings.

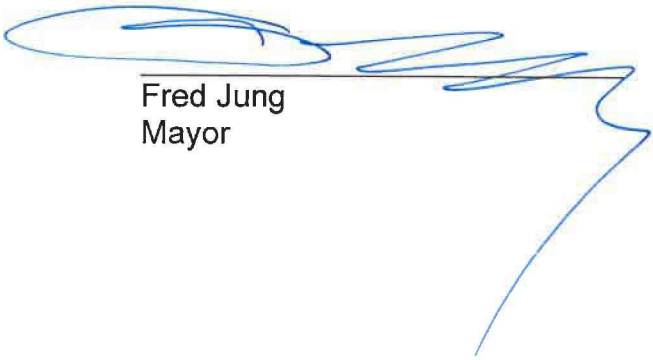
WHEREAS, staff duly noticed the public hearing, held during a regular City Council meeting and City Council considered public input from residents, the business community and other interested parties.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF FULLERTON RESOLVES AS FOLLOWS:

1. Citywide Budget. City Council approves and adopts the \$257,855,874 FY 2023-24 City of Fullerton Operating Budget for All City Funds including the General Fund, Water and Sewer Enterprise Funds and All Other Funds and the Capital Improvement Program, supported by \$257,855,874 in citywide revenues and available fund balances, as presented in the attached FY 2023-24 Proposed Operating Budget.
2. General Fund. City Council approves and adopts the \$120,884,437 FY 2023-24 City of Fullerton General Fund Operating Budget expenditures and \$4,174,587 in transfers out for a total \$125,059,024 General Fund Budget, balanced with \$120,671,857 in operating revenues and \$7,150,000 of transfers in for a total \$127,821,857 General Fund revenue budget as presented in the attached FY 2023-24 Proposed Operating Budget.
3. Assigned Fund Balance for Measure M2 Maintenance of Effort. City Council authorizes the City Manager, or designee, to assign General Fund fund balance as presented below to meet future Measure M2 maintenance of effort matching funding levels:
  - a. FY 2022-23 - \$3,000,000
  - b. FY 2023-24 - \$2,000,000
  - c. FY 2024-25 - \$ 500,000
4. Vehicle Replacement Fund Vehicles List. The Citywide Operating Budget for FY 2023-24 includes the City's annual Vehicle Replacement Program. City Council authorizes the City Manager, or designee, to purchase all vehicles listed on Attachment 2, utilizing appropriate purchasing procedures and methods (i.e., open market, formal bidding) pursuant to City procurement policies and codes.
5. Capital Projects. City Council approves and adopts the \$41,419,550 FY 2023-24 Capital Improvement Program Budget as presented in the attached FY 2023-24 Proposed Operating Budget.
6. Staff will amend the FY 2023-24 Adopted Citywide Operating Budget upon the close of FY 2022-23 to carry forward and re-appropriate identified budget savings considered in the Proposed Budget to re-purpose for the new fiscal year and any outstanding encumbrances on open purchase orders, existing agreements or contracts that have not exceeded adopted budget levels.
7. City Council shall consider the FY 2023-24 Adopted Citywide Operating Budget amended upon close of FY 2022-23 to carry forward and re-appropriate funds for any awarded grants not initiated and/or not completed and/or reimbursable grant revenues that the City has not received.

8. City Council shall consider the FY 2023-24 Adopted Capital Improvement Program budget amended upon close of FY 2022-23 to carry forward and re-appropriate funds for all previously approved capital improvement projects not initiated and/or not completed.
9. This Resolution becomes effective at the start of the new fiscal year, July 1, 2023, for Fiscal Year 2023-24.
10. The City Clerk shall certify to the adoption of this Resolution.

ADOPTED BY THE FULLERTON CITY COUNCIL ON JUNE 6, 2023.



Fred Jung  
Mayor

ATTEST:



Lucinda Williams, MMC  
City Clerk

June 28, 2023  
Date

Attachments:

- Attachment 1 – FY 2023-24 Proposed Operating Budget
- Attachment 2- Vehicle Replacement Fund Vehicles List



RESOLUTION NO. 2023-036

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FULLERTON, CALIFORNIA, ADOPTING THE FISCAL YEAR 2023-24 ANNUAL APPROPRIATIONS LIMIT PURSUANT TO THE CALIFORNIA STATE CONSTITUTION ARTICLE XIII B

WHEREAS, the voters of the State of California added Article XIII B to the State Constitution on November 6, 1979, placing various limitations on state and local governments appropriations.

WHEREAS, the voters of the State of California, amended Article XIII B on June 5, 1990 by approving Proposition 111.

WHEREAS, the City of Fullerton calculates the appropriations limit by adjusting the Fiscal Year 2022-23 appropriations limit for annual changes in the cost of living and population growth pursuant to the State Constitution Article XIII B.

WHEREAS, the City utilized its growth factor to calculate the appropriations limit for Fiscal Year 2023-24.

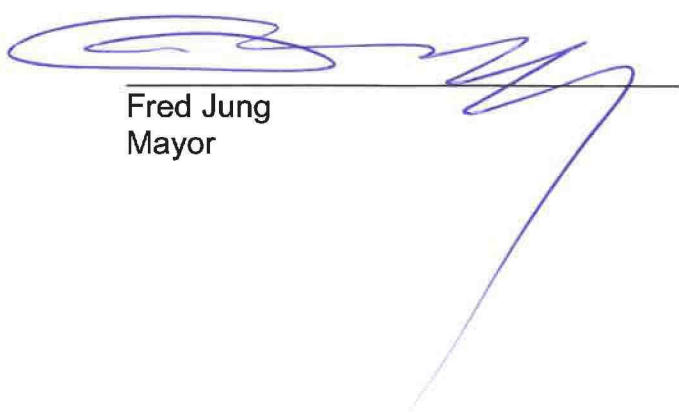
NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF FULLERTON RESOLVES AS FOLLOWS:

1. The Fiscal Year 2023-24 appropriations limit totals \$263,644,153 which equals \$171,532,777 less than the limit.

ADOPTED BY THE FULLERTON CITY COUNCIL ON JUNE 6, 2023.

ATTEST:

  
\_\_\_\_\_  
Lucinda Williams, MMC  
City Clerk

  
\_\_\_\_\_  
Fred Jung  
Mayor

  
\_\_\_\_\_  
Date



City of Fullerton  
RESOLUTION CERTIFICATION

STATE OF CALIFORNIA    )  
COUNTY OF ORANGE    ) SS  
CITY OF FULLERTON    )

RESOLUTION NO. 2023-036

I, Lucinda Williams, City Clerk and ex-officio Clerk of the City Council of the City of Fullerton, California, hereby certify that the whole number of the members of the City Council of the City of Fullerton is five, and that the City Council adopted the above and foregoing Resolution No. 2023-036 at a regular meeting of the City Council held June 6, 2023 by the following vote:

COUNCIL MEMBERS IN FAVOR:           Jung, Whitaker, Charles, Dunlap, Zahra

COUNCIL MEMBERS OPPOSED:       None

COUNCIL MEMBERS ABSTAINED:   None

COUNCIL MEMBERS ABSENT:       None

  
\_\_\_\_\_  
Lucinda Williams, MMC  
City Clerk

RESOLUTION NO. 2023-037

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FULLERTON,  
CALIFORNIA, ADOPTING THE FISCAL YEAR 2023-24 CITY OF  
FULLERTON MASTER SCHEDULE OF FEES AND CHARGES

WHEREAS, California State law authorizes the City of Fullerton to collect fees and charges for services, provided such fees and charges do not exceed the reasonable cost of providing such service.

WHEREAS, the City presents and adopts an annual Schedule of Fees and Charges with adoption of the annual City Operating Budget in June every fiscal year.

WHEREAS, the City must amend the Schedule of Fees and Charges from time to time and revise the amounts charged to assist in the cost recovery of performing such services as cost of services can increase annually and for other economical or defensible reasons.

WHEREAS, many current City fees do not recover the current cost of providing these services.

WHEREAS, the Fire Department and Community and Economic Development Department presented a number of new or changed fees and charges proposed in connection with services provided by these departments to City Council on May 2, 2023.

WHEREAS, the Public Works Department presented a number of new or changed fees proposed for the airport and water enterprises to City Council on May 16, 2023.

WHEREAS, City Council held a full and fair public hearing on June 6, 2023 regarding the proposed changes to fees and charges.

WHEREAS, City Council desires to adopt a Master Schedule of Fees and Charges for Fiscal Year 2023-24 that incorporates these proposed changes.

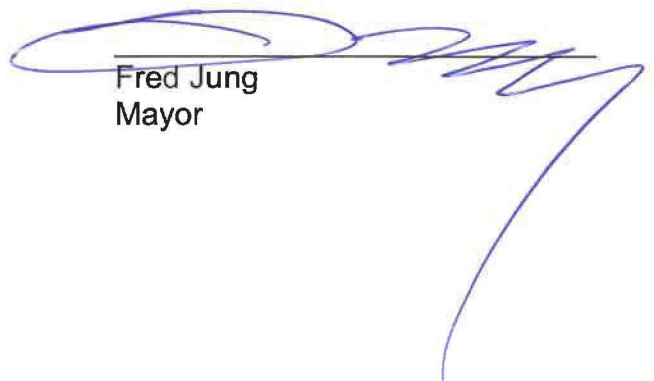
NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF FULLERTON RESOLVES AS FOLLOWS:

1. City Council adopts the attached Fiscal Year 2023-24 Master Schedule of Fees and Charges, effective on July 1, 2023.
2. City Council interprets this Resolution to restate the existing fee or charge for a fee shown at the same rate as shown on the Fiscal Year 2022-23 Schedule of Fees and Charges, rather than extending, increasing or readopting that fee.
3. Notwithstanding Section 1 of this Resolution, any new rate for fee or charge for a plan check, inspection or application for a development permit with a higher rate on the Fiscal Year 2023-24 Master Schedule of Fees and Charges than shown on

the Fiscal Year 2022-23 Schedule of Fees and Charges shall go into effect on the sixtieth day following adoption of this resolution. The existing rate shall remain in effect until that date.

4. No one shall interpret this Resolution to repeal or affect any fee, charge, tax, assessment or levy of any kind not shown on the Schedule of Fees and Charges.
5. The City Clerk shall certify to the adoption of this Resolution.

ADOPTED BY THE FULLERTON CITY COUNCIL ON JUNE 6, 2023.



Fred Jung  
Mayor

ATTEST:



Lucinda Williams, MMC  
City Clerk



Date

Attachments:

- Attachment 1 - Fiscal Year 2023-24 Master Schedule of Fees and Charges



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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# CAPITAL IMPROVEMENTS BUDGET

FISCAL YEAR 2023-24

[WWW.CITYOFFULLERTON.COM](http://WWW.CITYOFFULLERTON.COM)

**CITY OF FULLERTON**  
**FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM (CIP)**  
FISCAL YEARS 2023-24 through 2027-28

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Appendix A - Glossary of the Fullerton Plan Policies Identified in "General Plan Element Section"



# Capital Improvements Program (CIP) Introduction

## Introduction

The Capital Improvements Program (CIP) is the City's capital investment plan that addresses the City's short-term and long-term infrastructure needs. The CIP Budget is adopted on an annual basis, alongside adoption of the operating budget, in accordance to a 5-Year Plan that is administered by the Public Works Department, Engineering division. The CIP is both a fiscal and planning tool that allows the City to monitor all capital project costs, funding sources, and timing.

The CIP focuses on the maintenance and rehabilitation of the City's streets, sewer, storm drain, water systems and traffic signals to ensure public health, safety, and general welfare to its residents. In addition, the CIP incorporates improvements to the City's airport, the only general aviation airport in Orange County. The CIP also includes capital investments to City facilities such as the revitalization of the Fullerton Hunt Library, Americans with Disabilities Act (ADA) improvements, and enhancements to various Parks and Recreation facilities.

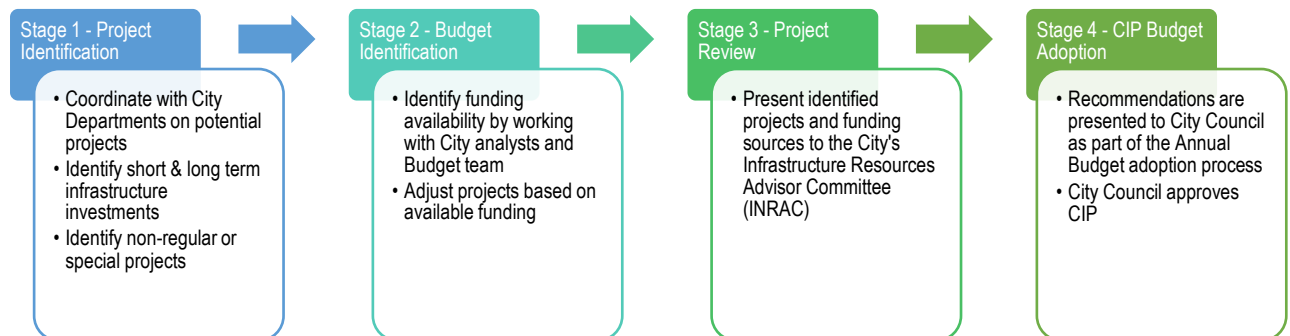
## CIP Process

While the majority of the CIP involves regular maintenance projects, each year there can be unique or non-regular projects that require implementation. Addressing these projects requires identifying the appropriate type and level of funding that allows the City to continue meeting our short-term priority needs.

The CIP is developed in four (4) stages and in conjunction with the annual budget process. Project Identification or Stage 1 is the first step in the CIP which identifies potential projects or any non-regular / special projects that need to be considered. During this stage, the City utilizes various tools and information to select which projects will receive funding. A few of these tools include the City's Pavement Condition Index (PCI) rating, street traffic volume, planned development or improvements, and combining utility work (water / sewer) with street rehabilitation. Stage 2 or Budget Identification, determines the amount of funding that is available for CIP projects. The City utilizes both restricted and unrestricted funds to address capital infrastructure improvements such as:

- Water Fund (restricted)
- RMRA / SB1 (restricted)
- ARPA Revenue Replacement (unrestricted)

In Stage 3, Project Review, a proposal is submitted to the City's Infrastructure and Natural Resources Advisory Committee (INRAC) to review and approve CIP projects. Lastly, Stage 4 is CIP Budget Adoption phase, in which recommendations are presented to City Council for approval and the CIP is then adopted for the upcoming fiscal year.





**CITY OF FULLERTON**  
**CAPITAL IMPROVEMENT PROGRAM OVERVIEW**  
FISCAL YEAR 2023-24

The proposed Five-Year Capital Improvement Program (CIP), commencing July 1, 2023, and ending June 30, 2024, is presented in this section. The CIP is a planning tool for short- and long-range capital improvements and development. The CIP links Fullerton's fiscal planning process to physical development.

City projects total \$41,419,550 for 2023-24. In accordance with the City's goals, the majority of the projects are programmed for design completion or a construction contract to be awarded by June 30, 2024. Capital projects still in progress at year-end will be carried over to the following fiscal year.

The CIP program utilizes a majority of restricted funds that are not available for general operations. The funding composition of the 2023-24 CIP budget is shown below. Reconstruction and rehabilitation of the City's infrastructure system and various facilities continue to be a high priority for the Five-Year CIP.

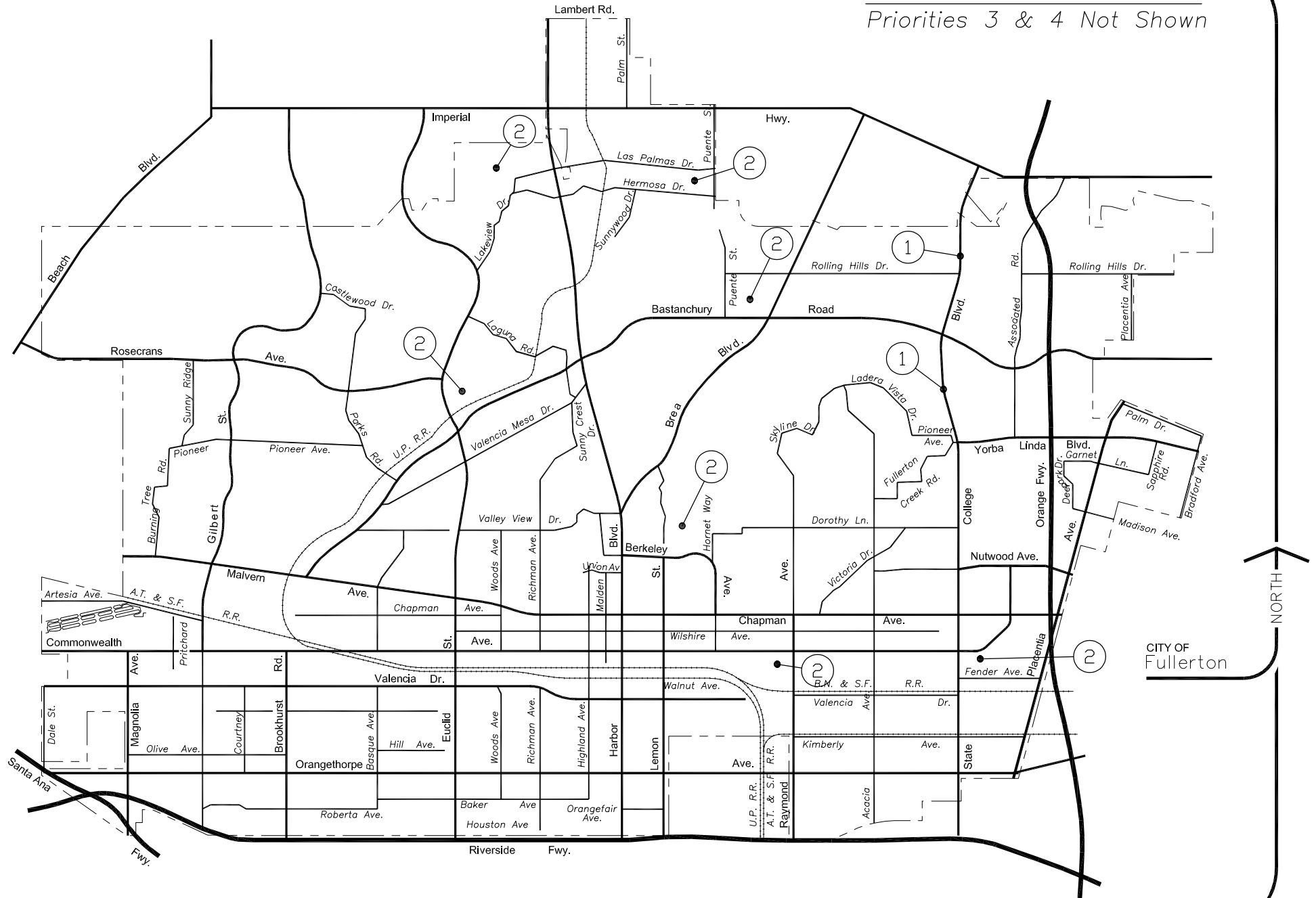
<u>Funding Source</u>	<u>Amount</u>	<u>Percent</u>
<b>RESTRICTED FUNDS</b>		
Airport Enterprise Fund	\$33,000	0.1%
Drainage Capital Outlay Fund	\$2,025,000	4.9%
Facility Capital Repair Fund	\$595,000	1.4%
Gas Tax Fund	\$320,000	0.8%
Infrastructure Fund	\$2,675,000	6.5%
Library Foundation	\$290,000	0.7%
Measure M2	\$3,035,440	7.3%
Park Dwelling Fund	\$835,000	2.0%
RMRA/SB1 Fund	\$3,500,000	8.5%
Sewer Enterprise Fund	\$1,500,000	3.6%
Traffic Mitigation Fees	\$100,000	0.2%
Water Fund	\$16,950,000	40.9%
<b>Restricted Funds Subtotal</b>	<b>\$31,858,440</b>	<b>76.9%</b>
<b>OTHER FUNDS</b>		
General Fund	\$1,620,000	3.9%
General Fund (ARPA Revenue Replacement)	\$5,500,000	13.3%
<b>Other Funds Subtotal</b>	<b>\$7,120,000</b>	<b>17.2%</b>
<b>GRANTS</b>		
Community Development Block Grant	\$675,000	1.6%
Grant - Federal	\$923,000	2.2%
Grant - State	\$804,500	1.9%
Measure M2 Regional Grant	\$38,610	0.1%
<b>Grants Subtotal</b>	<b>\$2,441,110</b>	<b>5.9%</b>
<b>TOTAL PROPOSED CIP BUDGET</b>	<b>\$41,419,550</b>	<b>100.0%</b>

# STREET IMPROVEMENTS



# STREET IMPROVEMENTS

Priorities 3 & 4 Not Shown



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Streets)

Project Priority Number: 1

Project Number: **44400**

Project Name: **Annual Arterial Street Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6

Project Category: Street Improvement

Type of Project: Rehabilitation

Project Location: Citywide

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

Deficiencies and priorities are based on the Pavement Management Plan (PMP), Average Daily Traffic (ADT), maintenance service orders, conjunction with water, sewer and/or drainage projects, participation of other jurisdictions, and on bi-annual staff surveys. This is a multiyear program of reconstruction and resurfacing of the City's arterial street system. Work on these streets typically involve significant rehabilitation and will reduce the overall pavement condition deficiencies on the arterial streets.

The arterial streets scheduled to be rehabilitated in FY 23-24 are:

State College Blvd - Yorba Linda Blvd to N. City Limits

Sewer, water and/or drainage funds will be contributed proportionally when these improvements are conducted concurrently with the street improvements.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
RMRA/SB1	\$2,900,000	\$3,600,000	\$3,600,000	\$3,600,000	\$3,600,000	\$17,300,000

<b>TOTALS</b>	<b>\$2,900,000</b>	<b>\$3,600,000</b>	<b>\$3,600,000</b>	<b>\$3,600,000</b>	<b>\$3,600,000</b>	<b>\$17,300,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Streets)

Project Priority Number: 2

Project Number: **44589** Project Name: **Annual Residential Street Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6

Project Category: Street Improvement

Type of Project: Rehabilitation

Project Location: Citywide

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

Deficiencies and priorities are based on the Pavement Management Plan (PMP), Average Daily Traffic (ADT), maintenance service orders, and conjunction with water, sewer and/or drainage projects. This is a multiyear program of reconstruction and resurfacing of the City's residential and local street system. Priorities are based on water, sewer, and/or drainage projects, plus current engineering and maintenance surveys. This project includes both total and partial reconstruction for various streets throughout the City.

The residential/local streets scheduled to be rehabilitated in FY 23-24 are:

Sudene Ave - Raymond Ave to CDS

Santa Fe Ave - Raymond Ave to CDS

Hermosa Area

Firethorne Area

Rancho-Verona Area

Cannon-Shepard Area

Las Palmas Area

Costa Ct Area

Slurry Seal - Various Streets

Locations are subject to change as priorities and funding are continuously updated. Sewer, water and/or drainage funds will be contributed proportionally when these improvements are conducted concurrently with the street improvements.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
APRA Revenue Replacement	\$5,500,000					\$5,500,000
General Fund	\$1,500,000					\$1,500,000
Infrastructure Fund	\$1,250,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,250,000
Measure M2	\$2,450,000	\$2,750,000	\$2,850,000	\$2,950,000	\$3,050,000	\$14,050,000
RMRA/SB1	\$600,000					\$600,000
Grant - CDBG	\$325,000					\$325,000
<b>TOTALS</b>	<b>\$11,625,000</b>	<b>\$3,750,000</b>	<b>\$3,850,000</b>	<b>\$3,950,000</b>	<b>\$4,050,000</b>	<b>\$27,225,000</b>

Restrictions or Deadlines Associated with Outside Funding Sources:

Measure M2 funds must be spent within 3 years of receipt.

Community Development Block Grant (CDBG) funding is allocated to Sudene Avenue and Santa Fe Avenue and must be spent within 3 years of receipt.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Streets)

Project Priority Number: 3

Project Number: **44795** Project Name: **Curb/Gutter & Sidewalk Reconstruction - FY 23-24**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6 & P5.7

Project Category: Street Improvement

Type of Project: Repair & Maintenance

Project Location: Citywide

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

A continuing program for curb/gutter and sidewalk repair, which will improve drainage, reduce unsightly ponding, and replace damaged sidewalk. Replacing the curb/gutter will also increase the life of the adjacent asphalt concrete paving, while repairing sidewalks will reduce the City's exposure to liability.

Locations for repair are typically identified by resident and/or or staff notifications of damage.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Drainage Capital Outlay	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000

<b>TOTALS</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$2,500,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Streets)

Project Priority Number: 4

Project Number: **44401** Project Name: **Pavement Management Plan Update**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6

Project Category: Street Improvement

Type of Project: Rehabilitation

Project Location: Citywide

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

A continuing program involving inspecting pavement conditions of the arterial and residential/local streets. Continual inspections is required to remain eligible to receive Measure M2 funding from OCTA.

Arterial streets must be inspected at least once every two years. Residential/local streets must be inspected at least once every six years. Training and certification from OCTA is required to complete the inspections.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Measure M2	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000

<b>TOTALS</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$250,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

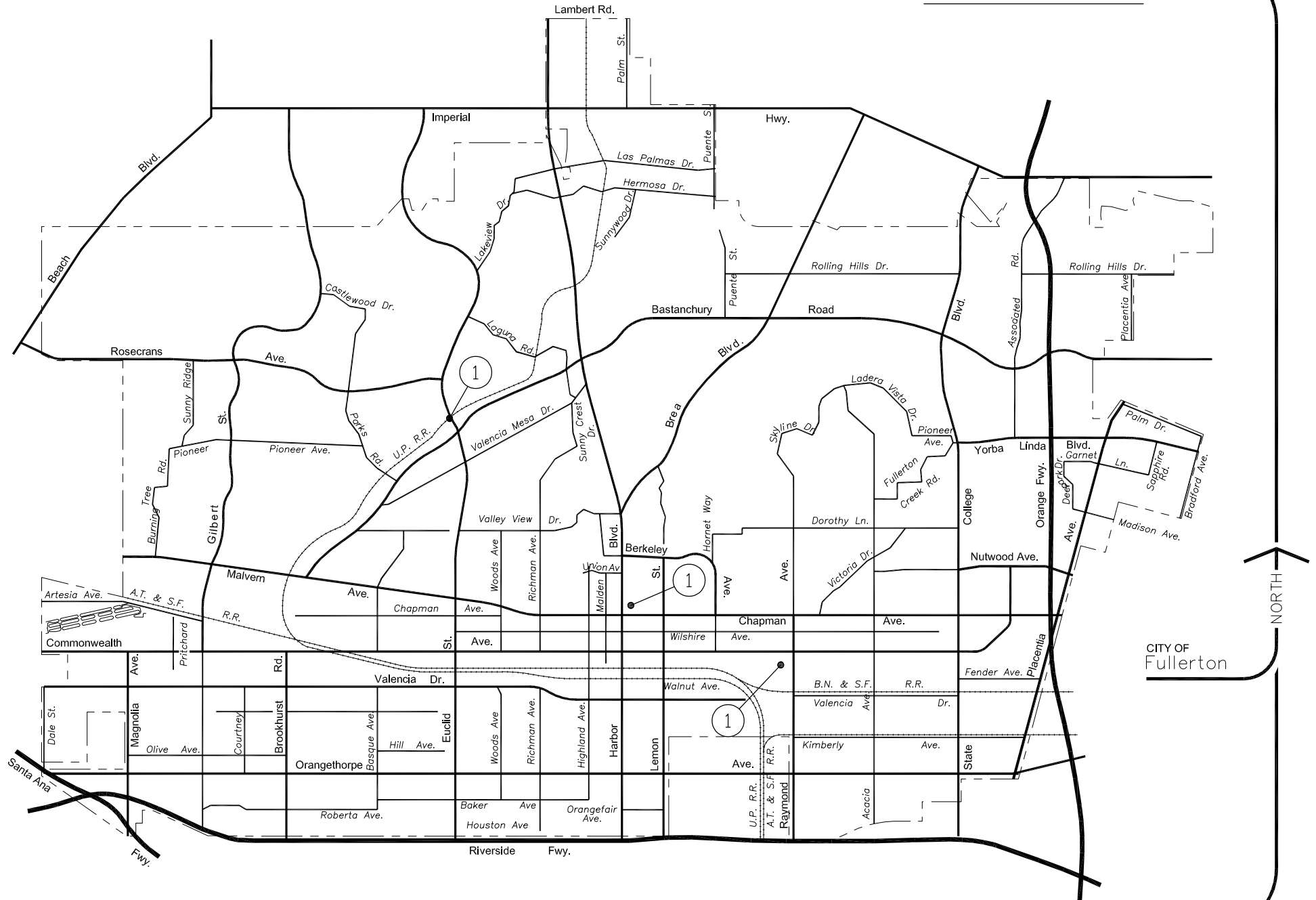
Measure M2 funds must be spent within 3 years of receipt.



# SEWER SYSTEM



# SEWER SYSTEM



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Sewer)

Project Priority Number: 1

Project Number: **51419** Project Name: **Annual Sewer Replacement Program**

General Plan Element Section: Growth Management  
Overarching  
Water

General Plan Element Subsection: Policy OAP1, P7.5 & P20.7

Project Category: Sewer System

Type of Project: Replacement

Project Location: Citywide

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

This project will replace deficient and high maintenance sewer mains that have leaks, cracks, root intrusion, and settlement problems. Deficient mains have been identified in the Sewer Master Plan. PW-Maintenance prioritizes the high maintenance sewer mains and the need for replacement.

The waste discharge requirement, as required by the California Regional Water Quality Board - Santa Ana Region (Order R8-2002-0014, dated April 26, 2002 and Order 2006-0003-DWQ, dated May 2, 2006) requires all agencies that operate sewer systems to provide sufficient capital for both the short-term and long-term sewer system deficiencies.

**Anticipated projects for FY 23-24 are:**

Sudene Avenue - Raymond Ave to CDS

Santa Fe Avenue - Raymond Ave to CDS

Euclid Street at UP Railroad (north of Bastanchury)

Ellis Place - Harbor Blvd to Pomona Ave

Locations are subject to change as priorities and funding are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Sewer Enterprise Fund	\$1,500,000	\$1,400,000	\$1,200,000	\$900,000	\$700,000	\$5,700,000

<b>TOTALS</b>	<b>\$1,500,000</b>	<b>\$1,400,000</b>	<b>\$1,200,000</b>	<b>\$900,000</b>	<b>\$700,000</b>	<b>\$5,700,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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# STORM DRAIN SYSTEM





Priorities 1-3 Not Shown



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Storm Drain)

Project Priority Number: 1

Project Number: **52591** Project Name: **Annual Miscellaneous Storm Drain Repair**

General Plan Element Section: Growth Management  
Overarching  
Water

General Plan Element Subsection: Policy OAP1, P7.5 & P20.7

Project Category: Storm Drain System

Type of Project: Repair & Maintenance

Project Location: Citywide

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

This annual program provides funds for storm drain construction and repair, including pipe lining. This work also covers items that need immediate repair and are beyond the scope of the City's maintenance crews. It may also include smaller projects identified in the Storm Drain Master Plan.

Anticipated projects for FY 23-24 are:

Repair and/or lining of existing corrugated metal pipe (CMP).

Repair and/or reconstruction of damaged catch basins and junction structures.

Video inspection of existing facilities to determine current pipe condition.

Emergency repair of drainage systems during rainy season.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Drainage Capital Outlay	\$1,500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,500,000

<b>TOTALS</b>	<b>\$1,500,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$5,500,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None



**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Storm Drain)

Project Priority Number: 2

Project Number: **52698**

Project Name: **Catch Basin Connector Pipe Screens**

General Plan Element Section: Growth Management  
Overarching  
Water

General Plan Element Subsection: Policy OAP1, P7.5 & P20.7

Project Category: Storm Drain System

Type of Project: Repair & Maintenance

Project Location: Citywide

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

A multiyear program to install inlet screens, and various other trash and debris screens within catch basin throughout priority areas of the City.

On April 7, 2015, the State Water Resources Control Board adopted the Statewide Trash Amendments to the Water Quality Control Plan for Ocean Waters of California to address the significant trash pollution in California's waters. These amendments, collectively called "the Trash Provisions," require that cities install, operate and maintain Full Capture Systems in catch basins located in Priority Land Uses to effectively capture 100% of trash generated. Priority Land Uses include high-density residential, industrial, commercial, mixed urban and public transportation.

The City has previously applied for, and received OCTA M2 Environmental Clean-Up Fund grants to purchase and install these various screens. The City is currently at 83% compliance with the requirements and ahead of schedule to meet the requirements. Staff will use FY 2023-24 to evaluate the remaining catch basins in the Priority Land Use area to ensure each catch basin can be fitted with a screen and therefore avoid issues with potential grant funding.

A requirement of these grants is ongoing maintenance of the screens.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Drainage Capital Outlay	\$25,000	\$100,000	\$100,000			\$225,000
Measure M2 Environ. Cleanup Grant		\$175,000	\$175,000			\$350,000

<b>TOTALS</b>	<b>\$25,000</b>	<b>\$275,000</b>	<b>\$275,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$575,000</b>
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**Restrictions or Deadlines Associated with Outside Funding Sources:**

The M2 Environmental Clean-Up Grant requires the City to fund and maintain the installed debris screens for ten years after award of the grant.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Storm Drain)

Project Priority Number: 3

Project Number: **TBD**

Project Name: **Drainage Master Plan Improvement Project**

General Plan Element Section: Growth Management  
Overarching  
Water

General Plan Element Subsection: Policy OAP1, P7.5 & P20.7

Project Category: Storm Drain System

Type of Project: New Improvement

Project Location: Citywide

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

The City is currently in the process of updating the Master Drainage Plan. The plan will study the City's existing storm drain systems and provide recommendations for construction of new storm drain systems and/or modifications of existing systems.

Future projects will be one of the recommended projects.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Drainage Capital Outlay			\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000
Unfunded			\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000

<b>TOTALS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$6,000,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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# WATER SYSTEM



Priorities 2-7 Not Shown



NORTH:

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Water)

Project Priority Number: 1

Project Number: **53250** Project Name: **Water Main System Replacement & Upgrade**

General Plan Element Section: Water

General Plan Element Subsection: Policy P19.4 & P19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

This is a multi-year program to replace aging water mains in the City's water distribution system. The City has approximately 423 miles of pipeline. Much of the City's water mains have been operating beyond their design service life. The City of Fullerton's oldest water mains were constructed in the 1910s. Over the years, many deteriorating pipes have experienced multiple leaks and breaks.

The Water Rate Study in 2019 recommended an accelerated replacement cycle. The study noted that over 50% of the City's 423 miles of pipes are over 50 years old and should be replaced. In 2019, the City approved a 5-year water rate adjustment schedule to support the annual replacement of 3, 3, 5, 7, and up to ultimately 9 miles of water mains in FY 2024.

Funding from FY 2023-24 will provide for the following project areas:

- Coronado Area
- Crown Area
- Sunny Hills-Twilight Area
- Cannon-Sheppard
- Firethorne Area
- Rancho-Verona Area

These locations are subject to change as priorities are continuously updated.

**NB: This CIP is underfunded due to limited available budget and in an effort to accomodate other critical water infrastructure needs. \$19.8M annually is required to meet projected water main replacement projects. The currently available budget can only fund approximately 7 miles of water main replacements in FY 2024, rather than the original 9-mile goal.**

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Water Fund	\$14,705,000	\$13,200,000	\$14,600,000	\$13,800,000	\$13,800,000	\$70,105,000

<b>TOTALS</b>	<b>\$14,705,000</b>	<b>\$13,200,000</b>	<b>\$14,600,000</b>	<b>\$13,800,000</b>	<b>\$13,800,000</b>	<b>\$70,105,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Water)

Project Priority Number: 2

Project Number: **53045** Project Name: **Well 6 Rehabilitation**

General Plan Element Section: Water

General Plan Element Subsection: Policy P19.4 & P19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: City of Fullerton Water Main Plant

Expected Completion Date: Fall 2024

**Project Description:**

This program is to assess and rehabilitate the City wells. The City operates 8 wells with the oldest constructed in 1927. Most of these wells have had recurring problems with water quality due to the nature of the well construction typical of the era. In order to continue supplying reliable groundwater, proper well maintenance procedures require the wells to be video inspected and assessed for condition and rehabilitated once every ten years. Maintaining these wells is economically beneficial to the City as groundwater is more cost effective compared to imported treated surface water. Rehabilitation will extend the life of these wells before expensive replacement is needed.

Funding for the rehabilitation of well 6 is spread over multiple years:

FY 2023-2024: Design

FY 2024-2025: Equip well with motor, pump, and conversion to water-lubrication

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Water Fund	\$295,000					\$295,000
Grant - State	\$505,000					\$505,000

<b>TOTALS</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Urban and Multibenefit Drought Relief Grant Program, the well will need to be rehabilitated, equipped, and returned to service no later than July 31, 2024 to meet the grant's deadline.



**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Water)

Project Priority Number: 3

Project Number: **53023** Project Name: **PFAS Management**

General Plan Element Section: Water

General Plan Element Subsection: Policy P19.4 & P19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

Per- and Polyfluoroalkyl substances (PFAS) are man-made chemicals that have been detected in a number of wells in Orange County, including the City of Fullerton. The Division of Drinking Water (DDW) regulations continue to evolve and currently Notification Levels (NLs) and Response Levels (RLs) are required for four PFAS constituents, Perfluorooctanoic acid (PFOA) and Perfluorooctanesulfonic acid (PFOS), Perfluorobutane sulfonate (PFBS) and Perfluorohexane sulfonate (PFHxS). Groundwater that exceeds the NL(s) require notification to governing bodies of agencies receiving the supplied drinking water while DDW recommends any groundwater wells that exceed the RLs be removed from service. The City has had to remove one high-producing well from service due to this order, with future testing and regulatory changes possibly removing other wells from service.

The PFAS program will fund the required actions needed for the City to manage and treat PFAS in the groundwater. This may include, but not be limited to, procuring funding mechanisms, land acquisition, treatment plant(s) design and construction, permit acquisition, monitoring and testing activities, modifications and upgrades to existing infrastructure, operations and maintenance costs including resin and media purchases, etc.

Some projects will be managed by Orange County Water District (OCWD) and the City will be responsible for reimbursing OCWD for the improvements to the affected wells and plants. Reimbursements will be made from this project.

Sub-projects may be created as needed. Additional funding will be requested as needs are developed.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Water Fund	\$1,500,000	\$1,000,000	\$1,000,000	\$1,250,000	\$1,250,000	\$6,000,000

<b>TOTALS</b>	<b>\$1,500,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$6,000,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Water)

Project Priority Number: 4

Project Number: **53781**

Project Name: **Water System SCADA Upgrade**

General Plan Element Section: Water

General Plan Element Subsection: Policy P19.4 & P19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

The City's Supervisory Control and Data Acquisition (SCADA) system is used by the water division to monitor and control the distribution of its drinking water. It is used to operate wells and pumps, monitor tank levels, system pressure, and water flow, and record historical data. The last major SCADA system upgrade occurred in 2008. The server, programmable logic controllers (PLC), radios, and other components have aged beyond their useful life and need be replaced. Many parts have failed or have had issues in recent years.

In 2019, the Risk Resiliency Assessment per the America's Water Infrastructure Act (AWIA) has identified deficiencies in the City's SCADA system that will need to be addressed.

In 2020, \$500,000 was allocated to perform some necessary upgrades. In previous years, an assessment was performed on the existing system and deficiencies evaluated. A preliminary cost estimate of \$1,700,000 was determined to be needed to repair these deficiencies if the upgrades were to be performed in 2021/2022. These upgrades will be performed over multiple years due to limited staffing resources and the final cost will be inflated to match.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Water Fund	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000

<b>TOTALS</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$1,250,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Water)

Project Priority Number: 5

Project Number: **53018**

Project Name: **Construction Debris Recycling**

General Plan Element Section: Water

General Plan Element Subsection: Policy P19.4 & P19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

Prior to 2015, the Water Transmission & Distribution Division funded approximately \$100,000 per year to dispose of asphalt, concrete, and native soils generated by the repair of water main breaks at a local landfill. In addition, the Water Transmission & Distribution Division expended approximately \$45,000 on an annual basis to purchase aggregate base for backfilling the trench when repairing the water main breaks. Starting in 2015, in an effort to become more environmentally and fiscally responsible, the Water Division began recycling the spoils and crushing the asphalt and concrete into miscellaneous base, replacing the imported aggregate base backfill material. By adopting this operation, the City has drastically reduced the need for import aggregate base material and the amount of exported material that resulted from the City's water main repairs. Other public works divisions have also benefited from this effort as they have also used the recycled material.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Water Fund		\$250,000		\$250,000		\$500,000

<b>TOTALS</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$500,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Water)

Project Priority Number: 6

Project Number: **53626**

Project Name: **Upgrade & Rehabilitation of City Reservoirs**

General Plan Element Section: Water

General Plan Element Subsection: Policy P19.4 & P19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

This program is to upgrade and rehabilitate water reservoirs, including cleaning and inspecting the reservoir for assessment, restoration of damaged interior and exterior coatings, and repair of piping deterioration from corrosion and normal aging. Many of the City's water reservoirs were built in the 1960's. The service life of these reservoirs is 50-75 years depending on construction type and maintenance schedule. A rehabilitation/upgrade program will ensure the City's reservoirs are able to provide another 20 years or more of service.

Funding will be for rehabilitation at the following reservoirs:

FY 2024-25: Coyote Reservoir - An above-ground nested concrete reservoir constructed in 1958. It requires structural rehabilitation and safety upgrades per Cal/OSHA and Health Department. The overflow pipe is corroded. Additional funding may be required after assessment from a consultant. Pre-design began in FY 2021-22, and construction is estimated to take place in FY 2024-25.

This location is subject to change as priorities are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Water Fund		\$3,400,000				\$3,400,000

<b>TOTALS</b>	<b>\$0</b>	<b>\$3,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,400,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Water)

Project Priority Number: 7

Project Number: **53002** Project Name: **Miscellaneous Distribution System Improvements**

General Plan Element Section: Water

General Plan Element Subsection: Policy P19.4 & P19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

This program is to repair or replace valves, vaults, large meters, and other miscellaneous structures required for operating a water distribution system.

The vaults scheduled for repair pose safety hazards to the maintenance crew due to their layout and are not compliant per new Cal/OSHA regulations for confined space access.

The valves requiring replacement are broken and cannot close completely. The poor condition of the valves cause more customers to be out of service when a water shutdown is required, whether for construction of new development or for emergencies (e.g., water main breaks).

The large meters serve multifamily, commercial, and industrial properties. The City has a maintenance program that tests for the accuracy of these meters and verifies that the City is collecting the correct revenue from its customers. Older meter assemblies were not installed with the ability to be tested. The large meter replacement schedule priorities are based on the highest water users whose meters are not testable.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Water Fund	\$200,000	\$225,000	\$250,000	\$275,000	\$300,000	\$1,250,000

<b>TOTALS</b>	<b>\$200,000</b>	<b>\$225,000</b>	<b>\$250,000</b>	<b>\$275,000</b>	<b>\$300,000</b>	<b>\$1,250,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

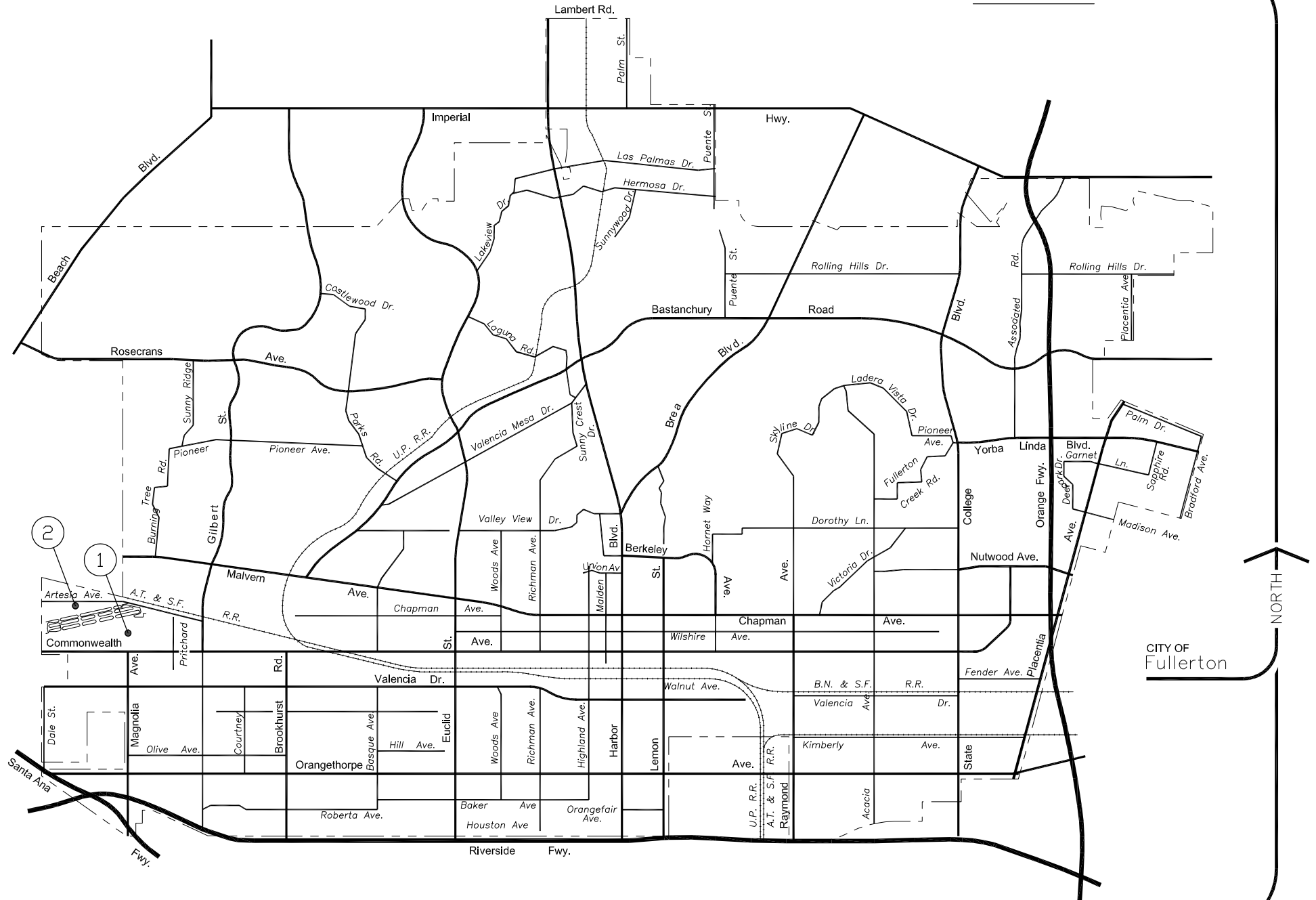
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# AIRPORT





# AIRPORT



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Airport

Project Priority Number: 1

Project Number: **49015** Project Name: **Runway Precision Approach Path Indicator**

General Plan Element Section: Public Safety

General Plan Element Subsection: Policy P12.8

Project Category: Airport

Type of Project: Replacement

Project Location: Airport

Expected Completion Date: Winter 2023

**Project Description:**

Project will replace the existing Pulse Light Approach Slope Indicator (PLASI) system for Runway 6 with a modern Precision Approach Path Indicator (PAPI). These systems are navigational aids to assist pilots on approach to the runway by providing a lighted indicator that they are above or below or on the established glideslope. Upgrading to the PAPI system will also involve upgrading the existing electrical system supporting the system.

The City must provide project design plans for FAA review and approval as part of the FAA grant application. The Airport Enterprise Fund has funded the plan development and associated staff administration costs as part of the FY 2021-22 budget. These costs are eligible for reimbursement as part of the approved total grant funding amount. The FAA has programmed the grant for Federal Fiscal Year 2022-23. The Federal FAA grant will cover 90% of the project costs, Caltrans Aviation (State) grants are available that match 5% of the FAA grant, with the City responsible for the remaining costs.

FY 2021-22 Funding:  
Airport Enterprise Fund \$ 100,000

FY 2022-23 Funding:  
Grant - Federal \$ 250,000

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Grant - Federal	\$200,000					\$200,000
Grant - State	\$22,500					\$22,500

<b>TOTALS</b>	<b>\$222,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$222,500</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Grant funds are restricted to eligible project costs only.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Airport

Project Priority Number: 2

Project Number: **49017** Project Name: **Perimeter Fencing Enhancement**

General Plan Element Section: Public Safety

General Plan Element Subsection: Policy P12.8

Project Category: Airport

Type of Project: Repair & Maintenance

Project Location: Airport

Expected Completion Date: Summer 2024

**Project Description:**

The northerly perimeter of the Airport is secured by an eight foot high chain link fence and access controlled gates. To enhance security along this perimeter, barbed wire strands will be added to the top of fencing.

The City must provide project design plans for FAA review and approval as part of the FAA grant application. The Airport Enterprise Fund will fund the plan development and associated staff administration costs but these costs are eligible for reimbursement as part of the approved total grant funding amount. The Federal FAA grant will cover 90% of the project costs, Caltrans Aviation (State) grants are available that match 5% of the FAA grant, with the City responsible for the remaining costs.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Airport Enterprise Fund	\$33,000					\$33,000
Grant - Federal	\$540,000					\$540,000
Grant - State	\$27,000					\$27,000
<b>TOTALS</b>	<b>\$600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$600,000</b>

Restrictions or Deadlines Associated with Outside Funding Sources:

Grant funds are restricted to eligible projects only.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Airport

Project Priority Number: 3

Project Number: **TBD**      Project Name: **South Aircraft Parking Ramp Pavement Rehabilitation**

General Plan Element Section: Public Safety

General Plan Element Subsection: Policy P12.8

Project Category: Airport

Type of Project: Repair & Maintenance

Project Location: Airport

Expected Completion Date: Summer 2026

**Project Description:**

Rehabilitation of the approximately 1,000,000 SF of existing asphalt concrete pavement. Work is expected to involve grind and overlay of the pavement. Pavement striping and markings will be reinstalled at the conclusion of the project.

Project costs include design, construction, inspection and administration.

Funding will be provided by FAA Grant (Federal) and Caltrans Aviation Grant (State). The Federal FAA grant will cover 90% of the project costs, Caltrans Aviation (State) grants are available that match 5% of the FAA grant, with the City responsible for the remaining costs.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Airport Enterprise Fund			\$100,000			\$100,000
Grant - Federal			\$2,000,000			\$2,000,000
Grant - State			\$100,000			\$100,000
<b>TOTALS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,200,000</b>

Restrictions or Deadlines Associated with Outside Funding Sources:

Grant funds are restricted to eligible project costs only.



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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# TRAFFIC SIGNALS & SAFETY LIGHTING



Priorities 1 & 2 Not Shown



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY



**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 1

Project Number: **46930** Project Name: **Multi-Modal Safety Enhancement Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6, P5.7, P5.8 & P5.9

Project Category: Traffic Signal & Safety Lighting Type of Project: Replacement

Project Location: Citywide

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

Install traffic safety and calming devices at various locations identified as "high incident" or "school impact zones" within the City. Improvements may include variable speed feedback signs, upgraded pedestrian pushbuttons, warning signs, lane marking upgrades, and/or signal timing modifications as necessary. Staff intends to propose these improvements in an all out effort to best maintain overall motorist, bicyclist, and pedestrian safety.

Anticipated projects for FY 23-24 are:

- Continued Modifications of Traffic Signal Timings Citywide
- Safety Assessments of Local Schools
  - Associated signage/stripping improvements based on findings

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Gas Tax		\$135,000	\$135,000	\$140,000	\$140,000	\$550,000
Traffic Mitigation Fees	\$100,000					\$100,000

<b>TOTALS</b>	<b>\$100,000</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$140,000</b>	<b>\$140,000</b>	<b>\$650,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 2

Project Number: **46027**      Project Name: **Traffic Signal Operation Enhancement/Maintenance & Equipment Replacement Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: Replacement

Project Location: Citywide

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

Potential modification to traffic signal operations including, but not limited to, the addition of protective/permissive phasing, lead/lag phasing, or phase overlaps to improve traffic progression and reduce delay. Replacement of antiquated equipment including traffic signal controller cabinets, video & bicycle detection systems, and other miscellaneous traffic signal hardware. Phased replacement of 8-inch signal heads, traffic signal luminaires, and pedestrian push buttons at various intersections.

Additionally, this project aims to maintain the continued operation and progression of vehicle flow on numerous priority corridors that have previously been synchronized in cooperation with OCTA, Caltrans, and neighboring cities.

Anticipated projects for FY 23-24 are:

- Citywide Replacement of Existing 8-inch signal heads
- Citywide Replacement of Existing Traffic Signal Luminaires
- Continued Replacement of Failed Video Detection Systems

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Gas Tax		\$105,000	\$105,000	\$115,000	\$115,000	\$440,000
Measure M2	\$200,000	\$105,000	\$105,000	\$115,000	\$115,000	\$640,000

<b>TOTALS</b>	<b>\$200,000</b>	<b>\$210,000</b>	<b>\$210,000</b>	<b>\$230,000</b>	<b>\$230,000</b>	<b>\$1,080,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Measure M2 funds must be spent within 3 years of receipt.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 3

Project Number: **46621**      Project Name: **Installation of New Traffic Signals & Rectangular Rapid Flashing Beacons**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.1 & P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: New Improvement

Project Location: Citywide

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

This project consists of installing new traffic signals or rectangular rapid flashing beacons (RRFB's) at various locations throughout the City. Locations are established as warranted based on criteria established in the California Manual of Uniform Traffic Control Devices (CAMUTCD). Additional considerations may be given based on studies of current traffic volumes, accident history, and other factors. The results of these studies may indicate warrants/requirements for a new traffic signal are not met, whereas, the installation of RRFB's may be recommended.

Anticipated traffic signal projects are:

State College Boulevard and Kimberly Avenue

Euclid Street and Rosecrans Avenue

Additional locations may be determined if appropriate studies indicate requirements for a traffic signal are met.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Gas Tax		\$150,000	\$170,000	\$180,000	\$190,000	\$690,000
Measure M2	\$325,000	\$150,000	\$170,000	\$180,000	\$190,000	\$1,015,000

<b>TOTALS</b>	<b>\$325,000</b>	<b>\$300,000</b>	<b>\$340,000</b>	<b>\$360,000</b>	<b>\$380,000</b>	<b>\$1,705,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Measure M2 funds must be spent within 3 years of receipt.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 4

Project Number: **46034**      Project Name: **Euclid Street Regional Traffic Signal Synchronization Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.1 & P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: Replacement

Project Location: Euclid Street - City Limits

Expected Completion Date: Summer 2026

**Project Description:**

A multi-jurisdictional project through Orange County Transportation Authority's (OCTA) Project P/Regional Traffic Signal Synchronization Program (RTSSP). The Euclid Street project from La Habra Boulevard in the City of La Habra, through the cities of Fullerton, Anaheim, Garden Grove, Santa Ana, and Caltrans jurisdiction, culminating at the I-405 freeway in the City of Fountain Valley. Total corridor length is 16.8 miles and involves 67 signalized intersections of which 13 are in the City of Fullerton.

The City of La Habra is lead agency on this project with participation from the City of Fullerton. Agencies are required to provide 20 percent matching funds. Total cost for the 3-year project is \$5,807,142.00, which includes \$4,645,714.00 (approximately 80% of the project cost ) funded by OCTA. Total project cost within the City of Fullerton amount to \$1,467,540.00 of which Fullerton's match dollar is \$293,508.00. 1st year costs total \$280,548.00 with 2nd & 3rd year costs totaling \$12,960.00 for ongoing Maintenance & Operations. As part of the project, Fullerton will receive new cabinet assemblies, controllers, CCTV cameras, fiber optic interconnect, video detection, and ethernet wireless communication at affected intersections. New timing and coordination patterns will also be developed and implemented at all signalized intersections within the project limits.

Ongoing maintenance and operation are included as part of the overall cost and extend 2-years beyond the project completion date.

**FY 2022-23 Funding:**

Gas Tax	\$ 110,274
Measure M2	\$ 110,274
Measure M2 Regional	\$ 1,122,192
Traffic Mitigation Fees	\$ 60,000

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Measure M2	\$6,480	\$6,480				\$12,960
Measure M2 Regional	\$25,920	\$25,920				\$51,840
<b>TOTALS</b>	<b>\$32,400</b>	<b>\$32,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$64,800</b>

Restrictions or Deadlines Associated with Outside Funding Sources:

Measure M2 funds must be spent within 3 years of receipt.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 5

Project Number: **46035** Project Name: **Yorba Linda Boulevard Regional Traffic Signal Synchronization Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.1 & P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: Replacement

Project Location: Yorba Linda Boulevard - City Limits

Expected Completion Date: Spring 2025

**Project Description:**

A multi-jurisdictional project through Orange County Transportation Authority's (OCTA) Project P/Regional Traffic Signal Synchronization Program (RTSSP). The Yorba Linda Boulevard project from State College Boulevard in the City of Fullerton, easterly through the cities of Fullerton, Placentia, Yorba Linda, and Caltrans jurisdiction, culminates at Oak Canyon Drive in the City of Anaheim. The corridor is 11 miles in length and involves 47 signalized intersections of which 7 are in the City of Fullerton.

The City of Yorba Linda is lead agency on this project with participation from the City of Fullerton. Agencies are required to provide 20 percent matching funds. Total cost for the 3-year project is \$4,323,312.00, which includes \$3,458,649.60 (approximately 80% of the project cost) funded by OCTA. Total project cost within the City of Fullerton amount to \$678,000.00 of which Fullerton's match dollar is \$135,600.00. 1st year costs total \$129,120.00 with 2nd & 3rd year costs totaling \$7,920 for ongoing Maintenance & Operations. As part of the project, Fullerton will receive new cabinet assemblies, controllers, CCTV cameras, fiber optic interconnect, video detection, and ethernet wireless communication at affected intersections. New timing and coordination patterns will also be developed and implemented at all signalized intersections within the project limits.

Ongoing maintenance and operation are included as part of the overall cost and extend 2-years beyond the project completion date.

**FY 2022-23 Funding:**

Gas Tax	\$ 34,560
Measure M2	\$ 34,560
Measure M2 Regional	\$ 516,480
Traffic Mitigation Fees	\$ 60,000

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Measure M2	\$3,960	\$3,960				\$7,920
Measure M2 Regional	\$12,690	\$12,690				\$25,380
<b>TOTALS</b>	<b>\$16,650</b>	<b>\$16,650</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$33,300</b>

**Restrictions or Deadlines Associated with Outside Funding Sources:**

Measure M2 funds must be spent within 3 years of receipt.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 6

Project Number: **46036** Project Name: **Traffic Management Center (TMC) System Expansion**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.3 & P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: New Improvement

Project Location: Citywide

Expected Completion Date: Summer 2025

**Project Description:**

To date, the City has installed forty-seven (47) new Intelight traffic signal controllers. This will result in a remaining balance of 113 controllers out of 160 signalized intersections still requiring replacement. It is staff's intention to replace the remaining controllers - allowing for spare controllers for emergency replacements - over a period of three years.

The new controllers will replace antiquated controllers and controllers that are currently incapable of communicating with the City's Traffic Signal Master Computer. These new controllers are also non-proprietary in nature and capable of communicating with a multitude of traffic management software. The end product is a lower cost controller which allows the City greater flexibility when obtaining technical support or utilizing other software platforms.

In addition, a necessary expansion of the existing Traffic Management Center (TMC) will require new software, hardware and communication equipment, to manage future demand on the citywide traffic signal system. Staff foresees both an increase in the number of signals to be added to the network in the next 5-years and a heavier workload forced onto existing servers that are considered antiquated to utilize new and necessary technology. These improvements will be necessary in year two of the three year program.

**FY 2022-23 Funding:**

Gas Tax \$ 140,000

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Gas Tax	\$220,000	\$140,000				\$360,000

<b>TOTALS</b>	<b>\$220,000</b>	<b>\$140,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$360,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 7

Project Number: **47003**

Project Name: **Annual Street Light Conversion Project**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.3 & P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: New Improvement

Project Location: Citywide

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

In an effort to update street lights citywide, the City will be looking to prepare a Street Light Master Plan. The Street Light Master Plan will set forth methods in which the City can seek to update the existing street light system that has become outdated.

The City will be receiving a federal grant for \$183,000 to proceed with this project.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Gas Tax	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Grant - Federal	\$183,000					\$183,000

<b>TOTALS</b>	<b>\$283,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$683,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None





# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

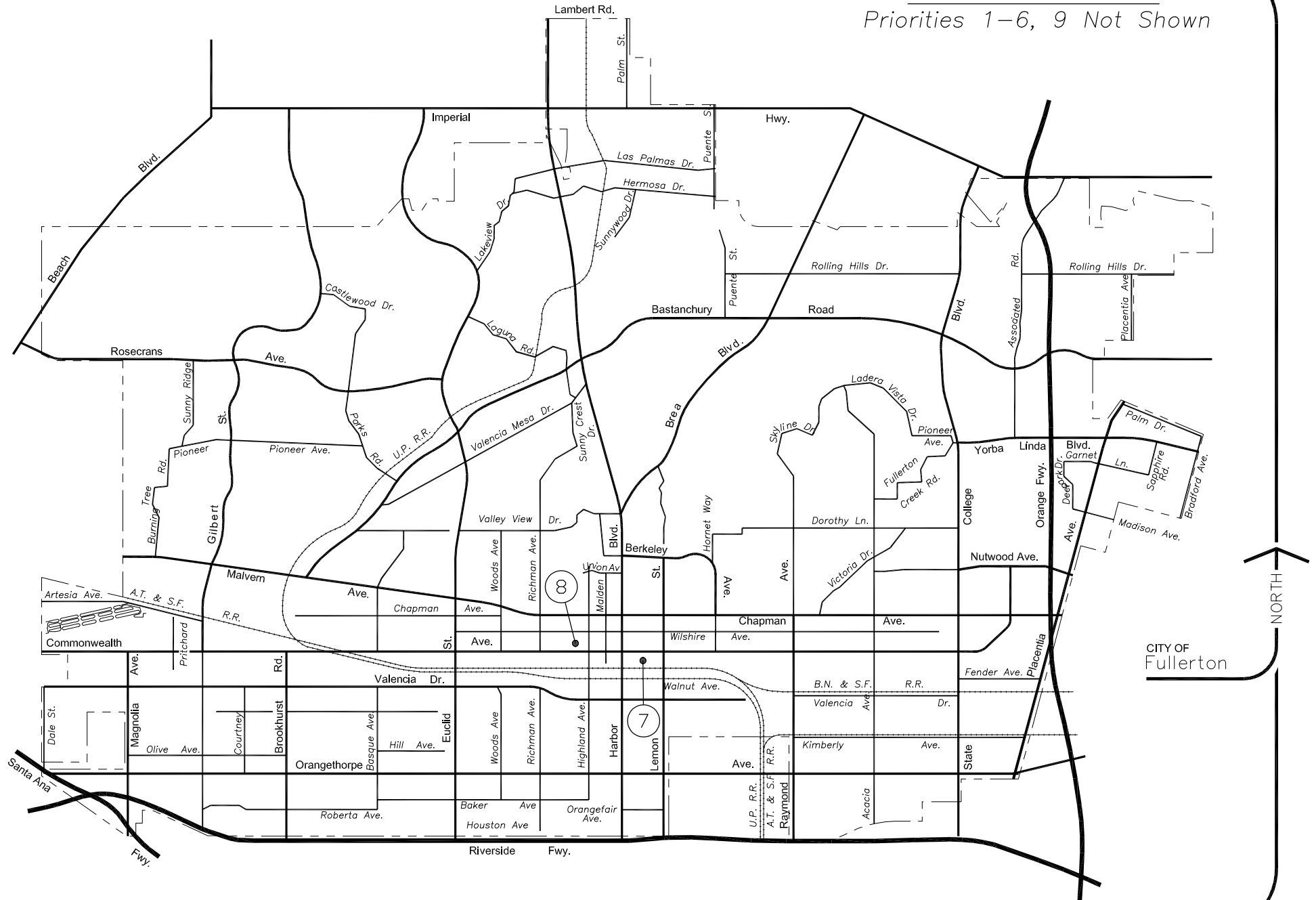
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# PUBLIC FACILITIES



# PUBLIC FACILITIES

Priorities 1-6, 9 Not Shown



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Maintenance

Project Priority Number: 1

Project Number: **55022**      Project Name: **Annual Unanticipated Maintenance Costs**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Public Facility

Type of Project: Repair & Maintenance

Project Location: Various Locations

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

For unforeseen repairs that exceed routine building maintenance costs but are not included in the regular facility capital repair schedule.

Recent unforeseen projects include:

Brea Dam Building 2 Hazardous Material Abatement

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Facility Capital Repair	\$95,000	\$95,000	\$95,000	\$95,000	\$95,000	\$475,000

<b>TOTALS</b>	<b>\$95,000</b>	<b>\$95,000</b>	<b>\$95,000</b>	<b>\$95,000</b>	<b>\$95,000</b>	<b>\$475,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Maintenance

Project Priority Number: 2

Project Number: **55052**      Project Name: **Annual Facility Maintenance Projects**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Public Facility

Type of Project: Repair & Maintenance

Project Location: Various Locations

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

For programmed and scheduled repairs that exceed routine building maintenance costs. Typically projects that require outside contractors.

**Programmed projects include:**

Plumbing repairs and maintenance at various buildings  
HVAC equipment replacement at various buildings  
Electrical panel replacements at various buildings  
Fire sprinkler repairs, equipment replacement at various buildings  
Muckenthaler - Window restoration, railing restoration.

These projects are subject to change as priorities are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Facility Capital Repair	\$200,000	\$200,000	\$225,000	\$225,000	\$225,000	\$1,075,000

<b>TOTALS</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$1,075,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Maintenance

Project Priority Number: 3

Project Number: **55044**      Project Name: **Annual Building Painting Projects**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Public Facility

Type of Project: Repair & Maintenance

Project Location: Various Locations

Expected Completion Date: Ongoing - Annual Project

Project Description:

Paint the interior and/or exterior of buildings as determined on a yearly inspection basis.

Programmed projects include:

City Hall (Exterior)

Police Department (Exterior)

Issac Walton Cabin

These projects are subject to change as priorities are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Facility Capital Repair	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

<b>TOTALS</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Maintenance

Project Priority Number: 4

Project Number: **55045**      Project Name: **Annual Building Flooring Projects**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Public Facility

Type of Project: Repair & Maintenance

Project Location: Various Locations

Expected Completion Date: Ongoing - Annual Project

Project Description:

Install new flooring/carpeting in buildings as determined on a yearly inspection basis.

Programmed projects include:

City Hall 3rd Floor Lobby areas

These projects are subject to change as priorities are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Facility Capital Repair	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	\$475,000

<b>TOTALS</b>	<b>\$75,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$475,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None



**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Maintenance

Project Priority Number: 5

Project Number: **55049**      Project Name: **Annual Building Roofing Projects**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Public Facility

Type of Project: Repair & Maintenance

Project Location: Various Locations

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

Install new roofing and/or repair existing roofing on buildings as determined on a yearly inspection basis.

**Programmed projects include:**

Fire Station 1 - Administration

Fire Station 1 - Bay Overhangs

Brea Dam Building 2

HOPE Center (Repairs)

Basque Yard Maintenance Buildings

These projects are subject to change as priorities are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Facility Capital Repair	\$125,000	\$100,000	\$100,000	\$100,000	\$100,000	\$525,000

<b>TOTALS</b>	<b>\$125,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$525,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Maintenance

Project Priority Number: 6

Project Number: **55057** Project Name: **Annual Citywide ADA Improvements**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.13

Project Category: Public Facility Type of Project: Rehabilitation

Project Location: Various Locations

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

The City has completed updating the federally required Americans with Disabilities Act (ADA) Transition Plan and Self Evaluation. This plan is required by every public entity in the United States with 50 or more employees. The Transition Plan identifies locations and improvements that do not meet current standards and requirements. The locations may be legally allowed as they met the regulations at the time of construction, but since regulations evolve over time, the locations may not meet current regulations and therefore should be scheduled for updates.

The City should make efforts to improve accessibility on a regular basis. Currently, the City addresses accessibility on all applicable CIP projects (i.e. curb ramps, sidewalk repairs, path of travel modifications, ramp construction, restroom renovations, etc.), but this project allows the City to increase the work on City facilities such as parking lots, buildings, general signage, etc. throughout the various City facilities.

**Programmed projects include:**

Parking lot ADA parking stall renovations

Restroom renovations

Curb ramp construction and updates

Sidewalk and path of travel repairs and construction

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Infrastructure Fund	\$150,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,150,000

<b>TOTALS</b>	<b>\$150,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$1,150,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Maintenance

Project Priority Number: 7

Project Number: **55053** Project Name: **Fullerton Transportation Center ADA Improvements**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.13

Project Category: Public Facility

Type of Project: Rehabilitation

Project Location: Transportation Center, 120 E. Santa Fe Avenue

Expected Completion Date: Winter 2024

**Project Description:**

As part of a settlement agreement with the Department of Justice, multiple Amtrak stations are required to implement improvements to provide facilities that meet the current American with Disabilities Act (ADA). Fullerton is included as one of the locations. Since the City owns the property (leases the building to Amtrak), the City is responsible to complete the improvements.

Improvements are expected to include upgrades to the building and restroom, directional signage, parking stalls, signage, removal of obstructions, curb ramps, path of travel slopes, handrail modifications, etc.

Improvements are being phased over three years. Phase 1 was completed in FY 21-22 and involved small scale improvements that were accomplished by staff such as determination of scope of improvements, signage replacement and installation, striping revisions, etc. Phase 2 completed in FY 22-23 involved design of restroom upgrades, parking stall modifications, curb ramp reconstruction, ramp reconstruction, drinking fountain replacement, etc. Phase 3 is scheduled for FY 23-24 and will involve the majority of the construction activities.

**FY 2021-22 Funding:**

Facility Capital Repair	\$ 25,000
Grant - CDBG	\$ 25,000

**FY 2022-23 Funding:**

Infrastructure Fund	\$ 500,000
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**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Infrastructure Fund	\$385,000					\$385,000

<b>TOTALS</b>	<b>\$385,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$385,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Maintenance

Project Priority Number: 8

Project Number: **55061** Project Name: **Human Resources Office Renovation**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Public Facility Type of Project: Rehabilitation

Project Location: City Hall, 303 W. Commonwealth Avenue

Expected Completion Date: Spring 2024

**Project Description:**

Improvements will involve remodeling the front section of the Human Resources offices at City Hall. The improvements will involve removal of the existing counter and open cubicles; replacement of the flooring, construction of three new office spaces; lighting modifications; painting; plus electrical and IT modifications.

The remodel will provide a more secure work environment and private office spaces for Human Resource staff.

Work is funded through Department cost savings.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
General Fund	\$120,000					\$120,000

<b>TOTALS</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Public Works - Maintenance

Project Priority Number: 9

Project Number: **55450** Project Name: **Infrastructure Repair & Replacement - Public Facilities**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Public Facility

Type of Project: Rehabilitation

Project Location: Various Locations

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

The City has over 30 buildings and facilities with a range of ages. Many buildings are in need of significant repairs, upgrades and renovation to maintain functionally for both staff and public.

**Potential projects include:**

Fire Station 1 - Building Renovation (multi-year improvements)

Fire Stations - Bay Door Replacements

Fire Station 3 - Hose Tower Reconstruction

Police Department - Jail Renovation

Police Department - Women's Locker Room Renovation

Police Department - Parking Lot Vehicle Canopy

Police Department - Mural Room Repairs

Police Department - Sunken Courtyard Rehabilitation

City Parking Lots - Pavement Rehabilitation

Maintenance Yard - Storage Yard Wall and Fencing

Independence Park Pool - Equipment Replacement

Muckenthaler - Concrete parking area rehabilitation

These projects are subject to change as priorities are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Infrastructure Fund	\$650,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,650,000

<b>TOTALS</b>	<b>\$650,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$3,650,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None



# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

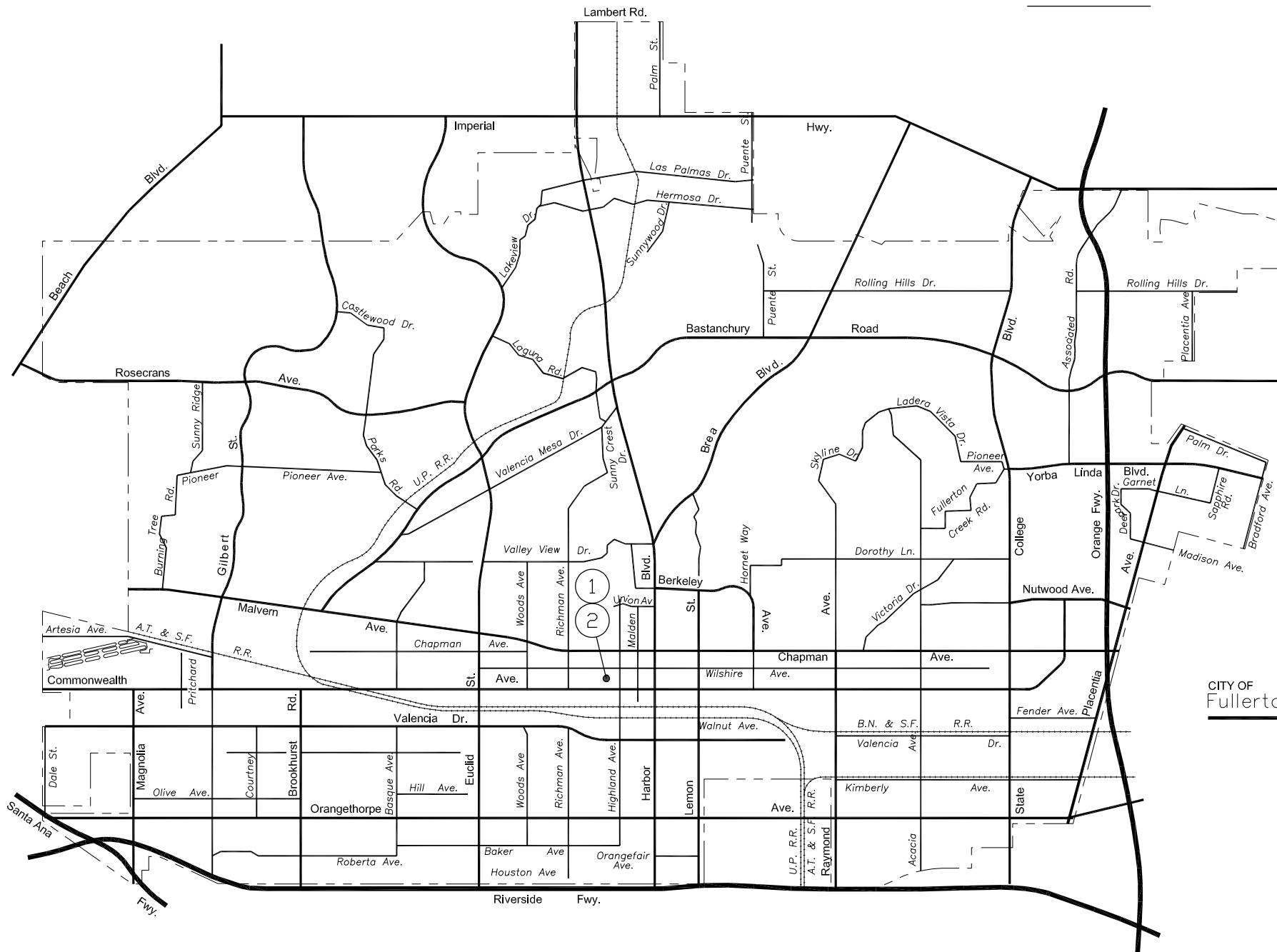
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# LIBRARY





LIBRARY



CITY OF Fullerton

NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Library

Project Priority Number: 1

Project Number: **56023** Project Name: **Library Conference Center Technology Upgrade**

General Plan Element Section: Community Involvement

General Plan Element Subsection: Policy P18.4

Project Category: Library

Type of Project: Replacement

Project Location: Main Library, 353 W Commonwealth Ave

Expected Completion Date: Winter 2023

**Project Description:**

Project improvements will upgrade existing equipment in the Library Conference Center with a laser projector, HD projector screen, microphones, theater surround sound system, cameras for remote conference meetings, camera for recording and live streaming of library programming, touchpad for activation of equipment, peripheral connection multi-access point, and wireless streaming hub.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Library Foundation	\$110,000					\$110,000

<b>TOTALS</b>	<b>\$110,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$110,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

No restrictions at this time.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Library

Project Priority Number: 2

Project Number: **55062** Project Name: **Library Elevator Refurbishment**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Library Type of Project: Replacement

Project Location: Main Library, 353 W Commonwealth Ave

Expected Completion Date: Winter 2023

**Project Description:**

The Library has two elevators serving the public and staff. Due to their advanced age, parts for service and replacement are increasingly more expensive and difficult to find. The elevators are an essential part of the Library operations, therefore refurbishment and updating of parts for the elevator cabs and associated mechanical equipment is recommended to provide consistent operation and reduced service costs.

Funding is available from The California State Library's Building Forward #2 Grant, but will require a 50% match.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Grant - State	\$250,000					\$250,000
Infrastructure Fund	\$100,000					\$100,000
Library Foundation	\$150,000					\$150,000
<b>TOTALS</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>

**Restrictions or Deadlines Associated with Outside Funding Sources:**

The California State Library's Building Forward #2 Grant requires a 50% match.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Library

Project Priority Number: 3

Project Number: **56024** Project Name: **Library Material Sorter Replacement**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Library Type of Project: Replacement

Project Location: Main Library, 353 W Commonwealth Ave

Expected Completion Date: Winter 2023

**Project Description:**

The library's materials current sorter needs replacement due to a number of factors, primarily being high noise level issues and various wearing/worn out components that are currently and/or soon to be unsupported for critical updates in the future. Please note, the current sorter is averaging 81+ decibels of sound and that extended exposure over 85 decibels can cause hearing loss. The new materials sorter will also allow for increased productivity as it will sort at a faster rate with less misfiles or errors that cause delays.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Infrastructure Fund	\$140,000					\$140,000

<b>TOTALS</b>	<b>\$140,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$140,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

No restrictions at this time.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Library

Project Priority Number: 4

Project Number: **55060**

Project Name: **Hunt Library Technology Revitalization**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Library

Type of Project: New Improvement

Project Location: Hunt Library, 201 S. Basque Avenue

Expected Completion Date: Winter 2023

**Project Description:**

The Hunt Library is currently under significant renovation that will include providing library services. The space for the library services will be more confined as a large portion of the building will be available for other uses by the City, local community groups and/or future space rental. As such, the library space will need a mobile approach with equipment such as laptops, charging kiosks, and other like items to best provide for the community and patron needs.

The remaining area of the building also needs new audio visual equipment including, projector, speakers, image screen, and other supporting equipment to prepare it for any needs from the city, local community, or future rentals.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Library Foundation	\$30,000					\$30,000

<b>TOTALS</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Must be completely spent by 4/30/2024.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Library

Project Priority Number: 5

Project Number: **TBD**      Project Name: **Library Children's Preschool & Primary Area Revitalization Project**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Library      Type of Project: Rehabilitation

Project Location: Main Library, 353 W Commonwealth Ave

Expected Completion Date: Spring 2025

**Project Description:**

The library's preschool and primary area needs various improvements to keep patrons happy and safe in an inclusive and welcoming section of the of the library. The preschool and primary area improvements will include new seating and lounging furniture to better meet library patron's needs to allow for more mobile and fluid child movement. Also needed are new developmental play furnishings and items that induce mentally and physically stimulating play that supports newer studies in early childhood development.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Library Foundation		\$25,000				\$25,000
Unfunded		\$75,000				\$75,000

<b>TOTALS</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>
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**Restrictions or Deadlines Associated with Outside Funding Sources:**

The funds are held by the Library Foundation as it was an anonymous donation for the children's area to be used for renovation.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Library

Project Priority Number: 6

Project Number: **TBD**      Project Name: **Library Young Adult Area Improvements and Expansion**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Library

Type of Project: Rehabilitation

Project Location: Main Library, 353 W Commonwealth Ave

Expected Completion Date: Spring 2026

**Project Description:**

The Young Adult Area (Teen/Tween Zone) requires additional space and function to better serve the library's growing teen/tween patrons and materials. The area is to be a safe space where teens/tweens can safely and comfortably gather, have focused programming, and other activities. New furniture and shelves would allow for better placement of library materials and movement as well as places for studying/projects/research. The Teen/Tween Zone will also have the capability to host makerspace and other interactive/STEAM based library activities and projects.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Unfunded			\$100,000			\$100,000

<b>TOTALS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

No Restrictions at this time.

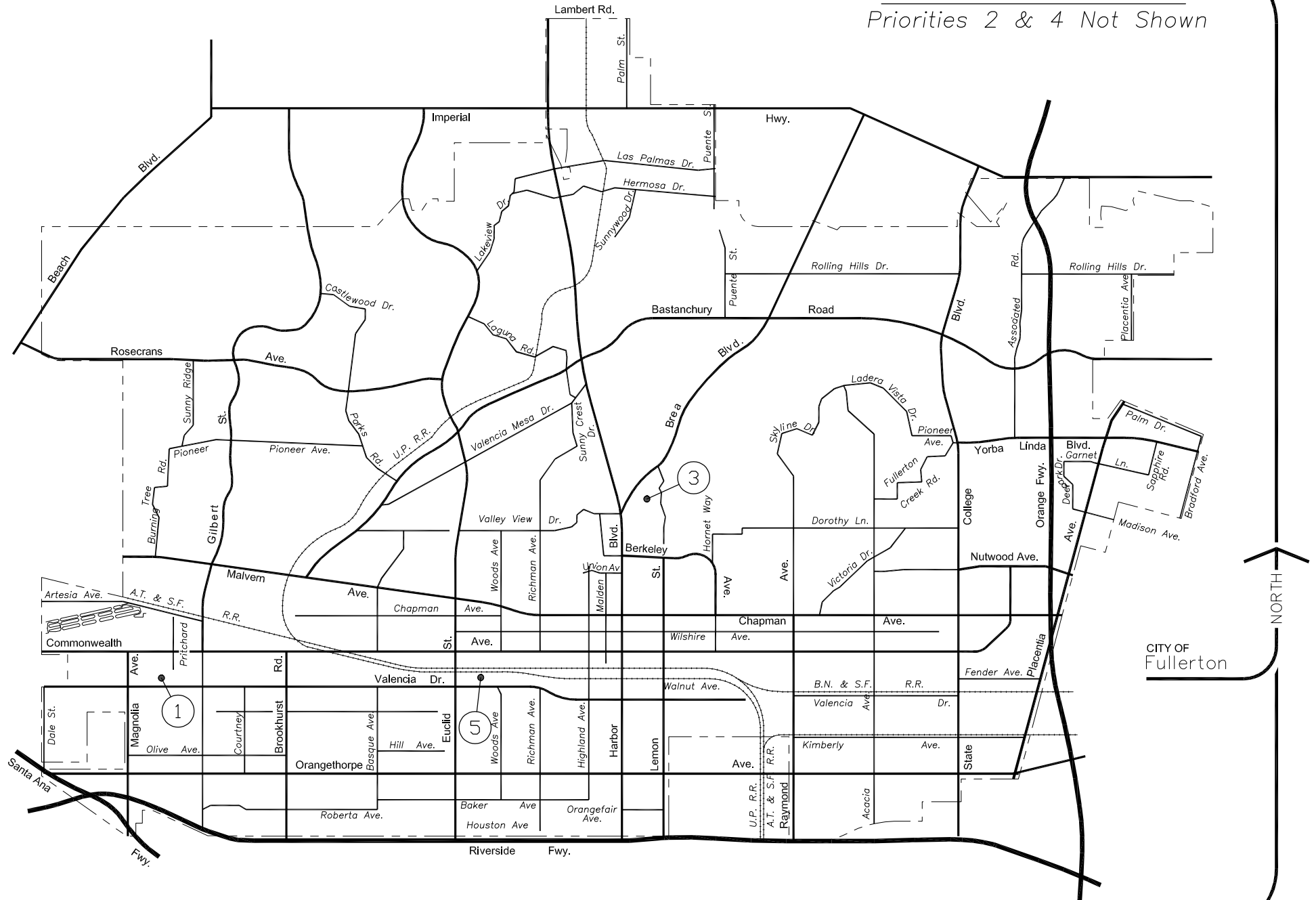


# PARKS & RECREATION



# PARKS & RECREATION

Priorities 2 & 4 Not Shown



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Parks and Recreation

Project Priority Number: 1

Project Number: **54055** Project Name: **Valencia Park Improvements**

General Plan Element Section: Parks & Recreation

General Plan Element Subsection: Policy P15.2

Project Category: Parks

Type of Project: Rehabilitation

Project Location: Valencia Park, 2425 W. Valencia Ave

Expected Completion Date: Fall 2024

**Project Description:**

This project will provide general park improvements and upgrades to park amenities. Improvements shall include walkway and basketball court repair, ADA compliance upgrades, replacement of drinking fountain, restroom rehabilitation, new shade structure, tables and benches and other miscellaneous work. This project will be partially funded by CDBG fund and is within the Parks & Recreation Department's work plan goal to focus on improvements to existing park amenities.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Grant - CDBG	\$350,000					\$350,000
Park Dwelling Fund	\$100,000					\$100,000

<b>TOTALS</b>	<b>\$450,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>
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**Restrictions or Deadlines Associated with Outside Funding Sources:**

Park Dwelling funds are restricted to acquisition and improvements City park property and may not be used for maintenance.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Parks and Recreation

Project Priority Number: 2

Project Number: **54490**

Project Name: **Park Facilities Improvements**

General Plan Element Section: Parks & Recreation

General Plan Element Subsection: Policy P15.2

Project Category: Parks

Type of Project: Replacement

Project Location: Various Locations

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

Project involves unscheduled, unforeseen, and unanticipated replacement and renovation of various park and trails amenities that are damaged beyond repair and maintenance throughout the park system. These replacement and renovation projects are smaller in scope than a full CIP project, may require some design and engineering and may be considered more urgent, and need to be completed in a shorter time frame. Amenity replacement can include items such as play structures, playground safety surfacing, park restrooms, trail renovations, lights, irrigation systems, concrete walkways, fencing, field renovation, netting, etc. This project is within the Parks & Recreation Department's work plan goal to focus on improvements to existing park amenities.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Park Dwelling Fund	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$875,000

<b>TOTALS</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$875,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Park Dwelling funds are restricted to acquisition and improvements City park property and may not be used for maintenance.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Parks and Recreation

Project Priority Number: 3

Project Number: **54501** Project Name: **Hillcrest Park - Exercise Equipment**

General Plan Element Section: Parks & Recreation

General Plan Element Subsection: Policy P15.2

Project Category: Parks

Type of Project: New Improvement

Project Location: Hillcrest Park, 1200 N. Harbor Blvd

Expected Completion Date: Fall 2024

**Project Description:**

This project will provide exercise equipment to an open park space that is currently under-utilized. All of the equipment uses the participant's own body weight and therefore does not require any electricity. This amenity would fit in well with the fitness theme at Hillcrest Park, which is known for its many walking trails and the Hillcrest stairs. This project is within the Parks & Recreation Department's work plan goal to focus on improvements to existing park amenities.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Park Dwelling Fund	\$100,000					\$100,000

<b>TOTALS</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>
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**Restrictions or Deadlines Associated with Outside Funding Sources:**

Park Dwelling funds are restricted to acquisition and improvements City park property and may not be used for maintenance.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Parks and Recreation

Project Priority Number: 4

Project Number: **54269**      Project Name: **Playground & Safety Surfacing Replacement**

General Plan Element Section: Parks & Recreation

General Plan Element Subsection: Policy P15.2

Project Category: Parks

Type of Project: Replacement

Project Location: Various Locations

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

This project involves the replacement of 2 to 4 park playgrounds and playground safety surfacing per year throughout the City's park system that have been identified as damaged and beyond repair or out of compliance. This replacement project will address playgrounds that are not included in larger park improvement projects and may require some design and engineering. This project is within the Parks & Recreation Department's work plan goal to focus on improvements to existing park amenities.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Park Dwelling Fund	\$400,000	\$400,000	\$400,000	\$400,000	\$0	\$1,600,000

<b>TOTALS</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$1,600,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Park Dwelling funds are restricted to acquisition and improvements City park property and may not be used for maintenance.

**CITY OF FULLERTON**  
**FISCAL YEARS 2023-24 - 2027-28**

Department: Parks and Recreation

Project Priority Number: 5

Project Number: **54691** Project Name: **Independence Park Improvements**

General Plan Element Section: Parks & Recreation

General Plan Element Subsection: Policy P15.2

Project Category: Parks

Type of Project: Rehabilitation

Project Location: Independence Park, 801 W. Valencia Ave

Expected Completion Date: Spring 2026

**Project Description:**

This project will provide general park improvements and upgrades to park amenities in two phases. The first phase will be the community meeting and design phase. City will contract with a skate board park design company to conduct community meetings to determine if a new above ground skate park at the front of the park can replace the below ground skate park at the back of the park. In addition this phase will include a design of a fully accessible playground towards the front of the park to replace the two smaller and older playgrounds adjacent to the gymnasium. The second phase will be engineering drawings followed by construction of the improvements which will include the community input for a skate park, fully accessible playground, picnic tables, benches, landscaping, and irrigation upgrades. Construction costs estimates are contingent on the community design and expected to be funded in FY 2025-26. This plan is to improve visibility and safety and to attract more park users.

**PROJECT COSTS**

Funding Source	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
Park Dwelling Fund	\$60,000	\$60,000				\$120,000

<b>TOTALS</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Park Dwelling funds are restricted to acquisition and improvements City park property and may not be used for maintenance.





# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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# **CITY OF FULLERTON**



## **APPENDIX**

**FISCAL YEAR 2023-24**

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Overarching	<b>OAP1</b> Comply with State and Federal laws and regulations while maintaining local control in decision-making.
Overarching	<b>OAP2</b> Pursue Federal, State and local funding options to support implementation of The Fullerton Plan.
Overarching	<b>OAP3</b> Leverage the advantages and advances of technology.
Overarching	<b>OAP4</b> Seek opportunities for increased efficiency and effectiveness.
Community Development & Design	<b>P1.1</b> Support regional and subregional efforts to create a strong sense of place and support the efficient use of land.
Community Development & Design	<b>P1.2</b> Support projects, programs and policies to promote compatibility and mutually beneficial built environments and land uses with adjacent jurisdictions and other agencies.
Community Development & Design	<b>P1.3</b> Support projects, programs, policies and regulations to protect, and where appropriate restore, the natural landscape, topography, drainage ways, habitat, and other natural resources when planning improvements to existing and new neighborhoods and districts.
Community Development & Design	<b>P1.4</b> Support projects, programs and policies to improve connections between housing, shops, work places, schools, parks and civic facilities, and integrate uses where possible and appropriate. (See Chapter 4: Mobility for related policies.)
Community Development & Design	<b>P1.5</b> Support projects, programs, policies and regulations to maintain positive attributes of the built environment and seek continual improvement.
Community Development & Design	<b>P1.6</b> Support projects, programs, policies and regulations to evaluate and consider short- and long-term impacts of the conversion of manufacturing and industrial lands and employment centers on the City.
Community Development & Design	<b>P1.7</b> Support projects, programs, policies and regulations to promote a development pattern that encourages a network of multi-modal transportation options.
Community Development & Design	<b>P1.8</b> Support projects, programs, policies and regulations to evaluate and consider short- and long-term impacts of significant planning efforts or developments on nearby neighborhoods.
Community Development & Design	<b>P1.9</b> Support projects, programs, policies and regulations to create housing types consistent with market demand for housing choice.
Community Development & Design	<b>P1.10</b> Support projects, programs, policies and regulations to evaluate ways to contribute to the resiliency and vitality of neighborhoods and districts as part of community-based planning of Focus Areas.
Community Development & Design	<b>P1.11</b> Support programs, policies and regulations to consider the immediate and surrounding contexts of projects to promote positive design relationships and use compatibility with adjacent built environments and land uses, including the public realm.
Community Development & Design	<b>P1.12</b> Support projects, programs, policies and regulations to encourage energy and resource efficient practices in site and building design for private and public projects. (See Chapter 19: Open Space and Natural Resources for related policies.)
Community Development & Design	<b>P1.13</b> Support projects, programs, policies and regulations to produce buildings and environments that are inherently accessible to people of all abilities.
Community Development & Design	<b>P2.1</b> Support regional and subregional efforts to improve the public image and perception of Southern California, Orange County, and North Orange County.
Community Development & Design	<b>P2.2</b> Support projects, programs, policies and regulations to promote distinctive, high-quality built environments whose form and character respect Fullerton's historic, environmental and architectural identity and create modern places that enrich community life and are adaptable over time.
Community Development & Design	<b>P2.3</b> Support projects, programs, policies and regulations to preserve existing landmarks and encourage the creation of new landmarks that reinforce Fullerton's identity and image.
Community Development & Design	<b>P2.4</b> Support projects, programs, policies and regulations to reinforce the character and sense of place of established neighborhoods and districts by preserving and enhancing the attributes which contribute to neighborhood and district identity, vitality and livability.
Community Development & Design	<b>P2.5</b> Support programs and policies to facilitate the efforts of property and business owners within neighborhoods and districts to maintain and manage the quality of their environments.
Community Development & Design	<b>P2.6</b> Support projects, programs, policies and regulations to create a positive identity and distinctive image as part of community-based planning of Focus Areas.
Community Development & Design	<b>P2.7</b> Support projects, programs, policies and regulations to site and design buildings to create a positive, accessible image along the street and reinforce a vibrant and comfortable public realm.
Community Development & Design	<b>P2.8</b> Support projects, programs, policies and regulations to respect the local context, including consideration of cultural and historic resources, existing scale and character and development patterns of the surrounding neighborhood or district.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Housing	<b>P3.4</b> Support projects, programs, policies and regulations to facilitate infill development - focused on extremely-low, very-low, low, and moderate income - within feasible development sites for homeownership and rental units.
Housing	<b>P3.5</b> Support projects, programs, policies and regulations which encourage mixed use development, including the use of specific plans and industry outreach.
Housing	<b>P3.6/P3.7</b> Support projects, programs, policies and regulations which provide family housing and non-traditional housing types geared to households earning 30% or less of Median Family Income for Orange County.
Housing	<b>P3.8</b> Support projects, programs, policies and regulations which encourage a variety of housing choices to meet the particular needs of seniors.
Housing	<b>P3.11</b> Support projects, programs, policies and regulations which encourage the development of surplus City land for affordable housing.
Housing	<b>P3.12</b> Support projects, programs, policies and regulations which encourage partnerships with non-profit, community-based service organizations to develop affordable housing.
Housing	<b>P3.20-23</b> Support projects, programs, policies and regulations which increase the quality of housing and neighborhood conditions.
Housing	<b>P3.24/P3.26</b> Support projects, programs, policies and regulations which encourage the sustainable use of resources, including energy, in new housing and retro-fit projects.
Housing	<b>P3.28</b> Support projects, programs, policies and regulations which coordinate amenities and services with housing.
Housing	<b>P3.29</b> Support projects, programs, policies and regulations which provide housing opportunities for the Fullerton workforce.
Housing	<b>P3.32/3.36</b> Support projects, programs, policies and regulations which encourage a variety of housing choices to meet the particular needs of those with physical and mental disabilities.
Housing	<b>P3.33</b> Support projects, programs, policies and regulations which provide emergency shelter, supportive and transitional housing.
Historic Preservation	<b>P4.1</b> Support programs and policies to raise the regional and subregional awareness of Fullerton's historic resources.
Historic Preservation	<b>P4.2</b> Support programs and policies to raise the awareness of the value of historic resources in strengthening communities, conserving resources, fostering economic development, and enriching lives.
Historic Preservation	<b>P4.3</b> Support projects, programs, policies and regulations to promote the maintenance, restoration and rehabilitation of historical resources.
Historic Preservation	<b>P4.4</b> Support projects, programs, policies and regulations to reinforce the character and sense of place of established neighborhoods and districts by protecting and preserving those elements in both the private and public realms which contribute to the historic character through the use of tools including, but not limited to, preservation overlay zones and landmark districts.
Historic Preservation	<b>P4.5</b> Support projects, programs, policies and regulations to encourage the protection and preservation of individual historic structures throughout the City, but with particular attention to the preservation of noteworthy architecture in the downtown.
Historic Preservation	<b>P4.6</b> Support projects, programs, policies and regulations that contribute to the preservation of historic resources as part of community-based planning of applicable Focus Areas.
Historic Preservation	<b>P4.7</b> Support projects, programs, policies and regulations to design new buildings that respect the integrity of nearby historic buildings while clearly differentiating the new from the historic.
Historic Preservation	<b>P4.8</b> Support projects, programs, policies and regulations to seek co-benefits along with historic preservation, for example, the provision of affordable housing and/or resource conservation.
Historic Preservation	<b>P4.9</b> Support projects, programs, policies and regulations to encourage the retrofit of historic buildings in ways that preserve their architectural design character, consistent with life safety considerations, maintaining the unique visual image of Fullerton.
Mobility	<b>P5.1</b> Support regional and subregional efforts to implement programs that coordinate the multi-modal transportation needs and requirements across jurisdictions, including but not limited to the Master Plan of Arterial Highways, the Commuter Bikeways Strategic Plan, the Signal Synchronization Master Plan, the Orange County Congestion Management Plan, and the Growth Management Plan.
Mobility	<b>P5.2</b> Support regional and subregional efforts to increase alternatives to and infrastructure supporting reduction of single occupant vehicle trips.
Mobility	<b>P5.3</b> Support projects, programs, policies and regulations to utilize signage and technology to provide real-time information to users of the multi-modal transportation network.

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<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Mobility	<b>P5.4</b> Support projects, programs, policies and regulations to advance the Fullerton Municipal Airport as an important economic asset that provides efficient regional travel for business, commerce and the general public, as well as a base of operations for public safety aviation operations.
Mobility	<b>P5.5</b> Support projects, programs, policies and regulations to advance the Fullerton Transportation Center as an important economic asset that provides efficient regional travel and mode choice options for business, commerce and the general public.
Mobility	<b>P5.6</b> Support projects, programs, policies and regulations to operate and maintain a comprehensive network of arterial highways and local roads supporting safe and efficient movement of people, goods and services to, through and within the City.
Mobility	<b>P5.7</b> Support projects, programs, policies and regulations to maintain a balanced multi-modal transportation network that meets the needs of all users of the streets, roads and highways – including bicyclists, children, persons with disabilities, motorists, movers of commercial goods, pedestrians, users of public transportation and seniors – for safe and convenient travel in a manner that is suitable to the suburban and urban contexts within the City.
Mobility	<b>P5.8</b> Support programs, policies and regulations to plan for and implement an efficient transportation network that maximizes capacity for person-trips, not just vehicle-trips.
Mobility	<b>P5.9</b> Support projects, programs, policies and regulations to improve – in coordination with the school districts – alternatives to the motorized transport of students by parents to and from school.
Mobility	<b>P5.10</b> Support projects, programs, policies and regulations to use public easements and rights-of-way along flood control channels and/or inactive railroads as part of the multi-modal network.
Mobility	<b>P5.11</b> Support projects, programs, policies and regulations to integrate land use and transportation planning and implementation. (Also see Chapter 1: Community Development and Design, P1.4 Connection and Integration of Uses.)
Mobility	<b>P5.12</b> Support programs, policies and regulations to analyze and evaluate urban streets using an integrated approach from the points of view of automobile drivers, transit passengers, bicyclists and pedestrians rather than auto-centric thresholds which conflict with other policies of The Fullerton Plan – including better environments for walking and bicycling, safer streets, increased transit use, cost-effective infrastructure investments, reduced greenhouse gas emissions, and the preservation of open space.
Mobility	<b>P5.13</b> Support projects, programs, policies and regulations to encourage transit improvements that incentivize investment and link neighborhoods, while fitting the scale and traffic patterns of the surrounding area.
Mobility	<b>P5.14</b> Support policies and regulations which require new development to pay a fair share of needed transportation improvements based on a project's impacts to the multi-modal transportation network.
Mobility	<b>P5.15</b> Support projects, programs, policies and regulations to connect neighborhoods via a multi-modal network to each other and to the City's Focus Areas.
Mobility	<b>P5.16</b> Support projects, programs, policies and regulations to encourage the development of private and/or public infrastructure facilitating the use of alternative fuel vehicles.
Bicycle	<b>P6.1</b> Support regional and subregional efforts to ensure bicyclists are considered when developing new or retrofitting existing transportation facilities and systems.
Bicycle	<b>P6.2</b> Support efforts to maintain, expand and create new connections between the Fullerton bicycle network and the bicycle networks of adjacent cities, Orange County and the region.
Bicycle	<b>P6.3</b> Support projects, programs and policies to maintain and update as necessary a Bicycle Transportation Plan prepared and approved pursuant to the California Streets and Highways Code to maintain eligibility for funding for State Bicycle Transportation Account funds.
Bicycle	<b>P6.4</b> Support projects, programs, policies and regulations to recognize that every street in Fullerton is a street that a bicyclist can use.
Bicycle	<b>P6.5</b> Support projects, programs, policies and regulations that make bicycling safer and more convenient for all types of bicyclists.
Bicycle	<b>P6.6</b> Support projects, programs, policies, and regulations to facilitate safe travel by bicycle to key destinations within the community and the larger region.
Bicycle	<b>P6.7</b> Support projects, programs, policies, and regulations to reduce negative impacts to and increase opportunities for bicycle users and the bicycle network in private and public development projects.
Bicycle	<b>P6.8</b> Support projects, programs, policies and regulations to develop a multi-tiered network of bicycle travel options that consider traffic volumes and rider experience; and which recognizes that all streets should be safe for bicycling.

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<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Bicycle	<b>P6.9</b> Support projects, programs, policies, and regulations to support the safe and efficient movement of bicyclists through and across intersections.
Bicycle	<b>P6.10</b> Support projects and programs in conjunction with local bike shops, organizations and advocates to foster responsible ridership and reduce barriers to bicycling.
Bicycle	<b>P6.11</b> Support projects, programs, policies and regulations to connect neighborhoods via a multi-modal network to each other, and to and through the City's Focus Areas.
Bicycle	<b>P6.12</b> Support projects, programs, policies, and regulations to provide convenient bicycle parking and other bicycle facilities in existing and potential high demand locations within the City, such as educational institutions, parks, business districts, transit stops, retail, commercial and employment centers.
Bicycle	<b>P6.13</b> Support projects, programs, policies and regulations to use recognized bicycle infrastructure design standards of the Federal Highway Administration, California Department of Transportation, and the American Association of State Highway and Transportation Officials, and participate in their pilot studies for alternative designs when appropriate.
Bicycle	<b>P6.14</b> Support projects, programs, policies and regulations to consider bicycle friendly design using new technologies and innovative treatments.
Growth Management	<b>P7.1</b> Support regional and subregional efforts to focus growth and development within areas that can be adequately served by existing and planned infrastructure systems.
Growth Management	<b>P7.2</b> Support projects, programs, policies and regulations to accommodate housing growth consistent with the Regional Housing Needs Assessment in areas of the City with existing and planned infrastructure capabilities. (See Chapter 2: Housing for related policies.)
Growth Management	<b>P7.3</b> Support projects, programs, policies and regulations to plan for appropriate levels and types of infrastructure based on the desired character of each neighborhood or district.
Growth Management	<b>P7.4</b> Support projects, programs, policies and regulations to evaluate infrastructure capabilities as part of community-based planning of Focus Areas.
Growth Management	<b>P7.5</b> Support projects, programs, policies and regulations to ensure that development is appropriate in scale to current and planned infrastructure capabilities.
Noise	<b>P8.1</b> Support regional and subregional efforts to implement projects or programs that abate and/or attenuate noise across jurisdictions, particularly where the source is not under the City's authority.
Noise	<b>P8.2</b> Support projects, programs, policies and regulations to control and abate noise generated by mobile sources.
Noise	<b>P8.3</b> Support projects, programs, policies and regulations which ensure noise-compatible land use planning recognizing the relative importance of noise sources in order of community impact, the local attitudes towards these sources, and the suburban or urban characteristics of the environment, while identifying noise sensitive uses.
Noise	<b>P8.4</b> Support projects, programs, policies and regulations to control and abate noise generated by stationary sources.
Noise	<b>P8.5</b> Support projects, programs, policies and regulations to evaluate ways to ensure noise-compatible land use planning as part of community-based planning of Focus Areas.
Noise	<b>P8.6</b> Support projects, programs, policies and regulations to permit uses where the noise level of the surroundings—after taking into account noise insulation features and other control techniques of the use—is not detrimental to the use.
Noise	<b>P8.7</b> Support projects, programs, policies and regulations to permit uses and/or activities where the noise generated by the use and/or activity is not detrimental or otherwise a nuisance to the surroundings.
Economic Development	<b>P9.1</b> Support projects, programs and policies with regional organizations involved in economic development to strengthen strategic alliances, ensure the efficient use of City resources and to encourage mutually supportive efforts.
Economic Development	<b>P9.2</b> Support policies and programs for allowing key City staff to actively participate with economic development organizations, including Fullerton business organizations such as the Chamber of Commerce, Downtown Business Association and others, so that the City is informed of economic development efforts, opportunities to promote a business friendly environment are identified, and the City's interests are represented.
Economic Development	<b>P9.3</b> Support programs for attracting hotels and other visitor accommodations to key areas such as the Fullerton Transportation Center Focus Area, the Harbor Gateway Focus Area, the North Harbor Corridor Focus Area and other appropriate focus areas.
Economic Development	<b>P9.4</b> Support policies, projects, and programs that encourage working with other cities, counties, and government agencies to jointly leverage resources and assets to create and strengthen economic clusters within the region.

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<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Economic Development	<b>P9.5</b> Support policies and regulations that direct the City to follow prudent financial standards and to maintain strong financial reserves as inherent parts of the budget decision-making process.
Economic Development	<b>P9.6</b> Support policies and regulations that require the addition of new City services based on finding that a clear need has been identified and a sustainable funding source is developed.
Economic Development	<b>P9.7</b> Support policies and regulations pertaining to fees charged by the City to both reflect actual costs for providing such services and consider offsets from other funding sources.
Economic Development	<b>P9.8</b> Support projects, programs, policies and regulations that involve investment in technology that reduces the costs of City services and that result in the efficient use of City resources and revenues.
Economic Development	<b>P9.9</b> Support policies, programs and regulations regarding privatizing City services if and when the private or non-profit sectors can clearly deliver equitable and affordable services more efficiently than City government.
Economic Development	<b>P9.10</b> Support policies, programs and regulations that sustain the provision of quality municipal services and efficient and responsive business assistance as essential tools to attract and retain businesses and employees.
Economic Development	<b>P9.11</b> Support programs to proactively review City ordinances, policies and procedures to reduce barriers to investment while upholding the quality of life enjoyed by Fullerton residents.
Economic Development	<b>P9.12</b> Support policies, programs and regulations that strengthen the City's ability to maintain accurate accounting records and that keep the City Council, City Manager and Fullerton community informed of the City's financial conditions at all times.
Economic Development	<b>P9.13</b> Support policies and programs that coordinate with City departments to plan and prioritize capital improvements to ensure that certain funding resources are allocated to the City's most critical economic needs.
Economic Development	<b>P9.14</b> Support policies and programs to lease parts of public spaces, parks and select sidewalks to private businesses and non-profit organizations to activate the space with programs and activities, such as small product vendors, bike rentals, community garden plots, exercise programs, and larger events and festivals.
Economic Development	<b>P9.15</b> Support programs by property and business owners that are interested in establishing an assessment district or business improvement district to fund economic development programs that benefit the district.
Economic Development	<b>P9.16</b> Support projects, programs, policies and regulations to evaluate ways to improve long-term fiscal strength and stability as part of community-based planning of Focus Areas.
Economic Development	<b>P9.17</b> Support projects that do not compromise the City's ability to provide quality services to its existing and future residents and businesses.
Economic Development	<b>P10.1</b> Support policies, projects, programs and regulations, as well as regional and subregional efforts, that reduce the cost of living and the cost to do business, such as on-line services, technology, tax incentives, permit streamlining programs and others.
Economic Development	<b>P10.2</b> Support regional and subregional efforts that recognize the unique roles of each sector of the economy (private sector, public sector, non-profit sector and educational sector) in economic development and take advantage of the strengths and benefits of each sector through strategic alliances.
Economic Development	<b>P10.3</b> Support regional and subregional efforts to foster strategic alliances with businesses, local colleges and universities, Orange County SCORE, the Orange County Business Council, the U.S. Small Business Administration, the U.S. Economic Development Administration, the Fullerton Chamber of Commerce, the Downtown Business Association, service clubs, local churches and other non-profit organizations.
Economic Development	<b>P10.4</b> Support regional and subregional efforts to promote economic development in North Orange County.
Economic Development	<b>P10.5</b> Support projects and programs that foster a citywide culture of innovation that values learning, creativity, adaptability and local entrepreneurship.
Economic Development	<b>P10.6</b> Support policies, projects and programs that bolster the efforts of local school districts, vocational schools, colleges and universities to maintain an outstanding educational system that best prepares today's students for tomorrow's workplace. (Also see Chapter 14: Education for related policies.)
Economic Development	<b>P10.7</b> Support policies, projects, programs and regulations that encourage the growth and development of the vocational schools, colleges and universities within Fullerton and, as a result of such expansion, create jobs and entrepreneurial opportunities, enhance educational opportunities for Fullerton residents, support neighborhood stability and strengthen the City's image as an educational center. (Also see Chapter 14: Education for related policies.)

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<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Economic Development	<b>P10.8</b> Support programs to encourage Fullerton residents to become entrepreneurs and invest in new businesses with high growth potential.
Economic Development	<b>P10.9</b> Support projects and programs by local banks, the U.S. Small Business Administration, non-profit organizations, or colleges and universities to create business incubators, microfinance programs and other means to encourage and/or grow small businesses in the City.
Economic Development	<b>P10.10</b> Support policies, projects and programs that help local businesses reduce their operating costs and manage their energy use, including economic development incentives and initiatives by utility companies, and promote such opportunities on the City's website and at the public counters of City departments.
Economic Development	<b>P10.11</b> Support policies, projects, programs and regulations that facilitate the installation of broadband, fiber-optic, hybrid coax, and similar infrastructure within employment and business districts to enhance the City's ability to recruit and retain technology-dependent businesses.
Economic Development	<b>P10.12</b> Support policies, projects, programs and regulations that diversify the Downtown economy to create more economic activity.
Economic Development	<b>P10.13</b> Support policies, projects, programs and regulations for diversifying the City's manufacturing base and facilitating investment in the City's industrial areas that will result in maintaining or growing local jobs and creating an environment that is attractive to high tech, research and development, business incubators, manufacturers, transportation and warehouse logistics companies, services, and other emerging industries.
Economic Development	<b>P10.14</b> Support projects, programs, policies and regulations to evaluate ways to foster local entrepreneurial spirit and intellectual capital as part of community-based planning of Focus Areas.
Economic Development	<b>P10.15</b> Support policies, projects, programs and regulations that encourage the growth and expansion of Fullerton's health and medical service providers and enhance the City's health and social services cluster.
Economic Development	<b>P10.16</b> Support policies, programs and regulations pertaining to planning efforts for the City's Focus Areas that facilitate investment and encourage economic activity that benefits the Fullerton community and the City.
Economic Development	<b>P10.17</b> Support projects and programs that pursue grants from the U.S. Economic Development Administration, the Kaufman Foundation, and other government agencies and philanthropic organizations to improve the economic feasibility of projects that create jobs.
Revitalization	<b>P11.1</b> Support regional and subregional efforts pertaining to community revitalization that are rooted in sustainable development principles.
Revitalization	<b>P11.2</b> Support projects and programs surrounding community revitalization that are rooted in community-based planning processes that integrate the vision, values, views and priorities of residents, property owners, business owners and other members of the Fullerton community.
Revitalization	<b>P11.3</b> Support policies, projects and programs concerning historic preservation to protect Fullerton's heritage, revitalize neighborhoods, generate design and construction jobs, and bolster the community's sense of place.
Revitalization	<b>P11.4</b> Support policies, projects and programs to foster skill development and economic success through education and the creation of a culture of entrepreneurship.
Revitalization	<b>P11.5</b> Support policies, projects, programs and regulations that utilize innovative policing and crime prevention techniques to improve the safety of neighborhoods and districts, such as evidence-based policing, community-based policing and Crime Prevention Through Environmental Design (CPTED).
Revitalization	<b>P11.6</b> Support policies, projects, programs and regulations that encourage the revitalization of brownfield and grayfield properties to protect the environment, reduce blight and revitalize underutilized properties.
Revitalization	<b>P11.7</b> Support policies and programs that benefit property- and business owner-initiated efforts to establish an assessment district to fund special improvements and services that help revitalize and maintain neighborhoods and districts.
Revitalization	<b>P11.8</b> Support policies, programs and regulations that facilitate the use of creative financing tools for revitalization efforts that alleviate blight, stimulate private-sector investment, upgrade public infrastructure and facilities, and provide quality affordable housing.
Revitalization	<b>P11.9</b> Support policies, projects, programs and regulations that prioritize revitalization efforts that are within or adjacent to the City's Focus Areas.
Revitalization	<b>P11.10</b> Support policies, projects and programs that encourage residents, homeowners' associations, neighborhood groups and others to organize and develop neighborhood-based revitalization strategies that embrace creativity, mobilize assets and generate positive change.



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<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Revitalization	<b>P11.11</b> Support policies, programs and regulations that facilitate parking management programs within the Transportation Center, Downtown and other appropriate Focus Areas to better manage the parking supply for the benefit of businesses, visitors and residents.
Revitalization	<b>P11.12</b> Support policies, projects and programs that facilitate partnerships with property owners and developers to achieve revitalization results that contribute to clean, safe and attractive neighborhoods and districts.
Revitalization	<b>P11.13</b> Support policies and programs that strengthen efforts by the Downtown Business Association and/or Chamber of Commerce to evaluate best practices for advancing the economic vitality of Downtown Fullerton, such as the "Main Street Four Point Approach" to commercial district revitalization.
Revitalization	<b>P11.14</b> Support programs that identify and analyze proven financing mechanisms and funding resources available to the City of Fullerton and local non-profits for revitalization projects.
Public Safety	<b>P12.1</b> Support programs that strengthen regional partnerships between public safety and human services agencies to encourage strong family relationships, reinforce healthy child development and encourage lawful behavior.
Public Safety	<b>P12.2</b> Support regional and subregional efforts to prevent violence, child abuse, sexual assault, domestic violence, illegal use of firearms, violence associated with substance abuse, crimes against property and other similar issues.
Public Safety	<b>P12.3</b> Support policies and programs that bolster productive communication and problem-solving between public safety personnel and the Fullerton community.
Public Safety	<b>P12.4</b> Support policies, projects, programs, and regulations that balance the need to reduce vehicle accidents, injuries, and deaths through traffic calming and street design with the need to facilitate emergency response times.
Public Safety	<b>P12.5</b> Support policies, programs and regulations pertaining to proactive code enforcement methods which reinforce the proper maintenance of properties, buildings and landscapes, and adherence to applicable regulations, while discouraging conditions that foster vandalism and more serious crime.
Public Safety	<b>P12.6</b> Support programs that involve young people in discussions about crime and prevention, increase youths' attachment to the community, engage youth in productive activities, and reinforce success in education.
Public Safety	<b>P12.7</b> Support policies, programs and regulations that give the Fire Marshall flexibility to approve streets and fire lanes with reduced clearance requirements when other fire safety factors are incorporated into the project (such as street connectivity, traffic safety and the presence of sprinkler systems).
Public Safety	<b>P12.8</b> Support policies, projects, programs and regulations that provide for safe and efficient airport operations through compliance with the Fullerton Municipal Airport (FMA) Master Plan and the Airport Land Use Commission for Orange County's Airport Environs Land Use Plan for FMA and the Airport Environs Land Use Plan for Heliports..
Public Safety	<b>P12.9</b> Support policies, projects, programs and regulations that strengthen partnerships and community-based efforts, such as Neighborhood Watch, to reduce crime through prevention, education and enforcement, and encourage communities to build block-by-block networks to prevent crime, develop social ties and solve common problems.
Public Safety	<b>P12.10</b> Support policies and programs that involve the community in supporting informal monitoring, participating in legitimate activities and building a sense of ownership and control over neighborhoods.
Public Safety	<b>P12.11</b> Support projects, programs, policies and regulations to proactively address public safety concerns as part of community-based planning of Focus Areas.
Public Safety	<b>P12.12</b> Support policies, programs and regulations that implement crime prevention strategies that have demonstrated success, including Crime Prevention Through Environmental Design (CPTED), Crime-Free Multi-Housing, Business Watch; Neighborhood Watch, iWatch and other similar strategies.
Public Safety	<b>P12.13</b> Support policies, projects, programs and regulations that make crime prevention and the maintenance of public safety service levels considerations in design and management of existing and new private and public spaces.
Public Safety	<b>P13.1</b> Support regional and subregional efforts to: coordinate as appropriate Continuity of Operations Plan, plans and procedures for Emergency Operations Centers, and emergency response training systems; maintain inter-agency and public communications systems that will provide mutual aid and be reliable during and following an emergency; and, formulate definitive plans and procedures for evacuation of hazard-prone areas and high risk uses.

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<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Public Safety	<b>P13.2</b> Support policies and programs that ensure adequate resources are available in all areas of the City to respond to health, fire and police emergencies.
Public Safety	<b>P13.3</b> Support policies, projects, programs and regulations that reduce structural and non-structural hazards to life safety and minimize property damage and resulting social, cultural and economic dislocations resulting from future disasters.
Public Safety	<b>P13.4</b> Support programs that promote greater public awareness of disaster risks, personal and business risk reduction, and personal and neighborhood emergency response.
Public Safety	<b>P13.5</b> Support policies, programs and regulations that ensure the City, its residents, businesses and services are prepared for effective response and recovery in the event of emergencies or disasters, including the provision of information about the current nature and extent of local safety hazards and emergency plans, including evacuation plans and procedures to accommodate special needs populations. Information should be provided in multiple languages to maximize understanding by community members.
Public Safety	<b>P13.6</b> Support policies and programs that improve the coordination of disaster-related programs within City departments.
Public Safety	<b>P13.7</b> Support policies, programs and regulations which are based on research and evaluation and that implement new technologies and methods to improve the efficiency and effectiveness of fire and police services.
Public Safety	<b>P13.8</b> Support programs for ongoing staff training focused on the risks posed by older structures and infrastructure, as well as how to reduce those risks.
Public Safety	<b>P13.9</b> Support policies, programs and regulations that maintain or strengthen code enforcement as an important tool to uphold community health, safety and welfare consistent with the provisions of the Fullerton Municipal Code.
Public Safety	<b>P13.10</b> Support policies and programs to involve and educate the Fullerton community in emergency preparedness.
Public Safety	<b>P13.11</b> Support policies, programs and regulations to create problem-solving strategies and plans for areas with higher crime rates in the City and to reduce crime by implementing these strategies and plans through a range of measures including increased policing activities, neighborhood partnerships and other innovative programs.
Public Health	<b>P14.1</b> Support programs to coordinate with state, county and regional agencies to improve public health and well-being through a range of efforts with regional, subregional and local agencies including schools, local medical facilities, senior centers and adjacent jurisdictions.
Public Health	<b>P14.2</b> Support policies, projects, programs and regulations that result in changes to the physical environment to improve health, well-being and physical activity.
Public Health	<b>P14.3</b> Support policies, projects, programs and regulations that facilitate successful farmers' markets at appropriate and convenient locations throughout the City.
Public Health	<b>P14.4</b> Support policies, projects, programs and regulations that encourage community gardens that are operated and managed by local volunteers and that provide for small-scale local food production in areas convenient to residents.
Public Health	<b>P14.5</b> Support policies, projects, programs and regulations that provide for convenient and safe areas that facilitate opportunities for physical activity such as parks, trails, open space, safe streets for bicycling, safe sidewalks for walking, and recreational facilities for residents of all ages and abilities.
Public Health	<b>P14.6</b> Support policies and regulations involving land use and zoning changes that would provide access to daily retail needs, recreational facilities, and transit stops within a walkable distance (i.e., a quarter- to a half-mile) of established residential uses.
Public Health	<b>P14.7</b> Support projects and programs that facilitate private, non-profit and public health-related organizations' efforts to provide for a range of health services including large- and small-scale medical facilities, assisted living facilities, and comprehensive healthy living resources in locations that are accessible to residents.
Public Health	<b>P14.8</b> Support projects, programs, policies and regulations to evaluate ways to improve opportunities for community health and wellbeing as part of community-based planning of Focus Areas.
Public Health	<b>P14.9</b> Support policies, projects, programs and regulations that encourage buildings to support the health of occupants and users by using non-toxic building materials and finishes, using windows and design features to maximize natural light and ventilation, and providing access to the outdoor environment.
Public Health	<b>P14.10</b> Support policies, projects and programs that demonstrate best practices related to promoting wellness in City facilities and at City-sponsored events.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Parks and Recreation	<b>P15.1</b> Support regional and subregional efforts to establish and maintain a collaboration of parks and recreation programs, to share best practices, discuss solutions to common challenges, and explore opportunities for connecting and expanding trails, joint use of parks and recreational facilities, and recreation programming for participating cities.
Parks and Recreation	<b>P15.2</b> Support policies, projects, programs and regulations that preserve, protect, maintain and enhance Fullerton's existing parks, recreational facilities and trails.
Parks and Recreation	<b>P15.3</b> Support policies, projects, programs and regulations that strengthen access to quality recreation programs which, in turn, promote a sense of community and a higher quality of life for Fullerton residents.
Parks and Recreation	<b>P15.4</b> Support policies and programs that bolster appropriate partnerships between the City and agencies, including educational institutions, railroad franchises, utility companies, etc., to secure, co-locate or otherwise share parks, recreational facilities and trails on school campuses, within public easements and in other similar locations.
Parks and Recreation	<b>P15.5</b> Support policies, projects, programs and regulations allowing commercial ventures as ancillary uses in Fullerton parks and recreational facilities when determined they are context-appropriate, complementary to the facilities, viewed as a public benefit, and generate revenue that supports parks and recreational programs and facilities.
Parks and Recreation	<b>P15.6</b> Support policies, programs and regulations that facilitate the planning, design and development of an extensive system of parks (passive and active), recreational facilities, and trails that meets the current needs of Fullerton residents and is accessible and within a 15-minute walking distance (i.e., one-quarter to one-half mile) of every Fullerton resident.
Parks and Recreation	<b>P15.7</b> Support projects and programs that contribute to a citywide minimum park-to-population ratio of 4 acres per 1,000 people.
Parks and Recreation	<b>P15.8</b> Support programs that promote recreational activities that facilitate healthy and community-oriented lifestyles for Fullerton residents.
Parks and Recreation	<b>P15.9</b> Support policies, projects and regulations that reinforce a City commitment to a community-based parks and recreation program that maximizes opportunities to share information, promote two-way communication, and involve the Fullerton community and user groups in integrating a broad and diverse range of interests and concerns pertaining to the planning, development, enhancement and rehabilitation of parks, recreational facilities and trails.
Parks and Recreation	<b>P15.10</b> Support policies and regulations which require new construction of dwelling units in the City to pay a park dwelling fee that provides for the creation and enhancement of open space, parks and recreational facilities accessible to all residents.
Parks and Recreation	<b>P15.11</b> Support projects and programs for renovating or improving existing parks that consider the needs and desires of the surrounding neighborhoods and districts.
Parks and Recreation	<b>P15.12</b> Support projects, programs, policies and regulations to consider parks, recreational facilities and trails as part of community-based planning of Focus Areas.
Parks and Recreation	<b>P15.13</b> Support projects and programs incorporating design features in parks, recreational facilities and trails that reflect the sense of place and unique characteristics of the local context.
Parks and Recreation	<b>P15.14</b> Support policies and programs pertaining to public parks, recreational facilities and trails that interface with private property that advance reciprocal compatibility through collaboration, programming and design.
Parks and Recreation	<b>P15.15</b> Support projects and programs that involve the Fullerton community in park improvement plans through workshops, focus group discussions, and interviews and surveys with park users.
Parks and Recreation	<b>P15.16</b> Support projects located adjacent to or near parks and trail facilities that facilitate connections and reinforce a positive relationship between private property and public parks and trails.
Arts and Culture	<b>P16.1</b> Support policies and programs that build upon Fullerton's identity as the Education Community, as well as a community with a vibrant downtown art and theater scene, by promoting cooperation and communication between public agencies and private and non-profit institutions regarding educational and cultural activities that advance arts and culture.
Arts and Culture	<b>P16.2</b> Support projects and programs to capitalize on Fullerton Joint Union High School's Academy of the Arts and the art programs at Fullerton College and Cal State Fullerton to promote student involvement in local and regional arts institutions.
Arts and Culture	<b>P16.3</b> Support programs that utilize existing facilities within the City and adjacent areas to increase the broad range of musical and arts events available to Fullerton residents and visitors.
Arts and Culture	<b>P16.4</b> Support policies and programs that promote quality arts and cultural facilities to serve distinct but interrelated purposes.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Arts and Culture	<b>P16.5</b> Support programs that encourage and develop activities and events serving Fullerton's diverse and changing population with a wide variety of relevant cultural experiences.
Arts and Culture	<b>P16.6</b> Support policies and programs which continuously seek to improve and strengthen the Fullerton Library System as an educational and cultural resource accessible to the entire Fullerton community.
Arts and Culture	<b>P16.7</b> Support policies, projects, programs and regulations that facilitate the provision of venues for community groups to participate in cultural events and observances.
Arts and Culture	<b>P16.8</b> Support projects and programs that recognize and celebrate Fullerton's status as an arts center and build upon its regional reputation through the support of existing City cultural events, and the development of new events, such as the Leo Fender Music Festival.
Arts and Culture	<b>P16.9</b> Support programs to make use of existing Artist in Residence programs at Fullerton College and Cal State University Fullerton to gain artworks of national stature for inclusion in the City's public art collection.
Arts and Culture	<b>P16.10</b> Support programs that develop and coordinate community-based efforts to create public art pieces.
Arts and Culture	<b>P16.11</b> Support projects, programs, policies and regulations to consider cultural activities and the arts as part of community-based planning of Focus Areas.
Arts and Culture	<b>P16.12</b> Support policies, projects and programs that emphasize the cultural value of the Muckenthaler Center through its educational activities for the Fullerton community and its amphitheater serving local theater companies.
Arts and Culture	<b>P16.13</b> Support policies, projects and programs that recognize the Fox Theater for its past and potential future roles in Fullerton's arts and culture community.
Arts and Culture	<b>P16.14</b> Support policies and programs pertaining to the Fullerton Museum Center that continue and strengthen its exhibits and education programs and capitalize on its reputation as an arts hub and Downtown Fullerton destination.
Arts and Culture	<b>P16.15</b> Support policies, projects and programs that enhance cultural programming offered at Plummer Auditorium, including hosting major performances with a regional draw.
Education	<b>P17.1</b> Support regional and subregional efforts to work collaboratively with education providers to coordinate efforts and achieve shared goals.
Education	<b>P17.2</b> Support policies, projects and programs that contribute to the retention and attraction of public and private vocational education programs that broaden the range of educational opportunities in Fullerton and address workforce needs of businesses and organizations.
Education	<b>P17.3</b> Support policies, projects, programs and regulations that contribute to the long-term vitality of higher educational institutions, high schools and elementary schools, and the Fullerton Library system.
Education	<b>P17.4</b> Support policies and programs that include educational providers, Fullerton Library staff and the Fullerton community in planning educational facilities and programs to ensure a broad range of needs and concerns are addressed.
Education	<b>P17.5</b> Support policies, projects and programs that ensure residents of all ages, backgrounds and abilities have access to facilities and programs, such as libraries and community education programs, that provide learning experiences for people at every stage in life.
Education	<b>P17.6</b> Support policies, projects and programs that facilitate shared use and joint development of resources with education providers, such as recreational facilities, infrastructure, and other cultural, intellectual and artistic opportunities.
Education	<b>P17.7</b> Support policies and programs that continue the provision of recreational and library programs that support successful school experiences, such as programs for school readiness, tutoring, literacy, English language and computer skills.
Education	<b>P17.8</b> Support policies, projects and programs that recognize and accommodate schools as community centers in which residents participate in programs, assist with education, help improve school facilities, hold community events and use recreational facilities.
Education	<b>P17.9</b> Support policies and programs pertaining to school environments that are safe and provide access to educational, physical activity and enrichment activities. (Also see Chapter 11: Public Health for related policies.)
Education	<b>P17.10</b> Support policies, projects and programs that facilitate efforts by educational institutions and the private sector to develop an adequate supply of housing for faculty and staff of all schools, as well as adequate housing for college and university students. (See Chapter 2: Housing for related policy actions.)
Education	<b>P17.11</b> Support policies, projects and programs that address the educational and library needs of disadvantaged communities in Fullerton.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Education	<b>P17.12</b> Support projects, programs, policies and regulations to evaluate ways to consider educational opportunities and collaboration with education providers as part of community-based planning of Focus Areas.
Education	<b>P17.13</b> Support policies and programs that encourage regular communication and coordination between the City and education providers about facility and infrastructure needs of campuses and nearby neighborhoods, and seek opportunities to develop these through collaborative planning and joint-use agreements.
Education	<b>P17.14</b> Support policies, projects and programs that prioritize revitalization activity around campuses and reflect the importance of schools in the community.
Education	<b>P17.15</b> Continue to mitigate the impacts of growth by assessing school impact fees and other appropriate mitigation measures.
Education	<b>P17.16</b> Support programs that foster coordination between the City and local school districts, colleges and universities to assess and mitigate project impacts pertaining to on- and off-campus development.
Education	<b>P17.17</b> Support policies, projects and programs that recognize the Fullerton Library as a central element in Fullerton's citywide educational system.
Community Involvement	<b>P18.1</b> Support programs that encourage local participation in regional planning, decision-making and activities that affect the City of Fullerton and its residents.
Community Involvement	<b>P18.2</b> Support regional and subregional efforts to develop new outreach tools, such as a clearinghouse feature on cities' websites for use by other public entities and regional agencies (such as school districts, universities, neighborhood organizations, transportation agencies, etc.) to post notices of items under their jurisdiction.
Community Involvement	<b>P18.3</b> Support policies, projects, programs and regulations that maximize opportunities for public participation in planning and decision-making processes pertaining to community development and design, including outreach to members of underrepresented communities.
Community Involvement	<b>P18.4</b> Support policies and programs that support opportunities for volunteerism and engagement of community members in civic activities.
Community Involvement	<b>P18.5</b> Support policies, programs and regulations that maintain transparency in municipal operations and decision-making by being clear about City objectives and providing access to information, City staff and decision makers.
Community Involvement	<b>P18.6</b> Support policies, projects, programs and regulations that take all feasible steps to ensure that everyone interested in participating in community forums has the materials necessary to contribute to informed decisions.
Community Involvement	<b>P18.7</b> Support policies and programs that facilitate full representation of Fullerton's diverse community on City committees and commissions.
Community Involvement	<b>P18.8</b> Support policies and programs that provide and promote opportunities for low- or no-cost meeting rooms in City facilities for community groups and local organizations as incentives for strengthening community engagement.
Community Involvement	<b>P18.9</b> Support policies and programs that engage youth in City governance through opportunities such as internships and having youth representatives on public bodies.
Community Involvement	<b>P18.10</b> Support policies and programs to review and update the City's noticing requirements and consider the use of websites, automatic telephone calling systems, email distribution lists, text messaging and other innovative features to provide better access to information.
Community Involvement	<b>P18.11</b> Support policies standardizing the issuance of press releases for major planning efforts and development projects in order to provide information to the Fullerton community and to encourage community involvement at workshops and hearings.
Community Involvement	<b>P18.12</b> Support policies and programs that encourage neighborhood involvement by engaging neighborhood organizations and homeowner associations (HOAs) in projects affecting their particular area.
Community Involvement	<b>P18.13</b> Support policies programs and regulations that strengthen the efforts of neighborhoods and districts to become self-reliant when it comes to solving area problems.
Community Involvement	<b>P18.14</b> Support policies, projects, programs, and regulations that uphold the scheduling of community meetings at locations and times convenient for community members desiring to provide input.
Community Involvement	<b>P18.15</b> Support policies, programs and regulations that maximize opportunities for early notification of proposed projects, or projects/issues under consideration, using the most current technologies as they become available.
Water	<b>P19.1</b> Support regional and subregional efforts to ensure that an adequate water supply, including groundwater, remains available.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Water	<b>P19.2</b> Support regional and subregional efforts to promote water efficiency and conservation.
Water	<b>P19.3</b> Support projects, programs, policies and regulations to encourage the use of new technologies which reduce water use.
Water	<b>P19.4</b> Support projects, programs, policies and regulations to maintain adequate quantities of water, including groundwater, available to the City now and in the future.
Water	<b>P19.5</b> Support projects, programs, policies and regulations to ensure the quality of the water supply.
Water	<b>P19.6</b> Support projects, programs, policies and regulations to evaluate ways to conserve and reduce water use as part of community-based planning of Focus Areas.
Water	<b>P19.7</b> Support projects, programs, policies and regulations to encourage water efficient practices in site and building design for private and public projects.
Water	<b>P20.1</b> Support regional and subregional efforts to support functional and healthy watersheds.
Water	<b>P20.2</b> Support regional and subregional efforts to support cleaner and reduced urban runoff.
Water	<b>P20.3</b> Support projects, programs, policies and regulations to reduce impacts to watersheds and urban runoff from the improper handling and disposal of commercial products.
Water	<b>P20.4</b> Support projects, programs, policies and regulations that support a functional and healthy watershed within neighborhoods and districts.
Water	<b>P20.5</b> Support projects, programs, policies and regulations to encourage site and infrastructure improvements within the City's Focus Areas to support cleaner and reduced urban runoff.
Water	<b>P20.6</b> Support projects, programs, policies and regulations to reduce impacts to watersheds and urban runoff caused by private and public construction projects.
Water	<b>P20.7</b> Support projects, programs, policies and regulations to reduce impacts to watersheds and urban runoff caused by the design or operation of a site or use.
Air Quality & Climate Change	<b>P21.1</b> Support regional and subregional efforts to improve the alignment of housing options and employment opportunities to reduce commuting.
Air Quality & Climate Change	<b>P21.2</b> Support regional and subregional efforts to promote a transportation system coordinated with air quality improvements.
Air Quality & Climate Change	<b>P21.3</b> Support regional and subregional efforts to implement programs that regulate pollution across jurisdictions, particularly where the source is not under the City's authority.
Air Quality & Climate Change	<b>P21.4</b> Support projects, programs, policies and regulations to promote a balance of residential, commercial, industrial, recreational and institutional uses located to provide options to reduce vehicle trips and vehicle miles traveled.
Air Quality & Climate Change	<b>P21.5</b> Support projects, programs, policies and regulations to reduce impacts to air quality from the improper handling and disposal of commercial products.
Air Quality & Climate Change	<b>P21.6</b> Support projects, programs, policies and regulations to reduce impacts to air quality caused by private and public construction projects.
Air Quality & Climate Change	<b>P21.7</b> Support projects, programs, policies and regulations to reduce impacts to air quality caused by the design or operation of a site or use.
Air Quality & Climate Change	<b>P22.1</b> Support regional and subregional efforts to reduce greenhouse gas emissions associated with transportation through land use strategies and policies, transportation system improvements, and transportation demand management programs.
Air Quality & Climate Change	<b>P22.2</b> Support regional and subregional efforts to reduce greenhouse gas emissions associated with electrical generation through energy conservation strategies and alternative/renewable energy programs.
Air Quality & Climate Change	<b>P22.3</b> Support regional and subregional efforts to reduce greenhouse gas emissions associated with water conveyance through water conservation strategies and alternative supply programs.
Air Quality & Climate Change	<b>P22.4</b> Support regional and subregional efforts to reduce emissions associated with solid waste through increased recycling programs and reduced waste strategies.
Air Quality & Climate Change	<b>P22.5</b> Support projects, programs, policies and regulations to use technology whenever feasible to minimize travel for City meetings and trainings.
Air Quality & Climate Change	<b>P22.6</b> Support projects, programs, policies and regulations to reduce greenhouse gas emissions from waste through improved management of waste handling and reductions in waste generation.
Air Quality & Climate Change	<b>P22.7</b> Support projects, programs, policies and regulations to address climate change impacts relevant to the City as an inland community, including rises in average and extreme temperature, less annual precipitation, more flooding during El Niño seasons, increased power outages and higher levels of smog.
Air Quality & Climate Change	<b>P22.8</b> Support projects, programs, policies and regulations to coordinate future community-based planning efforts of the Focus Areas for consistency with the SCAG Sustainable Communities Strategy and Orange County Sustainable Communities Strategy.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>				
TOPIC AREA			<u><b>POLICIES</b></u>	
Air Quality & Climate Change			<b>P22.9</b> Support projects which voluntarily desire to implement site and/or building design features exceeding minimum requirements to reduce project greenhouse gas emissions.	
Integrated Waste Management			<b>P23.1</b> Support regional and subregional efforts to increase recycling, waste reduction, and product reuse.	
Integrated Waste Management			<b>P23.2</b> Support projects, programs, policies and regulations to promote safe handling and disposal by households, businesses and City operations of solid waste which has specific disposal requirements.	
Integrated Waste Management			<b>P23.3</b> Support projects, programs, policies and regulations to promote practices to reduce the amount of waste disposed in landfills.	
Integrated Waste Management			<b>P23.4</b> Support projects, programs, policies and regulations to expand source separation and recycling opportunities to all households, businesses and City operations.	
Integrated Waste Management			<b>P23.5</b> Support projects, programs, policies and regulations to develop neighborhood-serving, State-certified recycling facilities in neighborhoods and districts.	
Integrated Waste Management			<b>P23.6</b> Support projects, programs, policies and regulations to evaluate ways to increase recycling and product reuse and reduce waste as part of community-based planning of Focus Areas.	
Integrated Waste Management			<b>P23.7</b> Support projects, programs, policies and regulations to consider project level solid waste management needs at the site and building design stages.	
Open Space and Natural Resources			<b>P24.1</b> Support projects, programs and policies to coordinate with existing regional park districts, the private sector and nonprofit institutions to manage and maintain regional open spaces.	
Open Space and Natural Resources			<b>P24.2</b> Support projects, programs and policies to encourage the establishment of land trusts to help preserve significant open space within the region.	
Open Space and Natural Resources			<b>P24.3</b> Support projects, programs, policies and regulations to increase access to and use of open space resources while respecting the natural environment.	
Open Space and Natural Resources			<b>P24.4</b> Support projects, programs, policies and regulations to ensure that, when natural topography allows, public open spaces are accessible to people of all abilities.	
Open Space and Natural Resources			<b>P24.5</b> Support projects, programs, policies and regulations to preserve areas of open space sufficient to meet the long-range needs of the City.	
Open Space and Natural Resources			<b>P24.6</b> Support projects, programs, policies and regulations to manage open space watersheds to limit potential fire and erosion hazards.	
Open Space and Natural Resources			<b>P24.7</b> Support projects, programs, policies and regulations to create open space as funding and other opportunities become available.	
Open Space and Natural Resources			<b>P24.8</b> Support projects, programs, policies and regulations to preserve the environmentally sensitive areas of public open spaces.	
Open Space and Natural Resources			<b>P24.9</b> Support projects, programs, policies and regulations to encourage diverse, environmentally-sensitive, passive open spaces.	
Open Space and Natural Resources			<b>P24.10</b> Support projects, programs, policies and regulations to promote recreational trails and the bikeway system to link open spaces to public areas and neighborhoods.	
Open Space and Natural Resources			<b>P24.11</b> Support projects, programs, policies and regulations to evaluate increasing urban and natural open spaces as part of community-based planning of Focus Areas.	
Open Space and Natural Resources			<b>P24.12</b> Support projects, programs, policies and regulations to limit the construction of facilities in open space areas and to design necessary improvements, such as fire roads, access roads, and parking facilities, to minimize environmental impacts and maintain the visual qualities of the open space.	
Open Space and Natural Resources			<b>P24.13</b> Support programs, policies and regulations to require maintenance of environmentally-sensitive areas by qualified/trained personnel and/or contractors.	
Open Space and Natural Resources			<b>P25.1</b> Support regional and subregional efforts to conserve habitat for sensitive species and plant communities.	
Open Space and Natural Resources			<b>P25.2</b> Support projects, programs, policies and regulations to preserve the City's public creeks and lakes such as Tri City Lake, Bastanchury Greenbelt Creek, and Laguna Lake; pursue collaborative efforts to restore channelized portions of Brea Creek and Fullerton Creek. (See Chapter 16: Water for related policies and actions.)	
Open Space and Natural Resources			<b>P25.3</b> Support projects, programs, policies and regulations to comprehensively plan for, manage and promote trees throughout the City.	
Open Space and Natural Resources			<b>P25.4</b> Support projects, programs, policies and regulations to promote and encourage residents and visitors to respect the natural environment of wildlife inhabiting and/or migrating to the City's open spaces.	
Open Space and Natural Resources			<b>P25.5</b> Support projects, programs, policies and regulations to manage development in areas containing significant or rare biological resources.	

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>				
TOPIC AREA				<u><b>POLICIES</b></u>
Open Space and Natural Resources				<b>P25.6</b> Support projects, programs, policies and regulations to preserve and enhance established conservation areas.
Open Space and Natural Resources				<b>P25.7</b> Support projects, programs, policies and regulations to consider and mitigate project level impacts to sensitive habitat areas at the site and building design stages.
Open Space and Natural Resources				<b>P25.8</b> Support projects, programs, policies and regulations to consider and mitigate project level impacts to public waterways at the site and building design stages.
Natural Hazards				<b>P26.1</b> Support projects, programs, policies and regulations to coordinate planning for and response to natural disasters with other agencies within the region.
Natural Hazards				<b>P26.2</b> Support projects, programs, policies and regulations to prepare to respond to natural disasters to the best of the City's ability.
Natural Hazards				<b>P26.3</b> Support projects, programs, policies and regulations to consider natural hazard risks and mitigation as part of community-based planning of Focus Areas.
Natural Hazards				<b>P26.4</b> Support projects, programs, policies and regulations to discourage or limit development within areas that are vulnerable to natural disasters, particularly in areas with recurring damage and/or the presence of multiple natural hazards.
Natural Hazards				<b>P26.5</b> Support projects, programs, policies and regulations to utilize hazard specific development regulations to mitigate risks associated with identified potential natural hazards, including flooding, wildland fires, liquefaction, and landslides when development does occur.





# CITY OF FULLERTON, CA

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## **Fiscal Year 2023-24 Adopted Operating & Capital Improvements Budget**

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