

# CITY OF FULLERTON, CA



## ADOPTED OPERATING & CAPITAL IMPROVEMENTS BUDGET

FISCAL YEAR 2022-23



# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**

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# CITY OF FULLERTON

## CITY OFFICIALS

### ELECTED OFFICIALS



**MAYOR**  
FRED JUNG  
DISTRICT 1



**MAYOR PRO TEM**  
BRUCE WHITAKER  
DISTRICT 4



**COUNCIL MEMBER**  
NICK DUNLAP  
DISTRICT 2



**COUNCIL MEMBER**  
JESUS SILVA  
DISTRICT 3



**COUNCIL MEMBER**  
AHMAD ZAHRA  
DISTRICT 5

### EXECUTIVE TEAM

**CITY MANAGER**  
ERIC J. LEVITT

**POLICE CHIEF**  
BOB DUNN

**LIBRARY DIRECTOR**  
JUDY BOOTH

**FIRE CHIEF**  
ADAM LOESER

**DIRECTOR OF HUMAN RESOURCES**  
EDDIE MANFRO

**DIRECTOR OF ADMINISTRATIVE SERVICES**  
ELLIS CHANG

**DIRECTOR OF COMMUNITY & ECONOMIC DEVELOPMENT**  
VACANT

**DIRECTOR OF PUBLIC WORKS**  
MEG MCWADE

# CITY OF FULLERTON, CA

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**Fiscal Year 2022-23**



## **Adopted Operating & Capital Improvements Budget**

### **SUBMITTED BY**

City Manager      Eric J. Levitt

### **PREPARED BY**

Director of Administrative Services	Ellis Chang
Budget & Purchasing Manager	Steven Avalos
Budget Analyst II	Cinndy Barrios

### **IN COLLABORATION WITH**

All City Departments	Department Heads
	Department Budget Liaisons





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Fullerton  
California**

For the Fiscal Year Beginning

**July 01, 2022**

*Christopher P. Morrill*

**Executive Director**

# CITY OF FULLERTON

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# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**



## CITY OF FULLERTON

### City Manager's Office

June 7, 2022

The Honorable Mayor and Members of the City Council  
Fullerton, California

As the new City Manager, I am pleased to present the City of Fullerton's Operating Budget for Fiscal Year (FY) 2022-23. The FY 2022-23 Adopted Budget (Budget) represents the City's operating plan and commitment to providing essential municipal services to the community in a fiscally sustainable manner and in alignment with the **City Council's "Top 3" priorities of Public Safety, Infrastructure and Fiscal & Organizational Sustainability**. The FY 2022-23 Budget also reflects the City's fiscal recovery from the pandemic and allocation of resources to move Fullerton "*Forward*" in its path towards long-term fiscal sustainability and commitment to investing in its infrastructure supplemented with the use of federal American Rescue Plan Act (ARPA) funds.

In FY 2021-22, like many other cities across the nation and state, the City of Fullerton contended with the economic uncertainty and unknown public health effects of the ongoing COVID-19 pandemic. Further, the City has its own, unique set of fiscal challenges to contend with. Revenues, which have been further exacerbated by the pandemic, continue to be outpaced by expenditures, primarily due to increased labor costs, annual increases in CalPERS retirement costs and increases to its liability insurance program. Employee retention and recruitment continue to be a major issue, as the City has experienced a high volume of vacancies over the last few fiscal years and employee turnover presents service delivery challenges. The City's housing needs and addressing homelessness in the region continue to be a challenge. Last but not least, the City has major capital infrastructure needs, as the City lacks the recurring funding level needed and required to annually invest in its aging streets and roads and other infrastructure.

Despite these challenges, FY 2021-22 proved to be a resilient and promising year for the City; as the City has taken a proactive approach to address its fiscal challenges and its economic recovery from the pandemic was stronger and quicker than originally anticipated. The City's largest revenue, Property Tax, has remained steadfast throughout the pandemic and Sales Tax revenues came in above pre-pandemic levels in FY 2021-22. Under the leadership of the City Council, the City also implemented budget reduction strategies to achieve approximately \$6.6 million of budget savings, primarily from unfunding over 50+ full-time equivalent (FTE) positions. FY 2021-22 also saw the infusion of \$32.7 million of ARPA funds from the federal government to the City to stabilize government finances, combat the negative impacts of the pandemic, and revive the local economy. Overall, FY 2021-22 represented a positive step in the right direction for Fullerton; in which the City made major strides in 'right-sizing' its operating budget and positive economic recovery from the pandemic.

As such, FY 2022-23 continues the path and blueprint set forth in FY 2021-22 and embarks to move "**Fullerton Forward**" towards its path of fiscal sustainability and implementing the City's top priorities of Public Safety, Infrastructure, and Fiscal & Organizational Sustainability. The FY 2022-23 Budget incorporates:

### THE EDUCATION COMMUNITY

303 West Commonwealth Avenue, Fullerton, California 92832-1775  
(714) 738-6310 • [citymanager@cityoffullerton.com](mailto:citymanager@cityoffullerton.com) • [www.cityoffullerton.com](http://www.cityoffullerton.com)

- *Public Safety – Continue to put Public Safety a top priority and allocate \$82.6 million (73% of General Fund) to its Public Safety (Police and Fire) budget;*
- *Infrastructure – Invests \$44.6 million to Capital Infrastructure Projects for street rehabilitation, utility, traffic systems, airport, park, and facility infrastructure improvements including Americans with Disabilities Act (ADA) facility improvements. The FY 2022-23 Budget includes use of \$7.5 million of ARPA funds towards Infrastructure;*
- *Fiscal Sustainability – Continue to implement the City Council's Budget Reduction Strategies and incorporates \$6.6 million of operating savings to continue the City's path towards fiscal sustainability;*
- *Economic Development – Undertake an Economic Development Strategic Plan for the City and allocates funding for new revenue-generating services;*
- *Revenue-Generating Opportunities – Includes new revenue-generating services and positions, in addition to increased revenue from previously-approved development fee increases to support the City's cost recovery efforts;*
- *ARPA Spending Plan – Incorporates the City Council approved \$31.7 million ARPA Spending Plan, which will support vital infrastructure improvements, critical IT systems and equipment infrastructure, funding towards homelessness via Project HOPE, and stabilizing government services via revenue replacement.*

Further, FY 2022-23 continues the City's economic recovery from the pandemic, in which revenues impacted by the pandemic are anticipated to increase to above pre-pandemic growth levels, such as sales tax and transient occupancy tax (TOT) revenues; or return to normal operating levels, such as citation services and program income from parks and recreation programming.

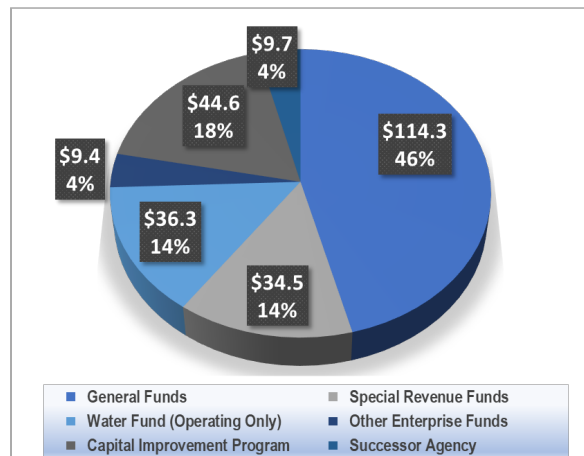
My Budget Message will provide a high-level overview of all City Funds; and largely focuses on the General Fund, as this is the City's chief operating fund that provides your traditional municipal services, such as public safety, public works, and maintenance services and parks and recreation and library community services to name a few.

### **City-Wide Funds**

The Citywide FY 2022-23 All Funds' Budget totals \$248.8 million in expenditures and is supported by \$243.6 million in citywide revenues and \$5.2 million in interfund transfers and available fund balances. An overview of the FY 2022-23 All City Funds Budget is below.

**Table 1 – FY 2022-23 All Funds Budget**

All Funds by Fund Type	FY 22-23 Adopted
General Fund	114,318,468
Water Fund (Operating Only)	36,301,025
Other Enterprise Funds	9,424,122
Special Revenue Funds	34,496,487
CIP Program	44,572,340
Successor Agency	9,709,538
<b>Citywide Expenditures Total</b>	<b>\$248,821,980</b>
<b>Citywide Revenues Total</b>	<b>\$243,564,280</b>





The General Fund, the City's chief operating fund, encompasses 46% of the Citywide budget and totals \$114.3 million. The Water Fund, the City's water utility and largest enterprise fund, totals \$36.3 million in its operating budget and comprises 14% of the Citywide budget for FY 2022-23, with the other enterprise funds (Airport, Sewer, etc.) accounting for 4% of the citywide budget.

The City's Special Revenue funds' budget totals \$34.5 million in FY 2022-23 and reflects 14% of the Citywide budget. Special Revenue funds include various restricted funds; such as the Gas Tax and Measure M funds for transportation costs and street improvements; refuse and sanitation funds; and any special grant funds, which include annual CDBG funds for community programs and projects, and any one-time grants, such as ARPA and the new SB2 state housing grant the City will receive in FY 2022-23.

The City's CIP Budget, or City's capital projects plan, represents 18% of the Citywide budget and will total \$44.6 million in FY 2022-23. The CIP Budget is primarily supported by some of the City's special revenue funds but is enhanced in FY 2022-23 with the use of \$7.5 million of ARPA Funds, the City's new Infrastructure Fund, and various other grants. The CIP Budget will also continue to receive its regular investment from the water (\$17.9 M) and sewer enterprise funds (\$1.7 M) for its utility infrastructure improvements.

In summary, the All-City Funds' budget is structurally balanced for FY 2022-23 and is either supported by ongoing revenues, interfund transfers, or available reserves in each respective fund.

### **General Fund (including Library and Parks/Recreation)**

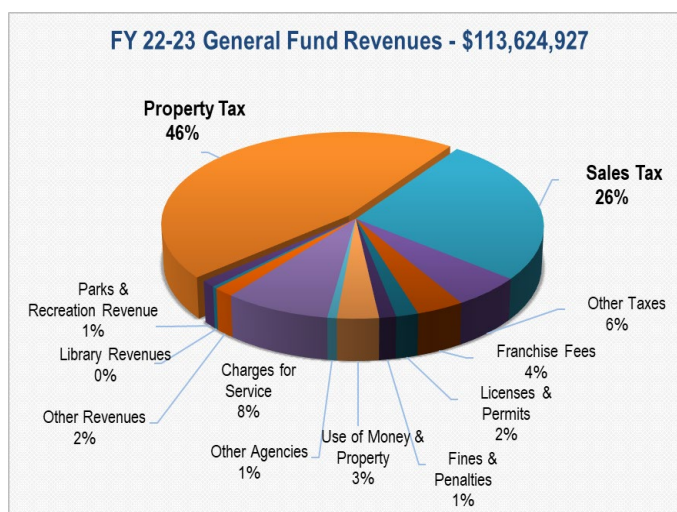
The FY 2022-23 General Fund Budget will total \$114.3 million in operating expenditures and \$1.5 million in transfers out for a total General Fund Budget of \$115.8 million. The FY 2022-23 General Fund Budget is balanced with \$113.6 million in operating revenues and \$3.1 million of transfers in, which includes the use of \$2.6 million of ARPA Revenue Replacement for stabilization of government operations and a one-time transfer in from another City fund to repay a prior-year General Fund subsidy. An overview of General Fund revenues and expenditures are presented below.

#### **Revenues**

In FY 2022-23, General Fund operating revenues (excluding transfers in) are projected to total \$113.6 million, which reflects an increase of \$7.6 million (or 7.2%) from FY 2021-22 adjusted revenues of \$106 million. This positive revenue growth is driven by a stronger than anticipated economic recovery from the COVID-19 pandemic, continued property tax growth, and anticipated return to full operating levels in the City's programming and charges for services.

**Property Tax** – As seen on Table 2 on the right is the City's largest revenue and accounts for 46% of all General Fund revenue. Property Tax is projected to total \$52.2 million in FY 2022-23, which is an increase of \$1.0 million (or 1.5%) over FY 2021-22

**Table 2 – FY 22-23 General Fund Revenues**



projected revenues. The City's diverse and stable property base continues to pace consistent revenue growth due to strong assessed property valuations in Fullerton.

**Sales Tax** – Sales Tax, the City's second largest revenue, is projected to total \$29.4 million and reflects an increase of \$1.9 million (or 7% increase) from FY 2021-22 projected revenues, on top of a strong 17% increase from the pandemic. This is positive news and the City's strong sales tax recovery is primarily due to the quicker than anticipated economic recovery from the pandemic. Sales Tax revenues have also been aided by the current high inflation, new sales tax contributors doing business in the city, as well as increased County Pool allocations as the City continues to benefit from the new State online sales tax law ("Wayfair" AB 147) enacted in 2019.

**Transient Occupancy Taxes (TOT)** was another major revenue adversely impacted by the pandemic. In FY 2022-23, TOT is expected to return to approximately 85% of pre-pandemic revenue levels. As COVID-19 restrictions have eased and tourism is back up again, the demand for travel has led to a recovery in hotel occupancy. TOT will also be aided by the City's new Short-Term Rental (STR) program, which applies TOT to short-term rental properties in the City.

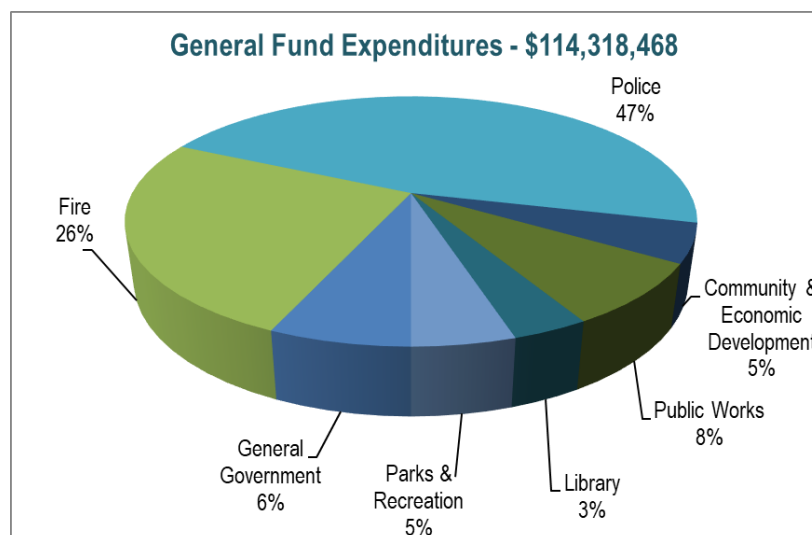
In FY 2022-23, the City will also receive additional development-related revenue as a result of Community and Economic Development user fee increases approved in FY 2021-22 to support cost recovery, and new electronic billboard lease revenue. In FY 2022-23, the City will also be reviewing its Public Works user fees and other department user fees to further support cost recovery; highlighting the City's cost recovery revenue-generating efforts.

Lastly, Charges for Services or Program Revenue, which include Parks and Recreation and Library fees, and fines & penalties are budgeted at pre-pandemic levels as the City's programming, rental facilities, and enforcement citation services will be fully operational in FY 2022-23.

### Expenditures

FY 2022-23 General Fund operating expenditures (excluding transfers out) are projected to total \$114.3 million, which reflects an increase of \$9.5 million (or 9.1%) from FY 2021-22. An overview of the FY 2022-23 General Fund Expenditure Budget is below.

**Table 3 – FY 22-23 General Fund Expenditures**



As illustrated above, the City of Fullerton is a “full-service” City with in-house public safety police and fire departments, in addition to all other operating departments, including Public Works, Community and Economic Development, and Parks and Recreation and Library community services departments. Public Safety, one of the City’s top priorities, is budgeted at \$82.6 million for FY 22-23 and represents 73% of the total General Fund budget and best illustrates the effect of being a full-service city.

Public Works is the next largest department at 7% of the General Fund for the City; but the department also supports several other City funds, such as the City’s utilities in Water and Sewer enterprise funds, and other special revenue funds, such as Gas Tax or Measure M funds. Human and Leisure services represent your Parks & Recreation and Library departments and encompass 8% of the General Fund budget collectively.

General Government accounts for 6% of the General Fund and consists of your Administration departments, City Manager’s Office, Administrative Services (Finance), and Human Resources (HR). Community & Economic Development (CED) makes up the remaining 5% of the General Fund operating budget to provide planning, building and safety services, and code enforcement services to the community. In addition, CED leads the City’s economic development initiatives.

An overview of the key changes to the FY 2022-23 General Fund Budget is summarized below.

- *Standalone Fire Department with Unified Command (\$1.1 million)* – Includes a standalone, “Unified” Fire Command structure, as the Fullerton-Brea “Shared Command” structure will end in FY 2021-22. This includes the addition of four (4) key Fire Command positions, including the Fire Chief and four previously unfunded Firefighter positions to support fire and paramedic service levels in FY 2022-23.
- *Negotiated Labor Impacts (\$1.5 million)* – Includes \$1.5 million of approved, negotiated labor increases, as the City entered into new labor agreements with four (4) employee bargaining groups, one non-represented group, and the executive group, and a new agreement with the Chief of Police in FY 21-22.
- *Liability Insurance Increase (\$2.5 million)* – The City’s Liability Insurance Program will increase by \$4.7 million citywide in FY 2022-23, with \$2.5 million coming from the General Fund. This is due to recent increases to the City’s insurance premiums and changes in projected liability coverage levels, as the City administers a self-insured liability program.
- *Cost Allocation Plan (CAP)* – The City will implement the CAP in FY 2022-23, which will recover administrative indirect costs back to the General Fund, and result in a net positive \$700,000 cost recovery to the General Fund in FY 22-23.

Other key changes in FY 2022-23 include budget additions that are tied to the City Council’s identified priorities. These include funding for an Economic Development Strategic Plan (economic development), Citywide Compensation Study (strengthen employee recruitment & retention), park safety services (trails maintenance), Downtown Fullerton trash improvements (economic development), as well as other revenue-generating services, such as property tax audit and permit processing services.

### **FY 2022-23 General Fund Financial Projection**

Outlined below is a preliminary General Fund Financial Projection for FY 2022-23.

**Table 4 – FY 2022-23 General Fund Financial Projection**

	<b>Adjusted FY 21-22 <i>Mid-Year 21-22</i></b>	<b>Projected FY 21-22 <i>As of 4.20.22</i></b>	<b>Adopted FY 22-23</b>
<b>Available Beginning Fund Balance</b>	<b>\$13,261,185</b>	<b>\$13,261,185</b>	<b>\$18,487,345</b>
Revenues	105,984,260	110,280,191	113,624,927
Expenditures	(104,773,343)	(104,773,343)	(114,318,468)
<b>Operating Surplus (Deficit)</b>	<b>1,210,917</b>	<b>5,506,848</b>	<b>(693,541)</b>
Transfers In	4,200,000	200,000	3,137,045
Transfers Out	(480,688)	(480,688)	(1,490,085)
Total Net Transfers In and Out	3,719,312	(280,688)	1,646,960
<b>Net Change in Fund Balance</b>	<b>4,930,229</b>	<b>5,226,160</b>	<b>953,419</b>
<b>Available Ending Fund Balance</b>	<b>\$18,191,414</b>	<b>\$18,487,345</b>	<b>\$19,440,764</b>
10% Contingency Reserve (Minimum)	\$10,477,334	\$10,477,334	\$11,431,847
17% Contingency Reserve (Goal)	\$17,811,468	\$17,811,468	\$19,434,140
Over/(Under) 10% Contingency Reserve	7,714,080	8,010,011	8,008,917
<b>Over/(Under) 17% Contingency Reserve</b>	<b>379,946</b>	<b>675,877</b>	<b>6,624</b>

When looking at adopted operating revenues of \$113.6 million against projected expenditures of \$114.3 million, the General Fund is anticipated to initially have an operating deficit of \$0.7 million for FY 2022-23. However, the projected operating deficit will be balanced with interfund transfers, which includes \$2.6 million of ARPA Revenue Replacement to stabilize government operations and one-time loan repayment from another City fund (\$0.3 million) to the General Fund. When factoring in interfund transfers, the General Fund will be structurally balanced for FY 2022-23 and is expected to maintain contingency reserves at its recommended level of 17% of operating expenditures.

### **Infrastructure / Capital Improvement Program (CIP)**

Infrastructure is one of the top three priorities identified by the City Council. The Adopted FY 2022-23 CIP Budget invests \$44.6 million to support the City's infrastructure, which is enhanced this year with the use of \$7.5 million of ARPA funds for critical streets and water infrastructure and \$1.5 million from the Infrastructure Fund for streets and ADA facility improvements.

Outlined below are the City's adopted funding levels for each major CIP category area.

**Table 5 – FY 2022-23 Adopted CIP Projects by Category**

<b>CIP Budget by Category</b>	<b>FY 22-23 Adopted</b>
<i>Streets &amp; Roads</i>	\$12.0 M
<i>Utility Infrastructure (includes Water, Sewer and Storm Drains)</i>	\$23.2 M
<i>Traffic Systems Infrastructure</i>	\$2.9 M
<i>Airport Infrastructure</i>	\$0.3 M
<i>Facility &amp; Park Infrastructure</i>	\$6.2 M
<b>FY 22-23 CIP Budget Total</b>	<b>\$44.6 M</b>

In addition to ARPA and the Infrastructure Fund, the CIP Budget is supported by its regular investment from certain special revenue funds (i.e. Gas Tax, Measure M2, and SB1 monies) and the water (\$17.9 M) and sewer enterprise funds (\$1.7 M) for its utility infrastructure improvements. In FY 2022-23, the CIP program is also supported by \$6.1 million in grant funds and other local and developer public-private partnerships.

### **Moving Forward**

In closing, the City of Fullerton is in an improved financial and organizational position heading into FY 2022-23 **due in major part to the City Council's focus on Fiscal Sustainability and fiscal prudence**. In FY 2021-22, the City made significant strides in 'right-sizing' its operations, adapting to its "pandemic reality" and streamlining municipal services to persist as an organization, while still providing a quality level of service to the community. Further, the economy and City's revenue base rebounded strong and much quicker from the pandemic than originally expected.

As I mentioned in my opening remarks, FY 2022-23 continues the path and successes set forth in FY 2021-22 and embarks to move **"Fullerton Forward"** toward implementing the City's top priorities of Public Safety, Infrastructure, and Fiscal Sustainability. FY 2022-23 is a critical, but exciting year for the City of Fullerton. As an organization, the City still has challenges it must contend with: seeking new revenue sources to invest in Infrastructure, employee retention, and talent recruitment, and rising CalPERS retirement and liability costs to name a few. However, as the saying goes *"It takes a Village"*. From top to bottom, through the guidance of the City Council to the leadership of the Executive Team and through the resolve and cooperation of all City staff, I am confident that we will continue our path towards **"Fiscal and Organizational Sustainability"** and continue to provide essential municipal services to our residents, business residents and patrons to the City of Fullerton.

As City Manager, I commit to continue: organizational focus on our core services and to search for creative ways to enhance our service delivery within our fiscal position, prudently manage our fiscal resources to operate within our means and identify any new revenue-generating opportunities, such as new revenues or cost recovery opportunities. I also commit to work with all City staff and employee bargaining groups to accomplish viable budget solutions for the betterment of the organization and community.

Lastly, I want to thank the City Council for their leadership and direction on the City's finances and commitment to future fiscal sustainability. I am excited and confident to serve the City and move Fullerton forward towards fiscal sustainability for the years to come for the betterment of our residents and the greater Fullerton community we serve.

Respectfully submitted,



Eric J. Levitt  
City Manager





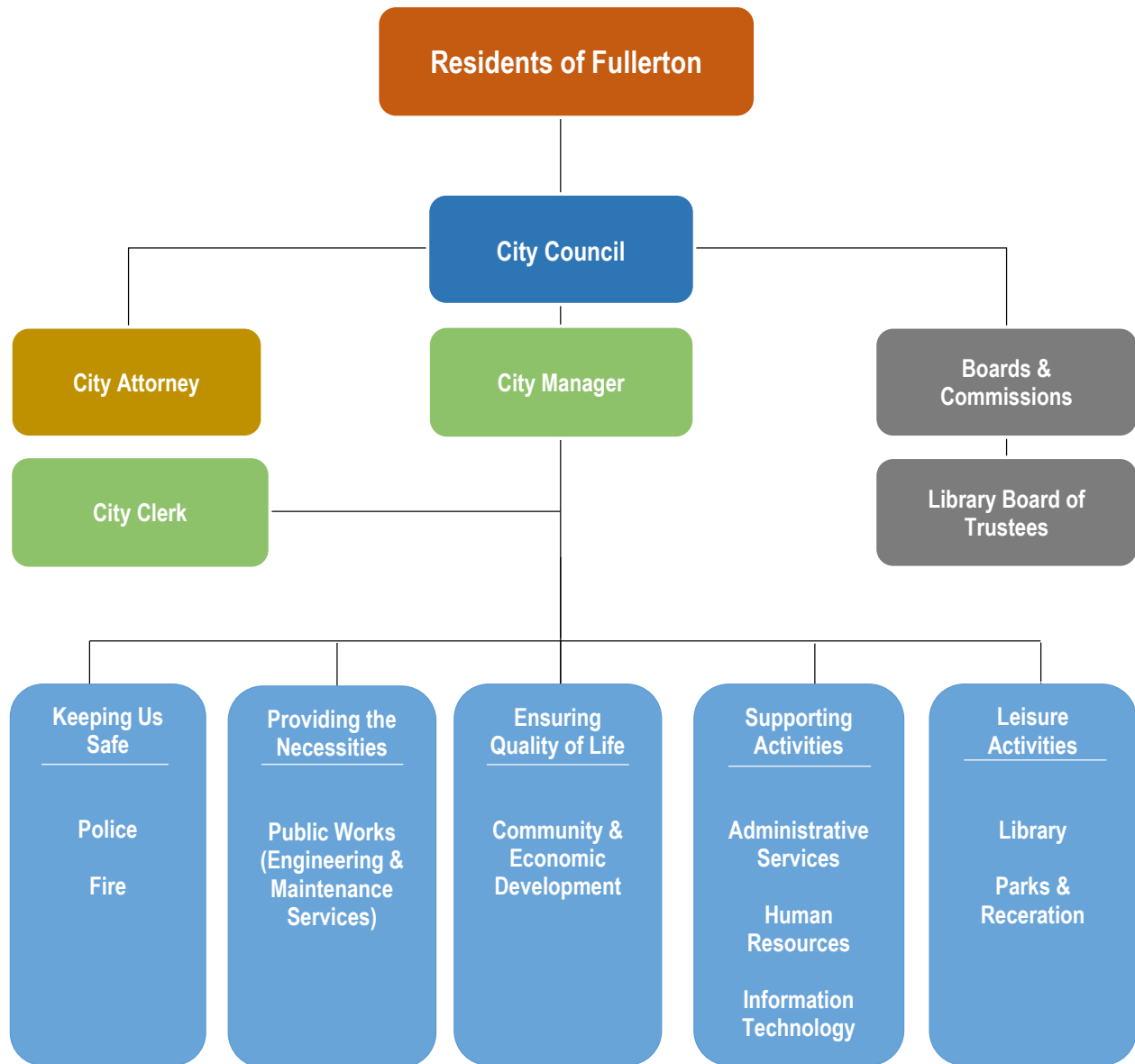
# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**



# CITY OF FULLERTON ORGANIZATION CHART





# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**

# FULLERTON CITY PROFILE

## HISTORY

The lands now occupied by the City of Fullerton were part of the land granted to Juan Pacifico Ontiveros in 1837 by the Mexican Governor, Juan Alvarado. Domingo Bastanchury, who was born in France and immigrated to California in 1860, began acquiring some of the land that had once belonged to Stearns in the 1870s. He ultimately owned 1,200 acres south of Fullerton and 6,000 acres northwest of Fullerton.

With an ample supply of oil resources, people were drawn to northern Orange County. In the late 1880s, George H. Fullerton helped bring rail lines to the area, and in 1887, Massachusetts grain merchants George and Edward Amerige founded the City of Fullerton. The City was officially incorporated in 1904, becoming Orange County's fourth city.



*Amerige Bros. Real Estate  
336 W. Commonwealth Avenue*

## LOCATION

Located in North Orange County, Fullerton encompasses 22.3 square miles and is approximately 25 miles southeast of Los Angeles, 20 minutes from Disneyland and 15 miles northwest of John Wayne Airport. Conveniently located near the SR-91, I-5, and

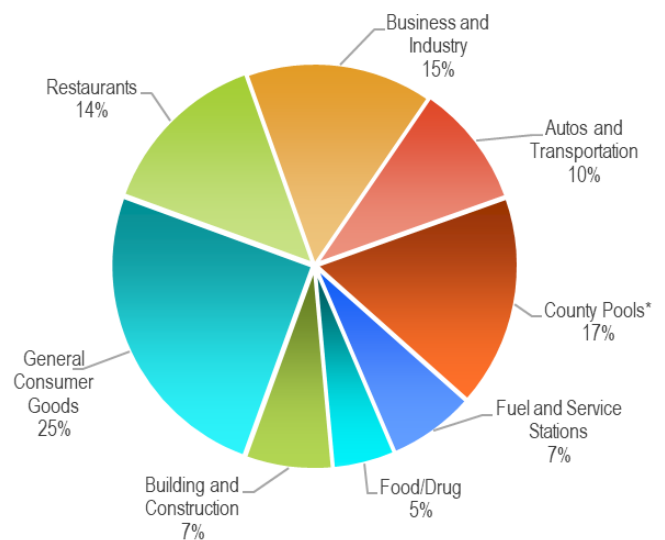
SR-57 freeways, Fullerton is a full-service city renowned for its unique mix of residential, educational, commercial, and industrial environments. With a population of 139,431, Fullerton is the 42<sup>nd</sup> largest city in the State, and 6<sup>th</sup> largest city in Orange County.

## CITY GOVERNMENT

Fullerton is a "general law" city, meaning it derives its powers from acts of the State Legislature. Fullerton is a "Council-Manager" form of government. The City Council enacts policy and provides the political leadership, while the City Manager directs City departments in carrying out that policy.

## LOCAL ECONOMY

The Fullerton business community is diverse and balanced with no single industry or business dominating its local economy. The top three industries within Fullerton are: General Consumer Goods, Business and Industry, and Restaurants. Major employers in Fullerton include California State University-Fullerton, Fullerton Community College, Fullerton School District, St. Jude Hospital, Raytheon Systems Company, and AJ Kirkwood & Associates Inc.



*Source: Q4 2021 Sales Tax Update*

# FULLERTON CITY PROFILE

## EDUCATION

Known as "The Education Community", Fullerton is home to numerous award-winning educational institutions, including California State University, Fullerton. As of 2021, Fullerton's public elementary schools have 11 California Distinguished Schools awards, 5 Golden Bell awards and 4 National Blue-Ribbon awards.

### **No. of Schools**

Fullerton Elementary School District	15
Junior High School	3
Fullerton Joint Union School District	4
Private Schools (K-12)	11
Postsecondary Education	5

## RECREATIONAL ACTIVITIES

With more than 50 City parks, a museum, a cultural center, and a library, there is something for everyone in the City of Fullerton! Other recreational facilities include two sports complexes, a golf course, tennis center, and arboretum. The Fullerton Community Center hosts various senior programs, weekly farmers markets, and recreation classes for kids and adults.



*Fullerton Tennis Center  
110 E. Valencia Mesa Dr.*

The City of Fullerton offers 29 miles of recreational trails, perfect for hikers, equestrians, mountain bike riders and outdoor enthusiasts. A few parks include:

- Hillcrest Park
- Laguna Lake Park
- Pacific Drive Park

## TRANSPORTATION FACILITIES

Since 1992 Metrolink has provided Southern California commuters with reliable and affordable rail service along its more than 500-mile rail system. On any given workday, an average of 3,000 commuters travel through the Fullerton Transportation Center, making it the busiest stop along Metrolink's Orange County route.



Metrolink - 120 E. Santa Fe Ave.

AMTRAK - 120 E. Santa Fe Ave.

Fullerton Airport - 4011 W. Commonwealth Ave.

OCTA (Orange County Transportation Authority)

## HISTORIC DOWNTOWN FULLERTON

Looking for something to do? Downtown Fullerton offers a rustic old town atmosphere with a cluster of more than 70 historic buildings, sidewalk cafes, entertainment venues, boutiques, bars and restaurants. The SOCO (South of Commonwealth) District is an area with local businesses, eateries and lounges that are on Santa Fe Avenue, both east and west of Harbor Boulevard.



# FULLERTON CITY PROFILE

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## MISCELLANEOUS STATISTICS

**Founded :** 1887

**Date of Incorporation :** 1904

**The Name:** The City was named for George H. Fullerton, the Santa Fe Railway land agent who routed the railroad through the City.

**The Seal :** Designed by artist Tom Van Sant, the figures shown in the seal are stylized depictions of the qualities important to the City of Fullerton. The orange tree refers to the City's agricultural beginnings; the man, woman and child represent families; and the open book represents the City's commitment to providing education and cultural opportunities to its citizens.

**Size:** 22.3 square miles

**Population :** 139,431

**City Tree:** Jacaranda

**City Flower:** Carnation

**Fullerton Airport Flights per Year:** ~80,000

**Annual Budget:** \$248 million (FY 2022-23)

**General Fund Budget:** \$114.3 million (FY 2022-23)

**Number of Fire Stations :** 6

**Number of Sworn Firefighters :** 79

**Number of Sworn Officers :** 141

**Miles of City Streets:** 290

**Miles of Sewers :** 320

**Miles of Storm Drains :** 68

**Number of Street Lights :** 7,283

**Number of Street Trees :** 34,072



# BUDGET GUIDE

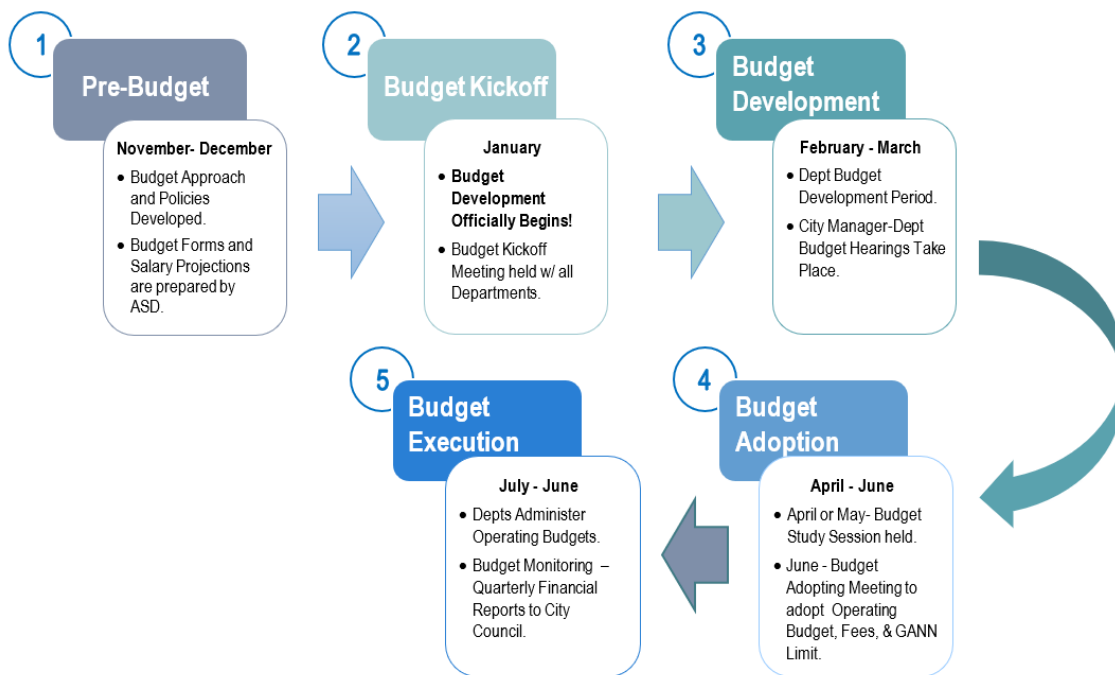
The Budget Book document is the City's financial planning document and fiscal transparency tool that summarizes the City's resources (taxpayer dollars and revenues) and provides an "Operating Plan" on how the City will provide municipal services and programming levels to the community for each given fiscal year. The City operates on a fiscal year basis, starting on July 1<sup>st</sup> and ending on June 30<sup>th</sup> of every year.

While the Budget Book appears simple and straightforward, the Budget Process and foundation of budgeting is a much "more than meets the eye" approach that is a comprehensive, Citywide effort. In order to guide the reader to navigate the Budget Book document, the Budget Guide section presents: an overview of the City's Budget Process, its key Financial and Budget Policies, its basis of budgeting and accounting, and a description of major funds.

## Budget Process

The Budget Development Process is a comprehensive six (6) to nine (9) month process that is administered by the Administrative Services Department (Finance) under the oversight of the City Manager's Office. The Budget Process is also a collaborative, Citywide effort in which all departments are responsible for developing their Department Budgets and play a critical role in overall Citywide budget development. A high-level overview of the City's budget process is shown on the graph below.

Table 1 – Budget Process Flow Chart



In November of each current fiscal year, the **Pre-Budget (Phase 1)** process begins where the new fiscal year budget strategies are formulated and budget materials are developed. The **Budget Kickoff Meeting (Phase 2)** is held in January and all budget strategies and policies are introduced to all departments, signaling the "official start" of the new budget year!

**Budget Development (Phase 3)** takes place in February and March, where departments develop and submit their budget requests to Finance, and City Manager's Office reviews all budget requests. It is in this phase where the Proposed Budget, and first draft of the operating budget, is developed in order to present to the City Council.

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The **Budget Adoption (Phase 4)** stage takes place beginning in April and ending in June, where the Operating Budget is formally adopted by the City Council. In this stage, Budget Study Session(s) are held in April/May to review the Proposed Budget in detail with the City Council. After the budget study session(s), a formal public hearing is held the first City Council meeting in June to adopt and ratify the City of Fullerton's Operating Budget, Schedule of Fees and Charges or Fee Schedule, and annual Appropriations or GANN Limit for the new fiscal year.

Table 2 – FY 22-23 Budget Calendar

FY 2022-23 Key Budget Events	Date
Budget Kickoff Meeting	1/19/22
Department Budget Requests Due	3/7/22
City Manager-Dept Budget Hearings	March 2022
Budget Study Session	4/26/22
FY 2022-23 Budget Adoption Meeting	6/7/22
<b>Start of New Fiscal Year</b>	<b>7/1/22</b>

After the budget is adopted, the **Budget Execution (and final phase)** is initiated and the FY 2022-23 Budget officially begins as departments administer their operating budgets in the new fiscal year. Budgets are monitored by Finance throughout the year via quarterly financial reports submitted to the City Council.

## Budget and Financial Policies

The FY 2022-23 Adopted Budget is guided by its budgetary and financial policies that set the foundation for the budget development process. It is the City's general policy to strive to adopt a balanced budget in the General Fund, in which operating expenditures do not exceed and are supported by ongoing, operating revenues. To guide this, every year in November, the City Manager's Office and Finance-Budget Team develop a 'current-year' budget approach to achieve a balanced budget for the new fiscal year.

### Budget Methodology

**Expenditures.** For FY 2022-23, the City employed an "Maintenance-of-Effort", or MOE budget approach, in which departments' budgets can increase to factor any 'cost of doing business' or inflationary increases capped at 2%, as well as any contracts, and salary and pension-related increases. For any new budget requests, departments are allowed to submit a "Form I-New Budget Request" which are evaluated with respect to the City's priorities and overall City fiscal condition. Finance reviews and approves all MOE budgets, and the City Manager approves any Form I requests; in which department budgets' are developed and submitted for the new fiscal year.

**Revenues.** For the City's revenues, Revenue Budgets are developed by both Finance and departments utilizing various factors and quantitative/qualitative methodologies; in which the City normally takes a fiscally conservative approach in projecting revenues. For Property Tax, the city utilizes historical data of property assessed valuations, and normally factors in a 2%-3% growth factor annually; in alignment with maximum a property valuation can increase (Prop 13). For Sales Tax, the city utilizes outside consultants to assist in projecting sales tax growth and revenues, but also relies on historical and trend analysis. For other major tax revenues, such as TOT and franchise fees, a combination of trend analysis and historical data are used to project revenues. For Users Fees, departments are responsible for developing their revenues utilizing a variety of different metrics, ranging from specialized software that tracks data and input values (i.e. permits software) to historical data and trend analysis.

Any budget approach implemented must be in accordance to the City's financial and budgetary policies, as established by its "Statement of Financial Policies" (adopted on 3/19/19) and are summarized below.

### General Policy – Balanced Budget

- ✓ **Definition.** The operating budget shall serve as the financial plan for the City. It shall serve as the City's management plan for implementing goals and objectives of the City Council, City Manager and departments. The budget shall provide staff the resources necessary to accomplish City Council determined service levels.
- ✓ **Annual or Bi-Annual Budget.** The City Manager shall bi-annually prepare and present a proposed budget to the City Council no later than the first regularly scheduled City Council meeting in June and the City Council

# BUDGET GUIDE

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shall adopt said budget no later than June 30 of each year. An annual budget will be prepared in lieu of the bi-annual budget during times of significant financial uncertainty and as recommended by the City Manager, and approved by the City Council.

- ✓ *Balanced Budget.* It is the City's policy to adopt a balanced budget, where operating revenues are equal to, or exceed operating expenditures. In the event a balanced budget is not attainable and the cause of the imbalance is expected to last for no more than one year, the planned use of fund balance (reserves) to balance the budget is permitted. In the event that a budget shortfall is expected to continue beyond one year, the planned use of fund balance must be developed as part of a corresponding strategic financial plan to close the gap through revenue increases or expenditure decreases.
- ✓ *Fund-Department Budget Level.* Budget control is maintained at the Fund and Departmental level. The City Manager has the authority to approve appropriation transfers within the "same department/fund". Transfers needed between *different* funds/departments and amendments to the budget are approved by the City Council. Budget accountability rests primarily with the operating departments of the City and Department Heads are responsible for ensuring their department's expenditures remain within the budgeted appropriation.
- ✓ *Quarterly Financial Reports.* Staff shall present a financial report to the City Council at least quarterly, including budget-to-actual information and year-end projections.

## Fund Balance Reserves Policy – General Fund

- ✓ *Fund Balance Requirement.* The City shall maintain a minimum General Fund balance of 10% of annual General Fund expenditures and shall strive to increase the level to 17% (approximately two months of expenditures). The 10% fund balance will be designated as "assigned" and will be designed to be used in the event of a significant financial emergency.

## Capital Improvements

- ✓ *Capital Improvement Program.* The City shall maintain a five-year Capital Improvement Plan (CIP) to address infrastructure, facilities, and equipment maintenance and replacement. The CIP shall be updated annually and shall identify available funding sources. Projects without available funding sources shall be identified as "unfunded".

## Long-Range Financial Planning

- ✓ *Strategic Financial Plan.* The City shall develop and implement a long-range, strategic financial plan to achieve a balanced budget and secure financial stability. The plan will be updated as part of the budget development process and shall include forecasted expenditures and revenues of at least five (5) years for the general fund; however, a twenty (20) year forecast may be developed and maintained for the general fund.

## Basis of Accounting and Budgeting

Basis of Accounting refers to the timing of revenue and expenditure recognition for budgeting and financial reporting in accordance with Generally Accepted Accounting Principles (GAAP) and outlined by the Governmental Accounting Standards Board (GASB). The City of Fullerton operates on a Modified-Accrual Basis, in which revenues and expenditures received/incurred in the new fiscal year that were intended for the prior fiscal year, are properly recorded in the correct fiscal year to the extent reasonably measurable.

## Debt Management Policy

The City adheres to its Debt Management Policy (*approved July 2020*) to ensure that City debt is issued and prudently managed to maintain a sound fiscal position, to maintain the highest credit rating possible, and assist the City in its financial flexibility to meet fiscal challenges and finance projects that promote and foster economic growth. It is considered sound fiscal practice and prudent financial management for the City to review and revisit its debt

# BUDGET GUIDE

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management policy from time to time to set parameters for issuing debt, managing the City's debt portfolio, and provides guidance to City staff and decision makers to issue debt with respect to the City's overall fiscal condition.

## Description of Funds

The City's primary operating fund is the General Fund, as this is its operating fund that supports traditional municipal services, such as public safety, community and economic development, parks and recreation and library community services, and public works. However, there are several other entity-wide funds that compose the City's All Funds Budget, which include Special Revenues funds, the CIP Fund, Water and Sewer enterprise funds and Successor Agency to name a few. All Citywide funds are categorized by fund type and major funds are described below.

**Governmental Funds** account for and budget governmental activities that are considered core operating functions of the government entity. These include the General Fund, Special Revenue funds, Grant Funds, and certain capital project funds which receive primarily grants or intergovernmental revenues (such as gas tax funds).

- The **General Fund** is the City's primary operating fund and accounts for most City programs and services which are supported by general taxing revenue and various charges and fees.
- The **Special Revenue Funds** are also considered governmental funds and are used to account for and report the proceeds of specific revenue sources that are restricted or committed to specified purposes, often by legislative authority. For example, the City's Gas Tax and SB1-RMRA funds may only be used for certain street improvement and transit programs (and no other purpose) in accordance to state law. Other special revenue funds include County of Orange Measure M2 for county transportation capital projects and federal Community Development Block Grant (CDBG) funds for programs and projects for the benefit of moderate-low income residents and viable economic opportunities in lower socioeconomic areas of the city.
- The **Capital Project Funds** are used to account for and report financial resources that are restricted, or assigned to capital expenditures, including acquisition or construction of capital facilities, street infrastructure, water and sewer infrastructure, and other capital assets.

**Proprietary Funds** account for governmental activities that entail business-like interactions and functions that are self-supported by either fees or charges or cost reimbursement. The City of Fullerton has two types of proprietary funds: Enterprise Funds and Internal Service Funds (ISF).

- The **Enterprise Funds** are used to separately account and budget for self-supporting activities that are supported by rates and/or fees. These funds include: Water Utility, Sewer Utility, Airport and Brea Dam recreational funds to name a few.
- The **Internal Service Funds** are used to separately account for departments that provide that provide goods or services to other funds or departments on a cost-reimbursement basis. These costs are recovered via ISF cost allocations. The City's internal service operations include funds for: Liability Insurance, Workers' Compensation, Vehicle Replacement, Group Insurance and Information Technology to name a few.

**Fiduciary Funds** are funds that are custodial in nature (assets equal liabilities) and are used to account for resources held for the benefit of parties outside the government that cannot be used for government operations. An example of a City fiduciary fund is the Successor Agency fund, which is the City's agency to wind down the affairs of the former Fullerton redevelopment agency.





# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**

# BUDGET SUMMARIES

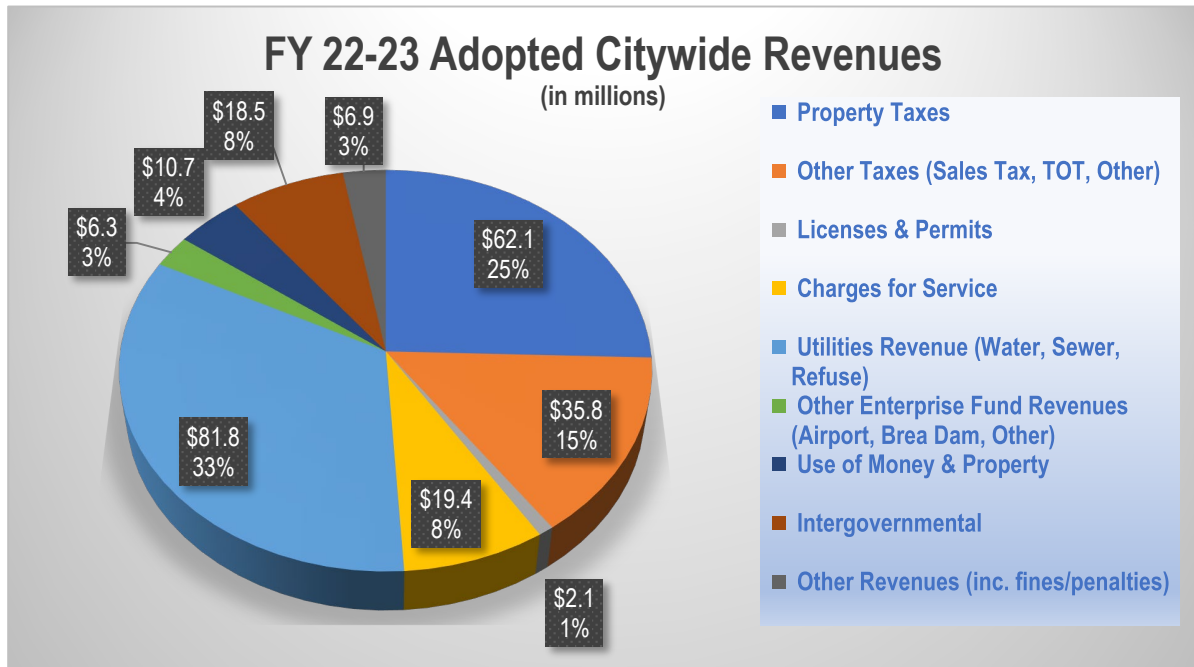


**CITY OF FULLERTON**  
**BUDGET SUMMARIES - ALL FUNDS**  
FISCAL YEAR 2022-23

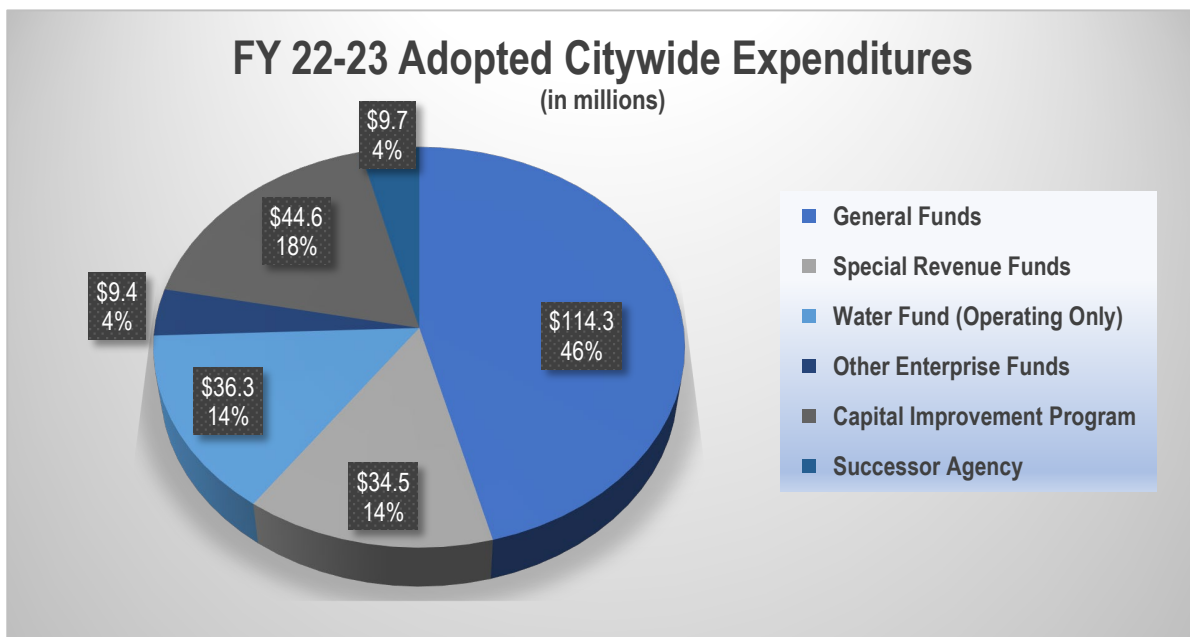
	<u>Actual 2019-20</u>	<u>Actual 2020-21</u>	<u>Budget 2021-22</u>	<u>Adopted 2022-23</u>
<u>Revenues by Type</u>				
Property Taxes	58,198,862	59,603,112	60,741,342	62,091,890
Other Taxes (Sales Tax, TOT, Other)	27,379,035	28,928,382	28,268,613	35,757,138
Licenses & Permits	2,243,909	2,473,632	2,266,192	2,104,714
Charges for Service	10,308,520	9,931,347	11,797,472	19,384,575
Utilities Revenue (Water, Sewer, Refuse)	66,115,409	73,550,387	76,734,621	81,755,777
Other Enterprise Fund Revenues (Airport, Brea Dam, Other)	4,683,447	6,314,449	4,462,658	6,322,502
Use of Money & Property	13,025,237	8,845,650	9,532,910	10,724,125
Intergovernmental	31,867,482	23,492,103	14,879,682	18,489,484
Other Revenues (inc. fines/penalties)	8,733,327	4,006,418	2,777,212	6,934,075
<b>Total Citywide Revenues</b>	<b><u>\$222,555,228</u></b>	<b><u>\$217,145,480</u></b>	<b><u>\$211,460,702</u></b>	<b><u>\$243,564,280</u></b>
<u>Expenditures by Funds - Program Area</u>				
General Funds	99,928,976	97,970,488	107,061,923	114,318,468
Special Revenue Funds	24,719,299	33,808,711	27,447,906	34,486,487
Water Fund (Operating Only)	28,940,118	31,407,185	32,781,592	36,301,025
Other Enterprise Funds	8,351,641	8,281,094	7,736,209	9,424,122
Capital Improvement Program	23,916,714	15,003,402	26,836,777	44,572,340
Successor Agency	4,733,203	3,507,131	8,512,932	9,719,538
<b>Total Citywide Expenditures</b>	<b><u>\$190,589,951</u></b>	<b><u>\$189,978,011</u></b>	<b><u>\$210,377,339</u></b>	<b><u>\$248,821,980</u></b>
<b>Total Net Citywide Operating Position</b>	<b><u>\$31,965,277</u></b>	<b><u>\$27,167,469</u></b>	<b><u>\$1,083,363</u></b>	<b><u>(\$5,257,700)</u></b>

**BUDGET SUMMARIES - ALL FUNDS**  
**FISCAL YEAR 2022-23**

**CITYWIDE REVENUES = \$243,564,280**



**CITYWIDE EXPENDITURES = \$248,821,980**

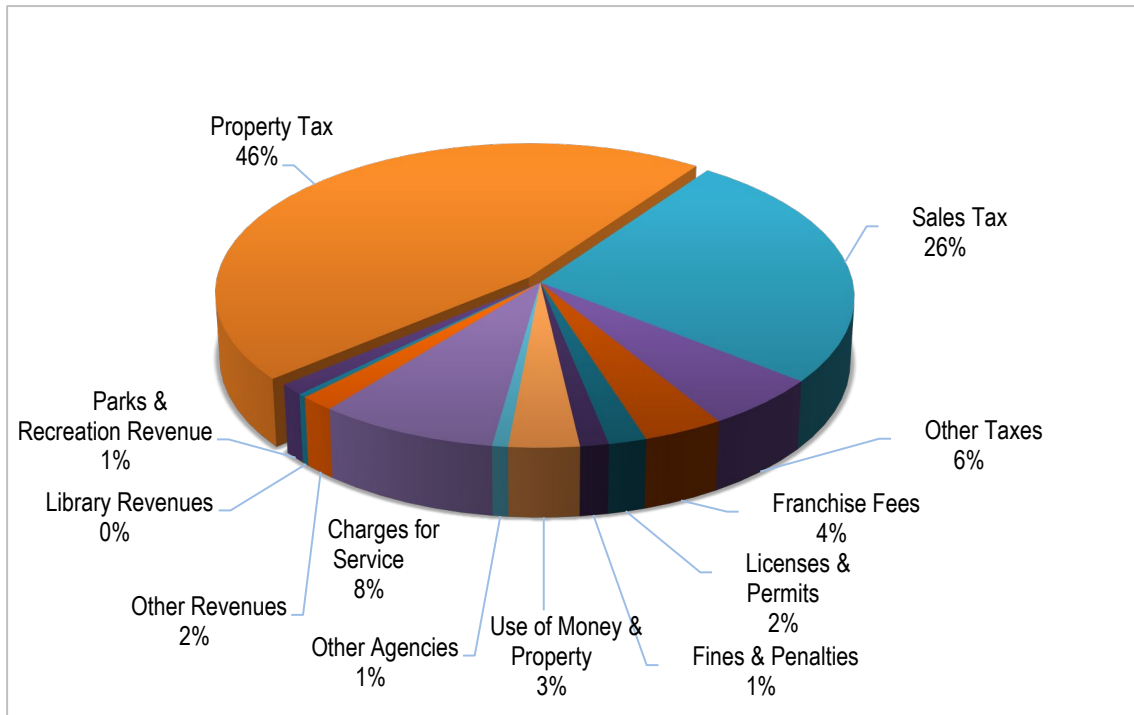


**CITY OF FULLERTON**  
**GENERAL FUND SUMMARY**  
FISCAL YEAR 2022-23

	2019-20 Actual	2020-21 Actual	2021-22 Adopted	2022-23 Adopted
<b>Revenues</b>				
Property Tax	46,185,429	50,074,855	48,945,064	52,166,938
Sales Tax	22,111,203	24,569,589	23,623,613	29,429,594
Other Taxes	5,267,832	4,358,792	4,145,000	6,327,544
Franchise Fees	4,145,175	4,181,577	4,300,000	4,300,000
Licenses & Permits	2,146,566	2,405,501	2,179,942	2,018,340
Fines & Penalties	1,007,058	868,659	1,024,000	1,524,100
Use of Money & Property	3,133,867	2,179,557	3,692,675	3,757,840
Other Agencies	885,474	1,763,681	706,000	846,725
Charges for Service	9,134,640	8,924,720	9,547,637	9,578,030
Other Revenues	714,302	437,666	1,128,044	1,863,541
Library Revenues	310,230	249,075	364,298	440,898
Parks & Recreation Revenue	1,964,129	1,228,603	1,252,112	1,371,377
<b>Total General Fund Revenues</b>	<b>\$97,005,905</b>	<b>\$101,242,275</b>	<b>\$100,908,385</b>	<b>\$113,624,927</b>
Net Transfers In	1,416,514	1,888,002	200,000	3,137,045
<b>Total Revenues/Transfers In</b>	<b>\$98,422,419</b>	<b>\$103,130,277</b>	<b>\$101,108,385</b>	<b>\$116,761,972</b>
<b>Expenditures</b>				
City Council	739,783	776,577	441,666	431,730
City Manager	1,579,953	3,296,915	3,022,334	3,658,061
Administrative Services	1,982,618	1,742,491	2,438,586	3,090,963
Human Resources	610,107	401,312	964,432	1,050,146
General Government	384,536	302,615	(3,390,000)	(800,230)
Fire	24,568,429	25,486,357	27,307,520	29,196,785
Police	47,320,067	46,424,209	52,869,256	53,452,074
Community & Economic Development	5,760,340	4,517,181	5,501,453	5,737,587
Public Works	6,941,544	6,944,475	7,910,926	9,040,198
Library	4,151,746	3,692,121	4,080,501	4,038,741
Parks & Recreation	5,889,852	4,386,235	5,915,249	5,422,413
<b>Total General Fund Expenditures</b>	<b>\$99,928,975</b>	<b>\$97,970,488</b>	<b>\$107,061,923</b>	<b>\$114,318,468</b>
Net Transfers Out	5,813,877	2,834,974	480,688	1,490,085
<b>Total Expenditures/Transfers Out</b>	<b>\$105,742,852</b>	<b>\$100,805,462</b>	<b>\$107,542,611</b>	<b>\$115,808,553</b>

**CITY OF FULLERTON**  
**GENERAL FUND REVENUES**  
FISCAL YEAR 2022-23

**Total General Fund Revenues: \$113,624,927**



**Property Tax**

Property Tax is the City's largest revenue source at 46% of all General Fund revenue. All taxable real and personal property within the City limits is subject to ad valorem taxation, a tax based on value that is secured by a lien on real property. These taxes are subject to 1% of the market value limitations of Proposition 13. For every \$1 of tax collected, the City of Fullerton receives \$0.1564 and the remainder is allocated to schools and other special districts.

**Sales and Use Tax**

Sales tax applies to all retail sales of goods and merchandise except those specifically exempt by law. Use tax generally applies to the storage, use, or other consumption in California of goods purchased from retailers in transactions not subject to the sales tax. The City receives \$0.01 of every \$0.0775 of sales and use tax collected within the Fullerton city limits.

**Franchise Fees**

Fees are charged to electrical, gas, refuse and cable TV companies for the privilege of operating in the City. Fees are generally based on the gross receipts from sales within the City.

**Transient Occupancy Tax**

The City levies a 10% tax on hotel/motel room occupancy of less than 30 days in length.



**CITY OF FULLERTON**  
**GENERAL FUND REVENUES**  
FISCAL YEAR 2022-23

Business Registration Tax

All persons conducting business within the City of Fullerton must pay a business registration tax based on a flat rate or gross receipts, depending on business type.

Charges for Services

The City charges various fees and charges for services provided, including development and inspection fees, paramedic fees, charges for public works, police, fire, library and parks and recreation services. By law, the City may not charge more than the cost of providing the service.

Use of Money & Property

This category is comprised of a variety of activities including property leases and concessions and interest income. Interest earnings are allocated to various funds monthly based upon cash balances.

Licenses & Permits

The City charges for the issuance of licenses and permits to conduct certain operations in the City, such as development, public works projects, fireworks sales, parking on streets in certain areas and alarm permits.

Revenues From Other Agencies

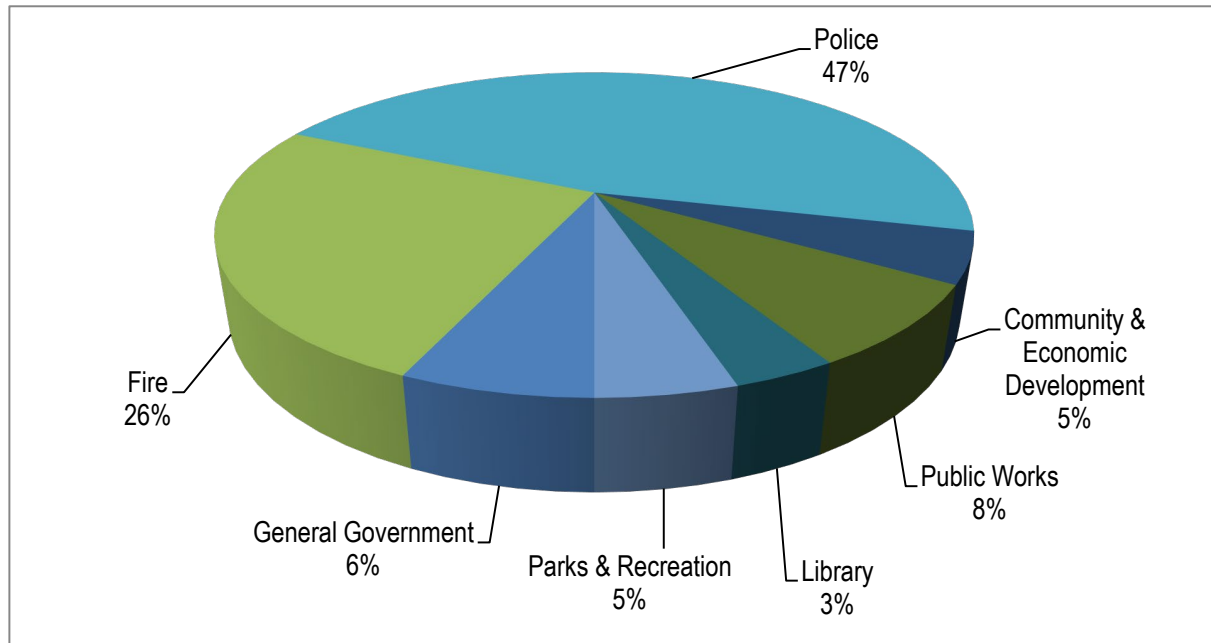
The City receives grants, subventions and reimbursements from the Federal, State and other local agencies. Examples include Motor Vehicle Licenses Fees, POST training reimbursements and disaster reimbursements when applicable.

Fines & Penalties

This revenue is generated from court fines related to parking citations, as well as other traffic violations and administrative citations.

**CITY OF FULLERTON**  
**GENERAL FUND EXPENDITURES**  
FISCAL YEAR 2022-23

**Total General Fund Expenditures: \$114,318,468**



**Salaries & Benefits - \$77.3 Million**

Salaries and Benefits are the City's largest General Fund expenditure category as the City of Fullerton is a full-service city, with in-house police and fire safety, along with traditional municipal services such as public works, community & economic development and parks & recreation and library community services. For FY 22-23, Salaries & Benefits account for approximately 68% of the General Fund budget and includes the City Council's cost containment strategies and budget reductions approved in FY 2021-22, which includes the unfunding of over 50 FTE positions.

FY 2022-23, Salaries & Benefits budget also includes negotiated labor agreement salary and benefit costs increases, merit-related salary step increases, and annual CalPERS retirement increases. In addition, FY 22-23 includes the addition of a standalone Fire Command structure, as the City and City of Brea ended the shared Fire Command agreement in FY 2021-22.

**Operations & Maintenance - \$36.9 Million**

The Maintenance and Operations (M&O) budget was developed under a Maintenance of Effort (MOE) budget, which allows the budget to increase as a result of built-in contractual increases for the City's major services' providers, cost of doing business increases, utility rate increases, and cost allocations to City's internal services funds. In FY 2022-23, the City's operating budget includes programming that is in line with City Council priorities of Public Safety, Infrastructure and Economic Development. This includes continued economic development efforts, park safety maintenance, revenue-generating services, and increased allocations to its Liability program.

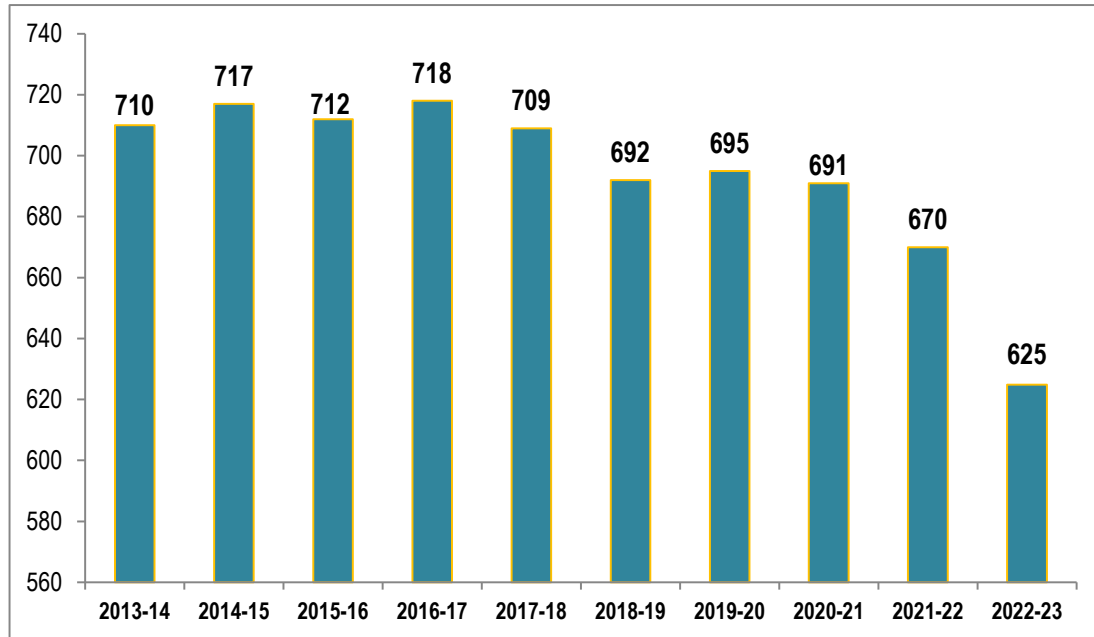
**Capital Outlay - \$100,000**

The Capital Outlay budget represents annual Public Safety equipment replacement costs.

**CITY OF FULLERTON**  
**SUMMARY OF BUDGETED POSITIONS**  
FISCAL YEAR 2022-23

Department	2020-21 Budgeted Positions	2021-22 Budgeted Positions	2022-23 Budgeted Positions
City Council	6.0	6.0	5.0
City Manager	7.0	7.0	8.0
Administrative Services	29.0	30.0	32.0
Human Resources	9.00	11.0	11.0
Fire	86.0	87.0	87.0
Police	209.0	203.0	190.0
Information Technology *	0.0	6.0	7.0
Community & Economic Development	30.0	31.0	31.0
Public Works	194.0	192.0	185.0
Parks and Recreation	21.0	21.0	14.0
Library	23.8	23.8	20.3
<b>Subtotal</b>	<b>614.8</b>	<b>617.8</b>	<b>590.3</b>
Part-Time Hours **	158,369	109,127	71,925
FTEs	76.1	52.5	34.6
<b>Grand Total</b>	<b>690.9</b>	<b>670.3</b>	<b>624.9</b>

**Budgeted FTE's - Last 10 Years**



\* Information Technology FTE Count was included in Administrative Services or Police Departments in prior fiscal years.

\*\* 2,080 part-time hours equal one full-time equivalent (FTE).



# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**

# FUND BALANCES SUMMARIES - FISCAL YEAR 2022-23

Fund	Fund Title	Projected Beginning Balance	+	Adopted Revenue	+	Adopted Transfers In
<b>GENERAL OPERATING FUNDS</b>						
10	General Fund	\$24,862,468		\$111,812,652		\$3,137,045
13	Library	672,280		440,898		3,597,843
15	Parks & Recreation	77,735		1,371,377		4,051,036
	<b>Subtotal</b>	<b>\$25,612,483</b>		<b>\$113,624,927</b>		<b>\$10,785,924</b>
<b>SPECIAL REVENUE FUNDS</b>						
11	Infrastructure Fund	80,688		-		1,490,085
22	Air Quality Improvement	854,555		196,600		
23	Sanitation	1,412,988		7,258,136		
25	Measure M2	3,578,957		3,041,029		
26	Housing	12,264,070		275,350		
27	FTV Cable-PEG	921,512		216,015		
28	SB2/PLHA Fund	211,893		1,070,068		
29	SB1/RMRA	4,841,182		3,260,098		
30	Gas Tax	2,499,915		4,136,503		
32	Grant Administration	(911,807)		1,334,006		
33	Supplemental Law Enforcement Svcs.	-		300,000		
34	Asset Seizure	358,270		375,679		
35	Community Development Block Grant	(118,338)		1,828,782		
36	Drainage Capital Outlay	6,460,762		893,795		
37	Traffic Safety	16,075		200,000		
38	ARPA Fund	28,720,608		-		
39	Park Dwelling	1,963,227		8,881,548		
46	Refuse	3,141,182		13,857,633		
<b>DEBT SERVICE FUNDS</b>						
58	Debt Service Reserve	205,907		-		
<b>CAPITAL PROJECT FUNDS</b>						
74	Capital Projects	1,226,699		5,317,672		17,374,668
<b>ENTERPRISE FUNDS</b>						
40	Airport	944,867		2,398,802		
41	CNG	116,855		160,000		
42	Brea Dam	2,929,302		4,003,700		
44	Water	41,717,280		53,418,563		2,000,000
45	Whiting/Lemon Parking	239,657		10,000		
47	Sewer	8,227,754		6,327,650		
<b>INTERNAL SERVICE FUNDS</b>						
62	Liability Insurance	1,469,170		12,380,365		
64	Vehicle Replacement	10,285,346		2,988,810		
65	Workers' Compensation	7,993,804		4,494,891		
66	Group Insurance	1,338,347		7,948,036		
67	Equipment Maintenance	1,714,523		3,467,291		
68	Information Technology	1,422,921		6,653,328		
69	Building Maintenance	(878,102)		2,803,410		
70	Facility Capital Repair	2,581,009		614,224		
	<i>Less: Internal Service Allocations</i>			<i>(40,250,355)</i>		
80-89	Successor Agency	5,593,656		10,077,724		
<b>TOTAL CITY FUNDS</b>		<b>\$179,037,218</b>		<b>\$243,564,280</b>		<b>\$31,650,677</b>

# FUND BALANCES SUMMARIES - FISCAL YEAR 2022-23

-	Adopted Transfers Out	-	Adopted Expenditures	=	Projected Ending Balance	Fund Title	Fund
						<b>GENERAL OPERATING FUNDS</b>	
	\$9,138,964		\$104,857,314		\$25,815,887	General	10
	-		4,038,741		672,280	Library	13
	-		5,422,413		77,735	Parks & Recreation	15
	<b>\$9,138,964</b>		<b>\$114,318,468</b>		<b>\$26,565,902</b>	<i>Subtotal</i>	
						<b>SPECIAL REVENUE FUNDS</b>	
	1,500,000		-		70,773	Infrastructure Fund	11
			303,050		748,105	Air Quality Improvement	22
			7,952,437		718,687	Sanitation	23
	2,259,834		680,000		3,680,152	Measure M2	25
			998,599		11,540,821	Housing	26
			194,856		942,671	FTV Cable-PEG	27
			1,070,068		211,893	SB2/PLHA Fund	28
	3,175,000		439		4,925,841	SB1/RMRA	29
	554,834		3,500,605		2,580,979	Gas Tax	30
			1,261,591		(839,392)	Grant Administration	32
			211,054		88,946	Supplemental Law Enforcement Svcs.	33
			501,736		232,213	Asset Seizure	34
	675,000		1,153,782		(118,338)	Community Development Block Grant	35
	1,500,000		265,366		5,589,191	Drainage Capital Outlay	36
	200,000		-		16,075	Traffic Safety	37
	10,150,000		178,892		18,391,716	ARPA Fund	38
	1,160,000		-		9,684,775	Park Dwelling	39
	-		13,579,058		3,419,757	Refuse	46
						<b>DEBT SERVICE FUNDS</b>	
			-		205,907	Debt Service Reserve	58
						<b>CAPITAL PROJECT FUNDS</b>	
			22,692,340		1,226,699	Capital Projects	74
						<b>ENTERPRISE FUNDS</b>	
			1,906,887		1,436,782	Airport	40
			241,927		34,928	CNG	41
	787,045		2,958,269		3,187,688	Brea Dam	42
			56,231,025		40,904,818	Water	44
			113,430		136,227	Whiting/Lemon Parking	45
			6,153,608		8,401,796	Sewer	47
						<b>INTERNAL SERVICE FUNDS</b>	
			11,741,481		2,108,054	Liability Insurance	62
			5,484,461		7,789,695	Vehicle Replacement	64
			4,118,088		8,370,607	Workers' Compensation	65
			8,345,450		940,933	Group Insurance	66
			3,932,594		1,249,220	Equipment Maintenance	67
			7,272,296		803,953	Information Technology	68
			3,596,687		(1,671,379)	Building Maintenance	69
	550,000		25,078		2,620,155	Facility Capital Repair	70
			(41,881,180)			<i>Less: Internal Service Allocations</i>	
	-		9,719,538		5,951,842	Successor Agency	80-89
	<b>\$31,650,677</b>		<b>\$248,821,980</b>		<b>\$172,148,693</b>	<b>TOTAL CITY FUNDS</b>	



# SCHEDULE OF INTERFUND TRANSFERS

FISCAL YEAR 2022-23

Fund	Transfers In	Transfers Out	Description
10 - General Fund	-	3,597,843	To Library Fund
	-	4,051,036	To Parks & Recreation Fund
	-	1,490,085	To Infrastructure Fund
	200,000	-	From Traffic Safety Fund
	2,650,000	-	From American Rescue Plan Act (ARPA)
	287,045	-	From Brea Dam Fund
<i>General Fund Subtotal</i>	<u>\$3,137,045</u>	<u>\$9,138,964</u>	
13 - Library Fund	3,597,843	-	From General Fund
15 - Parks & Recreation	4,051,036	-	From General Fund
11 - Infrastructure Fund	1,490,085	1,500,000	From General Fund / To Capital Projects Fund
25 - Measure M2	-	2,259,834	To Capital Projects Fund
29 - SB1/RMRA	-	3,175,000	To Capital Projects Fund
30 - Gas Tax	-	554,834	To Capital Projects Fund
35 - Community Development Block Grant	-	675,000	To Capital Projects Fund
36 - Drainage Capital Outlay	-	1,500,000	To Capital Projects Fund
37 - Traffic Safety	-	200,000	To General Fund
38 - American Rescue Plan Act (ARPA)	-	5,500,000	To Capital Projects Fund
	-	2,000,000	To Water Fund
	-	2,650,000	To General Fund
<i>ARPA Subtotal</i>	<u>\$0</u>	<u>\$10,150,000</u>	
39 - Park Dwelling		1,160,000	To Capital Projects Fund
42 - Brea Dam		287,045	To General Fund
		500,000	To Capital Projects Fund
44 - Water	2,000,000	-	From American Rescue Plan Act (ARPA)
70 - Facility Capital Repair		550,000	To Capital Projects Fund
74 - Capital Projects	1,500,000		From Infrastructure Fund
	2,259,834		From Measure M2 Fund
	3,175,000		From SB1/RMRA
	554,834		From Gas Tax Fund
	675,000		From CDBG
	1,500,000		From Drainage Capital Outlay
	5,500,000		From American Rescue Plan Act (ARPA)
	1,160,000		From Park Dwelling
	500,000		From Brea Dam
	550,000		From Facility Capital Repair Fund
<i>Capital Projects Subtotal</i>	<u>\$17,374,668</u>	<u>\$0</u>	
<b>TOTAL INTERFUND TRANSFERS</b>	<b>\$31,650,677</b>	<b>\$31,650,677</b>	

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2019-20 Actuals	2020-21 Actuals	2021-22 Budget	2022-23 Adopted
<b>GENERAL FUND (10)</b>				
<b>Property Taxes</b>				
Secured Property Taxes	30,336,352	33,119,031	31,689,023	34,624,291
Unsecured Property Taxes	828,336	862,152	830,685	901,337
Penalties/Delinquencies	37,433	71,366	43,000	43,000
Supplemental Property Taxes	566,925	586,637	479,980	575,000
Property Tax Collection Fees	(176,435)	(197,269)	(200,000)	(200,000)
Homeowners Subvention	90,197	138,397	143,000	143,000
Property Tax In Lieu of VLF	14,502,620	15,494,541	15,959,377	16,080,311
Total Property Taxes	<u>\$46,185,429</u>	<u>\$50,074,855</u>	<u>\$48,945,064</u>	<u>\$52,166,938</u>
<b>Other Taxes</b>				
Sales & Use Tax	22,111,203	24,569,589	23,623,613	29,429,594
Public Safety Prop 172	983,317	1,001,790	1,000,000	1,017,000
Transient Occupancy Tax	2,377,697	1,330,125	1,250,000	3,260,000
Business Registration Tax	1,159,258	1,089,393	1,160,000	1,165,544
Oil Extraction Tax	6,386	6,909	10,000	10,000
Real Estate Transfer Tax	741,174	930,576	725,000	875,000
Total Other Taxes	<u>\$27,379,035</u>	<u>\$28,928,382</u>	<u>\$27,768,613</u>	<u>\$35,757,138</u>
<b>Licenses &amp; Permits</b>				
Development Permits	1,288,242	1,482,964	1,315,914	1,400,350
Parking Permits	16,118	16,404	20,500	16,000
Fireworks Permits	26,186	70,564	34,890	34,890
Public Works Permits	109,649	112,653	130,000	120,000
Police Alarm Permits	234,002	238,294	204,538	275,000
Other Licenses & Permits	88,868	103,357	94,100	151,700
Hazardous Materials Disclosures	272,955	271,508	275,000	-
Underground Tank Permits	87,761	86,257	85,000	-
Overload Permits	22,784	23,500	20,000	20,400
Total Licenses & Permits	<u>\$2,146,566</u>	<u>\$2,405,501</u>	<u>\$2,179,942</u>	<u>\$2,018,340</u>
<b>Fines &amp; Penalties</b>				
Other Court Fines	994,818	847,839	1,000,000	1,500,000
Administrative Citations	12,240	20,820	24,000	24,100
Total Fines & Penalties	<u>\$1,007,058</u>	<u>\$868,659</u>	<u>\$1,024,000</u>	<u>\$1,524,100</u>

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2019-20 Actuals	2020-21 Actuals	2021-22 Budget	2022-23 Adopted
<b>GENERAL FUND (10) cont.</b>				
<b>Use of Money &amp; Property</b>				
Interest Income	438,429	160,090	361,230	361,230
Unrealized Gain (loss)	(23,025)	(507,435)	-	-
Supplemental Interest	458,834	399,062	238,835	-
Property Lease	1,230,378	1,241,563	1,237,563	1,237,563
Cell Tower Rent	11,478	6,473	251,000	255,000
Rents	511,789	376,909	699,000	699,000
Leases	42,531	43,847	445,000	745,000
General Concessions	75,787	75,787	75,787	75,787
R-O-W Impact Fee	387,260	383,260	383,260	383,260
Prisoners' Welfare	405	-	1,000	1,000
Franchise Fees	4,145,175	4,181,577	4,300,000	4,300,000
Total Use of Money & Property	<u>\$7,279,041</u>	<u>\$6,361,133</u>	<u>\$7,992,675</u>	<u>\$8,057,840</u>
<b>Other Agencies</b>				
Motor Vehicle In-Lieu Tax	113,039	104,047	100,000	125,000
POST	73,531	15,798	30,000	30,000
State Mandated Costs	79,418	133,158	100,000	100,000
Parks Maint. - School District	-	181,608	175,000	175,000
Other Agency Contributions	501,599	1,329,070	301,000	416,725
Federal Dept of Justice	117,887	-	-	-
Total Other Agencies	<u>\$885,474</u>	<u>\$1,763,681</u>	<u>\$706,000</u>	<u>\$846,725</u>
<b>Charges for Services</b>				
Zoning & Planning Fees	439,190	430,864	406,000	510,100
Plan Check Fees	813,440	765,116	728,174	1,072,574
Microfilming Fees	25,069	32,476	20,000	20,000
Sale of Maps & Publications	4,051	5,565	3,000	8,000
Misc. Filing/Certification Fees	-	4,514	-	-
Sanitation Dist. Connection Fees	7,660	5,769	10,000	10,000
Police Fees	996,335	1,127,838	1,434,457	1,437,646
Business License Review	26,509	15,136	14,000	14,000
Fire Fees	398,322	376,980	438,399	350,000
Ambulance Billing	4,150,036	3,520,400	4,126,818	4,126,818
Paramedic Fees	724,433	705,070	705,000	705,000
Public Works Fees	440,941	526,091	339,700	362,000
Refuse Service	871,344	1,182,520	1,114,988	737,892
Damage Repair	44,696	134,719	20,000	40,000
Other Reimbursement	-	10,181	-	-
Parking Fees	167,901	73,522	175,000	175,000
Miscellaneous Fees	24,716	7,958	12,100	9,000
Total Charges for Services	<u>\$9,134,640</u>	<u>\$8,924,720</u>	<u>\$9,547,637</u>	<u>\$9,578,030</u>

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2019-20 Actuals	2020-21 Actuals	2021-22 Budget	2022-23 Adopted
<b>GENERAL FUND (10) cont.</b>				
<b>Other Revenues</b>				
Sale of Property	370,249	23,049	10,000	10,000
Donations	6,734	287,298	293,044	303,977
Misc. Reimbursements/Rebates	28,072	22,191	15,000	15,000
Admin. Indirect Cost	-	-	800,000	1,524,564
Miscellaneous	309,247	105,128	10,000	10,000
Total Other Revenues	<u>\$714,302</u>	<u>\$437,666</u>	<u>\$1,128,044</u>	<u>\$1,863,541</u>
<b>GENERAL FUND TOTAL</b>	<b><u>\$94,731,544</u></b>	<b><u>\$99,764,596</u></b>	<b><u>\$99,291,975</u></b>	<b><u>\$111,812,652</u></b>
<b>LIBRARY FUND (13)</b>				
Secured Property Taxes	72,718	74,837	80,598	80,598
Fines & Fees	38,289	2,316	10,100	4,200
Rents	36,810	1,500	20,000	20,000
State Grants	7,940	-	40,000	40,000
Federal Grants	-	-	-	-
Passport Execution Fee	141,255	-	125,000	168,000
Passport Photo Fee	28,257	10	28,000	28,500
Donations	5,730	4,602	600	600
Miscellaneous	492	89,646	-	-
Restricted Contributions	(21,260)	76,164	60,000	99,000
LIBRARY FUND TOTAL	<u>\$310,230</u>	<u>\$249,075</u>	<u>\$364,298</u>	<u>\$440,898</u>
<b>PARKS &amp; RECREATION FUND (15)</b>				
Cell Tower Rent	231,687	274,240	-	-
Rents	159,951	92,603	152,000	82,000
Facility Rentals	360,690	(50,978)	271,500	524,100
Leases	583,192	441,057	105,852	105,852
Field Use Charges	49,800	149,405	95,325	125,000
General Concessions	16,866	1	13,500	6,000
Parks & Recreation Fees	425,535	239,579	505,135	458,425
Donations	83,763	74,535	80,000	13,000
Miscellaneous	31,219	6,345	28,800	57,000
Museum Center	21,427	1,817	-	-
PARKS & RECREATION FUND TOTAL	<u>\$1,964,129</u>	<u>\$1,228,603</u>	<u>\$1,252,112</u>	<u>\$1,371,377</u>
<b>GENERAL FUNDS TOTAL</b>	<b><u>\$97,005,903</u></b>	<b><u>\$101,242,275</u></b>	<b><u>\$100,908,386</u></b>	<b><u>\$113,624,927</u></b>

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2019-20 Actuals	2020-21 Actuals	2021-22 Budget	2022-23 Adopted
<b>SPECIAL REVENUE FUNDS</b>				
<b>AIR QUALITY FUND (22)</b>				
Motor Vehicle Air Quality Fees	181,139	185,242	181,000	181,000
Other Agency Contributions	-	-	-	-
Interest Income	22,085	4,527	15,600	15,600
<b>AIR QUALITY FUND TOTAL</b>	<b>\$203,223</b>	<b>\$189,769</b>	<b>\$196,600</b>	<b>\$196,600</b>
<b>SANITATION FUND (23)</b>				
Sanitation Fees	5,652,074	5,781,554	6,400,000	7,200,000
Damage Repair	-	5,384	-	-
Interest Income	83,785	6,744	58,136	58,136
<b>SANITATION FUND TOTAL</b>	<b>\$5,652,074</b>	<b>5,793,682</b>	<b>\$6,458,136</b>	<b>\$7,258,136</b>
<b>MEASURE M2 FUND (25)</b>				
Measure M2	2,447,087	2,357,163	2,470,502	2,968,104
Interest Income	102,219	41,375	72,925	72,925
<b>MEASURE M2 FUND TOTAL</b>	<b>\$2,549,307</b>	<b>\$2,398,538</b>	<b>\$2,543,427</b>	<b>\$3,041,029</b>
<b>HOUSING FUND (26)</b>				
Other Revenue	6,550	4,750	-	-
Interest Income	312,817	248,329	244,756	275,350
<b>HOUSING FUND TOTAL</b>	<b>\$319,367</b>	<b>\$253,079</b>	<b>\$244,756</b>	<b>\$275,350</b>
<b>FTV CABLE-PEG ACCESS FUND (27)</b>				
Franchise - Cable PEG Support	213,244	200,407	200,000	200,000
Interest Income	16,164	3,127	16,015	16,015
<b>FTV CABLE-PEG FUND TOTAL</b>	<b>\$229,408</b>	<b>\$203,535</b>	<b>\$216,015</b>	<b>\$216,015</b>
<b>SB2/PLHA FUND (28)</b>				
State Grant	-	688,452	-	1,070,068
Interest Income	-	668	-	-
<b>SB2/PLHA FUND TOTAL</b>	<b>\$0</b>	<b>\$689,120</b>	<b>\$0</b>	<b>\$1,070,068</b>
<b>SB1/RMRA FUND (29)</b>				
Gas Tax SB1/RMRA	2,473,694	2,407,050	2,791,451	3,178,282
Interest Income	87,747	70,156	51,135	81,816
<b>SB1/RMRA FUND TOTAL</b>	<b>\$2,561,441</b>	<b>\$2,477,205</b>	<b>\$2,842,586</b>	<b>\$3,260,098</b>

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2019-20 Actuals	2020-21 Actuals	2021-22 Budget	2022-23 Adopted
<b>SPECIAL REVENUE FUNDS (cont.)</b>				
<b>GAS TAX FUND (30)</b>				
Gas Tax	3,258,840	3,185,143	3,640,532	4,060,483
Damage Repair	15,945	14,644	-	15,000
Interest Income	92,562	26,661	61,020	61,020
<b>GAS TAX FUND TOTAL</b>	<b>\$3,367,347</b>	<b>\$3,226,447</b>	<b>\$3,701,552</b>	<b>\$4,136,503</b>
<b>GRANTS FUND (32)</b>				
State Grants	153,341	105,798	35,000	35,000
County Grants	-	-	-	-
Older Americans Act Grant	43,763	151,903	109,863	80,564
HOME Grant	44,780	86,985	539,238	539,238
Federal Grants	1,604,702	4,049,773	-	302,498
Other Agency Contributions	633,696	671,214	342,973	336,706
Miscellaneous	53,402	26,297	40,000	40,000
<b>GRANTS FUND TOTAL</b>	<b>\$2,533,683</b>	<b>\$5,091,969</b>	<b>\$1,067,074</b>	<b>\$1,334,006</b>
<b>SLES FUND (33)</b>				
State Grants	339,208	338,298	210,000	300,000
<b>SLES FUND TOTAL</b>	<b>\$339,208</b>	<b>\$338,298</b>	<b>\$210,000</b>	<b>\$300,000</b>
<b>ASSET SEIZURE FUND (34)</b>				
Federal DOJ Grants	237,097	376,717	100,000	350,000
Other Federal Grants	3,010	-	15,000	15,000
Miscellaneous	7,284	98,244	-	-
Interest Income	21,650	(492)	10,679	10,679
<b>ASSET SEIZURE FUND TOTAL</b>	<b>\$269,041</b>	<b>\$474,468</b>	<b>\$125,679</b>	<b>\$375,679</b>
<b>CDBG FUND (35)</b>				
CDBG	1,783,689	1,372,023	1,345,723	1,828,782
Miscellaneous	57,662	707	-	-
<b>CDBG FUND TOTAL</b>	<b>\$1,841,351</b>	<b>\$1,372,730</b>	<b>\$1,345,723</b>	<b>\$1,828,782</b>
<b>DRAINAGE CAPITAL OUTLAY FUND (36)</b>				
Sanitation Fees	2,196,313	2,248,382	1,600,000	800,000
Interest Income	181,165	37,640	93,795	93,795
<b>DRAINAGE CAP. OUTLAY FUND TOTAL</b>	<b>\$2,377,478</b>	<b>\$2,286,022</b>	<b>\$1,693,795</b>	<b>\$893,795</b>
<b>TRAFFIC SAFETY FUND (37)</b>				
Motor Vehicle Fines	193,500	143,492	200,000	200,000
<b>TRAFFIC SAFETY FUND TOTAL</b>	<b>\$193,500</b>	<b>\$143,492</b>	<b>\$200,000</b>	<b>\$200,000</b>



**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2019-20 Actuals	2020-21 Actuals	2021-22 Budget	2022-23 Adopted
<b>ARPA FUND (38)</b>				
Federal Grant	-	-	-	-
Interest Income	-	61,277	-	-
ARPA FUND TOTAL	\$0	\$61,277	\$0	\$0
<b>PARK DWELLING FUND (39)</b>				
Park Dwelling Fees	472,420	688,780	1,241,700	8,786,620
Interest Income	176,919	26,543	94,928	94,928
PARK DWELLING FUND TOTAL	\$649,339	\$715,323	\$1,336,628	\$8,881,548
<b>ENTERPRISE FUNDS</b>				
<b>AIRPORT FUND (40)</b>				
Aircraft Taxes	106,514	87,697	100,000	110,000
Parking Fees	960	500	1,250	1,374
Rents	69,107	56,831	72,000	75,600
Fixed-Base Operators	549,212	529,970	525,000	551,250
Hangar Admin. Fees	1,800	5,600	4,000	4,000
Hangar Rental	1,106,382	1,100,610	1,200,000	1,260,000
Fuel Flowage Fees	49,856	39,767	42,000	42,000
Tie-Downs	64,935	65,031	46,000	50,600
Visitor Aircraft Parking	5,016	17,920	5,000	5,500
Field Use Charges	2,132	1,574	1,700	1,700
Airport Fees	-	4,400	4,700	4,400
FAA Federal Grants	-	257,779	-	250,000
Interest Income	81,779	10,613	35,448	35,448
Miscellaneous	5,604	1,785	6,000	6,930
AIRPORT FUND TOTAL	\$2,043,298	\$2,180,077	\$2,043,098	\$2,398,802
<b>COMPRESSED NATURAL GAS (CNG) FUND (41)</b>				
CNG Sales	189,971	170,105	160,000	160,000
Interest Income	10,040	250	-	-
TOTAL CNG FUND	\$200,010	\$170,356	\$160,000	\$160,000
<b>BREA DAM FUND (42)</b>				
Cell Tower Rent	30,193	30,910	32,000	32,000
Park Property Lease	23,975	18,624	24,000	24,000
Rents	2,000	2,000	-	2,000
Facility Rentals	34,203	72,971	39,600	39,200
Field Use Charges	126,131	175,182	32,000	202,000
General Concessions	3,549	1,366	-	1,000
Parking Fees	151,762	-	80,000	80,000
Recreation Fees	223,294	354,536	11,960	350,000
Golf Revenues	1,853,014	3,302,334	2,030,000	3,243,500
Donations	-	-	-	30,000
Interest Income	(14,301)	7,622	-	-
BREA DAM FUND TOTAL	\$2,433,820	\$3,965,542	\$2,249,560	\$4,003,700

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2019-20 Actuals	2020-21 Actuals	2021-22 Budget	2022-23 Adopted
<b>ENTERPRISE FUNDS</b>				
<b>WATER FUND (44)</b>				
Water Sales	36,761,224	43,529,416	47,540,000	51,140,000
Water Permits	60,883	31,431	45,000	45,000
Cell Tower Rent	302,455	291,726	320,000	320,000
Customer Service Charges	177,181	111,049	240,000	240,000
Plan Check Fees	33,243	37,788	38,000	41,800
Misc. Fees & Charges	32,099	32,857	40,000	45,400
Water Delinquency Charges	404,375	591,484	600,000	600,000
Water System Reimbursements	9,765	18,394	5,000	7,748
Sale of Property	19,512	95,415	15,000	20,000
State Grant	-	689,077	-	-
Federal Grant	-	290,000	-	-
Underground Locating Impact Fee	-	-	-	270,000
Miscellaneous Revenue	89,473	161,132	88,615	88,615
Interest Income	1,110,621	143,441	496,508	600,000
Contributed Assets	567,355	65,125	-	-
<b>WATER FUND TOTAL</b>	<b>\$39,568,185</b>	<b>\$46,088,334</b>	<b>\$49,428,123</b>	<b>\$53,418,563</b>
<b>WHITING-LEMON PARKING FUND (45)</b>				
Parking Fees	6,319	-	10,000	10,000
Interest Income	-	(1,527)	-	-
<b>WHITING-LEMON PARKING FUND TOTAL</b>	<b>\$6,319</b>	<b>(\$1,527)</b>	<b>\$10,000</b>	<b>\$10,000</b>
<b>REFUSE FUND (46)</b>				
Refuse Collection & Disposal	11,624,005	12,665,043	12,466,917	12,981,669
AB 939 Fees	435,104	441,753	360,000	446,400
Refuse Admin Reimbursement	-	-	-	134,171
CRV	-	-	-	265,393
Miscellaneous	-	27,500	-	-
Interest Income	44,255	7,741	-	30,000
<b>REFUSE FUND TOTAL</b>	<b>\$12,103,363</b>	<b>\$13,142,038</b>	<b>\$12,826,917</b>	<b>\$13,857,633</b>
<b>SEWER FUND (47)</b>				
Sewer Service Fee	5,908,356	6,175,843	6,100,000	6,100,000
Wastewater Discharge Permit	35,500	36,200	40,000	40,000
Interest Income	386,667	28,269	187,650	187,650
<b>SEWER FUND TOTAL</b>	<b>\$6,330,523</b>	<b>\$6,240,311</b>	<b>\$6,327,650</b>	<b>\$6,327,650</b>

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2019-20 Actuals	2020-21 Actuals	2021-22 Budget	2022-23 Adopted
<b>INTERNAL SERVICES FUNDS</b>				
<b>LIABILITY INSURANCE FUND (62)</b>				
Interfund Insurance	5,959,115	6,355,060	7,346,020	12,030,365
Interest Income	828,269	48,496	-	350,000
Bond Proceeds	-	5,010,000	-	-
Revenue Allocation	(5,959,115)	(11,365,060)	(7,346,020)	(12,030,365)
Insurance Reimbursements	1,200	900	-	-
<b>LIABILITY INSURANCE FUND TOTAL</b>	<b>\$829,469</b>	<b>\$49,396</b>	<b>\$0</b>	<b>\$350,000</b>
<b>VEHICLE REPLACEMENT FUND (64)</b>				
Interfund Equip. Replacement	1,408,560	1,636,296	2,822,624	2,908,810
Interest Income	170,593	19,855	80,000	80,000
Sale of Property	-	147,244	-	-
Revenue Allocation	(1,408,560)	(1,636,296)	(2,822,624)	(2,908,810)
Miscellaneous	50,522	35,000	-	-
<b>EQUIPMENT REPLACEMENT FUND TOTAL</b>	<b>\$221,115</b>	<b>\$202,099</b>	<b>\$80,000</b>	<b>\$80,000</b>
<b>WORKERS' COMPENSATION FUND (65)</b>				
Interfund Workers' Compensation	4,276,274	4,520,937	4,489,046	4,044,891
Interest Income	849,191	99,751	-	450,000
Revenue Allocation	(4,276,274)	(4,520,937)	(4,489,046)	(4,044,891)
Insurance Recovery Costs	-	1,795	-	-
Benefit Reimbursements	172,106	234,727	-	-
<b>WORKERS' COMPENSATION FUND TOTAL</b>	<b>\$1,021,298</b>	<b>\$336,274</b>	<b>\$0</b>	<b>\$450,000</b>
<b>GROUP INSURANCE FUND (66)</b>				
Interfund Insurance	7,696,373	7,495,483	8,689,606	7,923,036
Interest Income	69,023	666	-	25,000
Donations	-	-	-	-
Cigna Wellness Contributions	748	76,489	-	-
Revenue Allocation	(7,696,373)	(7,495,483)	(8,689,606)	(7,923,036)
<b>GROUP INSURANCE FUND TOTAL</b>	<b>\$69,771</b>	<b>\$77,156</b>	<b>\$0</b>	<b>\$25,000</b>
<b>EQUIPMENT MAINTENANCE FUND (67)</b>				
Interfund Equip. Maintenance	2,980,783	3,143,732	3,309,654	3,387,291
Interest Income	213,719	21,997	-	80,000
Damage Repair	21,764	29,189	-	-
Sale of Property	198	305	-	-
Revenue Allocation	(2,980,783)	(3,143,732)	(3,309,654)	(3,387,291)
<b>EQUIPMENT MAINTENANCE FUND TOTAL</b>	<b>\$235,680</b>	<b>\$51,491</b>	<b>\$0</b>	<b>\$80,000</b>

**REVENUE SUMMARIES  
DETAIL BY FUND**

Revenue Source	2019-20 Actuals	2020-21 Actuals	2021-22 Budget	2022-23 Adopted
<b>INTERNAL SERVICES FUNDS (cont.)</b>				
<b>INFORMATION TECHNOLOGY FUND (68)</b>				
Interfund Information Technology	3,131,522	2,958,310	6,507,928	6,608,328
Interest Income	31,878	38,150	-	45,000
Revenue Allocation	(3,131,522)	(2,958,310)	(6,507,928)	(6,608,328)
INFORMATION TECHNOLOGY FUND TOTAL	<u>\$31,878</u>	<u>\$38,150</u>	<u>\$0</u>	<u>\$45,000</u>
<b>BUILDING MAINTENANCE FUND (69)</b>				
Interfund Building Maintenance	2,652,787	2,750,643	2,765,130	2,783,410
Interest Income	37,380	7,373	-	20,000
Damage Repair	-	-	-	-
Revenue Allocation	(2,652,787)	(2,750,643)	(2,765,130)	(2,783,410)
BUILDING MAINTENANCE FUND TOTAL	<u>\$37,380</u>	<u>\$7,373</u>	<u>\$0</u>	<u>\$20,000</u>
<b>FACILITY CAPITAL REPAIR FUND (70)</b>				
Interfund Facility Capital Repair	545,453	516,533	564,224	564,224
Interest Income	68,406	21,728	10,000	50,000
Other Revenues	88,880	-	-	-
Revenue Allocation	(545,453)	(516,533)	(564,224)	(564,224)
FACILITY CAPITAL REPAIR FUND TOTAL	<u>\$157,286</u>	<u>\$21,728</u>	<u>\$10,000</u>	<u>\$50,000</u>
<b>CAPITAL PROJECTS FUND (74)</b>				
State Grants	6,749,857	322,181	1,250,000	2,750,000
Measure M Regional	1,409,535	5,035,292	100,000	1,638,672
Federal Grants	13,546,069	-	-	409,000
Other Agency Contributions	2,144,068	229,644	1,002,400	400,000
Traffic Mitigation Fees	62,155	-	-	120,000
Developer Agreement Fees	-	21,528	350,000	-
Bond/Loan Proceeds	-	-	-	-
Interest Income	516	-	-	-
Miscellaneous	57,959	119,322	-	-
CAPITAL PROJECTS FUND TOTAL	<u>\$23,970,159</u>	<u>\$5,727,967</u>	<u>\$2,702,400</u>	<u>\$5,317,672</u>

**REVENUE SUMMARIES  
DETAIL BY FUND**

<b>Revenue Source</b>	<b>2019-20 Actuals</b>	<b>2020-21 Actuals</b>	<b>2021-22 Budget</b>	<b>2022-23 Adopted</b>
<b>SUCCESSOR AGENCY FUNDS (80-89)</b>				
RPTTF Taxes/ROPS	11,834,201	9,365,723	12,189,228	9,734,354
Rents	-	-	-	-
Interest Income	967,647	636,096	25,000	25,000
Miscellaneous	-	-	-	-
Bond Proceeds	318,370	1,889,666	318,370	318,370
SUCCESSOR AGENCY FUNDS TOTAL	<u>\$13,120,219</u>	<u>\$11,891,485</u>	<u>\$12,532,598</u>	<u>\$10,077,724</u>
 <b>TOTAL CITWIDE REVENUES</b>	 <u><u>\$222,242,036</u></u>	 <u><u>\$217,145,479</u></u>	 <u><u>\$211,460,703</u></u>	 <u><u>\$243,564,280</u></u>

**EXPENDITURE SUMMARIES  
BY FUND & DEPARTMENT**

<b>Fund/Department</b>	<b>2019-20 Actuals</b>	<b>2020-21 Actuals</b>	<b>2021-22 Budget</b>	<b>2022-23 Adopted</b>
<b>GENERAL FUNDS (10-15)</b>				
City Council	739,783	776,577	441,666	431,730
City Manager	1,579,953	3,296,915	3,022,334	3,658,061
Administrative Services	1,982,618	1,742,491	2,438,586	3,090,963
Human Resources	610,107	401,312	964,432	1,050,146
General Government	384,536	302,615	(3,390,000)	(800,230)
Fire	24,568,429	25,486,357	27,307,520	29,196,785
Police	47,320,067	46,424,209	52,869,256	53,452,073
Community & Economic Development	5,760,340	4,517,181	5,501,453	5,737,587
Public Works	6,941,544	6,944,475	7,910,926	9,040,198
Library	4,151,746	3,692,121	4,080,501	4,038,741
Parks & Recreation	5,889,852	4,386,235	5,915,249	5,422,413
<b>TOTAL GENERAL FUNDS</b>	<b>\$99,928,975</b>	<b>\$97,970,488</b>	<b>\$107,061,923</b>	<b>\$114,318,468</b>
<b>AIR QUALITY IMPROVEMENT FUND (22)</b>				
Community & Economic Development	20,937	11,190	-	-
Public Works	-	-	303,050	303,050
<b>TOTAL AIR QUALITY IMPROVEMENT FUND</b>	<b>20,937</b>	<b>11,190</b>	<b>303,050</b>	<b>303,050</b>
<b>SANITATION FUND (23)</b>				
City Manager	39,943	63,915	54,018	-
Administrative Services	67,739	53,471	55,995	51,257
Human Resources	10,276	22,865	10,733	-
General Government	7,631	12,964	-	-
Fire	92,225	48,910	-	-
Public Works	6,162,288	6,108,505	7,098,559	7,901,180
<b>TOTAL SANITATION FUND</b>	<b>\$6,380,102</b>	<b>\$6,310,632</b>	<b>\$7,219,305</b>	<b>\$7,952,437</b>
<b>MEASURE M2 FUND (25)</b>				
Public Works	114,709	102,082	210,000	404,000
Parks and Recreation	108,887	21,863	205,183	276,000
<b>TOTAL MEASURE M2 FUND</b>	<b>\$223,597</b>	<b>\$123,945</b>	<b>\$415,183</b>	<b>\$680,000</b>
<b>HOUSING FUND (26)</b>				
Community & Economic Development	1,324,934	148,563	935,642	998,599
<b>TOTAL HOUSING FUND</b>	<b>\$1,324,934</b>	<b>\$148,563</b>	<b>\$935,642</b>	<b>\$998,599</b>



**EXPENDITURE SUMMARIES  
BY FUND & DEPARTMENT**

<b>Fund/Department</b>	<b>2019-20 Actuals</b>	<b>2020-21 Actuals</b>	<b>2021-22 Budget</b>	<b>2022-23 Adopted</b>
<b>FTV CABLE-PEG ACCESS FUND (27)</b>				
City Manager	121,640	106,568	192,229	194,856
TOTAL FTV CABLE-PEG FUND	\$121,640	\$106,568	\$192,229	\$194,856
<b>SB2/PHLA FUND (28)</b>				
Community & Economic Development	-	923,341	-	1,070,068
TOTAL SB2/PHLA FUND	\$0	\$923,341	\$0	\$1,070,068
<b>SB1/RMRA FUND (29)</b>				
Public Works	-	-	-	439
TOTAL S1/RMRA FUND	\$0	\$0	\$0	\$439
<b>GAS TAX FUND (30)</b>				
Public Works	2,564,480	2,639,032	3,048,841	3,500,605
TOTAL GAS TAX FUND	\$2,564,480	\$2,639,032	\$3,048,841	\$3,500,605
<b>GRANTS FUND (32)</b>				
City Manager	369	150,268	27,285	-
Administrative Services	284,565	183,052	-	-
Human Resources	41,798	63,917	-	-
Fire	51,730	5,816	-	-
Police	690,050	1,053,756	132,867	641,600
Community & Economic Development	120,156	2,731,555	682,014	539,238
Public Works	98,169	342,815	-	-
Library	-	67,447	-	-
Parks & Recreation	390,036	535,994	498,752	80,753
TOTAL GRANTS FUND	\$1,676,874	\$5,134,619	\$1,340,918	\$1,261,591
<b>SLES FUND (33)</b>				
Police	339,208	338,298	210,000	211,054
TOTAL SLES FUND	\$339,208	\$338,298	\$210,000	\$211,054

**EXPENDITURE SUMMARIES  
BY FUND & DEPARTMENT**

<b>Fund/Department</b>	<b>2019-20 Actuals</b>	<b>2020-21 Actuals</b>	<b>2021-22 Budget</b>	<b>2022-23 Adopted</b>
<b>ASSET SEIZURE FUND (34)</b>				
Police	528,759	619,607	156,124	501,736
TOTAL ASSET SEIZURE FUND	<u>\$528,759</u>	<u>\$619,607</u>	<u>\$156,124</u>	<u>\$501,736</u>
<b>CDBG FUND (35)</b>				
Community & Economic Development	1,237,071	1,448,066	1,613,928	1,153,782
CDBG FUND	<u>\$1,237,071</u>	<u>\$1,448,066</u>	<u>\$1,613,928</u>	<u>\$1,153,782</u>
<b>DRAINAGE CAPITAL OUTLAY FUND (36)</b>				
Public Works	169,435	119,278	224,825	265,366
TOTAL DRAINAGE CAPITAL OUTLAY FUND	<u>\$169,435</u>	<u>\$119,278</u>	<u>\$224,825</u>	<u>\$265,366</u>
<b>ARPA FUND (38)</b>				
City Manager	-	-	-	24,095
Administrative Services	-	-	-	154,797
TOTAL ARPA FUND	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$178,892</u>
<b>AIRPORT FUND (40)</b>				
Public Works	2,521,166	1,934,203	1,468,693	1,656,887
Capital Improvements	187,858	-	1,950,000	250,000
TOTAL AIRPORT FUND	<u>\$2,709,024</u>	<u>\$1,934,203</u>	<u>\$3,418,693</u>	<u>\$1,906,887</u>
<b>CNG FUND (41)</b>				
Public Works	197,739	168,519	216,683	241,927
TOTAL CNG FUND	<u>\$197,739</u>	<u>\$168,519</u>	<u>\$216,683</u>	<u>\$241,927</u>
<b>BREA DAM FUND (42)</b>				
Public Works	-	-	-	-
Parks & Recreation	2,708,906	2,703,954	2,102,924	2,958,269
TOTAL BREA DAM FUND	<u>\$2,708,906</u>	<u>\$2,703,954</u>	<u>\$2,102,924</u>	<u>\$2,958,269</u>

**EXPENDITURE SUMMARIES  
BY FUND & DEPARTMENT**

<b>Fund/Department</b>	<b>2019-20 Actuals</b>	<b>2020-21 Actuals</b>	<b>2021-22 Budget</b>	<b>2022-23 Adopted</b>
<b>WATER FUND (44)</b>				
City Council	6,008	4,345	8,704	7,617
City Manager	70,547	112,840	108,818	-
Administrative Services	1,505,378	1,505,196	1,966,666	1,517,416
Human Resources	34,258	53,689	35,777	-
Public Works	30,640,957	29,691,441	30,613,802	34,722,864
Parks & Recreation	39,464	39,675	47,825	53,128
Capital Improvements	4,775,600	447,989	9,550,000	19,930,000
<b>TOTAL WATER FUND</b>	<b>\$37,072,212</b>	<b>\$31,855,174</b>	<b>\$42,331,592</b>	<b>\$56,231,025</b>
<b>WHITING/LEMON PARKING FUND (45)</b>				
Public Works	105,444	95,747	72,296	113,430
<b>TOTAL WHITING/LEM. PARKING FUND</b>	<b>\$105,444</b>	<b>\$95,747</b>	<b>\$72,296</b>	<b>\$113,430</b>
<b>REFUSE COLLECTION FUND (46)</b>				
Administrative Services	12,005	20,129	41,656	171,744
Public Works	11,887,138	12,693,641	11,914,403	13,407,314
<b>TOTAL REFUSE COLLECTION FUND</b>	<b>\$11,899,143</b>	<b>\$12,713,770</b>	<b>\$11,956,059</b>	<b>\$13,579,058</b>
<b>SEWER FUND (47)</b>				
City Manager	40,102	64,074	65,507	-
Administrative Services	56,727	65,297	68,260	51,257
Human Resources	6,851	25,482	7,156	-
Public Works	4,670,168	3,223,818	3,734,690	4,402,351
Capital Improvements	2,849,670	-	3,200,000	1,700,000
<b>TOTAL SEWER FUND</b>	<b>\$7,623,519</b>	<b>\$3,378,671</b>	<b>\$7,075,613</b>	<b>\$6,153,608</b>
<b>DEBT SERVICE RESERVE FUND (58)</b>				
Administrative Services	-	-	-	-
<b>TOTAL DEBT SERVICE FUND</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**EXPENDITURE SUMMARIES  
BY FUND & DEPARTMENT**

<b>Fund/Department</b>	<b>2019-20 Actuals</b>	<b>2020-21 Actuals</b>	<b>2021-22 Budget</b>	<b>2022-23 Adopted</b>
<b>LIABILITY INSURANCE FUND (62)</b>				
Human Resources	7,454,818	15,710,867	7,356,368	11,741,481
Less Allocations	(6,254,115)	(11,030,060)	(7,346,020)	(12,030,365)
<b>TOTAL LIABILITY INSURANCE FUND</b>	<b>\$1,200,703</b>	<b>\$4,680,807</b>	<b>\$10,348</b>	<b>(\$288,884)</b>
<b>VEHICLE REPLACEMENT FUND (64)</b>				
Public Works	2,583,462	1,145,957	4,772,625	5,484,461
Less Allocations	(1,516,775)	(1,747,540)	(4,772,625)	(3,878,808)
<b>TOTAL VEHICLE REPLACEMENT FUND</b>	<b>\$1,066,687</b>	<b>(\$601,583)</b>	<b>\$0</b>	<b>\$1,605,653</b>
<b>WORKERS' COMPENSATION FUND (65)</b>				
Human Resources	609,791	3,770,680	4,488,815	4,118,088
Less Allocations	(4,276,274)	(4,520,937)	(4,489,046)	(4,044,890)
<b>TOTAL WORKERS' COMPENSATION FUND</b>	<b>(\$3,666,483)</b>	<b>(\$750,257)</b>	<b>(\$231)</b>	<b>\$73,198</b>
<b>GROUP INSURANCE FUND (66)</b>				
Administrative Services	30,479	35,492	37,046	-
Human Resources	7,571,505	7,289,453	8,690,931	8,345,450
Less Allocations	(7,726,852)	(7,530,975)	(8,726,652)	(8,271,155)
<b>TOTAL GROUP INSURANCE FUND</b>	<b>(\$124,868)</b>	<b>(\$206,029)</b>	<b>\$1,325</b>	<b>\$74,295</b>
<b>EQUIPMENT MAINTENANCE FUND (67)</b>				
Public Works	3,791,294	2,628,359	3,329,802	3,932,594
Less Allocations	(3,517,757)	(3,191,159)	(3,329,802)	(3,399,291)
<b>TOTAL EQUIPMENT MAINTENANCE FUND</b>	<b>\$273,536</b>	<b>(\$562,800)</b>	<b>\$0</b>	<b>\$533,303</b>
<b>INFORMATION TECHNOLOGY FUND (68)</b>				
Information Technology	4,752,532	4,694,903	6,663,672	7,272,296
Less Allocations	(3,131,521)	(2,958,310)	(6,303,522)	(6,886,328)
<b>TOTAL INFO TECHNOLOGY FUND</b>	<b>\$1,621,010</b>	<b>\$1,736,593</b>	<b>\$360,150</b>	<b>\$385,968</b>

**EXPENDITURE SUMMARIES  
BY FUND & DEPARTMENT**

<b>Fund/Department</b>	<b>2019-20 Actuals</b>	<b>2020-21 Actuals</b>	<b>2021-22 Budget</b>	<b>2022-23 Adopted</b>
<b>BUILDING MAINTENANCE FUND (69)</b>				
Public Works	3,205,935	2,126,749	2,776,136	3,596,687
Less Allocations	(2,652,787)	(2,750,643)	(2,776,136)	(2,791,120)
<b>TOTAL BUILDING MAINTENANCE FUND</b>	<b>\$553,148</b>	<b>(\$623,894)</b>	<b>\$0</b>	<b>\$805,567</b>
<b>FACILITY CAPITAL REPAIR FUND (70)</b>				
Public Works	26,210	15,498	25,000	25,078
Less Allocations	(545,453)	(516,533)	(564,790)	(579,224)
<b>TOTAL FACILITY CAPITAL REPAIR FUND</b>	<b>(\$519,243)</b>	<b>(\$501,035)</b>	<b>(\$539,790)</b>	<b>(\$554,146)</b>
<b>CAPITAL PROJECTS FUND (74)</b>				
Public Works	(2)	-	-	-
Capital Improvements	16,129,016	14,555,413	12,136,777	22,692,340
<b>TOTAL CAPITAL PROJECTS FUND</b>	<b>\$16,129,014</b>	<b>\$14,555,413</b>	<b>\$12,136,777</b>	<b>\$22,692,340</b>
<b>SUCCESSOR AGENCY FUNDS (80-89)</b>				
Successor Agency	4,579,885	3,254,116	8,195,270	9,490,923
City Manager	59,600	62,998	67,691	27,084
Administrative Services	108,092	110,348	51,132	116,227
Human Resources	29,033	30,484	-	9,043
Community & Economic Development	(25,219)	49,185	198,839	76,261
<b>TOTAL SUCCESSOR AGENCY FUNDS</b>	<b>\$4,751,391</b>	<b>\$3,507,131</b>	<b>\$8,512,932</b>	<b>\$9,719,538</b>
<b>TOTAL CITYWIDE EXPENDITURES</b>	<b>\$198,116,893</b>	<b>\$189,978,011</b>	<b>\$210,377,339</b>	<b>\$248,821,980</b>

**EXPENDITURE SUMMARIES  
BY FUND, DEPARTMENT & CATEGORY  
FISCAL YEAR 2022-23**

<b>Department/Fund</b>	<b>Salaries &amp; Benefits</b>	<b>Maintenance &amp; Support</b>	<b>Capital Outlay</b>	<b>Allocations Out</b>	<b>Total</b>
<b>General Funds (10-15)</b>					
City Council	69,763	361,967	-	-	431,730
City Manager	1,303,123	2,354,938	-	-	3,658,061
Administrative Services	2,291,175	799,788	-	-	3,090,963
Human Resources	384,820	665,326	-	-	1,050,146
General Government	(820,230)	20,000	-	-	(800,230)
Fire	21,508,469	7,588,316	100,000	-	29,196,785
Police	40,477,632	12,974,441	-	-	53,452,073
Comm. & Econ. Development	3,694,378	2,043,209	-	-	5,737,587
Public Works	3,632,820	5,562,962	-	(155,584)	9,040,198
Library	2,433,776	1,604,965	-	-	4,038,741
Parks & Recreation	2,314,766	3,107,647	-	-	5,422,413
Total	\$77,290,492	\$37,083,560	\$100,000	(\$155,584)	\$114,318,468
<b>Air Quality Improvement Fund (22)</b>					
Comm. & Econ. Development	-	-	-	-	-
Public Works	-	38,050	265,000	-	303,050
Total	\$0	\$38,050	\$265,000	\$0	\$303,050
<b>Sanitation Fund (23)</b>					
City Manager	-	-	-	-	-
Administrative Services	51,257	-	-	-	51,257
Human Resources	-	-	-	-	-
Public Works	2,660,633	5,234,047	6,500	-	7,901,180
Total	\$2,711,890	\$5,234,047	\$6,500	\$0	\$7,952,437
<b>Measure M2 Fund (25)</b>					
Public Works	-	404,000	-	-	404,000
Parks & Recreation	-	276,000	-	-	276,000
Total	\$0	\$680,000	\$0	\$0	\$680,000
<b>Housing Fund (26)</b>					
Comm. & Econ. Development	200,039	798,560	-	-	998,599
Total	\$200,039	\$798,560	\$0	\$0	\$998,599

**EXPENDITURE SUMMARIES  
BY FUND, DEPARTMENT & CATEGORY  
FISCAL YEAR 2022-23**

<b>Department/Fund</b>	<b>Salaries &amp; Benefits</b>	<b>Maintenance &amp; Support</b>	<b>Capital Outlay</b>	<b>Allocations Out</b>	<b>Total</b>
<b>FTV Cable-PEG Access Fund (27)</b>					
City Manager	-	194,856	-	-	194,856
Total	\$0	\$194,856	\$0	\$0	\$194,856
<b>SB2/PHLA Fund (28)</b>					
Comm. & Econ. Development	-	1,070,068	-	-	1,070,068
Total	\$0	\$1,070,068	\$0	\$0	\$1,070,068
<b>SB1/RMRA Fund (29)</b>					
Public Works	-	439	-	-	439
Total	\$0	\$439	\$0	\$0	\$439
<b>Gas Tax Fund (30)</b>					
Public Works	1,092,667	2,400,938	7,000	-	3,500,605
Total	\$1,092,667	\$2,400,938	\$7,000	\$0	\$3,500,605
<b>Grants Fund (32)</b>					
City Manager	-	-	-	-	-
Comm. & Econ. Development	50,233	489,005	-	-	539,238
Parks & Recreation	80,753	-	-	-	80,753
Police	378,267	263,333	-	-	641,600
Total	\$509,253	\$752,338	\$0	\$0	\$1,261,591
<b>SLES Fund (33)</b>					
Police	210,000	1,054	-	-	211,054
Total	\$210,000	\$1,054	\$0	\$0	\$211,054
<b>Asset Seizure Fund (34)</b>					
Police	-	97,399	404,337	-	501,736
Total	\$0	\$97,399	\$404,337	\$0	\$501,736
<b>CDBG Fund (35)</b>					
Comm. & Econ. Development	305,687	848,095	-	-	1,153,782
Total	\$305,687	\$848,095	\$0	\$0	\$1,153,782



**EXPENDITURE SUMMARIES  
BY FUND, DEPARTMENT & CATEGORY  
FISCAL YEAR 2022-23**

<b>Department/Fund</b>	<b>Salaries &amp; Benefits</b>	<b>Maintenance &amp; Support</b>	<b>Capital Outlay</b>	<b>Allocations Out</b>	<b>Total</b>
<b>Drainage Capital Outlay Fund (36)</b>					
Public Works	143,064	120,302	2,000	-	265,366
Total	\$143,064	\$120,302	\$2,000	\$0	\$265,366
<b>ARPA Fund (38)</b>					
City Manager	24,095	-	-	-	24,095
Administrative Services	149,797	5,000	-	-	154,797
Total	\$173,892	\$5,000	\$0	\$0	\$178,892
<b>Airport Fund (40)</b>					
Public Works	696,545	1,498,708	-	(538,366)	1,656,887
Capital Improvements	-	-	-	-	-
Total	\$696,545	\$1,498,708	\$0	(\$538,366)	\$1,656,887
<b>CNG Fund (41)</b>					
Public Works	15,792	226,135	-	-	241,927
Total	\$15,792	\$226,135	\$0	\$0	\$241,927
<b>Brea Dam Fund (42)</b>					
Public Works	96,465	122,015	-	(218,480)	-
Parks & Recreation	228,594	2,958,605	-	(228,930)	2,958,269
Total	\$325,059	\$3,080,620	\$0	(\$447,410)	\$2,958,269
<b>Water Fund 44</b>					
City Council	7,617	-	-	-	7,617
City Manager	-	-	-	-	-
Administrative Services	605,924	911,492	-	-	1,517,416
Human Resources	-	-	-	-	-
Public Works	5,835,719	30,167,320	870,000	(2,150,175)	34,722,864
Parks & Recreation	53,128	-	-	-	53,128
Capital Improvements	-	-	19,930,000	-	19,930,000
Total	\$6,502,388	\$31,078,812	\$20,800,000	(\$2,150,175)	\$56,231,025
<b>Whiting-Lemon Parking Fund (45)</b>					
Public Works	46,190	67,240	-	-	113,430
Total	\$46,190	\$67,240	\$0	\$0	\$113,430

**EXPENDITURE SUMMARIES  
BY FUND, DEPARTMENT & CATEGORY  
FISCAL YEAR 2022-23**

<b>Department/Fund</b>	<b>Salaries &amp; Benefits</b>	<b>Maintenance &amp; Support</b>	<b>Capital Outlay</b>	<b>Allocations Out</b>	<b>Total</b>
<b>Refuse Fund (46)</b>					
Administrative Services	171,744	-	-	-	171,744
Public Works	358,690	13,048,624	-	-	13,407,314
Total	\$530,434	\$13,048,624	\$0	\$0	\$13,579,058
<b>Sewer Fund (47)</b>					
City Manager	-	-	-	-	-
Administrative Services	51,257	-	-	-	51,257
Human Resources	-	-	-	-	-
Public Works	2,260,007	2,990,593	2,000	(850,248)	4,402,351
Capital Improvements	-	-	1,700,000	-	1,700,000
Total	\$2,311,264	\$2,990,593	\$1,702,000	(\$850,248)	\$6,153,608
<b>Liability Insurance Fund (62)</b>					
Human Resources	391,095	11,350,386	-	(12,030,365)	(288,884)
Total	\$391,095	\$11,350,386	\$0	(\$12,030,365)	(\$288,884)
<b>Vehicle Replacement Fund (64)</b>					
Public Works	-	1,115,271	4,369,190	(3,878,808)	1,605,653
Capital Improvements	-	-	-	-	-
Total	\$0	\$1,115,271	\$4,369,190	(\$3,878,808)	\$1,605,653
<b>Workers Compensation Fund (65)</b>					
Human Resources	347,183	3,770,905	-	(4,044,890)	73,198
Total	\$347,183	\$3,770,905	\$0	(\$4,044,890)	\$73,198
<b>Group Insurance Fund (66)</b>					
Administrative Services	-	-	-	-	-
Human Resources	425,653	7,919,797	-	(8,271,155)	74,295
Total	\$425,653	\$7,919,797	\$0	(\$8,271,155)	\$74,295
<b>Equipment Maintenance Fund 67</b>					
Public Works	1,460,165	2,472,429	-	(3,399,291)	533,303
Total	\$1,460,165	\$2,472,429	\$0	(\$3,399,291)	\$533,303

**EXPENDITURE SUMMARIES  
BY FUND, DEPARTMENT & CATEGORY  
FISCAL YEAR 2022-23**

<b>Department/Fund</b>	<b>Salaries &amp; Benefits</b>	<b>Maintenance &amp; Support</b>	<b>Capital Outlay</b>	<b>Allocations Out</b>	<b>Total</b>
<b>Information Technology Fund (68)</b>					
Information Technology	978,197	6,194,099	100,000	(6,886,328)	385,968
Total	\$978,197	\$6,194,099	\$100,000	(\$6,886,328)	\$385,968
<b>Building Maintenance Fund (69)</b>					
Public Works	1,159,363	2,437,324	-	(2,791,120)	805,567
Total	\$1,159,363	\$2,437,324	\$0	(\$2,791,120)	\$805,567
<b>Facility Capital Repair Fund (70)</b>					
Public Works	-	25,078	-	(579,224)	(554,146)
Total	\$0	\$25,078	\$0	(\$579,224)	(\$554,146)
<b>Capital Improvement Fund (74)</b>					
Public Works	1,626,631	-	-	(1,626,631)	-
Parks & Recreation	-	-	-	-	-
Capital Improvements	-	-	22,942,340	-	22,942,340
Total	\$1,626,631	\$0	\$22,942,340	(\$1,626,631)	\$22,942,340
<b>Successor Agency Funds (80-89)</b>					
City Manager	27,084	-	-	-	27,084
Administrative Services	116,227	-	-	-	116,227
Human Resources	9,043	-	-	-	9,043
Comm. & Econ. Development	76,261	-	-	-	76,261
Successor Agency	-	9,490,923	-	-	9,490,923
Total	\$228,615	\$9,490,923	\$0	\$0	\$9,719,538
<b>TOTAL APPROPRIATIONS BY CATEGORY</b>	<b>\$99,681,558</b>	<b>\$146,091,650</b>	<b>\$50,698,367</b>	<b>(\$47,649,595)</b>	<b>\$248,821,980</b>



# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**

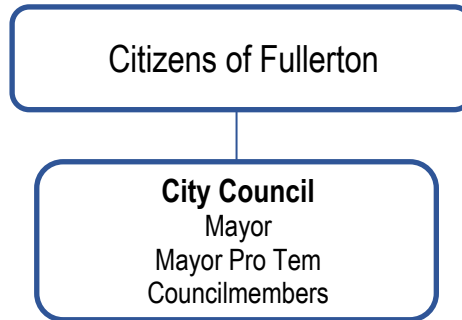
# CITY COUNCIL



# City Council

FISCAL YEAR 2022-23

## DEPARTMENT ORGANIZATION CHART



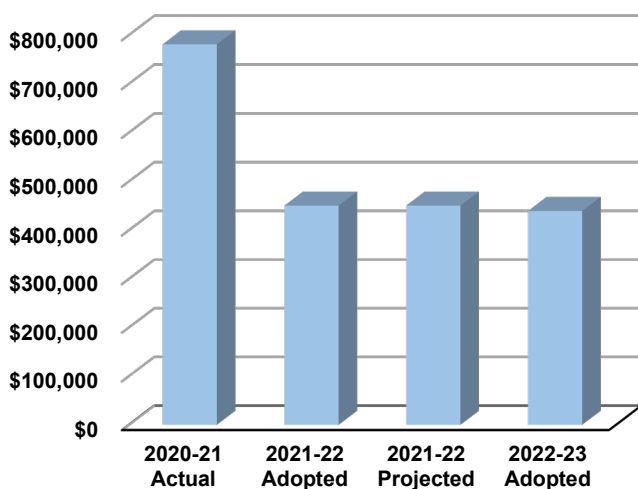
## DEPARTMENT DESCRIPTION

The City of Fullerton operates under the council-manager form of local government. The five members of the City Council are elected by the citizens as the legislative, policy-making branch of city government. As Fullerton's elected representatives, the City Council expresses the values of the electorate in keeping pace with community needs and establishing the quality of municipal services. The City Council also serves as the board members to the Successor Agency, Housing Authority, and the Public Financing Authority.

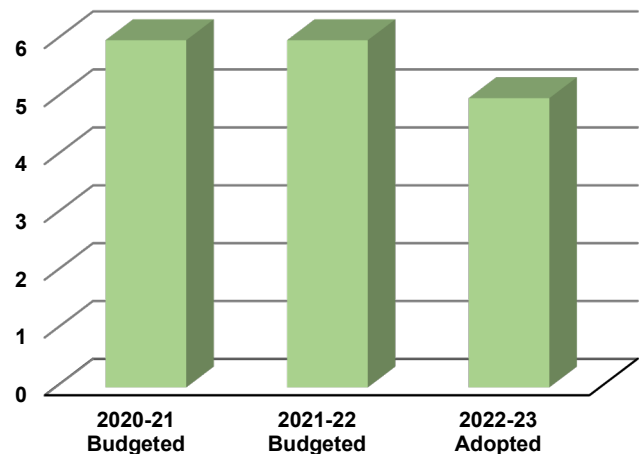
City Council determines service levels and revenue obligations through the adoption of an annual budget, authorizes City contracts and expenditures, establishes City service and operating policies, and adopts such regulatory measures as may be necessary for the mutual protection of the community.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**



**City Council**  
FISCAL YEAR 2022-23

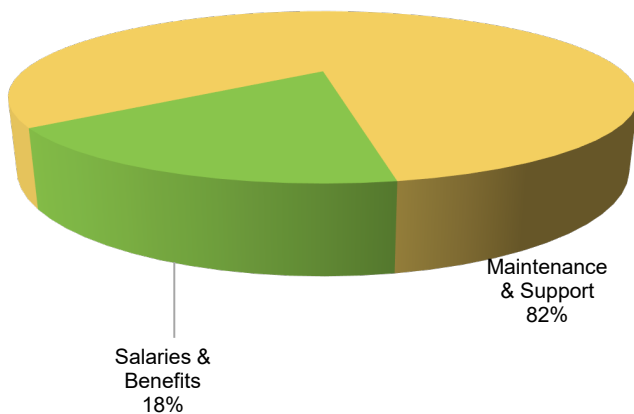
**DEPARTMENT SUMMARY**

	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
Budgeted FTE Positions	6.0	6.0	6.0	5.0
Nonregular Hours	0	0	0	0
Salaries & Benefits	\$174,609	\$186,713	\$186,713	\$77,380
Maintenance & Support	606,313	263,657	263,657	361,967
Capital Outlay	0	0	0	0
Subtotal	780,922	450,370	450,370	439,347
Less Allocations				
<b>Total Operating Budget</b>	<b>\$780,922</b>	<b>\$450,370</b>	<b>\$450,370</b>	<b>\$439,347</b>

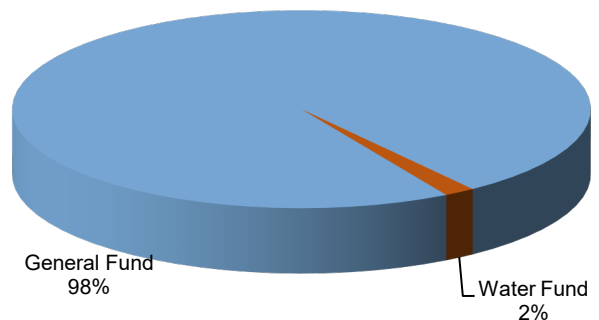
**DEPARTMENT FUND ANALYSIS**

<u>Fund No. and Title</u>	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
10 - General Fund	\$776,577	\$441,666	\$441,666	\$431,730
44 - Water Fund	4,345	8,704	8,704	7,617
89 - Successor Agency	0	0	0	0
<b>Total Operating Budget</b>	<b>\$780,922</b>	<b>\$450,370</b>	<b>\$450,370</b>	<b>\$439,347</b>

**Operating Budget by Category**



**Department Fund Analysis**





**City Council**  
FISCAL YEAR 2022-23

**DEPARTMENT PERSONNEL SUMMARY**

	<u>2020-21</u> <u>Budgeted</u>	<u>2021-22</u> <u>Budgeted</u>	<u>2022-23</u> <u>Adopted</u>
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Council Member	5.0	5.0	5.0
Administrative Aide <sup>1</sup>	<u>1.0</u>	<u>1.0</u>	<u>0.0</u>
<b>Total Budgeted FTE Positions</b>	<b><u>6.0</u></b>	<b><u>6.0</u></b>	<b><u>5.0</u></b>
	Nonregular Employees - Hours		
Total Nonregular Hours	<u>0</u>	<u>0</u>	<u>0</u>
<b>Unfunded Positions</b>			<b><u>0.0</u></b>
None			<u>0.0</u>

**Notes:**

(1) City Council/Manager reorganization of Administration staffing to be implemented in FY 22-23.

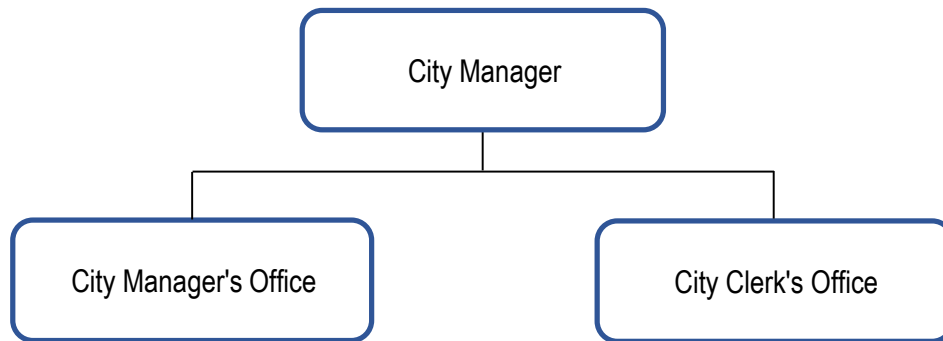
# CITY MANAGER



# City Manager

FISCAL YEAR 2022-23

## DEPARTMENT ORGANIZATION CHART



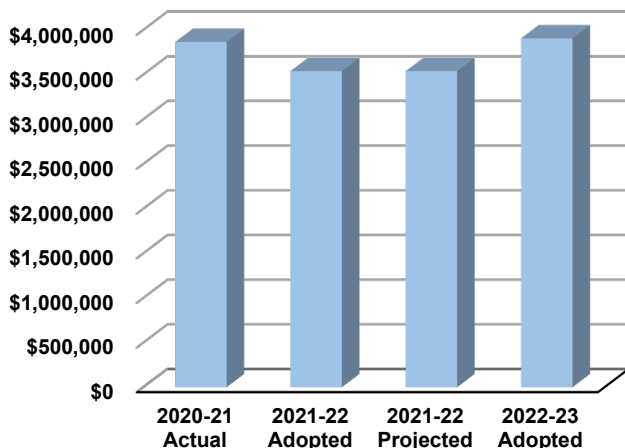
## DEPARTMENT DESCRIPTION

The City Manager's Office provides professional leadership in the management of the City and is responsible for the coordination of all municipal programs and the executive supervision of all City departments and agencies. The City Manager assists the City Council in formulating policies and responds to City Council issues and concerns, either directly or through various City staff members, to recommend options or potential solutions.

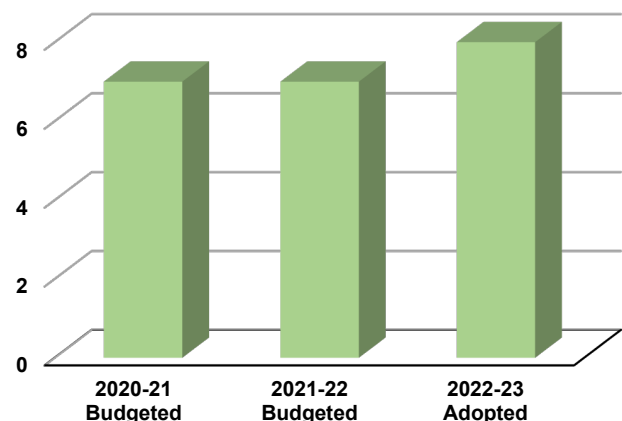
In addition to managing the administrative functions of the City, the City Manager ensures the effective coordination and implementation of public policies, programs and initiatives by utilizing the talents of all City departments. The City Manager's Office includes the functions of the City Clerk, Intergovernmental Affairs, Public Information and oversight of the Animal Control Services contract.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**



# City Manager

FISCAL YEAR 2022-23

## FY 2022-23 Department Goals & Initiatives

- Development of objectives to achieve the City Council's key identified priorities of Public Safety, Infrastructure & Fiscal and Organizational Sustainability.
- Develop and implement community engagement plan.
- Administer the day-to-day activities of the City Manager's Office, which includes the City Clerk's Office, Public Information Office, Intergovernmental Program and Animal Control Services contract.
- In conjunction with Administrative Services Department, oversee the budget development process in efforts to present a balanced budget for FY 2023-24.  
ARPA - Continue to utilize vital ARPA funds in accordance with the Council-adopted ARPA Spending Plan
- and complete critical infrastructure projects and administer key community programs and services within the ARPA grant period.
- Implement technology enhancements and staffing strategy for organizational efficiency and stability.
- Continue to Engage legislators and address legislation to promote City interests including promoting local control, specifically public safety, economic development, and infrastructure.
- Work on development of Economic Development Strategy.
- Work with all eight (8) City departments on each department's short-term and long-term strategic strategies.

## FY 2021-22 Department Accomplishments

- Worked in collaboration with Mayor and City Council to produce and plan the 2022 State of the City. Event was first in-person State of the City since 2019. Event provided key updates and positive organizational outlook to the community.
- In 2021, 5.4 miles of streets were paved along with 4.3 miles of water mains and 1.8 miles of sewer mains replaced. In 2022, the City will be paving 6 miles streets, replacing 7 miles of water mains and 1 mile of sewer mains.
- Worked with newly created Orange County Power Authority to assist launch of Orange County's first Community Choice Energy agency, of which Fullerton is a founding member.
- Under the guidance of the City Council, successfully implemented budget reduction strategies in FY 21-22 in efforts to increased reserve levels and achieve balanced budget.
- Launched Public Records Center on City website to increase transparency and accessibility of public records requests.
- Completed redistricting process.
- Successfully finalized purchase of 24-acres of West Coyote Hills for preservation.
- Launched Smart City solutions to save \$12.1 million in energy savings over the next several years.

# City Manager

FISCAL YEAR 2022-23

## FY 2021-22 Department Accomplishments

- Launched new channel streaming services for residents without cable, including Roku, AppleTV, and Amazon Fire TV.
- Redesigned and enhanced weekly community newsletter to be more concise and information to increase public engagement.
- Increased City's social media prescense & following by 4.5% on Facebook, 5.2% on Instagram, and 8.8% on Twitter in FY 21-22 in comparison to FY 20-21.
- Advocated for and received \$2.75 million in state earmark for Hunt Library restoration.
- Advocated for and received \$28.5 million in State earmarks for the expansion and preservation of West Coyote Hills.
- Secured over \$400,000 in State funding for recycling and SB 1383 implementation efforts.

**City Manager**  
FISCAL YEAR 2022-23

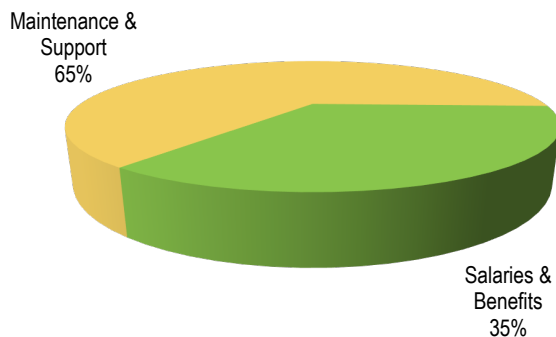
**DEPARTMENT SUMMARY**

	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
Budgeted FTE Positions	7.0	7.0	7.0	8.0
Nonregular Hours	0	960	960	960
Salaries & Benefits	1,256,861	1,107,357	1,107,357	1,354,302
Maintenance & Support	2,606,690	2,430,525	2,430,525	2,549,794
Capital Outlay	-	-	-	-
Subtotal	3,863,550	3,537,882	3,537,882	3,904,096
Less Allocations	-	-	-	-
<b>Total Operating Budget</b>	<b><u>\$3,863,550</u></b>	<b><u>\$3,537,882</u></b>	<b><u>3,537,882</u></b>	<b><u>\$3,904,096</u></b>

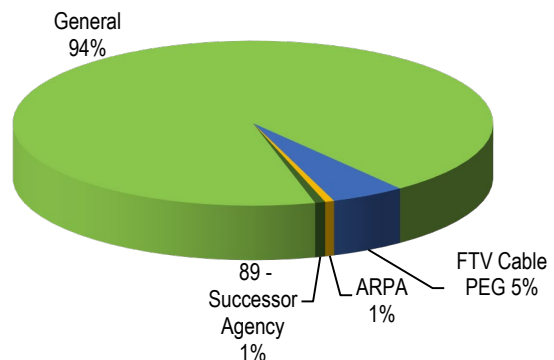
**DEPARTMENT FUND ANALYSIS**

<u>Fund No. and Title</u>	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
10 - General	3,296,915	3,022,334	3,022,334	3,658,061
23 - Sanitation	63,915	54,018	54,018	-
27 - FTV Cable PEG Access Fund	106,568	192,229	192,229	194,856
32 - Grant Fund	150,268	27,285	27,285	-
38 - American Rescue Plan (ARPA)	5,970	-	-	24,095
44 - Water	112,840	108,818	108,818	-
47 - Sewer Enterprise	64,074	65,507	65,507	-
89 - Successor Agency	62,998	67,691	67,691	27,084
Subtotal	3,863,550	3,537,882	3,537,882	3,904,096
Less Allocations:				
None	-	-	-	-
<b>Total Operating Budget</b>	<b><u>\$3,863,550</u></b>	<b><u>\$3,537,882</u></b>	<b><u>\$3,537,882</u></b>	<b><u>\$3,904,096</u></b>

**Operating Budget by Category**



**Department Fund Analysis**



**City Manager**  
FISCAL YEAR 2022-23

**DEPARTMENT PERSONNEL SUMMARY**

	2020-21 Budgeted	2021-22 Budgeted	2022-23 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
City Manager	1.0	1.0	1.0
Deputy City Manager	1.0	1.0	1.0
Public Information Coordinator	1.0	0.0	0.0
Senior Administrative Analyst	0.0	1.0	1.0
Administrative Analyst II <sup>1</sup>	0.0	0.0	1.0
Executive Assistant <sup>1</sup>	1.0	1.0	0.0
Administrative Assistant/Confidential <sup>1</sup>	0.0	0.0	1.0
Clerical Assistant III <sup>1</sup>	0.0	0.0	1.0
City Clerk/Clerk Services Manager	1.0	1.0	1.0
Assistant City Clerk	1.0	1.0	1.0
Deputy City Clerk <sup>1</sup>	1.0	1.0	0.0
<b>Total Budgeted FTE Positions</b>	<b>7.0</b>	<b>7.0</b>	<b>8.0</b>

Nonregular Employees - Hours

Total Nonregular Hours	0	960	960
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**Unfunded Positions**

None	0.0
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**Notes:**

(1) City Manager reorganization of Administration staffing to be implemented in FY 22-23.



# ADMINISTRATIVE SERVICES

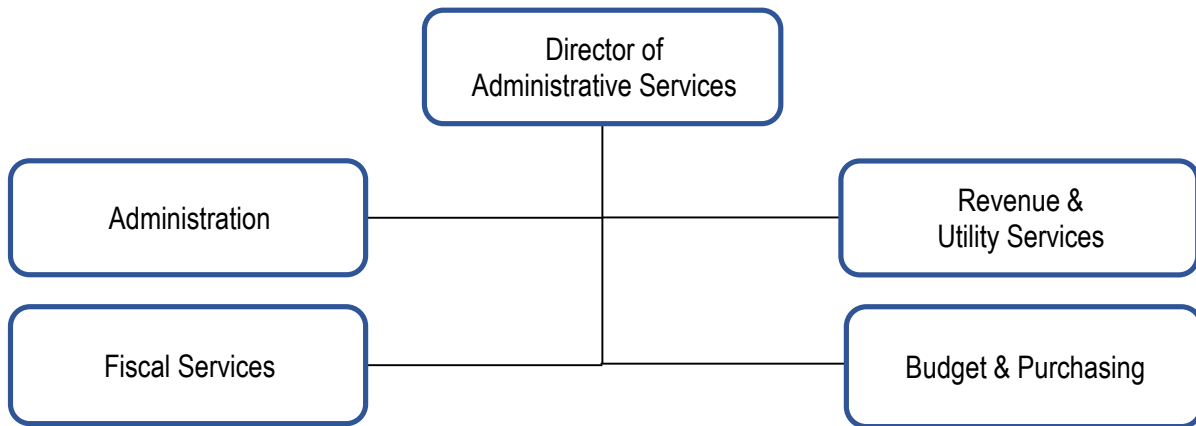
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# Administrative Services

FISCAL YEAR 2022-23

## DEPARTMENT ORGANIZATION CHART



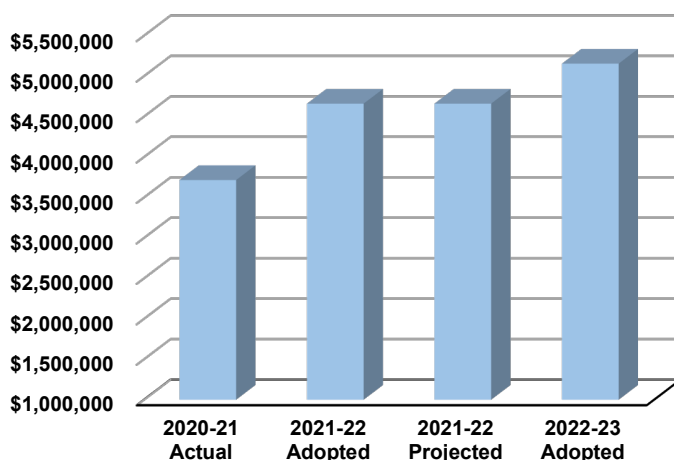
## DEPARTMENT DESCRIPTION

The Administrative Services Department is responsible for supporting fiscal transparency and financial accountability to the citizens of Fullerton, City Council, and City Manager with the delivery of accurate and timely financial reporting in accordance with State and Federal laws and accounting standards. Through its four (4) divisions of Administration, Fiscal Services, Budget & Purchasing, and Revenue & Utility Services, the Department manages the City's finances, including accounts payable, accounts receivable, payroll, procurement of goods & services, treasury, and provides financial reporting support to all departments.

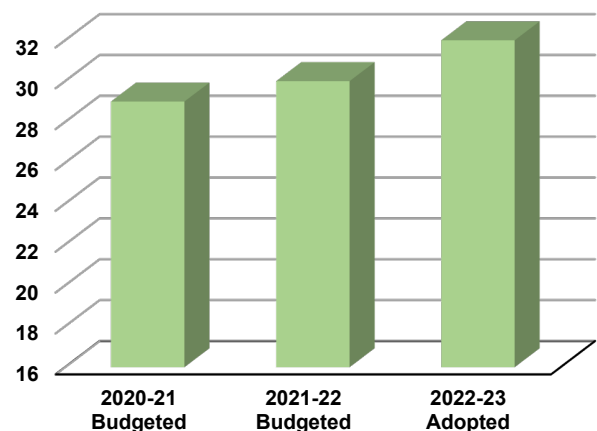
The Department administers and oversees the City's day-to-day financial activities & operations, which includes: general accounting, budget administration, financial reporting, purchasing, treasury, debt issuance and administration, business registration, utility services billing and cashiering.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**



# Administrative Services

FISCAL YEAR 2022-23

## FY 2022-23 Department Goals & Initiatives

### **Administration**

- Oversee implementation of Tyler Technologies ERP software - Cashiering, General Billing and Utility Billing.
- Oversee implementation of ONEs Upgrade Phase II Project, anticipated to streamline and optimize ONEs ERP v20 system by implementing efficiencies and other system enhancements.
- Oversee ARPA grant accounting, coordinate grant compliance reporting, and grant reporting to US Treasury.

### **Budget & Purchasing**

- Administer the City's Annual Budget Development Process for FY 2023-24.
- Implement the City's Full Cost Allocation Plan and coordinate development of the 2CFR Federal Plan.
- Streamline and continue to improve City's budget development process, including initiating steps to further develop the budget document to apply for GFOA Distinguished Budget Award.
- Administer the City's centralized Purchasing Program: support adherence to purchasing policy and procedures, review & process purchase requisitions, issue purchase orders, and coordinate RFPs, RFQs, and RFIs.
- Update and improve City's budget and purchasing administrative policies balancing best practices and operational needs in alignment with City's financial goals.

### **Fiscal Services**

- Perform all Accounts Payable, Accounts Receivables and Payroll core financial functions for the City.
- Oversee external financial statement audit and issuance of Annual Comprehensive Financial Report (ACFR) for year ending June 30, 2022, in addition to Citywide grant audits including the Single Audit.
- Prepare and complete mandated financial reports (i.e. CalPERS, annual compensation & streets & roads).

### **Revenue & Utility Services**

- Administer Business Registration program, which consists of over 12,000 active business accounts within the City and issuance and renewals of all business registration certificates.
- Administer sidewalk vendor permits, and process permit applications, renewals, and collection of payments.
- Serve as the City's Treasury function and oversee all banking, prudent investment of all City funds and prepare quarterly investment reports.
- Serve as the City's central cashiering services, and process utility payments for residential customers for water, sewer, sanitation and refuse services; in addition to opening/closing customer accounts, resolving disputes and arrange payment plans as needed.
- ARPA Utility Subsidy Grant - Develop and implement a Utility Subsidy Program for negatively impacted single-family residential customers with approved ARPA funding of \$100,000.
- Update the City's investment policy.
- Prepare FY 23-24 Annual ROPs and Administrative Allowance budget for Successor Agency.

# Administrative Services

FISCAL YEAR 2022-23

## FY 2021-22 Department Accomplishments

- Awarded Certificate of Achievement for Excellence in Financial Reporting for the City's Annual Comprehensive Financial Report (ACFR) for year ending June 30, 2021.
- Facilitated \$8 million of NORESO Energy Efficiency Project equipment lease financing.
- Administered a \$150,000 water utility grant from the State Water Resources Board to assist eligible water customers with delinquent accounts.
- Refunded 2013 Judgement Obligation Bonds with issuance of 2021 Judgment Obligation Bonds (JOBs) for an aggregate savings of approximately \$350,000 resulting in an estimated \$27,000 in annual debt service savings.
- Supported City Manager Office's efforts to develop "ARPA Spending Plan" and obligate \$32.7 million of its US Treasury ARPA allocation.
- Amended the City's Purchasing Code, FMC Section 2.64, to increase the reportable emergency purchases minimum threshold amount for all Emergency Purchases.
- Supported City Manager Office's budget reduction initiatives and provided support at all City Council presentations.
- Completed implementation of Phase I of the ONEs ERP software upgrade from version 16 to 20.
- Performed labor costings for all eight (8) City bargaining groups in support of Human Resource's labor negotiations in FY 21-22.
- Implemented Governmental Accounting Standards Board (GASB) Statement No. 87 Leases.
- Completed external audits and mandated report submissions.
- Submission of quarterly financial updates to City Council, including the FY 21-22 Mid-Year Report.
- Supported new City Manager Office initiative and coordinated development of formalized Department Work Plans.
- Completed and submitted the City's Quarterly Reports #1 and #2 to comply with ARPA grant reporting requirements.

# Administrative Services

FISCAL YEAR 2022-23

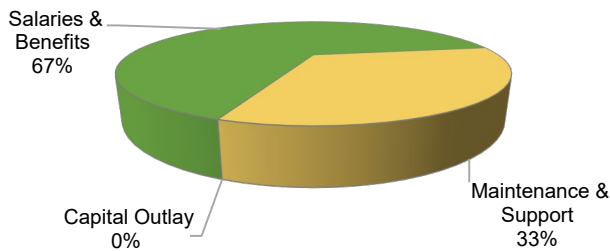
## DEPARTMENT SUMMARY

	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
Budgeted FTE Positions	29.0	30.0	30.0	32.0
Nonregular Hours	-	-	-	-
Salaries & Benefits	2,644,659	2,968,416	2,968,416	3,442,381
Maintenance & Support	1,070,517	1,690,925	1,690,925	1,711,280
Capital Outlay	-	-	-	-
Subtotal	<u>\$3,715,176</u>	<u>\$4,659,341</u>	<u>\$4,659,341</u>	<u>\$5,153,661</u>
Less Allocations	<u>(35,492)</u>	<u>(37,046)</u>	<u>(37,046)</u>	<u>-</u>
<b>Total Operating Budget</b>	<b><u>\$3,679,684</u></b>	<b><u>\$4,622,295</u></b>	<b><u>\$4,622,295</u></b>	<b><u>\$5,153,661</u></b>

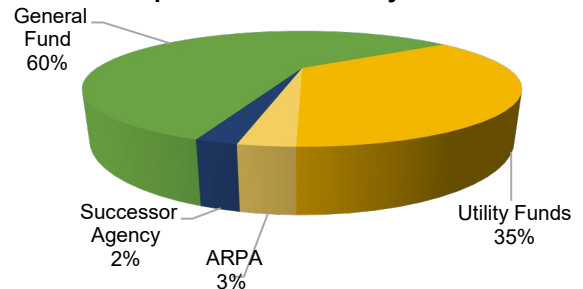
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
10 - General	1,742,491	2,438,586	2,438,586	3,090,963
23 - Sanitation	53,471	55,995	55,995	51,257
32 - Grants	183,052	-	-	-
38 - American Rescue Plan (ARPA)	-	-	-	154,797
44 - Water	1,505,196	1,966,666	1,966,666	1,517,416
46 - Refuse Collection	20,129	41,656	41,656	171,744
47 - Sewer	65,297	68,260	68,260	51,257
66 - Group Insurance	35,192	37,046	37,046	-
89 - Successor Agency	110,348	51,132	51,132	116,227
Subtotal	<u>\$3,715,176</u>	<u>\$4,659,341</u>	<u>\$4,659,341</u>	<u>\$5,153,661</u>
Less Allocations:				
66 - Group Insurance	(35,492)	(37,046)	(37,046)	-
<b>Total Operating Budget</b>	<b><u>\$3,679,684</u></b>	<b><u>\$4,622,295</u></b>	<b><u>\$4,622,295</u></b>	<b><u>\$5,153,661</u></b>

**Operating Budget by Category**



**Department Fund Analysis**



# Administrative Services

FISCAL YEAR 2022-23

DEPARTMENT PERSONNEL SUMMARY			
	2020-21 Budgeted	2021-22 Budgeted	2022-23 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Director of Administrative Services	1.0	1.0	1.0
Revenue Manager	1.0	1.0	1.0
Fiscal Services Manager	1.0	1.0	1.0
Budget & Purchasing Manager	0.0	1.0	1.0
Purchasing Manager	1.0	0.0	0.0
Senior Budget Analyst	0.0	1.0	1.0
Budget Analyst	1.0	0.0	0.0
Buyer II	1.0	2.0	2.0
Administrative Assistant/Confidential	0.0	1.0	1.0
Accounting Supervisor	1.0	1.0	1.0
Fiscal Operations Supervisor <sup>1</sup>	0.0	0.0	1.0
Accountant II	3.0	3.0	3.0
Payroll Technician II	2.0	2.0	2.0
Account Clerk II	6.0	5.0	5.0
Revenue Specialist	1.0	1.0	1.0
Utility Services Supervisor	1.0	1.0	1.0
Lead Customer Service Representative			
Utility Services <sup>2</sup>	1.0	1.0	2.0
Utility Systems Specialist	1.0	1.0	1.0
Sr. Customer Service Representative <sup>3</sup>	0.0	0.0	1.0
Customer Service Representative <sup>3</sup>	7.0	7.0	6.0
<b>Total Budgeted FTE Positions</b>	<b>29.0</b>	<b>30.0</b>	<b>32.0</b>
	Nonregular Employees - Hours		
Total Nonregular Hours	0.0	0.0	0.0
<b>Unfunded Positions</b>			<b>0.0</b>
None			0.0

**Notes:**

(1) 1 FTE Fiscal Operations Supervisor added to FY 22-23 Budget.

(2) 1 FTE Lead Customer Service Representative (Utility Services) added to FY 22-23 Budget.

(3) 1 FTE Customer Service Representative (Revenue) to be reclassified to Sr. Customer Service Representative in FY 22-23 Budget.



# HUMAN RESOURCES

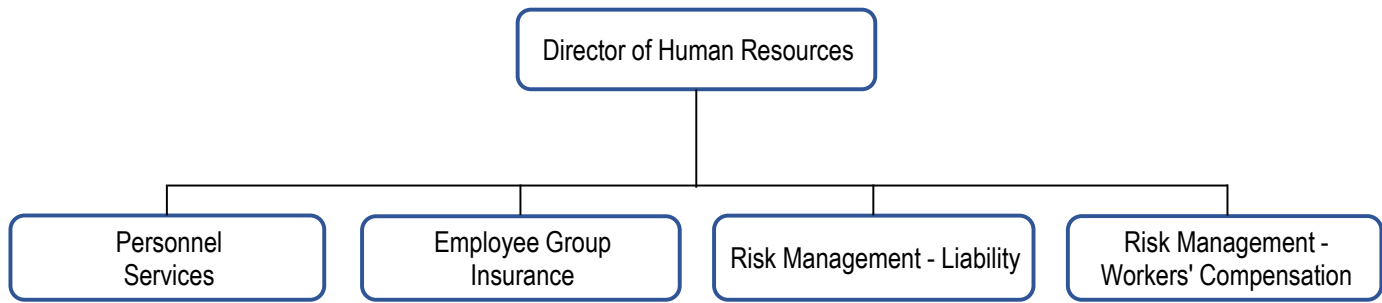
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# Human Resources

FISCAL YEAR 2022-23

## DEPARTMENT ORGANIZATION CHART



## DEPARTMENT DESCRIPTION

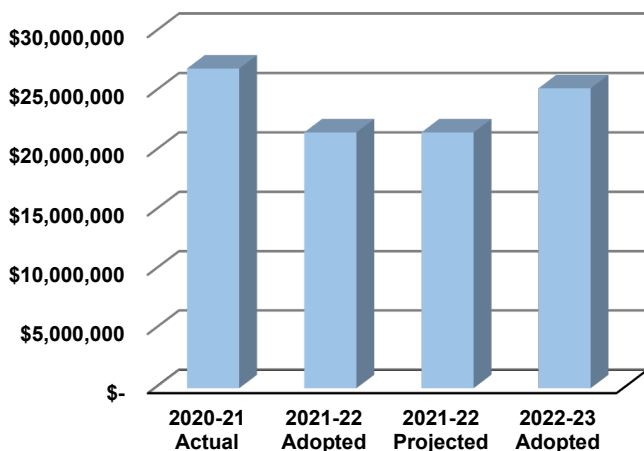
The Human Resources Department provides a wide range of services to the organization and its employees in the areas of personnel services, labor relations, benefits administration, workers' compensation, tort liability, and property/casualty insurance. The Department strives to support the missions of the other City departments and to serve the needs of the City's diverse workforce. Fullerton has approximately 625 full-time equivalent (FTE) positions in a variety of fields, many of which have unique personnel needs. The majority of City employees are represented by one of seven (7) bargaining units recognized under State law. The City's personnel system is merit-based and is conducted in accordance with federal, state, and local laws which govern the relationship between the City and its employees.

The Human Resources Department operates four (4) divisions, serving both internal and external customers:

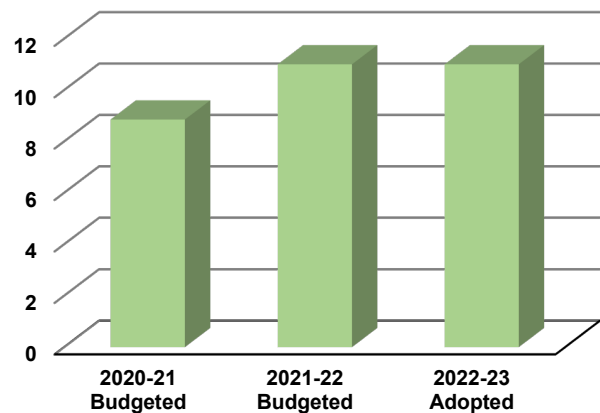
- Personnel Services: Responsible for recruitment, classification, pay, and labor relations.
- Liability: Responsible for the self-insured liability claims program and the property/casualty insurance program.
- Group Insurance: Responsible for employee benefit programs.
- Workers' Compensation: Responsible for the self-insured workers' compensation program.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**





# Human Resources

FISCAL YEAR 2022-23

## FY 2022-23 Department Goals & Initiatives

### ***Personnel Services***

- Perform a Citywide Compensation Study to strengthen recruitment and retention efforts in the City.
- Perform and complete key Executive Recruitments for Deputy City Manager & Director of Community & Economic Development.
- Implement and monitor Employer-Employee Relations activities, including labor negotiations and employee disciplinary matters.
- Complete labor negotiations with Police Management Association Unit.
- Perform on-going, citywide recruitments to fill critical vacancies across all departments as needed.
- Coordinate provision of Citywide Harassment Prevention Training.

### ***Risk Management - Liability***

- Manage the City's comprehensive Liability Insurance Program to effectively manage all City claims to limit the City's exposure and potential liability.
- Manage all liability insurance renewals to ensure best available coverages and costing.
- Monitor litigated claims and coordinate with the City Attorney, City Manager and City Council regarding defense/settlement strategy.
- Coordinate the City's Annual Actuarial Report for the Liability Fund and coordinate with ASD to achieve recommended funding at appropriate confidence levels.

### ***Employee Group Insurance***

- Manage the benefits/group insurance renewals to ensure best available coverages and costing.
- Coordinate annual Open Enrollment for employee group health insurance coverage.
- Conduct an analysis of current group health insurance plan design and assess viability of transitioning one or more bargaining unit to CalPERS health insurance program.
- Manage CalPERS enrollments/retirements and assist in CalPERS inquiries as needed.
- Administer the City sponsored 457 deferred compensation program.
- Administer the Employee Wellness program and initiatives.
- Monitor CalPERS and OPEB Actuarial reports and collaborate with ASD to implement annual rate changes.

### ***Risk Management - Workers' Compensation***

- Administer the City's Workers' Compensation program.
- Manage various employee leave programs (e.g., FMLA, CFRA, and PDL).
- Monitor and manage COVID-19 processes and protocols to align with local and state mandates.
- Coordinate the City's Annual Actuarial Report for the Workers' Compensation Fund and coordinate with ASD to recommend funding at appropriate confidence levels.

# Human Resources

FISCAL YEAR 2022-23

## FY 2021-22 Department Accomplishments

- Successfully administered COVID-19 processes and protocols to be in compliance with State and county-wide orders and preserve workplace safety.
- Successfully advertised and completed City Manager Recruitment.
- Completed over 70 recruitments to fill key department-wide staffing needs.
- Onboarded all new hires, process all Personnel Action Forms, and update HRIS which facilitates the payroll process.
- Labor Relations - Successfully completed negotiations with four (4) employee bargaining units, and Confidential / Unrepresented and Executive Groups.
- Administered the City's employee benefits program, including annual Open Enrollment period for 2022.
- Administered the City's Employee Wellness program, hosting citywide activities and promoting healthy living amongst our employees.
- Completed annual actuarial studies of the Liability and Workers Compensation self-insured programs.
- Completed liability insurance reviews of all City vendor contracts.

# Human Resources

FISCAL YEAR 2022-23

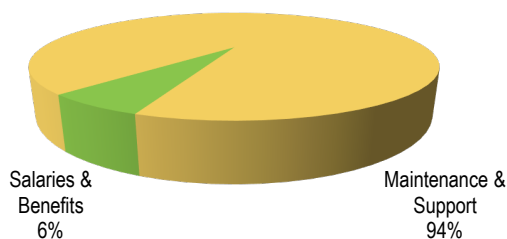
## DEPARTMENT SUMMARY

	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
Budgeted FTE Positions	8.85	11.00	11.00	11.00
Nonregular Hours	750	357	357	357
Salaries & Benefits	866,375	1,190,618	1,190,618	1,557,794
Maintenance & Support	26,025,102	20,363,594	20,363,594	23,706,414
Capital Outlay	34,625	-	-	-
Subtotal	<u>\$26,926,102</u>	<u>\$21,554,212</u>	<u>\$21,554,212</u>	<u>\$25,264,208</u>
Less Allocations	<u>(23,046,480)</u>	<u>(20,524,672)</u>	<u>(20,524,672)</u>	<u>(24,346,410)</u>
<b>Total Operating Budget</b>	<b><u>\$3,879,622</u></b>	<b><u>\$1,029,540</u></b>	<b><u>\$1,029,540</u></b>	<b><u>\$917,798</u></b>

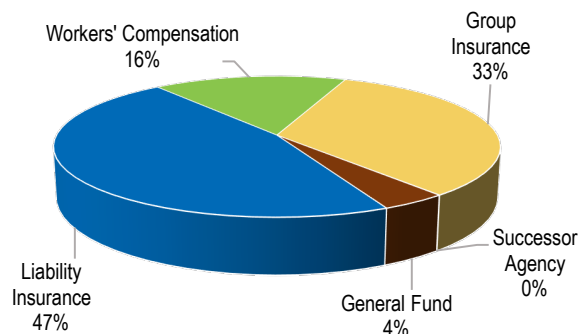
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
10 - General	401,312	964,432	964,432	1,050,146
23 - Sanitation	22,865	10,733	10,733	-
32 - Grants	63,917	-	\$0	-
44 - Water	53,689	35,777	35,777	-
47 - Sewer Enterprise	25,482	7,156	7,156	-
62 - Liability Insurance	15,233,594	7,356,368	7,356,368	11,741,481
65 - Workers' Compensation	3,787,920	4,488,815	4,488,815	4,118,088
66 - Group Insurance	7,306,839	8,690,931	8,690,931	8,345,450
89 - Successor Agency	30,484	-	-	9,043
Subtotal	<u>\$26,926,102</u>	<u>\$21,554,212</u>	<u>\$21,554,212</u>	<u>\$25,264,208</u>
Less Allocations:				
62 - Liability Insurance	(11,030,060)	(7,346,020)	(7,346,020)	(12,030,365)
65 - Workers' Compensation	(4,520,937)	(4,489,046)	(4,489,046)	(4,044,890)
66 - Group Insurance	(7,495,483)	(8,689,606)	(8,689,606)	(8,271,155)
Total Allocations	<u>(23,046,480)</u>	<u>(20,524,672)</u>	<u>(20,524,672)</u>	<u>(24,346,410)</u>
<b>Total Operating Budget</b>	<b><u>\$3,879,622</u></b>	<b><u>\$1,029,540</u></b>	<b><u>\$1,029,540</u></b>	<b><u>\$917,798</u></b>

Operating Budget by Category



Department Fund Analysis



# Human Resources

FISCAL YEAR 2022-23

## DEPARTMENT PERSONNEL SUMMARY

	2020-21 Budgeted	2021-22 Budgeted	2022-23 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Director of Human Resources	1.00	1.00	1.00
Risk Manager	0.00	1.00	1.00
Human Resources Manager II	1.00	1.00	1.00
Human Resources Manager I	1.00	1.00	1.00
HR/Risk Management Analyst	1.00	2.00	2.00
Risk Management Specialist	0.85	1.00	1.00
Human Resources Technician II	2.00	2.00	2.00
Administrative Assistant/Confidential	1.00	1.00	1.00
Clerical Assistant III	1.00	1.00	1.00
<b>Total Budgeted FTE Positions</b>	<b><u>8.85</u></b>	<b><u>11.00</u></b>	<b><u>11.00</u></b>
	Nonregular Employees - Hours		
Total Nonregular Hours	<u>750</u>	<u>357</u>	<u>357</u>
<b>Unfunded Positions</b>			<b><u>0.0</u></b>
None			<u>0.0</u>

# FIRE DEPARTMENT

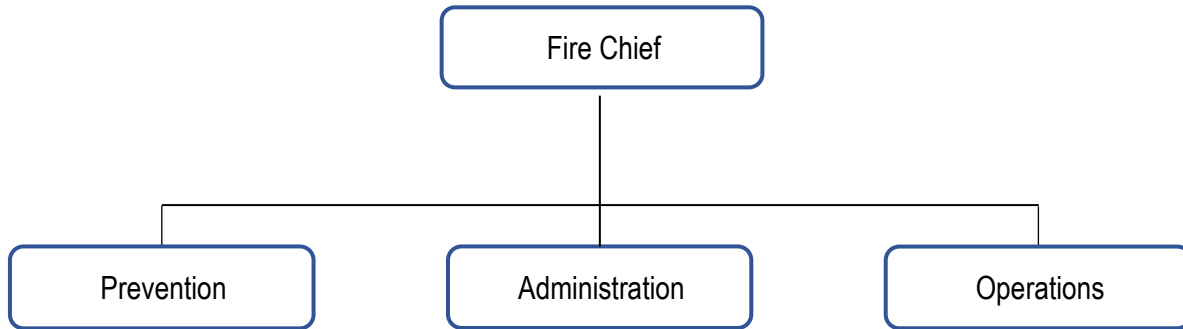
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# Fire Department

FISCAL YEAR 2022-23

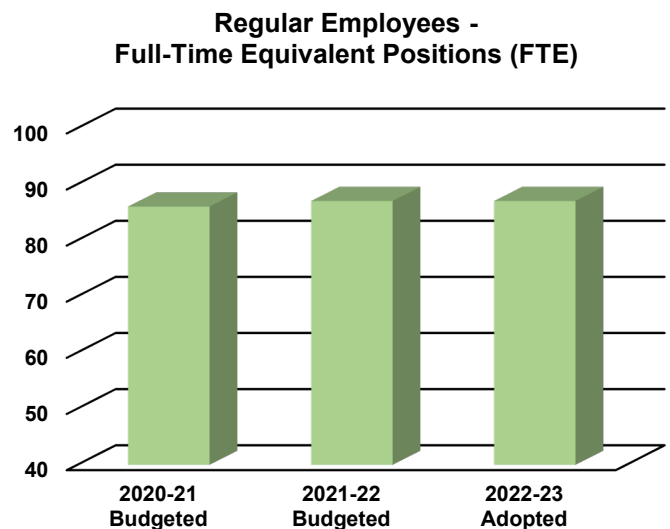
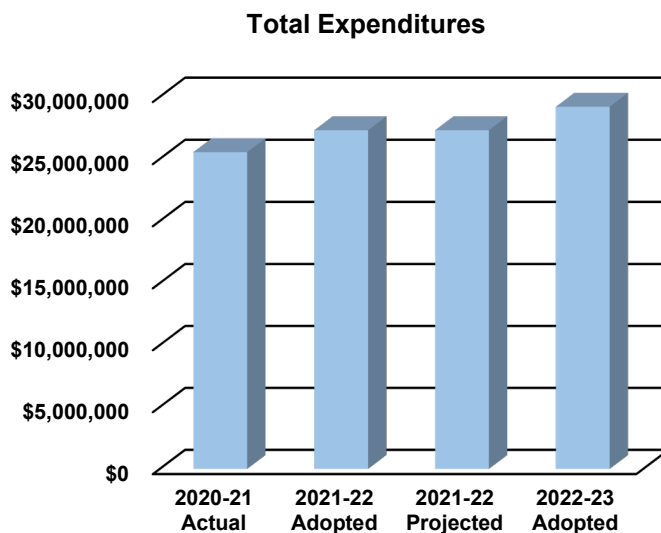
## DEPARTMENT ORGANIZATION CHART



## DEPARTMENT DESCRIPTION

The Fullerton Fire Department is composed of sworn safety and trained professional employees. There are six (6) Fire Stations strategically located throughout the City. The Department responds to fires, medical aids, hazardous conditions, and public assistance requests, such as aid to the elderly or physically challenged, vehicle lockouts, water damage, flooding, and sewer breaks. The Fullerton Fire Department also conduct citywide inspections and respond to complaints by enforcing laws and regulations designed to protect lives and property. Public education in the areas of fire safety, first aid, and disaster preparedness is provided as needed for the preservation of life and property in the community.

## DEPARTMENT FINANCIAL SUMMARY



# Fire Department

FISCAL YEAR 2022-23

## FY 2022-23 Department Goals & Initiatives

### ***Fire Administration***

- Re-establish "Standalone" Fullerton Fire Department with Unified Command and full-service Fire suppression staffing.
- In conjunction with City Manager's Office and Administrative Services, evaluation of independent, 3rd-party final report on transition to Orange County Fire Authority (OCFA) and present options to the City Council.
- Evaluate and implement a new Report Management System (RMS) in collaboration with Information Technology.
- Facilitate a work study on all department fees and associated permits to determine appropriate cost recovery.
- Verify that all employees have the appropriate EOC/ICS training and to hold at least one city-wide drill.
- Increase overall public engagement through a Fire Department Open House, volunteer Fire Inspectors, & increase Community Emergency Response Team (CERT) membership.
- Update department policy/procedures and rules/regulations.

### ***Fire Suppression***

- Continue to provide Fire Suppression and safety services to the highest standard to protect the lives and safety of all Fullerton residents, inhabitants and patrons of the city.
- Strengthen recruitment and retention efforts by establishing promotional growth opportunities and continuously recruiting for sworn Safety firefighters as vacancies arise.
- Provide training and mentorship to all members to keep them safe and current on response strategies.

### ***Fire Emergency Management Services***

- Establish an Emergency Medical Services (EMS) Program, which includes the hiring of an EMS Manager, to oversee emergency medical public safety & transit services.
- Continue oversight of ambulance services contract & prepare RFP upon completion of current contract to competitively bid services.
- Work with FPD on the response operation of the Homeless Outreach Proactive Engagement (HOPE) Center.

### ***Fire Prevention/Code Enforcement***

- Work alongside Community & Economic Development department to adopt Fire Codes regulated by the State-every 4 years.
- Create and implement an in-house Arson Investigation Program.
- Create and implement a Weed Abatement and Fire Clearance Program.

### ***Fire Department Logistics***

- Take delivery of and put the new Ladder Truck in service to better service & improve public safety in community.
- Identify fiscal resources to purchase new Quint Fire Truck to service areas in the community with these safety needs.
- Complete installation of new Station Alerting System, funded by ARPA, at all 6 fire stations, which will improve safety response efforts and preserve public safety in the community.
- Complete installation of exhaust removal systems at all 6 fire stations.

# Fire Department

FISCAL YEAR 2022-23

## FY 2021-22 Department Accomplishments

- Coordinated and implemented the Type 3 Office of Emergency Services (OES) Brush engine program.
- Purchased, managed, and implemented utility terrain vehicle (UTV) resource for Fullerton Station 6.
- Facilitated the vaccination of Fullerton employees and navigated the challenge of staffing shortages due to COVID pandemic.
- Hired, trained, and coordinated 6 new Firefighters.
- Updated the exterior and landscape of the 6 fire stations including interior paint and flooring at Station 1.
- Evaluated, submitted, and opened a purchase agreement for a new \$1.6 million tillered aerial from Pierce Manufacturing due in July of 2022.
- Increased apartment billing for fire inspections from \$25,000 to \$110,000.
- Prepared and awarded the FEMA Assistance for Firefighter Grant (AFG) totaling \$110,000 to update our exhaust capturing systems at Fire Stations 2, 4, & 5.
- Hired a partially grant funded/non-regular Emergency Manager who facilitated COVID reimbursement, coordinated multiple neighborhood PODS, and partnered with local vendors to host two separate COVID testing/vaccination sites in vulnerable parts of Fullerton.



# Fire Department

FISCAL YEAR 2022-23

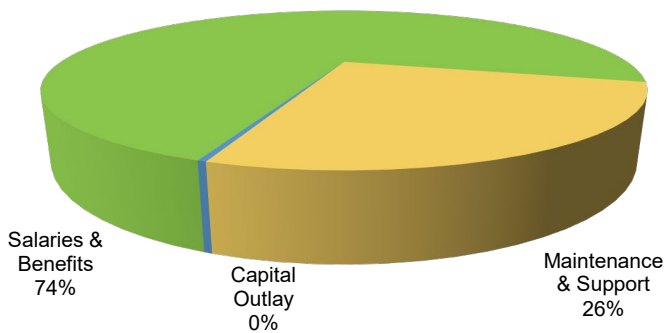
## DEPARTMENT SUMMARY

	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
Budgeted FTE Positions	86.0	87.0	87.0	87.0
Nonregular Hours	2,080	1,040	1,040	1,040
Salaries & Benefits	\$18,287,594	\$19,110,416	\$19,110,416	\$21,508,469
Maintenance & Support	7,240,805	8,097,104	8,097,104	7,588,316
Capital Outlay	12,684	100,000	100,000	100,000
Subtotal	25,541,083	27,307,520	27,307,520	29,196,785
Less Allocations				
<b>Total Operating Budget</b>	<b><u>\$25,541,083</u></b>	<b><u>\$27,307,520</u></b>	<b><u>\$27,307,520</u></b>	<b><u>\$29,196,785</u></b>

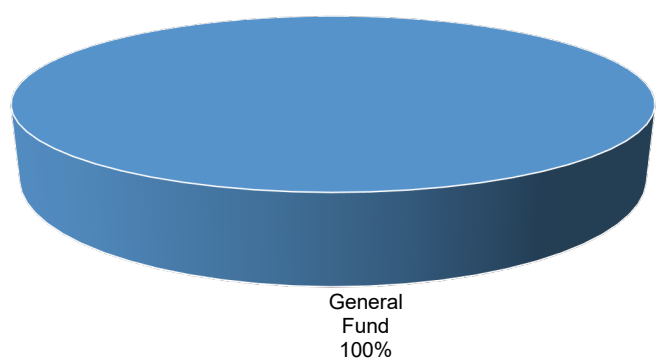
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
10 - General	\$25,486,357	\$27,307,520	\$27,307,520	\$29,196,785
23 - Sanitation	48,910	-	-	-
32 - Grants	5,816	-	-	-
74 - Capital Projects	-	-	-	-
<b>Total Operating Budget</b>	<b><u>\$25,541,083</u></b>	<b><u>\$27,307,520</u></b>	<b><u>\$27,307,520</u></b>	<b><u>\$29,196,785</u></b>

Operating Budget by Category



Department Fund Analysis



# Fire Department

FISCAL YEAR 2022-23

## DEPARTMENT PERSONNEL SUMMARY

	2020-21 Budgeted	2021-22 Budgeted	2022-23 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Fire Chief <sup>1</sup>	0.0	0.0	1.0
Deputy Chief/Operations	1.0	1.0	1.0
Deputy Chief/Fire Marshal	0.0	1.0	1.0
Division Chief/Support Services	1.0	1.0	0.0
Division Chief/Training	1.0	0.0	1.0
Battalion Chief <sup>1</sup>	1.0	1.0	3.0
Fire Captain	18.0	18.0	18.0
Fire Engineer	18.0	18.0	18.0
Firefighter <sup>2</sup>	36.0	36.0	36.0
Emergency Medical Services (EMS) Manager <sup>1</sup>	0.0	0.0	1.0
Emergency Manager	0.0	1.0	1.0
Plan Check Specialist - Fire	1.0	1.0	0.0
Fire Prevention Specialist II	0.0	1.0	1.0
Fire Prevention Specialist I	2.0	2.0	2.0
Hazardous Materials Specialist II <sup>3</sup>	2.0	1.0	0.0
Environmental Compliance Specialist <sup>3</sup>	1.0	1.0	0.0
Senior Administrative Analyst	0.0	0.0	1.0
Administrative Analyst II	1.0	1.0	0.0
Administrative Assistant I	0.0	1.0	1.0
Customer Service Representative	3.0	2.0	1.0
<b>Total Budgeted FTE Positions</b>	<b>86.0</b>	<b>87.0</b>	<b>87.0</b>

### Nonregular Employees - Hours

Total Nonregular Hours	2,080	1,040	1,040
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### Unfunded Positions

Customer Service Representative	2.0
Plan Check Specialist - Fire (Will Be Contracted)	1.0
	1.0

### Notes:

- (1) FY 22-23 reflects Fire Unified Command with termination of the Fullerton / Brea Shared Command agreement. Includes addition of 1 Fire Chief, 2 Battalion Chiefs, and 1 EMS Manager.
- (2) Restores 4 FTE Firefighters previously approved to be on Unfunded Position list.
- (3) Hazmat Program transferred to County in FY 21-22; 1.0 FTE Hazardous Materials Specialist and 1.0 FTE Environmental Compliance Specialist eliminated in FY 22-23.

# POLICE DEPARTMENT

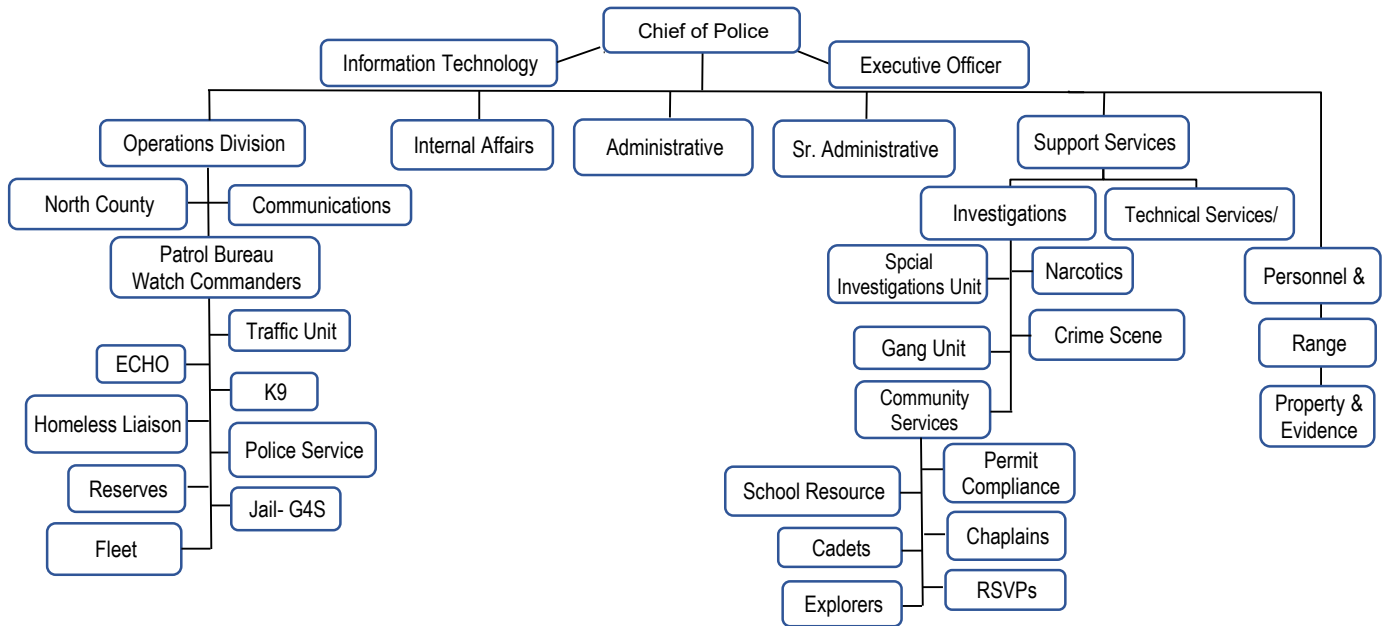
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# Police Department

FISCAL YEAR 2022-23

## DEPARTMENT ORGANIZATION CHART

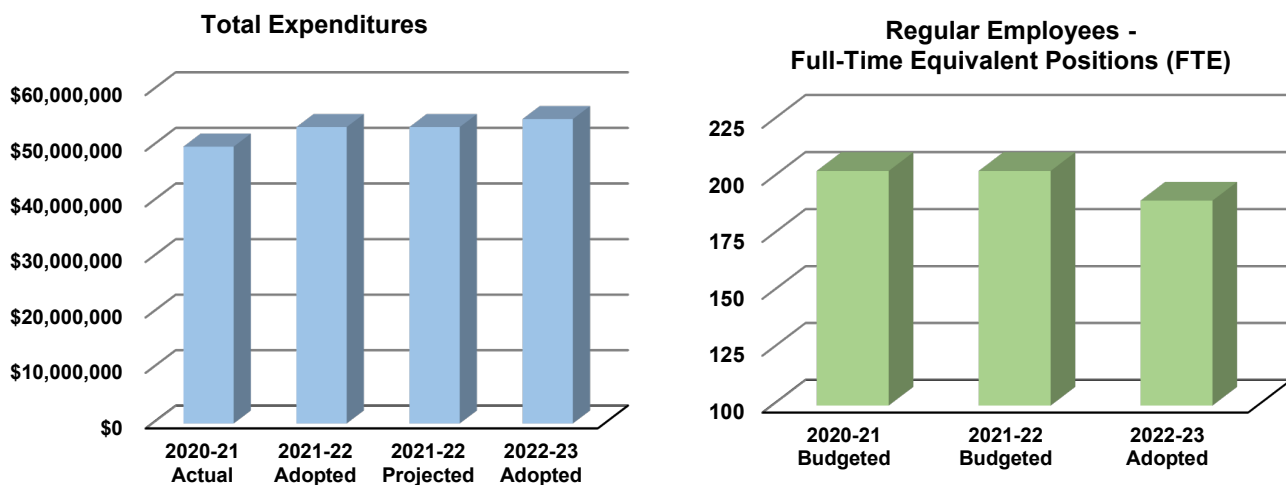


## DEPARTMENT DESCRIPTION

The Fullerton Police Department is charged with the enforcement of local, State, and Federal laws, and with protecting the lives and property of the public. The Police Department functions as an instrument of public service, working in partnership with the community to increase awareness of public safety and crime prevention issues.

To carry out its mandates, the Police Department, under the direction of the Chief of Police and with support from his Administration including Internal Affairs, is organized into two major divisions, each headed by a Captain: Operations and Support Services. The Operations Division is comprised of the Traffic and Patrol bureaus, the Jail, Communications / Dispatch, ECHO Unit, Homeless Liaison Team, North County SWAT, the K9 Unit, and Fleet Management. The Support Services Division oversees: Special Investigations Unit, Crimes Persons, Family Crimes, Crimes Property, Intelligence/High Tech Crimes, Crime Scene Investigations, Narcotics/Vice and the Gang Unit, Personnel and Training, Community Services, and Technical Services/Records, with the Property Unit and the Range under Personnel and Training. The Department has 131 sworn officers, 59 civilian employees and many part-time support staff, Police Cadet program and volunteers to ensure the smooth and efficient operations of the Department.

## DEPARTMENT FINANCIAL SUMMARY



# Police Department

FISCAL YEAR 2022-23

## FY 2022-23 Department Goals & Initiatives

### ***Patrol & Investigations***

- Conduct Community Enhancement Patrols for homelessness outreach and zero tolerance patrol checks of city parks to ensure safety for community members.
- With support of Administration, develop new Mission, Vision, and Values statements for the department to implement in January 2023.
- Perform regional/federal task force and grant funded operations for: DUI and traffic safety enforcement; drug recognition expert and standardized field sobriety testing training; OC Violent Gang Task Force; Organized Crime Drug Enforcement Task Force; Alcohol, Tobacco, Firearms and Explosives (ATF) Task Force; North Orange County Public Safety Collaborative for homelessness services; narcotics team.
- Continue investigations of crimes against persons and property, 1,816 cases assigned in calendar year 2021.

### ***Community Services***

- Contract with the Fullerton Joint Union High School District to provide 3 School Resource Officers.
- Contract with the Fullerton School District to provide law enforcement patrol services for the elementary and middle school campuses.
- Maintain programs for Police Explorers, Police Cadets, and Retired Senior Volunteers for the development of future police officers, and provide department assistance with non-sworn tasks and traffic control.
- Provide community outreach and events such as: Coffee with a Cop, Citizens' Academy, Bike Rodeo, Adopt-a-Family, Shop With a Cop, Cookies with a K9, and National Night Out.

### ***Technical Services (Records)***

- Provide crime and traffic report releases for citizens, outside agencies, law firms, and insurance agencies
- Process warrants, arrest documents and dispositions, criminal citations for court, bonds, and public records requests
- Implement RMS upgrade for mandated NIBRS/CIBRS compliance.
- Implement online reporting for citizens through Lexis Nexis.
- Contract with Turbo Data Services for parking permit services.

# Police Department

FISCAL YEAR 2022-23

## FY 2021-22 Department Accomplishments

- Provided law enforcement services to City of Fullerton by answering 911 calls and responding to emergencies, traffic collisions and crimes. In calendar year 2021, Fullerton Police Department responded to 69,327 service calls.
- Provided crime and traffic report releases for citizens, outside agencies, law firms, and insurance agencies
- Restructured department organization to maintain efficiency with reduced personnel numbers.
- Police Department employees completed 142 different classes totaling 2,657.5 hours of training for FY2021-22.
- Provided 6 grant funded classes of Drug Recognition Expert and Standardized Field Sobriety Testing training for over 120 Orange County officers.
- Chief Dunn was appointed as the head of the North Orange County Public Safety Collaborative to oversee the homeless outreach efforts in the north Orange County area, with the use of the Project HOPE Center.
- Modernized Police fleet without use of general fund monies.
- Investigations of crimes against persons and property, 1,816 cases assigned in calendar year 2021.
- Conducted Community Enhancement Patrols for homelessness outreach and zero tolerance patrol checks of city parks to ensure safety for community members.
- Contracted with the Fullerton Joint Union High School District to provide 3 School Resource Officers

# Police Department

FISCAL YEAR 2022-23

## DEPARTMENT SUMMARY

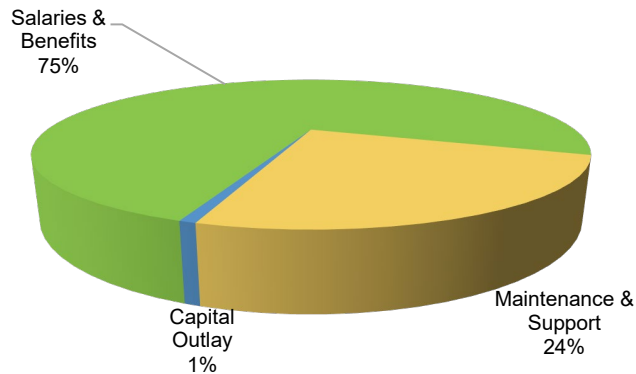
	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
Budgeted FTE Positions	203.0	203.0	203.0	190.0
Nonregular Hours	30,000	30,000	30,000	30,000
Salaries & Benefits	39,141,096	42,961,642	42,961,642	41,065,899
Maintenance & Support	13,159,188	10,326,605	10,326,605	13,336,227
Capital Outlay	512,011	80,000	80,000	404,337
Subtotal	<u>\$52,812,295</u>	<u>\$ 53,368,247</u>	<u>\$ 53,368,247</u>	<u>\$ 54,806,463</u>
Less Allocations	<u>(2,958,310)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Operating Budget</b>	<b><u>\$49,853,985</u></b>	<b><u>\$53,368,247</u></b>	<b><u>\$53,368,247</u></b>	<b><u>\$54,806,463</u></b>

## DEPARTMENT FUND ANALYSIS

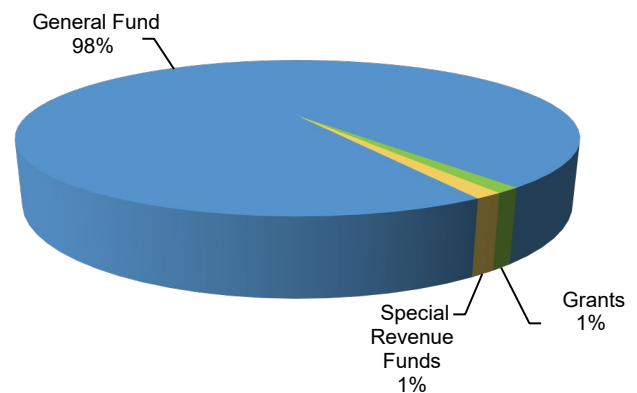
<u>Fund No. and Title</u>	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
10 - General	46,424,209	52,869,256	52,869,256	53,452,073
32 - Grants	735,278	132,867	132,867	641,600
33 - Supplemental Law Enforcement Services	338,298	210,000	210,000	211,054
34 - Asset Seizure	619,607	156,124	156,124	501,736
68 - Information Technology *	4,694,903	-	-	-
74 - Capital Improvement Fund	-	-	-	-
Subtotal	<u>\$52,812,295</u>	<u>\$53,368,247</u>	<u>\$53,368,247</u>	<u>\$54,806,463</u>
Less Allocations:				
68 - Information Technology	(2,958,310)	-	-	-
<b>Total Operating Budget</b>	<b><u>\$49,853,985</u></b>	<b><u>\$53,368,247</u></b>	<b><u>\$53,368,247</u></b>	<b><u>\$54,806,463</u></b>

\* Transferred to Police in FY 2020-21 and a separate Budget Section in FY 2021-22.

**Operating Budget by Category**



**Department Fund Analysis**





# Police Department

FISCAL YEAR 2022-23

## DEPARTMENT PERSONNEL SUMMARY

	2020-21 Budgeted	2021-22 Budgeted	2022-23 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Chief of Police	1.0	1.0	1.0
Police Captain	2.0	2.0	2.0
Police Lieutenant <sup>1</sup>	5.0	5.0	6.0
Police Sergeant	21.0	21.0	21.0
Police Corporal	38.0	38.0	38.0
Police Officer	73.0	73.0	63.0
Police Technical Services Manager	1.0	1.0	1.0
Crime Analyst	1.0	0.0	0.0
Police Investigative Technician	0.0	1.0	1.0
Forensic Supervisor	1.0	1.0	1.0
Forensic Specialist II	5.0	5.0	5.0
Police Communications Supervisor	1.0	1.0	1.0
Lead Police Dispatcher	4.0	4.0	4.0
Community Liaison Officer <sup>2</sup>	1.0	2.0	1.0
Public Information Coordinator <sup>2</sup>	0.0	0.0	1.0
Court Liaison Officer	1.0	1.0	1.0
Police Dispatcher	10.0	10.0	10.0
Police Records Supervisor	1.0	1.0	1.0
Police Records Shift Leader	1.0	1.0	1.0
Sr. Administrative Analyst	0.0	0.0	1.0
Administrative Analyst II	1.0	1.0	0.0
Administrative Assistant II	1.0	1.0	1.0
Mechanic II	1.0	1.0	0.0
Mechanic III	0.0	0.0	1.0
Police Training Assistant	1.0	1.0	1.0
Police Rangemaster	1.0	1.0	1.0
Police Community Services Officer	5.0	4.0	3.0
Police Services Representative	3.0	3.0	3.0
Police Property & Evidence Clerk	1.0	1.0	1.0
Secretary	1.0	1.0	0.0
Police Records Specialist	4.0	4.0	4.0
Parking Control Officer	4.0	4.0	2.0
Police Records Clerk	13.0	13.0	13.0
<b>Total Budgeted FTE Positions</b>	<b>203.0</b>	<b>203.0</b>	<b>190.0</b>



# Police Department

FISCAL YEAR 2022-23

## DEPARTMENT PERSONNEL SUMMARY

### Unfunded Positions

	<b>14.0</b>
Police Officer	10.0
Police Community Service Officer	1.0
Parking Control Officer	2.0
Secretary	1.0

### Notes:

- (1) 1 FTE Lieutenant position restored in FY 22-23.
- (2) 1 FTE Police Information Coordinator added and 1 FTE Community Liaison Officer eliminated.



# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**

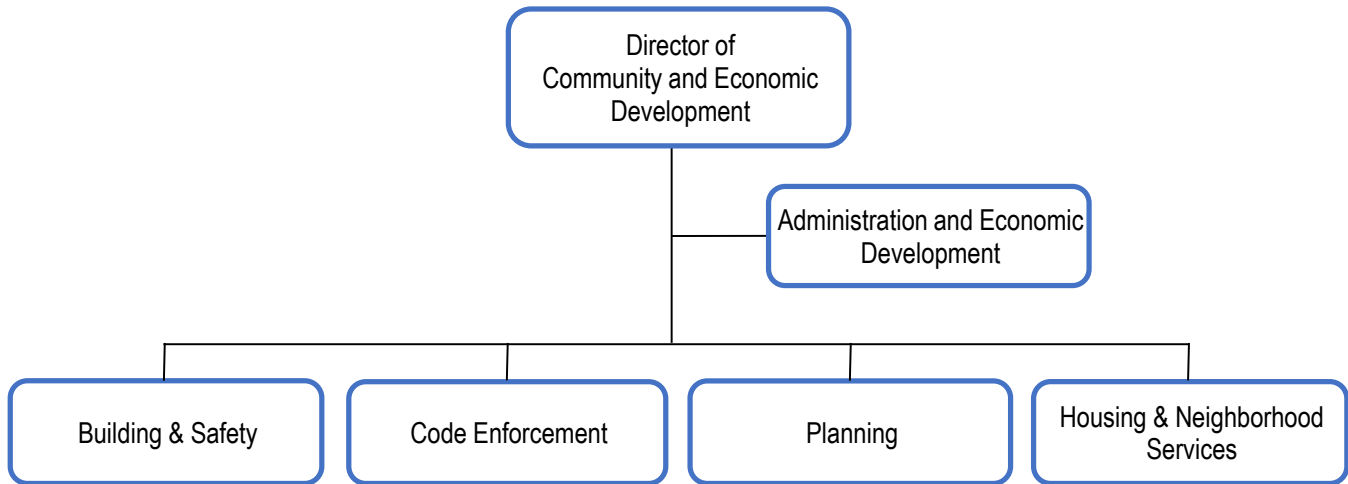
# COMMUNITY & ECONOMIC DEVELOPMENT



# Community & Economic Development

FISCAL YEAR 2022-23

## DEPARTMENT ORGANIZATION CHART



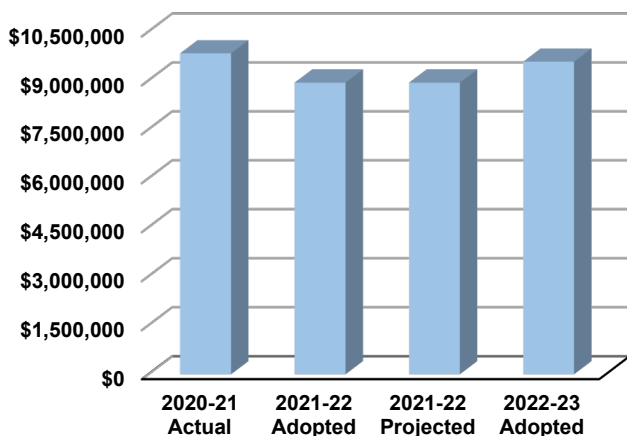
## DEPARTMENT DESCRIPTION

The Community and Economic Development Department is comprised of Building & Safety, Code Enforcement, Housing, Planning and Economic Development Divisions. All of the services provided by the Community and Economic Development Department are designed to ensure orderly and safe development within the City and provide for future growth. The Department administers and enforces the City's Zoning Code and other provisions of the Municipal Code, General Plan, and adopted Building Codes. Permit issuance, plan checking, and construction inspection services are provided, in addition to housing programs and response to code enforcement issues.

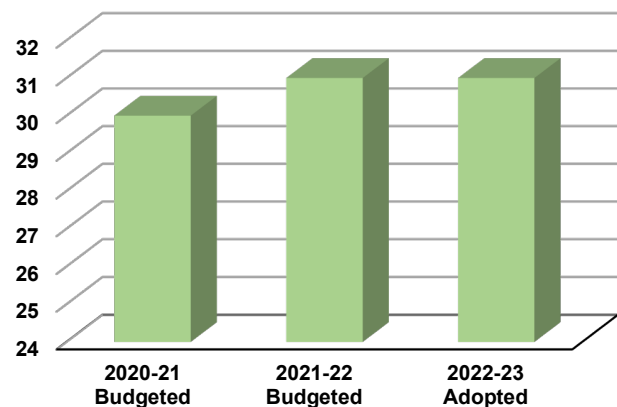
The Community and Economic Development Department assists residents, businesses and others with their efforts to grow within our community in a safe, orderly and healthful manner that respects Fullerton's heritage while sustaining opportunity for present and future generations.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**



# Community & Economic Development

FISCAL YEAR 2022-23

## FY 2022-23 Department Goals & Initiatives

### ***Planning / Administration***

- Oversee eight (8) large scale development projects to revitalize and improve quality of life for residents.
- Complete Housing Element (6th Cycle)
- Amend Zoning Ordinances to reflect City Council priorities and community direction.

### ***Housing / Economic Development***

- Establish and execute an Economic Development Strategic Plan to attract businesses and create jobs.
- Actively manage and update all City-Owned property leases to maximize revenue sourcing.
- Complete CAPER and Housing Action Plan, as well as monitor CDBG/HUD grant funds.
- Coordinate on 1600 W. Commonwealth project for permanent affordable housing.

### ***Code Enforcement***

- Create public nuisance inter-departmental team to address and resolve community challenges.
- Implement software portal solution for citation tracking and customer service.
- Host City's 1st ever Interational Code Council - Code Enforcement of Orange County (ICC-CECOC) training and promote staff development.

### ***Building & Safety***

- Improve customer service turnaround time for inspection services.
- Create a "How-To" Guide for the public on the permit process and steps for construction
- Provide in-house training to achieve consistency in enforcement of Building Codes/Standards.

## FY 2021-22 Department Accomplishments

- Completed reporting for 116 businesses assisted through OC CARES Supervisor Chaffee small business grants.
- Processed approximately 5,000 various permits through our front desk and online services.
- Resolved and closed 939 code enforcement case & closed 8 illegal cannabis sites.
- Launched Q-Less software to streamline customer service at front desk counters.
- Launched Short-Term Rental (STR) Program and collected \$270,774 in General Fund revenue.
- Approved construction on the Goodman Fulfillment Center Project, promoting local economy.
- Worked with non-profit organizations and faith-based services, reducing unsheltered population by 34% since 2019.

# Community & Economic Development

FISCAL YEAR 2022-23

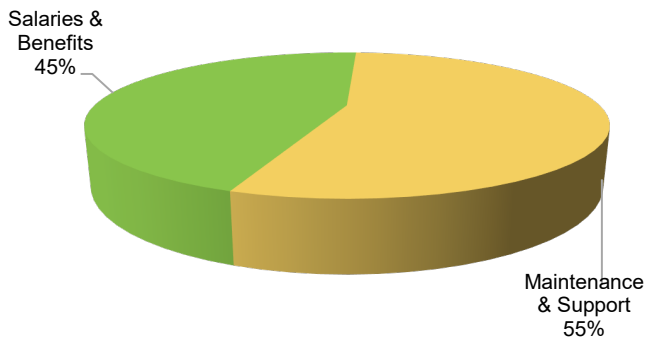
## DEPARTMENT SUMMARY

	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
Budgeted FTE Positions	30.0	31.0	31.0	31.0
Nonregular Hours	1,560	1,040	1,040	1,040
Salaries & Benefits	3,224,306	4,101,859	4,101,859	4,326,598
Maintenance & Support	6,605,608	4,830,017	4,830,017	5,248,937
Capital Outlay	-	-	-	-
Subtotal	9,829,914	8,931,876	8,931,876	9,575,535
Less Allocations	-	-	-	-
<b>Total Operating Budget</b>	<b>\$9,829,914</b>	<b>\$8,931,876</b>	<b>\$8,931,876</b>	<b>\$9,575,535</b>

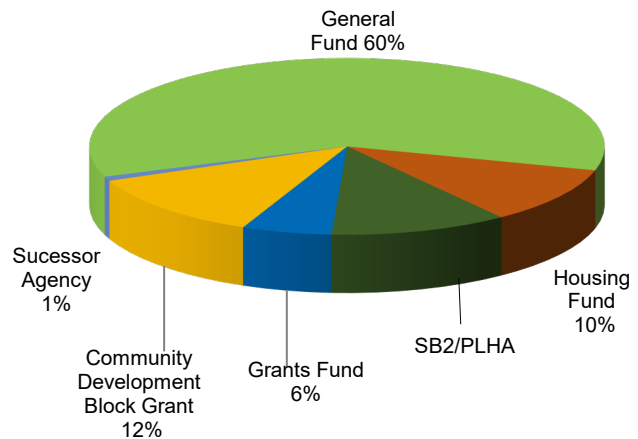
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
10 - General	4,517,181	5,501,453	5,501,453	5,737,587
22 - Air Quality Improvement	11,190	-	-	-
26 - Housing	148,563	935,642	935,642	998,599
28 - SB2/PLHA	923,341	-	-	1,070,068
32 - Grants	2,731,555	682,014	682,014	539,238
35 - Community Development Block Grant	1,448,066	1,613,928	1,613,928	1,153,782
80 - Low/Mod Housing	(27,292)	87,999	87,999	-
89 - Successor Agency	77,309	110,840	110,840	76,261
<b>Total Operating Budget</b>	<b>\$9,829,914</b>	<b>\$8,931,876</b>	<b>\$8,931,876</b>	<b>\$9,575,535</b>

Operating Budget by Category



Department Fund Analysis



# Community & Economic Development

FISCAL YEAR 2022-23

## DEPARTMENT PERSONNEL SUMMARY

	2020-21 Budgeted	2021-22 Budgeted	2022-23 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Director of Community & Economic Development	1.0	1.0	1.0
Deputy Director of Community & Economic Development <sup>1</sup>	1.0	1.0	0.0
Planning Manager	1.0	1.0	1.0
Planning Technician <sup>2</sup>	0.0	0.0	1.0
Building & Safety Manager	1.0	1.0	1.0
Housing Manager <sup>1</sup>	1.0	0.0	1.0
Code Enforcement Manager	1.0	1.0	1.0
Economic Development Manager/Principal Planner <sup>1</sup>	0.0	0.0	1.0
Plan Check Engineer	1.0	1.0	1.0
Senior Planner <sup>1</sup>	1.0	2.0	1.0
Building Permit Supervisor	1.0	1.0	1.0
Associate Plan Check Engineer	1.0	1.0	1.0
Geographic Information Systems Specialist <sup>3</sup>	1.0	1.0	0.0
Associate Planner	3.0	3.0	3.0
Senior Building Inspector	1.0	1.0	1.0
Housing & Community Rehabilitation Inspector <sup>4</sup>	1.0	1.0	0.0
Building Inspector III	1.0	1.0	1.0
Building Inspector II	2.0	2.0	2.0
Senior Administrative Analyst	0.0	0.0	1.0
Administrative Analyst II	1.0	1.0	0.0
Code Enforcement Officer	4.0	5.0	5.0
Housing Programs Assistant	1.0	1.0	1.0
Senior Permit Technician	1.0	1.0	1.0
Permit Technician <sup>2</sup>	2.0	2.0	3.0
Administrative Assistant I	1.0	1.0	1.0
Clerical Assistant III	1.0	1.0	1.0
<b>Total Budgeted FTE Positions</b>	<b>30.0</b>	<b>31.0</b>	<b>31.0</b>

### Nonregular Employees - Hours

Total Nonregular Hours	1,560	1,040	1,040
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### Unfunded Positions

None	0.0
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### Notes:

- (1) Community & Economic Development reorganization approved in FY 21-22, Deputy Director of Community & Economic Development position and 1 FTE Senior Planner position was eliminated and 1 FTE Economic Development Manager / Principal Planner and 1 FTE Housing Manager added in FY 22-23.
- (2) 1 FTE Planning Technician and 1 FTE Permit Technician added to FY 22-23 Budget.
- (3) 1 FTE GIS Specialist position transferred to IT department.
- (4) Housing & Community Rehab Specialist position has been unfunded for a number of years and is removed from FY 22-23 Adopted Budget.



# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**



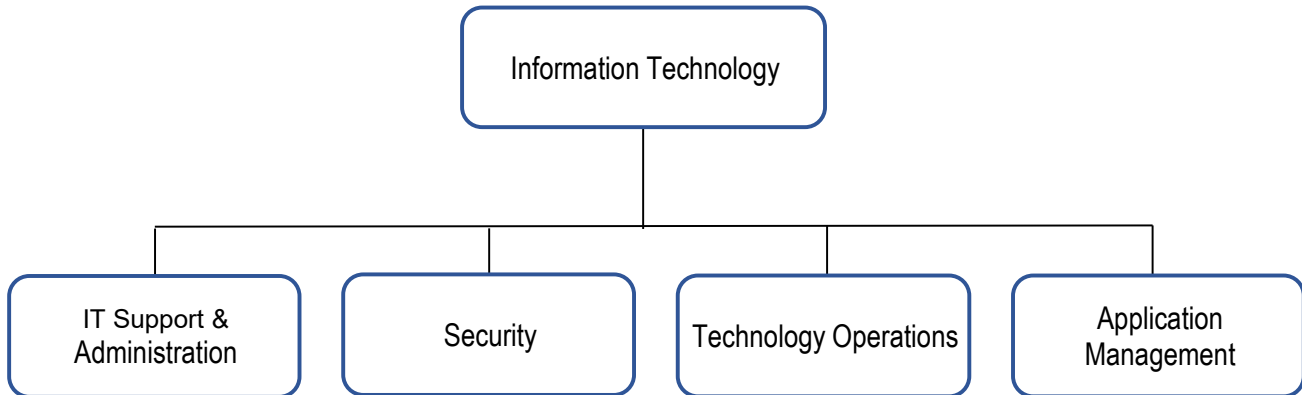
# INFORMATION TECHNOLOGY



# Information Technology

FISCAL YEAR 2022-23

## DEPARTMENT ORGANIZATION CHART

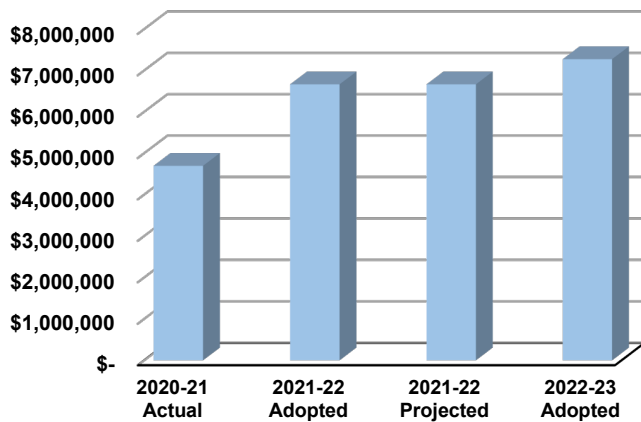


## DEPARTMENT DESCRIPTION

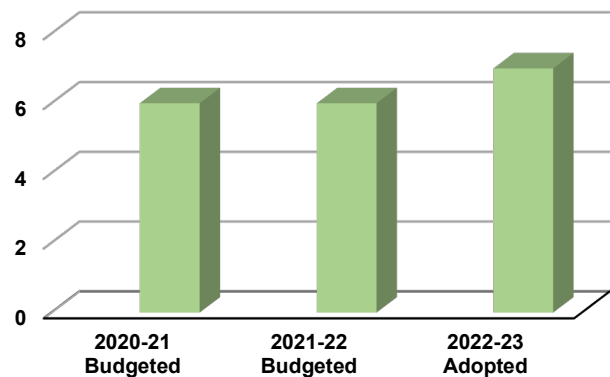
The City of Fullerton's Information Technology (IT) Department provides oversight and support for all City networks and provides network administration, cloud infrastructure and data center management, database management; implementing and maintaining IT-related security measures ensuring the City's resources are secure; development and installation of software applications; maintaining the City's website; and maintenance of electronic and computer equipment, application development, and technical support services to all departments.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**



# Information Technology

FISCAL YEAR 2022-23

## FY 2022-23 Department Goals & Initiatives

- Support operational needs related to day-to-day management, security, network, systems, databases, Office 365, ONES, and AWS operations.
- Support and maintain computer systems, install & diagnose workstations, maintain/upgrade basic network hardware, ensure optimal workstation performance, maintain LAN/WAN.
- Manage City's security vulnerability platform, perform security patching, manage the Zero Trust platform environment, manage the KnowBe4 Security Awareness platform. Monitor published vulnerabilities, analyze existing vulnerabilities, determine prioritized approach to server and end user computing security. Manage monthly security awareness program, failed security tests, performance improvement, reporting, and policy compliance.
- Complete Council approved American Rescue Plan Act (ARPA) funding IT projects.
- Implement phase 2 of the ONE Solution upgrade.
- Complete implementation of Tyler Technology SaaS billing ERP.

## FY 2021-22 Department Accomplishments

- Hardware and software upgrades to enhance the security of the City's networks and meet federal and state compliance mandates, including migration of servers to cloud-based.
- Transition of all city email to Office 365 to discontinue running unsupported software.
- Implementation of Data Loss Prevention systems with appropriate encryptions to protect the transfer of data.
- Contract with A-Lign to perform a gap analysis to determine the City's compliance with standards related to the acceptance of credit card payments. Non-compliance results in the payment of higher credit card fees and/or risk of losing cyber liability insurance.
- Consolidation of IT software, equipment, and supply costs from individual departments under IT budget.

# Information Technology

FISCAL YEAR 2022-23

## DEPARTMENT SUMMARY

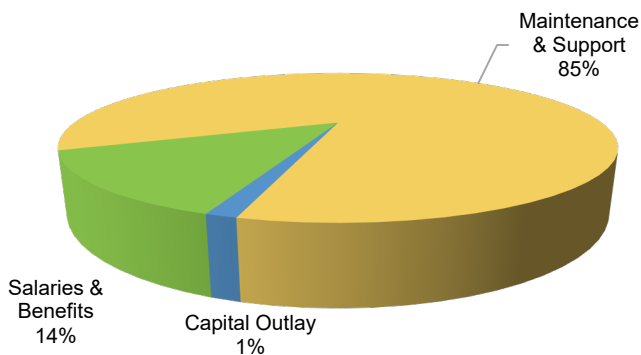
	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
Budgeted FTE Positions	6.0	6.0	6.0	7.0
Nonregular Hours	0.0	0.0	0.0	0.0
Salaries & Benefits	115,786	820,905	820,905	978,197
Maintenance & Support	4,579,117	5,535,973	5,535,973	6,194,099
Capital Outlay	-	306,794	306,794	100,000
Subtotal	\$4,694,903	\$6,663,672	\$6,663,672	\$7,272,296
Less Allocations	(2,958,310)	(6,303,522)	(6,303,522)	(6,886,328)
<b>Total Operating Budget</b>	<b>\$1,736,593</b>	<b>\$360,150</b>	<b>\$360,150</b>	<b>\$385,968</b>

## DEPARTMENT FUND ANALYSIS

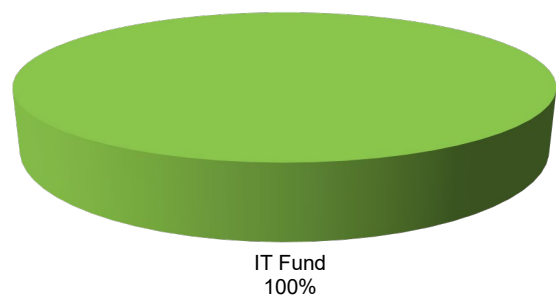
<u>Fund No. and Title</u>	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
10 - General	-	-	-	-
32 - Grants	-	-	-	-
68 - Information Technology *	4,694,903	6,663,672	6,663,672	7,272,296
74 - Capital Improvement Fund	-	-	-	-
Subtotal	\$4,694,903	\$6,663,672	\$6,663,672	\$7,272,296
Less Allocations:				
68 - Information Technology	(2,958,310)	(6,303,522)	(6,303,522)	(6,886,328)
<b>Total Operating Budget</b>	<b>\$1,736,593</b>	<b>\$360,150</b>	<b>\$360,150</b>	<b>\$385,968</b>

\* Information Technology was Transferred to Police in FY 2020-21 and will be included as standalone budget section beginning FY 2021-22 and forward.

Operating Budget by Category



Department Fund Analysis



# Information Technology

FISCAL YEAR 2022-23

DEPARTMENT PERSONNEL SUMMARY			
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	2020-21 Budgeted	2021-22 Budgeted	2022-23 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Information Technology Manager	1.0	1.0	1.0
IS Project/Programmer Manager	1.0	1.0	1.0
Geographic Information Systems Specialist <sup>1</sup>	1.0	1.0	2.0
Network Specialist	1.0	1.0	1.0
Webmaster	1.0	1.0	1.0
Information Systems Assistant	1.0	1.0	1.0
<b>Total Budgeted FTE Positions</b>	<b>6.0</b>	<b>6.0</b>	<b>7.0</b>
<b>Unfunded Positions</b>			<b>0.0</b>
None			0.0

Notes:

(1) 1 FTE GIS Specialist position transferred from Community & Economic Development.



# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**

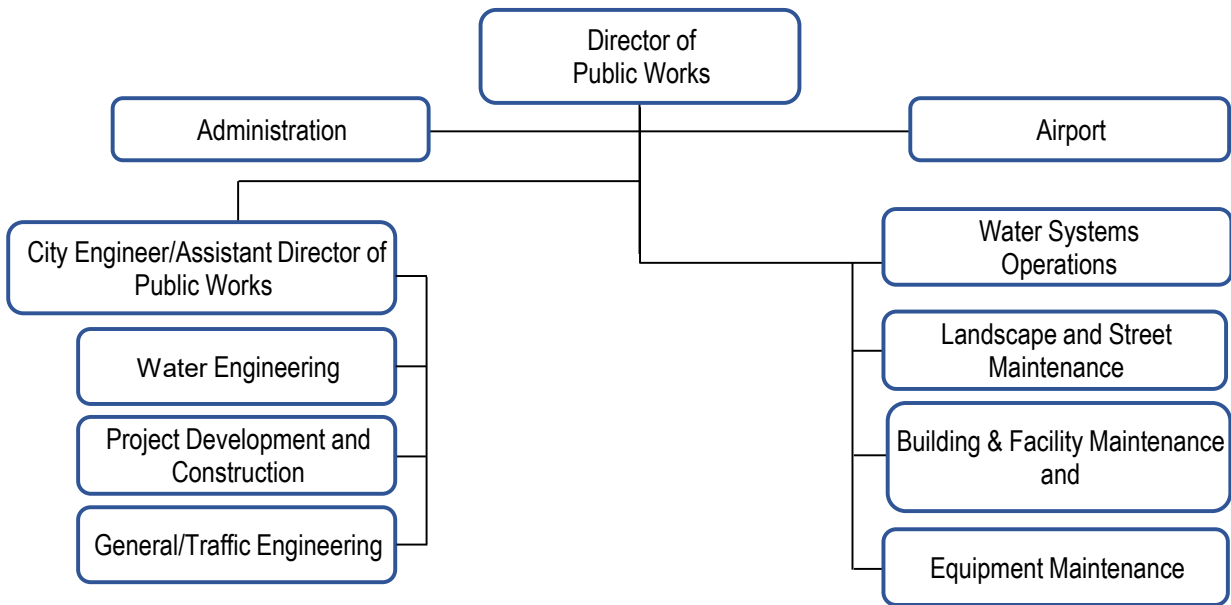
# PUBLIC WORKS



# Public Works

FISCAL YEAR 2022-23

## DEPARTMENT ORGANIZATION CHART



## DEPARTMENT DESCRIPTION

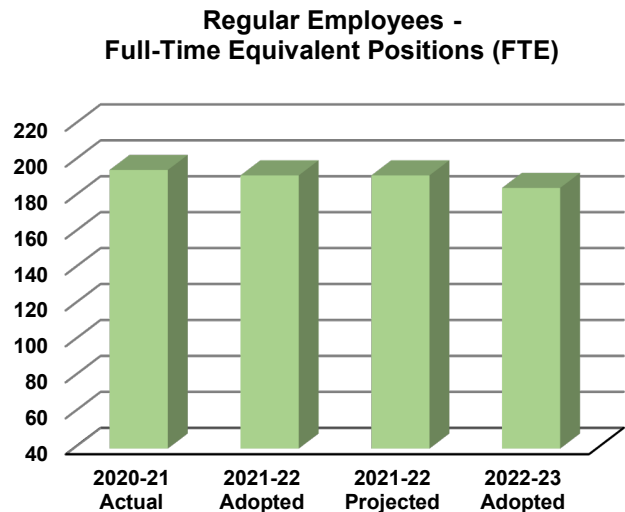
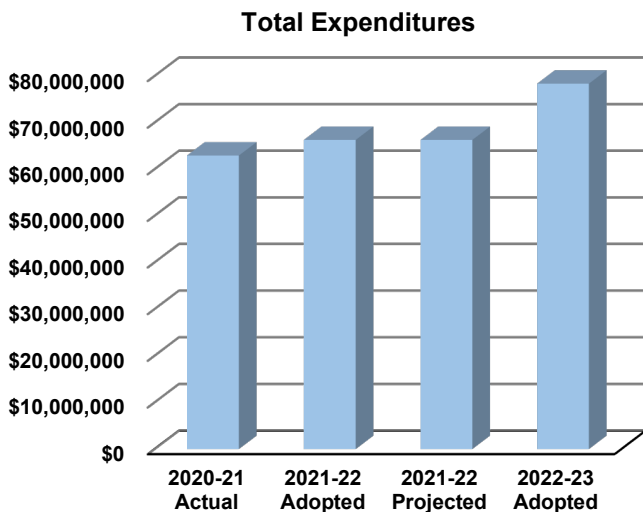
Public Works is comprised of the following major activities:

**Engineering:** This section is responsible for the City's infrastructure Capital Improvement Project design and construction, water system management, and storm water compliance.

**Maintenance:** This section provides on-going services for street/sidewalk repairs and cleaning; landscape maintenance for medians, parks and City trees, building services, fleet management, water system repairs and maintenance, and sewer operations.

**Fullerton Municipal Airport:** Fullerton Airport is the last general aviation airport in Orange County. Airport staff in conjunction with other Public Works staff provide for business development; facility maintenance; capital improvements for the pavement, drainage, tower, lobby and hangars.

## DEPARTMENT FINANCIAL SUMMARY





# Public Works

FISCAL YEAR 2022-23

## FY 2022-23 Department Goals & Initiatives

### **Administration**

- Provide direction, management, and support services to the Engineering, Construction Management, and Field Operating divisions.
- Develop and monitor the department budget, administer contracts, prepare reports and memos for various items.
- Complete stormwater cost of service study.

### **Building & Facilities**

- Provide maintenance and repairs for all City-owned buildings & facilities, and all City-owned electrical equipment.
- Maintain and repair City-owned streetlights on public streets. Address High Voltage series system failure for streetlights.
- Complete various facility capital repairs throughout the City.

### **General Engineering & Traffic Engineering**

- Coordinate compliance for the stormwater/National Pollutant Discharge Elimination System (NPDES).
- Within staffing constraints, complete permitting and review of development projects.  
Provide city-wide traffic management, including all traffic signals, signs, striping, transportation projects and traffic studies.
- Coordinate all transit improvements and interface with federal, state and county transportation programs.

### **Capital Improvement**

- Implement street rehabilitation projects with Council-approved one-time American Rescue Plan Act (ARPA) funding.
- Award construction contracts to replace seven miles of water main lines.
- Activate Hope Center Building and complete construction of Hunt Branch Library.
- Focused pursuit of grant opportunities to offset infrastructure improvement costs.
- Administer and inspect all City-funded construction projects to assure compliance with City standards and requirements.
- Inspect all private and utility construction projects within the public right-of-way to assure compliance with City standards and requirements.  
Award contracts to qualified consultants to complete Sewer, Drainage, and Water Master Plans and initiate these projects.

### **Environmental Programs**

- Contingent on hiring of an Environmental Projects Specialist, assume administration of solid waste program (including SB1383 compliance) in January 2023.
- Air Quality management reporting and compliance, including development of a 5-year strategy.

### **Equipment/Fleet**

- Maintain the City's fleet of 400 vehicles by providing preventative maintenance, safety inspections, non-routine repairs, and the Biennial Inspection of Terminals (BIT) program, required by the State.
- Administer the City's Equipment Replacement Program, which is managed through the Vehicle Replacement Fund.
- Develop a long-term strategy for the public/private CNG fueling station and the slow-fill capacity needs for the City's future vehicle needs.

# Public Works

FISCAL YEAR 2022-23

## FY 2022-23 Department Goals & Initiatives

### ***Landscape & Tree Maintenance***

- Given severe staffing and salary constraints, reassess service delivery model for parks, recreation trails, median islands, and other City property as it pertains to:
  - Landscape maintenance
  - Irrigation repair & maintenance
  - Recreational trail maintenance
  - Tree and shrub planting
  - Weed abatement and pesticide application
- If approved, facilitate transition of school field maintenance to the Fullerton School District.
- Develop the Community Forest Master Plan and employ plan guidelines to maintain the community forest with up-to-date practices.

### ***Street Maintenance***

- Provide weekly street sweeping, installs street signs, paint traffic lane and pavement legends, manage graffiti removal, and maintain public sidewalks, City storm drains, and asphalt pavements for almost 300 miles of public streets.
- Complete the remainder of city-wide street sweeping signage installation for parking enforcement.
- Complete storm drain catch basin cleanings and Flood Control Channel clearing for stormwater compliance purposes.

### ***Fullerton Municipal Airport***

- Administer a safe, efficient Airport with sensitivity to environmental issues.
- Maintain a secure Airport Operations Area (AOA) consistent with federal, state, and local regulations.
- Creatively pursue options for expansion of airport office facilities.
- Work on improvements for branding and beautification of Airport facility.

### ***Water System***

- Manage all operational aspects of the water system including upgrade and repair of infrastructure, overseeing of water production, conservation, water quality and cross connection prevention.
- Comply with all drinking water regulations (Local, State, Federal, etc.) and safeguard the water system through emergency planning and strategizing. Closely Monitor for PFOA and PFOS in the water system, in accordance with state and federal guidelines and operate the Kimberly Well 1A PFAS Treatment Plant.
- Implement Supervisory Control & Data Acquisition (SCADA) Connectivity Master Plan.
- Develop and implement Drought Response Outreach Plan.
- Conduct resident water meter reading, implement paperless turn on/off requests, update fire hydrant meter program, and develop a program to supply city-provided water meters for construction projects.

### ***Sewer System***

- Maintain and rehabilitate sewer collection system.
- Provide routine and emergency mainline cleaning and manage Fats, Oils, and Grease (F.O.G) control program to minimize sewer blockages.

# Public Works

FISCAL YEAR 2022-23

## FY 2021-22 Department Accomplishments

- Began operation of Orange County's first PFAS treatment facility at the Kimberly 1A site.
- Installed 12.73 miles of Water Main pipeline within a period of three years, surpassing the cumulative three-year goal of 11 miles.
- Awarded the construction contract for the HOPE Center Building, a facility for regional homeless outreach and proactive engagement.
- Ensured the privately-funded street reconstruction of Orangethorpe and Kimberly from State College to Acacia, through the Goodman Development Project, one of the largest in Fullerton's most recent history.
- Commenced the implementation of Energy Efficiency Projects by entering an agreement with NORESKO, LLC and in the process of finalizing the design and equipment submittals for these projects.

Completed several large scale facility improvements projects including stage repairs at the Muckenthaler Center, sewer line repairs for the historic Police Department building, and two circuit board repairs for the City's series street lighting project (equates to 200 light repairs).

- Secured Federal Aviation Administration Airport Improvement Program Grant to fund the Runway Shoulder Enhancement Project and Airport Corona Relief Program Grant for the Upgrade of Air Traffic HVAC Control Tower.
- Replaced 23 vehicles despite the current global procurement issues. Currently in the process of completing the purchase of 26 additional vehicles to replace the aging fleet.
- Updated all water-specific documents including Municipal Code, Water Rates, Rules, and Regulations, Water Utility Specifications, Water Standard Drawings, and Fees, for the first time in decades.
- Inspected 50 miles of sewer line with CCTV inspection and hydro-flushed 200 miles of sewer pipeline to maintain the City's infrastructure.
- Executed 15,000 pothole repairs.

**Public Works**  
FISCAL YEAR 2022-23

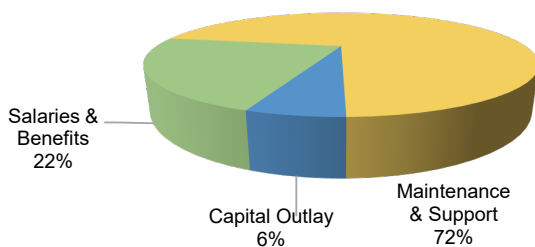
**DEPARTMENT SUMMARY**

	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
Regular Employees	195.0	192.0	192.0	185.0
Nonregular Hours	7,370	3,640	3,640	7,370
Salaries & Benefits	17,121,551	19,960,162	19,960,162	21,084,751
Maintenance & Support	54,632,206	58,229,227	58,229,227	67,938,036
Capital Outlay	1,188,406	4,278,270	4,278,270	5,521,690
Subtotal	72,942,163	82,467,659	82,467,659	94,544,477
Less Allocations	(10,010,096)	(16,190,681)	(16,190,681)	(16,194,927)
<b>Total Operating Budget</b>	<b><u>\$62,932,067</u></b>	<b><u>\$66,276,978</u></b>	<b><u>\$66,276,978</u></b>	<b><u>\$78,349,550</u></b>

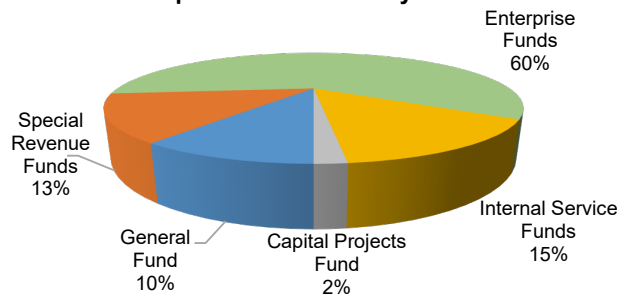
**DEPARTMENT FUND ANALYSIS**

<u>Fund No. and Title</u>	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
10 - General Fund	6,944,475	7,910,926	7,910,926	9,040,198
15 - Parks & Recreation Fund	-	-	-	-
22 - Air Quality Improvement Fund	-	303,050	303,050	303,050
23 - Sanitation Fund	6,108,505	7,098,559	7,098,559	7,901,180
25 - Measure M Fund	101,153	210,000	210,000	404,000
30 - Gas Tax Fund	2,638,356	3,048,841	3,048,841	3,500,605
32 - Grant Fund	342,815	-	-	-
36 - Drainage Capital Outlay Fund	117,726	224,825	224,825	265,366
39 - Park Dwelling Fund	-	-	-	-
40 - Airport Fund	1,934,203	1,468,693	1,468,693	1,656,887
41 - CNG Fund	168,519	216,683	216,683	241,927
42 - Brea Dam Fund	-	-	-	-
44 - Water Fund	29,692,395	30,613,802	30,613,802	34,722,865
45 - Whiting/Lemon Parking Fund	95,793	72,296	72,296	113,430
46 - Refuse Collection	12,693,641	11,914,403	11,914,403	13,407,314
47 - Sewer Fund	3,223,818	3,734,690	3,734,690	4,402,351
64 - Vehicle Replacement	2,305,938	4,772,625	4,772,625	5,484,461
67 - Equipment Maintenance	2,628,359	3,329,802	3,329,802	3,932,594
69 - Building Maintenance Services	2,126,749	2,776,136	2,776,136	3,596,687
70 - Facility Capital Repair	15,498	25,000	25,000	25,078
74 - Capital Projects	901,257	1,532,971	1,532,971	1,626,631
Subtotal	\$ 72,039,199	\$ 79,253,302	\$ 79,253,302	\$ 90,624,624
Less Total Allocations (Funds 64, 67, 69, 70, 74):	(9,107,132)	(12,976,324)	(12,976,324)	(12,275,074)
<b>Total Operating Budget</b>	<b><u>\$ 62,932,067</u></b>	<b><u>\$66,276,978</u></b>	<b><u>\$66,276,978</u></b>	<b><u>\$78,349,550</u></b>

**Operating Budget by Category**



**Department Fund Analysis**



# Public Works

FISCAL YEAR 2022-23

## DEPARTMENT PERSONNEL SUMMARY

	2020-21 Budgeted	2021-22 Budgeted	2022-23 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Director of Public Works	1.0	1.0	1.0
City Engineer/Assistant Director of PW	1.0	1.0	1.0
Principal Civil Engineer	2.0	2.0	2.0
Principal Civil Engineer-Water	1.0	1.0	1.0
Airport Manager	1.0	1.0	1.0
Senior Civil Engineer	1.0	0.0	0.0
Water Systems Manager	1.0	1.0	1.0
Manager - Bldg, Facility & Sewer Divisions	0.0	1.0	1.0
Landscape Superintendent	1.0	0.0	0.0
Manager - Landscape & Streets Divisions	0.0	1.0	1.0
Street Superintendent	1.0	0.0	0.0
Sewer Superintendent	1.0	0.0	0.0
Equipment Superintendent	1.0	1.0	1.0
Public Works Administrative Manager	1.0	1.0	1.0
Environmental Coordinator <sup>1</sup>	0.0	0.0	1.0
Solid Waste / Recycling Coordinator <sup>1</sup>	0.0	0.0	1.0
Civil Engineer	2.0	4.0	4.0
Associate Engineer	3.0	3.0	3.0
Associate Engineer Traffic <sup>2</sup>	0.0	0.0	1.0
Real Property Agent	1.0	0.0	0.0
Senior Administrative Analyst	3.0	3.0	3.0
Assistant Engineer	3.0	4.0	3.0
Assistant Engineer - Water Systems <sup>3</sup>	0.0	0.0	1.0
Principal Construction Inspector	1.0	1.0	1.0
Water Quality Specialist	1.0	1.0	1.0
Public Works Analyst	2.0	2.0	2.0
Water Distribution Supervisor	2.0	2.0	2.0
Water Production Supervisor	1.0	1.0	1.0
Sewer Supervisor	1.0	1.0	1.0
Building & Facility Supervisor	1.0	1.0	1.0
Landscape Supervisor II	0.0	1.0	1.0
Landscape Supervisor	2.0	1.0	1.0
Equipment Supervisor	1.0	1.0	1.0
Street Supervisor	2.0	2.0	2.0
Senior Traffic Engineering Analyst <sup>2</sup>	1.0	1.0	0.0
Construction Inspector - Water	1.0	1.0	1.0
Junior Engineer	2.0	0.0	0.0
Construction Inspector	2.0	2.0	2.0
Senior CADD Equipment Operator	1.0	0.0	0.0

# Public Works

FISCAL YEAR 2022-23

## DEPARTMENT PERSONNEL SUMMARY

	2020-21 Budgeted	2021-22 Budgeted	2022-23 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Water Technical Design Specialist	1.0	1.0	1.0
Electrical & HVAC Lead Worker	1.0	2.0	2.0
Equipment Mechanic Lead Worker	1.0	1.0	1.0
Airport Operations Lead Worker	1.0	1.0	1.0
Electrician	3.0	3.0	3.0
Air Conditioning Mechanic	1.0	0.0	0.0
Mechanic III	2.0	2.0	2.0
Location Specialist	2.0	2.0	2.0
Sanitation Specialist	1.0	0.0	0.0
Sewer Lead Worker	0.0	1.0	1.0
Sewer Program Specialist	1.0	1.0	1.0
GIS Technician <sup>5</sup>	1.0	1.0	0.0
Source Control Inspector	2.0	2.0	2.0
Tree Services Inspector	1.0	1.0	1.0
Streets Lead Worker	2.0	2.0	2.0
Water Lead Worker	1.0	2.0	2.0
Grounds Maintenance Lead Worker	2.0	2.0	2.0
Mechanic II	6.0	6.0	6.0
Fleet Maintenance Technician	1.0	1.0	1.0
Administrative Assistant II <sup>6</sup>	0.0	0.0	1.0
Administrative Assistant I <sup>6</sup>	1.0	1.0	1.0
Irrigation Specialist	1.0	1.0	1.0
Water Production Operator	3.0	3.0	3.0
Engineering Aide III	3.0	3.0	2.0
Skilled Maintenance Worker II - Water	4.0	4.0	4.0
Water Utility Services Lead Worker <sup>4</sup>	1.0	1.0	2.0
Skilled Maintenance Worker - Building & Facilities	3.0	3.0	3.0
Meter Repairer	2.0	2.0	2.0
Equipment Operator - Water	2.0	2.0	2.0
Senior Maintenance Worker III - Water	10.0	10.0	10.0
Maintenance Facilities Dispatcher	1.0	1.0	1.0
Equipment Operator	10.0	10.0	10.0
Traffic Painter	2.0	2.0	2.0
Senior Maintenance Worker II	0.0	4.0	4.0
Senior Maintenance Worker I <sup>7</sup>	31.0	33.0	45.0
Water Services Worker	4.0	0.0	0.0
Airport Operations Assistant	1.0	1.0	1.0
Permit Technician	1.0	1.0	1.0
Clerical Assistant III <sup>6</sup>	3.0	3.0	2.0

# Public Works

FISCAL YEAR 2022-23

## DEPARTMENT PERSONNEL SUMMARY

	2020-21 Budgeted	2021-22 Budgeted	2022-23 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Equipment Service Worker	1.0	1.0	1.0
Airport Service Worker	3.0	3.0	3.0
Maintenance Worker <sup>7</sup>	31.0	28.0	9.0
Clerical Assistant II	1.0	1.0	0.0
<b>Total Budgeted FTE Positions</b>	<b>195.0</b>	<b>192.0</b>	<b>185.0</b>
	<u>Nonregular Employees - Hours</u>		
Total Nonregular Hours	<b>7,370</b>	<b>3,640</b>	<b>7,370</b>
<u>Unfunded Positions</u>			<b>10.0</b>
Clerical Assistant II			1.0
Maintenance Worker			7.0
Engineering Aide III			1.0
Assistant Engineer			1.0

### Notes:

- (1) 2 FTE new Recycling positions added in FY 22-23 to administer recycling programs and SB 1383 implementation.
- (2) 1 FTE Associate Engineer added and 1 FTE Sr. Traffic Engineer eliminated in FY 21-22.
- (3) 1 FTE Assistant Engineer-Water Systems added in FY 22-23.
- (4) 1 FTE new Water Utility Services Lead Worker added in FY 22-23.
- (5) GIS Technician position was not funded in FY21-22, and is being eliminated in FY22-23.
- (6) 1 FTE Administrative Assistant I reclassified to Administrative Assistant II; 1 FTE Clerical Assistant III reclassified to Administrative Assistant I.
- (7) 12 FTE Maintenance Worker positions reclassified to Sr. Maintenance Worker I positions.



# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**



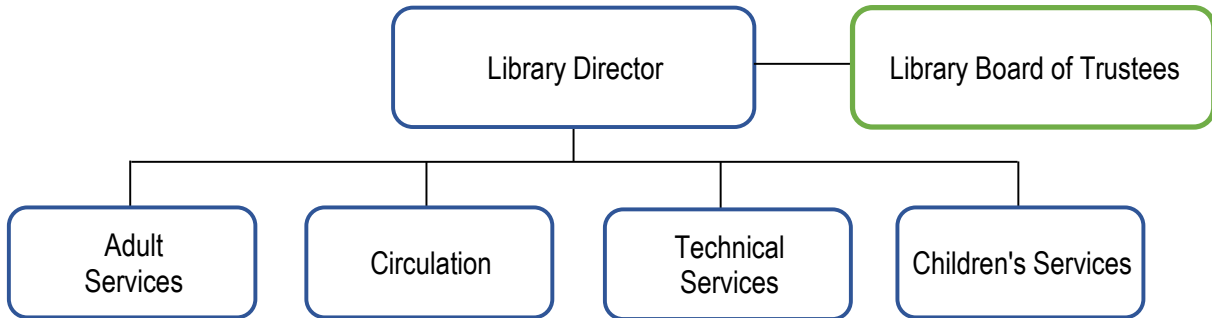
# LIBRARY



# Library

FISCAL YEAR 2022-23

## DEPARTMENT ORGANIZATION CHART

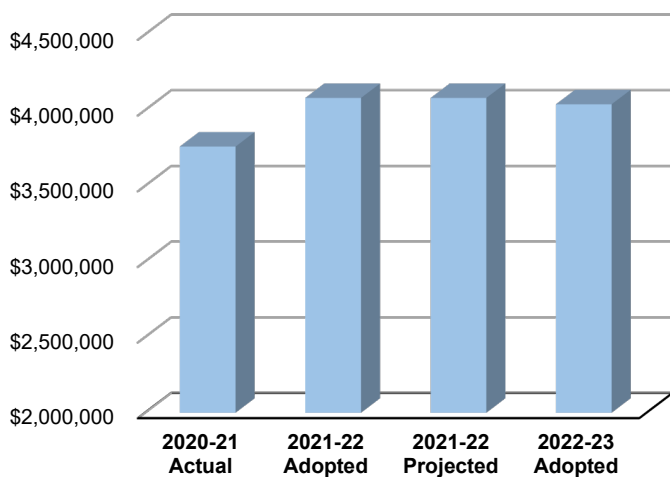


## DEPARTMENT DESCRIPTION

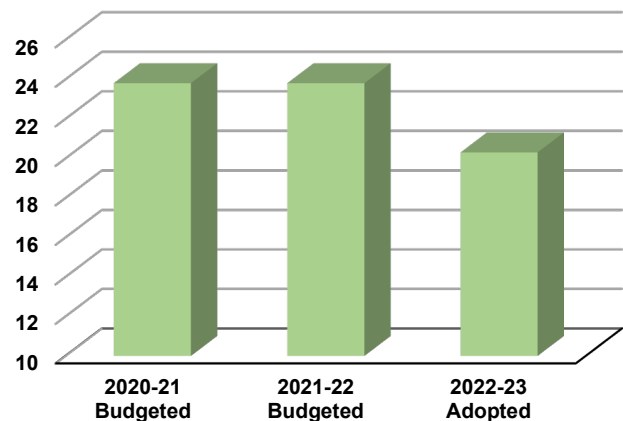
It is the mission of the Fullerton Public Library to provide services and materials to meet the educational, informational, literacy, and recreational reading needs of Fullerton's culturally diverse community. It is a place where information and items of recreational, educational, and leisurely interest are collected, preserved, and made available in print and electronic formats. The Library Department has an administrative Library Board of Trustees appointed by City Council. The Library Department has two fund-raising support groups, which are incorporated as nonprofit organizations: the Friends of the Fullerton Public Library and the Fullerton Public Library Foundation.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**



# Library

FISCAL YEAR 2022-23

## FY 2022-23 Department Goals & Initiatives

### **Administration**

- Facilitate and support the Board of Trustees including the Revocation Appeal Sub-Committee.
- Manage and prepare the Library's budget, activities, personnel and grants [including Hunt Library] for all divisions.
- Hire a Children's Division Manager and Adult Division Manager, as well as other critical Library positions.
- Maintain relationships with Library Foundation and Friends support groups.
- Return minimal library services as the progress of the Hunt Library Revitalization Project continues with the receipt of Grant II as requested by Assembly Member Sharon Quirk-Silva and State Senator Josh Newman.

### **Adult Services**

- Assure that the Library is a welcoming and safe place for library patrons.
- Provide reference and reader advisory to Adults and Teens.
- Create 8-week Summer and Winter Reading Club Programs for teens and adults.
- Resume our partnerships and establish new partnerships for Adult and Teen programming.

### **Circulation**

- Work on implementing higher quality, more engaging patron notification and communication services.
- Maintain relationships with current library patrons and future library patrons via outreach policy, and excellent customer service.
- Maintain library organization, including shelving and signage.

### **Technical Services**

- Optimize all workflows of the acquisitions process to automate and create efficiencies.
- Expand the Library's digital branch through improving the website and other patron-library interfaces.
- Maintain relationships with current library vendors and see out opportunities to work with new vendors.

### **Children's Services**

- Maintain and develop timely, accurate, well-reviewed and popular materials for recreational and informational reading for children and families.
- Host early childhood programs and with hiring of another Children's Librarian - offer school-age programming.
- Create 8-week Summer and Winter Reading Club Programs for children.

### **Passport Services**

- Reinstate Passport Services Program, with assistance of ARPA funds, to restore key program to the community and provide revenue-generating services to the City.

# Library

FISCAL YEAR 2022-23

## FY 2021-22 Department Accomplishments

- Provided in-person and virtual library services to the public during the COVID-19 pandemic.
- Resumed in-person, weekly Storytime in November 2021.
- Library staff produced 4 videos to promote a variety of library services via social media
- Distributed weekly 85-125 STEM take-home kits for children in grades 1-4.
- Distributed weekly 125-150 STEM take-home kits for preschool aged children.
- Our Reading Programs of all age levels engaged 500 adults who gave book reviews and 1,069 youthful participants read 712,911 minutes.
- Implemented a new library website with ongoing funding by the Library Foundation.
- Maintained the State Department certification of our Passport Acceptance Facility and our Passport Staff in anticipation of resumption of services.

# Library

FISCAL YEAR 2022-23

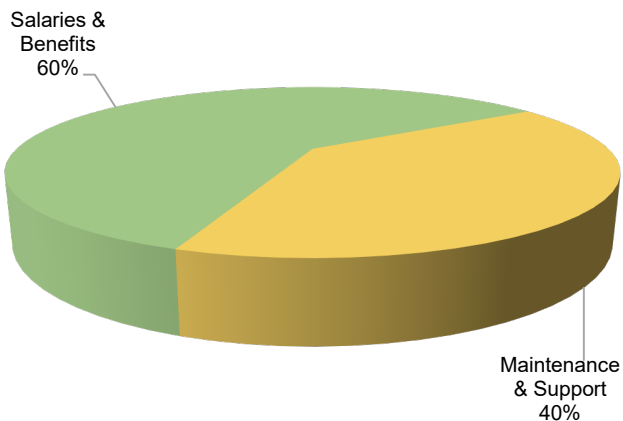
## DEPARTMENT SUMMARY

	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
Budgeted FTE Positions	23.8	23.8	23.8	20.3
Nonregular Hours	18,600	18,600	9,300	18,600
Salaries & Benefits	1,964,079	2,581,515	2,581,515	2,433,776
Maintenance & Support	1,795,489	1,498,986	1,498,986	1,604,965
Capital Outlay	-	-	-	-
Subtotal	3,759,568	4,080,501	4,080,501	4,038,741
Less Allocations	-	-	-	-
<b>Total Operating Budget</b>	<b><u>\$3,759,568</u></b>	<b><u>\$4,080,501</u></b>	<b><u>\$4,080,501</u></b>	<b><u>\$4,038,741</u></b>

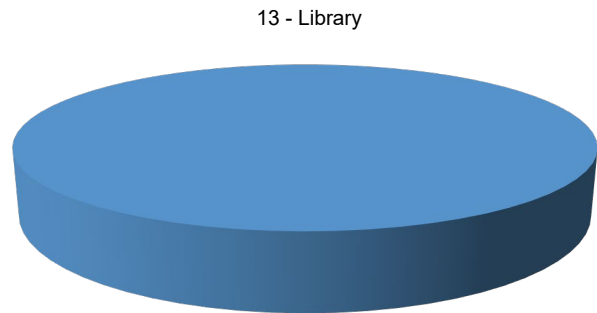
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
10 - General	-	-	-	-
13 - Library	3,759,568	4,080,501	4,080,501	4,038,741
<b>Total Operating Budget</b>	<b><u>\$3,759,568</u></b>	<b><u>\$4,080,501</u></b>	<b><u>\$4,080,501</u></b>	<b><u>\$4,038,741</u></b>

**Operating Budget by Category**



**Department Fund Analysis**



# Library

FISCAL YEAR 2022-23

## DEPARTMENT PERSONNEL SUMMARY

	2020-21 Budgeted	2021-22 Budgeted	2022-23 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Library Director	1.0	1.0	1.0
Library Division Manager <sup>1</sup>	0.0	0.0	3.0
Library Division Manager - Adult Svcs. <sup>1</sup>	1.0	1.0	0.0
Library Division Manager - Children's Svcs. <sup>1</sup>	1.0	1.0	0.0
Library Division Manager - Technical Svcs. <sup>1</sup>	1.0	1.0	0.0
Senior Librarian	2.0	2.0	2.0
Adult Services Librarian	4.0	4.0	4.0
Children's Services Librarian	2.0	2.0	2.0
Local History Archivist	1.0	1.0	1.0
Administrative Assistant I	1.0	1.0	0.0
Library Technical Services Assistant	1.0	1.0	1.0
Library Technical Assistant II	4.0	4.0	4.0
Library Technical Assistant I	3.0	3.0	1.0
Library Clerical Assistant	1.8	1.8	1.3
<b>Total Budgeted FTEs</b>	<b><u>23.8</u></b>	<b><u>23.8</u></b>	<b><u>20.3</u></b>
	Nonregular Employees - Hours		
Total Nonregular Hours	<u>18,600</u>	<u>18,600</u>	<u>18,600</u>
<u>Unfunded Positions</u>			<u>3.5</u>
Library Technical Assistant I			2.0
Library Clerical Assistant			0.5
Administrative Assistant I			1.0

**Notes:**

(1) Library Manager for Adult Services, Technical Services and Children's Services was consolidated into 1 classification in FY 21-22.

# PARKS & RECREATION

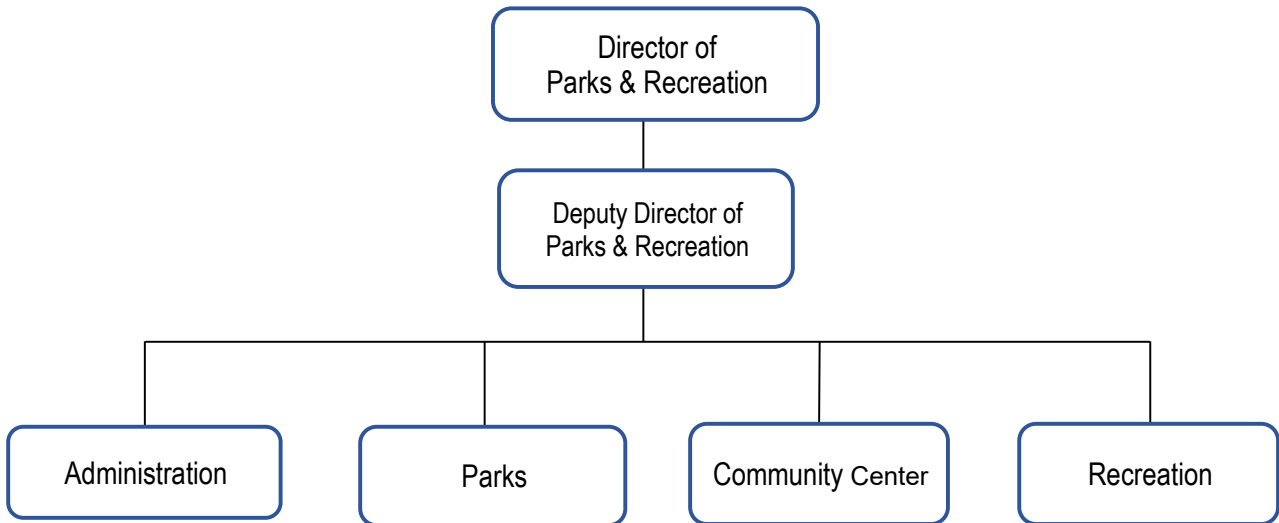
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# Parks & Recreation

FISCAL YEAR 2022-23

## DEPARTMENT ORGANIZATION CHART

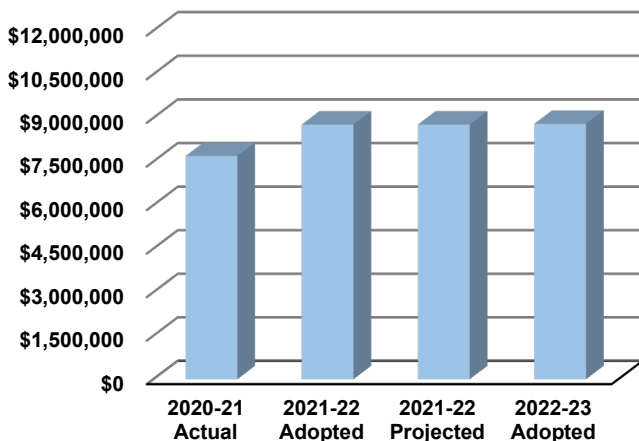


## DEPARTMENT DESCRIPTION

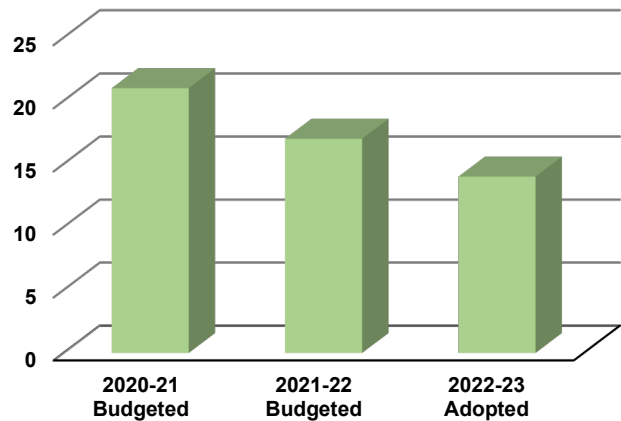
The Parks and Recreation Department provides a wide range of programs in the areas of recreation, families, seniors, special events; and development and operation of various facilities and parklands which, include 53 parks, a golf course, over 130,000 square feet of facilities, and 30 miles of recreational trails. These programs and services contribute to the community's health, recreation, and cultural enrichment.

## DEPARTMENT FINANCIAL SUMMARY

**Total Expenditures**



**Regular Employees - Full-Time Equivalent Positions (FTE)**





# Parks & Recreation

FISCAL YEAR 2022-23

## FY 2022-23 Department Goals & Initiatives

### ***Parks & Rec Administration***

- Seek, apply for and manage grants to fund park, trail and open space improvements and acquisitions.
- Solicit donations and sponsorships and seek grant opportunities to offset costs for ongoing and new programming.
- Review Parks & Recreation Policy Statement and Fee Schedule to ensure that fees are within market rate and policies meet the departments needs.

### ***Parks, Fields & Trails***

- Complete an inventory of sports field infrastructure and create a priority list for repairs and renovations.
- Identify park, trail and open space deficiencies and prioritize improvement projects.
- Formalize a policy to address encroachments of public park property.
- Provide a high quality tennis center facilitating skill development and play for individuals, groups, and teams.
- Facilitate transitioning a portion of sports field scheduling to the Fullerton School District.

### ***Recreation Programs & Fullerton Community Center***

- Provide recreational, educational, and wellness activities that enhance the well-being of older adults in Fullerton. Expand Senior Mobility Program and provide upgraded transportation options to seniors.
- Provide the community with city wide events throughout the year: Thursday Downtown Market, Weekly Farmers Market, Summer Concert Series, Summer Fest, and Wedding Show.
- Provide community instructional classes for residents of all ages by providing a facility with various space and technology features to accommodate a wide range of class offerings.
- Encourage physical fitness opportunities by providing a venue for all ages to participate in organized and drop-in training opportunities. Complete fitness room expansion and remodel.
- Develop and provide new recreational youth classes to be held at Chapman Recreation Building and offer a variety of family events to be held at the Fullerton Community Center.
- Provide access to community resources and educational programs through an upgraded community brochure, outreach events, and programs.
- Provide the public with unique and beautiful locations to host special events. Focus rental resources on Fullerton Community Center, Park Pavilions, Downtown Plaza, Hillcrest Rec Building, Red Cross Building & Chapman Recreation Building.

# **Parks & Recreation**

FISCAL YEAR 2022-23

## **FY 2021-22 Department Accomplishments**

- Acquired 18.4 acres of open space in West Coyote Hills after successfully raising \$28 million in grant funds.
- Secured funding for a community resource showcase event- Summer Fest 2022.
- Expanded innovative senior programming with additional funding awarded by the Office on Aging that supported emergency preparedness, feeding, and socially distanced recreational programs.
- Completed Live Local campaign and programs with St. Jude, Chamber of Commerce and local businesses.
- Completed the Feed Fullerton program that served over 250 families over 3,000 meal vouchers.
- Completed construction of the Hillcrest Duck Pond renovation.
- Completed construction of the Korean War Memorial at the Hillcrest Duck Pond through a partnership and funding from the Orange County Korean War Memorial Committee.
- Began construction of Pacific Drive Park will be completed in Spring of 2022. This project included the installation of a new playground, landscaping, picnic shelter, and restroom renovation.
- Established an volunteer-based Adopt-A-Park & Trail Program for local groups to help beautify public parks.

# Parks & Recreation

FISCAL YEAR 2022-23

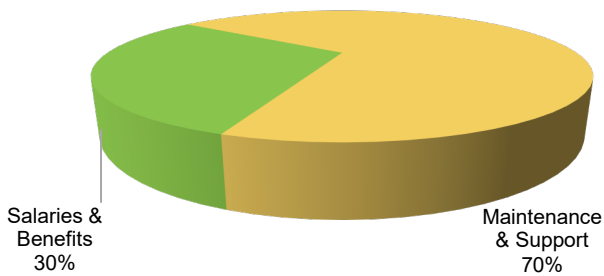
## DEPARTMENT SUMMARY

	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
Budgeted FTE Positions	21.0	17.0	17.0	14.0
Nonregular Hours	99,279	53,490	53,490	42,558
Salaries & Benefits	2,346,212	3,036,875	3,036,875	2,677,241
Maintenance & Support	5,555,162	5,947,458	5,947,458	6,342,252
Capital Outlay	-	-	-	-
Subtotal	7,901,374	8,984,333	8,984,333	9,019,493
Less Allocations	(213,653)	(214,400)	(214,400)	(228,930)
<b>Total Operating Budget</b>	<b>\$7,687,721</b>	<b>\$8,769,933</b>	<b>\$8,769,933</b>	<b>\$8,790,563</b>

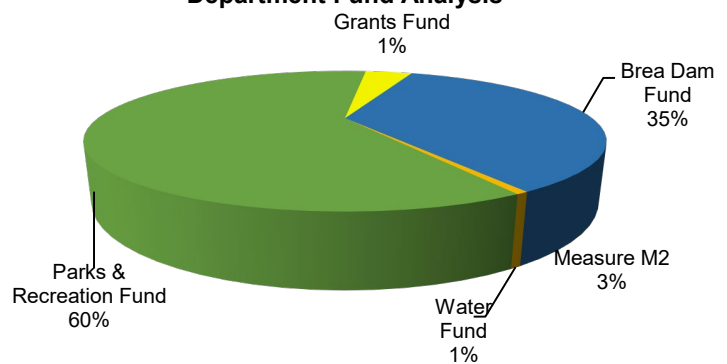
## DEPARTMENT FUND ANALYSIS

<u>Fund No. and Title</u>	2020-21 <u>Actual</u>	2021-22 <u>Adopted</u>	2021-22 <u>Projected</u>	2022-23 <u>Adopted</u>
10 - General Fund	-	-	-	-
15 - Parks & Recreation	4,386,235	5,915,249	5,915,249	5,422,413
25 - Measure M2	21,863	205,183	205,183	276,000
32 - Grants	535,994	498,752	498,752	80,753
42 - Brea Dam	2,917,608	2,317,324	2,317,324	3,187,199
44 - Water	39,675	47,825	47,825	53,128
74 - Capital Projects	-	-	-	-
Subtotal	\$7,901,374	\$8,984,333	\$8,984,333	\$9,019,493
Less Allocations:				
42 - Brea Dam	(213,653)	(214,400)	(214,400)	(228,930)
74 - Capital Projects	0	0	0	0
	(213,653)	(214,400)	(214,400)	(228,930)
<b>Total Operating Budget</b>	<b>\$7,687,721</b>	<b>\$8,769,933</b>	<b>\$8,769,933</b>	<b>\$8,790,563</b>

Operating Budget by Category



Department Fund Analysis



# Parks & Recreation

FISCAL YEAR 2022-23

## DEPARTMENT PERSONNEL SUMMARY

	2020-21 Budgeted	2021-22 Budgeted	2022-23 Adopted
<u>Position Classification</u>	<u>Regular Employees - Full-Time Equivalent Positions</u>		
Director of Parks & Recreation	1.0	1.0	0.0
Deputy Director of Parks & Recreation	0.0	0.0	1.0
Parks & Recreation Manager	2.0	2.0	1.0
Parks & Recreation Supervisor II	2.0	2.0	2.0
Parks & Recreation Supervisor I	2.0	2.0	1.0
Exhibition/Museum Specialist	1.0	0.0	0.0
Sr. Administrative Analyst	0.0	0.0	1.0
Administrative Analyst I	0.0	1.0	0.0
Parks Project Specialist	1.0	0.0	0.0
Parks & Recreation Coordinator	5.0	3.0	4.0
Sports Facility Coordinator	1.0	1.0	1.0
Museum Educator	1.0	1.0	1.0
Administrative Assistant I	1.0	1.0	1.0
Parks & Recreation Assistant	3.0	3.0	1.0
Cultural & Events Operations Assistant	1.0	0.0	0.0

<b>Total Budgeted FTE</b>	<b>21.0</b>	<b>17.0</b>	<b>14.0</b>
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### Nonregular Employees - Hours

Total Nonregular Hours	99,279	53,490	42,558
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<b>Unfunded Positions</b>	<b>3.0</b>
Director of Parks & Recreation	1.0
Parks & Recreation Assistant	2.0

# APPENDIX

The image features a dark blue background. On the right side, there are two thick, curved lines that sweep from the top right towards the bottom left. The inner line is a light green color, and the outer line is a medium blue color. The word "APPENDIX" is written in a bold, white, sans-serif font, centered horizontally in the upper half of the image.



# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**

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# DEBT SERVICE SCHEDULE

FISCAL YEAR 2022-23

Issue	Department/Division	Fund	Amount
2010 Lease Revenue Bonds, Series A (Taxable RZEDB)			
Principal	Parks & Recreation	42 - Brea Dam	\$ 140,000
Interest	Golf Course		\$ 114,700
2013 Judgement Obligation Bonds			
Principal	Human Resources	62 - Liability Insurance Fund	\$ 330,000
Interest	Risk Management		\$ 14,025
2014 Certificates of Participation			
Principal	Public Works	44 - Water	\$ 270,000
Interest	Water		\$ 201,313
2021 Taxable Judgement Obligation Bonds			
Principal	Human Resources	62 - Liability Insurance Fund	\$ 105,000
Interest	Risk Management		\$ 95,937
Lease - 800MHz Radio Equipment			
Principal	Police	10 - General Fund	\$ 175,906
Interest	Police		\$ 26,143
Principal	Fire	10 - General Fund	\$ 82,622
Interest	Fire		\$ 12,279
Principal	Public Works - Maintenance	10 - General Fund	\$ 7,996
Interest	Public Works - Maintenance		\$ 1,188
Lease - LED Street Lighting			
Principal	Public Works	67 - Equipment Maintenance	\$ 204,858
Interest	Equip. Replacement		\$ 16,139
Lease - Two 2014 Fire Pumps			
Principal	Public Works	64 - Vehicle Replacement	\$ 117,561
Interest	Equip. Replacement		\$ 3,292
<u>Successor Agency:</u>			
2020A Tax Allocation Revenue Bonds			
Principal	Successor Agency	89 - Successor Agency	\$ 4,525,000
Interest			\$ 1,094,100
2020B Tax Allocation Revenue Bonds			
Principal	Successor Agency	89 - Successor Agency	\$ 1,820,000
Interest			\$ 89,408
<u>Other:</u>			
Public Liability Claim			
Principal	Risk Management	62 - Liability Insurance Fund	\$ 42,708
Interest			\$ 1,292
Energy Efficiency Equipment Lease			
Principal	Public Works	69 - Bldg. Maintenance Fund	\$ 380,513
Interest			\$ 160,149
<b>Total Debt Service</b>			<b>\$ 10,032,129</b>

The City of Fullerton holds AA bond ratings on all bonds from S&P Global Ratings.



# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**



## GLOSSARY OF TERMS

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**Annual Comprehensive Financial Report (ACFR)** – The audited annual financial report of a government, which encompasses all governmental and fiduciary funds.

**Appropriations (GANN) Limit** – As a governmental entity in the State of California, the City is subject to an Appropriations, or GANN Spending Limit (CA Article XIII B), which places a maximum spending limit amount on the City's annual appropriations of tax proceeds in a fiscal year.

**ARPA** – American Rescue Plan Act of 2021 (ARPA) is a Federal stimulus bill that was signed into law on March 12, 2021 that provided \$130 billion in funding for state and local governments to alleviate economic impacts from the COVID-19 pandemic.

**Balanced Budget** – When the City's operating budget, primarily the General Fund, in which operating expenditures do not exceed and are supported by ongoing, operating revenues.

**Budget (Operating)**: A city-wide or departmental fiscal spending plan detailing current operating programs, including an estimate of expenditures and revenues for a given period (usually a single fiscal year).

**CalPERS** –The California Public Employees' Retirement System is an agency in the California executive branch that manages pension and health benefits for California public employees, retirees, and their families.

**Capital Improvement Program (CIP)** - A plan for capital improvements to be implemented each year over a number of years to meet capital needs arising from the assessment of long-term needs. It sets forth the estimated cost for each project and specifies the resources required to finance the projected expenditures.

**Capital Expenditures (or Public Works Projects)** – The City of Fullerton recognizes all capital improvements as Public Works projects. A capital improvement project is defined as any project involving labor services related to the construction of, or improvements to, facilities, structures or equipment in the amount of \$25,000 or more.

**Capital Outlay** – Expenditures for the acquisition cost of capital assets, such as equipment, vehicles or furniture, to make improvements to capital assets that increase their value or useful life. An expenditure for such in excess of \$5,000 is generally considered a capital asset.

**Debt Service Funds** – Governmental fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Enterprise Funds** – Funds established to account for the operations and financing of self-supporting activities of a governmental unit that renders services on a user charge basis to the general public, similar to private business enterprises. Examples include Airport Fund, Water Fund and Brea Dam Fund.

**Expenditure** – The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

**Fiscal Year (FY)** – Any yearly accounting period, regardless of its relationship to a calendar year. The fiscal year for the City begins on July 1 of each year and ends on June 30 of the following year. It is designated by the calendar year in which it ends.

**Full-Time Equivalent (FTE)** – An employee who works 40 hours a week. 2,080 part-time hours equal one full-time equivalent.

**Fund** - An independent fiscal and accounting entity with a self-balancing set of accounts, recording resources, related liabilities, obligations, reserves, and equities segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

## GLOSSARY OF TERMS

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**Fund Balance** – Fund Balance represents the equity, or financial position of governmental and fiduciary funds, which is the difference between assets and liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. Fund balance can also be referred to a fund's reserves level.

**Generally Accepted Accounting Principles (GAAP)** – The conventions, rules, and procedures as established by the Governmental Accounting Standards Board (GASB) that serve as the norm for the fair presentation of the City's financial statements.

**Interfund Transfer** – Is the movement of any fund's existing revenues or movement of funds (available fund balance) from one fund to another recipient fund to assist in subsidizing that fund's services or operations. This is generally reflected as Transfers In and Transfers Out.

**Intergovernmental Revenue** - Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

**Internal Service Funds (ISF)** - Account for the goods or services provided by one fund and/or department to another fund and/or department on a cost reimbursement basis. Examples include Building Maintenance Fund, Information Technology Fund, and Facility Capital Repair Fund.

**Maintenance & Operations** – Departmental expenditures related to ongoing, day-to-day activities such as supplies, professional or contractual services, maintenance, legal fees, and postage, to name a few.

**Maintenance of Effort (MOE) Budget Approach** – A MOE is a budget approach that allows annual budget increases for: anticipated merit and salary step increases, annual CalPERS retirement increases, any approved City agreements and contracts that have built-in contract increases, allows for CPI increases for goods and services (capped at 2.5%), and removes all one-time expenditures from prior budget year.

**Memorandum of Agreement (MOA)** – A written cooperative agreement that describes how two parties will work together to meet a common objective.

**Modified Accrual Basis of Accounting** – The basis of accounting, according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

**Nonregular** - Status of an employee who works part-time, temporary, or contracted for a short period of time.

**Operating Deficit** – The amount by which operating expenditures exceed operating revenue.

**Operating Surplus** – The amount by which operating revenues exceed operating expenditures.

**Revenue** – Sources of income financing the operations of government.

**Recognized Obligation Payment Schedule (ROPS)** – A required document, approved by the Successor Agency's Oversight Board and the State of California's Department of Finance, that sets forth the minimum amounts and dates of payments required by enforceable obligations of the Successor Agency for each six-month fiscal period.

**Salaries & Benefits** – Total employee compensation including base salary, health benefits, and retirement costs.

**Special Revenue Funds** – Used to account for the revenue derived from specific taxes or other earmarked revenue sources (other than for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes. Examples include Sanitation Fund, American Rescue Plan Act (ARPA) Fund, Measure M2 Fund.

## GLOSSARY OF TERMS

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**Successor Agency** – A legally separate entity from the City whose purpose is to fulfill the existing enforceable obligations held by the former Redevelopment Agency of Fullerton and dissolve all of the remaining assets that are to be distributed among local taxing entities.

**Unfunded Accrued Liability (UAL)** – Is the amortized dollar amount needed, or projected liability, to fund past service credit earned (accrued) for members who are currently receiving benefits (retirees), active members and for future members entitled to benefits.

**Unfunded Positions** – A position with no supporting budget in the current fiscal year.

**Zero-Based Budgeting** – Zero-Based Budgeting is a budget approach that evaluates all City programs and services individually annually, and allocates budgets based on City program and service need for that specific fiscal year, from the “ground up” or “zero-based”. Budgets are not automatically carried over from prior fiscal year.



# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**

RESOLUTION NO. 2022-051

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FULLERTON, CALIFORNIA, APPROVING AND ADOPTING THE PROPOSED OPERATING BUDGET FOR FISCAL YEAR 2022-23 FOR THE CITY OF FULLERTON AND APPROPRIATING THE FUNDS NECESSARY TO MEET THE EXPENDITURES SET FORTH THEREIN

WHEREAS, the City Manager of the City of Fullerton, in conformity with Section 2.09.150 of the Fullerton Municipal Code, has submitted to the Fullerton City Council (City Council) a Proposed Operating Budget (Proposed Budget) for all City funds, including the General Fund, Water and Sewer enterprise funds, all other funds and the Capital Improvement Program in the total amount of \$248,821,980 for Fiscal Year (FY) 2022-23

WHEREAS, the General Fund is the City's chief operating fund that provides traditional municipal services to the community, such as public safety, public works, community and economic development and parks and recreation and library programming to name a few.

WHEREAS, the Proposed General Fund Operating Budget submitted herein will total \$114,318,468 for FY 2022-23.

WHEREAS, City Council held a Budget Study Session on April 26, 2022 to receive an initial review of the Proposed General Fund Budget for FY 2022-23 and planned capital projects in the Proposed Capital Improvement Program for FY 2022-23, to receive and consider the budget presentation and provided input and direction on the Proposed Budget to staff.

WHEREAS, City Council has considered said Proposed Budget and held a public hearing on June 7, 2022, relative to its formal budget adoption for FY 2022-23.


WHEREAS, the City duly noticed the public hearing, held at a regular City Council meeting, and included public input from its residents, the business community and other interested parties.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF FULLERTON RESOLVES AS FOLLOWS:

1. City Council approves and adopts the City of Fullerton's Operating Budget for all City Funds including the General Fund, Water and Sewer enterprise funds and all other funds and the Capital Improvement Program for FY 2022-23 in the amount of \$248,821,980 , supported by \$248,821,980 in citywide revenues and available fund balances, as presented in the FY 2022-23 Proposed Budget document attached as Exhibit A.
2. City Council approves and adopts the Operating Budget for the City of Fullerton's General Fund for FY 2022-23 in the amount of \$114,318,468 in operating expenditures and \$1,490,085 in transfers out for a total General Fund Budget of \$115,808,553, balanced with \$113,624,927 in operating revenues and \$3,137,045 of transfers in for a total General Fund revenue budget of \$116,761,972, as presented in the FY 2022-23 Proposed Budget document attached as Exhibit A.
3. City Council approves and adopts the Capital Improvement Program for FY 2022-23 in the amount of \$44,572,340 as presented in the FY 2022-23 Proposed Budget document attached as Exhibit A.
4. City Council shall consider the Citywide Operating Budget for FY 2022-23 amended upon the close of FY 2021-22 to include and re-appropriate any outstanding encumbrances on existing agreements or contracts that will carry forward.

5. City Council shall consider the Capital Improvement Program budget for FY 2022-23 amended upon the close of FY 2021-22 to include and re-appropriate funds for all previously approved capital improvement projects that have not been initiated and/or not completed.
6. This Resolution shall become effective at the start of the new fiscal year, July 1, 2022 for Fiscal Year 2022-23.
7. The City Clerk shall certify to the adoption of this Resolution.

ADOPTED BY THE FULLERTON CITY COUNCIL ON JUNE 7, 2022.



Fred Jung  
Mayor

ATTEST:



\_\_\_\_\_  
Lucinda Williams, MMC  
City Clerk

Date

July 6, 2022

Attachments:

- Attachment 1 - FY 2022-23 Proposed Budget

RESOLUTION NO. 2022-052

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FULLERTON,  
CALIFORNIA, ADOPTING THE ANNUAL APPROPRIATIONS LIMIT FOR  
FISCAL YEAR 2022-23 PURSUANT TO ARTICLE XIII B OF THE  
CALIFORNIA STATE CONSTITUTION

WHEREAS, the voters of the State of California added Article XIII B to the State Constitution on November 6, 1979, placing various limitations on the appropriations of state and local government.

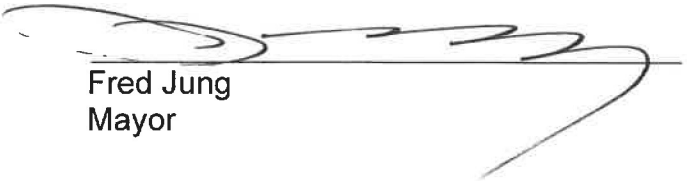
WHEREAS, the voters of the State of California amended Article XIII B on June 5, 1990, by approving Proposition 111.

WHEREAS, as provided by Proposition 111, the City of Fullerton calculates the appropriations limit by adjusting the 1986-87 appropriations limit for annual changes in the cost of living and population growth.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF FULLERTON RESOLVES AS FOLLOWS:

1. The appropriations limit in Fiscal Year 2022-23 for the City of Fullerton shall total \$252,688,683 with appropriations subject to limitation of \$88,000,132 or \$164,688,551 less than the limit.

ADOPTED BY THE FULLERTON CITY COUNCIL on JUNE 7, 2022.



Fred Jung  
Mayor

ATTEST:



\_\_\_\_\_  
Lucinda Williams, MMC  
City Clerk



\_\_\_\_\_  
Date

City of Fullerton  
RESOLUTION CERTIFICATION

STATE OF CALIFORNIA    )  
COUNTY OF ORANGE    ) SS  
CITY OF FULLERTON     )

RESOLUTION NO. 2022-052

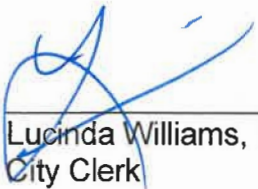
I, Lucinda Williams, City Clerk and ex-officio Clerk of the City Council of the City of Fullerton, California, hereby certify that the whole number of the members of the City Council of the City of Fullerton is five, and that the City Council adopted the above and foregoing Resolution No. 2022-052 at a regular meeting of the City Council held on the June 7, 2022 by the following vote:

COUNCIL MEMBERS IN FAVOR:           Jung, Whitaker, Dunlap, Silva

COUNCIL MEMBERS OPPOSED:         None

COUNCIL MEMBERS ABSTAINED:       None

COUNCIL MEMBERS ABSENT:           Zahra

  
\_\_\_\_\_  
Lucinda Williams, MMC  
City Clerk



**GANN APPROPRIATIONS LIMIT  
CALCULATION OF PROCEEDS OF TAXES  
FOR FISCAL YEAR 2022-23**

Revenue	Proceeds of Taxes	Nonproceeds of Taxes	Total
<b>Taxes:</b>			
Property Taxes	\$52,166,938		52,166,938
Other Than Property	35,605,617	\$151,521 *	35,757,138
Revenue from Other Agencies			
<b>User Fees</b>			
Charges for Current Services		4,746,212	4,746,212
Parks & Recreation Fees		458,425	458,425
Library Fees		196,500	196,500
Paramedic Fees		4,838,418	4,838,418
Sanitation Fees		6,400,000	6,400,000
Sewer & Drainage Fees		1,600,000	1,600,000
Park Dwelling Fees		8,786,620	8,786,620
<b>Other Nonproceeds of Taxes:</b>			
Fines & Penalties:			
Court Fines & Admin. Citation		1,524,100	1,524,100
Library Fines		4,100	4,100
Motor Vehicle Fines (Traffic Safety Fund)		200,000	200,000
Licenses & Permits		2,018,340	2,018,340
Revenue from Use of Money & Property:			
Rents & Leases		3,643,515	3,643,515
General Concessions		75,787	75,787
Prisoners' Welfare		1,000	1,000
R-O-W Impact Fee		383,260	383,260
Franchises		4,300,000	4,300,000
Franchises -PEG		200,000	200,000
Revenue from Other Agencies		846,725	846,725
Grants		2,444,074	2,444,074
CDBG		1,828,782	1,828,782
Asset Seizure		365,000	365,000
SLES		300,000	300,000
Motor Vehicle Air Quality Fees		181,000	181,000
Measure M Funds		2,968,104	2,968,104
Gas Tax		7,238,765	7,238,765
Miscellaneous Revenues:		1,332,529	1,332,529
Debt Service Reserve Fund (excl. Int. Inc.)			0
Capital Projects Fund (excl. Int. Inc.)		5,567,672	5,567,672
Subtotal (for Worksheet #2)	87,772,555	62,600,449	150,373,004
Interest Earnings (from Worksheet #2)	227,577	2,013,917	2,241,494
Total Revenue (use for Worksheet #3)	<u>\$88,000,132</u>	<u>\$64,614,366</u>	<u>\$152,614,498</u>

\* 13 percent of Business Registration Tax is user fee.

**GANN APPROPRIATIONS LIMIT  
INTEREST EARNINGS PRODUCED BY TAXES  
FOR FISCAL YEAR 2022-23**

	Amount	Source
A. Noninterest Tax Proceeds	\$87,772,555	Worksheet #1
B. Minus Exclusions	<u>0</u>	Worksheet #6
C. Net Invested Taxes	<u>87,772,555</u>	A - B
D. Total Noninterest Budget	150,373,004	Worksheet #1
Less Revenues that Allocate		
Interest to Separate Fund:		
Air Quality Improvement (Fund 22)	(181,000)	
Measure M2 (Fund 25)	(2,968,104)	
Gas Tax (Fund 30)	(7,238,765)	
Supplemental Law Enforcement Services (Fund 33)	(300,000)	
Asset Seizure (Fund 34)	(365,000)	
Debt Service Reserve	0	
Capital Projects - N/A - Interest on 98 Bond/Fin. System	<u>0</u>	
Total Adjusted Noninterest Budget	139,320,135	
E. Tax Proceeds as Percent of Budget	63.001%	C / D
F. Interest Earnings	361,230	10,13,15-4410
G. Amount of Interest Earned from Taxes	<u>227,577</u>	E * F
H. Amount of Interest Earned from Nontaxes:		
From Above	133,653	F - G
From Air Quality Impr. Fund	15,600	22-4410
From Sanitation Fund	58,136	23-4410
From Measure M2 Fund	72,925	25-4410
From Housing Fund	275,350	26-4410
From FTV Cable-PEG Access Fund	16,015	27-4410
From SB1 Road Maintenance & Rehabilitation Fund	81,816	29-4410
From Gas Tax Fund	61,020	30-4410
From Supplemental Law Enforcement Fund	0	33-4410
From Asset Seizure Fund	10,679	34-4410
From Drainage Capital	93,795	36-4410
From ARPA	0	38-4410
From Park Dwelling Fund	94,928	39-4410
From Debt Service Reserve Fund	0	58-4410
From Liability Insurance Fund	350,000	62-4410
From Vehicle Replacement Fund	80,000	64-4410
From Worker's Compensation Fund	450,000	65-4410
From Group Insurance Fund	25,000	66-4410
From Equipment Maintenance Fund	80,000	67-4410
From Information Technology Fund	45,000	68-4410
From Building Maintenance Fund	20,000	69-4410
From Facility Capital Repair Fund	50,000	70-4410
From Capital Projects Fund	<u>0</u>	74-4410
Total Amount of Interest Earned from Nontaxes	<u><u>\$2,013,917</u></u>	

**GANN APPROPRIATIONS LIMIT  
APPROPRIATIONS SUBJECT TO LIMITATION  
FOR FISCAL YEAR 2022-23**

	<u>Amount</u>	<u>Source</u>
A. Proceeds of Taxes	\$88,000,132	Worksheet #1
B. Exclusions	<u>0</u>	
C. Appropriations Subject to Limitation	88,000,132	A - B
D. Current Year Limit	<u>252,688,683</u>	Worksheet #4
E. Over (Under) Limit	(\$164,688,551)	C - D

**GANN APPROPRIATIONS LIMIT  
CALCULATION OF APPROPRIATION LIMIT  
FOR FISCAL YEAR 2022-23**

A. Appropriation Limit for 2021-22	<u>\$233,711,292</u>
B. Adjustment Factors	
Change in Per Capita Cost of Living	<b>1.075500</b>
Change in Population	<b><u>1.005300</u></b>
C. Annual Adjustment	1.0812
D. Appropriation Limit for 2022-23	<u><u>\$252,688,683</u></u>

RESOLUTION NO. 2022-053

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FULLERTON,  
CALIFORNIA, AMENDING OR ESTABLISHING NEW FEES AND  
CHARGES FOR MUNICIPAL SERVICES FOR FISCAL YEAR 2022-23  
AND REPEALING RESOLUTION NO. 2021-36

WHEREAS, California State law authorizes the City of Fullerton to collect fees and charges for services, provided such fees and charges do not exceed the reasonable cost of providing such service.

WHEREAS, the City presents and adopts an annual Schedule of Fees and Charges with adoption of the annual City Operating Budget in June every fiscal year.

WHEREAS, the City needs to amend the City's Schedule of Fees from time to time and revise the amounts charged to assist in the cost recovery of performing such services as cost of services can increase annually and for other economical or defensible reasons.

WHEREAS, many City fees do not recover the current cost of providing these services.

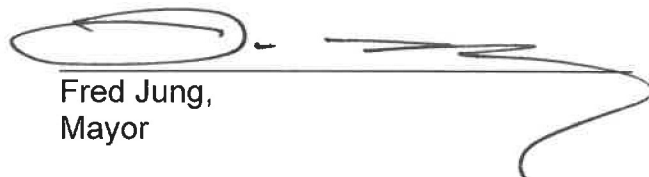
WHEREAS, staff recommends City Council adjust certain fees, attached to this Resolution, to assist the City in cost recovery in performing such services as prescribed herein.

WHEREAS, City Council held a duly noticed a public hearing on June 7, 2022 to consider adoption of this Resolution.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF FULLERTON RESOLVES AS FOLLOWS:

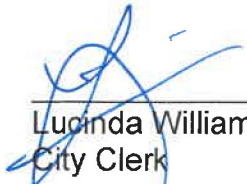
1. City Council adopts all Fees and Charges set forth in this Resolution and amends the City's Schedule of Fees and Charges for FY 2022-23.
2. All approved Fees and Charges will become effective at the start of the new fiscal year, July 1, 2022, and/or in accordance with certain fees requirements per City ordinance.
3. The City Clerk shall certify the adoption of this Resolution.

ADOPTED BY THE FULLERTON CITY COUNCIL ON JUNE 7, 2022.



Fred Jung,  
Mayor

ATTEST:

  
\_\_\_\_\_  
Lucinda Williams, MMC  
City Clerk

June 14, 2022  
Date

Attachments:

- Attachment 1 - Proposed Schedule of Fees and Charges

# CAPITAL IMPROVEMENTS BUDGET

FISCAL YEAR 2022-23



Scan QR code for more information



# CITY OF FULLERTON, CA

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## **Fiscal Year 2022-23 Adopted Operating & Capital Improvements Budget**



**CITY OF FULLERTON**  
**FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM**  
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Appendix A - Status of Capital Projects in Progress

Appendix B - Glossary of the Fullerton Plan Policies Identified in "General Plan Element Section"

# Capital Improvements Program (CIP)

## Introduction

The Capital Improvements Program (CIP) is the City's capital investment plan that addresses the City's short-term and long-term infrastructure needs. The CIP Budget is adopted on an annual basis, alongside adoption of the operating budget, in accordance to a 5-Year Plan that is administered by the Public Works Department, Engineering division. The CIP is both a fiscal and planning tool that allows the City to monitor all capital project costs, funding sources, and timing.

The CIP focuses on the maintenance and rehabilitation of the City's streets, sewer, storm drain, water systems and traffic signals to ensure public health, safety, and general welfare to its residents. In addition, the CIP incorporates improvements to the City's airport, the only general aviation airport in Orange County. The CIP also includes capital investments to City facilities such as the revitalization of the Fullerton Hunt Library, Americans with Disabilities Act (ADA) improvements, and enhancements to various Parks and Recreation facilities.

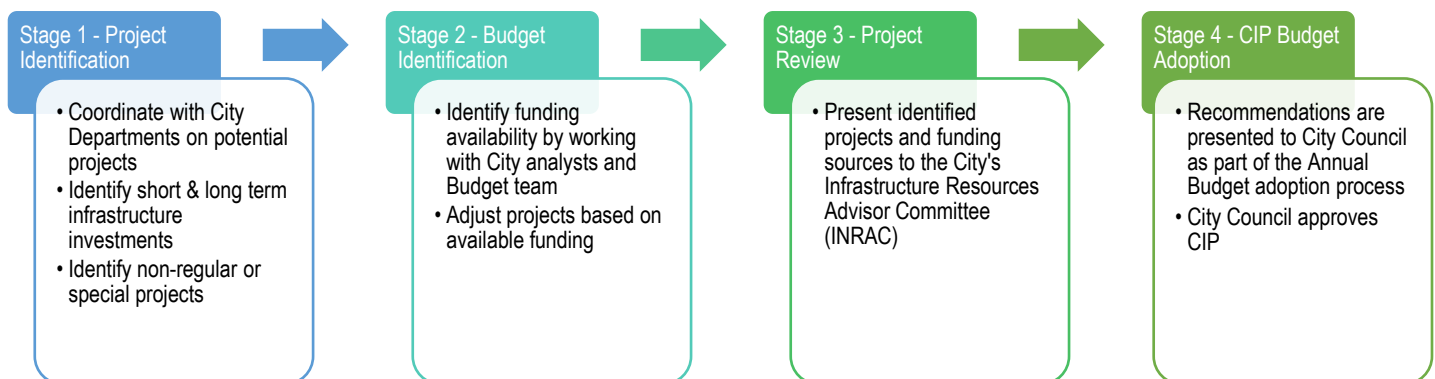
## CIP Process

While the majority of the CIP involves regular maintenance projects, each year there can be unique or non-regular projects that require implementation. Addressing these projects requires identifying the appropriate type and level of funding that allows the City to continue meeting our short-term priority needs.

The CIP is developed in four (4) stages and in conjunction with the annual budget process. Project Identification or Stage 1 is the first step in the CIP which identifies potential projects or any non-regular / special projects that need to be considered. Stage 2 or Budget Identification, determines the amount of funding that is available for CIP projects. The City utilizes both restricted and unrestricted funds to address capital infrastructure improvements such as:

- Water Fund (restricted)
- RMRA / SB1 (restricted)
- ARPA Revenue Replacement (unrestricted)

In Stage 3, Project Review, a proposal is submitted to the City's Infrastructure and Natural Resources Advisory Committee (INRAC) to review and approve CIP projects. Lastly, Stage 4 is CIP Budget Adoption phase, in which recommendations are presented to City Council for approval and the CIP is then adopted for the upcoming fiscal year.



**CITY OF FULLERTON**  
**CAPITAL IMPROVEMENT PROGRAM OVERVIEW**  
FISCAL YEAR 2022-23

The Adopted Five-Year Capital Improvement Program (CIP), commencing July 1, 2022, and ending June 30, 2023, is presented in this section. The CIP is a planning tool for short- and long-range capital improvements and development. It links Fullerton's fiscal planning process to physical development.

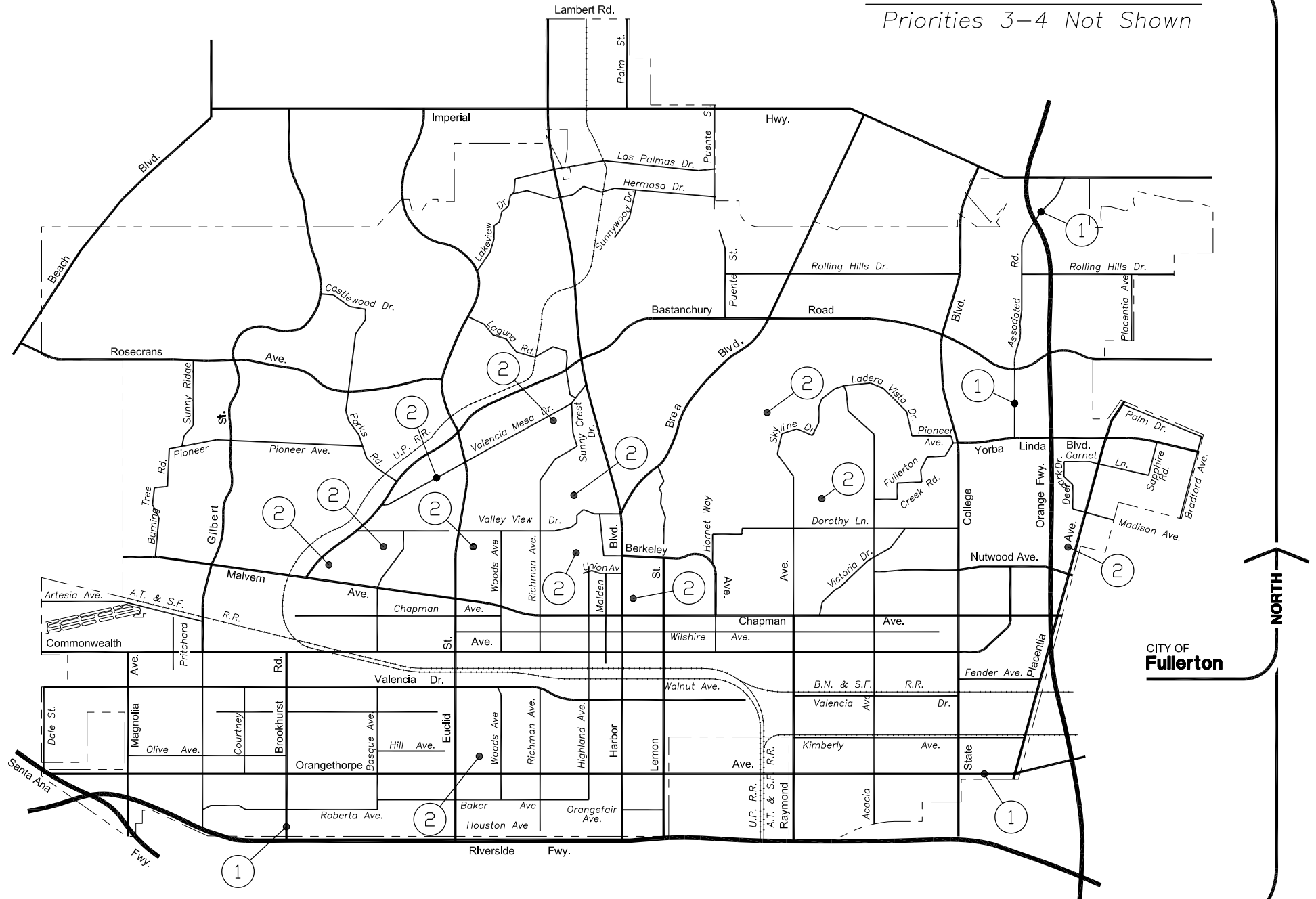
City projects total \$44,572,340 for 2022-23. In accordance with the City's goals, the design will be completed or a construction contract will be awarded by June 30, 2023, for the majority of the projects in the 2022-23 CIP. Included in this year's CIP is a status of capital projects still in progress and will be carried over to 2022-23.

The 2022-23 CIP utilizes exclusively restricted funds that are not available for general operations. The funding composition of the 2022-23 CIP budget is shown below. Reconstruction and rehabilitation of the City's infrastructure system and various facilities continue to be a high priority for the Five-Year CIP.

<b>Funding Sources</b>	<b>Amount</b>	<b>Percent</b>
<b><i>Restricted Funds</i></b>		
Airport Enterprise Fund	\$0	0.0%
Brea Dam Fund	\$500,000	1.1%
Drainage Capital Outlay Fund	\$1,500,000	3.4%
Facility Capital Repair Fund	\$550,000	1.2%
Gas Tax Fund	\$554,834	1.2%
Infrastructure Fund	\$1,500,000	3.4%
Measure M2	\$2,259,834	5.1%
Park Dwelling Fund	\$1,160,000	2.6%
RMRA/SB1 Fund	\$3,175,000	7.1%
Sewer Enterprise Fund	\$1,700,000	3.8%
Traffic Mitigation Fees	\$120,000	0.3%
Water Fund	\$17,930,000	40.2%
<b>Restricted Funds Subtotal</b>	<b>\$30,949,668</b>	<b>69.4%</b>
<b><i>Other Funds</i></b>		
ARPA (American Rescue Plan Act)	\$2,000,000	4.5%
General Fund	\$0	0.0%
General Fund (ARPA Revenue Replacement)	\$5,500,000	12.3%
Other - Cities/County	\$300,000	0.7%
<b>Other Funds Subtotal</b>	<b>\$7,800,000</b>	<b>17.5%</b>
<b><i>Grant Funds</i></b>		
Community Development Block Grant	\$675,000	1.5%
Grant - Federal	\$659,000	1.5%
Grant - State	\$2,750,000	6.2%
Measure M2 Environ. Cleanup Grant	\$100,000	0.2%
Measure M2 Regional Grant	\$1,638,672	3.7%
<b>Grant Funds Subtotal</b>	<b>\$5,822,672</b>	<b>13.1%</b>
<b>ADOPTED CIP BUDGET</b>	<b>\$44,572,340</b>	<b>100.0%</b>

# STREET IMPROVEMENTS

Priorities 3-4 Not Shown



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Streets)

Project Priority Number: 1

Project Number: **44400** Project Name: **Annual Arterial Street Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6

Project Category: Street Improvement

Type of Project: Rehabilitation

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

Deficiencies and priorities are based on the Pavement Management Plan (PMP), Average Daily Traffic (ADT), maintenance service orders, conjunction with water, sewer and/or drainage projects, participation of other jurisdictions, and on bi-annual staff surveys. This is a multiyear program of reconstruction and resurfacing of the City's arterial street system. Work on these streets typically involve significant rehabilitation and will reduce the overall pavement condition deficiencies on the arterial streets.

The arterial streets scheduled to be rehabilitated in in FY 22-23 are:

Orangethorpe Avenue - State College Blvd to Placentia Ave

Associated Road - Rolling Hills Dr to Imperial Hwy

Associated Road - Yorba Linda Blvd to Bastanchury Rd

Brookhurst Rd - SR-91 to south of Roberta Ave

Orangethorpe Avenue project will include improvements within the City of Anaheim limits. City of Fullerton will be the lead agency for the project and Anaheim will reimburse costs associated with the work within Anaheim city limits.

Sewer, water and/or drainage funds will be contributed proportionally when these improvements are conducted concurrently with the street improvements.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
RMRA/SB1	\$3,175,000	\$3,250,000	\$3,330,000	\$3,410,000	\$3,490,000	\$16,655,000
Grant - Federal	\$409,000					\$409,000
Infrastructure Fund	\$500,000					\$500,000
Measure M2	\$275,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,075,000
Other - Cities	\$300,000					\$300,000
<b>TOTALS</b>	<b>\$4,659,000</b>	<b>\$3,450,000</b>	<b>\$3,530,000</b>	<b>\$3,610,000</b>	<b>\$3,690,000</b>	<b>\$18,939,000</b>

Restrictions or Deadlines Associated with Outside Funding Sources:

Federal Grant is from OCTA 2021 Pavement Management Relief Funding Program. Funding must be obligated by April 1, 2023 through Caltrans. Funds can only be spent on Associated Rd from Yorba Linda Blvd to Bastanchury Rd.

Measure M2 funds must be spent within three years of receipt.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Streets)

Project Priority Number: 2

Project Number: **44589**

Project Name: **Annual Residential Street Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6

Project Category: Street Improvement

Type of Project: Rehabilitation

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

Deficiencies and priorities are based on the Pavement Management Plan (PMP), Average Daily Traffic (ADT), maintenance service orders, and conjunction with water, sewer and/or drainage projects. This is a multiyear program of reconstruction and resurfacing of the City's residential and local street system. Priorities are based on water, sewer, and/or drainage projects, plus current engineering and maintenance surveys. This project includes both total and partial reconstruction for various streets throughout the City.

The residential/local streets scheduled to be rehabilitated in in FY 22-23 are:

Brookdale Pl - Harbor Blvd to CDS

Barris-Fern Area

Highland-Glenhaven Area

Glenwood-Ford Area

Shadow Ln

Hillsboro Pl, Norby Ln, Peppertree Ln

Hollydale Area

Valencia Mesa - Bastanchury to Euclid

Washington Ave - Orangethorpe to Knepp

Rudy Dr - Placentia Ave to CDS

Locations are subject to change as priorities and funding are continuously updated. Sewer, water and/or drainage funds will be contributed proportionally when these improvements are conducted concurrently with the street improvements.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
ARPA	\$5,500,000	\$4,500,000				\$10,000,000
Grant - CDBG	\$425,000					\$425,000
Infrastructure Fund		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Measure M2	\$1,255,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,255,000
<b>TOTALS</b>	<b>\$7,180,000</b>	<b>\$6,500,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$19,680,000</b>

Restrictions or Deadlines Associated with Outside Funding Sources:

Measure M2 funds must be spent within 3 years of receipt.

Community Development Block Grant (CDBG) funding is allocated to Brookdale Pl and must be spent within 3 years of receipt.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Streets)

Project Priority Number: 3

Project Number: **44794** Project Name: **Curb/Gutter & Sidewalk Reconstruction - FY 22-23**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6 & P5.7

Project Category: Street Improvement

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

A continuing program for curb/gutter and sidewalk repair, which will improve drainage, reduce unsightly ponding, and replace damaged sidewalk. Replacing the curb/gutter will also increase the life of the adjacent asphalt concrete paving, while repairing sidewalks will reduce the City's exposure to liability.

Locations for repair are typically identified by resident and/or or staff notifications of damage.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Drainage Capital Outlay	\$450,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,050,000

<b>TOTALS</b>	<b>\$450,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$2,050,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Streets)

Project Priority Number: 4

Project Number: **44401**

Project Name: **Pavement Management Plan Update**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6

Project Category: Street Improvement

Type of Project: Rehabilitation

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

A continuing program involving inspecting pavement conditions of the arterial and residential/local streets. Continual inspections is required to remain eligible to receive Measure M2 funding from OCTA.

Arterial streets must be inspected at least once every two years. Residential/local streets must be inspected at least once every six years. Training and certification from OCTA is required to complete the inspections.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Measure M2	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

<b>TOTALS</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>
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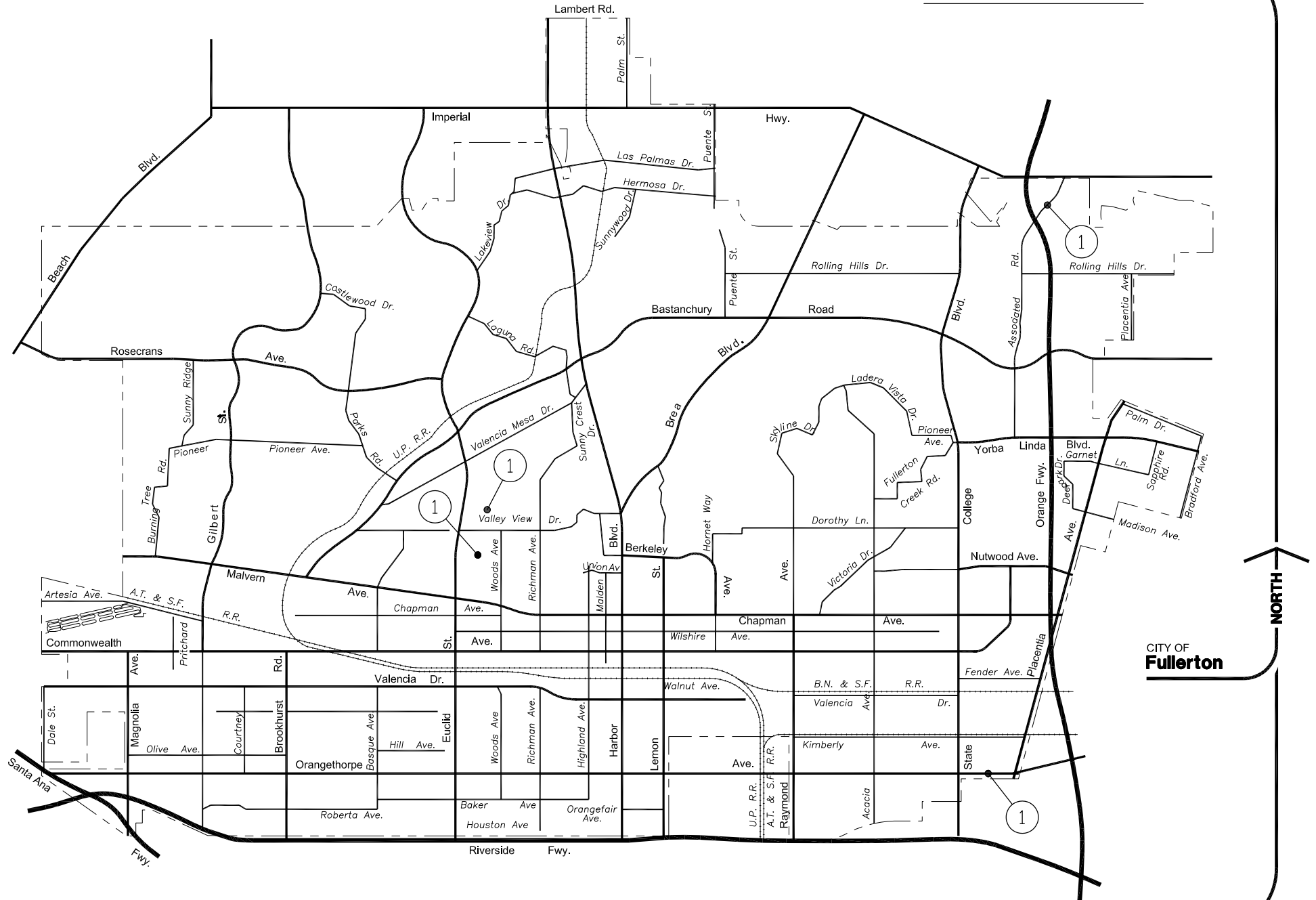
Restrictions or Deadlines Associated with Outside Funding Sources:

None



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# SEWER SYSTEM



**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Sewer)

Project Priority Number: 1

Project Number: **51419** Project Name: **Annual Sewer Replacement Program**

General Plan Element Section: Growth Management  
Overarching  
Water

General Plan Element Subsection: Policy OAP1, P7.5 & P20.7

Project Category: Sewer System

Type of Project: Replacement

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

This project will replace deficient and high maintenance sewer mains that have leaks, cracks, root intrusion, and settlement problems. Deficient mains have been identified in the Sewer Master Plan. PW-Maintenance prioritizes the high maintenance sewer mains and the need for replacement.

The waste discharge requirement, as required by the California Regional Water Quality Board - Santa Ana Region (Order R8-2002-0014, dated April 26, 2002 and Order 2006-0003-DWQ, dated May 2, 2006) requires all agencies that operate sewer systems to provide sufficient capital for both the short-term and long-term sewer system deficiencies.

**Anticipated projects for FY 22-23 are:**

Orangethorpe Ave - State College Blvd to Placentia Ave

Associated Rd - Rolling Hills Dr to Imperial (point repairs)

Barris-Fern Area

Valley View - Euclid to Grandview - pipe replacement in easements

Locations are subject to change as priorities and funding are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Sewer Enterprise Fund	\$1,700,000	\$1,700,000	\$1,600,000	\$1,500,000	\$1,400,000	\$7,900,000

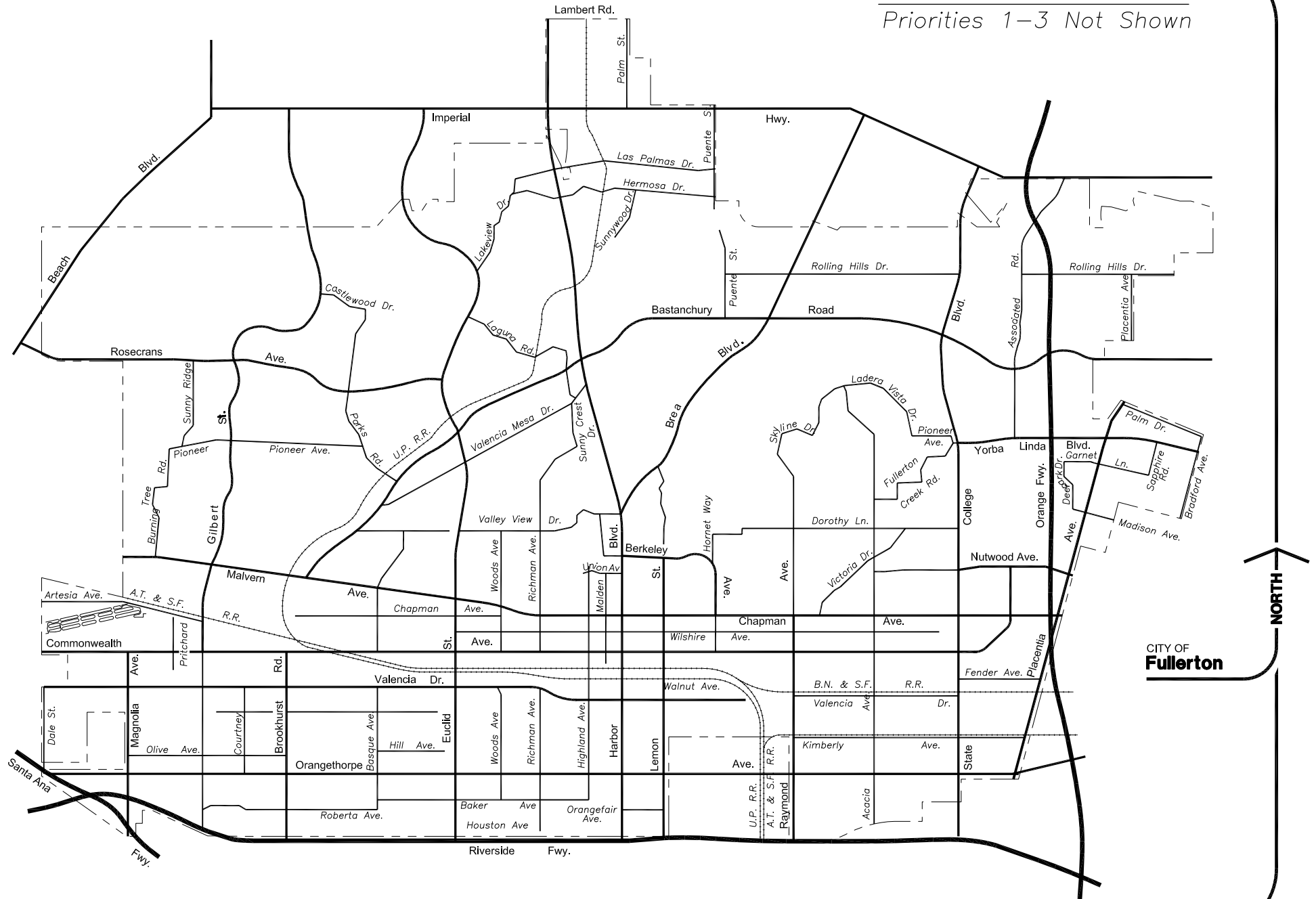
<b>TOTALS</b>	<b>\$1,700,000</b>	<b>\$1,700,000</b>	<b>\$1,600,000</b>	<b>\$1,500,000</b>	<b>\$1,400,000</b>	<b>\$7,900,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

# STORM DRAIN SYSTEM

Priorities 1-3 Not Shown



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Storm Drain)

Project Priority Number: 1

Project Number: **52591** Project Name: **Annual Miscellaneous Storm Drain Repair**

General Plan Element Section: Growth Management  
Overarching  
Water

General Plan Element Subsection: Policy OAP1, P7.5 & P20.7

Project Category: Storm Drain System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

This annual program provides funds for storm drain construction and repair, including pipe lining. This work also covers items that need immediate repair and are beyond the scope of the City's maintenance crews. It may also include smaller projects identified in the Storm Drain Master Plan.

Anticipated projects for FY 22-23 are:

Repair and/or lining of existing corrugated metal pipe (CMP).

Repair and/or reconstruction of damaged catch basins and junction structures.

Video inspection of existing facilities to determine current pipe condition.

Emergency repair of drainage systems during rainy season.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Drainage Capital Outlay	\$1,000,000	\$500,000	\$400,000	\$400,000	\$400,000	\$2,700,000

<b>TOTALS</b>	<b>\$1,000,000</b>	<b>\$500,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$2,700,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Storm Drain)

Project Priority Number: 2

Project Number: **52697**

Project Name: **Catch Basin Connector Pipe Screens - FY 22-23**

General Plan Element Section: Growth Management  
Overarching  
Water

General Plan Element Subsection: Policy OAP1, P7.5 & P20.7

Project Category: Storm Drain System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

A multiyear program to install inlet screens, and various other trash and debris screens within catch basin throughout priority areas of the City.

On April 7, 2015, the State Water Resources Control Board adopted the Statewide Trash Amendments to the Water Quality Control Plan for Ocean Waters of California to address the significant trash pollution in California's waters. These amendments, collectively called "the Trash Provisions," require that cities install, operate and maintain Full Capture Systems in catch basins located in Priority Land Uses to effectively capture 100% of trash generated. Priority Land Uses include high-density residential, industrial, commercial, mixed urban and public transportation.

The City has previously applied for, and received OCTA M2 Environmental Clean-Up Fund grants to purchase and install these various screens. A requirement of these grants is ongoing maintenance of the screens.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Drainage Capital Outlay	\$50,000	\$100,000	\$100,000			\$250,000
Measure M2 Environ. Cleanup Grant	\$175,000	\$175,000	\$200,000			\$550,000

<b>TOTALS</b>	<b>\$225,000</b>	<b>\$275,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>
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**Restrictions or Deadlines Associated with Outside Funding Sources:**

The M2 Environmental Clean-Up Grant requires the City to fund and maintain the installed debris screens for ten years after award of the grant.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Storm Drain)

Project Priority Number: 3

Project Number: **TBD**

Project Name: **Drainage Master Plan Improvement Project**

General Plan Element Section: Growth Management  
Overarching  
Water

General Plan Element Subsection: Policy OAP1, P7.5 & P20.7

Project Category: Storm Drain System

Type of Project: New Improvement

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

The City is currently in the process of updating the Master Drainage Plan. The plan will study the City's existing storm drain systems and provide recommendations for construction of new storm drain systems and/or modifications of existing systems.

Future projects will be one of the recommended projects.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Drainage Capital Outlay				\$2,000,000	\$2,000,000	\$4,000,000

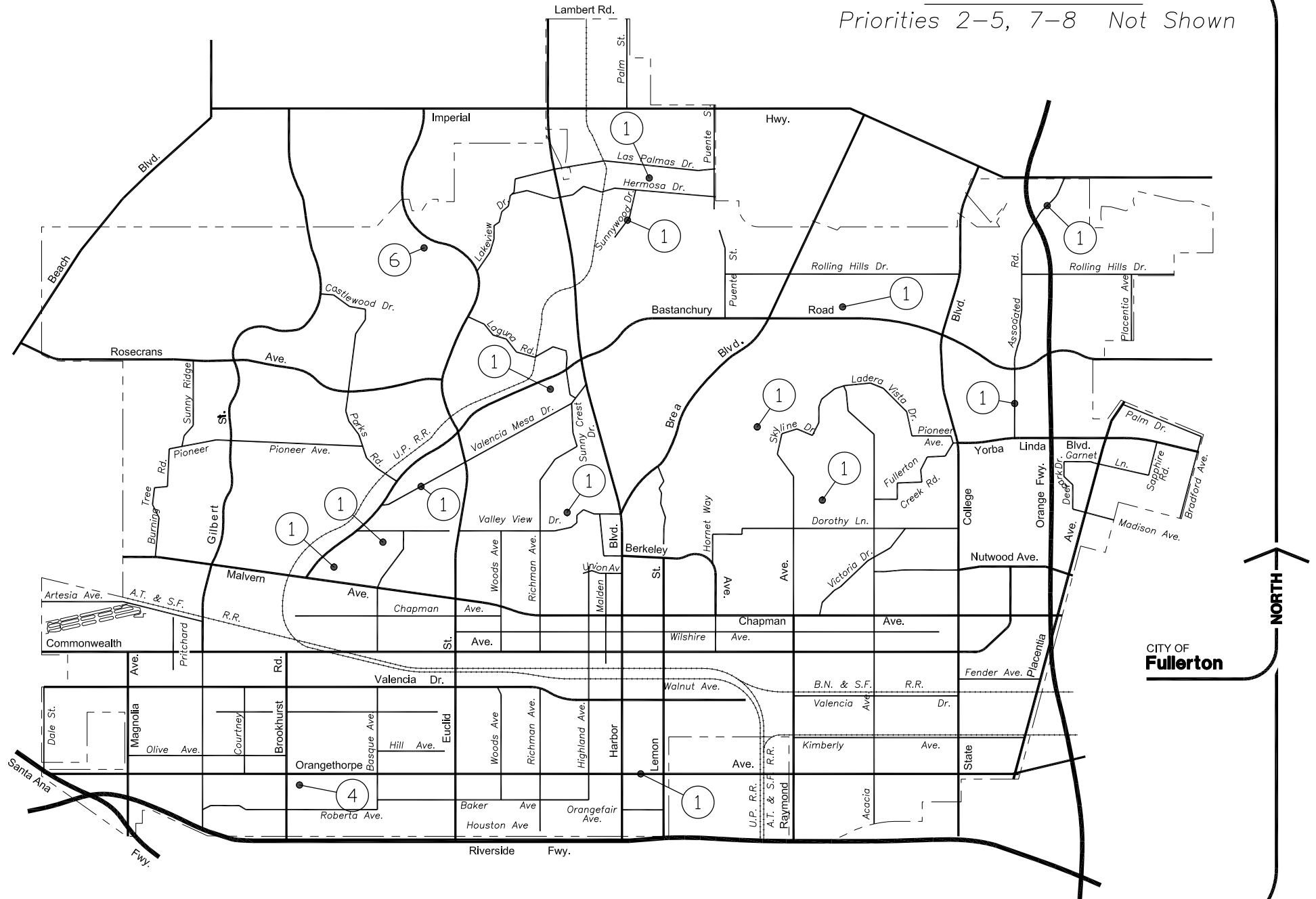
<b>TOTALS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$4,000,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

# WATER SYSTEM

Priorities 2-5, 7-8 Not Shown



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY



**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Water)

Project Priority Number: 1

Project Number: **53250** Project Name: **Water Main System Replacement & Upgrade**

General Plan Element Section: Water

General Plan Element Subsection: Policy P19.4 & P19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

This is a multi-year program to replace aging water mains in the City's water distribution system. The City has approximately 423 miles of pipeline. Many of the City's water mains are beyond their design service life. The City of Fullerton's oldest water mains were constructed in the 1910s. Many deteriorating pipes have experienced multiple leaks over the years.

The Water Rate Study in 2019 recommended an accelerated replacement cycle. The study noted that over 50% of the City's 423 miles of pipes are over 50 years old and should be replaced. In 2019, the City approved a 5-year water rate adjustment schedule to support the annual replacement of 3, 3, 5, 7, and up to ultimately 9 miles of water main in FY 2024.

Funding from FY 2022-23 will provide for the following project areas:

- Various Locations (Hillsboro Pl, Norby Ln, Peppertree Ln, Shadow Ln, Sunnywood Dr, Valencia Mesa Dr)
- Hermosa Area
- Hollydale Area
- Glenwood Area
- Associated Rd - Yorba Linda to Bastanchury
- Associated Rd - Rolling Hills to Imperial
- Mark III Area (HOA)
- Orangethorpe Ave - Harbor to Lemon

These locations are subject to change as priorities are continuously updated.

APRA Funds were allocated by Council for the Orangethorpe Avenue project only.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Water Fund	\$15,400,000	\$19,800,000	\$19,800,000	\$19,800,000	\$19,800,000	\$94,600,000
ARPA	\$2,000,000					\$2,000,000

<b>TOTALS</b>	<b>\$17,400,000</b>	<b>\$19,800,000</b>	<b>\$19,800,000</b>	<b>\$19,800,000</b>	<b>\$19,800,000</b>	<b>\$96,600,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Water)

Project Priority Number: 2

Project Number: **53023** Project Name: **PFAS Management**

General Plan Element Section: Water

General Plan Element Subsection: Policy P19.4 & P19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

Per- and Polyfluoroalkyl substances (PFAS) are man-made chemicals that have been detected in a number of wells in Orange County, including the City of Fullerton's. The Division of Drinking Water (DDW) has assigned Notification Levels (NLs) and Response Levels (RLs) to two PFAS constituents, Perfluorooctanoic acid (PFOA) and Perfluorooctanesulfonic acid (PFOS). Groundwater that exceeds the NL(s) require notification to governing bodies of agencies receiving the supplied drinking water while DDW recommends any groundwater wells that exceed the RLs be removed from service. The City has had to remove one high-producing well from service due to this order, with future testing and regulatory changes possibly removing other wells from service.

The PFAS program will fund the required actions needed for the City to manage and treat PFAS in the groundwater. This may include, but not be limited to, procuring funding mechanisms, land acquisition, treatment plant(s) design and construction, permit acquisition, monitoring and testing activities, modifications and upgrades to existing infrastructure, operations and maintenance costs including resin and media purchases, etc.

Some projects will be managed by Orange County Water District (OCWD) and the City will be responsible for reimbursing OCWD for the improvements to the affected wells and plants. Reimbursements will be made from this project.

Sub-projects may be created as needed. Additional funding will be requested as needs are developed.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Water Fund	\$1,500,000	\$750,000	\$1,000,000	\$1,250,000	\$1,250,000	\$5,750,000

<b>TOTALS</b>	<b>\$1,500,000</b>	<b>\$750,000</b>	<b>\$1,000,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$5,750,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Water)

Project Priority Number: 3

Project Number: **53390** Project Name: **Water System Master Plan Update**

General Plan Element Section: Water

General Plan Element Subsection: Policy 19.4 & 19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: N/A

Expected Completion Date: Spring 2023

**Project Description:**

The City of Fullerton's Water Utility Master Plan was last updated in 1997. Industry standards suggest a water system master plan update every ten years or when a major system upgrade is constructed. The update should reflect the City's current General Plan which was updated in 2012, as well as new regulatory requirements. The Water System Master Plan Update is a comprehensive study of the City's water source, storage, treatment and delivery systems and will be used to guide future water utility decisions.

In 2018, \$400,000 was budgeted for updating the Water System Master Plan. The project has been delayed due to a lack of staff and other priorities taking precedent. In the intervening time, staff has indicated that the Digital Water Model would need to be updated due to all the recent changes made to the system to manage PFAS. The Water Model will be used to guide the Master Plan. It is also good practice to update them concurrently. This increase in the budget is to account for updating the Digital Water Model.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Water Fund	\$300,000					\$300,000

<b>TOTALS</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Water)

Project Priority Number: 4

Project Number: **53001** Project Name: **Water Rate Study**

General Plan Element Section: Water

General Plan Element Subsection: Policy 19.4 & 19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: N/A

Expected Completion Date: Spring 2024

**Project Description:**

This project is to analyze the sustainability of the City's water rate structure in comparison to the requirements of the water system. The final rate increase from the 2019 Water Rate Study is to occur on July 1, 2023. Due to uncontrollable and/or unforeseen factors, such as the coronavirus pandemic, significant price increases in all sectors of the economy, and State regulations in regards to PFAS and other reportings never anticipated in the Study's planning, the revenue received from the prior Rate Study's increases are not adequate for funding operational and system replacement needs.

Over the first three years since the implementation of the latest water rates in 2019, approximately 12.7 miles of the promised 11 miles of new water mains have been delivered; staff is keeping pace with the projected ramp up to nine miles per year. In order to keep with this pace while accounting for the external factors, other infrastructure needs have been delayed, including many tank, well, and pump station projects. Many of these facilities are more than 50 years old, well beyond their designed service life, and are causing issues when they inevitably break down. Maintenance staff has done a great job at mitigating these issues so the citizens of Fullerton do not experience extended interruptions to their water service, but the task is getting more difficult each year as issues arise more frequently.

A new Rate Study will develop a multi-year financial management plan that provides for the Water Enterprise's capital funding needs. The Study will also identify future rate adjustments that will ensure adequate revenues to meet the Water Enterprise's ongoing financial requirements and determine the cost of providing water service to customers using industry accepted methodologies. The Study will review the rate structures to ensure it equitably recovers the cost of service and comport with industry practices and legal requirements.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Water Fund	\$200,000					\$200,000

<b>TOTALS</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Water)

Project Priority Number: 5

Project Number: **53781**

Project Name: **Water System SCADA Upgrade**

General Plan Element Section: Water

General Plan Element Subsection: Policy 19.4 & 19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

The City's Supervisory Control and Data Acquisition (SCADA) system is used by the water division to monitor and control the distribution of its drinking water. It is used to operate wells and pumps, monitor tank levels, system pressure, and water flow, and record historical data. The last major SCADA system upgrade occurred in 2008. The server, programmable logic controllers (PLC), radios, and other components have aged beyond their useful life and should be replaced. Many parts have failed or have had issues in recent years.

In 2019, the Risk Resiliency Assessment per the America's Water Infrastructure Act (AWIA) has identified deficiencies in the City's SCADA system that will need to be addressed.

In 2020, \$500,000 was allocated to perform some necessary upgrades. In the intervening years, an assessment was performed on the existing system and deficiencies evaluated. A preliminary cost estimate of \$1,700,000 was determined to be needed to repair these deficiencies if the upgrades were all performed now. These upgrades will be performed over multiple years due to limited staffing resources and the final cost will be inflated to match.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Water Fund	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000

<b>TOTALS</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$1,250,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Water)

Project Priority Number: 6

Project Number: **53018**

Project Name: **Construction Debris Recycling**

General Plan Element Section: Water

General Plan Element Subsection: Policy 19.4 & 19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

Previous to 2015, the Water Transmission & Distribution Division spent approximately \$100,000 per year to dispose of asphalt, concrete, and native soils generated by the repair of water main breaks at a local landfill. In addition, the Water Transmission & Distribution Division would spend approximately \$45,000 per year on purchasing aggregate base for backfilling the trench when repairing the water main breaks. Starting in 2015, in an effort to save money, the water division started recycling the spoils and crushing the asphalt and concrete into miscellaneous base, replacing the imported aggregate base backfill material. By adopting this operation, the City has drastically reduced the need for import aggregate base material and reduce the amount of exported material caused by the City's water main repairs. This also benefited other public works divisions as they also have use for the recycled material.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Water Fund	\$120,000		\$120,000		\$120,000	\$360,000

<b>TOTALS</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$120,000</b>	<b>\$360,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Water)

Project Priority Number: 7

Project Number: **53626** Project Name: **Upgrade & Rehabilitation of City Reservoirs**

General Plan Element Section: Water

General Plan Element Subsection: Policy 19.4 & 19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

This program is to upgrade and rehabilitate water reservoirs, including cleaning and inspecting the reservoir for assessment, restoration of damaged interior and exterior coatings, and repair of piping deterioration from corrosion and normal aging. Many of the City's water reservoirs were built in the 1960's. The service life of these reservoirs is 50-75 years depending on construction type and maintenance schedule. A rehabilitation/upgrade program will ensure the City's reservoirs are able to provide another 20 years or more of service.

Funding will be for rehabilitation at the following reservoirs:

FY 2024-25: Coyote Reservoir - An above-ground nested concrete reservoir constructed in 1958. It requires structural rehabilitation and safety upgrades per Cal/OSHA and Health Department. The overflow pipe is corroded. Additional funding may be required after assessment from a consultant. Pre-design began in FY 2021-22 and construction is estimated to take place in FY 2024-25.

These locations are subject to change as priorities are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Water Fund			\$3,400,000			\$3,400,000

<b>TOTALS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,400,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Water)

Project Priority Number: 8

Project Number: **53002** Project Name: **Miscellaneous Distribution System Improvements**

General Plan Element Section: Water

General Plan Element Subsection: Policy 19.4 & 19.5

Project Category: Water System

Type of Project: Repair & Maintenance

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

This program is to repair or replace valves, vaults, large meters, and other miscellaneous structures required for operating a water distribution system.

The vaults scheduled for repair pose safety hazards to the maintenance crew due to their layout and are not compliant per new Cal/OSHA regulations for confined space access.

The valves requiring replacement are broken and cannot close completely. The poor condition of the valves cause more customers to be out of service when a water shutdown is required, whether for construction of new development or for emergencies (e.g., water main breaks).

The large meters serve multifamily, commercial, and industrial properties. The City has a maintenance program that tests for the accuracy of these meters and verifies that the City is collecting the correct revenue from its customers. Older meter assemblies were not installed with the ability to be tested. The large meter replacement schedule priorities are based on the highest water users whose meters are not testable.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Water Fund	\$160,000	\$180,000	\$200,000	\$220,000	\$240,000	\$1,000,000

<b>TOTALS</b>	<b>\$160,000</b>	<b>\$180,000</b>	<b>\$200,000</b>	<b>\$220,000</b>	<b>\$240,000</b>	<b>\$1,000,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None



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Priorities 1-5, 9 Not Shown



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 1

Project Number: **46017**      Project Name: **Street Name Sign Replacement Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: Replacement

Project Location: CITYWIDE

Expected Completion Date: Spring 2023

**Project Description:**

Previously programmed as an nine phase project, this project is being extended an additional year due to increased cost of materials and signs resulting in the inability to address all needs within the original expected schedule and budget. Completion of this phase will finalize the installation of over six hundred signs citywide.

Project involves installing new high intensity and non-illuminated overhead street name signs throughout the City to replace existing damaged or deteriorating signs. New illuminated signs will be installed throughout the Downtown corridor as well as at all major signalized intersections. The non-illuminated signs will be installed at minor signalized intersections resulting in future savings in labor, material, and electrical costs.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Gas Tax	\$60,000					\$60,000

<b>TOTALS</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 2

Project Number: **46007** Project Name: **Traffic Signal Synchronization Operations & Maintenance**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.1 & P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: New Improvement

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

The Orange County Transportation Authority (OCTA) Measure M Proposition P Funding Program (CTFP) provided funding for the synchronization of traffic signals on fifteen priority corridors countywide; with Magnolia Avenue, Brookhurst Avenue, Gilbert Street, Euclid Street, Harbor Boulevard, Lemon Street, Brea Boulevard, State College Boulevard, Placentia Avenue, Bastanchury Road, Rosecrans Avenue, Yorba Linda Boulevard, Commonwealth Avenue, Chapman/Malvern Avenue, and Orangethorpe Avenue included in the City of Fullerton. Participating cities include: Anaheim, Brea, Buena Park, Costa Mesa, Cypress, Garden Grove, Huntington Beach, La Habra, Orange, Placentia, Stanton, Westminster, and Yorba Linda.

The goal of this project is to work directly with OCTA, Caltrans, and other cities to maintain coordination timing and network communications for the continued operation and sustained progression of vehicle flow on the various coordinated arterials.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Gas Tax		\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
Measure M2	\$55,000	\$25,000	\$25,000	\$25,000	\$25,000	\$155,000
<b>TOTALS</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$275,000</b>

Restrictions or Deadlines Associated with Outside Funding Sources:

Measure M2 funds must be spent within 3 years of receipt.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 3

Project Number: **46930** Project Name: **Multi-Modal Safety Enhancement Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6, P5.7, P5.8 & P5.9

Project Category: Traffic Signal & Safety Lighting Type of Project: Replacement

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

Install traffic safety and calming devices at various locations identified as "high incident" or "school impact zones" within the City.

Improvements may include variable feedback signs, audible pedestrian pushbuttons, warning signs, and/or new or modified signal timing as necessary. Improvements will be prioritized according to findings in the City's Local Road Safety Program (LRSP) report identifying recommended areas for safety enhancements.

This project may also include the addition of new uninterrupted power backup units at high priority/volume intersections. An increase in Southern California Edison power outages, both planned and unplanned, are impacting public safety as traffic signals become "black-out". A battery backup unit would allow the signal to operate fully for up to 2-hours or up to 6-hours in "flash" mode. Installation of uninterrupted battery backup units will also result in a labor savings as Police Department, Public Works Maintenance and Traffic Signal personnel would no longer need to respond to a black-out traffic signal.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Gas Tax	\$120,000	\$130,000	\$135,000	\$135,000	\$140,000	\$660,000

<b>TOTALS</b>	<b>\$120,000</b>	<b>\$130,000</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$140,000</b>	<b>\$660,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 4

Project Number: **46621**      Project Name: **Installation of New Traffic Signals & Rectangular Rapid Flashing Beacons (RRFB's)**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.1 & P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: New Improvement

Project Location: VARIOUS LOCATIONS

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

This project consists of installing new traffic signals or rectangular rapid flashing beacons (RRFB's) at various locations as determined in the latest version of the City's Traffic Signal Priority Report. The traffic signal will be included in the City's Traffic Signal System. Locations are established in accordance with the City's Signal Priority List ranking and/or as warranted based on criteria established in the California Manual of Uniform Traffic Control Devices (CAMUTCD).

The City routinely reviews and updates the Signal Priority List based on studies of current traffic volumes, accident history, etc. The results of these studies may indicate warrants/requirements for a new traffic signal are not met, whereas, the installation of RRFB's may be recommended. Potential FY22-23 project locations will be determined after study updates are complete. Updates had been delayed due to the impact of the COVID-19 pandemic. As the pandemic wanes and traffic counts return to normal, staff foresees completion of the studies in late 2022.

Early projections anticipate a new traffic signal to be installed at the intersection of State College Boulevard and Kimberly Avenue.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Gas Tax		\$150,000	\$160,000	\$170,000	\$180,000	\$660,000
Measure M2	\$280,000	\$150,000	\$160,000	\$170,000	\$180,000	\$940,000

<b>TOTALS</b>	<b>\$280,000</b>	<b>\$300,000</b>	<b>\$320,000</b>	<b>\$340,000</b>	<b>\$360,000</b>	<b>\$1,600,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Measure M2 funds must be spent within 3 years of receipt.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 5

Project Number: **46027**      Project Name: **Traffic Signal Operation Enhancement & Signal Equipment Replacement Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: Replacement

Project Location: CITYWIDE

Expected Completion Date: Ongoing - Multiyear

**Project Description:**

Modify traffic signal operations: Add protective/permissive, lead/lag phasing, or phase overlaps to improve traffic progression and reduce delay. Replace antiquated equipment, e.g., traffic signal controller cabinets, video & bicycle detection systems, or other miscellaneous traffic signal hardware.

**Tentative locations include:**

Lemon Street & Valencia Drive  
Bastanchury Road & Valencia Mesa Drive  
Harbor Boulevard & Hermosa Drive  
Euclid Street & Rosecrans Avenue  
Harbor Boulevard & Southgate/Costco Way and/or  
Bastanchury Road & Associated Road.

Review of existing traffic signal operations are completed on a regular basis; however, updates have been delayed due to the impacts of the COVID-19 pandemic and a significant reduction in traffic volumes or erratic trip generation.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Gas Tax	\$90,000	\$100,000	\$105,000	\$105,000	\$115,000	\$515,000
Measure M2	\$90,000	\$100,000	\$105,000	\$105,000	\$115,000	\$515,000

<b>TOTALS</b>	<b>\$180,000</b>	<b>\$200,000</b>	<b>\$210,000</b>	<b>\$210,000</b>	<b>\$230,000</b>	<b>\$1,030,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Measure M2 funds must be spent within 3 years of receipt.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 6

Project Number: **XXXXX**

Project Name: **Neighborhood Traffic Management Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.6

Project Category: Planning

Type of Project: New Improvement

Project Location: VARIOUS LOCATIONS

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

Incorporate new lane striping to accommodate additional on-street parking in a concerted effort to provide additional on-street parking for areas where there is high demand. In addition, staff intends to propose various roadway signing & marking changes to enhance neighborhood safety, better assign driver right-of-way, communicate clearly driver expectation, address school zone safety, in an all out effort to best maintain motorist, bicyclist & pedestrian safety.

In those instances where there is significant changes recommended. (i.e., costly sandblasting of existing lane markings and the re-striping of significant amounts of new lane markings and signing), the cost far exceeds current budget allowances for routine signing replacement, new painted curb, and/or miscellaneous roadway striping. Although staff routinely incorporates said improvements into other CIP projects involving roadway reconstruction/paving, there is a significant amount of enhancement that falls outside of those areas scheduled for improvement.

All proposed neighborhood safety enhancements shall be presented to the Transportation & Circulation Commission for consideration followed by Council approval of budgeted funds.

Anticipated early year improvements for consideration include:

1. Highland Avenue between Orangethorpe Avenue and its southerly terminus.
2. Associated Road adjacent to Craig Regional Park.
3. Various neighborhoods & school zone areas of concern.
4. Installation of various traffic calming measures.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Gas Tax		\$30,000	\$35,000	\$35,000	\$40,000	\$140,000
Measure M2	\$60,000	\$30,000	\$35,000	\$35,000	\$40,000	\$200,000

<b>TOTALS</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$80,000</b>	<b>\$340,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Measure M2 funds must be spent within 3 years of receipt.



**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 7

Project Number: **XXXXX** Project Name: **Euclid Street Regional Traffic Signal Synchronization Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.1 & P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: New Improvement

Project Location: Euclid Street - City Limits

Expected Completion Date: Summer 2026

**Project Description:**

A multi-jurisdictional project through Orange County Transportation Authority's (OCTA) Project P/Regional Traffic Signal Synchronization Program (RTSSP). The Euclid Street project extends from La Habra Boulevard in the City of La Habra, through the cities of Fullerton, Anaheim, Garden Grove, Santa Ana, and Caltrans jurisdiction, culminating at the I-405 freeway in the City of Fountain Valley. Total corridor length is 16.8 miles and involves 67 signalized intersections. Thirteen (13) of these signals are in the City of Fullerton. The City of La Habra is lead agency on this project with participation from the city of Fullerton, OCTA and Caltrans.

Agencies are required to provide 20 percent matching funds. Total cost for the 3-year project is estimated at \$5,807,142, which includes \$4,645,714 (approximately 80% of the project cost) funded by OCTA. Total project cost within the City of Fullerton amount to \$1,467,540 of which Fullerton's match dollar is \$293,508. 1st year costs total \$280,548 with 2nd & 3rd year costs totaling \$12,960 for ongoing Maintenance & Operations.

As part of the project, Fullerton will receive new cabinet assemblies, controllers, CCTV cameras, fiber optic interconnect, video detection, and ethernet wireless communication at affected intersections. New timing and coordination patterns will also be developed and implemented at all signalized intersections within the project limits.

Ongoing maintenance and operation are included as part of the overall cost and extend 2-years beyond the project completion date.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Gas Tax	\$110,274					\$110,274
Measure M2	\$110,274	\$6,480	\$6,480			\$123,234
Measure M2 Regional (Anticipated)	\$1,122,192	\$25,920	\$25,920			\$1,174,032
Traffic Mitigation Fees	\$60,000					\$60,000
<b>TOTALS</b>	<b>\$1,402,740</b>	<b>\$32,400</b>	<b>\$32,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,467,540</b>

Restrictions or Deadlines Associated with Outside Funding Sources:

Measure M2 funds must be spent within 3 years of receipt.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 8

Project Number: **XXXXX** Project Name: **Yorba Linda Boulevard Regional Traffic Signal Synchronization Program**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.1 & P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: Replacement

Project Location: Yorba Linda Blvd - City Limits

Expected Completion Date: Spring 2025

**Project Description:**

A multi-jurisdictional project through Orange County Transportation Authority's (OCTA) Project P/Regional Traffic Signal Synchronization Program (RTSSP). The Yorba Linda Boulevard extends project from State College Boulevard in the City of Fullerton, easterly through the cities of Fullerton, Placentia, Yorba Linda, and Caltrans jurisdiction, culminates at Oak Canyon Drive in the City of Anaheim. The corridor is 11 miles in length and involves 47 signalized intersections. Seven (7) of these signals are in the City of Fullerton.

The City of Yorba Linda is lead agency on this project with participation from the cities of Fullerton, Placentia, Anaheim, OCTA and Caltrans. Agencies are required to provide 20 percent matching funds. Total cost for the 3-year project is estimated at \$4,323,312, which includes \$3,458,649 (approximately 80% of the project cost) funded by OCTA. Total project cost within the City of Fullerton amounts to \$678,000 of which Fullerton's match dollar is \$135,600. 1st year costs total \$127,680 with 2nd & 3rd year costs totaling \$7,920 for ongoing Maintenance & Operations.

As part of the project, Fullerton will receive new cabinet assemblies, controllers, CCTV cameras, fiber optic interconnect, video detection, and ethernet wireless communication at affected intersections. New timing and coordination patterns will also be developed and implemented at all signalized intersections within the project limits.

Ongoing maintenance and operation are included as part of the overall cost and extend 2-years beyond the project completion date.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Gas Tax	\$34,560					\$34,560
Measure M2	\$34,560	\$3,240	\$3,240			\$41,040
Measure M2 Regional (Anticipated)	\$516,480	\$12,690	\$12,690			\$541,860
Traffic Mitigation Fees	\$60,000					\$60,000
<b>TOTALS</b>	<b>\$645,600</b>	<b>\$15,930</b>	<b>\$15,930</b>	<b>\$0</b>	<b>\$0</b>	<b>\$677,460</b>

Restrictions or Deadlines Associated with Outside Funding Sources:

Measure M2 funds must be spent within 3 years of receipt.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Engineering (Traffic)

Project Priority Number: 9

Project Number: **XXXXX** Project Name: **Traffic Management Center (TMC) Master Computer & System Expansion**

General Plan Element Section: Mobility

General Plan Element Subsection: Policy P5.3 & P5.6

Project Category: Traffic Signal & Safety Lighting

Type of Project: New Improvement

Project Location: CITYWIDE

Expected Completion Date: Summer 2024

**Project Description:**

To date, the City has installed, or intends to install, forty-seven (47) new Intelight traffic signal controllers by the end of 2021/22. This will result in a remaining balance of 113 controllers out of 160 signalized intersections still requiring replacement. It is staff's intention to replace approximately 40 controllers per year, allowing for spare controllers for emergency replacements, over a period of three years.

The new controllers will replace antiquated controllers and controllers that are incapable of communicating with the City's Traffic Signal Master Computer. These new controllers are also non-proprietary in nature and capable of communicating with a multitude of traffic management software. The end product is a lower cost controller which allows the City greater flexibility when obtaining technical support or utilizing other software platforms.

In addition, a necessary expansion of the existing Traffic Management Center (TMC) will require new software, hardware and communication equipment, to manage future demand on the citywide traffic signal system. Staff foresees both an increase in the number of signals to be added to the network in the next 5-years and a heavier workload forced onto existing servers that are considered antiquated to utilize new and necessary technology. These improvements will be necessary in year two of the three year program.

**PROJECT COSTS**

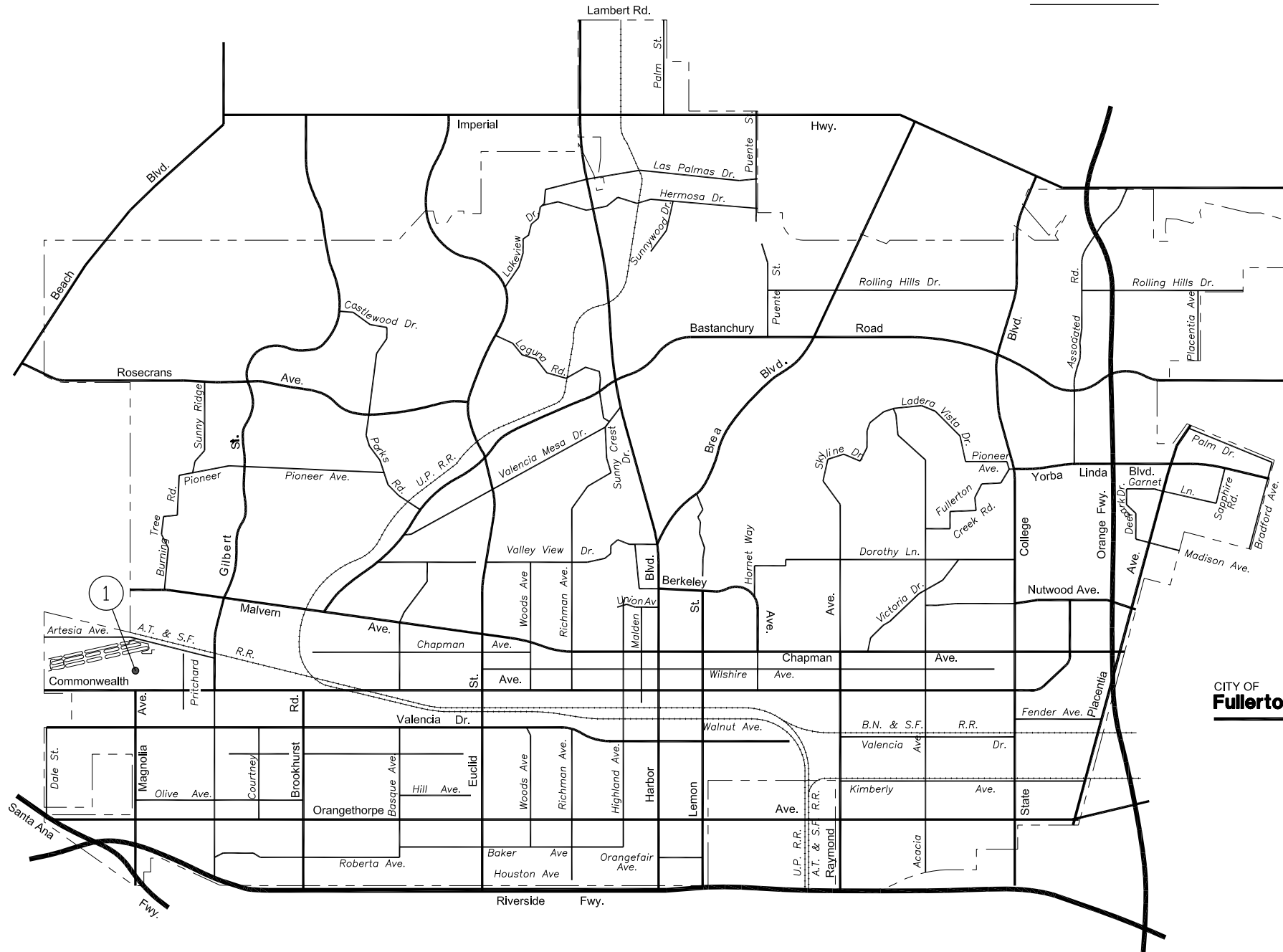
Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Gas Tax	\$140,000	\$220,000	\$140,000			\$500,000

<b>TOTALS</b>	<b>\$140,000</b>	<b>\$220,000</b>	<b>\$140,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

# AIRPORT



CITY OF  
**Fullerton**

NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Airport

Project Priority Number: 1

Project Number: **49015** Project Name: **Runway Precision Approach Path Indicator**

General Plan Element Section: Public Safety

General Plan Element Subsection: Policy P12.8

Project Category: Airport

Type of Project: Replacement

Project Location: AIRPORT

Expected Completion Date: Spring 2023

**Project Description:**

Project will replace the existing Pulse Light Approach Slope Indicator (PLASI) system for Runway 6 with a modern Precision Approach Path Indicator (PAPI). These systems are navigational aids to assist pilots on approach to the runway by providing a lighted indicator that they are above or below or on the established glideslope. Upgrading to the PAPI system will also involve upgrading the existing electrical system supporting the system.

The City must provide project design plans for FAA review and approval as part of the FAA grant application. The Airport Enterprise Fund has funded the plan development and associated staff administration costs as part of the FY 2021-22 budget. These costs are eligible for reimbursement as part of the approved total grant funding amount. The FAA has programmed the grant for Federal Fiscal Year 2022-23.

FY 2021-22 Funding:  
Airport Enterprise Fund \$ 100,000

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Grant - Federal	\$250,000					\$250,000

<b>TOTALS</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Airport

Project Priority Number: 2

Project Number: **TBD** Project Name: **South Aircraft Parking Ramp Pavement Rehabilitation**

General Plan Element Section: Public Safety

General Plan Element Subsection: Policy P12.8

Project Category: Airport

Type of Project: Rehabilitation

Project Location: AIRPORT

Expected Completion Date: Summer 2026

**Project Description:**

Rehabilitation of the approximately 1,000,000 SF of existing asphalt concrete pavement. Work is expected to involve grind and overlay of the pavement. Pavement striping and markings will be reinstalled at the conclusion of the project.

Project costs include design, construction, inspection and administration.

Funding will be provided by FAA Grant (Federal) and Caltrans Grant (State). FAA Grant will cover 90% of the costs. Caltrans Grant will provide 5% of the costs, with the City required to provide the remaining 5% match to receive the funding.

**PROJECT COSTS**

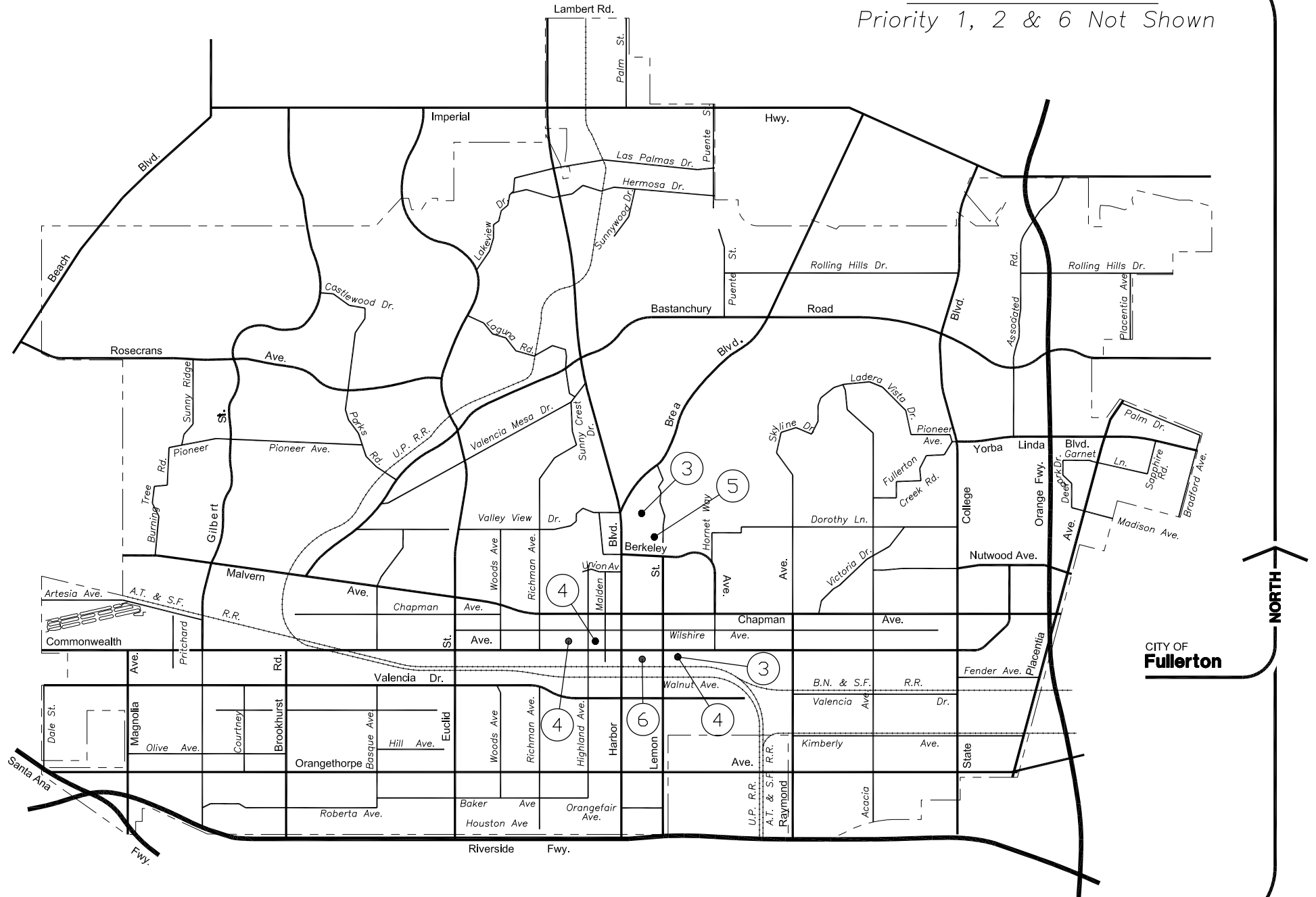
Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Airport Enterprise Fund				\$100,000		\$100,000
Grant - Federal				\$2,000,000		\$2,000,000
Grant - State				\$100,000		\$100,000
<b>TOTALS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,200,000</b>	<b>\$0</b>	<b>\$2,200,000</b>

Restrictions or Deadlines Associated with Outside Funding Sources:

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# PUBLIC FACILITIES

Priority 1, 2 & 6 Not Shown



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY



**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Maintenance

Project Priority Number: 1

Project Number: **55022**      Project Name: **Annual Unanticipated Maintenance Costs**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Public Facility

Type of Project: Repair & Maintenance

Project Location: VARIOUS LOCATIONS

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

For unforeseen repairs that exceed routine building maintenance costs but are not included in the regular facility capital repair schedule.

Recent unforeseen projects include:

PD basement and showers

HOPE Center Hazardous Material Abatement

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Facility Capital Repair	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000

<b>TOTALS</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$375,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Maintenance

Project Priority Number: 2

Project Number: **55052** Project Name: **Annual Facility Maintenance Projects**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Public Facility

Type of Project: Repair & Maintenance

Project Location: VARIOUS LOCATIONS

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

For programmed and scheduled repairs that exceed routine building maintenance costs. Typically projects that require outside contractors.

Anticipated projects for FY 22-23 are:

Plumbing repairs and maintenance at various buildings  
HVAC equipment replacement at various buildings  
PD basement shower and restroom rehabilitation  
Electrical panel replacements at various buildings  
Fire sprinkler repairs, equipment replacement at various buildings

These projects are subject to change as priorities are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Facility Capital Repair	\$200,000	\$200,000	\$200,000	\$225,000	\$225,000	\$1,050,000

<b>TOTALS</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$1,050,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Maintenance

Project Priority Number: 3

Project Number: **55044**      Project Name: **Annual Building Painting Projects**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Public Facility

Type of Project: Repair & Maintenance

Project Location: VARIOUS LOCATIONS

Expected Completion Date: Ongoing - Annual Project

Project Description:

Paint the interior and/or exterior of buildings as determined on a yearly inspection basis.

Anticipated projects for FY 22-23 are:

Fire Station 1 HQ (east side)

Issac Walton Cabin

These projects are subject to change as priorities are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Facility Capital Repair	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$450,000

<b>TOTALS</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$450,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Maintenance

Project Priority Number: 4

Project Number: **55045** Project Name: **Annual Building Flooring Projects**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Public Facility

Type of Project: Repair & Maintenance

Project Location: VARIOUS LOCATIONS

Expected Completion Date: Ongoing - Annual Project

Project Description:

Install new flooring/carpeting in buildings as determined on a yearly inspection basis.

Anticipated projects for FY 22-23 are:

PD Basement CSI Area

Fire Station 1 HQ Administration

City Hall 3rd Floor Lobby areas

These projects are subject to change as priorities are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Facility Capital Repair	\$125,000	\$75,000	\$75,000	\$75,000	\$75,000	\$425,000

<b>TOTALS</b>	<b>\$125,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$425,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Maintenance

Project Priority Number: 5

Project Number: **55049** Project Name: **Annual Building Roofing Projects**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.5

Project Category: Public Facility

Type of Project: Repair & Maintenance

Project Location: VARIOUS LOCATIONS

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

Install new roofing and/or repair existing roofing on buildings as determined on a yearly inspection basis.

Anticipated projects for FY 22-23 are:

Red Cross Building (Hillcrest Park)

Miscellaneous repairs at various City buildings and facilities

These projects are subject to change as priorities are continuously updated.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Facility Capital Repair	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

<b>TOTALS</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Maintenance

Project Priority Number: 6

Project Number: **55053** Project Name: **Fullerton Transportation Center ADA Improvements**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.13

Project Category: Public Facility

Type of Project: Rehabilitation

Project Location: Transportation Center, 120 E. Santa Fe Avenue

Expected Completion Date: Winter 2024

**Project Description:**

As part of a settlement agreement with the Department of Justice, multiple Amtrak stations are required to implement improvements to provide facilities that meet the current American with Disabilities Act (ADA). Fullerton is included as one of the locations. Since the City owns the property (leases the building to Amtrak), the City is responsible to complete the improvements.

Improvements are expected to include upgrades to the building and restroom, directional signage, parking stalls, signage, removal of obstructions, curb ramps, path of travel slopes, handrail modifications, etc.

Improvements will be phased over three years. Phase 1 was completed in FY 21-22 and involved small scale improvements that were accomplished by staff such as determination of scope of improvements, signage replacement and installation, striping revisions, etc. Phase 2 will be completed in FY 22-23 and is expected to involve design of restroom upgrades, parking stall modifications, curb ramp reconstruction, ramp reconstruction, drinking fountain replacement, etc. Phase 3 is scheduled for FY 23-24.

**FY 2021-22 Funding:**

Facility Capital Repair	\$ 25,000
Grant - CDBG	\$ 25,000
Total	\$ 50,000

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Infrastructure Fund	\$500,000	\$500,000				\$1,000,000

<b>TOTALS</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Public Works - Maintenance

Project Priority Number: 7

Project Number: **XXXXX**

Project Name: **Citywide ADA Improvements**

General Plan Element Section: Community Development & Design

General Plan Element Subsection: Policy P1.13

Project Category: Public Facility

Type of Project: Rehabilitation

Project Location: VARIOUS LOCATIONS

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

The City recently completed updating the federally required Americans with Disabilities Act (ADA) Transition Plan and Self Evaluation. This plan is required by every public entity in the United States with 50 or more employees. The Transition Plan identifies locations and improvements that do not meet current standards and requirements. The locations may be legally allowed as they met the regulations at the time of construction, but since regulations evolve over time, the locations may not meet current regulations and therefore should be scheduled for updates.

There is no required schedule to address the items identified in the Transition Plan, however, the City should make efforts to improve accessibility on a regular basis. Currently, the City addresses accessibility on all applicable CIP projects (i.e. curb ramps, sidewalk repairs, path of travel modifications, ramp construction, restroom renovations, etc.), but this project will allow the City to increase the work on City facilities such as parking lots, buildings, general signage, etc. throughout the various City facilities.

Anticipated projects for FY 22-23 are:

Parking lot ADA parking stall renovation

Parking lot signage

Drinking fountains replacement

Sidewalk and path of travel repairs

**PROJECT COSTS**

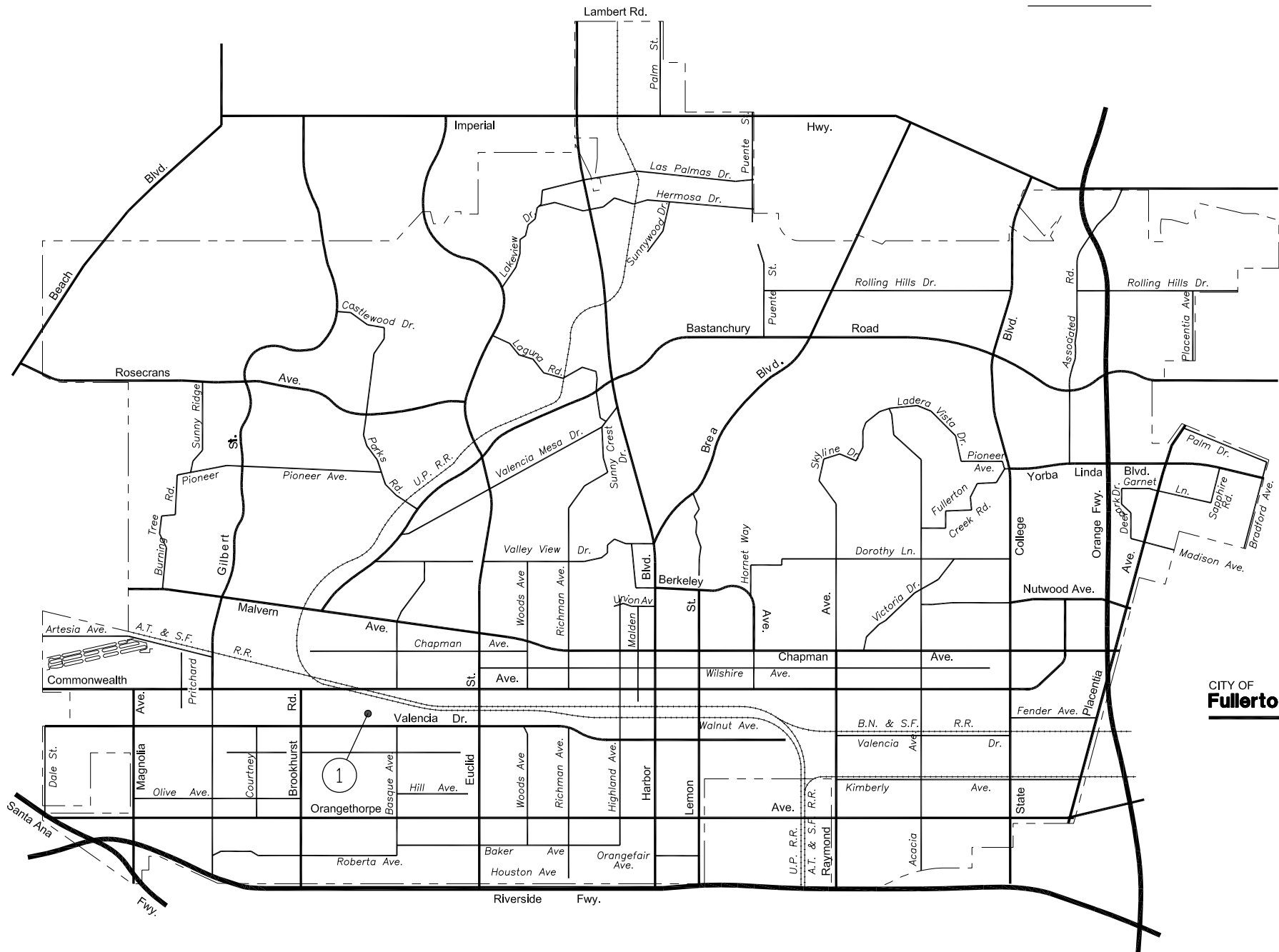
Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Infrastructure Fund	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000

<b>TOTALS</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$2,500,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

None

LIBRARY



CITY OF  
**Fullerton**

NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY



**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Library

Project Priority Number: 1

Project Number: **55050** Project Name: **Hunt Library Revitalization Project**

General Plan Element Section: Arts and Culture  
Historic Preservation  
Revitalization

General Plan Element Subsection: Policies P4.3, P11.2, P11.3, P16.6 & P16.7

Project Category: Library Type of Project: Rehabilitation

Project Location: 201 S. BASQUE AVENUE

Expected Completion Date: Fall 2023

**Project Description:**

The Fullerton Public Library, in conjunction with the results from public outreach performed at the direction of the Fullerton City Council to the Library Ad Hoc Committee, recognize the need to revitalize the Hunt Library to provide necessary library services with an emphasis on literacy and cultural innovation programming at this historic City building. The project involves design and renovation of the current library to provide minimal library services as well as being a location for library outreach with current library outreach vehicles and staff. The library will also be available for various community organizations to hold meetings and training classes. Included in the scope is significant improvements to the existing Hunt Library building which was constructed in 1962 and was added to the California and National List of Historic Buildings in 2019. The improvements to the existing building will strengthen the Library's role as a community gathering place and hub of civic engagement and education.

The City has engaged an historical architect to oversee improvements to the building and is also negotiating with vendors to provide programming for the building upon completion of the renovation.

Improvements/upgrades will include work to the building facade, roof, interior finishes, plumbing, fire suppression system, HVAC, electrical, communication equipment, landscaping, site paving, site lighting and general accessibility.

FY 2020-21 Funding:		FY 2021-22 Funding:	
Grant - State	\$ 1,250,000	Grant - State	\$ 1,250,000

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Grant - State	\$2,750,000					\$2,750,000

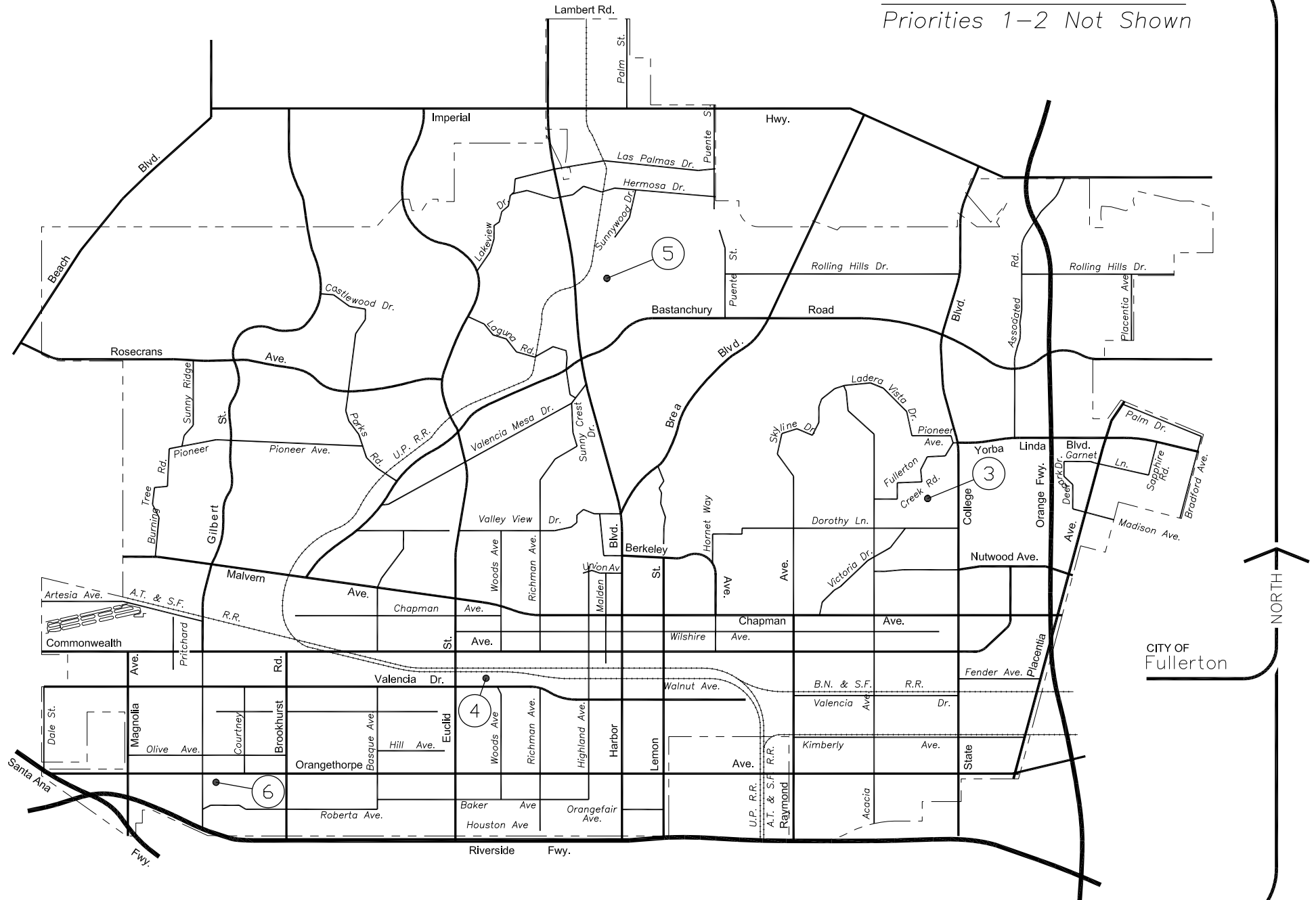
<b>TOTALS</b>	<b>\$2,750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,750,000</b>
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**Restrictions or Deadlines Associated with Outside Funding Sources:**

The funds for this project come from the California State Budget and are being routed through the CA State Library since the Hunt Library will offer library services in conjunction with a Partner Organization who will provide literacy/cultural services.

# PARKS & RECREATION

Priorities 1-2 Not Shown



NOTE: MAP DISPLAYS FIRST YEAR CIP ONLY

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Parks and Recreation

Project Priority Number: 1

Project Number: **54269** Project Name: **Playground & Safety Surface Replacement**

General Plan Element Section: Parks & Recreation

General Plan Element Subsection: Policy P15.2

Project Category: Parks

Type of Project: Replacement

Project Location: VARIOUS LOCATIONS

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

This project involves the replacement of 2 to 3 park playgrounds and playground safety surfacing per year throughout the City's park system that have been identified as damaged and beyond repair or out of compliance. This replacement project will address playgrounds that are not included in larger park improvement projects and may require some design and engineering.

This project is within the Parks & Recreation Department's work plan goal to focus on improvements to existing park amenities.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Park Dwelling Fund	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000

<b>TOTALS</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$2,000,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Park Dwelling funds are restricted to acquisition and improvements on City park property and may not be used for maintenance.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Parks and Recreation

Project Priority Number: 2

Project Number: **54490** Project Name: **Park Facilities Improvements**

General Plan Element Section: Parks & Recreation

General Plan Element Subsection: Policy P15.2

Project Category: Parks

Type of Project: Replacement

Project Location: VARIOUS LOCATIONS

Expected Completion Date: Ongoing - Annual Project

**Project Description:**

Project involves unscheduled, unforeseen, and unanticipated replacement and renovation of various park and trails amenities that are damaged beyond repair and maintenance throughout the park system. These replacement and renovation projects are smaller in scope than a full CIP project, may require some design and engineering and may be considered more urgent, and need to be completed in a shorter time frame. Amenity replacement can include items such as play structures, playground safety surfacing, park restrooms, trail renovations, lights, irrigation systems, concrete walkways, fencing, field renovation, netting, etc.

This project is within the Parks & Recreation Department's work plan goal to focus on improvements to existing park amenities.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Park Dwelling Fund	\$210,000	\$175,000	\$175,000	\$175,000	\$175,000	\$910,000

<b>TOTALS</b>	<b>\$210,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$910,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Park Dwelling funds are restricted to acquisition and improvements on City park property and may not be used for maintenance.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Parks and Recreation

Project Priority Number: 3

Project Number: **54039** Project Name: **Acacia Park & Fullerton Greenbelt Improvements**

General Plan Element Section: Parks & Recreation

General Plan Element Subsection: Policy P15.2

Project Category: Parks

Type of Project: Rehabilitation

Project Location: ACACIA PARK AND FULLERTON CREEK GREENBELT

Expected Completion Date: Winter 2024

**Project Description:**

A multi-year project to design and improve Acacia Park and the adjacent Fullerton Greenbelt. Improvements include to the play structure, outdoor exercise equipment, picnic areas, lighting, and landscaping. \$100,000 was appropriated in fiscal year 2018-19. Design and engineering will be will begin in summer 2022. Construction is estimated to begin in spring or summer of 2023 with completion projected in winter 2024.

This project is within the Parks & Recreation Department's work plan goal to focus on improvements to existing park amenities.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Park Dwelling Fund	\$250,000	\$700,000				\$950,000

<b>TOTALS</b>	<b>\$250,000</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$950,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Park Dwelling funds are restricted to acquisition and improvements on City park property and may not be used for maintenance.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Parks and Recreation

Project Priority Number: 4

Project Number: **XXXXX**

Project Name: **Independence Pool Fence Replacement**

General Plan Element Section: Parks & Recreation

General Plan Element Subsection: Policy P15.2

Project Category: Parks

Type of Project: Replacement

Project Location: Independence Park Swim Complex

Expected Completion Date: Winter 2024

**Project Description:**

Project to replace the perimeter safety fence at the swim complex in Independence Park. The existing fence 6 foot tall fence is not secure and \$100,000 was appropriated in fiscal year 2018-19. Design and engineering will be will begin in summer 2022. Construction is estimated to begin in spring or summer of 2023 with completion projected in winter 2024.

This project is within the Parks & Recreation Department's work plan goal to focus on improvements to existing park amenities.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Park Dwelling Fund	\$300,000					\$300,000

<b>TOTALS</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>
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**Restrictions or Deadlines Associated with Outside Funding Sources:**

Park Dwelling funds are restricted to acquisition and improvements on City park property and may not be used for maintenance.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Parks and Recreation

Project Priority Number: 5

Project Number: **XXXXX**

Project Name: **Fullerton Golf Course Restroom Upgrade**

General Plan Element Section: Parks & Recreation

General Plan Element Subsection: Policy P15.2

Project Category: Parks

Type of Project: Rehabilitation

Project Location: Fullerton Golf Course

Expected Completion Date: Summer 2023

**Project Description:**

Project will upgrade the main restrooms at the Fullerton Golf Course to bring them up to American Disabilities Act standards. Preliminary design was completed in 2019. The project was put on hold due to lack of funding. The engineering plan phase will begin in July 2022. Construction is estimated to begin in winter 2022 with completion projected in spring 2023.

This project is within the Parks & Recreation Department's work plan goal to focus on improvements to existing park amenities.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Brea Dam Fund	\$500,000					\$500,000

<b>TOTALS</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>
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**Restrictions or Deadlines Associated with Outside Funding Sources:**

Brea Dam funds are restricted to use within the Brea Dam Recreational Area per the City's lease with the US Army Corps of Engineers.

**CITY OF FULLERTON**  
**FISCAL YEARS 2022-23 - 2026-27**

Department: Parks and Recreation

Project Priority Number: 6

Project Number: **XXXXX**

Project Name: **Gilbert Park Accessibility Improvements**

General Plan Element Section: Parks & Recreation

General Plan Element Subsection: Policy P15.2

Project Category: Parks

Type of Project: Repair & Maintenance

Project Location: Gilbert Park, 2120 W. Orangethorpe Ave

Expected Completion Date: Summer 2023

**Project Description:**

Project will involve rehabilitation of specific items related to accessibility within the existing public park. Work shall include walkway repair and rehabilitation, site drainage modifications and upgrades, replacement of drinking fountains, accessible parking stall upgrades and other related work.

This project is within the Parks & Recreation Department's work plan goal to focus on improvements to existing park amenities.

**PROJECT COSTS**

Funding Source	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Grant - CDBG	\$250,000					\$250,000

<b>TOTALS</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>
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Restrictions or Deadlines Associated with Outside Funding Sources:

Community Development Block Grant (CDBG) funding must be spent within 3 years of receipt.



# **APPENDIX A**

**CITY OF FULLERTON**  
**CAPITAL IMPROVEMENT PROGRAM**  
**FISCAL YEAR 2021-22**  
**STATUS OF CAPITAL PROJECTS IN PROGRESS**

Project No.	Description	Estimated Project Status as of 6/30/2022	Comments
	<u>COMMUNITY DEVELOPMENT</u>		
48004	E. Fullerton Urban Circulator	On Hold	Planning Department project
	<u>PUBLIC WORKS - ENGINEERING</u>		
	<u>Street Improvements</u>		
44048	Euclid St - Fern to Bastanchury	In Construction	
44053	Nutwood-Yale Area Street Improvements	In Construction	
44056	Rosecrans Avenue Street Improvements	In Construction	
44058	Valenica Dr Infrastructure Improvements	In Construction	Construction in Summer to avoid school
44059	Olive & Roberta-Iris Area Street Improvements	In Construction	Construction in Summer to avoid school
44060	Associated Rd - Yorba Linda to Bastanchury	In Design	Funding awarded in Winter 2021
44696	Res. St Slurry Seal & Misc Rehab FY19-20	In Construction	Project reactivated using APRA funds
44793	Curb, Gutter & Sidewalk Repair FY21-22	In Construction	
45670	Bastanchury Widening - Harbor to Fairway	On Hold	Coordination with Army Corp required
	<u>Bridge</u>		
48002	Bridge Preventive Maint. Prog.	On Hold	No available matching funds for Grant Funds
	<u>Airport</u>		
49012	Signage and Landscape Improvements	In Construction	
49015	Runway Precision Approach Path Indicator	In Design	Construction programmed for FY22-23
49016	AFI Building Renovation	In Design	Project created and funded in Spring 2022

**CITY OF FULLERTON**  
**CAPITAL IMPROVEMENT PROGRAM**  
**FISCAL YEAR 2021-22**  
**STATUS OF CAPITAL PROJECTS IN PROGRESS - CONTINUED**

Project No.	Description	Estimated Project Status as of 6/30/2022	Comments
	<u>PUBLIC WORKS - ENGINEERING</u>		
	<u>Traffic Engineering</u>		
46000	Orangethorpe Ave Regional Traffic Signal Synchronization Program	In Construction	Multi Year Project
46007	Countywide Traffic Signal Sync Program	Annual Project	Ongoing maintenance of traffic sync system
46017	Street Name Sign Replacement Program	In Construction	Multi Year Project
46019	Imperial Hwy RTSSP	On-Going	Multi-Year project. City of La Habra lead
46020	Vehicle and Bicycle Video Detection	Annual Project	Project consolidated into Project 46027
46021	Malvern/Chapman Traffic Signal Sunc	On-Going	Project in maintenance phase
46022	Gilbert St RTSSP	On-Going	Project in maintenance phase
46023	Brookhurst Rd Traffic Signal Sync Program	On-Going	Project in maintenance phase
46024	Magnolia Ave Traffic Signal Sync Program	On-Going	Project in maintenance phase
46025	Flashing Beacon Pedestrian System	In Construction	Delayed due to COVID impacts
46026	Pedestrian Countdown Head Program	In Construction	Delayed due to COVID impacts
46027	Traffic Signal Operation Enhancement & Signal Equipment Replacement Program	Annual Project	
46028	Traffic Signal System Network Communication Integration & Improvement	Annual Project	Project consolidated into Project 46027
46029	Harbor Blvd RTSSP	In Design	Multi Year Project
46030	Traffic Signal Battery Backup	Annual Project	Project consolidated into Project 46027
46033	CCTV Camera Implementation	Annual Project	Project consolidated into Project 46027
46621	Traffic Signal and RRFB	Annual Project	
46930	Motorist, Bicyclist & Ped Safety	Annual Project	

**CITY OF FULLERTON**  
**CAPITAL IMPROVEMENT PROGRAM**  
**FISCAL YEAR 2021-22**  
**STATUS OF CAPITAL PROJECTS IN PROGRESS - CONTINUED**

Project No.	Description	Estimated Project Status as of 6/30/2022	Comments
	<u>PUBLIC WORKS - ENGINEERING</u>		
	<u>Sewer System</u>		
51020	Ellis PI Sewer Improvements	On Hold	Dependant on development of adjacent property
51025	Washington Ave Sewer Improvements	In Design	Construction programmed for FY22-23
51027	Santa Fe Parking Lot Sewer	In Design	Construction dependant on available funding Low priority project
51028	Glenwood-Union-Brookdale Area Sewer Impr	In Construction	
51029	Euclid-UP Railroad Sewer Improvements	In Design	Coord and approval from railroad required
51500	Sewer Master Plan Update	In Progress	Multi Year Project
52008	Storm Drain Master Plan Update	In Progress	Multi Year Project
52013	Bastanchury-Brea Creek Culvert Repair	On Hold	Coordination with Army Corp required
	<u>Water System</u>		
53002	Misc Distribution Improvements	Annual Project	
53005	Water Well Replacement	In Design	
53010	Main Plant Well Rehab	In Construction	
53015	Trenchless Pipe Technology	In Design	
53390	Water Master Plan	In Progress	Multi Year Project
	<u>Public Facilities</u>		
55005	Basque Yard FOB Security System	On Hold	Coordinating with City IT Department
55041	City Hall Breakroom	On Hold	Low priority project
55053	Fullerton Trans. Center ADA Improvements	In Design	Multi Year Project

**CITY OF FULLERTON**  
**CAPITAL IMPROVEMENT PROGRAM**  
**FISCAL YEAR 2021-22**  
**STATUS OF CAPITAL PROJECTS IN PROGRESS - CONTINUED**

Project No.	Description	Estimated Project Status as of 6/30/2022	Comments
	<u><b>LIBRARY</b></u>		
55050	Hunt Library Revitalization	In Construction	Multi Year Project
56018	Osborne Auditorium AV Upgrade	On Hold	COVID impacts
	<u><b>FIRE DEPARTMENT</b></u>		
50011	Fire Station 3 - Apparatus Bay Modification	On Hold	Funding concerns
50015	Fire Station Alerting System	On Hold	Funding concerns
	<u><b>PARKS AND RECREATION</b></u>		
54018	Union Pacific Park Improvements	Planning Phase	
54024	Union Pacific Trail Acquisition Study	Planning Phase	
54039	Acacia Park & Greenbelt Improvements	Planning Phase	Design programmed for FY22-23
54045	Emery Park Play Area Replacement	In Design	Multi Year Project
54046	Bastanchury Greenbelt	In Design	Multi Year Project
54500	Hillcrest Park - Valley View Area	In Design	Multi Year Project
54240	Fullerton Community Center	On Hold	Funding constraints

# **APPENDIX B**

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Overarching	<b>OAP1</b> Comply with State and Federal laws and regulations while maintaining local control in decision-making.
Overarching	<b>OAP2</b> Pursue Federal, State and local funding options to support implementation of The Fullerton Plan.
Overarching	<b>OAP3</b> Leverage the advantages and advances of technology.
Overarching	<b>OAP4</b> Seek opportunities for increased efficiency and effectiveness.
Community Development & Design	<b>P1.1</b> Support regional and subregional efforts to create a strong sense of place and support the efficient use of land.
Community Development & Design	<b>P1.2</b> Support projects, programs and policies to promote compatibility and mutually beneficial built environments and land uses with adjacent jurisdictions and other agencies.
Community Development & Design	<b>P1.3</b> Support projects, programs, policies and regulations to protect, and where appropriate restore, the natural landscape, topography, drainage ways, habitat, and other natural resources when planning improvements to existing and new neighborhoods and districts.
Community Development & Design	<b>P1.4</b> Support projects, programs and policies to improve connections between housing, shops, work places, schools, parks and civic facilities, and integrate uses where possible and appropriate. (See Chapter 4: Mobility for related policies.)
Community Development & Design	<b>P1.5</b> Support projects, programs, policies and regulations to maintain positive attributes of the built environment and seek continual improvement.
Community Development & Design	<b>P1.6</b> Support projects, programs, policies and regulations to evaluate and consider short- and long-term impacts of the conversion of manufacturing and industrial lands and employment centers on the City.
Community Development & Design	<b>P1.7</b> Support projects, programs, policies and regulations to promote a development pattern that encourages a network of multi-modal transportation options.
Community Development & Design	<b>P1.8</b> Support projects, programs, policies and regulations to evaluate and consider short- and long-term impacts of significant planning efforts or developments on nearby neighborhoods.
Community Development & Design	<b>P1.9</b> Support projects, programs, policies and regulations to create housing types consistent with market demand for housing choice.
Community Development & Design	<b>P1.10</b> Support projects, programs, policies and regulations to evaluate ways to contribute to the resiliency and vitality of neighborhoods and districts as part of community-based planning of Focus Areas.
Community Development & Design	<b>P1.11</b> Support programs, policies and regulations to consider the immediate and surrounding contexts of projects to promote positive design relationships and use compatibility with adjacent built environments and land uses, including the public realm.
Community Development & Design	<b>P1.12</b> Support projects, programs, policies and regulations to encourage energy and resource efficient practices in site and building design for private and public projects. (See Chapter 19: Open Space and Natural Resources for related policies.)
Community Development & Design	<b>P1.13</b> Support projects, programs, policies and regulations to produce buildings and environments that are inherently accessible to people of all abilities.
Community Development & Design	<b>P2.1</b> Support regional and subregional efforts to improve the public image and perception of Southern California, Orange County, and North Orange County.
Community Development & Design	<b>P2.2</b> Support projects, programs, policies and regulations to promote distinctive, high-quality built environments whose form and character respect Fullerton's historic, environmental and architectural identity and create modern places that enrich community life and are adaptable over time.
Community Development & Design	<b>P2.3</b> Support projects, programs, policies and regulations to preserve existing landmarks and encourage the creation of new landmarks that reinforce Fullerton's identity and image.
Community Development & Design	<b>P2.4</b> Support projects, programs, policies and regulations to reinforce the character and sense of place of established neighborhoods and districts by preserving and enhancing the attributes which contribute to neighborhood and district identity, vitality and livability.
Community Development & Design	<b>P2.5</b> Support programs and policies to facilitate the efforts of property and business owners within neighborhoods and districts to maintain and manage the quality of their environments.
Community Development & Design	<b>P2.6</b> Support projects, programs, policies and regulations to create a positive identity and distinctive image as part of community-based planning of Focus Areas.
Community Development & Design	<b>P2.7</b> Support projects, programs, policies and regulations to site and design buildings to create a positive, accessible image along the street and reinforce a vibrant and comfortable public realm.
Community Development & Design	<b>P2.8</b> Support projects, programs, policies and regulations to respect the local context, including consideration of cultural and historic resources, existing scale and character and development patterns of the surrounding neighborhood or district.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Housing	<b>P3.4</b> Support projects, programs, policies and regulations to facilitate infill development - focused on extremely-low, very-low, low, and moderate income - within feasible development sites for homeownership and rental units.
Housing	<b>P3.5</b> Support projects, programs, policies and regulations which encourage mixed use development, including the use of specific plans and industry outreach.
Housing	<b>P3.6/P3.7</b> Support projects, programs, policies and regulations which provide family housing and non-traditional housing types geared to households earning 30% or less of Median Family Income for Orange County.
Housing	<b>P3.8</b> Support projects, programs, policies and regulations which encourage a variety of housing choices to meet the particular needs of seniors.
Housing	<b>P3.11</b> Support projects, programs, policies and regulations which encourage the development of surplus City land for affordable housing.
Housing	<b>P3.12</b> Support projects, programs, policies and regulations which encourage partnerships with non-profit, community-based service organizations to develop affordable housing.
Housing	<b>P3.20-23</b> Support projects, programs, policies and regulations which increase the quality of housing and neighborhood conditions.
Housing	<b>P3.24/P3.26</b> Support projects, programs, policies and regulations which encourage the sustainable use of resources, including energy, in new housing and retro-fit projects.
Housing	<b>P3.28</b> Support projects, programs, policies and regulations which coordinate amenities and services with housing.
Housing	<b>P3.29</b> Support projects, programs, policies and regulations which provide housing opportunities for the Fullerton workforce.
Housing	<b>P3.32/3.36</b> Support projects, programs, policies and regulations which encourage a variety of housing choices to meet the particular needs of those with physical and mental disabilities.
Housing	<b>P3.33</b> Support projects, programs, policies and regulations which provide emergency shelter, supportive and transitional housing.
Historic Preservation	<b>P4.1</b> Support programs and policies to raise the regional and subregional awareness of Fullerton's historic resources.
Historic Preservation	<b>P4.2</b> Support programs and policies to raise the awareness of the value of historic resources in strengthening communities, conserving resources, fostering economic development, and enriching lives.
Historic Preservation	<b>P4.3</b> Support projects, programs, policies and regulations to promote the maintenance, restoration and rehabilitation of historical resources.
Historic Preservation	<b>P4.4</b> Support projects, programs, policies and regulations to reinforce the character and sense of place of established neighborhoods and districts by protecting and preserving those elements in both the private and public realms which contribute to the historic character through the use of tools including, but not limited to, preservation overlay zones and landmark districts.
Historic Preservation	<b>P4.5</b> Support projects, programs, policies and regulations to encourage the protection and preservation of individual historic structures throughout the City, but with particular attention to the preservation of noteworthy architecture in the downtown.
Historic Preservation	<b>P4.6</b> Support projects, programs, policies and regulations that contribute to the preservation of historic resources as part of community-based planning of applicable Focus Areas.
Historic Preservation	<b>P4.7</b> Support projects, programs, policies and regulations to design new buildings that respect the integrity of nearby historic buildings while clearly differentiating the new from the historic.
Historic Preservation	<b>P4.8</b> Support projects, programs, policies and regulations to seek co-benefits along with historic preservation, for example, the provision of affordable housing and/or resource conservation.
Historic Preservation	<b>P4.9</b> Support projects, programs, policies and regulations to encourage the retrofit of historic buildings in ways that preserve their architectural design character, consistent with life safety considerations, maintaining the unique visual image of Fullerton.
Mobility	<b>P5.1</b> Support regional and subregional efforts to implement programs that coordinate the multi-modal transportation needs and requirements across jurisdictions, including but not limited to the Master Plan of Arterial Highways, the Commuter Bikeways Strategic Plan, the Signal Synchronization Master Plan, the Orange County Congestion Management Plan, and the Growth Management Plan.
Mobility	<b>P5.2</b> Support regional and subregional efforts to increase alternatives to and infrastructure supporting reduction of single occupant vehicle trips.
Mobility	<b>P5.3</b> Support projects, programs, policies and regulations to utilize signage and technology to provide real-time information to users of the multi-modal transportation network.



<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Mobility	<b>P5.4</b> Support projects, programs, policies and regulations to advance the Fullerton Municipal Airport as an important economic asset that provides efficient regional travel for business, commerce and the general public, as well as a base of operations for public safety aviation operations.
Mobility	<b>P5.5</b> Support projects, programs, policies and regulations to advance the Fullerton Transportation Center as an important economic asset that provides efficient regional travel and mode choice options for business, commerce and the general public.
Mobility	<b>P5.6</b> Support projects, programs, policies and regulations to operate and maintain a comprehensive network of arterial highways and local roads supporting safe and efficient movement of people, goods and services to, through and within the City.
Mobility	<b>P5.7</b> Support projects, programs, policies and regulations to maintain a balanced multi-modal transportation network that meets the needs of all users of the streets, roads and highways – including bicyclists, children, persons with disabilities, motorists, movers of commercial goods, pedestrians, users of public transportation and seniors – for safe and convenient travel in a manner that is suitable to the suburban and urban contexts within the City.
Mobility	<b>P5.8</b> Support programs, policies and regulations to plan for and implement an efficient transportation network that maximizes capacity for person-trips, not just vehicle-trips.
Mobility	<b>P5.9</b> Support projects, programs, policies and regulations to improve – in coordination with the school districts – alternatives to the motorized transport of students by parents to and from school.
Mobility	<b>P5.10</b> Support projects, programs, policies and regulations to use public easements and rights-of-way along flood control channels and/or inactive railroads as part of the multi-modal network.
Mobility	<b>P5.11</b> Support projects, programs, policies and regulations to integrate land use and transportation planning and implementation. (Also see Chapter 1: Community Development and Design, P1.4 Connection and Integration of Uses.)
Mobility	<b>P5.12</b> Support programs, policies and regulations to analyze and evaluate urban streets using an integrated approach from the points of view of automobile drivers, transit passengers, bicyclists and pedestrians rather than auto-centric thresholds which conflict with other policies of The Fullerton Plan – including better environments for walking and bicycling, safer streets, increased transit use, cost-effective infrastructure investments, reduced greenhouse gas emissions, and the preservation of open space.
Mobility	<b>P5.13</b> Support projects, programs, policies and regulations to encourage transit improvements that incentivize investment and link neighborhoods, while fitting the scale and traffic patterns of the surrounding area.
Mobility	<b>P5.14</b> Support policies and regulations which require new development to pay a fair share of needed transportation improvements based on a project's impacts to the multi-modal transportation network.
Mobility	<b>P5.15</b> Support projects, programs, policies and regulations to connect neighborhoods via a multi-modal network to each other and to the City's Focus Areas.
Mobility	<b>P5.16</b> Support projects, programs, policies and regulations to encourage the development of private and/or public infrastructure facilitating the use of alternative fuel vehicles.
Bicycle	<b>P6.1</b> Support regional and subregional efforts to ensure bicyclists are considered when developing new or retrofitting existing transportation facilities and systems.
Bicycle	<b>P6.2</b> Support efforts to maintain, expand and create new connections between the Fullerton bicycle network and the bicycle networks of adjacent cities, Orange County and the region.
Bicycle	<b>P6.3</b> Support projects, programs and policies to maintain and update as necessary a Bicycle Transportation Plan prepared and approved pursuant to the California Streets and Highways Code to maintain eligibility for funding for State Bicycle Transportation Account funds.
Bicycle	<b>P6.4</b> Support projects, programs, policies and regulations to recognize that every street in Fullerton is a street that a bicyclist can use.
Bicycle	<b>P6.5</b> Support projects, programs, policies and regulations that make bicycling safer and more convenient for all types of bicyclists.
Bicycle	<b>P6.6</b> Support projects, programs, policies, and regulations to facilitate safe travel by bicycle to key destinations within the community and the larger region.
Bicycle	<b>P6.7</b> Support projects, programs, policies, and regulations to reduce negative impacts to and increase opportunities for bicycle users and the bicycle network in private and public development projects.
Bicycle	<b>P6.8</b> Support projects, programs, policies and regulations to develop a multi-tiered network of bicycle travel options that consider traffic volumes and rider experience; and which recognizes that all streets should be safe for bicycling.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Bicycle	<b>P6.9</b> Support projects, programs, policies, and regulations to support the safe and efficient movement of bicyclists through and across intersections.
Bicycle	<b>P6.10</b> Support projects and programs in conjunction with local bike shops, organizations and advocates to foster responsible ridership and reduce barriers to bicycling.
Bicycle	<b>P6.11</b> Support projects, programs, policies and regulations to connect neighborhoods via a multi-modal network to each other, and to and through the City's Focus Areas.
Bicycle	<b>P6.12</b> Support projects, programs, policies, and regulations to provide convenient bicycle parking and other bicycle facilities in existing and potential high demand locations within the City, such as educational institutions, parks, business districts, transit stops, retail, commercial and employment centers.
Bicycle	<b>P6.13</b> Support projects, programs, policies and regulations to use recognized bicycle infrastructure design standards of the Federal Highway Administration, California Department of Transportation, and the American Association of State Highway and Transportation Officials, and participate in their pilot studies for alternative designs when appropriate.
Bicycle	<b>P6.14</b> Support projects, programs, policies and regulations to consider bicycle friendly design using new technologies and innovative treatments.
Growth Management	<b>P7.1</b> Support regional and subregional efforts to focus growth and development within areas that can be adequately served by existing and planned infrastructure systems.
Growth Management	<b>P7.2</b> Support projects, programs, policies and regulations to accommodate housing growth consistent with the Regional Housing Needs Assessment in areas of the City with existing and planned infrastructure capabilities. (See Chapter 2: Housing for related policies.)
Growth Management	<b>P7.3</b> Support projects, programs, policies and regulations to plan for appropriate levels and types of infrastructure based on the desired character of each neighborhood or district.
Growth Management	<b>P7.4</b> Support projects, programs, policies and regulations to evaluate infrastructure capabilities as part of community-based planning of Focus Areas.
Growth Management	<b>P7.5</b> Support projects, programs, policies and regulations to ensure that development is appropriate in scale to current and planned infrastructure capabilities.
Noise	<b>P8.1</b> Support regional and subregional efforts to implement projects or programs that abate and/or attenuate noise across jurisdictions, particularly where the source is not under the City's authority.
Noise	<b>P8.2</b> Support projects, programs, policies and regulations to control and abate noise generated by mobile sources.
Noise	<b>P8.3</b> Support projects, programs, policies and regulations which ensure noise-compatible land use planning recognizing the relative importance of noise sources in order of community impact, the local attitudes towards these sources, and the suburban or urban characteristics of the environment, while identifying noise sensitive uses.
Noise	<b>P8.4</b> Support projects, programs, policies and regulations to control and abate noise generated by stationary sources.
Noise	<b>P8.5</b> Support projects, programs, policies and regulations to evaluate ways to ensure noise-compatible land use planning as part of community-based planning of Focus Areas.
Noise	<b>P8.6</b> Support projects, programs, policies and regulations to permit uses where the noise level of the surroundings—after taking into account noise insulation features and other control techniques of the use—is not detrimental to the use.
Noise	<b>P8.7</b> Support projects, programs, policies and regulations to permit uses and/or activities where the noise generated by the use and/or activity is not detrimental or otherwise a nuisance to the surroundings.
Economic Development	<b>P9.1</b> Support projects, programs and policies with regional organizations involved in economic development to strengthen strategic alliances, ensure the efficient use of City resources and to encourage mutually supportive efforts.
Economic Development	<b>P9.2</b> Support policies and programs for allowing key City staff to actively participate with economic development organizations, including Fullerton business organizations such as the Chamber of Commerce, Downtown Business Association and others, so that the City is informed of economic development efforts, opportunities to promote a business friendly environment are identified, and the City's interests are represented.
Economic Development	<b>P9.3</b> Support programs for attracting hotels and other visitor accommodations to key areas such as the Fullerton Transportation Center Focus Area, the Harbor Gateway Focus Area, the North Harbor Corridor Focus Area and other appropriate focus areas.
Economic Development	<b>P9.4</b> Support policies, projects, and programs that encourage working with other cities, counties, and government agencies to jointly leverage resources and assets to create and strengthen economic clusters within the region.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Economic Development	<b>P9.5</b> Support policies and regulations that direct the City to follow prudent financial standards and to maintain strong financial reserves as inherent parts of the budget decision-making process.
Economic Development	<b>P9.6</b> Support policies and regulations that require the addition of new City services based on finding that a clear need has been identified and a sustainable funding source is developed.
Economic Development	<b>P9.7</b> Support policies and regulations pertaining to fees charged by the City to both reflect actual costs for providing such services and consider offsets from other funding sources.
Economic Development	<b>P9.8</b> Support projects, programs, policies and regulations that involve investment in technology that reduces the costs of City services and that result in the efficient use of City resources and revenues.
Economic Development	<b>P9.9</b> Support policies, programs and regulations regarding privatizing City services if and when the private or non-profit sectors can clearly deliver equitable and affordable services more efficiently than City government.
Economic Development	<b>P9.10</b> Support policies, programs and regulations that sustain the provision of quality municipal services and efficient and responsive business assistance as essential tools to attract and retain businesses and employees.
Economic Development	<b>P9.11</b> Support programs to proactively review City ordinances, policies and procedures to reduce barriers to investment while upholding the quality of life enjoyed by Fullerton residents.
Economic Development	<b>P9.12</b> Support policies, programs and regulations that strengthen the City's ability to maintain accurate accounting records and that keep the City Council, City Manager and Fullerton community informed of the City's financial conditions at all times.
Economic Development	<b>P9.13</b> Support policies and programs that coordinate with City departments to plan and prioritize capital improvements to ensure that certain funding resources are allocated to the City's most critical economic needs.
Economic Development	<b>P9.14</b> Support policies and programs to lease parts of public spaces, parks and select sidewalks to private businesses and non-profit organizations to activate the space with programs and activities, such as small product vendors, bike rentals, community garden plots, exercise programs, and larger events and festivals.
Economic Development	<b>P9.15</b> Support programs by property and business owners that are interested in establishing an assessment district or business improvement district to fund economic development programs that benefit the district.
Economic Development	<b>P9.16</b> Support projects, programs, policies and regulations to evaluate ways to improve long-term fiscal strength and stability as part of community-based planning of Focus Areas.
Economic Development	<b>P9.17</b> Support projects that do not compromise the City's ability to provide quality services to its existing and future residents and businesses.
Economic Development	<b>P10.1</b> Support policies, projects, programs and regulations, as well as regional and subregional efforts, that reduce the cost of living and the cost to do business, such as on-line services, technology, tax incentives, permit streamlining programs and others.
Economic Development	<b>P10.2</b> Support regional and subregional efforts that recognize the unique roles of each sector of the economy (private sector, public sector, non-profit sector and educational sector) in economic development and take advantage of the strengths and benefits of each sector through strategic alliances.
Economic Development	<b>P10.3</b> Support regional and subregional efforts to foster strategic alliances with businesses, local colleges and universities, Orange County SCORE, the Orange County Business Council, the U.S. Small Business Administration, the U.S. Economic Development Administration, the Fullerton Chamber of Commerce, the Downtown Business Association, service clubs, local churches and other non-profit organizations.
Economic Development	<b>P10.4</b> Support regional and subregional efforts to promote economic development in North Orange County.
Economic Development	<b>P10.5</b> Support projects and programs that foster a citywide culture of innovation that values learning, creativity, adaptability and local entrepreneurship.
Economic Development	<b>P10.6</b> Support policies, projects and programs that bolster the efforts of local school districts, vocational schools, colleges and universities to maintain an outstanding educational system that best prepares today's students for tomorrow's workplace. (Also see Chapter 14: Education for related policies.)
Economic Development	<b>P10.7</b> Support policies, projects, programs and regulations that encourage the growth and development of the vocational schools, colleges and universities within Fullerton and, as a result of such expansion, create jobs and entrepreneurial opportunities, enhance educational opportunities for Fullerton residents, support neighborhood stability and strengthen the City's image as an educational center. (Also see Chapter 14: Education for related policies.)

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Economic Development	<b>P10.8</b> Support programs to encourage Fullerton residents to become entrepreneurs and invest in new businesses with high growth potential.
Economic Development	<b>P10.9</b> Support projects and programs by local banks, the U.S. Small Business Administration, non-profit organizations, or colleges and universities to create business incubators, microfinance programs and other means to encourage and/or grow small businesses in the City.
Economic Development	<b>P10.10</b> Support policies, projects and programs that help local businesses reduce their operating costs and manage their energy use, including economic development incentives and initiatives by utility companies, and promote such opportunities on the City's website and at the public counters of City departments.
Economic Development	<b>P10.11</b> Support policies, projects, programs and regulations that facilitate the installation of broadband, fiber-optic, hybrid coax, and similar infrastructure within employment and business districts to enhance the City's ability to recruit and retain technology-dependent businesses.
Economic Development	<b>P10.12</b> Support policies, projects, programs and regulations that diversify the Downtown economy to create more economic activity.
Economic Development	<b>P10.13</b> Support policies, projects, programs and regulations for diversifying the City's manufacturing base and facilitating investment in the City's industrial areas that will result in maintaining or growing local jobs and creating an environment that is attractive to high tech, research and development, business incubators, manufacturers, transportation and warehouse logistics companies, services, and other emerging industries.
Economic Development	<b>P10.14</b> Support projects, programs, policies and regulations to evaluate ways to foster local entrepreneurial spirit and intellectual capital as part of community-based planning of Focus Areas.
Economic Development	<b>P10.15</b> Support policies, projects, programs and regulations that encourage the growth and expansion of Fullerton's health and medical service providers and enhance the City's health and social services cluster.
Economic Development	<b>P10.16</b> Support policies, programs and regulations pertaining to planning efforts for the City's Focus Areas that facilitate investment and encourage economic activity that benefits the Fullerton community and the City.
Economic Development	<b>P10.17</b> Support projects and programs that pursue grants from the U.S. Economic Development Administration, the Kaufman Foundation, and other government agencies and philanthropic organizations to improve the economic feasibility of projects that create jobs.
Revitalization	<b>P11.1</b> Support regional and subregional efforts pertaining to community revitalization that are rooted in sustainable development principles.
Revitalization	<b>P11.2</b> Support projects and programs surrounding community revitalization that are rooted in community-based planning processes that integrate the vision, values, views and priorities of residents, property owners, business owners and other members of the Fullerton community.
Revitalization	<b>P11.3</b> Support policies, projects and programs concerning historic preservation to protect Fullerton's heritage, revitalize neighborhoods, generate design and construction jobs, and bolster the community's sense of place.
Revitalization	<b>P11.4</b> Support policies, projects and programs to foster skill development and economic success through education and the creation of a culture of entrepreneurship.
Revitalization	<b>P11.5</b> Support policies, projects, programs and regulations that utilize innovative policing and crime prevention techniques to improve the safety of neighborhoods and districts, such as evidence-based policing, community-based policing and Crime Prevention Through Environmental Design (CPTED).
Revitalization	<b>P11.6</b> Support policies, projects, programs and regulations that encourage the revitalization of brownfield and grayfield properties to protect the environment, reduce blight and revitalize underutilized properties.
Revitalization	<b>P11.7</b> Support policies and programs that benefit property- and business owner-initiated efforts to establish an assessment district to fund special improvements and services that help revitalize and maintain neighborhoods and districts.
Revitalization	<b>P11.8</b> Support policies, programs and regulations that facilitate the use of creative financing tools for revitalization efforts that alleviate blight, stimulate private-sector investment, upgrade public infrastructure and facilities, and provide quality affordable housing.
Revitalization	<b>P11.9</b> Support policies, projects, programs and regulations that prioritize revitalization efforts that are within or adjacent to the City's Focus Areas.
Revitalization	<b>P11.10</b> Support policies, projects and programs that encourage residents, homeowners' associations, neighborhood groups and others to organize and develop neighborhood-based revitalization strategies that embrace creativity, mobilize assets and generate positive change.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Revitalization	<b>P11.11</b> Support policies, programs and regulations that facilitate parking management programs within the Transportation Center, Downtown and other appropriate Focus Areas to better manage the parking supply for the benefit of businesses, visitors and residents.
Revitalization	<b>P11.12</b> Support policies, projects and programs that facilitate partnerships with property owners and developers to achieve revitalization results that contribute to clean, safe and attractive neighborhoods and districts.
Revitalization	<b>P11.13</b> Support policies and programs that strengthen efforts by the Downtown Business Association and/or Chamber of Commerce to evaluate best practices for advancing the economic vitality of Downtown Fullerton, such as the "Main Street Four Point Approach" to commercial district revitalization.
Revitalization	<b>P11.14</b> Support programs that identify and analyze proven financing mechanisms and funding resources available to the City of Fullerton and local non-profits for revitalization projects.
Public Safety	<b>P12.1</b> Support programs that strengthen regional partnerships between public safety and human services agencies to encourage strong family relationships, reinforce healthy child development and encourage lawful behavior.
Public Safety	<b>P12.2</b> Support regional and subregional efforts to prevent violence, child abuse, sexual assault, domestic violence, illegal use of firearms, violence associated with substance abuse, crimes against property and other similar issues.
Public Safety	<b>P12.3</b> Support policies and programs that bolster productive communication and problem-solving between public safety personnel and the Fullerton community.
Public Safety	<b>P12.4</b> Support policies, projects, programs, and regulations that balance the need to reduce vehicle accidents, injuries, and deaths through traffic calming and street design with the need to facilitate emergency response times.
Public Safety	<b>P12.5</b> Support policies, programs and regulations pertaining to proactive code enforcement methods which reinforce the proper maintenance of properties, buildings and landscapes, and adherence to applicable regulations, while discouraging conditions that foster vandalism and more serious crime.
Public Safety	<b>P12.6</b> Support programs that involve young people in discussions about crime and prevention, increase youths' attachment to the community, engage youth in productive activities, and reinforce success in education.
Public Safety	<b>P12.7</b> Support policies, programs and regulations that give the Fire Marshall flexibility to approve streets and fire lanes with reduced clearance requirements when other fire safety factors are incorporated into the project (such as street connectivity, traffic safety and the presence of sprinkler systems).
Public Safety	<b>P12.8</b> Support policies, projects, programs and regulations that provide for safe and efficient airport operations through compliance with the Fullerton Municipal Airport (FMA) Master Plan and the Airport Land Use Commission for Orange County's Airport Environs Land Use Plan for FMA and the Airport Environs Land Use Plan for Heliports..
Public Safety	<b>P12.9</b> Support policies, projects, programs and regulations that strengthen partnerships and community-based efforts, such as Neighborhood Watch, to reduce crime through prevention, education and enforcement, and encourage communities to build block-by-block networks to prevent crime, develop social ties and solve common problems.
Public Safety	<b>P12.10</b> Support policies and programs that involve the community in supporting informal monitoring, participating in legitimate activities and building a sense of ownership and control over neighborhoods.
Public Safety	<b>P12.11</b> Support projects, programs, policies and regulations to proactively address public safety concerns as part of community-based planning of Focus Areas.
Public Safety	<b>P12.12</b> Support policies, programs and regulations that implement crime prevention strategies that have demonstrated success, including Crime Prevention Through Environmental Design (CPTED), Crime-Free Multi-Housing, Business Watch; Neighborhood Watch, iWatch and other similar strategies.
Public Safety	<b>P12.13</b> Support policies, projects, programs and regulations that make crime prevention and the maintenance of public safety service levels considerations in design and management of existing and new private and public spaces.
Public Safety	<b>P13.1</b> Support regional and subregional efforts to: coordinate as appropriate Continuity of Operations Plan, plans and procedures for Emergency Operations Centers, and emergency response training systems; maintain inter-agency and public communications systems that will provide mutual aid and be reliable during and following an emergency; and, formulate definitive plans and procedures for evacuation of hazard-prone areas and high risk uses.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Public Safety	<b>P13.2</b> Support policies and programs that ensure adequate resources are available in all areas of the City to respond to health, fire and police emergencies.
Public Safety	<b>P13.3</b> Support policies, projects, programs and regulations that reduce structural and non-structural hazards to life safety and minimize property damage and resulting social, cultural and economic dislocations resulting from future disasters.
Public Safety	<b>P13.4</b> Support programs that promote greater public awareness of disaster risks, personal and business risk reduction, and personal and neighborhood emergency response.
Public Safety	<b>P13.5</b> Support policies, programs and regulations that ensure the City, its residents, businesses and services are prepared for effective response and recovery in the event of emergencies or disasters, including the provision of information about the current nature and extent of local safety hazards and emergency plans, including evacuation plans and procedures to accommodate special needs populations. Information should be provided in multiple languages to maximize understanding by community members.
Public Safety	<b>P13.6</b> Support policies and programs that improve the coordination of disaster-related programs within City departments.
Public Safety	<b>P13.7</b> Support policies, programs and regulations which are based on research and evaluation and that implement new technologies and methods to improve the efficiency and effectiveness of fire and police services.
Public Safety	<b>P13.8</b> Support programs for ongoing staff training focused on the risks posed by older structures and infrastructure, as well as how to reduce those risks.
Public Safety	<b>P13.9</b> Support policies, programs and regulations that maintain or strengthen code enforcement as an important tool to uphold community health, safety and welfare consistent with the provisions of the Fullerton Municipal Code.
Public Safety	<b>P13.10</b> Support policies and programs to involve and educate the Fullerton community in emergency preparedness.
Public Safety	<b>P13.11</b> Support policies, programs and regulations to create problem-solving strategies and plans for areas with higher crime rates in the City and to reduce crime by implementing these strategies and plans through a range of measures including increased policing activities, neighborhood partnerships and other innovative programs.
Public Health	<b>P14.1</b> Support programs to coordinate with state, county and regional agencies to improve public health and well-being through a range of efforts with regional, subregional and local agencies including schools, local medical facilities, senior centers and adjacent jurisdictions.
Public Health	<b>P14.2</b> Support policies, projects, programs and regulations that result in changes to the physical environment to improve health, well-being and physical activity.
Public Health	<b>P14.3</b> Support policies, projects, programs and regulations that facilitate successful farmers' markets at appropriate and convenient locations throughout the City.
Public Health	<b>P14.4</b> Support policies, projects, programs and regulations that encourage community gardens that are operated and managed by local volunteers and that provide for small-scale local food production in areas convenient to residents.
Public Health	<b>P14.5</b> Support policies, projects, programs and regulations that provide for convenient and safe areas that facilitate opportunities for physical activity such as parks, trails, open space, safe streets for bicycling, safe sidewalks for walking, and recreational facilities for residents of all ages and abilities.
Public Health	<b>P14.6</b> Support policies and regulations involving land use and zoning changes that would provide access to daily retail needs, recreational facilities, and transit stops within a walkable distance (i.e., a quarter- to a half-mile) of established residential uses.
Public Health	<b>P14.7</b> Support projects and programs that facilitate private, non-profit and public health-related organizations' efforts to provide for a range of health services including large- and small-scale medical facilities, assisted living facilities, and comprehensive healthy living resources in locations that are accessible to residents.
Public Health	<b>P14.8</b> Support projects, programs, policies and regulations to evaluate ways to improve opportunities for community health and wellbeing as part of community-based planning of Focus Areas.
Public Health	<b>P14.9</b> Support policies, projects, programs and regulations that encourage buildings to support the health of occupants and users by using non-toxic building materials and finishes, using windows and design features to maximize natural light and ventilation, and providing access to the outdoor environment.
Public Health	<b>P14.10</b> Support policies, projects and programs that demonstrate best practices related to promoting wellness in City facilities and at City-sponsored events.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Parks and Recreation	<b>P15.1</b> Support regional and subregional efforts to establish and maintain a collaboration of parks and recreation programs, to share best practices, discuss solutions to common challenges, and explore opportunities for connecting and expanding trails, joint use of parks and recreational facilities, and recreation programming for participating cities.
Parks and Recreation	<b>P15.2</b> Support policies, projects, programs and regulations that preserve, protect, maintain and enhance Fullerton's existing parks, recreational facilities and trails.
Parks and Recreation	<b>P15.3</b> Support policies, projects, programs and regulations that strengthen access to quality recreation programs which, in turn, promote a sense of community and a higher quality of life for Fullerton residents.
Parks and Recreation	<b>P15.4</b> Support policies and programs that bolster appropriate partnerships between the City and agencies, including educational institutions, railroad franchises, utility companies, etc., to secure, co-locate or otherwise share parks, recreational facilities and trails on school campuses, within public easements and in other similar locations.
Parks and Recreation	<b>P15.5</b> Support policies, projects, programs and regulations allowing commercial ventures as ancillary uses in Fullerton parks and recreational facilities when determined they are context-appropriate, complementary to the facilities, viewed as a public benefit, and generate revenue that supports parks and recreational programs and facilities.
Parks and Recreation	<b>P15.6</b> Support policies, programs and regulations that facilitate the planning, design and development of an extensive system of parks (passive and active), recreational facilities, and trails that meets the current needs of Fullerton residents and is accessible and within a 15-minute walking distance (i.e., one-quarter to one-half mile) of every Fullerton resident.
Parks and Recreation	<b>P15.7</b> Support projects and programs that contribute to a citywide minimum park-to-population ratio of 4 acres per 1,000 people.
Parks and Recreation	<b>P15.8</b> Support programs that promote recreational activities that facilitate healthy and community-oriented lifestyles for Fullerton residents.
Parks and Recreation	<b>P15.9</b> Support policies, projects and regulations that reinforce a City commitment to a community-based parks and recreation program that maximizes opportunities to share information, promote two-way communication, and involve the Fullerton community and user groups in integrating a broad and diverse range of interests and concerns pertaining to the planning, development, enhancement and rehabilitation of parks, recreational facilities and trails.
Parks and Recreation	<b>P15.10</b> Support policies and regulations which require new construction of dwelling units in the City to pay a park dwelling fee that provides for the creation and enhancement of open space, parks and recreational facilities accessible to all residents.
Parks and Recreation	<b>P15.11</b> Support projects and programs for renovating or improving existing parks that consider the needs and desires of the surrounding neighborhoods and districts.
Parks and Recreation	<b>P15.12</b> Support projects, programs, policies and regulations to consider parks, recreational facilities and trails as part of community-based planning of Focus Areas.
Parks and Recreation	<b>P15.13</b> Support projects and programs incorporating design features in parks, recreational facilities and trails that reflect the sense of place and unique characteristics of the local context.
Parks and Recreation	<b>P15.14</b> Support policies and programs pertaining to public parks, recreational facilities and trails that interface with private property that advance reciprocal compatibility through collaboration, programming and design.
Parks and Recreation	<b>P15.15</b> Support projects and programs that involve the Fullerton community in park improvement plans through workshops, focus group discussions, and interviews and surveys with park users.
Parks and Recreation	<b>P15.16</b> Support projects located adjacent to or near parks and trail facilities that facilitate connections and reinforce a positive relationship between private property and public parks and trails.
Arts and Culture	<b>P16.1</b> Support policies and programs that build upon Fullerton's identity as the Education Community, as well as a community with a vibrant downtown art and theater scene, by promoting cooperation and communication between public agencies and private and non-profit institutions regarding educational and cultural activities that advance arts and culture.
Arts and Culture	<b>P16.2</b> Support projects and programs to capitalize on Fullerton Joint Union High School's Academy of the Arts and the art programs at Fullerton College and Cal State Fullerton to promote student involvement in local and regional arts institutions.
Arts and Culture	<b>P16.3</b> Support programs that utilize existing facilities within the City and adjacent areas to increase the broad range of musical and arts events available to Fullerton residents and visitors.
Arts and Culture	<b>P16.4</b> Support policies and programs that promote quality arts and cultural facilities to serve distinct but interrelated purposes.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Arts and Culture	<b>P16.5</b> Support programs that encourage and develop activities and events serving Fullerton's diverse and changing population with a wide variety of relevant cultural experiences.
Arts and Culture	<b>P16.6</b> Support policies and programs which continuously seek to improve and strengthen the Fullerton Library System as an educational and cultural resource accessible to the entire Fullerton community.
Arts and Culture	<b>P16.7</b> Support policies, projects, programs and regulations that facilitate the provision of venues for community groups to participate in cultural events and observances.
Arts and Culture	<b>P16.8</b> Support projects and programs that recognize and celebrate Fullerton's status as an arts center and build upon its regional reputation through the support of existing City cultural events, and the development of new events, such as the Leo Fender Music Festival.
Arts and Culture	<b>P16.9</b> Support programs to make use of existing Artist in Residence programs at Fullerton College and Cal State University Fullerton to gain artworks of national stature for inclusion in the City's public art collection.
Arts and Culture	<b>P16.10</b> Support programs that develop and coordinate community-based efforts to create public art pieces.
Arts and Culture	<b>P16.11</b> Support projects, programs, policies and regulations to consider cultural activities and the arts as part of community-based planning of Focus Areas.
Arts and Culture	<b>P16.12</b> Support policies, projects and programs that emphasize the cultural value of the Muckenthaler Center through its educational activities for the Fullerton community and its amphitheater serving local theater companies.
Arts and Culture	<b>P16.13</b> Support policies, projects and programs that recognize the Fox Theater for its past and potential future roles in Fullerton's arts and culture community.
Arts and Culture	<b>P16.14</b> Support policies and programs pertaining to the Fullerton Museum Center that continue and strengthen its exhibits and education programs and capitalize on its reputation as an arts hub and Downtown Fullerton destination.
Arts and Culture	<b>P16.15</b> Support policies, projects and programs that enhance cultural programming offered at Plummer Auditorium, including hosting major performances with a regional draw.
Education	<b>P17.1</b> Support regional and subregional efforts to work collaboratively with education providers to coordinate efforts and achieve shared goals.
Education	<b>P17.2</b> Support policies, projects and programs that contribute to the retention and attraction of public and private vocational education programs that broaden the range of educational opportunities in Fullerton and address workforce needs of businesses and organizations.
Education	<b>P17.3</b> Support policies, projects, programs and regulations that contribute to the long-term vitality of higher educational institutions, high schools and elementary schools, and the Fullerton Library system.
Education	<b>P17.4</b> Support policies and programs that include educational providers, Fullerton Library staff and the Fullerton community in planning educational facilities and programs to ensure a broad range of needs and concerns are addressed.
Education	<b>P17.5</b> Support policies, projects and programs that ensure residents of all ages, backgrounds and abilities have access to facilities and programs, such as libraries and community education programs, that provide learning experiences for people at every stage in life.
Education	<b>P17.6</b> Support policies, projects and programs that facilitate shared use and joint development of resources with education providers, such as recreational facilities, infrastructure, and other cultural, intellectual and artistic opportunities.
Education	<b>P17.7</b> Support policies and programs that continue the provision of recreational and library programs that support successful school experiences, such as programs for school readiness, tutoring, literacy, English language and computer skills.
Education	<b>P17.8</b> Support policies, projects and programs that recognize and accommodate schools as community centers in which residents participate in programs, assist with education, help improve school facilities, hold community events and use recreational facilities.
Education	<b>P17.9</b> Support policies and programs pertaining to school environments that are safe and provide access to educational, physical activity and enrichment activities. (Also see Chapter 11: Public Health for related policies.)
Education	<b>P17.10</b> Support policies, projects and programs that facilitate efforts by educational institutions and the private sector to develop an adequate supply of housing for faculty and staff of all schools, as well as adequate housing for college and university students. (See Chapter 2: Housing for related policy actions.)
Education	<b>P17.11</b> Support policies, projects and programs that address the educational and library needs of disadvantaged communities in Fullerton.



<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Education	<b>P17.12</b> Support projects, programs, policies and regulations to evaluate ways to consider educational opportunities and collaboration with education providers as part of community-based planning of Focus Areas.
Education	<b>P17.13</b> Support policies and programs that encourage regular communication and coordination between the City and education providers about facility and infrastructure needs of campuses and nearby neighborhoods, and seek opportunities to develop these through collaborative planning and joint-use agreements.
Education	<b>P17.14</b> Support policies, projects and programs that prioritize revitalization activity around campuses and reflect the importance of schools in the community.
Education	<b>P17.15</b> Continue to mitigate the impacts of growth by assessing school impact fees and other appropriate mitigation measures.
Education	<b>P17.16</b> Support programs that foster coordination between the City and local school districts, colleges and universities to assess and mitigate project impacts pertaining to on- and off-campus development.
Education	<b>P17.17</b> Support policies, projects and programs that recognize the Fullerton Library as a central element in Fullerton's citywide educational system.
Community Involvement	<b>P18.1</b> Support programs that encourage local participation in regional planning, decision-making and activities that affect the City of Fullerton and its residents.
Community Involvement	<b>P18.2</b> Support regional and subregional efforts to develop new outreach tools, such as a clearinghouse feature on cities' websites for use by other public entities and regional agencies (such as school districts, universities, neighborhood organizations, transportation agencies, etc.) to post notices of items under their jurisdiction.
Community Involvement	<b>P18.3</b> Support policies, projects, programs and regulations that maximize opportunities for public participation in planning and decision-making processes pertaining to community development and design, including outreach to members of underrepresented communities.
Community Involvement	<b>P18.4</b> Support policies and programs that support opportunities for volunteerism and engagement of community members in civic activities.
Community Involvement	<b>P18.5</b> Support policies, programs and regulations that maintain transparency in municipal operations and decision-making by being clear about City objectives and providing access to information, City staff and decision makers.
Community Involvement	<b>P18.6</b> Support policies, projects, programs and regulations that take all feasible steps to ensure that everyone interested in participating in community forums has the materials necessary to contribute to informed decisions.
Community Involvement	<b>P18.7</b> Support policies and programs that facilitate full representation of Fullerton's diverse community on City committees and commissions.
Community Involvement	<b>P18.8</b> Support policies and programs that provide and promote opportunities for low- or no-cost meeting rooms in City facilities for community groups and local organizations as incentives for strengthening community engagement.
Community Involvement	<b>P18.9</b> Support policies and programs that engage youth in City governance through opportunities such as internships and having youth representatives on public bodies.
Community Involvement	<b>P18.10</b> Support policies and programs to review and update the City's noticing requirements and consider the use of websites, automatic telephone calling systems, email distribution lists, text messaging and other innovative features to provide better access to information.
Community Involvement	<b>P18.11</b> Support policies standardizing the issuance of press releases for major planning efforts and development projects in order to provide information to the Fullerton community and to encourage community involvement at workshops and hearings.
Community Involvement	<b>P18.12</b> Support policies and programs that encourage neighborhood involvement by engaging neighborhood organizations and homeowner associations (HOAs) in projects affecting their particular area.
Community Involvement	<b>P18.13</b> Support policies programs and regulations that strengthen the efforts of neighborhoods and districts to become self-reliant when it comes to solving area problems.
Community Involvement	<b>P18.14</b> Support policies, projects, programs, and regulations that uphold the scheduling of community meetings at locations and times convenient for community members desiring to provide input.
Community Involvement	<b>P18.15</b> Support policies, programs and regulations that maximize opportunities for early notification of proposed projects, or projects/issues under consideration, using the most current technologies as they become available.
Water	<b>P19.1</b> Support regional and subregional efforts to ensure that an adequate water supply, including groundwater, remains available.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>	
<b>TOPIC AREA</b>	<b><u>POLICIES</u></b>
Water	<b>P19.2</b> Support regional and subregional efforts to promote water efficiency and conservation.
Water	<b>P19.3</b> Support projects, programs, policies and regulations to encourage the use of new technologies which reduce water use.
Water	<b>P19.4</b> Support projects, programs, policies and regulations to maintain adequate quantities of water, including groundwater, available to the City now and in the future.
Water	<b>P19.5</b> Support projects, programs, policies and regulations to ensure the quality of the water supply.
Water	<b>P19.6</b> Support projects, programs, policies and regulations to evaluate ways to conserve and reduce water use as part of community-based planning of Focus Areas.
Water	<b>P19.7</b> Support projects, programs, policies and regulations to encourage water efficient practices in site and building design for private and public projects.
Water	<b>P20.1</b> Support regional and subregional efforts to support functional and healthy watersheds.
Water	<b>P20.2</b> Support regional and subregional efforts to support cleaner and reduced urban runoff.
Water	<b>P20.3</b> Support projects, programs, policies and regulations to reduce impacts to watersheds and urban runoff from the improper handling and disposal of commercial products.
Water	<b>P20.4</b> Support projects, programs, policies and regulations that support a functional and healthy watershed within neighborhoods and districts.
Water	<b>P20.5</b> Support projects, programs, policies and regulations to encourage site and infrastructure improvements within the City's Focus Areas to support cleaner and reduced urban runoff.
Water	<b>P20.6</b> Support projects, programs, policies and regulations to reduce impacts to watersheds and urban runoff caused by private and public construction projects.
Water	<b>P20.7</b> Support projects, programs, policies and regulations to reduce impacts to watersheds and urban runoff caused by the design or operation of a site or use.
Air Quality & Climate Change	<b>P21.1</b> Support regional and subregional efforts to improve the alignment of housing options and employment opportunities to reduce commuting.
Air Quality & Climate Change	<b>P21.2</b> Support regional and subregional efforts to promote a transportation system coordinated with air quality improvements.
Air Quality & Climate Change	<b>P21.3</b> Support regional and subregional efforts to implement programs that regulate pollution across jurisdictions, particularly where the source is not under the City's authority.
Air Quality & Climate Change	<b>P21.4</b> Support projects, programs, policies and regulations to promote a balance of residential, commercial, industrial, recreational and institutional uses located to provide options to reduce vehicle trips and vehicle miles traveled.
Air Quality & Climate Change	<b>P21.5</b> Support projects, programs, policies and regulations to reduce impacts to air quality from the improper handling and disposal of commercial products.
Air Quality & Climate Change	<b>P21.6</b> Support projects, programs, policies and regulations to reduce impacts to air quality caused by private and public construction projects.
Air Quality & Climate Change	<b>P21.7</b> Support projects, programs, policies and regulations to reduce impacts to air quality caused by the design or operation of a site or use.
Air Quality & Climate Change	<b>P22.1</b> Support regional and subregional efforts to reduce greenhouse gas emissions associated with transportation through land use strategies and policies, transportation system improvements, and transportation demand management programs.
Air Quality & Climate Change	<b>P22.2</b> Support regional and subregional efforts to reduce greenhouse gas emissions associated with electrical generation through energy conservation strategies and alternative/renewable energy programs.
Air Quality & Climate Change	<b>P22.3</b> Support regional and subregional efforts to reduce greenhouse gas emissions associated with water conveyance through water conservation strategies and alternative supply programs.
Air Quality & Climate Change	<b>P22.4</b> Support regional and subregional efforts to reduce emissions associated with solid waste through increased recycling programs and reduced waste strategies.
Air Quality & Climate Change	<b>P22.5</b> Support projects, programs, policies and regulations to use technology whenever feasible to minimize travel for City meetings and trainings.
Air Quality & Climate Change	<b>P22.6</b> Support projects, programs, policies and regulations to reduce greenhouse gas emissions from waste through improved management of waste handling and reductions in waste generation.
Air Quality & Climate Change	<b>P22.7</b> Support projects, programs, policies and regulations to address climate change impacts relevant to the City as an inland community, including rises in average and extreme temperature, less annual precipitation, more flooding during El Niño seasons, increased power outages and higher levels of smog.
Air Quality & Climate Change	<b>P22.8</b> Support projects, programs, policies and regulations to coordinate future community-based planning efforts of the Focus Areas for consistency with the SCAG Sustainable Communities Strategy and Orange County Sustainable Communities Strategy.

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>				
TOPIC AREA			<u><b>POLICIES</b></u>	
Air Quality & Climate Change			<b>P22.9</b> Support projects which voluntarily desire to implement site and/or building design features exceeding minimum requirements to reduce project greenhouse gas emissions.	
Integrated Waste Management			<b>P23.1</b> Support regional and subregional efforts to increase recycling, waste reduction, and product reuse.	
Integrated Waste Management			<b>P23.2</b> Support projects, programs, policies and regulations to promote safe handling and disposal by households, businesses and City operations of solid waste which has specific disposal requirements.	
Integrated Waste Management			<b>P23.3</b> Support projects, programs, policies and regulations to promote practices to reduce the amount of waste disposed in landfills.	
Integrated Waste Management			<b>P23.4</b> Support projects, programs, policies and regulations to expand source separation and recycling opportunities to all households, businesses and City operations.	
Integrated Waste Management			<b>P23.5</b> Support projects, programs, policies and regulations to develop neighborhood-serving, State-certified recycling facilities in neighborhoods and districts.	
Integrated Waste Management			<b>P23.6</b> Support projects, programs, policies and regulations to evaluate ways to increase recycling and product reuse and reduce waste as part of community-based planning of Focus Areas.	
Integrated Waste Management			<b>P23.7</b> Support projects, programs, policies and regulations to consider project level solid waste management needs at the site and building design stages.	
Open Space and Natural Resources			<b>P24.1</b> Support projects, programs and policies to coordinate with existing regional park districts, the private sector and nonprofit institutions to manage and maintain regional open spaces.	
Open Space and Natural Resources			<b>P24.2</b> Support projects, programs and policies to encourage the establishment of land trusts to help preserve significant open space within the region.	
Open Space and Natural Resources			<b>P24.3</b> Support projects, programs, policies and regulations to increase access to and use of open space resources while respecting the natural environment.	
Open Space and Natural Resources			<b>P24.4</b> Support projects, programs, policies and regulations to ensure that, when natural topography allows, public open spaces are accessible to people of all abilities.	
Open Space and Natural Resources			<b>P24.5</b> Support projects, programs, policies and regulations to preserve areas of open space sufficient to meet the long-range needs of the City.	
Open Space and Natural Resources			<b>P24.6</b> Support projects, programs, policies and regulations to manage open space watersheds to limit potential fire and erosion hazards.	
Open Space and Natural Resources			<b>P24.7</b> Support projects, programs, policies and regulations to create open space as funding and other opportunities become available.	
Open Space and Natural Resources			<b>P24.8</b> Support projects, programs, policies and regulations to preserve the environmentally sensitive areas of public open spaces.	
Open Space and Natural Resources			<b>P24.9</b> Support projects, programs, policies and regulations to encourage diverse, environmentally-sensitive, passive open spaces.	
Open Space and Natural Resources			<b>P24.10</b> Support projects, programs, policies and regulations to promote recreational trails and the bikeway system to link open spaces to public areas and neighborhoods.	
Open Space and Natural Resources			<b>P24.11</b> Support projects, programs, policies and regulations to evaluate increasing urban and natural open spaces as part of community-based planning of Focus Areas.	
Open Space and Natural Resources			<b>P24.12</b> Support projects, programs, policies and regulations to limit the construction of facilities in open space areas and to design necessary improvements, such as fire roads, access roads, and parking facilities, to minimize environmental impacts and maintain the visual qualities of the open space.	
Open Space and Natural Resources			<b>P24.13</b> Support programs, policies and regulations to require maintenance of environmentally-sensitive areas by qualified/trained personnel and/or contractors.	
Open Space and Natural Resources			<b>P25.1</b> Support regional and subregional efforts to conserve habitat for sensitive species and plant communities.	
Open Space and Natural Resources			<b>P25.2</b> Support projects, programs, policies and regulations to preserve the City's public creeks and lakes such as Tri City Lake, Bastanchury Greenbelt Creek, and Laguna Lake; pursue collaborative efforts to restore channelized portions of Brea Creek and Fullerton Creek. (See Chapter 16: Water for related policies and actions.)	
Open Space and Natural Resources			<b>P25.3</b> Support projects, programs, policies and regulations to comprehensively plan for, manage and promote trees throughout the City.	
Open Space and Natural Resources			<b>P25.4</b> Support projects, programs, policies and regulations to promote and encourage residents and visitors to respect the natural environment of wildlife inhabiting and/or migrating to the City's open spaces.	
Open Space and Natural Resources			<b>P25.5</b> Support projects, programs, policies and regulations to manage development in areas containing significant or rare biological resources.	

<b>GLOSSARY OF THE FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"</b>				
TOPIC AREA				<u><b>POLICIES</b></u>
Open Space and Natural Resources				<b>P25.6</b> Support projects, programs, policies and regulations to preserve and enhance established conservation areas.
Open Space and Natural Resources				<b>P25.7</b> Support projects, programs, policies and regulations to consider and mitigate project level impacts to sensitive habitat areas at the site and building design stages.
Open Space and Natural Resources				<b>P25.8</b> Support projects, programs, policies and regulations to consider and mitigate project level impacts to public waterways at the site and building design stages.
Natural Hazards				<b>P26.1</b> Support projects, programs, policies and regulations to coordinate planning for and response to natural disasters with other agencies within the region.
Natural Hazards				<b>P26.2</b> Support projects, programs, policies and regulations to prepare to respond to natural disasters to the best of the City's ability.
Natural Hazards				<b>P26.3</b> Support projects, programs, policies and regulations to consider natural hazard risks and mitigation as part of community-based planning of Focus Areas.
Natural Hazards				<b>P26.4</b> Support projects, programs, policies and regulations to discourage or limit development within areas that are vulnerable to natural disasters, particularly in areas with recurring damage and/or the presence of multiple natural hazards.
Natural Hazards				<b>P26.5</b> Support projects, programs, policies and regulations to utilize hazard specific development regulations to mitigate risks associated with identified potential natural hazards, including flooding, wildland fires, liquefaction, and landslides when development does occur.