

CITY OF FULLERTON, CALIFORNIA

# ADOPTED BUDGET

FISCAL YEARS 2015 - 2016 | 2016 - 2017



# CITY OF FULLERTON ADOPTED BUDGET



FISCAL YEARS 2015-16 & 2016-17



#### CITY OF FULLERTON CITY OFFICIALS

#### **ELECTED OFFICIALS**



Gregory C. Sebourn, PLS Mayor



Jennifer Fitzgerald Council Member



Douglas B. Chaffee Council Member



Jan Flory Council Member

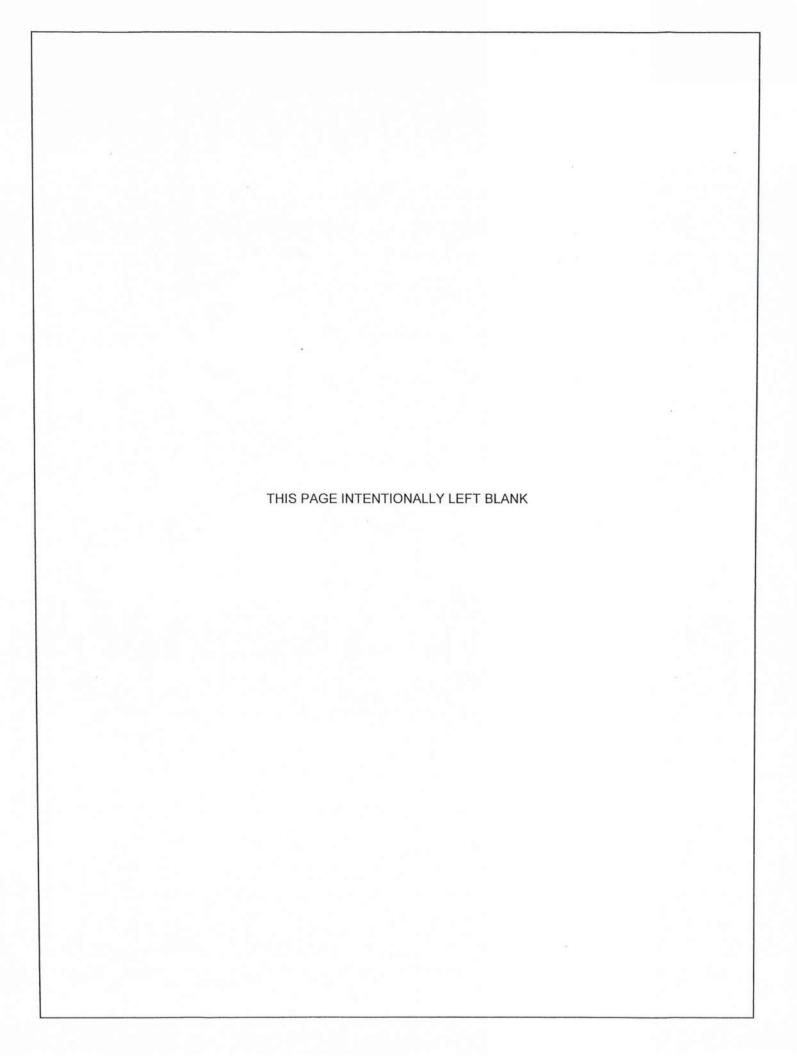


Bruce Whitaker Council Member

#### APPOINTED OFFICIALS

City Manager
Director of Administrative Services
Director of Public Works
Director of Community Development
Director of Human Resources
Director of Library Services
Director of Parks & Recreation
Chief of Police
Fire Chief

Joe Felz
Julia James
Donald Hoppe
Karen Haluza
Gretchen Beatty
Maureen Gebelein
Hugo Curiel
Dan Hughes
Wolfgang Knabe



#### CITY OF FULLERTON ADOPTED BUDGET FISCAL YEARS 2015-16 – 2016-17

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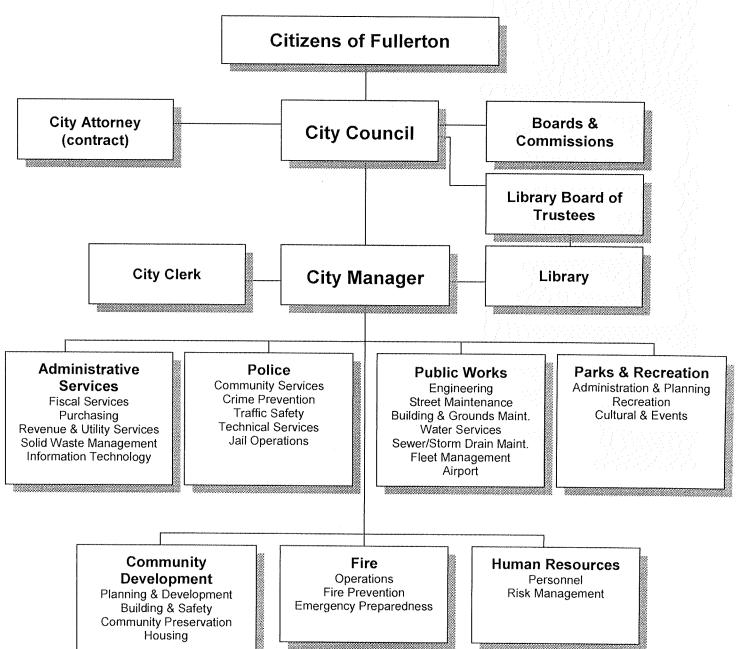
Fire	三重点表 的复数自动管理 医克莱克氏
Administration	
Operations	
Fire Prevention	
Police	
Administration	
Community Services Bureau	
Family Crimes Unit	
Crimes Persons Unit	
Narcotics/Vice Unit	
Patrol Bureau	
Traffic Bureau	
Professional Standards Bureau	
Communications Center	
Technical Services Bureau	
Jail	
Gang Unit	
Crimes Property Unit	
Intelligence Unit	
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Community Development	
Administration	
Planning	
Building	
Housing & Community Rehabilitation	
Code Enforcement	
Public Works	
General Engineering	
Water System Management	
CIP Development & Administration	
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June 29, 2015

The Honorable City Council Fullerton, California

I am pleased to present the Adopted Budget for the 2015-17 fiscal years. This budget presents a conservative financial plan that paves a path towards fiscal sustainability while continuing to provide quality services to our residents. After years of budget cuts in the aftermath of the 2009 recession, this two-year budget proposes modest growth and a focus on stability in the organization.

As presented, this budget does not contain any significant changes from prior years. Contracts with the employee labor units expire on June 30, 2015 and negotiations are underway. Once the process concludes and the impacts are known the budget will be revised to reflect those changes.

#### **Budget Overview**

The 2015-16 fiscal year presents an operating budget of \$150.9 million and a Capital Improvement budget of \$30.4 million for a total of \$181.3 million. The 2016-17 fiscal year includes an operating budget of \$155.7 million and Capital Improvements of \$24.9 million for a total of \$180.6 million.

The General Funds continue to grow out of a structural deficit which has been in existence for over a decade. Management has reduced the shortfall significantly in recent years through operating efficiencies, revenue increases and budget cuts. Conservative budgeting has also provided an increase in the reserve to twice the required 10% level. These surplus reserve funds allow us to compensate for the difference while we continue our efforts to balance revenues with expenditures.

The General Funds budget for fiscal year 2015-16 reflects total revenues of \$80.0 million and total expenditures of \$81.9 million for an estimated ending fund balance of \$12.8 million at June 30, 2016. In 2016-17 revenues increase to \$82.5 million while expenditures total \$84.6 million, reducing the projected fund balance to \$10.6 million.

Overall, tax revenue in the General Fund is projected to grow modestly in the next two years. While tax revenues are estimated to increase by an average of 4% annually, development-related revenues begin to level off with the completion of projects.

Of note in this budget is a shift in sales tax estimates, with a significant increase to the sales tax amount and a corresponding elimination of the "sales tax in-lieu" amount. This reflects the end of the "Triple Flip", a measure enacted in Sacramento in 2004 which diverted 0.25 percent of sales tax to local agencies to repay State Economic Recovery bonds. In lieu of the reduction, cities were reimbursed through a transfer of property tax revenues that would normally have gone to schools. In 2015-16, the sales tax rate will be restored to the previous 1.0%, increasing the sales tax payments to cities and eliminating the in-lieu payments after a one-time estimated residual payment.

Also reflected is a \$500,000 scheduled reduction of the fee paid by the City's refuse hauler for extension of the contract. Refuse fee revenues increase in 2016-17 by a payment of \$221,367 for the contract extension of the Orange County waste disposal contract amendment.

Increases in expenditures are nearly entirely attributable to benefits including retirement and health care costs. Of particular note are the increases in payments to CalPERS, which are budgeted to address unfunded liabilities, a City Council priority. A small portion of the operating budget increase is due to restoring internal service allocations to pre-recession levels to keep pace with current operations. This includes restoration of funding for such items as vehicle replacement, technology equipment and building maintenance.

Staff has identified several additional revenues and cost-saving measures for consideration in the coming years. It is important to note these measures, listed below, are not yet incorporated into this proposed budget pending further direction from City Council. If approved, these measures will allow for an earlier end to the structural deficit.

- Fee increases to be identified upon conclusion of a fee study
- Digital sign revenue anticipated to come online in fiscal year 2016-17
- Revenues through the sale and revisioning of underperforming City property
- Contracting the Police Department jail operation
- Conclusion of the JPA formation with the City of Brea for Fire services

These measures will be presented to the City Council during the coming fiscal year and upon approval will be incorporated into the revised document.

The proposed budget reflects total full-time employees of 712.3, a reduction of 12% from pre-recession levels in 2008, and includes the following proposed changes in staffing:

- Addition of one Police Lieutenant position (1.0 FTE)
- Reclassification of Project Manager II to Acting Assistant to the City Manager (0.0 FTE)
- Elimination of Deputy City Clerk position (0.5 FTE)
- Elimination of part-time regular Clerical Assistant II position in Public Works (0.5)
- Transfer and reclassification of Planning Technician from Community Development to Engineering Aide in Public Works (0.0 FTE)

While these changes reflect no net increase in full-time positions, the budget reflects an overall decrease in full-time equivalents of 4.6 from the previous year with the reduction of non-regular hours.

As mentioned above, retirement and health care costs the major contributors to the operating budget increases in the next two years. CalPERS rates for miscellaneous employees will increase a total of 4% or \$939,192, while rates for safety employees will increase 7.4% or \$2.2 million over the two year budget period, assuming no cost of living increases. Health insurance premiums are budgeted for a net 7% increase in both years based on 2015 rate estimates, for a total increase of \$937,081.

Per City Council direction, the adopted budget includes \$108,000 appropriated to the Library for materials in each of the next two years. Other operating costs will remain relatively unchanged with the exception of the vehicle replacement, building maintenance, information technology and insurance internal service fund allocations, which require necessary increases to pre-recession levels to maintain daily operational demands.

#### General Funds Five-Year Projection

A five-year model of the General Funds is maintained to monitor how financial decisions impact current and future budgets. The first two years of projections indicate a status quo operating budget and a commitment of surplus reserves to fund unfunded liabilities. Significant progress has been made in this funding effort and funded levels have grown significantly. The schedule below represents the current proposed budget and future projections. As mentioned previously in this letter staff is working on a number of revenue and cost-saving measures (not included in this model) that when implemented are expected to expedite a balanced budget. Also not factored into this model is the financial impact of a full merger of the Fire Department with the City of Brea.

	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Beginning Fund Balance	\$14,424,237	\$12,964,391	\$10,820,639	\$9,478,482	\$9,006,419
Revenues	80,030,585	82,465,170	85,351,451	88,338,752	91,430,608
Expenditures	81,761,721	84,500,212	87,014,608	89,131,814	90,958,860
Transfers in (out)	271,290	(108,710)	321,000	321,000	321,000
Ending Fund Balance	\$12,964,391	\$10,820,639	\$9,478,482	\$9,006,419	\$9,799,168
10% reserve requirement	8,176,172	8,450,021	8,701,461	8,913,181	9,095,886
Surplus Funds	4,788,219	2,370,618	777,021	93,238	703,282

#### Capital Improvement Budget

The Capital Improvement Plan presents funded projects totaling \$30.1 million in fiscal year 2015-16 and \$24.9 million in fiscal year 2016-17. It is important to note that these amounts do not include unfunded projects totaling \$10.7 million and \$20.2 million respectively in each of the years. In reviewing the CIP, the Citizen's Infrastructure Review Committee instructed staff to include funding for street repairs and street lighting upgrades in the General Fund, unless other funding could be identified. Thus you will see that the majority of the unfunded projects are listed as such. Management acknowledges infrastructure needs as critical and is working diligently to identify funding towards those efforts and will present alternatives to the City Council in the coming year. To address these priorities, management has increased funding for street repairs and water line repairs significantly since 2013, and this funding commitment continues in this two-year budget.

Funded projects totaling \$55.0 million in the next two years consist of the following:

Community Development Projects - \$4,167,500
Airport Improvements - \$1,367,500
Street & Alley Improvements - \$8,232,234
Traffic Signals - \$4,972,700
Sewer & Storm Drain Improvements - \$12,750,000
Water System Improvements - \$12,900,000
Park Facilities & Projects - \$9,660,000
Public Facilities - \$1,015,500

As this budget is developing, California is facing a severe drought which will ultimately affect this CIP. The Governor has mandated extreme water conservation measures which are expected to have a significant impact on the City's water, sewer, sanitation and sewer & drainage capital outlay funds. As this issue develops, staff will return to the City Council with recommended changes in the budget and revisions to the CIP.

#### Conclusion

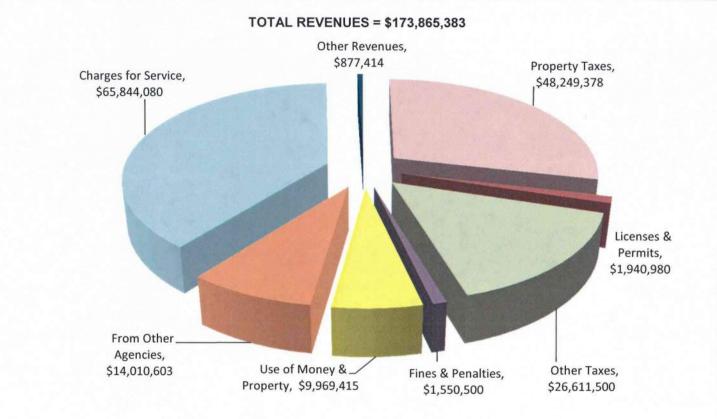
As we adopt this two-year budget we will continue to focus on the City Council's goals of improving infrastructure, balancing the budget and reducing unfunded liabilities. We recognize that these challenges will require difficult decisions to be made and we thank the City Council for your continued support as we solidify Fullerton's financial future.

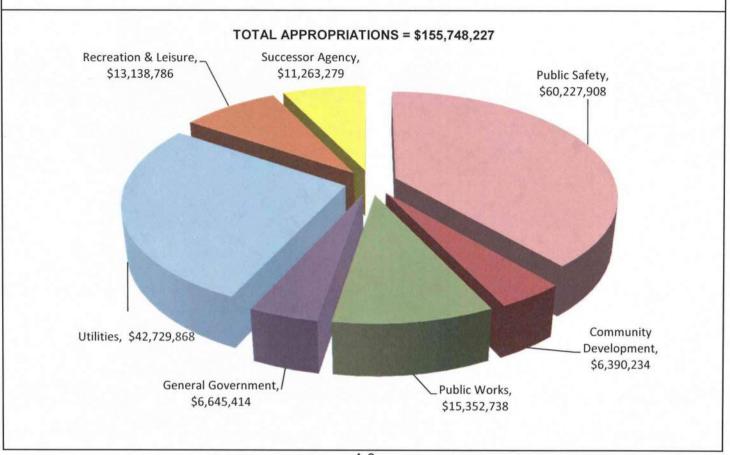
Respectfully submitted,

#### CITY OF FULLERTON BUDGET SUMMARY - ALL FUNDS FISCAL YEARS 2015-16 & 2016-17

	Adopted 2015-16	Adopted 2016-17			
Resources					
Beginning Balance	\$62,479,575	\$45,700,060			
Revenues Property Taxes Other Taxes Licenses & Permits Fines & Penalties Use of Money & Property Intergovernmental Charges for Service Other Revenues	46,907,670 26,579,000 1,934,410 1,550,500 9,917,734 12,306,612 64,477,936 818,492	49,591,086 26,644,000 1,947,550 1,550,500 10,021,095 15,964,593 67,210,224 936,335			
Total Revenues	164,492,354	173,865,383			
Total Resources	226,971,929	219,565,442			
Appropriations					
Public Safety Community Development Public Works Utilities Recreation & Leisure General Government Successor Agency	58,020,427 6,271,828 15,429,295 41,037,193 13,014,470 6,477,311 10,601,120	60,227,908 6,390,234 15,352,738 42,729,868 13,138,786 6,645,414 11,263,279			
Total Operating Appropriations	150,851,644	155,748,227			
Capital Improvement Projects	30,420,225	24,929,300			
Total Proposed Budget	\$181,271,869	\$180,677,527			
Ending Fund Balance	45,700,060	38,887,915			
Total Application of Funds	\$226,971,929	\$219,565,442			

# CITY OF FULLERTON REVENUES AND APPROPRIATIONS - ALL FUNDS FISCAL YEARS 2015-16 & 2016-17



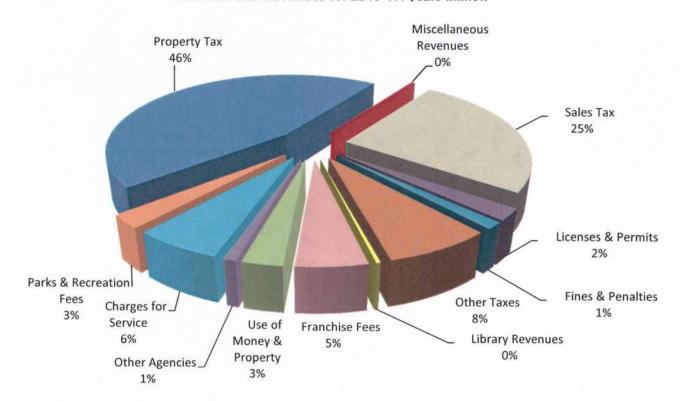


#### CITY OF FULLERTON BUDGET SUMMARY - GENERAL FUNDS FISCAL YEARS 2015-16 & 2016-17

	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Beginning Balance, July 1	\$15,605,984	\$15,578,611	\$14,424,259	\$12,836,413
Revenues				
Property Tax	32,949,696	34,648,518	35,952,000	37,967,920
Sales Tax	14,841,387	15,200,000	19,246,000	21,650,000
Other Taxes	9,596,860	9,970,207	7,333,000	4,994,000
Franchise Fees	3,971,030	4,000,000	4,000,000	4,000,000
Licenses & Permits	1,765,906	2,498,248	1,849,410	1,862,550
Fines & Penalties	1,099,615	1,117,328	1,070,000	1,070,000
Use of Money & Property	2,470,924	2,293,624	2,277,960	2,331,220
Other Agencies	367,491	713,462	705,271	705,271
Charges for Service	6,764,831	5,424,525	4,949,600	5,185,967
Miscellaneous Revenues	341,830	338,631	332,860	338,000
Library Revenues	475,877	298,702	238,700	238,700
Parks & Recreation Fees	1,897,866	1,786,570	2,075,784	2,121,542
Total Revenues	76,543,313	78,289,815	80,030,585	82,465,170
Net Transfers In	403,796	420,159	400,000	400,000
Total Revenues/Transfers	\$76,947,109	\$78,709,974	\$80,430,585	\$82,865,170
Expenditures				
City Council	461,109	409,333	444,617	435,998
City Manager	954,168	955,320	983,962	1,092,761
Administrative Services	1,785,843	2,046,016	1,729,626	1,758,964
Human Resources	535,847	863,752	719,042	725,897
General Government	807,494	934,000	422,150	422,250
Fire	16,859,258	17,624,701	17,999,766	18,551,024
Police	36,289,790	37,411,522	39,545,686	41,200,182
Community Development	3,780,628	3,865,772	3,943,434	4,024,052
Public Works	6,853,935	6,906,489	6,835,113	6,980,948
Library	3,391,842	3,413,359	3,830,236	3,890,558
Parks & Recreation	5,072,874	5,051,798	5,436,089	5,525,578
Total Expenditures	76,792,788	79,482,062	81,889,721	84,608,212
Net Transfers Out	181,694	382,264	128,710	508,710
Total Estimated Expenditures/Transfers	\$76,974,482	\$79,864,326	\$82,018,431	\$85,116,922
TOTAL GENERAL FUNDS				
FORECASTED BALANCE, JUNE 30	\$15,578,611	\$14,424,259	\$12,836,413	\$10,584,661

#### CITY OF FULLERTON GENERAL FUND REVENUES FISCAL YEARS 2015-16 & 2016-17

#### General Fund Revenues for 2016-17: \$82.5 Million



#### Property Tax

All taxable real and personal property within the City limits is subject to ad valorem taxation, a tax based on value that is secured by a lien on real property. These taxes are subject to the 1% of the market value limitations of Proposition 13. For every \$1 of tax collected, the City of Fullerton receives \$0.1564 and the remainder is allocated to schools and other special districts.

#### Sales and Use Tax

Sales tax applies to all retail sales of goods and merchandise except those specifically exempt by law. Use tax generally applies to the storage, use, or other consumption in California of goods purchased from retailers in transactions not subject to the sales tax. The City receives \$0.01 of every \$0.08 of sales and use tax collected within the Fullerton city limits.

#### Other Taxes

Other major tax revenues received by the City include:

<u>Franchise Tax</u> - fees are charged to electrical, gas, refuse and cable TV companies for the privilege of operating on City streets. Fees are generally based on the gross receipts from sales within the City.

<u>Transient Occupancy Tax</u> - the City levies a 10% tax on hotel/motel room occupancy of less than 30 days in length.

<u>Business Registration Tax</u> - all persons conducting business within the City of Fullerton must pay a business registration tax based on a flat rate or gross receipts, depending on business type.

#### CITY OF FULLERTON GENERAL FUND REVENUES FISCAL YEARS 2015-16 & 2016-17

#### Charges for Services

The City charges various fees and charges for services provided, including development and inspection fees, paramedic fees, charges for public works, police, fire, library and parks and recreation services. By law, the City may not charge more than the cost of providing the service.

#### Use of Money & Property

This category is comprised of a variety of activities including property leases and concessions and interest income. Interest earnings are allocated to various funds monthly based upon cash balances.

#### Licenses & Permits

The City charges for the issuance of licenses and permits to conduct certain operations in the City, such as development, public works projects, fireworks sales, parking on streets in certain areas and alarm permits.

#### Revenues From Other Agencies

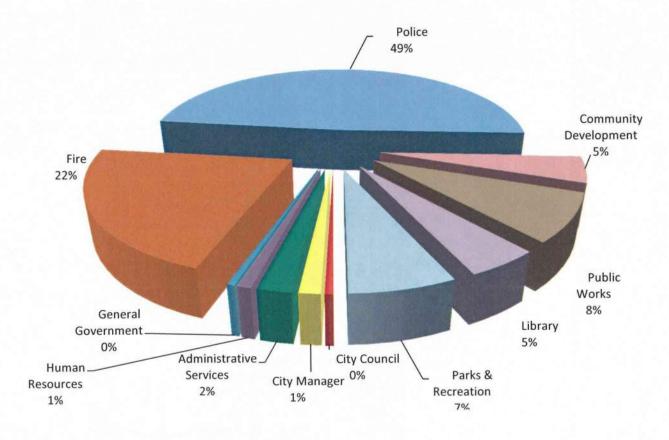
The City receives grants, subventions and reimbursements from the Federal, State and other local agencies. Examples include Motor Vehicle Licenses Fees, POST training reimbursements and disaster reimbursements when applicable.

#### Fines & Penalties

This revenue is generated from court fines related to parking citations.

# CITY OF FULLERTON GENERAL FUND APPROPRIATIONS FISCAL YEARS 2015-16 & 2016-17

#### General Fund Appropriations for 2016-17: \$84.6 Million



#### Salaries & Benefits - \$62.9 Million

This budget reflects an increase of 2.1% over the 2014-15 fiscal year due to rate increases in PERS retirement and health care costs. Total FTE's are reduced by 4.6 resulting from less part-time hours budgeted.

#### Maintenance & Support - \$21.7 Million

This category accounts for all operating expenses, including professional and contractual services totaling \$3.8 million in fiscal year 2016-17. Internal Service Fund charges of \$12.4 million in FY 2016-17 account for the majority of support costs, including vehicle maintenance and replacement, IT computer and network costs, liability and workers compensation insurance, and facility maintenance and repair.

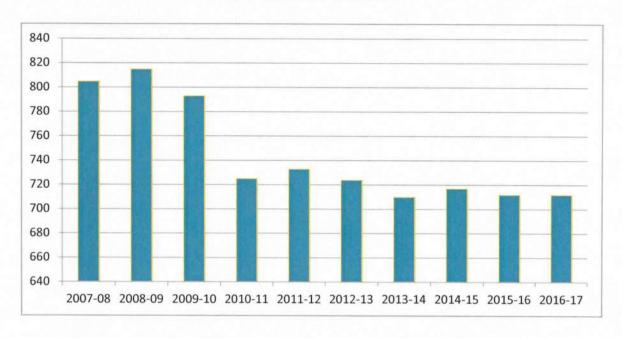
#### Capital Outlay

\$90K is budgeted for the purchase of Fire safety equipment in 2015-16 \$50K is budgeted for the purchase of Police safety equipment in 2016-17

#### CITY OF FULLERTON SUMMARY OF POSITIONS FISCAL YEARS 2015-16 & 2016-17

Department	2013-14 Budgeted Total Positions	2014-15 Budgeted Total Positions	2015-16 Budgeted Total Positions	2016-17 Budgeted Total Positions
City Council	6.0	6.0	6.0	6.0
City Manager	6.5	6.5	7.0	7.0
Administrative Services	32.3	33.0	33.0	33.0
Human Resources	8.85	8.85	8.85	8.85
Fire	90.0	92.0	92.0	92.0
Police	210.0	211.0	212.0	212.0
Community Development	27.0	29.0	28.0	28.0
Public Works	199.5	199.5	200.0	200.0
Parks and Recreation	21.0	22.0	22.0	22.0
Library	23.8	23.8	23.8	23.8
Subtotal	625.0	631.7	632.7	632.7
Part-Time Hours FTEs*	177,294 85.2	177,389 85.3	165,840 79.7	165,920 79.8
TOTAL	710.2	716.9	712.4	712.4

#### Budgeted FTE's - Last 10 Years



\*Note: 2,080 part-time hours equal one full-time equivalent (FTE).

#### **CITY OF FULLERTON - SUMMARY OF CHANGES**

Fund	Fund Title		Estimated Beginning Balance	+	Adopted Revenue +	Transfers In
Fund	Fulla Title	-	Dalatice	· —	Revenue	 
10 13 15	GENERAL OPERATING FUNDS General Library Parks & Recreation	\$	13,922,758 499,072 2,429	\$	77,716,101 238,700 2,075,784	\$ 400,000 3,600,000 3,360,000
	Subtotal		14,424,259		80,030,585	7,360,000
22 23 24 25 26 30 32 33 34 35	SPECIAL REVENUE FUNDS Air Quality Improvement Trust Sanitation Measure M Turnback Measure M2 Housing Gas Tax Grant Administration Supplemental Law Enforcement Svcs. Asset Seizure Community Development Block Grant		326,931 5,783,389 - 414,188 27,170 2,806,377 58,250 - 85,794 6,140		178,000 5,000,000 2,224,680 150,000 2,982,461 841,675 209,868 132,200 1,549,043	
36 37 39 46	Sewer & Drainage Capital Outlay Traffic Safety Park Dwelling Refuse DEBT SERVICE FUNDS		1,559,926 - 8,375,159 308,389		2,000,000 400,000 795,000 10,567,000	
58	Debt Service Reserve  CAPITAL PROJECT FUNDS		-			333,786
74	Capital Projects  ENTERPRISE FUNDS		696,840		3,635,234	13,630,635
40 41 42 44 45 47	Airport CNG Brea Dam Water Plummer Parking Sewer		1,521,263 13,124 (140,200) 10,784,035 40,126 9,332,382		1,780,000 435,000 3,131,358 30,700,520 26,260 6,840,000	190,000
62 64 65 66 67 68 69 70	INTERNAL SERVICE FUNDS Liability Insurance Equipment Replacement Workers' Compensation Group Insurance Equipment Maintenance Information Technology Building Maintenance Facility Capital Repair Less: Allocations Successor Agency		(5,534,131) 3,615,053 434,401 20,311 1,554,167 659,112 1,831,519		4,721,030 1,593,346 3,564,530 10,332,681 3,279,760 3,108,620 2,406,980 541,790 (29,548,737) 10,883,470	
	TOTAL FUNDS	\$	62,479,575	\$	164,492,354	\$ 21,514,421

Note: "Beginning Balance" refers to unrestricted fund balance or working capital

#### **TO FUND BALANCES - FISCAL YEAR 2015-16**

	Transfers Out	- <u>A</u>	Adopted ppropriations	=	Projected Ending Balance	Fund Title	Fund
\$	7,088,710	\$	72,623,396 3,830,236 5,436,089	\$	5 12,326,753 507,536 2,124	GENERAL OPERATING FUNDS General Library Parks & Recreation	10 13 15
	7,088,710		81,889,721		12,836,413	Subtotal	
	34,091 8,950 2,101,264 2,830 679,310 2,549,010 400,000 7,836,860 40,000		114,200 5,141,552 288,700 150,000 2,001,939 899,925 209,868 172,090 1,549,043 535,860 45,600 10,344,860		356,640 5,632,887 - 248,904 24,340 3,107,589 - 45,904 6,140 475,056 - 1,287,699 490,529	SPECIAL REVENUE FUNDS Air Quality Improvement Trust Sanitation Measure M Turnback Measure M2 Housing Gas Tax Grant Administration Supplemental Law Enforcement Svcs. Asset Seizure Community Development Block Grant Sewer & Drainage Capital Outlay Traffic Safety Park Dwelling Refuse  DEBT SERVICE FUNDS	22 23 24 25 26 30 32 33 34 35 36 37 39 46
	105,644 2,212		228,142 16,885,225		1,075,272	Debt Service Reserve  CAPITAL PROJECT FUNDS  Capital Projects	58 74
	13,210 64,210 76,120		1,372,980 336,570 3,073,893 34,060,351 26,260 8,009,699		1,915,073 111,554 (82,735) 7,549,994 40,126 8,086,563	ENTERPRISE FUNDS Airport CNG Brea Dam Water Plummer Parking Sewer	40 41 42 44 45 47
	512,000		4,721,030 1,676,457 3,564,530 10,332,681 3,279,760 3,108,620 2,406,980 35,000 (29,548,737)		(5,534,131) 3,531,942 434,401 20,311 1,554,167 - 659,112 1,826,309	INTERNAL SERVICE FUNDS Liability Insurance Equipment Replacement Workers' Compensation Group Insurance Equipment Maintenance Information Technology Building Maintenance Facility Capital Repair Less: Internal Service Transactions	62 64 65 66 67 68 69 70
•	04 54 40 4	•	14,359,070			Successor Agency	80-89
<u>\$</u>	21,514,421	\$	181,271,869	=	45,700,060	TOTAL FUNDS	

#### CITY OF FULLERTON SCHEDULE OF INTERFUND TRANSFERS FISCAL YEAR 2015-16

Fund	Fund Title	Transfers In	Transfers Out	Description
10	General	\$ -	\$ 3,600,000 3,360,000 128,710	To Library Fund To Parks & Recreation Fund To Debt Service Reserve Fund To Capital Projects Fund From Traffic Safety Fund
13	Library	3,600,000		From General Fund
15	Parks & Recreation	3,360,000		From General Fund
22	Air Quality		34,091	To Capital Projects Fund
23	Sanitation		8,950	To Debt Service Fund
25	Measure M2		11,264 2,090,000	To Debt Service Fund To Capital Projects Fund
26	Housing		2,830	To Debt Service Fund
30	Gas Tax		7,410 671,900	To Debt Service Fund To Capital Projects Fund
36	Sewer & Drainage		9,010 2,350,000 190,000	To Debt Service Fund To Capital Projects Fund To Water Fund
37	Traffic Safety		400,000	To General Fund
39	Park Dwelling		9,860 7,827,000	To Debt Service Fund To Capital Projects Fund
40	Airport		13,210	To Debt Service Fund
44	Water	190,000	64,210	From Sewer & Drainage fund To Debt Service Fund
46	Refuse		40,000	To Capital Projects Fund
47	Sewer Enterprise		76,120	To Debt Service Fund
70	Facility Capital Repair		512,000	To Capital Projects Fund

#### SCHEDULE OF INTERFUND TRANSFERS - 2015-16 (Continued)

Fund	Fund Title	Transfers In	Transfers Out	Description
74	Capital Projects		2,212	To Debt Service Fund
		34,091		From Air Quality Fund
		2,090,000		From Measure M2 Fund
		671,900		From Gas Tax Fund
		2,350,000		From Sewer & Drainage Fund
		7,827,000		From Park Dwelling Fund
		40,000		From Refuse Fund
		512,000		From Facility Capital Repair Fund
		105,644		From Debt Service Fund
58	Debt Service Reserve	128,710		From General Fund
		8,950		From Sanitation Fund
		11,264		From Measure M2 Fund
Ì		2,830		From Housing Fund
		7,410		From Gas Tax Fund
1		9,010		From Sewer & Drainage Fund
		9,860		From Park Dwelling Fund
		2,212		From Cap Proj Fund
		13,210		From Airport Fund
		76,120		From Sewer Fund
		64,210		From Water Fund
			105,644	To Capital Projects Fund
	TOTAL TRANSFERS	\$ 21,514,421	\$ 21,514,421	

#### CITY OF FULLERTON - SUMMARY OF CHANGES

Fund	Fund Title		Estimated Beginning		Adopted		Transfers
ruiu	runa Title	-	Balance	+	Revenue	+	<u> </u>
10 13 15	GENERAL OPERATING FUNDS General Library Parks & Recreation	\$	12,326,753 507,536 2,124	\$	80,104,928 238,700 2,121,542	\$	400,000 3,600,000 3,420,000
	Subtotal		12,836,413		82,465,170	1.1.1	7,420,000
22 23 24 25 26 30 32 33 34 35 36 37	SPECIAL REVENUE FUNDS Air Quality Improvement Trust Sanitation Measure M Turnback Measure M2 Housing Gas Tax Grant Administration Supplemental Law Enforcement Svcs. Asset Seizure Community Development Block Grant Sewer & Drainage Capital Outlay Traffic Safety Park Dwelling		356,640 5,632,887 - 248,904 24,340 3,107,589 - 45,904 6,140 475,056		178,000 5,000,000 2,226,307 150,000 2,982,461 844,763 209,868 132,200 1,607,423 2,000,000 400,000		
46	Refuse		490,529		1,500,000 10,767,000		
58	DEBT SERVICE FUNDS Debt Service Reserve		~				333,786
74	CAPITAL PROJECT FUNDS Capital Projects		1,075,272		5,954,000		5,853,444
40 41 42 44 45 47	ENTERPRISE FUNDS Airport CNG Brea Dam Water Plummer Parking Sewer		1,915,073 111,554 (82,735) 7,549,994 40,126 8,086,563		3,092,500 435,000 3,140,701 32,286,291 26,410 6,840,000		190,000
62 64 65 66 67 68 69 70	INTERNAL SERVICE FUNDS Liability Insurance Equipment Replacement Workers' Compensation Group Insurance Equipment Maintenance Information Technology Building Maintenance Facility Capital Repair Less: Allocations Successor Agency		(5,534,131) 3,531,942 434,401 20,311 1,554,167 659,112 1,826,309		5,249,240 1,412,980 3,745,510 10,928,080 3,266,760 3,122,650 2,420,502 541,790 (30,687,512) 11,627,289		
	TOTAL FUNDS	œ	AE 700 000	¢		¢	42 707 000
	TOTAL FUNDS	<b>—</b>	45,700,060	\$	173,865,383	\$	13,797,230

Note: "Beginning Balance" refers to unrestricted fund balance or working capital

#### TO FUND BALANCES - FISCAL YEAR 2016-17

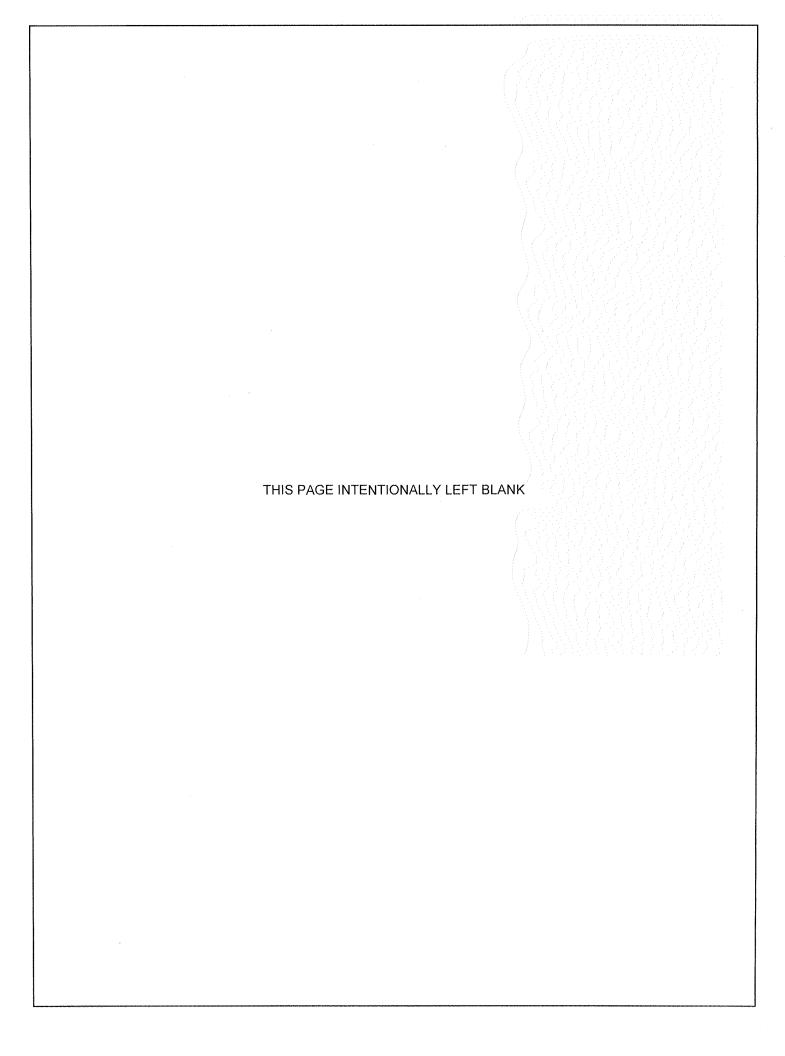
-	ransfers Out	- <u>A</u>	Adopted ppropriations	500a 600a	Projected Ending Balance	Fund Title	Fund
\$	7,528,710	\$	75,192,076 3,890,558 5,525,578	\$	10,110,895 455,678 18,088	GENERAL OPERATING FUNDS General Library Parks & Recreation	10 13 15
	7,528,710		84,608,212		10,584,661	Subtotal	
	8,950 1,923,964 2,830 166,010 1,199,010 400,000 2,161,360		89,200 5,086,640 290,700 150,000 2,019,649 863,013 209,868 172,090 1,607,423 539,110		445,440 5,537,297 - 260,547 21,510 3,904,391 (18,250) - 6,014 6,140 736,936 - 626,339 606,589	SPECIAL REVENUE FUNDS Air Quality Improvement Trust Sanitation Measure M Turnback Measure M2 Housing Gas Tax Grant Administration Supplemental Law Enforcement Svcs. Asset Seizure Community Development Block Grant Sewer & Drainage Capital Outlay Traffic Safety Park Dwelling Refuse	22 23 24 25 26 30 32 33 34 35 36 37 39 46
	105,644		228,142		**	DEBT SERVICE FUNDS Debt Service Reserve	58
	2,212		11,426,800		1,453,704	CAPITAL PROJECT FUNDS Capital Projects	74
	13,210 64,210 76,120		2,679,580 336,990 3,087,367 37,941,004 26,410 7,539,015		2,314,783 209,564 (29,401) 2,021,071 40,126 7,311,428	ENTERPRISE FUNDS Airport CNG Brea Dam Water Plummer Parking Sewer	40 41 42 44 45 47
	76,120 145,000		5,249,240 1,452,855 3,745,510 10,928,080 3,266,760 3,122,650 2,420,502 (30,687,512) 11,627,289		(5,534,131) 3,492,067 434,401 20,311 1,554,167 - 659,112 2,223,099	INTERNAL SERVICE FUNDS Liability Insurance Equipment Replacement Workers' Compensation Group Insurance Equipment Maintenance Information Technology Building Maintenance Facility Capital Repair Less: Internal Service Transactions Successor Agency	62 64 65 66 67 68 69 70
i.		2				•	o∪-89
\$	13,797,230	\$	180,677,527	\$	38,887,915	TOTAL FUNDS	

# CITY OF FULLERTON SCHEDULE OF INTERFUND TRANSFERS FISCAL YEAR 2016-17

Fund	Fund Title	Transfers In	Transfers Out	Description
10	General	400,000	\$ 3,600,000 3,420,000 128,710 380,000	To Library Fund To Parks & Recreation Fund To Debt Service Reserve Fund To Capital Projects Fund From Traffic Safety Fund
13	Library	3,600,000		From General Fund
15	Parks & Recreation	3,420,000		From General Fund
23	Sanitation		8,950	To Debt Service Fund
25	Measure M2		11,264 1,912,700	To Debt Service Fund To Capital Projects Fund
26	Housing		2,830	To Debt Service Fund
30	Gas Tax		7,410 158,600	To Debt Service Fund To Capital Projects Fund
36	Sewer & Drainage		9,010 1,000,000 190,000	To Debt Service Fund To Capital Projects Fund To Water Fund
37	Traffic Safety		400,000	To General Fund
39	Park Dwelling		9,860 2,151,500	To Debt Service Fund To Capital Projects Fund
40	Airport		13,210	To Debt Service Fund
44	Water	190,000	64,210	From Sewer & Drainage fund To Debt Service Fund
46	Refuse		-	To Capital Projects Fund
47	Sewer Enterprise		76,120	To Debt Service Fund
70	Facility Capital Repair		145,000	To Capital Projects Fund

#### SCHEDULE OF INTERFUND TRANSFERS - 2016-17 (Continued)

Fund	Fund Title	Transfers In	Transfers Out	Description
74	Capital Projects		2,212	To Debt Service Fund
	•	380,000	,	
		1,912,700		From Measure M2 Fund
		158,600		From Gas Tax Fund
		1,000,000		From Sewer & Drainage Fund
		2,151,500		From Park Dwelling Fund
		•		From Refuse Fund
		145,000		From Facility Capital Repair Fund
		105,644		From Debt Service Fund
F0	Dahi Camira Danana	400 740		
58	Debt Service Reserve	128,710		From General Fund
		8,950		From Sanitation Fund
		11,264		From Measure M2 Fund
		2,830		From Housing Fund
		7,410		From Gas Tax Fund
		9,010		From Sewer & Drainage Fund
		9,860		From Park Dwelling Fund
		2,212		From Cap Proj Fund
		13,210		From Airport Fund
		76,120		From Sewer Fund
		64,210		From Water Fund
			105,644	To Capital Projects Fund
	TOTAL TRANSFERS	\$ 13,797,230	\$ 13,797,230	



Revenue Source	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
GENERAL FUND (10)				
Property Taxes				
Secured Property Taxes	20,879,557	22,555,000	23,200,000	24,760,000
Unsecured Property Taxes	741,080	666,010	700,000	700,000
Penalties/Delinquencies	61,819	60,000	54,000	54,000
Supplemental Property Taxes	499,551	262,508	450,000	450,000
Property Tax Collection Fees	(237,720)	(250,000)	(260,000)	(270,000)
Homeowners Subvention	`156,609 <sup>°</sup>	155,000	160,000	160,000
Property Tax In Lieu of VLF	10,848,800	11,200,000	11,648,000	12,113,920
Total	32,949,696	34,648,518	35,952,000	37,967,920
Other Taxes				
Sales & Use Tax	14,841,387	15,200,000	19,246,000	21,650,000
Public Safety Prop 172	863,514	903,000	935,000	965,000
Property Tax In Lieu of Sales Tax	4,876,740	5,154,000	2,430,000	
Transient Occupancy Tax	2,249,223	2,294,207	2,400,000	2,460,000
Business Registration Tax	1,047,942	1,050,000	1,100,000	1,100,000
Oil Extraction Tax	19,023	19,000	18,000	19,000
Documentary Stamp Tax	540,418	550,000	450,000	450,000
Total	24,438,247	25,170,207	26,579,000	26,644,000
Licenses & Permits				
Development Permits	1,023,979	1,606,199	1,055,000	1,055,000
Parking Permits	16,130	20,581	16,000	16,000
Fireworks Permits	18,735	29,253	21,540	21,540
Street, Curb, & Water Permits	97,494	91,268	85,000	85,000
Police Alarm Permits	219,408	254,253	250,000	250,000
Other Licenses & Permits	51,481	47,237	50,000	50,000
Hazardous Materials Disclosures	249,719	355,912	283,870	297,010
Underground Tank Permits	70,816	71,820	70,000	70,000
Overload Permits	18,144	21,725	18,000	18,000
Total	1,765,906	2,498,248	1,849,410	1,862,550
Fines & Penalties				
Other Court Fines	1,079,907	1,094,228	1,050,000	1,050,000
Administrative Citations	19,708	23,100	20,000	20,000
Total	1,099,615	1,117,328	1,070,000	1,070,000

Revenue Source	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Use of Money & Property				
Interest Income	339,025	340,000	340,000	375,000
Unrealized Gain (loss)	180,292	- · · · · · · · · · · · · · · · · · · ·		
Property Lease	1,132,560	1,137,560	1,155,700	1,172,960
Rents	479,043	508,000	447,500	447,500
Fire Department Lease	34,589	34,900	36,000	37,000
General Concessions	81,150	50,000	75,000	75,000
R-O-W Impact Fee	222,264	222,264	222,260	222,260
Prisoners' Welfare	2,001	900	1,500	1,500
Franchise Fees	3,971,030	4,000,000	4,000,000	4,000,000
Total	6,441,954	6,293,624	6,277,960	6,331,220
Other Agencies				
Motor Vehicle In-Lieu Tax		57,427	60,000	60,000
POST	37,884	27,036	30,000	30,000
State Mandated Costs	53,654	68,532	60,000	60,000
Parks Maint School District	116,000	125,000	129,930	129,930
Emergency Management	153,443	435,467	381,841	381,841
Miscellaneous Grants	6,510		43,500	43,500
Total	367,491	713,462	705,271	705,271
Charges for Services				
Zoning & Planning Fees	363,394	328,300	240,600	240,600
Plan Check Fees	1,099,439	621,350	640,000	640,000
Microfilming Fees	16,839	19,481	17,400	17,400
Sale of Maps & Publications	11,151	3,359	4,300	4,300
Misc. Filing/Certification Fees	-	5,625	5,500	5,500
Sanitation Dist. Connection Fees	47,414	71,166	35,000	35,000
Police Fees	1,296,498	1,053,620	1,054,200	1,054,200
Business License Review	30,519	30,000	25,000	25,000
Fire Fees	534,962	346,200	443,000	453,000
Paramedic Fees	1,371,063	1,360,000	1,402,000	1,402,000
Construction Management Fees	38,127	15,000	30,000	30,000
Public Works Fees	188,379	111,200	80,000	80,000
Refuse Service	1,262,721	1,265,087	806,000	1,032,367
Damage Repair Reimbursement	369,056	46,053	30,000	30,000
Medical Supplies Reimbursement	110,261	118,084	118,000	118,000
Miscellaneous Fees	25,008	30,000	18,600	18,600
Total	6,764,831	5,424,525	4,949,600	5,185,967

Revenue Source	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Miscellaneous Revenues				
Sale of Property	6,644	5,000	5,000	5,000
Donations	230,208	245,631	247,860	253,000
Miscellaneous	104,978	88,000	80,000	80,000
Total	341,830	338,631	332,860	338,000
GENERAL FUND TOTAL	74,169,570	76,204,543	77,716,101	80,104,928
LIBRARY FUND (13)				
Fines & Fees	79,230	76,040	80,500	80,500
Rents	33,202	55,255	48,000	48,000
State Grants	1,800	25,655		
Passport Execution Fee	99,965	97,267	80,000	80,000
Passport Photo Fee	23,240	24,816	20,000	20,000
Miscellaneous	10,301	7,407	10,200	10,200
Restricted Contributions	228,139	12,262	-	
LIBRARY FUND TOTAL	475,877	298,702	238,700	238,700
PARKS & RECREATION FUND (15)				
Cell Tower Rent	108,631	130,000	133,046	138,104
Rents	168,928	167,000	223,300	227,000
Facility Rent	281,283	320,000	413,720	440,720
Leases	481,454	405,000	485,000	490,000
Field Use Charges	44,980	62,270	60,000	60,000
General Concessions	**	10,800	7,000	7,000
Parks & Recreation Fees	675,374	550,000	610,906	615,906
Museum Center	29,467	34,000	37,000	37,000
Donations	70,000	70,000	70,000	70,000
Miscellaneous	37,749	37,500	35,812	35,812
PARKS & RECREATION				
FUND TOTAL	1,897,866	1,786,570	2,075,784	2,121,542
GENERAL FUNDS TOTAL	76.543.313	78 289 815	80 030 585	82 465 170
GENERAL FUNDS TOTAL	76,543,313	78,289,815	80,030,585	82,465,17

Revenue Source	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
AIR QUALITY FUND (22)				
Motor Vehicle Air Quality Fees	171,742	176,000	176,000	176,000
Other Agencies	10,000	115.8		
Interest Income	2,448	2,200	2,000	2,000
AIR QUALITY FUND TOTAL	184,190	178,200	178,000	178,000
SANITATION FUND (23)				
Sanitation Fees	5,133,611	5,140,000	5,000,000	5,000,000
SANITATION FUND TOTAL	5,133,611	5,140,000	5,000,000	5,000,000
MEASURE M2 FUND (25)				
Measure M2	2,046,464	2,051,051	2,204,680	2,206,307
Interest Income	31,400	30,000	20,000	20,000
MEASURE M2 FUND TOTAL	2,077,864	2,081,051	2,224,680	2,226,307
HOUSING FUND (26)				
Loan Repayment	-		150,000	150,000
Interest Income	95,025	1,200		-
HOUSING FUND TOTAL	95,025	1,200	150,000	150,000
GAS TAX FUND (30)				
Gas Tax	4,324,670	3,401,628	2,957,461	2,957,461
Interest Income	43,253	38,000	25,000	25,000
GAS TAX FUND TOTAL	4,367,923	3,439,628	2,982,461	2,982,461
GRANTS FUND (32)				
Federal Grants	169,599	27,313	•	-
State Grants	497,341	686,973	36,000	36,000
Older Americans Act Grant	53,071	69,591	101,923	101,923
HOME Grant	200,587	204,686	367,505	367,505
Other Agency Grants	308,664	230,789	300,247	300,335
HOME DAP Repayment		188,109	36,000	39,000
Rents	6,252	11,311	A44	-
Miscellaneous		73,729		***
GRANTS FUND TOTAL	1,235,514	1,492,501	841,675	844,763

Revenue Source	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
SLES FUND (33)				
State Grants	255,790	209,868	209,868	209,868
SLES FUND TOTAL	255,790	209,868	209,868	209,868
ASSET SEIZURE FUND (34)				
DOJ Grants Interest Income	190,159 5,073	58,588 1,927	130,000 2,200	130,000 2,200
ASSET SEIZURE FUND TOTAL	195,232	60,515	132,200	132,200
CDBG FUND (35)				
CDBG Miscellaneous	1,032,645 83,398	1,234,390 19,979	1,482,423 66,620	1,507,423 100,000
CDBG FUND TOTAL	1,116,043	1,254,369	1,549,043	1,607,423
SEWER & DRAINAGE FUND (36)				
Sanitation Fees	1,863,758	1,870,900	2,000,000	2,000,000
SEWER & DRAINAGE FUND TOTAL	1,863,758	1,870,900	2,000,000	2,000,000
TRAFFIC SAFETY FUND (37)				
Motor Vehicle Fines	406,939	402,676	400,000	400,000
TRAFFIC SAFETY FUND TOTAL	406,939	402,676	400,000	400,000
PARK DWELLING FUND (39)				
Park Dwelling Fees	2,082,660	6,927,100	795,000	1,500,000
PARK DWELLING FUND TOTAL	2,082,660	6,927,100	795,000	1,500,000

Revenue Source	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Nevernae Gouloc		110,000.00		
AIRPORT FUND (40)				
Aircraft Taxes	93,239	104,249	110,000	110,000
Parking Fees	4,304	3,587	4,000	4,000
Rents	102,051	104,168	110,000	110,000
Fixed-Base Operators	482,025	376,790	460,000	460,000
Airport Hangar Admin. Fees	2,300	2,267	2,300	2,300
Hangar Rental	961,211	998,959	1,000,000	1,000,000
Fuel Flowage Fees	37,505	38,805	40,000	40,000
Tie-Downs	45,724	48,364	45,000	45,000
Visitor Aircraft Parking	3,353	5,000	3,500	3,500
State Grants	3,777	· · · · · · · · · · · · · · · · · · ·		62,500
FAA Grants	75,534	_′ '.		1,250,000
Miscellaneous	8,033	1,487	5,200	5,200
AIRPORT FUND TOTAL	1,819,056	1,683,676	1,780,000	3,092,500
COMPRESSED NATURAL GAS (CNG) FUND (41)				
CNG Sales	509,560	435,000	435,000	435,000
TOTAL CNG FUND	509,560	435,000	435,000	435,000
BREA DAM FUND (42)				
Interest Income	234	120		
Cell Tower Rent	27,222	28,000	30,193	32,000
Park Property Lease	79,098	81,276	81,275	88,811
Rents	2,000	-	2,000	2,000
Facility Rentals	37,388	36,030	36,440	36,440
Field Use Charges	93,782	120,000	133,000	133,000
General Concessions	6,463	10,000	11,000	11,000
Parking Fees	38,253	52,000	28,000	28,000
Recreation Fees	229,053	218,640	205,450	205,450
Golf Revenues	2,500,637	2,500,000	2,600,000	2,600,000
Miscellaneous	2,741	4,000	4,000	4,000
BREA DAM FUND TOTAL	3,016,871	3,050,066	3,131,358	3,140,701

Revenue Source	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
WATER FUND (44)				
Water Sales	28,420,716	26,831,274	29,535,270	31,121,041
Water Permits	32,903	55,191	41,000	41,000
Interest Income	25,021	27,000	25,000	25,000
Rents	241,303	259,353	225,000	225,000
Customer Service Charges	164,446	156,172	175,000	175,000
Plan Check Fees	27,077	31,707	28,000	28,000
Misc. Fees & Charges	37,131	51,839	26,250	26,250
Water Delinquency Charges	501,346	559,052	550,000	550,000
Water System Reimbursements	29,556	32,944	15,000	15,000
Sale of Real & Personal Property	49,608	29,652	40,000	40,000
Miscellaneous Revenue	171,587	133,724	40,000	40,000
Contributed Assets	73,841	73,000		-
WATER FUND TOTAL	29,774,535	28,240,908	30,700,520	32,286,291
PLUMMER PARKING FUND (45)				
Plummer Parking Fees	(25,400)		26,260	26,410
PLUMMER PARKING				
FUND TOTAL	(25,400)		26,260	26,410
REFUSE FUND (46)				
Refuse Collection & Disposal	9,897,716	10,000,000	10,200,000	10,400,000
AB 939 Fees	357,149	367,000	367,000	367,000
71D 000 1 000				
REFUSE FUND TOTAL	10,254,865	10,367,000	10,567,000	10,767,000
SEWER FUND (47)				
Sewer Service Fee	6,760,916	6,548,220	6,800,000	6,800,000
Inspection Fees	31,400	42,116	40,000	40,000
Miscellaneous	6,441			-
SEWER FUND TOTAL	6,798,757	6,590,336	6,840,000	6,840,000
OLLYYLIN I OIYLD I O I/YLL			-,-,,,,,,,,	-1-1-1

Revenue Source	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
LIABILITY INSURANCE FUND (62)				
Interfund Insurance	4,333,505	4,497,790	4,721,030	5,249,240
Interest Income Revenue Allocation Insurance Reimbursements	(4,333,505) 788	45,428 (4,497,790) 1,000	(4,721,030) 	(5,249,240)
LIABILITY INSURANCE FUND TOTAL	788	46,428		-
EQUIPMENT REPLACEMENT FUND (64)				
Interfund Equip. Replacement	813,320	763,528	1,593,346	1,412,980
Interest Income Revenue Allocation Damage Repair	29,225 (813,320) 41,685	30,000 (763,528) 27,266	(1,593,346)	(1,412,980)
EQUIPMENT REPLACEMENT FUND TOTAL	70,910	57,266		
WORKERS' COMPENSATION FUND (65)				
Interfund Workers' Compensation	3,579,255	3,756,240	3,564,530	3,745,510
Interest Income Revenue Allocation	156,470 (3,579,255)	88,415 (3,756,240)	(3,564,530)	(3,745,510)
Reinsurance Recovery Benefit Reimbursements	13,879 108,163	18,267 102,397	-	N9
WORKERS' COMPENSATION				
FUND TOTAL	278,512	209,079	-	No.
GROUP INSURANCE FUND (66)				
Interfund Insurance Revenue Allocation	8,272,001 (8,272,001)	10,008,002 (10,008,002)	10,332,681 (10,332,681)	10,928,080 (10,928,080)
GROUP INSURANCE FUND TOTAL				***************************************
EQUIPMENT MAINTENANCE FUND (67)				
Interfund Equip. Maintenance	2,962,132	3,031,087	3,249,760	3,266,760
Sale of Property Revenue Allocation	604 (2,962,132)	(3,031,087)	(3,249,760)	(3,266,760)
EQUIPMENT MAINTENANCE FUND TOTAL	604	_	_	_

Revenue Source	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
INFORMATION TECHNOLOGY FUND (68)				
Interfund Information Technology Interest Income	2,323,045 1,212	1,548,697 3,105	3,108,620	3,122,650
Revenue Allocation Sale of Property	(2,323,045) 870	(1,548,697) 1,652	(3,108,620)	(3,122,650)
INFORMATION TECHNOLOGY FUND TOTAL	2,082	4,757		
BUILDING MAINTENANCE FUND (69)				
Interfund Building Maintenance	2,271,010	2,236,930	2,406,980	2,420,502
Damage Repair Revenue Allocation	141,219 (2,271,010)	(2,236,930)	(2,406,980)	(2,420,502)
BUILDING MAINTENANCE FUND TOTAL	444.240			
FACILITY CAPITAL REPAIR FUND (70)	141,219			
Interfund Facility Capital Repair Interest Income	512,160 18,702	512,160 18,702	541,790 -	541,790
Revenue Allocation	(512,160)	(512,160)	(541,790)	(541,790)
FACILITY CAPITAL REPAIR FUND TOTAL	18,702	18,702		
CAPITAL PROJECTS FUND (74)				
State Grants Measure M Regional Federal Grants	1,467,481 5,309,734 3,714,058	21,041,833 22,372,514 25,924,864	250,000 2,287,100 402,234	5,142,200
Other Agency Grants Traffic Mitigation Fees Developer Fees	524,305 90,076	1,826,416 5,000 287,500	168,800 187,100	322,800 149,000
Miscellaneous	460,938	435,762	340,000	340,000
CAPITAL PROJECTS FUND TOTAL	11,566,592	71,893,889	3,635,234	5,954,000

Revenue Source	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
SUCCESSOR AGENCY FUNDS (80-89)				
ROPS Payment	16,479,896	11,828,773	10,845,670	11,513,166
Rents	37,742	37,800	37,800	37,800
Interest Income	199,193	· <u>-</u>		
Miscellaneous	172,215	213,324		76,323
SUCCESSOR AGENCY				
FUNDS TOTAL	16,889,046	12,079,897	10,883,470	11,627,289
TOTAL REVENUES	\$176,674,561	\$236,024,827	\$164,492,354	\$173,865,383

Fund/Department	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
GENERAL FUNDS (10-15)				
City Council	461,109	409,333	444,617	435,998
City Manager	954,168	955,320	983,962	1,092,761
Administrative Services	1,785,843	2,046,016	1,729,626	1,758,964
Human Resources	535,847	863,752	719,042	725,897
General Government	807,494	934,000	422,150	422,250
Fire	16,859,258	17,624,701	17,999,766	18,551,024
Police	36,289,790	37,411,522	39,545,686	41,200,182
Community Development	3,780,628	3,865,772	3,943,434	4,024,052
Public Works	6,853,935	6,906,489	6,835,113	6,980,948
Library	3,391,842	3,413,359	3,830,236	3,890,558
Parks & Recreation	5,072,874	5,051,798	5,436,089	5,525,578
TOTAL GENERAL FUNDS	76,792,788	79,482,062	81,889,721	84,608,212
AIR QUALITY IMPROVEMENT FUND (22)				
Community Development Public Works	57,314 85,664	136,500	114,200	89,200
TOTAL AIR QUALITY				
IMPROVEMENT FUND	142,978	136,500	114,200	89,200
SANITATION FUND (23)				
				44.505
City Manager			14,317	14,565
Administrative Services			47,256	48,195
Human Resources	400 202	114 000	8,310	8,500
Fire	109,382	114,000	93,017	94,744
Community Development Public Works	57,655 3,821,120	99,691 4,080,890	4,978,652	4,920,636
Tublic VVIIK3	0,021,120	**,000,000		
TOTAL SANITATION FUND	3,988,157	4,294,581	5,141,552	5,086,640
MEASURE M2 FUND (25)				
Public Works	61,055	120,500	143,000	145,000
Parks and Recreation	126,736	140,000	145,700	145,700
TOTAL MEASURE M2 FUND	187,791	260,500	288,700	290,700
HOUSING FUND (26)				
Community Development	120,179	121,700	150,000	150,000
TOTAL HOUSING FUND	120,179	121,700	150,000	150,000

Fund/Department	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
GAS TAX FUND (30)				
Public Works	1,653,014	1,546,676	2,001,939	2,019,649
TOTAL GAS TAX FUND	1,653,014	1,546,676	2,001,939	2,019,649
GRANTS FUND (32)				
Administrative Services Police Fire Community Development Parks & Recreation	32,334 368,290 52,598 206,838 613,535	951 565,353 2,552 286,035 520,588	403,505 496,420	406,505 456,508
TOTAL GRANTS FUND	1,273,595	1,375,479	899,925	863,013
SLES FUND (33)				
Police	255,790	209,868	209,868	209,868
TOTAL SLES FUND	255,790	209,868	209,868	209,868
ASSET SEIZURE FUND (34)				
Police	191,441	476,663	172,090	172,090
TOTAL ASSET SEIZURE FUND	191,441	476,663	172,090	172,090
CDBG (35)				
Community Development	1,116,043	1,306,084	1,549,043	1,607,423
CDBG FUND	1,116,043	1,306,084	1,549,043	1,607,423
SEWER & DRAINAGE FUND (36)				
Public Works	534,977	598,120	535,860	539,110
TOTAL SEWER & DRAINAGE FUND	534,977	598,120	535,860	539,110
PARK DWELLING FUND (39)				
Public Works	13,317	13,688	45,600	
TOTAL PARK DWELLING FUND	13,317	13,688	45,600	***************************************

Fund/Department	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
AIRPORT FUND (40)				
Public Works Capital Improvements	1,517,080	1,444,550 167,719	1,372,980	1,312,080 1,367,500
TOTAL AIRPORT FUND	1,517,080	1,612,269	1,372,980	2,679,580
CNG FUND (41)				
Public Works	411,941	497,007	336,570	336,990
TOTAL CNG FUND	411,941	497,007	336,570	336,990
BREA DAM FUND (42)				
Parks & Recreation	2,899,304	3,072,768	3,073,893	3,087,367
TOTAL BREA DAM FUND	2,899,304	3,072,768	3,073,893	3,087,367
WATER FUND (44)				
City Council City Manager Administrative Services Human Resources Public Works Parks & Recreation Capital Improvements	10,413 77,487 1,341,547 40,037 26,620,376 4,803	8,490 78,009 1,471,667 44,265 26,094,760 25,000	5,369 74,481 1,376,510 27,720 27,344,139 32,132 5,200,000	5,462 75,888 1,398,385 28,360 28,699,834 33,075 7,700,000
TOTAL WATER FUND	28,094,663	27,722,191	34,060,351	37,941,004
PLUMMER PARKING FUND (45)				
Public Works	25,620	25,940	26,260	26,410
TOTAL PLUMMER PARKING FUND	25,620	25,940	26,260	26,410
REFUSE FUND (46)				
City Manager Administrative Services Public Works	37,422 9,914,450 59,012	10,084,284 13,420	10,232,000 112,860	10,538,000 112,940
TOTAL REFUSE FUND	10,010,884	10,097,704	10,344,860	10,650,940

Fund/Department	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
SEWER ENTERPRISE FUND (47)				
City Manager Administrative Services	37,422 10,380	33,815 10,792	39,628 39,317	40,314 40,097
Human Resources Public Works Capital Improvements	21,460 2,315,140	28,485 2,897,460 6,457,000	5,560 2,925,194 5,000,000	5,680 2,952,924 4,500,000
TOTAL SEWER ENTERPRISE FUND	2,384,402	9,427,552	8,009,699	7,539,015
DEBT SERVICE RESERVE FUND (58)				
Administrative Services Public Works	228,141 64,502	228,142	228,142	228,142
TOTAL DEBT SERVICE FUND	292,643	228,142	228,142	228,142
LIABILITY INSURANCE FUND (62)				
Human Resources Less Allocations	3,150,729 (4,593,505)	4,497,790 (4,497,790)	4,721,030 (4,721,030)	5,249,240 (5,249,240)
TOTAL LIABILITY INSURANCE FUND	(1,442,776)			•
EQUIPMENT REPLACEMENT FUND (64)				
Public Works Less Allocations	1,200,892 (975,966)	1,809,940 (2,568,000)	2,441,461 (2,358,350)	2,217,855 (2,177,980)
TOTAL EQUIPMENT REPLACEMENT FUND	224,926	(758,060)	83,111	39,875
WORKERS' COMPENSATION FUND (65)				
Human Resources Less Allocations	2,439,502 (3,579,255)	3,756,330 (3,756,330)	3,564,530 (3,564,530)	3,745,510 (3,745,510)
TOTAL WORKERS' COMPENSATION FUND	(1,139,753)	<u>.                                    </u>		-

Fund/Department	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
GROUP INSURANCE FUND (66)				
Administrative Services		25,610	31,758	32,389
Human Resources	8,284,306	9,982,392	9,777,311	10,366,848
Less Allocations	(8,284,306)	(10,008,002)	(9,809,069)	(10,399,237)
TOTAL GROUP INSURANCE FUND	<u></u>			<u> </u>
EQUIPMENT MAINTENANCE FUND (67)				
Public Works	2,666,081	2,503,000	3,279,760	3,296,760
Less Allocations	(2,962,132)	(3,046,140)	(3,279,760)	(3,296,760)
TOTAL EQUIPMENT				
MAINTENANCE FUND	(296,051)	(543,140)		<u>.</u>
INFO TECHNOLOGY FUND (68)				
Administrative Services	2,840,464	5,243,970	3,231,688	3,245,325
Less Allocations	(2,519,696)	(2,323,045)	(3,231,688)	(3,245,325)
TOTAL INFO TECHNOLOGY FUND	320,768	2,920,925		
BUILDING MAINTENANCE FUND (69)				
Public Works	1,995,549	2,399,230	2,406,980	2,420,500
Less Allocations	(2,271,010)	(2,236,930)	(2,406,980)	(2,420,500)
TOTAL BUILDING MAINTENANCE FUND_	(275,461)	162,300		
FACILITY CAPITAL REPAIR FUND (70)				
Public Works	140,594	60,480	45,000	10,000
Less Allocations	(512,160)	(512,160)	(551,790)	(551,790)
TOTAL FACILITY CAPITAL REPAIR				
FUND _	(371,566)	(451,680)	(506,790)	(541,790)
CAPITAL PROJECTS FUND (74)				
City Manager	60,000	60,000	60,000	60,000
Administrative Services		5,000	5,000	5,000
Public Works		56,200		
Parks & Recreation	20 040 444	6,001	16 000 005	11 261 000
Capital Improvements	38,910,411	42,424,846	16,820,225	11,361,800
TOTAL CAPITAL PROJECTS FUND	38,970,411	42,552,047	16,885,225	11,426,800

Fund/Department	2013-14 Actual	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
SUCCESSOR AGENCY FUNDS (80-89)				
Successor Agency City Manager Administrative Services Human Resources	7,282,617	11,913,896	10,601,120 85,905 133,838 26,561	11,263,279 87,398 136,461 27,097
Fire Police Community Development	2,358 4,873 23,316	39,825 1,646 46,509	111,646	113,054
Public Works Parks and Recreation	28,296 5,906	555,630		113,054
Capital Improvements  TOTAL SUCCESSOR AGENCY FUNDS	7,347,366	12,557,506	3,400,000	11,627,289
TOTAL EVDENDITUDES!	·			
TOTAL EXPENDITURES/ APPROPRIATIONS	\$ 175,244,471	\$ 198,945,392	\$ 181,271,869	\$ 180,677,527

pital Allocations	
utlay Out To	otal
	444,617
	983,962
	,729,626
	719,042
	422,150
	,999,766
	,545,686
	,943,434
	,835,113
	,830,236
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90,000 (253,700) 81	,889,721
	114,200
	114,200
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	14,317
	47,256
	8,310
	93,017
23,050 4	,978,652
23,050 5	5,141,552
	143,000
	145,700
	288,700
	150,000
	150,000

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
Gas Tax Fund (30)					
Public Works	515,500	1,481,419	5,020		2,001,939
Total	515,500	1,481,419	5,020		2,001,939
Grants Fund (32)					
Community Development Parks & Recreation	26,400 393,206	377,105 103,214			403,505 496,420
Total	419,606	480,319			899,925
SLES Fund (33)					
Police	209,868				209,868
Total	209,868				209,868
Asset Seizure Fund (34)					
Police		172,090			172,090
Total		172,090			172,090
CDBG Fund (35)					
Community Development	259,055	1,289,988			1,549,043
Total	259,055	1,289,988			1,549,043
Sewer & Drainage Fund (36	6)				
Public Works	224,890	320,532		(9,562)	535,860
Total	224,890	320,532		(9,562)	535,860
Park Dwelling Fund (39)					
Public Works			45,600	34444444444444444444444444444444444444	45,600
Total			45,600		45,600
Airport Fund (40)					
Public Works	506,960	1,950,390		(1,084,370)	1,372,980
	506,960	1,950,390		(1,084,370)	1,372,980

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
CNG Fund (41)					
Public Works	59,400	277,170_			336,570
Total	59,400	277,170			336,570
Brea Dam Fund (42)					
Public Works Parks & Recreation	181,640 160,770	115,890 3,075,523	8,770	(306,300) (162,400)	3,073,893
Total	342,410	3,191,413	8,770	(468,700)	3,073,893
Water Fund 44					
City Council City Manager Administrative Services Human Resources	5,369 74,481 831,536 27,720	544,974			5,369 74,481 1,376,510 27,720
Public Works Parks & Recreation	4,492,190 32,132	24,962,019	84,050	(2,194,120)	27,344,139 32,132
Capital Improvements Total	5,463,428	25,506,993	5,200,000 5,284,050	(2,194,120)	5,200,000 34,060,351
Plummer Parking Fund (45)	0, 100, 120	20,000,000	/ \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	(2,101,120)	
Public Works	21,900	4,360			26,260
Total	21,900	4,360		Summing and an arrangement of the summary of the su	26,260
Refuse Fund (46)					
Administrative Services Public Works	12,860	10,232,000			10,232,000 112,860
Total	12,860	10,332,000			10,344,860
Sewer Fund (47)					
City Manager Administrative Services Human Resources	39,628 39,317 5,560				39,628 39,317 5,560
Public Works Capital Improvements	1,780,640	1,698,554	16,000 5,000,000	(570,000)	2,925,194 5,000,000
Total	1,865,145	1,698,554	5,016,000	(570,000)	8,009,699

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
Debt Service Fund (58)					
Administrative Services		228,142			228,142
Total		228,142			228,142
Liability Insurance Fund (62	2)				
Human Resources	210,270	4,510,760		(4,721,030)	
Total	210,270	4,510,760		(4,721,030)	100
Equipment Replacement Fund (64)					
Public Works		1,066,457	1,375,000	(2,358,346)	83,111
Total		1,066,457	1,375,000	(2,358,346)	83,111
Workers Compensation Fund (65)					
Human Resources	226,670	3,337,860		(3,564,530)	***************************************
Total	226,670	3,337,860		(3,564,530)	
Employee Benefits Fund (6	6)				
Administrative Services	31,758	40.057.044		(31,758)	
Human Resources Total	<u>243,012</u> <u>274,770</u>	10,057,911		(10,300,923) (10,332,681)	
Equipment Maintenance Fund 67	271,770	10,001,011		(10,002,001)	
Public Works	1,200,450	2,079,310		(3,279,760)	44
Total	1,200,450	2,079,310		(3,279,760)	-
Information Technology Fund (68)					
Administrative Services	715,498	2,358,122	180,000	(3,253,620)	**
Total	715,498	2,358,122	180,000	(3,253,620)	**

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
Building Maintenance Fun	d (69)				
Public Works	933,660	1,473,320	·	(2,406,980)	
Total	933,660	1,473,320		(2,406,980)	
Facility Capital Repair Fun	nd (70)				
Public Works		10,000	35,000	(551,790)	(506,790)
Total		10,000	35,000	(551,790)	(506,790)
Capital Improvement Fund	i (74)				
City Manager Administrative Services Public Works Parks & Recreation Capital Improvements	1,858,480 107,460	60,000 5,000 13,170	16,820,225	(1,871,650) (107,460)	60,000 5,000 - - 16,820,225
Total	1,965,940	78,170	16,820,225	(1,979,110)	16,885,225
Successor Agency Funds	(80-89)				
City Manager Administrative Services Human Resources Community Development Successor Agency	85,905 133,838 26,561 61,716	49,930 11,046,120	3,400,000	(445,000)	85,905 133,838 26,561 111,646 14,001,120
Total	308,020	11,096,050	3,400,000	(445,000)	14,359,070
TOTAL ADDDODDIATIONS	¢ 70.407.500	£ 407 074 000	<b>#</b> 20 000 745	# (OT 470 00C)	# 404 CT4 CCC
TOTAL APPROPRIATIONS	\$ 79,187,560	\$ 107,274,893	\$ 32,282,715	\$ (37,473,299)	\$ 181,271,869

	Salaries	Maintenance	Capital	Allocations	
Department/Fund	& Benefits	& Support	Outlay	Out	Total
General Funds (10-15)					
Ceneral Fundo (10 10)					
City Council	135,782	300,216			435,998
City Manager	725,425	367,336			1,092,761
Administrative Services	1,336,545	422,419			1,758,964
Human Resources	245,790	480,107			725,897
General Government	400,000	22,250			422,250
Fire	15,292,032	3,208,992	50,000		18,551,024
Police	33,691,591	7,508,591			41,200,182
Community Development	2,780,950	1,243,102			4,024,052
Public Works	3,512,815	3,696,953		(228,820)	6,980,948
Library	2,343,998	1,546,560			3,890,558
Parks & Recreation	2,471,486	3,064,092		(10,000)	5,525,578
Total	62,936,414	21,860,618	50,000	(238,820)	84,608,212
Air Quality Improvement					
Fund (22)					
Community Development		89,200			89,200
Total		89,200	£1.5.4.4		89,200
Sanitation Fund (23)					
City Manager	14,565				14,565
City Manager Administrative Services	48,195				48,195
Human Resources	8,500				8,500
Fire	85,759	8,985			94,744
Public Works	2,551,594	2,345,992	23,050		4,920,636
					5,086,640
Total	2,708,613	2,354,977	23,050		5,080,040
Measure M2 Fund (25)					
Public Works		145,000			145,000
Parks & Recreation		145,700			145,700
Total		290,700			290,700
Housing Fund (26)					
Community Development	54,352	95,648			150,000
Total	54,352	95,648			150,000

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
Gas Tax Fund (30)					
Public Works	521,770	1,492,859	5,020		2,019,649
Total	521,770	1,492,859	5,020		2,019,649
Grants Fund (32)					
Community Development Parks & Recreation	27,382 394,258	379,123 62,250			406,505 456,508
Total	421,640	441,373			863,013
SLES Fund (33)					
Police	209,868				209,868
Total	209,868				209,868
Asset Seizure Fund (34)					
Police		172,090			172,090
Total		172,090			172,090
CDBG Fund (35)					
Community Development	267,976	1,339,447			1,607,423
Total	267,976	1,339,447			1,607,423
Sewer & Drainage Fund (36	3)				
Public Works	225,750	322,922		(9,562)	539,110
Total	225,750	322,922		(9,562)	539,110
Park Dwelling Fund (39)					
Public Works					
Total					
Airport Fund (40)					
Public Works	511,520	1,904,410	1,367,500	(1,103,850)	2,679,580
Total	511,520	1,904,410	1,367,500	(1,103,850)	2,679,580

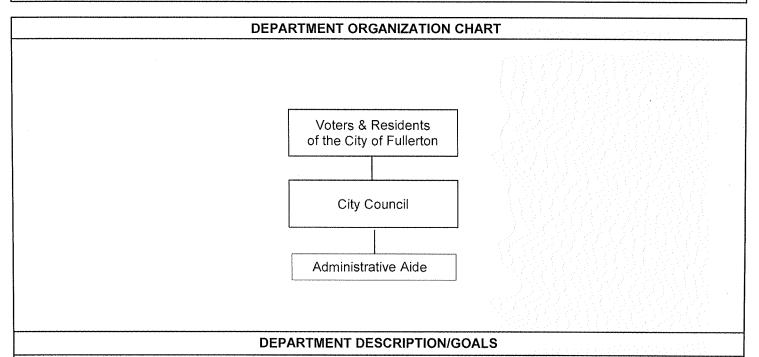
Dan autor aut III and	Salaries	Maintenance	Capital	Allocations	
Department/Fund	& Benefits	& Support	Outlay	Out	Total
CNG Fund (41)					
Public Works	59,820	277,170			336,990
Total	59,820	277,170			336,990
Brea Dam Fund (42)					
Public Works	183,780	115,940	8,770	(308,490)	
Parks & Recreation	162,430	3,092,337	- <b></b>	(167,400)	3,087,367
Total	346,210	3,208,277	8,770	(475,890)	3,087,367
Water Fund 44					
Tractor Fund 44					
City Council	5,462				5,462
City Manager	75,888				75,888
Administrative Services	848,191	550,194			1,398,38
Human Resources	28,360				28,360
Public Works	4,535,510	26,286,034	84,050	(2,205,760)	28,699,834
Parks & Recreation	33,075				33,075
Capital Improvements			7,700,000	***************************************	7,700,000
Total	5,526,486	26,836,228	7,784,050	(2,205,760)	37,941,004
Plummar Parking Fund (45)	•				
Plummer Parking Fund (45)	)				
Public Works	22,040	4,370			26 410
Total	22,040	4,370		**************************************	26,410 26,410
Refuse Fund (46)	,	,			,
, ,					
Administrative Services	40.040	10,538,000			10,538,000
Public Works	12,940	100,000	***************************************	***************************************	112,940
Total	12,940	10,638,000			10,650,940
Sewer Fund (47)					
City Manager	40,314				40,314
Administrative Services	40,097				40,097
Auministrative Services	5,680				5,680
Human Resources				(684,000)	2,952,924
	1,801,760	1,835,164		(004,000)	2,002,029
Human Resources	1,801,760	1,835,164	4,500,000	(004,000)	4,500,000

#### CITY OF FULLERTON SUMMARY OF APPROPRIATIONS BY FUND, DEPARTMENT & CATEGORY

CITY OF FULLERTON SUMMARY OF APPROPRIATIONS BY FUND, DEPARTMENT & CATEGORY FISCAL YEAR 2016-17								
Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total			
Debt Service Fund (58)								
Administrative Services		228,142			228,142			
Total		228,142			228,142			
Liability Insurance Fund (62	2)	s						
Human Resources	218,520	5,030,720		(5,249,240)				
Total	218,520	5,030,720	/ 14.5°	(5,249,240)	1919 (18) - T			
Equipment Replacement Fund (64)								
Public Works	have an annual resident state to the state of the state o	885,855	1,332,000	(2,177,980)	39,875			
Total		885,855	1,332,000	(2,177,980)	39,875			
Workers Compensation Fund (65)								
Human Resources	233,900	3,511,610	<u> </u>	(3,745,510)				
Total	233,900	3,511,610		(3,745,510)				
Employee Benefits Fund (6	6)							
Administrative Services	32,389			(32,389)				
Human Resources Total	248,243 280,632	10,647,448		(10,895,691) (10,928,080)				
i Olai	200,032	10,047,440		(10,920,000)	<del></del>			
Equipment Maintenance Fund 67								
Public Works	1,215,200	2,081,560		(3,296,760)	w ·			
Total	1,215,200	2,081,560		(3,296,760)	at-			
Information Technology Fund (68)								
Administrative Services	727,818	2,359,832	180,000	(3,267,650)	***			
Total	727,818	2,359,832	180,000	(3,267,650)	~			

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
Building Maintenance Fur	ıd (69)				
Public Works	941,280	1,479,222	<u></u>	(2,420,502)	<u> </u>
Total	941,280	1,479,222		(2,420,502)	
Facility Capital Repair Fur	nd (70)				
Public Works	***************************************	10,000		(551,790)	(541,790)
Total		10,000		(551,790)	(541,790)
Capital Improvement Fund	d (74)				
City Manager Administrative Services Public Works Parks & Recreation Capital Improvements	1,869,910 110,051	60,000 5,000 13,320	11,361,800	(1,883,230) (110,051)	60,000 5,000 - - 11,361,800
Total	1,979,961	78,320	11,361,800	(1,993,281)	11,426,800
Successor Agency Funds	(80-89)				
City Manager Administrative Services Human Resources Community Development Successor Agency Total	87,398 136,461 27,097 63,134 ————————————————————————————————————	49,920 11,708,279 11,758,199		<u>(445,000)</u> (445,000)	87,398 136,461 27,097 113,054 11,263,279 11,627,289
TOTAL APPROPRIATIONS	\$ 81,624,651	\$ 111,234,361	\$ 26,612,190	\$ (38,793,675)	\$ 180,677,527

DEPARTMENT: City Council



The City of Fullerton is governed by a City Council/City Manager form of government. The City Council serves as the City's legislative body and is responsible to the City's residents for all municipal programs and services. The Council also establishes local policies affecting City residents in a wide number of areas, including land use, solid waste, air quality, and protecting and enhancing the City's revenue base. In addition, the Council adopts the City's two-year budget and five-year Capital Improvement Program budget. The City Manager is appointed by and directly

responsible to the City Council.

The Council is composed of five members elected at large, who serve four-year staggered terms. City Council elections are held every two years and are consolidated with the statewide general elections held in November of even-numbered years. The Mayor and Mayor Pro Tem are selected each December by the City Council Members.

The City Council meets on the first and third Tuesday of each month. City Council meetings are composed of two sessions. The first session begins at 5:00 p.m. and the second session follows at 6:30 p.m.

#### Goals

Provide Community leadership by governing the City of Fullerton in an open, fair and ethical manner.

Develop sound policies that maintain and enhance the community's assets for future generations.

Support and foster the business community to encourage fiscal stabilization and growth.

Improve the City's infrastructure

Achieve long-term financial stability

Provide policy direction to reduce unfunded liabilities of retirement and post-employment benefit obligations.

DEPARTMENT: City Council					
	DEPA	RTMENT SUMM	ARY	<u> </u>	
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	6.0	6.0	6.0	6.0	6.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$166,248 305,273	\$189,080 249,240	\$172,542 245,281	\$138,390 291,596	\$141,244 300,216
Subtotal Less Allocations	471,521	438,320	417,823	429,986	441,460
Total Operating Budget	\$471,521	\$438,320	\$417,823	\$429,986	\$441,460
	DEPART	MENT FUND AN	ALYSIS		
Fund No. and Title				2015-16 Adopted	2016-17 Adopted
10 - General 44 - Water				\$424,617 5,369	\$435,998 5,462
Total				\$429,986	\$441,460

**DEPARTMENT:** City Council

	DEPARTMENT PERSON	NEL SUMMAR	Y
Position Classification	2013-14 <u>Budgeted</u>	2014-15 Budgeted	2015-16 2016-17 Budgeted Budgeted
	Regular	Employees - F	ull-Time Equivalent Positions
Council Member Administrative Aide	5.0 1.0	5.0 1.0	5.0 
Total Regular Employees	6.0	6.0	6.0

DEPARTMENT: City Council PROGRAM: 2111 City Council

#### PROGRAM DESCRIPTION/GOALS

The City Council, in its legislative capacity, provides policy direction for the delivery of municipal programs and services; reviews and adopts the annual budget, which is the City's financial plan for operations and capital improvements; provides planning direction for the City's physical, cultural, social, and economic growth; and represents the interests of the community on local, regional, state, and federal issues. The City Council also serves as the Successor Agency, Housing Authority, and the Public Financing Authority.

This program supports the City Council activities and includes the salaries of the five City Council Members and one full-time Administrative Aide/City Council. In addition, funding is provided for membership in various local, state, and regional groups at which the Council Members represent the City of Fullerton.

	PR	OGRAM SUMM <i>A</i>	ARY Property		
	2013-14	2014-15	2014-15	2015-16	2016-17
	Actual	Budget	<u>Projected</u>	Adopted	Adopted
Regular Employees Nonregular Hours	6.0	6.0	6.0	6.0	6.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$166,248 305,273	\$189,080 249,240	\$172,542 245,281	\$138,390 311,596	\$141,244 300,216
Subtotal Less Allocations	471,521	438,320	417,823	449,986	441,460
Total Operating Budget	\$471,521	\$438,320	\$417,823	\$449,986	\$441,460
	PRO	OGRAM REVEN	UES		
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
General Fund Water Fund	\$461,109 10,413	\$427,607 10,713	\$409,333 8,490	\$444,617 5,369	\$435,998 5,462
Total	\$471,522	\$438,320	\$417,823	\$449,986	\$441,460

DEPARTMENT: City Council PROGRAM: 2111 City Council

#### **PROGRAM OBJECTIVES**

Provide financial stability through strong financial oversight and strategic planning.

Provide the resources required to maintain and improve the City's infrastructure, public safety and City services.

Support legislation that benefits the City and local government service delivery.

Conduct City Council meetings in a manner that recognizes legitimate differences of opinion yet fosters mutual respect and courtesy among all participants.

Approve business, industrial and residential developments that strengthen the City's financial future and integrates land uses while not overextending existing and planned public infrastructure.

Provide policy direction to address the City's unfunded liabilities for retirement and retiree health insurance.

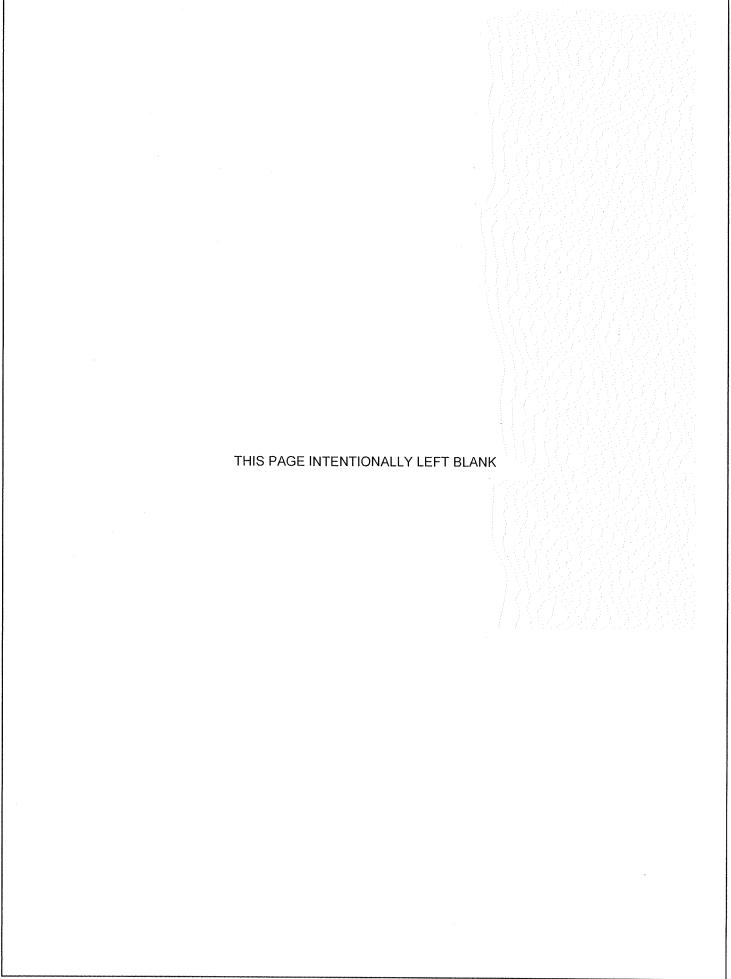
Review existing commissions to ensure community needs are being met.

Schedule special meetings as necessary to discuss major issues of concern.

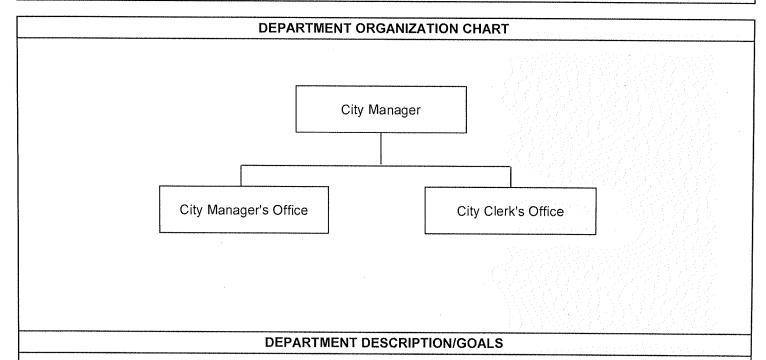
Listen and respond to concerns expressed by the community.

Actively protect local revenue resources.

PROGRAM PERFORMANCE MEASURES							
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted		
City Council meetings	23	23	23	23	23		
Agenda items considered	470	470	470	470	470		
Advisory positions held	28	28	28	28	28		
Commission and committee appointments	35	35	35	35	35		
City Commissions and committees	16	14	14	14	14		



DEPARTMENT: City Manager



The City Manager Department consists of two programs - the City Manager's Office and the City Clerk's Office.

The City Manager's Office provides policy direction for fiscal planning; economic development; intergovernmental relations in responding to state, federal, and regional issues with local impacts; and for communications - both internal and with the community at large. The office also oversees the City Clerk's Office and administers the City's cable television franchise agreement.

#### <u>Goals</u>

Provide leadership, administrative direction, and support to the operating departments; accomplish the goals and objectives established by the City Council; implement the policy directives of the City Council; ensure proper implementation of activities subject to the Fullerton Municipal Code; and oversee the delivery of cost-effective, top-quality service to the public.

The City Clerk's office is responsible for preparation of Council/Successor Agency minutes and agendas; publication of legal notices; processing of Statements of Economic Interests and Campaign Statements; the issuance and processing of nomination papers and election-related documents; coordination of the legislative platform and is the custodian of all City records.

	DEDA	DTMENT CHMM	ADV				
DEPARTMENT SUMMARY							
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>		
Regular Employees Nonregular Hours	6.5	6.5	6.5	7.0	7.0		
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal	\$830,753 335,746 	\$867,996 410,200 62,000 1,340,196	\$774,210 369,388 21,248 1,164,846	\$915,277 343,016 - 1,258,293	\$943,590 427,336 - 1,370,926		
Less Allocations Total Operating Budget	\$1,166,499	\$1,340,196 \$1,340,196	\$1,164,846	\$1,258,293	\$1,370,926		
	DEPART	MENT FUND AN	ALYSIS				
Fund No. and Title				2015-16 Adopted	2016-17 Adopted		
<ul><li>10 - General</li><li>74 - Capital Projects</li><li>23 - Sanitation</li><li>44 - Water</li><li>47 - Sewer Enterprise</li><li>89 - Successor Agency</li></ul>				\$983,962 60,000 14,317 74,481 39,628 85,905	\$1,092,761 60,000 14,565 75,888 40,314 87,398		
Total				\$1,258,293	\$1,370,926		

**DEPARTMENT:** City Manager

DEPARTMENT PERSONNEL SUMMARY							
Position Classification	2013-14 Budgeted	2014-15 Budgeted	2015-16 2016-17 Budgeted Budgeted				
	Regular Employees - Full-Time Equivalent Positions						
City Manager	1.0	1.0	1.0				
City Clerk	1.0	1.0	1.0				
Assistant to the City Manager	0.0	0.0	1.0				
Public Information Coordinator	1.0	1.0					
Project Manager II	1.0	1.0	0.0				
Assistant City Clerk	1.0	1.0	) (A) (1.0 · A) (A) (1.0 · A)				
Executive Assistant	1.0	1.0					
Deputy City Clerk	0.5	0.5	0.5				
Clerical Assistant III	0.0	0.0	_ ) <u>{                                  </u>				
Total Regular Employees	6.5	6.5	7.0				
	Nonregular Employees - Hours						
Total Nonregular Hours	0.0	0.0	0.0				

**DEPARTMENT:** City Manager PROGRAM: 2121 City Manager's Office

#### PROGRAM DESCRIPTION/GOALS

The City Manager's Office provides policy direction for fiscal planning; intergovernmental relations in responding to state, federal, and regional issues with local impacts; and for communications - both internal and with the community at large.

The City Manager serves as the administrative head of the City government and is responsible for executing the policies and directives of the City Council. In addition, the City Manager provides leadership to the City's executive managers and the organization as a whole in meeting the needs of the community and coordinating the provision of a wide range of municipal services.

#### Goals:

Support the City Council through effective implementation of policy direction.

Provide leadership that promotes enhanced customer services to residents and businesses of the community.

Continue to identify new revenue sources to enhance the City's financial position.

Increase the City's economic base through business retention, expansion and diversification.

	PR	OGRAM SUMMA	ARY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	4.0	4.0	4.0	4.5	4.5
Salaries & Benefits Maintenance & Support Capital Outlay	\$535,431 240,117	\$545,749 228,925	\$508,734 227,569	\$658,787 264,606	\$680,926 265,486
Subtotal Less Allocations	775,548	774,674	736,303	923,393	946,412
Total Operating Budget	\$775,548	\$774,674	\$736,303	\$923,393	\$946,412
	PRO	GRAM REVENU	ES		
Revenue Source	2013-14 <u>Actual</u>	2014-15 Budget	2014-15 <u>Projected</u>	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
General Fund Capital Projects Fund Sanitation Fund Water Fund	\$580,250 60,000 -	\$600,466 60,000	\$581,621 60,000	\$663,119 60,000 14,317	\$682,562 60,000 14,565
Refuse Fund Sewer Fund	60,454 37,422 37,422	61,503 14,785 37,920	60,867 - 33,815	60,424 - 39,628	61,573 - 40,314
Successor Agency Total	\$775,548	\$774,674	\$736,303	85,905 \$923,393	87,398 \$946,412

**DEPARTMENT:** City Manager PROGRAM: 2121 City Manager's Office

#### **PROGRAM OBJECTIVES**

Provide the City Council with frequent financial status reports for the fiscal year as well as updates to the five-year financial model.

Review all executive management performance plans semi-annually to assure that departments achieve a minimum of 80 percent of all performance objectives.

Work effectively with community organizations, local businesses, City employees, and other governmental agencies to implement City projects, services, and programs.

Organize and administer the City's economic development program.

Review all City Council agenda items to ensure professional and accurate presentation of recommendations for City Council consideration.

Continue efforts to ensure City is managed in a cost-effective manner.

Monitor state and federal legislative activities, and in accordance with City Council direction, communicate the City's position to appropriate federal and state representatives.

Lead the oversight of the Fullerton Successor Agency and continue to address the impacts of the dissolution of the former Redevelopment Agency.

Respond to citizen and media inquiries and requests for information within 24 hours.

Provide media response support during police and fire emergencies.

Use electronic and print media to inform citizens about City services and activities.

	PROGRAM	PERFORMANCE			
Performance/ <u>Workload Measures</u>	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>
Press releases written	350	350	350	400	350
Newsletters published	30	30	30	40	40
Film permits issued	20	20	20	25	25

DEPARTMENT: City Manager PROGRAM: 2125 City Clerk's Office

#### PROGRAM DESCRIPTION/GOALS

This program includes the preparation of Council/Successor Agency minutes and agendas; the indexing, imaging, and maintenance of official actions; posting, mailing, and publication of legal notices; receipt and initial review of claims and legal actions; receipt, logging, and processing of Statement of Economic Interests and Campaign Statements; and the issuance and processing of nomination papers and election-related documents.

In addition, it involves document research; administration of the City's Records Management Program, including the preparation and updating of Records Retention Schedules for all departments; logging and retention of vehicle registrations and ownership certificates for City vehicles; notarization; and processes and tracks public records requests.

	PR	OGRAM SUMMA	IRY		
	2013-14 <u>Actual</u>	2014-15 Budget	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	2.5	2.5	2.5	2.5	2.5
Salaries & Benefits Maintenance & Support Capital Outlay	\$295,322 95,629	\$322,247 181,275 62,000	\$265,476 141,819 21,248	\$256,490 78,410	\$262,664 161,850
Subtotal Less Allocations	390,951	565,522	428,543	334,900	424,514
Total Operating Budget	\$390,951 PRO	\$565,522 OGRAM REVENU	\$428,543	\$334,900	\$424,514
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	Actual	Budget	Projected	Adopted	Adopted
General Fund Water Fund	\$373,918 \$17,033	\$547,174 \$18,348	\$411,401 \$17,142	\$320,843 \$14,057	\$410,199 \$14,315
Total	\$390,951	\$565,522	\$428,543	\$334,900	\$424,514

**DEPARTMENT:** City Manager PROGRAM: 2125 City Clerk's Office

#### **PROGRAM OBJECTIVES**

Image all agreements and have available electronically.

Have agenda packets available online 72 hours prior to meeting (24 hours if special meeting).

Conduct biennial conflict of interest code review for designated positions.

Review and update the Records Retention Schedule.

Upgrade City's document imagining system to CA trustworthy standards.

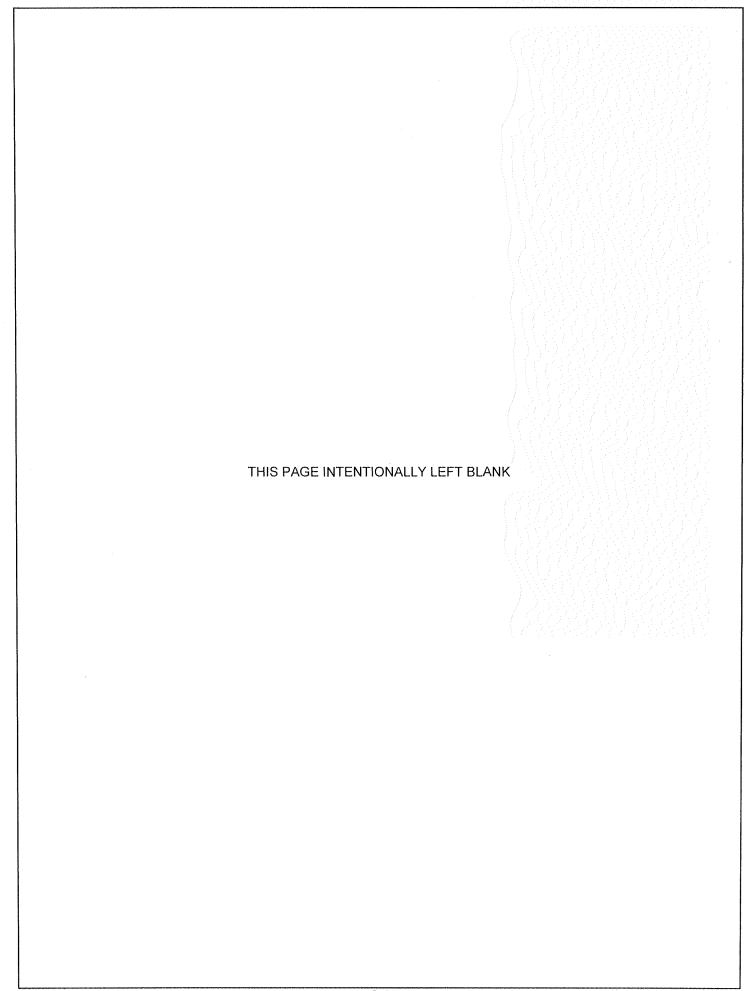
Complete accurate minutes within seven working days from date of meeting.

Publish/mail/post public hearing notices within statutory time limits.

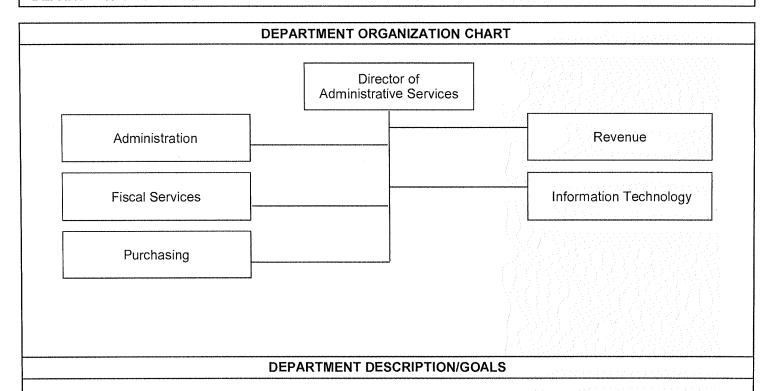
Oversee the filing of Statements of Economic Interests and Campaign Statements in accordance with the Political Reform Act.

Conduct 2016 General Municipal Election.

PROGRAM PERFORMANCE MEASURES						
Desfance of	0040 44	004445	0044.45	0045.40	2004047	
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17	
Workload Measures	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>	
Agenda packets prepared	253	400	250	250	250	
Agenda items processed	450	450	250	250	250	
Council meetings recorded	23	23	23	23	23	
Pages of minutes transcribed	233	200	200	200	200	
Ordinances/Resolutions				4.33.73		
processed	107	110	75	100	100	
Public notices published	110	120	100	100	100	
Invitations to Bid published	69	40	40	40	40	
Liability claims received	100	110	100	100	100	
Campaign and Economic						
Interests Statements processed	72	300	250	250	300	
Elections held	0	1	1	0	1	
Public records requests						
and public information requests	6,300	5,200	6,500	6,500	6,000	
Staff information requests	2,115	2,600	2,000	2,000	2,000	
Bid openings	30	25	20	20	20	
Subpoenas received	58	50	50	50	50	
Documents notarized	62	100	100	80	100	
Committee/Commission						
appointments processed	44	100	10	10	10	
Review records destruction items	878	3,000	200	200	200	
Ordinances codified	22	20				
Documents imaged	2,504	2,000	1,000	1,000	1,000	
Pages imaged	30,847	30,000	10,000	10,000	10,000	



**DEPARTMENT:** Administrative Services



The Administrative Services Department recommends fiscal policies to City management and implements such policies. The department provides fiscal support to all City Departments and programs and ensures that the fiscal affairs of the City are effectively managed in accordance with the City's municipal code, policies, and state and federal statutes. The primary activities of the department include budget administration, accounting and financial reporting, Water Utility billing and collections, business registration, purchasing, and investment of City funds. The department is also responsible for administration of many City contracts, including computer services and refuse collection.

#### Goals

Maintain a high level of customer service to the public and City departments.

Administer and collect the full amount of revenues due the City, including Water Utility payments, business and general tax revenues, and a variety of departmental fees.

Invest the City's portfolio consistent with the Investment Policy, focusing on safety and liquidity.

Produce financial reports for use by the City Council, City Manager, and City departments.

Provide timely and effective support services for City departments, such as payroll, accounts payable, accounts receivable, cashiering, utility billing, purchasing, and Information Technology support.

Prepare in a timely manner the monthly Treasurer's Report, biannual operating budget and Comprehensive Annual Financial Report (CAFR).

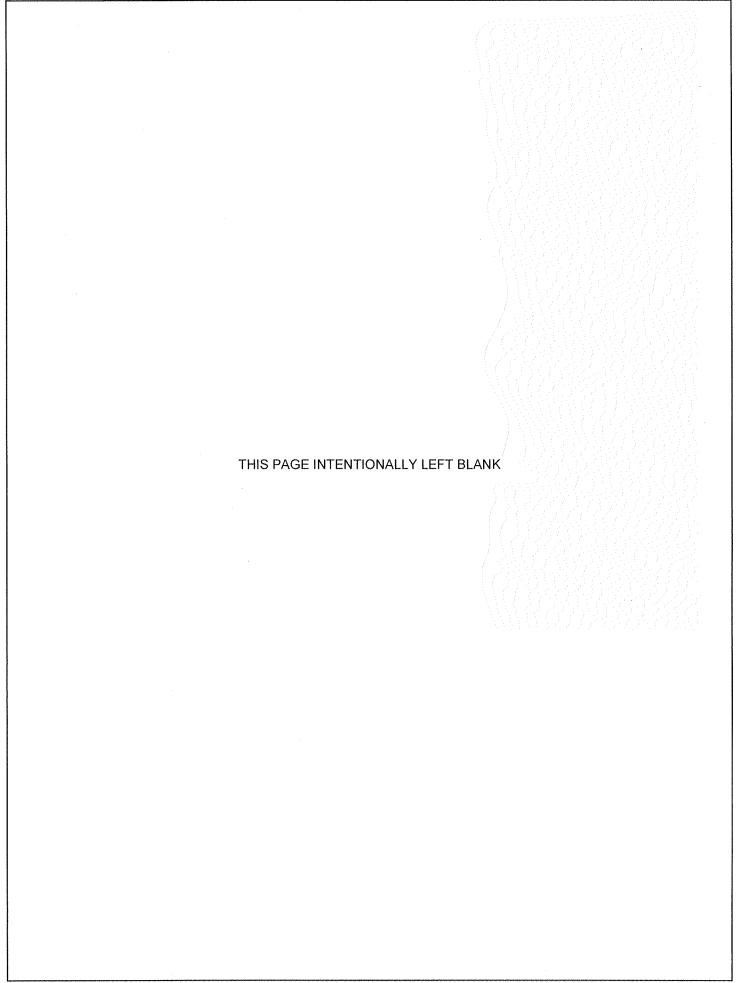
Incorporate proven technologies and changes in procedures into the department's operations to enhance customer service, increase efficiency and productivity, and reduce costs.

**DEPARTMENT:** Administrative Services

	DEPA	RTMENT SUMM	ARY		
	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	Adopted
Regular Employees	32.3	33.0	33.0	33.0	33.0
Nonregular Hours	02.0	00.0	33.0	33.0	33.0
3					
Salaries & Benefits	\$3,039,715	\$3,459,278	\$3,459,278	\$3,504,340	\$3,569,696
Maintenance & Support	13,469,257	14,613,109	14,604,149	13,814,877	14,125,837
Capital Outlay	1,096,392	2,408,615	2,417,575	180,000	180,000
Subtotal	17,605,364	20,481,002	20,481,002	17,499,217	17,875,533
Less Allocations	(2,541,240)	(2,348,655)	(2,348,655)	(3,285,378)	(3,300,039)
Total Operating Budget	\$15,064,124	\$18,132,347	\$18,132,347	\$14,213,839	\$14,575,494
		-	ALVOIO		
	DEPARI	MENT FUND AN	ALYSIS		
				2015-16	2016-17
Fund No. and Title				<u>Adopted</u>	<u>Adopted</u>
40 Camaral					
10 - General 23 - Sanitation				\$2,151,776	\$2,181,214
44 - Water				47,256	48,195
46 - Refuse Collection				1,376,510 10,232,000	1,398,385
47 - Sewer				39,317	10,538,000 40,097
58 - Debt Service Reserve				228,142	228,142
66 - Group Insurance				31,758	32,389
68 - Information Technology				3,253,620	3,267,650
74 - Capital Projects				5,000	5,000
89 - Successor Agency				133,838	136,461
Subtotal				17,499,217	17,875,533
Less Allocations:					
66 - Group Insurance				(31,758)	(20, 200)
68 - Information Technology				(31,756)	(32,389)
1 co information reciniology				(3,233,020)	(3,267,650)
Total				\$14,213,839	\$14,575,494

**DEPARTMENT:** Administrative Services

DEPARTMENT PERSONNEL SUMMARY								
Position Classification	2013-14 Budgeted	2014-15 Budgeted	2015-16 Budgeted	2016-17 <u>Budgeted</u>				
	Regular	Employees - Ful	I-Time Equivalen	<u>it Positions</u>				
Director of Administrative Services	1.0	1.0	1.0	1.0				
Information Technology Manager	1.0	1.0	1.0	1.0				
Revenue Manager	1.0	1.0	/ / 1.0	1.0				
Fiscal Services Manager	1.0	1.0	1.0	1.0				
IT Project/Programmer Manager	1.0	1.0	1.0	7 / 7 / 1.o // ·				
Purchasing Manager	1.0	1.0	1.0	1.0				
Accounting Supervisor	1.0	1.0	1.0	1.0				
GIS Specialist	1.0	1.0	1.0	1.0				
Network Specialist	1.0	1.0	1.0	4.66 (1.0 ) (1.0 ) (1.0 ) (1.0 ) (1.0 ) (1.0 ) (1.0 ) (1.0 ) (1.0 ) (1.0 ) (1.0 ) (1.0 ) (1.0 ) (1.0 ) (1.0 )				
Webmaster	1.0	1.0	1.0	1.0				
Utility Services Supervisor	1.0	1.0	1.0	MA A A 1.0				
Accountant II	3.0	3.0	3.0	3.0				
Lead Customer Service Representative	1.0	1.0	1.0	1.0				
Revenue Specialist	1.0	1.0	1.0	1.0				
Payroll Technician	1.0	1.0	2.0	2.0				
Information Systems Assistant	1.0	1.0	1.0	1.0				
Utility Systems Specialist	1.0	1.0	1.0	1.0				
Account Clerk III	1.0	1.0	0.0	1644000				
Account Clerk II	5.5	6.0	6.0	6.0				
Customer Service Representative	6.8	7.0	7.0	7.0				
Total Regular Employees	32.3	33.0	33.0	33.0				
		Nonregular En	nployees - Hours					
Total Nonregular Hours	200	200						



**DEPARTMENT:** Administrative Services **PROGRAM:** 2161 Administration

#### PROGRAM DESCRIPTION/GOALS

The Administration Program is responsible for management of the department's divisions and coordination with other City departments. It establishes policies and procedures for the overall direction of the department and provides administrative support for the various programs.

#### **Goals**

Ensure the safety and security of the City's assets.

Administer investments in a sound, prudent and efficient manner consistent with the City's Investment Policy.

Monitor CalPERS pension costs and incorporate the fiscal impact in the Budget and financial forecast.

Monitor and update spendable fund balance reports for the City Manager and City Council on an ongoing basis.

#### **PROGRAM OBJECTIVES**

Provide accurate and timely financial reports to the City Council.

Invest City funds in accordance with state laws and City of Fullerton Investment Policy.

Provide departments with innovative solutions to improve departmental efficiencies, reduce costs and provide better service.

Improve department effectiveness through increased communication and transparency.

	PROGRAM SUMMARY				
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	1.0	1.0	1.0 Visible	44, 4), 416, 15, 15, 15, 15, 15, 15, 15, 15, 15, 15	3.35 / 3.55 A. 1.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$225,327 14,993 -	\$230,321 15,410	\$230,321 15,410	\$219,321 17,265	\$223,271 17,817
Subtotal Less Allocations Total Operating Budget	240,320 (24,484) \$215,836	245,731 (21,010) \$224,721	245,731 (21,010) \$224,721	236,586 (21,932) \$214,654	241,088 (22,325) \$218,763
	PRO	GRAM REVENU	ES		
Revenue Source	2013-14 <u>Actual</u>	2014-15 Budget	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>
General Fund Water Fund Refuse Fund	\$194,600 11,376 9,860	\$202,796 11,414 10,511	\$202,796 11,414 10,511	\$192,722 21,932	\$196,435 22,328
Total	\$215,836	\$224,721	\$224,721	\$214,654	\$218,763

**DEPARTMENT:** Administrative Services **PROGRAM:** 2163 Fiscal Services

#### PROGRAM DESCRIPTION/GOALS

The Fiscal Services division is responsible for maintaining a system of internal controls that safeguard the City's assets and provides financial management and reporting, budgeting, payroll, accounts payable, accounts receivable, and accounting services for the City, consistent with the highest professional standards and in accordance with legal requirements and generally accepted accounting principles.

#### Goals

Monitor and implement new Governmental Accounting Standards Board (GASB) pronouncements in a timely manner, including GASB 68 compliance.

Determine feasibility of implementing an e-payables program to increase efficiency, reduce mail costs and generate revenue.

**PROGRAM SUMMARY** 

Assist Human Resources with implementation of Affordable Care Act requirements.

Conduct an IRS compliance audit.

Develop and implement a formal cost allocation plan.

Cross train all accounting staff.

	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	<u>Budget</u>	Projected	<u>Adopted</u>	<u>Adopted</u>
Regular Employees	10.5	12.0	12.0	12.0	12.0
Nonregular Hours					
Salaries & Benefits	\$778,346	\$888,629	\$888,629	\$1,048,961	\$1,071,604
Maintenance & Support	666,448	686,612	677,652	476,120	473,106
Capital Outlay	<b></b>	•	8,960		
Subtotal	1,444,794	1,575,241	1,575,241	1,525,081	1,544,710
Less Allocations	(21,544)	(25,610)	(25,610)	(31,758)	(32,389)
Total Operating Budget	\$1,423,250	\$1,549,631	\$1,549,631	\$1,493,323	\$1,512,321
	PRO	GRAM REVENU	ES		***************************************
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	Budget	Projected	Adopted	Adopted
Police Alarm Permits	\$66,852	\$71,000	\$71,000	\$70,000	\$70,000
General Fund	1,042,088	1,144,979	1,144,979	954,591	969,129
Debt Service Fund	228,142	228,142	228,142	228,142	228,142
Sanitation Fund		-		38,544	39,323
Water Fund	81,914	96,024	96,024	121,625	123,793
Sewer Fund	4,254	4,486	4,486	30,605	31,225
Capital Improvements Fund	0	5,000	5,000	5,000	5,000
			***	44,816	45,709
Successor Agency			<u> </u>		

**DEPARTMENT:** Administrative Services PROGRAM: 2163 Fiscal Services

#### **PROGRAM OBJECTIVES**

Coordinate all financial audits including the annual audit, Single Audit, Gas Tax Audit, AQMD Audit and various State and local grant audits.

In conjunction with the annual audit, prepare the Comprehensive Annual Financial Report (CAFR) in accordance with the GFOA award program guidelines for excellence by December 31st.

Complete State Controller's Reports, Street Report and other federal, state, and county reports with applicable deadlines.

Prepare and implement the City's two-year budget.

Ensure all employee and vendor payments are processed on time, accurately, and in compliance with City, State, and Federal requirements.

Process biweekly payrolls to over 800 employees.

Issue W-2's, process open enrollment changes and calculate annual leave conversions by January 31st each year.

Ensure all biweekly, quarterly, and annual tax remittances and report filings are completely accurately and timely.

Administer the City's billed receivables and maintain the collection of delinquent accounts

Complete month-end closings in a timely manner.

	PROGRAM P	ERFORMANCE I	MEASURES		
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17
Workload Measures	<u>Actual</u>	Budget	Projected	Adopted	Adopted
Deurall abouts issued	1,170	1,100	960	980	990
Payroll checks issued Direct Deposits Issued	18,320	20,900	18,790	18,870	18,920
W-2s Issued	920	20,900	940	960	980
General Checks Issued	8,710	8,220	9,000	9,000	9000
General Direct Deposits Issued	2,600	2,530	2,760	2,760	2,760
Library Checks Issued	200	220	200	200	200
Library Direct Deposits Issued	40	30	40	40	40
Invoices billed	7,900	7,000	7,550	7,900	7,900
Amount billed	\$3,193,000	\$7,000,000	\$3,807,800	\$3,922,000	\$4,039,700
Amount sent to collection					
agencies as a % of	2.00/	4 (00/	1.00/	1.00/	4.00/
amount billed  New Police alarm permits	2.0%	1.0%	1.0%	1.0%	1.0%
issued	500	500	580	620	650
Total Police alarm permits	4,960	4,600	5,540	5,590	5,610
False alarms billed	4,130	4,500	4,300	4,420	4,460

**DEPARTMENT:** Administrative Services **PROGRAM:** 2164 Purchasing

## PROGRAM DESCRIPTION/GOALS

The Purchasing Program provides a wide range of services that support the operating needs of City departments, including contracting for supplies, equipment, and services at competitive costs.

#### Goals

Provide efficient and effective procurement of quality supplies, equipment, and services for the City's operating departments at competitive prices.

Enrich customer service and increase efficiency by integrating current technology with updated procedures.

Join with other public agencies in cooperative procurement programs to reduce costs wherever possible.

PROGRAM SUMMARY						
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted	
Regular Employees Nonregular Hours	2.0	2.0	2.0	2.0	2.0	
•	<b>#440.000</b>		<b>6402.042</b>	<b>#</b> 400.407	<b>#</b> 400 400	
Salaries & Benefits Maintenance & Support Capital Outlay	\$149,220 25,940	\$183,913 37,890	\$183,913 37,890	\$182,187 30,932	\$186,490 31,229	
Subtotal Less Allocations	175,160	221,803	221,803	213,119	217,719	
Total Operating Budget	\$175,160	\$221,803	\$221,803	\$213,119	\$217,719	
	PRO	GRAM REVENU	JES			
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted	
General Fund Sanitation Fund	\$157,055 -	\$200,774 -	\$200,774 -	\$181,013 8,712	\$185,023 8,872	
Water Fund Sewer Fund	11,979 6,126	14,723 6,306	14,723 6,306	14,682 8,712	14,952 8,872	
Total	\$175,160	\$221,803	\$221,803	\$213,119	\$217,719	

**DEPARTMENT:** Administrative Services **PROGRAM:** 2164 Purchasing

## **PROGRAM OBJECTIVES**

Provide courteous and professional customer service to operating departments.

Maintain current goal of five-day turnaround time or less on requisitions and purchase orders 90 percent of the time.

Negotiate early payment discounts and assist Accounts Payable in obtaining discounts.

Ongoing development, expansion and maintenance of the Division's vendor database.

Manage the Cal Card program and provide monthly reconciliations to Accounting.

Provide oversight of various contracts for the City.

Explore additional contracts to provide online ordering from approved catalogs and vendors.

Ensure daily mail and supply delivery and pick ups are made timely.

Conduct an audit of the procurement practices of the City.

Revise Purchasing Policy to ensure best practices in accordance with all Federal, State and local laws and regulations.

Enhance online capabilities to ensure improved customer service to all vendors and bidders.

PROGRAM PERFORMANCE MEASURES					
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted
Purchase requisitions	2,474	1,700	2,500	2,500	2,500
Written purchase orders	967	1,100	1,100	1,100	1,100
Contract purchase orders	201	200	200	200	200
Verbal purchase orders	280	350	300	300	300
Cal Card purchases	\$535,546	\$400,000	\$550,000	\$550,000	\$550,000

**DEPARTMENT:** Administrative Services | **PROGRAM:** 2165 Revenue

#### PROGRAM DESCRIPTION/GOALS

The Revenue Division is responsible for the receipt, custody and recordation of all City revenues. The Division consists of two sections: Revenue Management and Utility Services.

The Revenue Management section is responsible for the administration of the business registration program, transient occupancy and oil extraction taxes, airport fixed-based (FBO) and other lease payments, franchise fees, the refuse collection contract with MG Disposal and other revenue producing contracts. Division staff also manages the SB 90 claim reimbursement program.

The Utility Services section is responsible for the billing and collection of citywide utility services accounts including water, residential trash and sewer fees. Division staff provides customer service for the public and centralized cashiering services for all City departments. This division is also responsible for billing and collecting paramedic subscription fees for the fire department and promoting donation programs for the City.

#### Goals

Evaluate cash flow on a daily basis to ensure sufficient liquidity to meet current and future operating needs. Direct and review procedures to ensure revenue is handled properly and deposited timely. Administer the City's franchise agreements to maximize revenue and ensure compliance with City ordinances. Continue outreach strategies to ensure business registration compliance. Assist City Treasurer with overseeing City investments.

Provide timely utility billing of the City's customers. Oversee the City's state-mandated (SB 90) cost reimbursement program to secure full compensation and timely reporting. Promote and provide positive customer services relations with utility customers and the general public.

PROGRAM SUMMARY						
	2013-14	2014-15	2014-15	2015-16	2016-17	
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>	
Regular Employees	12.8	12.0	12.0	12.0	12.0	
Nonregular Hours	• "					
Salaries & Benefits	\$930,350	\$965,898	\$965,898	\$960,305	\$982,838	
Maintenance & Support**	10,561,407	11,204,359	11,204,359	10,910,288	11,221,603	
Capital Outlay	1,767	90,000	90,000	-		
Subtotal	11,493,524	12,260,257	12,260,257	11,870,593	12,204,441	
Less Allocations	***	**		**		
Total Operating Budget	\$11,493,524	\$12,260,257	\$12,260,257	\$11,870,593	\$12,204,441	
	PF	ROGRAM REVEN	IUES		···	
	2013-14	2014-15	2014-15	2015-16	2016-17	
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>	
Business License Review	\$5,602	MPR	\$6,000	-	-44	
Parking Permits	5,660	3,000	6,000	**	**	
General Fund	309,060	423,467	414,467	331,300	338,377	
Water Fund	1,236,278	1,349,506	1,349,506	1,218,271	1,237,312	
Refuse Collection & Disposal	9,936,924	10,484,284	10,484,284	10,232,000	10,538,000	
Successor Agency			***	89,022	90,752	
Total	\$11,493,524	\$12,260,257	\$12,260,257	\$11,870,593	\$12,204,441	
	Section of the sectio					

**DEPARTMENT:** Administrative Services **PROGRAM:** 2165 Revenue

#### **PROGRAM OBJECTIVES**

#### **REVENUE**

Collect and process all tax filings (business, transient occupancy, oil extraction) and manage revenue contracts (franchise agreements, fixed-based operators, rents, etc.) as scheduled and use appropriate follow-up methods on any late filings.

Assist the City Treasurer with overseeing the City's investments to ensure consistency with the City's Investment Policy.

Coordinate SB 90 activities with all departments to ensure timely filing of state-mandated cost reimbursement claims.

Administer contract for recycling and solid waste handling services with MG Disposal. Work closely with MG Disposal to amend contract and include new legislative requirements including organics recycling.

Oversee Transit Occupancy Tax audit.

#### **UTILITY SERVICES**

Bill utility services customers in accordance with the billing schedule and compliance with the City's Water Rates, Rules and Regulations.

Respond to all water customer service phone inquiries in a timely manner.

Deposit all City funds within 24 hours of receipt.

Obtain scope of work and technical requirements to evaluate implementation and installation of an Interactive Voice Response system to contact utility customers regarding delinquent bills and pending shut-off status, and to allow customers to make automated payments over the phone.

Evaluate the ability to enhance online utility services bill payment program to securely retain customer credit card information so customers no longer have to re-enter their information every time their utility bill is paid.

Obtain scope of work to modify utility billing software to allow for creation of "master accounts" that consolidate utility bills for owners of multiple properties.

Obtain scope of work to modify utility billing software to better assist online payment customers when their User Name and Passwords are forgotten and need to be reset.

Implement ability for e-billing of utility bills to accommodate customer requests which will save on postage and printing

#### PROGRAM PERFORMANCE MEASURES Performance/ 2013-14 2014-15 2014-15 2015-16 2016-17 Workload Measures Actual Projected Budget Adopted Adopted Business applications processed 1,471 1.450 1,430 1,450 1,450 Business renewals processed 7,665 7.700 7.700 7.700 7,700 Utility payments processed 195,980 196,000 194,240 195,000 195,000 Paramedic payments (residential) 15,630 16,670 13,560 13,500 13,500 Customers served at city hall 24.689 24,700 23,500 24,000 24,000 Customers served at community ce 406 64 500 1,000 1.000

**DEPARTMENT:** Administrative Services **PROGRAM:** 2166 Information Technology

#### PROGRAM DESCRIPTION/GOALS

The Information Technology Division is responsible for the administration and operation of the City's management information systems and resources. This Division oversees the day-to-day operations of the City's computer center, maintenance and support of software applications, training and support of personal computers, central computer and network server maintenance, and planning for future system/software resource requirements in the City.

IT staff provide support for all major software on the City's network and support of certain specialized personal computer (PC) applications and the Library system. Major applications on the City's computers include police records and dispatching; financial and payroll systems; city paramedic, water, and refuse billing; purchasing; Engineering and Planning permits; business registration; document imaging; computer aided design (CAD); and the Geographic Information System (GIS). The computer center and Help Desk are currently staffed from 7:00 a.m. to 5:30 p.m.

The Division is planning to continue to implement upgrades to the City's network system in 2015-16, including updating to the new operating system, Windows Server 2012 R2 and migration to a VoIP phone system.

	PRO	OGRAM SUMMA	RY		
	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	Budget	Projected	Adopted	Adopted
Regular Employees	6.0	6.0	6.0	6.0	6.0
Nonregular Hours					
Salaries & Benefits	\$713,371	\$790,517	\$790,517	\$693,566	\$705,493
Maintenance & Support	1,636,077	2,134,838	2,134,838	2,358,122	2,359,832
Capital Outlay	1,094,625	2,318,615	2,318,615	180,000	180,000
Subtotal	3,444,073	5,243,970	5,243,970	3,231,688	3,245,325
Less Allocations	(2,495,212)	(2,302,035)	(2,302,035)	(3,231,688)	(3,245,325)
Total Operating Budget	\$948,861	\$2,941,935	\$2,941,935		
	PRO	GRAM REVENU	ES		
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	Budget	Projected	<u>Adopted</u>	Adopted
IT Support Fees Costs Allocated to	\$3,444,073	\$5,243,970	\$5,243,970	\$3,231,688	\$3,245,325
Various Departments	(2,495,212)	(2,302,035)	(2,302,035)	(3,231,688)	(3,245,325)

\$2.941.935

\$2.941.935

\$948.861

Total

**DEPARTMENT:** Administrative Services | **PROGRAM:** 2166 Information Technology

#### PROGRAM OBJECTIVES

Upgrade Windows 2003 Servers to Windows 2012 R2 2015:

IT will complete the process of migrating Windows 2003 servers to Windows 2012 R2. The migration will utilize the newly implemented Dell Storage Area Network and Vmware Virtualization technology which will allow the City to continue to consolidate servers and reduce licensing and support costs.

Upgrade Intrusion Prevention System 2015:

The City's network is under attack daily by malicious users and software from the internet. Our current Intrusion Prevention System – which prevents these attacks from becoming successful - is over 6 years old and is no longer supported by the manufacturer. To prevent exposure to security threats, IT will be transitioning to one of today's "Next Generation Security" Firewalls for better management and security of the City's network.

Network Upgrade and Redesign 2016-2017:

To allow for the integration of the new Cisco Voice over IP Phone System into the City's data network, IT will continue to upgrade and replace network equipment approaching "End of Support Life". The Police and Library network will be redesigned to allow for integration of voice, better security, management and be more efficient in handling today's data needs.

Upgrade Financial ERP Software 2015:

As a consequence of the server and workstation upgrades, core Finance applications will similarly require software upgrades to ensure continued proper operations. This will include a new and improved version of security and workflow as part of the Financial system upgrade.

Upgrade and switchover Selectron IVR for VOIP phone system 2015:

To enable the public to schedule appointments with Building Inspectors, the Community Development permitting software (Tidemark) interfaces with an Interactive Voice Response solution developed by Selectron Technologies. Currently the hardware for this solution is over 7 years old and incompatible with the new VOIP phone system being installed citywide. IT will assist in a smooth transition to this upgraded system.

Upgrade Current Business Registration System 2015:

The City will be migrating to HdL's Prime Business License and Web Module system which will require custom reports created by IT staff for the existing system to be modified to interface with HdL's database.

Develop New Custom Interfaces and Reports for 3rd Party Software 2015-2017:

IT staff will continue to pursue the development of custom interfaces and reports while maintaining and/or upgrading

ando hereo o martine su de companyo de	PROGRAM PERFORMANCE MEASURES					
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>	
Help Desk requests	1,900	2,690	3,000	3,000	3,000	
# applications maintained	120	125	140	140	140	
Network users supported	850	825	850	850	850	
# PC's/servers maintained # of mobile data access	640	632	690	690	690	
devices supported	75	110	110	115	115	
# printers supported/serviced	215	215	220	220	220	

**DEPARTMENT:** Administrative Services **PROGRAM:** 2182 General Government

## PROGRAM DESCRIPTION/GOALS

The General Government program accounts for costs that are general in nature and do not pertain to any one department.

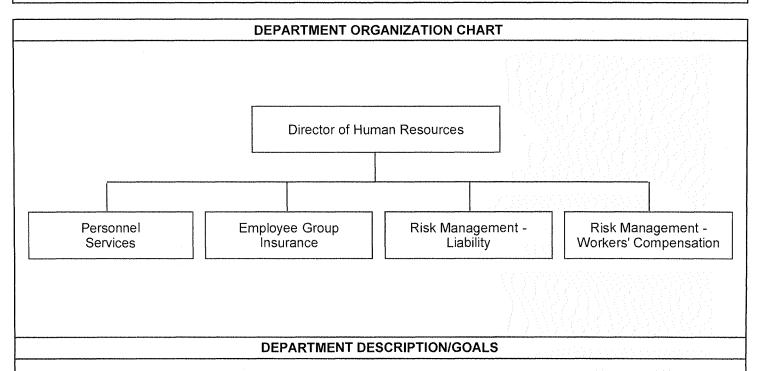
The amount in salaries and benefits reflects the estimated accrued leave payouts to retiring employees.

The Maintenance and Support budget includes the cost for city wide postage.

In 2013-14, this program covered the debt service payments to the Liability Insurance Fund for the 2013 Judgement Obligation bonds. In 2015-16, it will be moved back to the Liability Insurance Fund to be allocated to all departments.

	PROGRAM SUMMARY					
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted	
Regular Employees Nonregular Hours	0.0	0.0	0.0	0.0	0.0	
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal	\$243,102 564,392 	\$400,000 534,000 	\$400,000 534,000 	\$400,000 22,150 - 422,150	\$400,000 22,250 422,250	
Less Allocations Total Operating Budget	\$807,494	\$934,000	\$934,000	\$422,150	\$422,250	
	PRC	OGRAM REVENU	ES	**************************************		
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 <u>Projected</u>	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>	
General Fund	\$807,494	\$934,000	\$934,000	\$422,150	\$422,250	
Total	\$807,494	\$934,000	\$934,000	\$422,150	\$422,250	

DEPARTMENT: Human Resources



The Human Resources Department provides a wide range of services to the organization and its employees in the areas of personnel services, labor relations, benefits administration, workers' compensation, tort liability, and property/casualty insurance. The department strives to support the missions of the other City departments and to serve the needs of the City's diverse workforce. Fullerton has approximately 710 full-time equivalent positions in a variety of fields, many of which have unique personnel needs. The majority of City employees are represented by one of seven bargaining units recognized under state law. The City's personnel system is merit based and is conducted in accordance with federal, state, and local laws which govern the relationship between the City and its employees.

The Human Resources Department operates four divisions, serving both internal and external customers:

- Personnel Services, responsible for recruitment, classification, pay, and labor relations.
- Liability, responsible for the self-insured liability claims program and the property/casualty insurance program.
- Group Insurance, responsible for employee benefit programs.
- Workers' Compensation, responsible for the self-insured workers' compensation program.

#### <u>Goals</u>

The mission of the Human Resources Department is to operate effective and efficient personnel and risk management systems consistent with current law and professional practices, administered in a fair and equitable manner, and to provide superior customer service to employees, departments, potential employees, and members of the community.

**DEPARTMENT:** Human Resources

	DEPA	RTMENT SUMM	ARY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted
Regular Employees Nonregular Hours	8.85 200	8.85	8.85 1,500	8.85 750	8.85 750
Salaries & Benefits Maintenance & Support Capital Outlay	\$801,357 13,648,980	\$918,890 17,854,252	\$918,890 17,930,252	\$988,043 18,385,633	\$1,016,090 19,669,885
Capital Outlay Subtotal Less Allocations Total Operating Budget	14,450,337 (16,435,522) (\$1,985,185)	18,773,142 (18,236,422) \$536,720	18,849,142 (18,236,422) \$612,720	19,373,676 (18,586,483) \$787,193	20,685,975 (19,890,442 \$795,534
Total Operating Budget				Ψ707,195	4783,334
	DEPART	MENT FUND AN	ALYSIS		
Fund No. and Title				2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
10 - General 23 - Sanitation				\$719,042 8,310	\$725,897 8,500
14 - Water 17 - Sewer Enterprise 52 - Liability Insurance				27,720 5,560 4,721,030	28,360 5,680 5,249,240
55 - Clability Insurance 65 - Workers' Compensation 66 - Group Insurance 39 - Sucessor Agency				3,564,530 10,300,923	3,745,510 10,895,69
Subtotal				26,561 19,373,676	27,097
Less Allocations: 62 - Liability Insurance				(4,721,030)	(5,249,240
65 - Workers' Compensation 66 - Group Insurance				(3,564,530) (10,300,923)	(3,745,510 (10,895,691
Total Allocations			, ·	(18,586,483)	(19,890,44
Total Budget			:	\$787,193	\$795,534

**DEPARTMENT:** Human Resources

DEPARTMENT PERSONNEL SUMMARY								
Position Classification	2013-14 Budgeted	2014-15 <u>Budgeted</u>	2015-16 Budgeted	2016-17 Budgeted				
	Regular E	mployees - Full-	Time Equivalent P	ositions				
Director of Human Resources Risk Manager Personnel Services Manager Risk Management Analyst Personnel Analyst Employee Benefits Specialist Risk Management	1.00 1.00 1.00 1.00 1.00	1.00 1.00 1.00 1.00 1.00	1.00 1.00 1.00 1.00 1.00	1.00 1.00 1.00 1.00 1.00				
Specialist	0.85	0.85	0.85	0.85				
Personnel Technician Clerical Assistant III	1.00 1.00	1.00 1.00	1.00 1.00	1.00 1.00				
Total Regular Employees	8.85	8.85	8.85	8.85				
Nonregular Employees - Hours								
Total Nonregular Hours	<u> </u>	0	750	750				

**DEPARTMENT:** Human Resources **PROGRAM:** 2171 Personnel Services

#### PROGRAM DESCRIPTION/GOALS

This program has two major components. Personnel Services performs the functions of recruitment, testing, selection, classification, pay and retirement administration, training, and policy development. Employee Relations provides services in the areas of collective bargaining, the Employee Recognition Program, and consultation on personnel issues.

#### Goals

Operate a recruitment/retention program designed to attract high-quality applicants and meet the needs of current employees.

In accordance with Council direction, establish and maintain compensation packages which are fiscally responsible and maintain an acceptable level of competitiveness.

Provide for a fair and responsible system of personnel management to all City employees.

Resolve employee grievances at the lowest possible level.

PROGRAM SUMMARY								
	2013-14	2014-15	2014-15	2015-16	2016-17			
	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	<u>Adopted</u>			
Regular Employees	2.6	2.6	2.6	4.1	4.1			
Nonregular Hours	200	0	500	750	750			
Salaries & Benefits	\$368,086	\$369,000	\$369,000	\$524,190	\$533,150			
Maintenance & Support	402,471	908,990	908,990	795,315	796,070			
Capital Outlay		-	, <del></del>					
Subtotal	770,557	1,277,990	1,277,990	1,319,505	1,329,220			
Less Allocations	(173,213)	(291,580)	(291,580)	(555,370)	(557,530)			
Total Operating Budget	\$597,344	\$986,410	\$986,410	\$764,135	\$771,690			
	PRO	GRAM REVENU	ES					
	2013-14	2014-15	2014-15	2015-16	2016-17			
Revenue Source	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	<u>Adopted</u>			
General Fund	\$535,847	\$913,660	\$913,660	\$722,545	\$729,150			
Sanitation Fund	44	**	-	8,310	8,500			
Water Fund	40,037	44,265	44,265	27,720	28,360			
Sewer Enterprise Fund	21,460	28,485	28,485	5,560	5,680			
Group Insurance Costs	173,213	291,580	291,580	555,370	557,530			
Costs Allocated to								
Various Departments	(173,213)	(291,580)	(291,580)	(555,370)	(557,530)			
Total	\$597,344	\$986,410	\$986,410	\$764,135	\$771,690			

**DEPARTMENT:** Human Resources PROGRAM: 2171 Personnel Services

#### **PROGRAM OBJECTIVES**

Work with departments to coordinate Citywide emphasis on customer service.

Coordinate the negotiation process to timely achieve successor agreements in accordance with Council direction.

Through participation in a Task Force comprised of representatives from Administrative Services Payroll and IT Divisions and Human Resources Group Insurance and Personnel Services Divisions, review and prioritize IFAS components and capabilities awaiting data transfer or implementation and provide staff support to complete action items developed by the Task Force.

Design and implement a new customer satisfaction survey for the department.

Establish an eligibility list within one month of application deadline.

Notify applicants of their examination results within ten days of examination administration for standard recruitments.

Implement ancillary onsite training programs as appropriate.

Implement semiannual City wide training for the prevention of harassment, discrimination and retaliation.

				**************************************	
PRC	GRAM PERFO	RMANCE MEAS	URES		
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Eligibility lists established (within 1 month - single phase)	57%	80%	65%	80%	80%
Eligibility lists established (within 2 months - multiphase)	67%	80%	75%	80%	80%
Applicant notifications (within 10 days) Applications processed	83% 1,964	90% 100	85% 1,000	90% 1,000	90% 600
Recruitments New Employees Processed (Regular)	50 54	30 20	40 45	40 40	40 40
New Employees Processed (Non-Reg) Turnover rate (Regular Employees)	117 7.7%	120 11.1%	90 8.0%	120 7.0%	120 7.0%
Separations (Non-regular Employees) Job descriptions	90	100	80	120	120
Created Revised	0 3	2	4 6	2	2
Updated Special Projects Complaints filed with - DFEH,	1	2	1	1	1
EEOC, EDD/ALJ	1	2	1	2	2

**DEPARTMENT:** Human Resources **PROGRAM:** 2177 Risk Management - Liability

## PROGRAM DESCRIPTION/GOALS

This program provides loss funding for the City through a combination of a self-funding and commercial insurance. Allocations or "premiums" to departments based upon their loss histories, exposure to loss, and insurance needs are the primary funding source for the program. Staff is responsible for oversight of the liability claims program, including claims that fall within the self-insured retention level; litigation management; insurance review and consulting services for departments; and purchasing commercial insurance, including excess liability, airport liability, cyber liability, property and auto physical damage insurance.

#### Goals

Operate the self-funded liability claims program in compliance with applicable laws and best practices and in a fiscally responsible manner to control claim settlement, investigation, and legal costs while providing reasonable and prompt resolution of claims and litigated matters. Provide prompt and reliable contract and insurance review service to departments to ensure appropriate insurance requirements are established and met, thereby controlling risk exposure. Conduct ongoing evaluation of risk financing needs and secure appropriate insurance coverage at the lowest possible cost.

	PR	OGRAM SUMMA	RY	tenantina eranika	s en a gillega a g
	2013-14 <u>Actual</u>	2014-15 Budget	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	1.87	1.87	1.87	2.4	2.4
Salaries & Benefits Maintenance & Support	\$133,658 3,017,071	\$152,410 4,345,600	\$152,410 4,421,600	\$236,831 4,510,760	\$245,617 5,030,720
Capital Outlay Subtotal Less Allocations Total Operating Budget	3,150,729 (4,593,505) (\$1,442,776)	4,498,010 (4,497,790) \$220	4,574,010 (4,497,790) \$76,220	4,747,591 (4,721,030) \$26,561	5,276,337 (5,249,240) \$27,097
	PRO	GRAM REVENU	ES		
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
Risk Management Premiums Costs Allocated to	\$4,593,505	\$4,497,790	\$4,497,790	\$4,721,030	\$5,249,240
Various Departments Transfer (to) from Liability	(4,593,505)	(4,497,790)	(4,497,790)	(4,721,030)	(5,249,240)
Insurance Fund Successor Agency	(1,442,776)	220	76,220	26,561	27,097
Total	(\$1,442,776)	\$220	\$76,220	\$26,561	\$27,097

**DEPARTMENT:** Human Resources PROGRAM: 2177 Risk Management - Liability

#### **PROGRAM OBJECTIVES**

Work with the Third Party Administrator (TPA) to ensure compliance with Medicare, Medicaid, and SCHIP Extension Act (MMSEA) requirements on 100% of claims.

In conjunction with TPA resolve liability claims in a fair, timely, and cost-effective manner.

Complete an annual actuarial study of the Liability Program to ensure cash reserves are adequate to meet outstanding and expected liabilities.

Monitor commercial insurance availability and cost to ensure that appropriate coverages are secured at the best cost to the City.

Respond to requests for insurance review, other than those related to purchase requests, within three working days, 80 percent of the time.

	PROGRAM	PERFORMANCE	MEASURES		
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
MMSEA Reportable	2	4	2	4	4
Claims	118	110	100	110	110
Claims expenditures					
(settlement and legal costs)	\$2,628,165	\$3,024,000	\$2,888,294	\$3,090,890	\$3,290,300
Incurred claims					
(expenditures and	<b>#0.700.007</b>	<b>#0.440.000</b>	<b>@0.404.000</b>	AD 00# 000	<b>#0.70</b> 5.000
reserves on new claims)	\$3,782,867	\$3,416,000	\$3,481,000	\$3,635,000	\$3,795,000
Claims closed without	35	40	40	40	40
payment	30	40	40	40	40
Claims closed with total					
incurred in \$1 - \$20,000	55	65	75	e.e.	or.
range Claims closed with total	ວວ	60	75	65	65
incurred greater than	5	10	12	10	10
\$20,000					
Insurance review requests Self-insured retention/	1,019	850	1,000	1,000	1,000
	\$2M/\$30M	\$2M/\$30M	\$2M/\$30M	# A A C C O \ M A C O	# A A A C 20 A A A C 20
excess liability limit Percent of new	<b>ΦΔΙΝΙ/ΦΟΟΙΝΙ</b>	φ <b>ΖΙ</b> ΝΙ/Φ <b>3</b> ΟΙΝΙ	<b>Φ∠ΙΝΙ/Φ3</b> ΟΙΝΙ	\$2M/\$30M	\$2M/\$30M
claims closed within 12 months	56%	0.0%	50%	50%	50%
Ciaims closed within 12 months	JU 70	U.U 70	50 %	5070	30%

**DEPARTMENT:** Human Resources **PROGRAM:** 2178 Employee Group Insurance

#### PROGRAM DESCRIPTION/GOALS

The Employee Group Insurance Program is responsible for administration of various employee benefit plans, including medical, dental, vision, long-term disability, and life insurance plans; the employee assistance program; and the CalPERS retirement plan.

#### Goals

Administer medical, dental, and vision insurance plans and the employee assistance program for employees, retirees, and their dependents, which emphasize good health practices and responsible utilization, and provide quality, cost-effective coverage.

Maintain ancillary benefit plans that provide valuable coverage in the event of serious health problems.

Provide competent and reliable assistance with insurance and retirement issues to employees and retirees.

PROGRAM SUMMARY								
	2013-14	2014-15	2014-15	2015-16	2016-17			
	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	Adopted			
Regular Employees	2.2	2.2	2.2	0.0	0.0			
Nonregular Hours			1,000					
Salaries & Benefits	\$146,928	\$212,650	\$212,650					
Maintenance & Support	7,942,621	9,478,162	9,478,162	9,777,311	10,366,848			
Capital Outlay				-	-			
Subtotal	8,089,549	9,690,812	9,690,812	9,777,311	10,366,848			
Less Allocations	(8,089,549)	(9,690,812)	(9,690,812)	(9,777,311)	(10,366,848)			
Total Operating Budget					**			
	PRO	OGRAM REVENU	JES					
	2013-14	2014-15	2014-15	2015-16	2016-17			
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>			
Group Insurance Costs Costs Allocated to	\$8,089,549	\$9,690,812	\$9,690,812	\$9,777,311	\$10,366,848			
Various Departments	(8,089,549)	(9,690,812)	(9,690,812)	(9,777,311)	(10,366,848)			
Total		97	-	-				

**DEPARTMENT:** Human Resources PROGRAM: 2178 Employee Group Insurance

#### **PROGRAM OBJECTIVES**

Complete the bi-annual GASB 45 Other Post Employment Benefits study by April 15, 2017.

Conduct an Employee Health and Benefit Fair in fall 2016. Improve wellness and productivity by educating employees about self-awareness and self-care.

Implement health plan changes due to the Health Care Reform Act mandated in January 2014 including health benefits for non-regular employees working 30+ hours per work week. Continue to monitor and track non-regular hours to determine if they are eligible for health benefits.

Continue to review and implement Affordable Care Act mandated requirements.

Conduct two annual presentations to the various departments on the employee benefit programs.

Through participation in a Task Force comprised of representatives from Administrative Services Payroll and IT Divisions and Human Resources Group Insurance and Personnel Services Divisions, review and prioritize IFAS components and capabilities awaiting data transfer or implementation and provide staff support to complete action items developed by the Task Force.

Monitor and respond to Family and Medical Leave Act (FMLA) requests and certifications. Explore an improved process to track FMLA hours.

PROGRAM PERFORMANCE MEASURES								
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted			
MEDICAL INSURANCE Average annual cost per:								
Active employee	\$12,966	\$13,433	\$13,433	\$15,719	\$16,666			
Retiree under 65	\$4,342	\$7,063	\$7,063	\$7,950	\$9,061			
Premium expenditure distribution PPO HMO Opt-out savings	1: 22.0% 78.0% \$730,000	20.8% 79.2% \$750,000	20.8% 79.2% \$750,000	20.8% 79.2% \$800,000	20.8% 79.2% \$850,000			
Health and Benefit Fair participants	N/A	235	235	N/A	250			
Retirements processed	18	25	25	25	25			
Special Projects	5	5	5	6	6			

**DEPARTMENT:** Human Resources PROGRAM: 2179 Risk Management - Workers' Compensation

#### PROGRAM DESCRIPTION/GOALS

This program operates as an "insurance company" for the City. Funding for this program is provided by allocations or "premiums" to departments based upon total incurred for the last five years. The City is self-insured for most losses but purchases excess insurance for catastrophic losses.

Staff directs and monitors the activities of outside legal counsel and a third-party claims administrator. This program also provides general safety and loss control services to the organization.

#### Goals

Operate the Workers' Compensation Program in compliance with state law and in a fiscally responsible manner. Ensure the claims of injured employees are handled in a fair and timely manner to facilitate their return to work where indicated.

Operate the safety program in compliance with Occupational Safety and Health Agency (OSHA) regulations to reduce risk of injury to employees.

	PRO	OGRAM SUMMA	RY		
	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	Adopted
Regular Employees	2.18	2.18	2.18	2.4	2.4
Nonregular Hours		_,,,			
Salaries & Benefits	\$152,685	\$184,830	\$184,830	\$226,670	\$233,900
Maintenance & Support	2,286,817	3,571,500	3,571,500	3,337,860	3,511,610
Capital Outlay					ed Wale
Subtotal	2,439,502	3,756,330	3,756,330	3,564,530	3,745,510
Less Allocations	(3,579,255)	(3,756,240)	(3,756,240)	(3,564,530)	(3,745,510)
Total Operating Budget	(\$1,139,753)	\$90	\$90		
	PRO	GRAM REVENU	ES		
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	<u>Adopted</u>
Workers' Comp. Premiums Costs Allocated to	\$3,579,255	\$3,756,240	\$3,756,240	\$3,564,530	\$3,745,510
Various Departments	(3,579,255)	(3,756,240)	(3,756,240)	(3,564,530)	(3,745,510)
Interest Income	156,470	••	72,817		-
Reinsurance Recovery	13,879	-	20,000	-	-
Benefits Reimbursement 4850/TTD	108,163	150,000	148,000	150,000	150,000
Contributions (to) from	,	. ,	,	,	•
Workers' Comp. Fund	(1,418,264)	(149,910)	(240,727)	(150,000)	(150,000)
Total	(\$1,139,753)	\$90	\$90	<b></b>	**

**DEPARTMENT:** Human Resources PROGRAM: 2179 Risk Management - Workers' Compensation

## **PROGRAM OBJECTIVES**

Work with the Third Party Administrator (TPA) to ensure compliance with Medicare, Medicaid, and SCHIP Extension Act (MMSEA) requirements on 100% of claims.

Maintain 10 percent of fewer claims handled by legal counsel through a proactive and fair claims administrative process.

In conjunction with TPA resolve Workers' Compensation Claims in a fair and timely manner.

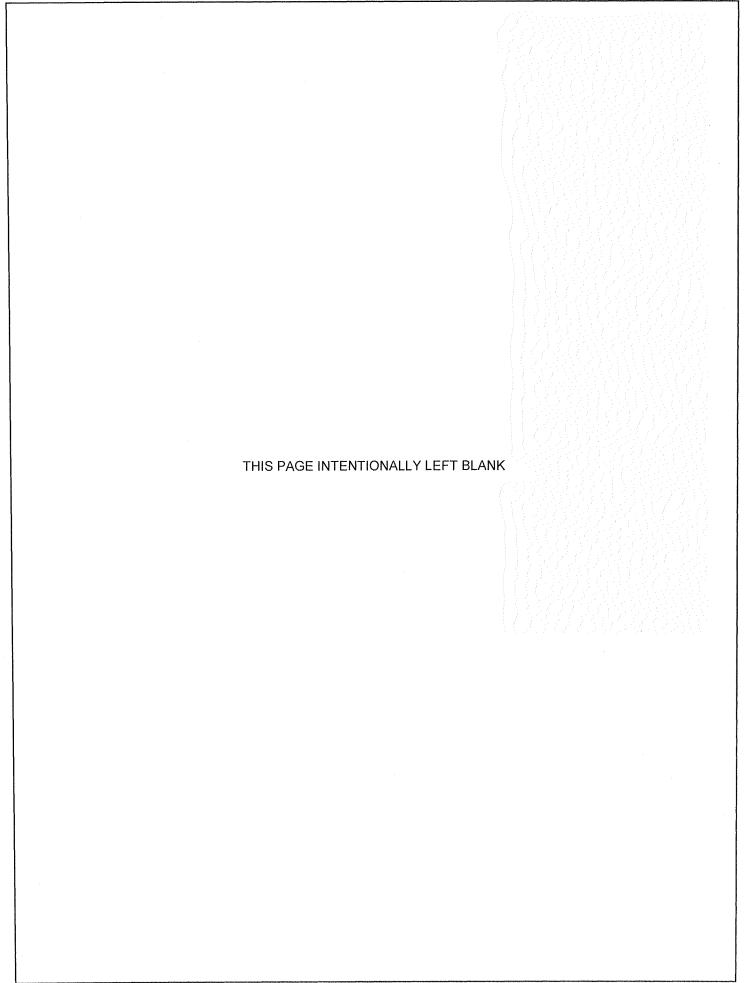
Complete annual actuarial study of the Risk Management Program to ensure cash reserves are adequate to meet outstanding and expected liabilities.

Complete an audit of the self-administered claims program by June 2017.

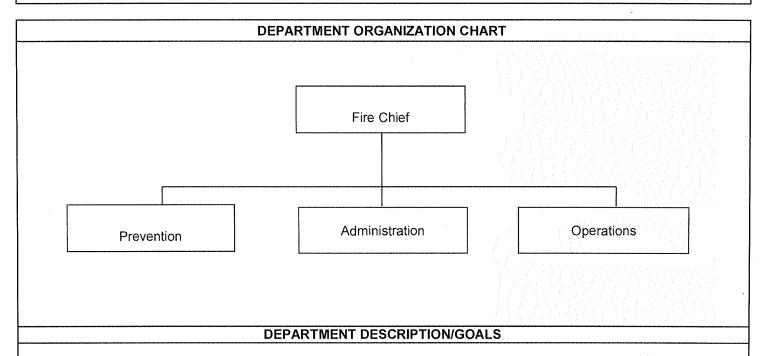
Maintain and update the Injury Illness Prevention Program (IIPP).

Annually compare the actuarial loss ratio with local agencies.

	PROGRAM	PERFORMANCE	MEASURES		
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>
MMSEA	7	35	12	20	20
Reported claims	103	120	110	120	120
Workers' Compensation Appeals Board filings	4	10	10	10	10
Claims referred to legal counsel	4%	6%	5%	4%	4%
Loss rates per \$100 of payroll	\$5.67	\$6.31	\$5.74	\$6.67	\$7.52
Self insured retention/ excess insurance	\$1M/\$75M	\$1M/\$75M	\$1M/\$75M	\$1M/\$75M	\$1M/\$75M
Claims expenditures (medical, indemnity, and expenses)	\$2.84M	\$2.3M	\$2.9M	\$3.1M	\$3.3M
Incurred claims (expenditures and reserves on new claims)	\$2.68M	\$3.28M	\$2.87M	\$3.36M	\$3.2M



DEPARTMENT: Fire



The Fullerton Fire Department is composed of 92 trained professional employees at six fire stations strategically located throughout the City. The department responds to fires, medical aids, hazardous conditions, and public assistance requests, such as aid to the elderly or physically challenged, vehicle lockouts, water damage, flooding, and sewer breaks. Fire Department employees conduct inspections and respond to complaints by enforcing laws and regulations designed to protect lives and property. Public education in the areas of fire safety, first aid, and disaster preparedness is provided upon request.

#### <u>Goals</u>

Protect the lives and property of the people in the City of Fullerton from the adverse effects of fires, sudden medical emergencies, or exposure to dangerous conditions created by either man or nature.

Oversee the City's Disaster Preparedness program and maintain the Emergency Operations Center in a state of readiness.

DEPARTMENT: Fire					
	DEPA	RTMENT SUMN	IARY		
	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	Adopted
Regular Employees	90.0	92.0	92.0	92.0	92.0
Nonregular Hours	4,127	2,080	4,860	3,562	3,562
	<b>44400000</b>	044.00=405	04440005		
Salaries & Benefits	\$14,382,204	\$14,627,185	\$14,406,355	\$14,760,045	\$15,377,79
Maintenance & Support	2,568,289	2,821,561	2,741,150	3,242,738	3,217,97
Capital Outlay Subtotal	111,352 17,061,845	30,000 17,478,746	65,000 17,212,505	90,000	50,00
ess Allocations	(38,250)	17,470,740		10,092,763	18,645,76
Total Operating Budget	\$17,023,595	\$17,478,746	(39,825) \$17,172,680	\$18,092,783	\$18,645,76
Total Operating Budget	Ψ17,020,000	Ψ17,470,740	Ψ17,172,000	Ψ10,032,703	Ψ10,043,70
	DEPART	MENT FUND AN	IALYSIS		
				2015-16	2016-17
Fund No. and Title				<u>Adopted</u>	Adopted
10.00				Villaneiro	
0 - General				\$17,999,766	\$18,551,02
23 - Sanitation				93,017	94,74
Γotal				\$18,092,783	\$18,645,76

**DEPARTMENT:** Fire

DEPARTMENT PERSONNEL SUMMARY							
Position Classification	2013-14 Budgeted	2014-15 Budgeted	2015-16 Budgeted	2016-17 Budgeted			
	Regular	Employees - Fu	ll-Time Equivalent	Positions			
	regular	Litipioyees - La	II- TIME Equivalent	r Colaciio			
Fire Chief	1.0	1.0	1.0	/ 1.0			
Deputy Chief/Operations	1.0	1.0	1.0	1.0			
Fire Marshal/Deputy Chief-Administration	1.0	1.0	1.0	1.0			
Battalion Chief	1.0	2.0	2.0	2.0			
Division Chief/Support Services	0.0	1.0	1.0	1.0			
Division Chief/Training	1.0	1.0	1.0	1.0			
Fire Captain	21.0	21.0	21.0	21.0			
Plan Check Specialist - Fire	1.0	1.0	1.0	1.0			
Fire Engineer	21.0	21.0	21.0	21.0			
Hazardous Materials Specialist I/II	2.0	2.0	2.0	2.0			
Environmental Compliance Specialist	1.0	1.0	1.0	/ / 1.0			
Firefighter	33.0	33.0	33.0	33.0			
Fire Prevention Specialist I/II	2.0	2.0	2.0	2.0			
Administrative Assistant I	1.0	1.0	1.0	/ / 1.0			
Customer Service Representative	1.0	3.0	3.0	3.0			
Clerical Assistant III	2.0	0.0	0.0	0.0			
Total Regular Employees	90.0	92.0	92.0	92.0			
		Nonregular E	mployees - Hours				
Total Nonregular Hours	2,080	2,080	3,562	3,562			

DEPARTMENT: Fire PROGRAM: 2221 Administration

## PROGRAM DESCRIPTION/GOALS

Administration provides overall leadership, coordination, and direction for the Fire Department. The program is responsible for the budget, analyzing programs, developing administrative procedures, recommending changes to increase productivity, and researching and preparing grant-funding proposals. Its daily operation forms a link between the community and other city departments, as well as the County of Orange, the state, and the federal government.

#### Goals

Provide a service level capable of saving lives and property.

Manage the City's Disaster Preparedness program and the Emergency Operations Center (EOC).

Efficiently and effectively manage the department.

PR	OGRAM SUMMA	<b>NRY</b>	<u> </u>	
2012 14	2014 15	2014 45	0045 40	004047
				2016-17
Actual	Budget	Projected	Adopted	<u>Adopted</u>
2.0	2.0	2.5	2.5	2.5
\$136,270	\$297,593	\$264,190	\$529,923	\$581,703
264,922	251,972	199,750	91,057	92,327
-	**	, e - e -		
401,192	549,565	463,940	620,980	674,030
(38,250)	-			
\$362,942	\$549,565	\$424,115	\$620,980	\$674,030
PRO	GRAM REVENU	ES		
2013-14	2014-15	2014-15	2015-16	2016-17
<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	<u>Adopted</u>
\$360,584	\$497,343	\$384,142	\$620,980	\$674,030
**	**	148		-
2,358	52,222	39,825	**	
\$362,942	\$549,565	\$424,115	\$620,980	\$674,030
	2013-14 <u>Actual</u> 2.0  \$136,270 264,922  401,192 (38,250) \$362,942  PRO  2013-14 <u>Actual</u> \$360,584  - 2,358	2013-14 2014-15 Actual Budget  2.0 2.0  \$136,270 \$297,593 264,922 251,972	Actual         Budget         Projected           2.0         2.0         2.5           \$136,270         \$297,593         \$264,190           264,922         251,972         199,750           401,192         549,565         463,940           (38,250)         -         (39,825)           \$362,942         \$549,565         \$424,115           PROGRAM REVENUES           2013-14         2014-15         2014-15           Actual         Budget         Projected           \$360,584         \$497,343         \$384,142           -         -         148           2,358         52,222         39,825	2013-14 Actual         2014-15 Budget         2014-15 Projected         2015-16 Adopted           2.0         2.0         2.5         2.5           \$136,270         \$297,593         \$264,190         \$529,923           264,922         251,972         199,750         91,057           -         -         -         -           401,192         549,565         463,940         620,980           (38,250)         -         (39,825)         -           \$362,942         \$549,565         \$424,115         \$620,980           PROGRAM REVENUES           2013-14         2014-15         2014-15         2015-16           Actual         Budget         Projected         Adopted           \$360,584         \$497,343         \$384,142         \$620,980           -         -         148         -           2,358         52,222         39,825         -

DEPARTMENT: Fire PROGRAM: 2221 Administration

## **PROGRAM OBJECTIVES**

Ensure a minimum of one Emergency Operations Center (EOC) drill is conducted each year.

Conduct city-wide disaster preparedness training each year.

Coordinate with Public Works to maintain a fully functional and up to date EOC.

Manage disaster preparedness to include oversight of the EOC and Citizens Emergency Response Team (CERT).

Apply for and manage available grants.

Manage customer service through a quality improvement program and handle customer inquiries according to department standards and expectations.

Coordinate with Public Works to maintain apparatus and facilities to meet adequate operational efficiencies and living standards.

Maintain department policies and procedures to ensure compliance with Federal, State, and County guidelines.

Continue to research additional areas where consolidation and cost efficiencies can be found with surrounding North Orange County cities.

	MEASURES				
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17
Workload Measures	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	<u>Adopted</u>

Workload measures appear in other programs.

**DEPARTMENT:** Fire **PROGRAM:** 2222 Operations

#### PROGRAM DESCRIPTION/GOALS

Operations is composed of three subprograms:

Fire Suppression - provides continuous fire control and suppression, technical rescue, medical aid, hazardous materials control, and related emergency services.

Emergency Medical Services - provides the delivery of basic and advanced life support services.

Fire Training - schedules, tracks and ensures compliance with county, state, and federally mandated and non-mandated training requirements. This subprogram is also responsible for citywide disaster preparedness, maintaining the EOC in a ready state, and training City employees to ensure mandates.

#### <u>Goals</u>

Deliver quality service in the community to save lives, protect property, and mitigate environmental emergencies.

Oversee minimum training standards for suppression personnel.

PROGRAM SUMMARY						
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>	
Regular Employees	76.0	80.0	80.0	80.0	80.0	
Nonregular Hours	2,071	1,780	3,060	2,000	2,000	
Salaries & Benefits	£42.4E4.0E4	<b>640 555 040</b>	<b>640 404 700</b>	<b>*40.477.44</b> 6	040.000.040	
	\$13,454,061	\$13,555,348	\$13,424,700	\$13,477,115	\$13,986,019	
Maintenance & Support	2,216,046	2,471,456	2,441,400	3,030,298	2,999,235	
Capital Outlay	111,352	30,000	65,000	60,000	50,000	
Subtotal Less Allocations	15,781,460	16,056,804	15,931,100	16,567,413	17,035,254	
Total Operating Budget	\$15,781,460	\$16,056,804	\$15,931,100	\$16,567,413	<u> </u>	
Total Operating Budget	\$10,701,400	Ψ10,030,004	φ15,931,100	<u>Φ10,307,413</u>	\$17,035,254	
	PRO	OGRAM REVENU	JES			
	2013-14	2014-15	2014-15	2015 10	2040 47	
Revenue Source	Actual			2015-16	2016-17	
Neveride Source	Actual	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>	
Prop. 172 Sales Tax	\$261,405	\$250,000	\$275,000	\$304,000	\$315,000	
Rents	-	22,500	22,500	22,500	22,500	
Fire Fees/Fireworks	11,703	50,000	25,350	30,350	30,350	
Fire Department Lease	34,589	34,900	33,500	36,000	37,000	
Medical Supply Reimbursement	110,261	105,000	118,000	118,000	118,000	
Paramedic Fees	1,371,409	1,550,000	1,345,000	1,402,000	1,402,000	
Cost Recovery/FD Response	30,046	7,000	250,000	-	aua .	
Reimbursed from other agencies	47,826	50,000	250,000	100,000	100,000	
General Fund	13,870,411	13,987,404	13,611,750	14,554,563	15,010,404	
Grants	43,810	**************************************	•	***	-	
		\$16,056,804				

**DEPARTMENT:** Fire PROGRAM: 2222 Operations

#### **PROGRAM OBJECTIVES**

Participate in countywide terrorism/homeland security coordination and training.

Train suppression personnel in all mandatory requirements to ensure efficiency during emergency and routine operations.

Oversee response times with the goal of meeting national response standards.

Conduct 3,000 fire inspections.

Monitor engine company response coverage to meet the needs of the community.

Maintain paramedic staffing at Council approved levels.

Enhance the Urban Search & Rescue and the Water Rescue programs with additional training and participation in drills as available.

Maintain an effective Tactical Emergency Medical System (TEMS) program and continue to work and train with the North Orange County SWAT.

Oversee the implementation of Automatic Vehicle Location (AVL) dispatch and monitor its effectiveness in service delivery.

Continue to facilitate the most effective use of fire department resources, including reviewing current and alternative deployment models.

PROGRAM PERFORMANCE MEASURES							
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17		
Workload Measures	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	<u>Adopted</u>		
Response times:	4.04	<b>~ 00</b>	4.00				
Fire calls	4:21	5:20	4:00	4:10	4:10		
Alpha (med. service call)	3:48	5:00	4:20	4:30	4:30		
Bravo (basic life support)	3:48	5:00	3:50	4:00	4:00		
Charlie (advanced life							
support)	3:36	5:00	3:50	4:00	4:00		
Delta (life threatening)	3:38	5:00	3:50	4:00	4:00		
Dispatched calls:							
Fires	209	400	250	350	350		
Hazmat situations	126	100	115	80	80		
Other emergencies*	83	1,000	150	500	500		
All other resources**	3,710	1,000	3,500	2,500	2,500		
Auto/Mutual aid given	905	1,300	1,075	1,100	1,100		
ALS (advanced life support)***	2,879	2,850	2,927	3,000	3,000		
BLS (basic life support)***	4,433	3,350	4,658	4,400	4,400		
Life safety inspections	3,382	2,500	3,000	3,000	3,000		
Training hours (mandatory)	27,005	25,000	22,000	25,000	25,000		
Public education coordination:		•		·			
CERT/CRV volunteers	110	50	140	155	160		
Citizen contact - suppression	18,429	20,000	20,000	20,000	20,000		
Citizen contact - events	97	100	100	100	100		

<sup>\*</sup>Downed power lines, bomb threats, weather related flooding, etc.

<sup>\*\*</sup>Vehicle lockouts, aid to the physically challenged, non-weather related flooding, fireworks, cancelled en route, etc.

<sup>\*\*\*</sup>Transports

**DEPARTMENT:** Fire Prevention

#### PROGRAM DESCRIPTION/GOALS

Fire Prevention is responsible for promoting public awareness of fire and life safety and enforcing the California Fire Code (based on the International Fire Code), the California Code of Regulations, and the California Health and Safety Code. The program oversees all fire inspections conducted annually by both fire inspectors and suppression personnel. Upon request, inspectors and specialists participate in community, school, civic, and private industry education outreach programs.

#### Fire Prevention is composed of three subprograms:

Environmental Protection - oversees state-mandated hazardous materials disclosure and underground storage tank laws and regulations. These programs are in place to protect first responders and the public from the threat of hazardous materials emergencies. Underground tank laws protect the environment and ground water from the threat of harmful contamination.

National Pollutant Discharge Elimination System (NPDES) - regulates commercial and industrial occupancies for storm water runoff.

Code Enforcement - provides guidance to the public on fire-safe practices through education and enforcement. Fire-cause investigations are also processed through this subprogram.

#### Goal

Sanitation Fund

Total

Provide a wide range of programs designed to enhance fire safety awareness, prevent fires, and protect the environment.

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PROGRAM SUMMARY						
	2013-14	2014-15	2014-15	2015-16	2016-17	
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	Adopted	
Regular Employees	10.0	10.0	9.5	9.5	9.5	
Nonregular Hours	2,056	300	1,800	1,562	1,562	
Salaries & Benefits	\$791,873	\$774,244	\$717,465	\$753,007	\$810,069	
Maintenance & Support	87,321	98,133	100,000	121,383	126,415	
Capital Outlay		-		30,000	- /	
Subtotal	879,194	872,377	817,465	904,390	936,484	
Less Allocations	-	-	<b>16</b>	<u>.</u>	-	
Total Operating Budget	\$879,194	\$872,377	\$817,465	\$904,390	\$936,484	
	PRO	GRAM REVENU	ES			
	2013-14	2014-15	2014-15	2015-16	2016-17	
Revenue Source	<u>Actual</u>	Budget	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>	
Hazardous Materials	\$249,719	\$246,763	\$271,000	\$283,870	\$297,010	
Underground Tank Permits	70,816	60,000	55,000	70,000	70,000	
Fire Dept. User Fees	284,051	402,400	253,680	285,000	285,000	
New Business/Firework Permits	15,606	18,000	6,050	18,760	18,760	
Fire Bldg. Plan Check/Inspect.	204,671	-	76,500	120,000	130,000	
Plan Check Fees - Fire	24,467	83,000	40,000	40,000	40,000	
Miscellaneous/Fines	100	500	400	500	500	
General Fund	(88,407)	(55,771)	835	(6,757)	470	
Grants Fund	8,789	2,552	***	-	-	
A 14 41 PPP 1	100 000	444000				

109,382

\$879,194

114,933

\$872,377

114,000

\$817,465

93,017

\$904,390

94,744

\$936.484

DEPARTMENT: Fire Prevention

#### **PROGRAM OBJECTIVES**

Conduct 1,500 fire and life safety inspections and ensure inspections of State mandated occupancy annually.

Inspect all underground storage tank (UST) locations annually.

Handle 500 hazardous materials location inspections annually. Implement new State mandated hazardous materials disclosure software and assist business community with the new process.

Work towards enhancing efficiencies and consistencies between Fullerton and Brea Fire Prevention Bureaus.

Provide fire safety awareness and public education programs upon request and as schedules allow.

Coordinate with State and manage the City's Very High Fire Hazard Severity Zones.

Oversee the commercial/industrial inspection components of the National Pollutant Discharge Elimination System (NPDES) program and work closely with Public Works to ensure consistency of enforcement.

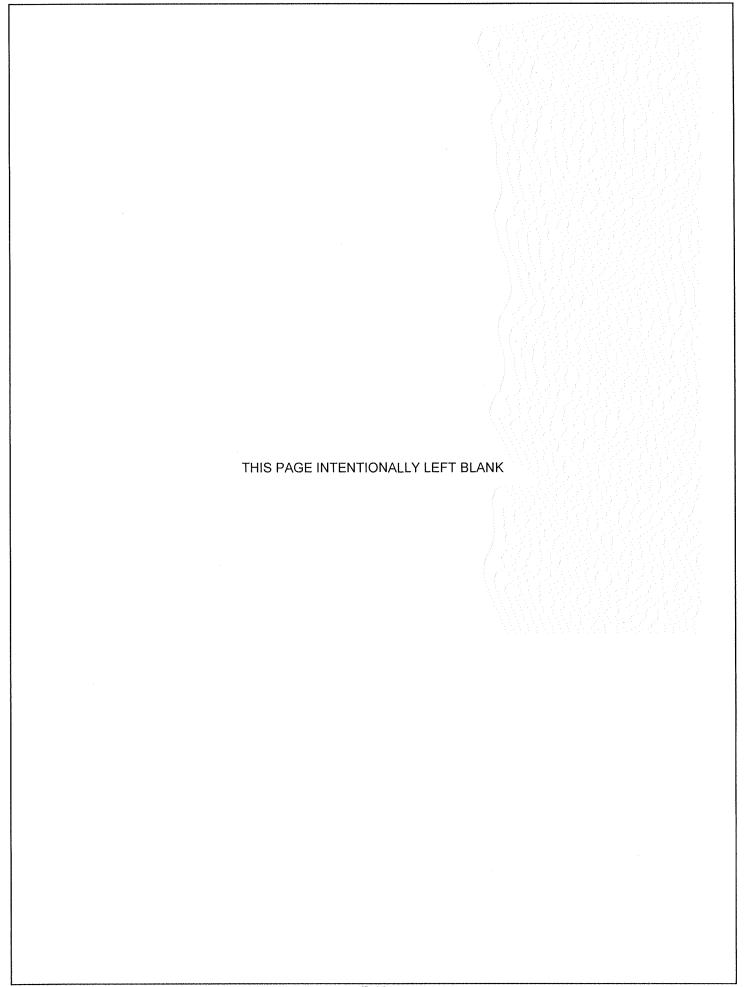
Develop/update Fire Prevention Operational Procedures for the Division.

Oversee the fire investigation program.

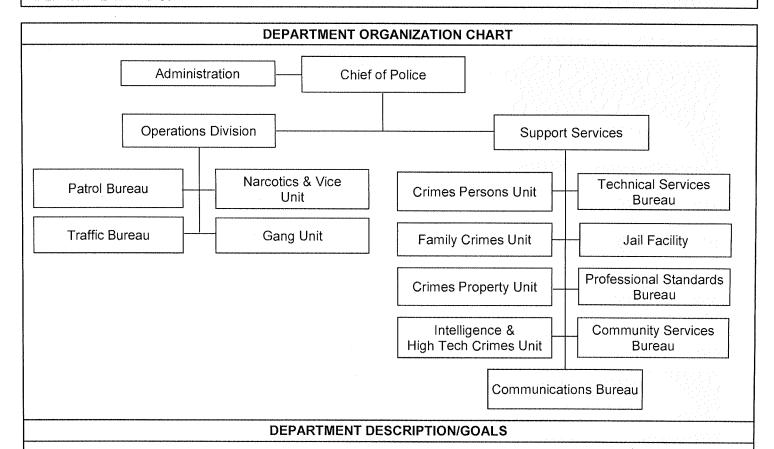
Work with Brea Fire Prevention Bureau on joint application for Public Education grant(s).

	PROGRAM	RAM PERFORMANCE MEASURES				
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17	
Workload Measures	Actual	Budget	<u>Projected</u>	Adopted	Adopted	
		-				
Inspections:						
Annual life safety	1,113	1,560	1,000	1,500	1,500	
Hazardous materials						
disclosures	466	520	320	500	500	
Annual underground storage						
tanks	124	124	123	123	123	
Clean-up sites monitored*	80	100	0	0	0	
Other UST permits	54	60	60	60	60	
NPDES	212	250	210	210	210	
Plan checks	1,149	600	950	800	800	
New Const. Insp.	545	0	625	600	600	
Other inspections (permits,						
complaints, requested insp.)	621	350	350	350	350	
Weed Abatement	384	0	400	400	400	
Public education coordination:						
Citizen contacts - Fire Prev.	16,400	15,000	10,000	20,000	15,000	
Number of events	11	20	15	20	20	

F-9



**DEPARTMENT:** Police



The Fullerton Police Department is charged with the enforcement of local, state, and federal laws, and with protecting the lives and property of the public. The Police Department functions as an instrument of public service, working in partnership with the community to increase awareness of public safety and crime prevention issues.

To carry out its mandates, the Police Department, under the direction of the Chief of Police and with support from his Administration, is organized into two major divisions, each headed by a Captain: Operations and Support Services. The Operations Division is comprised of the Traffic and Patrol bureaus with Crime Scene Investigations under Patrol, the Downtown Enforcement Team, Homeless Liaison Team, Narcotics/Vice and the Gang Unit. The Support Services Division oversees the Jail and the Professional Standards Bureau, Community Services, and Technical Services/Records Bureaus, with the Property Unit under Technical Services. Crimes Persons, Family Crimes, Crimes Property, Intelligence/High Tech Crimes and Communications/Dispatch are also part of the Support Services Division. 144 sworn officers, 67 civilian employees and many part-time support staff and volunteers ensure the smooth and efficient operations of the Department.

#### Goals

The following mission statement has been adopted by the Fullerton Police Department: "We are committed to the safety of our community through problem-solving partnerships emphasizing a prompt response, a caring attitude, and a visible presence."

Continue the community-based policing philosophy and practices now in effect throughout the organization and continue to use Intelligence Led Policing to predict crime trends and reduce crime before it occurs.

Manage the department in such a manner as to produce optimal utilization and distribution of resources.

	DEPA	ARTMENT SUMM	IARY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted
Regular Employees Nonregular Hours	210.0 28,363	211.0 43,685	211.0 28,111	212.0 30,000	212.0 30,000
· ·	·	·			ėvyty (valsta
Salaries & Benefits Maintenance & Support	\$31,503,164 5,489,077	\$32,901,231 5,997,044	\$31,878,050 5,871,356	\$32,594,966 7,332,678	\$33,901,459 7,680,681
Capital Outlay Subtotal Less Allocations	196,994 37,189,235 (79,050)	<u>498</u> 38,898,773	<u>175</u> 37,749,581	39,927,644	41,582,140
Total Operating Budget	\$37,110,185	\$38,898,773	\$37,749,581	\$39,927,644	\$41,582,140
	DEPART	MENT FUND AN	IALYSIS		
Fund No. and Title		*		2015-16 <u>Adopted</u>	2016-17 Adopted
10 - General 33 - Supplemental Law Enforcement Services (SLESF) 34 - Asset Seizure 37 - Traffic Safety				\$39,145,686 209,868 172,090 400,000	\$40,800,182 209,868 172,090 400,000
Total				\$39,927,644	\$41,582,140

**DEPARTMENT:** Police

DEPA	RTMENT PERSO	NNEL SUMMARY		
Position Classification	2013-14 Budgeted	2014-15 <u>Budgeted</u>	2015-16 Budgeted	2016-17 Budgeted
	Regular	Employees - Full-T	ime Equivalent	Positions
Chief of Police	1.0	1.0	1.0	1.0
Police Captain	2.0	2.0	2.0	2.0
Police Lieutenant	5.0	5.0	6.0	6.0
Police Sergeant	21.0	21.0	21.0	21.0
Police Corporal	54.0	54.0	54.0	54.0
Police Officer	60.0	61.0	61.0	61.0
Police Technical Services Manager	1.0	1.0	1.0	1.0
Crime Analyst	1.0	1.0	1.0	1.0
Forensic Specialist II	3.0	3.0	3.0	3.0
_ead Police Dispatcher	5.0	5.0	5.0	5.0
Forensic Specialist I	2.0	2.0	2.0	2.0
Community Liaison Officer	1.0	1.0	1.0	1.0
Court Liaison Officer	1.0	1.0	1.0	1.0
Police Dispatcher	10.0	10.0	10.0	10.0
Jailer	5.0	5.0	5.0	5.0
Police Records Shift Leader	2.0	2.0	2.0	2.0
Administrative Analyst II	1.0	1.0	1.0	1.0
Administrative Assistant II	1.0	1.0	1.0	1.0
Mechanic II	1.0	1.0	1.0	1.0
Police Training Assistant	1.0	1.0	1.0	1.0
Police Rangemaster	1.0	1.0	1.0	1.0
Police Community Services Officer	6.0	6.0	6.0	6.0
Secretary	1.0	1.0	1.0	1.0
Police Records Specialist	5.0	5.0	5.0	5.0
Parking Control Officer	6.0	6.0	6.0	6.0
Police Records Clerk	13.0	13.0	13.0	13.0
Total Regular Employees	210.0	211.0	212.0	212.0
		Nonregular Empl	oyees - Hours	
Total Nonregular Hours	43,685	43,685	30,000	30,000

DEPARTMENT: Police PROGRAM: 2271 Administration

#### PROGRAM DESCRIPTION/GOALS

The Administration Program of the Fullerton Police Department performs the executive, administrative, fiscal, policy, and planning functions of the department. The direction of the department is established by the Chief of Police. The Chief oversees internal investigations to ensure that the department remains corruption free and does not exceed lawful authority. Administration ensures the department appropriately enforces the laws of the county, state, and City of Fullerton, and that the department remains responsive to citizen concerns and complaints.

#### Goals

Provide executive management, leadership, and policy direction to ensure that laws and regulations are enforced uniformly and without prejudice. Ensure the department remains corruption free, stays on the cutting edge of law enforcement innovation, and maintains positive interactions with the community. Create a working atmosphere that promotes good employee morale and pride in the Fullerton Police Department. Maintain a positive image of the Fullerton Police Department throughout the law enforcement community. Work together with the City Manager's Office toward the goal of regionalization of certain police services. Administer and coordinate the preparation, submission, and implementation of the department's budget.

	PR	OGRAM SUMMA	NRY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	4.0	4.0	4.0	4.0	4.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$592,853 905,467 -	\$607,656 1,100,572	\$607,600 1,100,500	\$647,542 718,382	\$669,533 723,385
Subtotal Less Allocations	1,498,320 (79,050)	1,708,228	1,708,100	1,365,924	1,392,918
Total Operating Budget	\$1,419,270	\$1,708,228	\$1,708,100	\$1,365,924	\$1,392,918
	PRO	GRAM REVENU	ES		
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>
General Fund Asset Seizure Successor Agency	\$1,372,640 41,757 4,873	\$1,580,667 43,610 83,951	\$1,665,836 40,618 1,646	\$1,322,314 43,610	\$1,349,308 43,610
Total	\$1,419,270	\$1,708,228	\$1,708,100	\$1,365,924	\$1,392,918

**DEPARTMENT:** Police PROGRAM: 2271 Administration

### **PROGRAM OBJECTIVES**

Hold serious crime to a reasonable level as compared to other Orange County cities.

Keep citizen-initiated complaints at low levels and respond in a timely manner.

Ensure good customer service through random audits of three to five recordings from body-worn cameras of all patrol officers.

Enhance community policing efforts by working collaboratively with community and business entities, other cities, and other departments within the City of Fullerton.

Coordinate with the City Manager's Office on regionalization of certain police services, and on the Council-directed formation of a Chief's Advisory Board.

Promote the Fullerton Police Department's positive efforts and contributions throughout the law enforcement community and state.

Administer the preparation, presentation, implementation, and management of the department's budget and Capital Improvement Program.

Provide timely management and support on all matters related to the fiscal planning and research functions of the

	PROGRAM	PERFORMANCE	MEASURES		
Performance/ <u>Workload Measures</u>	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Part I Crimes*	4103	5,400	3,636	4,000	4,000
Citizen complaints filed	43	30	30	30	30
Positive audits of body-worn camera recordings	n/a	n/a	100%	95%	95%
Executive staff attendance at community meetings/events	45	24	45	45	45
Regionalization meetings	11	6	8	8	8
Chief's Advisory Board meetings	4	6	6	6	6

<sup>\*</sup> Murder and non-negligent homicide, forcible rape, robbery, aggravated assault, burglary, motor vehicle theft, larceny-theft, and arson

**DEPARTMENT:** Police PROGRAM: 2272 Community Services Bureau

### PROGRAM DESCRIPTION/GOALS

The Community Services Bureau provides the liaison between the Police Department, community, and the media. The bureau supervisor is the designated Public Information Officer (PIO) for the Police Department and is tasked to handle all media releases/events at the discretion of the Chief of Police. The Police PIO works closely with the City's PIO to ensure optimal coordination, collaboration and awareness of Police and City events. The bureau also manages requests for speakers, crime presentations, special events, citizen ride-alongs, and the distribution of community crime-prevention material. The bureau manages the Retired Senior Volunteer Program, the Police Explorer Program and staffs one position as a permanent board member of the Fullerton Neighborhood Watch. It maintains a close liaison with public and private schools in the Fullerton area. School Resource Officers (SROs) are assigned to six high schools and four junior high schools. The SROs are also assigned to act as liaisons with the 23 elementary schools. The Fullerton Joint Union High School District currently provides partial reimbursement for the salary-related costs for the SROs. The SROs take a proactive approach to enhance school safety, reduce gang and drug involvement, respond to incidents that occur on school campuses, and conduct the follow-up investigation.

#### Goal

Provide a responsive link between the Fullerton Police Department, the community, media organizations, and schools to promote understanding, cooperation, and effectiveness.

	PR	OGRAM SUMMA	ARY O		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	7.0	7.0	7.0	7.0	7.0
Salaries & Benefits  Maintenance & Support  Capital Outlay	\$957,523 84,071	\$1,124,495 71,761	\$1,000,000 71,000	\$921,128 136,992	\$960,295 144,557
Subtotal Less Allocations Total Operating Budget	1,041,594 - \$1,041,594	1,196,256 - \$1,196,256	1,071,000	1,058,120	1,104,852 \$1,104,852
Total Operating Dauget		OGRAM REVENU			
Revenue Source	2013-14 <u>Actual</u>	2014-15 Budget	2014-15 <u>Projected</u>	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
General Fund Police Alarm Permits School Resource Officer Reimb. Grants Fund	\$586,692 152,555 300,869 1,478	\$756,296 129,000 310,960	\$610,040 150,000 310,960	\$567,160 180,000 310,960	\$613,892 180,000 310,960
Total	\$1,041,594	\$1,196,256	\$1,071,000	\$1,058,120	\$1,104,852

**DEPARTMENT:** Police PROGRAM: 2272 Community Services Bureau

### **PROGRAM OBJECTIVES**

Through the on-campus School Resource Officers (SROs), promote interaction with school administrators, students, and parents to enhance safety, reduce drug and gang involvement, and reduce incidents of truancy.

Provide training and site assessments related to school safety and lockdown procedures designed to enhance campus safety. Investigate school related crimes and crimes that occur in and around local school campuses.

Contact 100 percent of new residents through the Retired Senior Volunteer Program (RSVP) via the "Welcome Neighbor" campaign. RSVP's will also conduct vacation checks, Return Home Registry entry, St. Jude Wellness Program visits and assist other Police, City and community programs. RSVP's are also responsible for updating and maintaining the web-based iWatch system.

Maintain positive and effective media relationships by balancing the confidentiality of criminal investigations and the victim's right to privacy. Populate all social media platforms with relevant information for public consumption.

Enhance the operation of the Explorer Post by training and mentoring 14-18 year-old volunteers to become community leaders and introduce them into a career in law enforcement.

Upon request, assist business owners, managers, and homeowners in determining requirements for business and residential security and crime prevention, conduct vacation checks, and other duties as assigned.

Assist the various community organizations with crime prevention programs and presentations, i.e. Parent Project and Fullerton Lifting Youth (FLY) Programs.

Provide support to our community by providing referrals, mediation, and other police services as needed.

PRO	GRAM PERF	ORMANCE ME	ASURES		<u>,</u>
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17
Workload Measures	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	Adopted
SRO activities: Home visits School Safety Training	110 36	135 30	120 25	120 25	125 36
RSVP activities: Total hours volunteered Volunteers assigned Welcome Neighbor distributions (hrs.) Web-based iWatch system (hrs.) Illegal signs removed (hrs.) Assist other Police/City programs (hrs.)	7,105	4,100	7,948*	6,500**	6,000**
	27	25	25	22 ***	22 ****
	113	100	100	100	100
	312	600	600	600	600
	344	50	390****	300	300
	4,004	4,500	5,012	4,500	4,500
Crime prevention: Presentations/events  Explorer activities: Hours volunteered Volunteers assigned	150	145	150	150	150
	2,010	1,500	2,200	2,000	2,000
	17	10	18	15	15

<sup>\*</sup> RSVP Hours for 14-15 increased due to additional members in the program

<sup>\*\*</sup> RSVP Hours for 15-16 and 16-17 decrease due to some members separating from the program for health reasons

<sup>\*\*\*</sup> Volunteers will decrease as members separate from the program

<sup>\*\*\*\*</sup> More RSVP's to remove signage due to a campaign year

**DEPARTMENT:** Police PROGRAM: 2274 Family Crimes Unit

### PROGRAM DESCRIPTION/GOALS

The Family Crimes Unit is responsible for investigating crimes associated with sexual assault or domestic matters. This unit investigates crimes of rape, molest, domestic abuse, missing children, and other incidents where the concept of "family" is closely associated to the nature of the crime. Personnel assigned to the unit are also responsible for proactive efforts in maintaining current information on sex registrants residing in the City. The Family Crimes Unit works closely with county resources to provide all-inclusive investigations for enforcement along with follow-up services for victims. The unit coordinates efforts with an on-site Victim Advocate as a referral source. Personnel assigned to the unit coordinate crime scene evidence, interviews, and other investigative efforts to produce comprehensive investigations.

#### Goals

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of criminal offenders, achieving clearance rates commensurate with other cities in Orange County. Assess current crime trends and offer informational presentations to community groups.

PROGRAM SUMMARY							
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted		
Regular Employees Nonregular Hours	8.0	8.0	8.0	9.0	9.0		
Salaries & Benefits Maintenance & Support Capital Outlay	\$1,419,805 117,652 -	\$1,500,030 140,335 -	\$1,500,000 130,000	\$1,400,617 334,509	\$1,478,609 344,595		
Subtotal Less Allocations	1,537,457	1,640,365	1,630,000	1,735,126	1,823,204		
Total Operating Budget	\$1,537,457	\$1,640,365	\$1,630,000	\$1,735,126	\$1,823,204		
	PRO	GRAM REVENU	IES				
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>		
General Fund Licenses and Permits Grants Fund	\$1,517,424 18,067 1,966	\$1,630,365 10,000	\$1,613,826 15,000 1,174	\$1,725,126 10,000	\$1,813,204 10,000		
Total	\$1,537,457	\$1,640,365	\$1,630,000	\$1,735,126	\$1,823,204		

**DEPARTMENT:** Police PROGRAM: 2274 Family Crimes Unit

### **PROGRAM OBJECTIVES**

Maintain case clearance rates commensurate with other cities in Orange County.

Maintain a case clearance rate of 75 percent for sexual assault cases.

Maintain a case clearance rate of 90 percent for domestic violence cases.

Maintain a case clearance rate of 90 percent for missing juvenile cases.

Refer 95 percent of domestic violence cases to victim advocate resources.

Provide quarterly training to other police personnel covering contemporary investigative issues.

Provide quarterly presentations to community groups addressing contemporary crime trends.

Maintain and foster relationships with organizations and individuals that assist crime victims including the District Attorney's Office, Crisis Response Team, Women's Transitional Living Center (WTLC) and the FBI Sexual Assault Felony Enforcement (SAFE) program.

Partner with the Victim Advocate to provide enhanced and coordinated services for crime victims.

0040 44				
2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>
20	**** O./	770/	7,50	7,00
69	75%			75%
87	90%	90%	90%	90%
70	90%	90%	90%	90%
100	95%	95%	95%	95%
6	4	4	4	4
4	4	4	4	4
20	20	20	20	20
208	450	200	200	200
	69 87 70 100 6 4 20	69 75% 87 90% 70 90% 100 95% 6 4 4 4 20 20	69       75%       75%         87       90%       90%         70       90%       90%         100       95%       95%         6       4       4         4       4       4         20       20       20	69       75%       75%       75%         87       90%       90%       90%         70       90%       90%       90%         100       95%       95%       95%         6       4       4       4         4       4       4       4         20       20       20       20

**DEPARTMENT**: Police PROGRAM: 2275 Crimes Persons Unit

#### PROGRAM DESCRIPTION/GOALS

The Crimes Persons Unit is responsible for the investigation of crimes that occur specifically against a person, and/or where there is a reasonable likelihood of injury or death. The unit investigates such matters as homicides, robberies, assaults, kidnappings, missing adults, officer involved shootings, and those incidents determined to be of a sensitive nature or requiring special expertise. Personnel assigned to the unit coordinate crime scene evidence, interviews, and other investigative efforts to produce comprehensive investigations. Personnel are also responsible for investigating suspicious deaths and missing person cases. The Crimes Persons Unit is also responsible for conducting joint investigations with the District Attorney's Office on incidents where officers have been involved in shootings or where there have been custodial deaths.

The Crimes Persons Unit is supervised by a Police Sergeant and staffed by four detectives. In addition, the salary of the Detective Division Lieutenant is covered by this unit.

### **Goals**

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of criminal offenders, with clearance rates commensurate with other cities in Orange County. Identify current trends in criminal investigations and provide contemporary training to other police personnel. Assess current crime trends and offer

	PR	OGRAM SUMMA	\RY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
Regular Employees Nonregular Hours	7.0	7.0	7.0	6.0	6.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$990,451 81,811 -	\$919,919 86,781	\$990,450 81,800	\$1,203,776 127,998	\$1,244,457 134,483
Subtotal Less Allocations Total Operating Budget	1,072,262 - \$1,072,262	1,006,700 - \$1,006,700	1,072,250	1,331,774	1,378,940
, , , , , , , , , , , , , , , , , , ,		OGRAM REVENU			
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>
General Fund Grants Fund	\$1,070,531 1,731	\$1,006,700	\$1,072,250 	\$1,331,774	\$1,378,940
Total	\$1,072,262	\$1,006,700	\$1,072,250	\$1,331,774	<u>\$1,378,940</u>

DEPARTMENT: Police PROGRAM: 2275 Crimes Persons Unit

### **PROGRAM OBJECTIVES**

Maintain case clearance rates commensurate with other cities in Orange County.

Maintain a case clearance rate of 75 percent for homicides.

Maintain a case clearance rate of 35 percent for robberies.

Maintain a case clearance rate of 60 percent for aggravated assaults.

Maintain a working relationship with Adult Protective Services to assist victims.

Provide quarterly training to other police personnel covering contemporary investigative issues.

Provide quarterly presentations to community groups addressing contemporary crime trends.

	PROGRAM	PERFORMANCE	MEASURES		
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Homicide clearance rate	n/a*	75%	n/a*	75%	75%
Robbery clearance rate	39%	35%	35%	35%	35%
Aggravated assault clearance rate	53%	60%	60%	60%	60%
Adult Protective Services contacts	340**	340	340	340	340
Briefing training presentations	4	4	4	4	4
Community presentations	4	4	4	4	4

<sup>\*</sup> No homicides needing investigation

<sup>\*\*</sup> Estimate

**DEPARTMENT:** Police PROGRAM: 2276 Narcotics/Vice Unit

### PROGRAM DESCRIPTION/GOALS

The Narcotics and Vice Unit is responsible for investigating crimes involving the manufacture, trafficking, possession and use of controlled substances, morals crimes, and gambling. Personnel assigned to the unit proactively seek to identify those individuals responsible for narcotics and vice-related activity through informant development, crime trends, and surveillance. The Narcotics/Vice Unit also assists Investigations with follow up, surveillance and apprehension of suspects.

### <u>Goals</u>

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of narcotic and vice offenders, including those released through the AB109 Public Safety Realignment law, with success rates commensurate with other cities in Orange County. Contribute to Investigations by assisting in identifying and apprehending other criminals as well.

	PR	OGRAM SUMMA	NRY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees	4.0	4.0	4.0	5.0	5.0
Nonregular Hours					
Salaries & Benefits	\$952,487	\$1,233,924	\$1,000,000	\$1,222,665	\$1,257,380
Maintenance & Support	125,404	125,055	125,000	201,748	211,383
Capital Outlay	1,077,891	1,358,979	1,125,000	1,424,413	1,468,763
Subtotal Less Allocations	1,077,091	1,350,979	1,125,000	1,424,413	1,400,703
Total Operating Budget	\$1,077,891	\$1,358,979	\$1,125,000	\$1,424,413	\$1,468,763
	PRO	GRAM REVENU	JES		
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	<u>Adopted</u>
General Fund	\$1,035,121	\$1,323,979	\$1,044,025	\$1,353,933	\$1,398,283
General Fund - DOJ Grant	· · · · · · · · · · · · · · · · · · ·	•	40,000	40,000	40,000
Asset Seizure Fund	42,770	35,000	40,975	30,480	30,480
Total	\$1,077,891	\$1,358,979	\$1,125,000	\$1,424,413	\$1,468,763

DEPARTMENT: Police PROGRAM: 2276 Narcotics/Vice Unit

#### **PROGRAM OBJECTIVES**

Maintain clearance rates commensurate with other cities in Orange County.

Provide effective proactive and reactive enforcement efforts to apprehend criminals engaged in narcotics-related crimes.

Provide effective proactive and reactive enforcement efforts to apprehend criminals engaged in vice-related crimes.

Assist and work with the adult Parole and Probation departments with investigations and searches of probationers and parolees, including those released through AB109.

Assist other department bureaus, units and outside law enforcement agencies in designated investigations or enforcement efforts.

Develop and maintain informants capable of providing information regarding persons involved in criminal activity.

Provide quarterly training to other police personnel covering contemporary investigative issues.

	PROGRAM	PERFORMANCE	MEASURES		
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted
Narcotics-related cases	507	300	400	400	400
Vice-related cases	22	25	25	25	25
Parole and probation searches	109	100	100	100	100
Arrests of AB 109 offenders	55	60 .	60	60	60
Allied FPD unit assists	147	150	150	150	150
Informants developed	50	35	35	35	35
Informant-generated arrests	207	100	100	100	100
Briefing training presentations	12	5	10	10	10

DEPARTMENT: Police PROGRAM: 2277 Patrol Bureau

#### PROGRAM DESCRIPTION/GOALS

Patrol officers provide law enforcement and respond to calls for service within the community. A community-oriented, problem-solving approach to providing police services seeks long-term solutions to community problems in a coordinated effort with the Detective Division. Traditional law enforcement methods are utilized to enforce laws, arrest and prosecute offenders, and recover stolen property. Crime Laboratory personnel investigate crime scenes and retrieve evidence for court prosecution.

#### Goals

Maintain an effective community-oriented policing team committed to the safety of the community through a problem-solving partnership emphasizing a prompt response, a caring attitude, and a visible presence. Deliver courteous and efficient service while apprehending and prosecuting all known criminals. Provide Victim Advocate Ride Along services to ensure immediate assistance to crime victims. Conduct public safety and officer training/certification programs as well as safe driving and DUI operations to further enhance community safety.

Provide the technological and professional linkage between the collection, preservation, and presentation of evidence from crime scenes with the successful identification and prosecution of criminals.

PROGRAM SUMMARY							
	2013-14	2014-15	2014-15	2015-16	2016-17		
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>		
Regular Employees	95.0	97.0	97.0	100.0	100.0		
Nonregular Hours							
Salaries & Benefits	\$15,684,156	\$16,151,668	\$15,850,000	\$16,148,204	\$16,883,037		
Maintenance & Support	1,829,985	1,968,647	1,910,000	3,068,172	3,282,303		
Capital Outlay	196,994	••	175	i – 7 °art a sass <del>-</del> is	eriodologia 🗝		
Subtotal	17,711,135	18,120,315	17,760,175	19,216,376	20,165,340		
Less Allocations	***	-	2 (MAR)	and the same			
Total Operating Budget	\$17,711,135	\$18,120,315	\$17,760,175	\$19,216,376	\$20,165,340		
	PR	OGRAM REVENU	JES				
	2013-14	2014-15	2014-15	2015-16	2016-17		
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	Adopted		
General Fund	\$16,137,596	\$16,568,861	\$16,247,519	\$18,202,068	\$19,132,032		
Police Charges for Services	320,193	123,440	123,440	123,440	123,440		
Prop. 172 Sales Tax	602,109	600,000	600,000	631,000	650,000		
Grants Fund	304,133	534,646	534,646				
SLES Fund	255,790	209,868	209,868	209,868	209,868		
Asset Seizure	91,314	83,500	44,702	50,000	50,000		
Total	\$17,711,135	\$18,120,315	\$17,760,175	\$19,216,376	\$20,165,340		

**DEPARTMENT:** Police PROGRAM: 2277 Patrol Bureau

### **PROGRAM OBJECTIVES**

Maintain a prompt response time to all Priority One (crime in progress) calls for service in six minutes or less and all Priority Two (non-emergency/delayed report) calls for service in seventeen minutes or less.

Ensure good customer service through random audits of three to five recordings from body-worn cameras of all patrol officers.

Maintain priority focus on the enforcement of alcohol and drug impaired drivers, including DUI saturation patrols, checkpoints, distracted driving operations and other traffic safety programs.

In partnership with the State Office of Traffic Safety, conduct Drug Recognition Evaluator (DRE) and Advanced Roadside Impaired Driving Enforcement (ARIDE) training for police departments as well as DRE field certifications throughout Southern California.

Maintain the Victim Advocate Ride Along program for immediate aid to crime victims.

#### CRIME LAB

Collect fingerprints and DNA from crime scenes for processing at the Orange County Crime Lab.

F	ROGRAM PER	RFORMANCE M	EASURES		
Performance/ <u>Workload Measures</u>	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted
Response times (in minutes):					
Priority One - Queue Time	2:29	2:00	2:16	2:00	2:00
Patrol Response	4:27	4:00	4:23	4:00	4:00
Priority Two - Queue Time	14:01	11:00	11:00	11:00	11:00
Patrol Response	6:21	6:00	6:01	6:00	6:00
Priority Three - Queue Time	22:03	17:00	23:05	17:00	17:00
Patrol Response	7:37	7:00	7:32	7:00	7:00
Positive audits of body-worn camera recordings	n/a	n/a	100%	95%	95%
DUI arrests	861	1,200	730	800	800
DUI saturations	90	90	90	90	90
Provide DRE training to officers	50	50	50	50	50
Provide ARIDE training to officers	50	50	50	50	50
DUI checkpoints*	7	4	5	5	5
Distracted driving saturations*	4	4	4	4	4
Traffic safety programs*	n/a	10	12	12	12
Victim Advocate Ride Along contacts	109	100	100	100	100
CRIME LAB Fingerprint/DNA collection cases**	758	300	696	650	650

<sup>\*</sup> Decision by Office of Traffic Safety to roll Traffic 2278 DUI funding into Patrol 2277 14-15 STEP Grant.

<sup>\*\*</sup> DNA added to collection statistics for 13/14 actual, 14/15 estimate and 15-17 proposed

DEPARTMENT: Police PROGRAM: 2278 Traffic Bureau

#### PROGRAM DESCRIPTION/GOALS

The Traffic Bureau is responsible for the management of all traffic and parking-related matters throughout the City. Utilizing the concepts of education, engineering and enforcement, officers arrest and issue citations for all traffic and parking regulation violations. The bureau addresses alcohol-related traffic offenses through DUI deterrence/ enforcement programs. A Commercial Vehicle Enforcement Unit with the Traffic Bureau conducts safety inspections of commercial vehicles, towing services, and taxicabs in operation within the City and takes appropriate enforcement action as necessary. The Traffic Bureau coordinates the traffic and crowd control of all special events, monitors school crossing guard services, and provides liaison with the City of Fullerton Transportation and Circulation Commission.

#### Goals

Increase citizen voluntary compliance with traffic and parking laws through education, engineering, and enforcement with an emphasis on aggressive and impaired drivers.

Reduction in DUI accidents through increased DUI awareness and prevention programs. To include quarterly DUI check points and DUI saturation patrols.

PROGRAM SUMMARY

	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>
			1.00		
Regular Employees	20.0	20.0	20.0	17.0	17.0
Nonregular Hours	2,300	5,200	2,023	2,282	2,282
Salaries & Benefits	\$2,597,579	\$2,712,677	\$2,600,000	\$2,640,773	\$2,733,164
Maintenance & Support	572,400	565,599	565,500	765,078	788,850
Capital Outlay		-	e*_ ( =	erielik izatea e	
Subtotal	3,169,979	3,278,276	3,165,500	3,405,851	3,522,014
Less Allocations	**			garage Alaka Sanasa 🕶 🕞	ga Alika ka 🕶 🗀
Total Operating Budget	\$3,169,979	\$3,278,276	\$3,165,500	\$3,405,851	\$3,522,014
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	PRO	GRAM REVENU	ES		
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	Actual	Budget	Projected	Adopted	Adopted
TREVENUE ODDITOC	<u>/ (Otadi</u>	Dauget	11010000	Nooptoo	Mortog
General Fund	\$1,611,252	\$1,656,109	\$1,613,316	\$1,911,051	\$2,027,214
Court Fines (Parking Fees)	1,079,907	1,000,000	1,100,000	1,050,000	1,050,000
Police Charges for Service	39,307	35,600	35,600	44,800	44,800
Traffic Safety Fund	406,939	500,000	400,000	400,000	400,000
Grants Fund	32,574	76,199	6,216		. 3 0 , 0 0 0
Asset Seizure		10,368	10,368	401	**
7.0000 0012010		10,000	10,000	***************************************	
Total	\$3,169,979	\$3,278,276	\$3,165,500	\$3,405,851	\$3,522,014
	***************************************				***************************************

**DEPARTMENT:** Police PROGRAM: 2278 Traffic Bureau

#### **PROGRAM OBJECTIVES**

Maintain a minimum 75 percent ratio of hazardous citations to the total number of moving citations issued annually by Traffic Bureau personnel.

Maintain a minimum of 85 percent ratio of Commercial and Safety citations to the total number of commercial vehicle citations issued annually by Traffic Bureau personnel.

Traffic personnel will assist the Patrol Bureau by managing DUI checkpoints, DUI saturations, distracted driving, traffic safety and other operations which have been rolled into the Patrol STEP grant by Office of Traffic Safety.

	PROGRAM	PERFORMANCE	MEASURES	unit kalendar	Details and a segment
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 Budget	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Moving citations* Number of cites issued Number of hazardous cites Percentage	5,355 3,928 73%	9,000 6,750 75%	6,438 5,208 81%	6,500 4,875 75%	6,500 4,875 75%
Parking citations Number of cites issued by PCO's & Parking Control Aides	32,848	30,000	30,000	30,000	30,000
Commercial citations Number of cites issued Number of safety cites Percentage	257 252 98%	250 213 85%	200 170 85%	200 170 85%	200 170 85%
DUI saturations (Avoid the 26)**	3	3	n/a	n/a	n/a
DUI checkpoints**	4	4	n/a	n/a	n/a
Distracted driving saturations**	6	4	n/a	n/a	n/a
Traffic safety programs**	28	10	n/a	n/a	n/a

<sup>\*</sup> Moving citations statistics lower due to fewer motorcycle officers and reassignment to higher priority Patrol details.

<sup>\*\*</sup> Decision by Office of Traffic Safety to roll into Patrol 2277 STEP Grant.

**DEPARTMENT:** Police **PROGRAM:** 2279 Professional Standards Bureau

### PROGRAM DESCRIPTION/GOALS

The Professional Standards Bureau is managed by a Captain who oversees all the duties and responsibilities of the detail. In addition, tasks include establishing and reviewing policy, reviewing administrative investigations and audits, recommending department procedural changes, and other duties assigned by staff. The Professional Standards Bureau includes administrative Sergeant duties, staffing, and training services responsibilities. Professional Standards Sergeants' duties include preparing reports for staff's consideration, maintaining personnel complaint records, and conducting internal administrative investigations and internal audits. Staffing services responsibilities include the selection, purchase, issue and maintenance of uniform equipment and accessories, and managing the department's cadet program. Training responsibilities include developing, scheduling, presenting, and tracking all courses, and maintaining a training history for all department employees. This includes tracking of firearms, less-lethal training and all continuous professional training requirements, including monthly firearms training in the department range.

#### <u>Goals</u>

Maintain integrity within the department, provide documentation to maintain a well-informed staff, and recruit and hire qualified personnel. Provide mandated training for all department employees.

	PR	OGRAM SUMMA	RY // // /		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees	7.0	7.0	7.0	8.0	8.0
Nonregular Hours	23,665	34,785	25,000	26,492	26,492
Salaries & Benefits	\$1,649,128	\$1,906,578	\$1,700,000	\$1,752,851	\$1,812,893
Maintenance & Support	643,342	962,283	960,000	621,455	630,100
Capital Outlay	***	<u></u>		**	-
Subtotal	2,292,470	2,868,861	2,660,000	2,374,306	2,442,993
Less Allocations		-	<b></b>	•	_
Total Operating Budget	\$2,292,470	\$2,868,861	\$2,660,000	\$2,374,306	\$2,442,993
	PRO	GRAM REVENU	ES		
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>
General Fund	\$2,187,986	\$2,440,250	\$2,275,449	\$2,296,306	\$2,364,993
POST Training Reimbursement	37,884	30,000	30,000	30,000	30,000
Planning Fees	364		500	· ••	
Sale of Real & Personal Property	**	***	4,482		-
Grants Fund (COPS)	5,641	5,617	·		••
Grants Fund (UASI)	36,679	37,592	9,085		
Grants Fund (Phelps)	8,316	484	484	***	-
Asset Seizure Fund	15,600	354,918	340,000	48,000	48,000
Total	\$2,292,470	\$2,868,861	\$2,660,000	\$2,374,306	\$2,442,993

**DEPARTMENT:** Police PROGRAM: 2279 Professional Standards Bureau

#### **PROGRAM OBJECTIVES**

Ensure compliance with all mandated training: Continued Professional Training (CPT) and Standards for Training and Corrections (STC).

Fill all vacancies and ensure all applicants meet department standards and qualifications.

Continue the emphasis on bilingual hiring and multicultural recruitment.

Continue annual training plan covering critical issues: deadly force, pursuits, domestic violence, discriminatory harassment, search/seizure issues, firearms, less-lethal force, defensive tactics, and arrest/control techniques to establish uniform standards and to refresh and test competencies.

Conduct Emergency Vehicle Operation Course (EVOC) and Pursuit Immobilization training to ensure compliance with state mandates.

Conduct internal audits to maintain departmental integrity.

PROGRAM PERFORMANCE MEASURES							
Performance/ <u>Workload Measures</u>	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted		
Cost of annual training/readiness	\$201,706	\$190,800	\$190,000	\$190,000*	\$190,000*		
Compliance with POST CPT Board of Corrections Training hours	100.00% 100.00% 12,321	100% 100% 12,000	100% 100% 12,300	100% 100% 12,300	100% 100% 12,300		
Police applicants  Pre-employment polygraphs	380 20	50 50	380 50	380 50	380 50		
Background investigations	27	40	40	40	40		
Police Officers hired	12	8	8	8	8		
Civilian employees hired	9	10	10	10	10		
Reserve Officers	10	25	11	11	11		
Bilingual employees hired	6	4	4	4	4		
Internal audits conducted	0	24	5	5	5		

Includes costs for range, additional vests and mandatory training.

**DEPARTMENT:** Police PROGRAM: 2281 Communications Center

### PROGRAM DESCRIPTION/GOALS

The Communications Center serves as the primary Public Safety Answering Point for all emergency 9-1-1 calls and non-emergency calls for service from the community. The Communications Center operates 24 hours a day, 7 days a week. Communications personnel provide efficient and reliable automated, telephonic and radio links between the calling public and police field personnel.

### <u>Goal</u>

Maintain a high level of customer service by effectively and professionally processing Information from the public, relaying that information to police field personnel, and dispatching the appropriate resources to meet the needs of the community in a timely manner. Participate in regionalization efforts for dispatch services through the City Manager's Office.

	PR	OGRAM SUMMA	IRY		
	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	Adopted
	4.50	4			
Regular Employees	15.0	15.0	15.0	15.0	15.0
Nonregular Hours	760	1,500	1,088	1,226	1,226
Salaries & Benefits	\$1,417,541	\$1,458,004	\$1,450,000	\$1,504,647	\$1,533,035
Maintenance & Support	316,906	337,147	330,000	304,512	320,723
Capital Outlay	-	•			
Subtotal	1,734,447	1,795,151	1,780,000	1,809,159	1,853,758
Less Allocations	· · ·	, , ,		_	
Total Operating Budget	\$1,734,447	\$1,795,151	\$1,780,000	\$1,809,159	\$1,853,758
	PRO	GRAM REVENU	ES		
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	Adopted
General Fund	\$1,734,447	\$1,795,151	\$1,780,000	\$1,809,159	\$1,853,758
Total	\$1,734,447	\$1,795,151	\$1,780,000	\$1,809,159	\$1,853,758

**DEPARTMENT:** Police PROGRAM: 2281 Communications Center

### **PROGRAM OBJECTIVES**

Maintain an average of two minutes or less from receipt to dispatching (queue time) Priority One (crime in progress) calls, and dispatch at least 60 percent in less than one minute.

Maintain an average of eleven minutes or less from receipt to dispatching (queue time) Priority Two (non-emergency/delayed report) calls, and dispatch at least 50 percent in less than five minutes.

Maintain an average of seventeen minutes or less from receipt to dispatching (queue time) Priority Three (all other non-emergency) calls, and dispatch at least 50 percent in less than seven minutes.

Participate in dispatch service regionalization efforts through the City Manager's Office.

	PROGRAM	PERFORMANCE	MEASURES		
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17
Workload Measures	<u>Actual</u>	Budget	<u>Projected</u>	Adopted	Adopted
Priority One calls:					
Total calls dispatched	2,930	7,000	3,100	4,000	4,000
Average queue time	2:26	2:00	2:20	4,000 2:15	4,000 2:15
Percentage of calls	2.20	2.00	2.20	2.10	2.13
under one minute	26%	60%	30%	40%	50%
Priority Two calls:					
Total calls dispatched	19,366	29,000	23,000	25,000	25,000
Average queue time	11:52	11:00	13:30	13:00	13:00
Percentage of calls					
under five minutes	46%	50%	48%	50%	50%
Priority Three calls:					
Total calls dispatched	20,607	18,000	21,000	25,000	25,000
Average queue time	21:02	17:00	22:00	22:00	20:00
Percentage of calls					_3.00
under seven minutes	42%	50%	43%	45%	50%
Attend regionalization meetings	1	6	2	2	2

DEPARTMENT: Police PROGRAM: 2282 Technical Services Bureau

### PROGRAM DESCRIPTION/GOALS

The Technical Services Bureau includes the Records Center and the Property and Evidence Unit. The Records Center is responsible for providing the storage, reporting, and controlled access to all police information systems. All serialized property, including motor vehicles, is entered into the system, as well as all missing persons. Records Bureau personnel act as liaisons between the courts, District Attorney's Office, and other criminal justice agencies. The Property/Evidence Unit receives, documents, tracks, stores, and releases all evidence and properties in the care of the Police Department.

#### Goal

Provide up-to-date and accurate methods and records for the storage, analysis and distribution of police information, property, and evidence.

	PROGRAM SUMMARY							
	2013-14	2014-15	2014-15	2015-16	2016-17			
	<u>Actual</u>	Budget	Projected	Adopted	Adopted			
Regular Employees	21.0	21.0	21.0	20.0	20.0			
Nonregular Hours								
Salaries & Benefits	\$1,727,214	\$1,850,639	\$1,850,000	\$1,858,299	\$1,916,867			
Maintenance & Support	569,233	373,694	370,000	602,090	624,784			
Capital Outlay	**			-				
Subtotal	2,296,447	2,224,333	2,220,000	2,460,389	2,541,651			
Less Allocations	<u> </u>	<u> </u>	<u> </u>	<u>+0 400 200</u>	CO E 44 CE4			
Total Operating Budget	\$2,296,447	\$2,224,333	\$2,220,000	\$2,460,389	\$2,541,651			
	PRO	GRAM REVENU	ES					
	2013-14	2014-15	2014-15	2015-16	2016-17			
Revenue Source	<u>Actual</u>	Budget	Projected	Adopted	<u>Adopted</u>			
General Fund	\$1,680,410	\$1,670,333	\$1,663,000	\$1,905,389	\$1,986,651			
Police Charges for Service	609,408	550,000	550,000	550,000	550,000			
Sale of Property	6,629	4,000	7,000	5,000	5,000			
Total	\$2,296,447	\$2,224,333	\$2,220,000	\$2,460,389	\$2,541,651			

DEPARTMENT: Police PROGRAM: 2282 Technical Services Bureau

### **PROGRAM OBJECTIVES**

#### **RECORDS CENTER**

Receive, maintain, track, and distribute police crime reports, citations, and field interviews as required by state law and established procedures.

Maintain integrity of information compiled through quality control audits.

## PROPERTY/EVIDENCE

Efficiently receive, maintain, track, and distribute property and evidence as required by state law and established procedures.

Increase accountability for routine review of evidence held. Implement process for this review and action on items no longer required to be held.

	PROGRAM PERFORMANCE MEASURES					
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted	
RECORDS CENTER Data entry/transcribed						
Crime reports	16,664	17,000	16,180	17,000	17,000	
Citations	10,881	15,000	10,500	15,000	15,000	
Field interviews	445	500	666	500	500	
Civilian fingerprints	2527	3,000	2,720	3,000	3,000	
Subpoenas processed	8,933	8,000	8,886	9,000	9,000	
PROPERTY/EVIDENCE						
Property booked	18,900	20,000	13,862	15,000	15,000	
Property released	13,187	12,000	13,824	13,000	13,000	

DEPARTMENT: Police PROGRAM: 2286 Jail

### PROGRAM DESCRIPTION/GOALS

The Fullerton Police Department Jail is a Type I jail facility that operates 24 hours per day, 365 days a year. The jail staff is responsible for the processing and housing of over 4,000 arrested persons per year. Jailers process all arrested persons through a computerized booking process and are responsible for booking, housing, medical triage, and monitoring prisoner welfare.

### <u>Goal</u>

Maintain a suitable place of incarceration for arrested persons as required by state law. Pass all county and state inspections and audits.

PROGRAM SUMMARY						
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 <u>Projected</u>	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>	
Regular Employees	5.0	5.0	5.0	5.0	5.0	
Nonregular Hours	1,638	2,200				
Salaries & Benefits	\$550,121	\$537,715	\$535,000	\$519,717	\$533,649	
Maintenance & Support	62,620	69,077	69,000	114,261	119,665	
Capital Outlay Subtotal	612,741	498 607,290	604,000	633,978	653,314	
Less Allocations	-	-			4/4/4	
Total Operating Budget	\$612,741	\$607,290	\$604,000	\$633,978	\$653,314	
	PRC	GRAM REVENU	ES			
	2013-14	2014-15	2014-15	2015-16	2016-17	
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>	
General Fund	\$529,840	\$563,392	\$577,302	\$603,978	\$623,314	
Prisoners' Welfare Fund	2,001	1,500	1,200	1,500	1,500	
Pay to Stay in Jail Fees	24,390	35,000	25,000	25,000	25,000	
State DNA Database-Prop 69	6,510	6,900	· ••	3,500	3,500	
Grants Fund	50,000	498	498		***	
Total	\$612,741	\$607,290	\$604,000	\$633,978	\$653,314	

DEPARTMENT: Police PROGRAM: 2286 Jail

### **PROGRAM OBJECTIVES**

Maintain a jail facility in compliance with all county/state/federal safety, health, and welfare regulations.

Maintain a jail average daily population not to exceed the Board of Corrections recommended capacity rating for this Type I facility.

Continue the "pay-to-stay" program for sentenced prisoners.

Provide continuous training for management and custodial personnel as required by the State.

Pass all county and state inspections and audits.

	PROGRAM PE	RFORMANCE	MEASURES		
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
Pay-to-stay inmates	11	15	15	15	15
Jail bookings per year	5,811	3,500	5,436	5,300	5,200
Transfers to Orange County jail per year	1,797	1,200	1,900	1,900	1,800
Average daily population of jail	15	10	14	14	14
Jail audits and inspections passed	100%	n/a	100%	100%	100%

DEPARTMENT: Police PROGRAM: 2289 Gang Unit-Target Task Force

#### PROGRAM DESCRIPTION/GOALS

The Gang Unit is responsible for conducting investigations leading to the identification, apprehension, prosecution, and conviction of gang members operating in and around the City of Fullerton. The unit will also participate in streamlining the criminal complaint review and filing process.

### <u>Goals</u>

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of gang members operating in and around the City of Fullerton, using the gang injunction to further reduce gang activity. Collaborate with the OC GRIP Program in an effort to help prevent youth gang involvement and development. Identify current trends in criminal investigations and provide contemporary training to other police personnel.

			<u> </u>		
	PF	ROGRAM SUMM	ARY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted
Regular Employees Nonregular Hours	4.0	4.0	4.0	4.0	4.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$963,005 49,263	\$1,119,578 54,678 	\$1,000,000 50,000 	\$912,177 96,611 - 1,008,788	\$940,898 102,015 - - 1,042,913
Subtotal Less Allocations Total Operating Budget	1,012,268	\$1,174,256	\$1,050,000	\$1,008,788	\$1,042,913
	PR	OGRAM REVENI	JES		
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 <u>Projected</u>	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
General Fund Grants Fund	\$ 1,011,582 686	\$ 1,174,256 	\$ 1,050,000	\$ 1,008,788	\$ 1,042,913
Total	\$1,012,268	\$1,174,256	\$1,050,000	\$1,008,788	\$1,042,913

**DEPARTMENT:** Police PROGRAM: 2289 Gang Unit-Target Task Force

### **PROGRAM OBJECTIVES**

Provide effective proactive and reactive enforcement efforts to minimize gang-related crimes in Fullerton.

Coordinate with Parole and Probation to conduct investigations and/or searches of known Fullerton gang members.

Identify and serve admitted Fullerton gang members with Street Terrorism Enforcement and Prevention Act notifications.

Enforce the gang injunction to arrest identified gang members and reduce gang activity.

Develop and maintain informants capable of providing information regarding persons involved in gang activity.

Coordinate with the District Attorney's OC GRIP Program in an effort to reduce youth gang involvement and development.

Provide quarterly training to other police personnel covering contemporary investigative issues.

	PROGRAM	PERFORMANCE	MEASURES		
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted
GANG UNIT Gang-related incidents	260	250	275	250	250
Parole/probation searches	54	100	75	75	75
STEP notifications served*	91	50	75	50	50
Informants developed	3	2	5	2	2
Informant-generated arrests	5	5	7	5	5
TARGET arrests**	27	25	20	25	25
Gang injunction arrests	27	55	60	55	55
OC GRIP Officer Hours	n/a	n/a	225	225	225
Briefing training presentations	7	4	4	4	4

<sup>\*</sup> Gang related incidents include TARGET arrests, non-TARGET arrests, outside agency TARGET arrests, field interviews and gang related search warrants.

<sup>\*\*</sup> Currently, the Police Department is operating a Fullerton-based TARGET unit per a Memorandum of Agreement with the Orange County District Attorney's Office.

DEPARTMENT: Police PROGRAM: 2291 Crimes Property Unit

### PROGRAM DESCRIPTION/GOALS

The Crimes Property Unit is responsible for the investigation of all crimes where the motive is financial gain and there is no immediate threat to persons, or crimes that result in the destruction of property. This unit investigates incidents of burglary, theft, arson, and vandalism. Personnel assigned to the unit also review and issue City permits in various areas. The unit also includes a Court Liaison Officer who coordinates with personnel from the North Justice Center to expedite the review and filing of criminal cases. Personnel assigned to the unit coordinate crime scene evidence, interviews, and other investigative efforts to produce comprehensive investigations.

The Crimes Property Unit is supervised by a Police Sergeant and staffed by seven detectives and a Court Liaison Officer.

#### Goals

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of criminal offenders with clearance rates commensurate with other cities in Orange County. Streamline the criminal complaint review and filing process.

	PR	OGRAM SUMMA	ARY	an ae na na na na eath.	
	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	<u>Adopted</u>
Regular Employees Nonregular Hours	9.0	9.0	9.0	9.0	9.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$1,535,338 82,307	\$1,330,526 87,500	\$1,330,000 55,556	\$1,405,194 168,014	\$1,465,026 177,740
Subtotal Less Allocations	1,617,645	1,418,026	1,385,556	1,573,208	1,642,766
Total Operating Budget	\$1,617,645	\$1,418,026	\$1,385,556	\$1,573,208	\$1,642,766
	PRO	GRAM REVENU	IES		
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted
General Fund Grants Fund Police Charges for Service	\$1,616,376 550 719	\$1,418,026 - -	\$1,384,706 550 300	\$1,417,508 - 155,700	\$1,487,066 - 155,700
Total	\$1,617,645	\$1,418,026	\$1,385,556	\$1,573,208	\$1,642,766

DEPARTMENT: Police PROGRAM: 2291 Crimes Property Unit

### **PROGRAM OBJECTIVES**

Maintain case clearance rates commensurate with other cities in Orange County.

Maintain a case clearance rate of 35 percent for burglaries.

Maintain a case clearance rate of 50 percent for financial crimes (including identity theft).

Streamline the criminal complaint review and filing process.

Provide quarterly training to other police personnel covering contemporary investigative issues.

Provide quarterly presentation to community groups addressing contemporary crime trends as requested.

	PROGRAM	PERFORMANCE	MEASURES		
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 Budget	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>
Burglary clearance rate	37%	35%	35%	35%	35%
Financial crimes clearance rate	52%	50%	50%	50%	50%
Liaison/DA filed cases	926	800	900	800	800
Briefing training presentations	4	4	4	4	4
Community presentations	4	4	4	4	· 4

DEPARTMENT: Police PROGRAM: 2292 Intelligence Unit

## PROGRAM DESCRIPTION/GOALS

The Intelligence and High Tech Crimes Unit is responsible for the forensic examination of computers and electronic data storage devices. This digital evidence is critical in all investigations throughout the agency. The Crime Analyst assigned to the unit assesses data from various information systems and prepare regular reports of crime and criminal activity, including reports for monthly Community Policing and Crime Strategy meetings. The unit is responsible for maintaining intelligence information relevant to the City of Fullerton, and investigates incidents as assigned by the Detective Division Commander or Chief of Police. One detective has been assigned to the Orange County Regional Forensics Computer Laboratory to assist with the identification and prosecution of both local and federal crimes.

#### Goals

Participate in law enforcement sponsored intelligence forums addressing organized crime, terrorism, and labor issues. Implement methods of data collection to accurately extract information regarding crime and crime trends in Fullerton. Process and retrieve evidence from electronic devices as requested by other divisions, units, or agencies.

	PR	OGRAM SUMMA	RY ETTER		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	4.0	3.0	3.0	3.0	3.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$465,962 48,616 -	\$447,822 53,915	\$465,000 53,000	\$457,376 72,856	\$472,616 76,098
Subtotal Less Allocations	514,578	501,737	518,000	530,232	548,714
Total Operating Budget	\$514,578	\$501,737	\$518,000	\$530,232	\$548,714
	PRO	GRAM REVENU	ES		
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
General Fund Grants Fund	\$498,002 16,576	\$490,737 11,000	\$505,300 12,700	\$530,232	\$548,714
Total	\$514,578	\$501,737	\$518,000	\$530,232	\$548,714

DEPARTMENT: Police PROGRAM: 2292 Intelligence Unit

### **PROGRAM OBJECTIVES**

Maintain membership with the Law Enforcement Intelligence Unit (LEIU).

Maintain liaisons with federal, state, and local task forces and intelligence units.

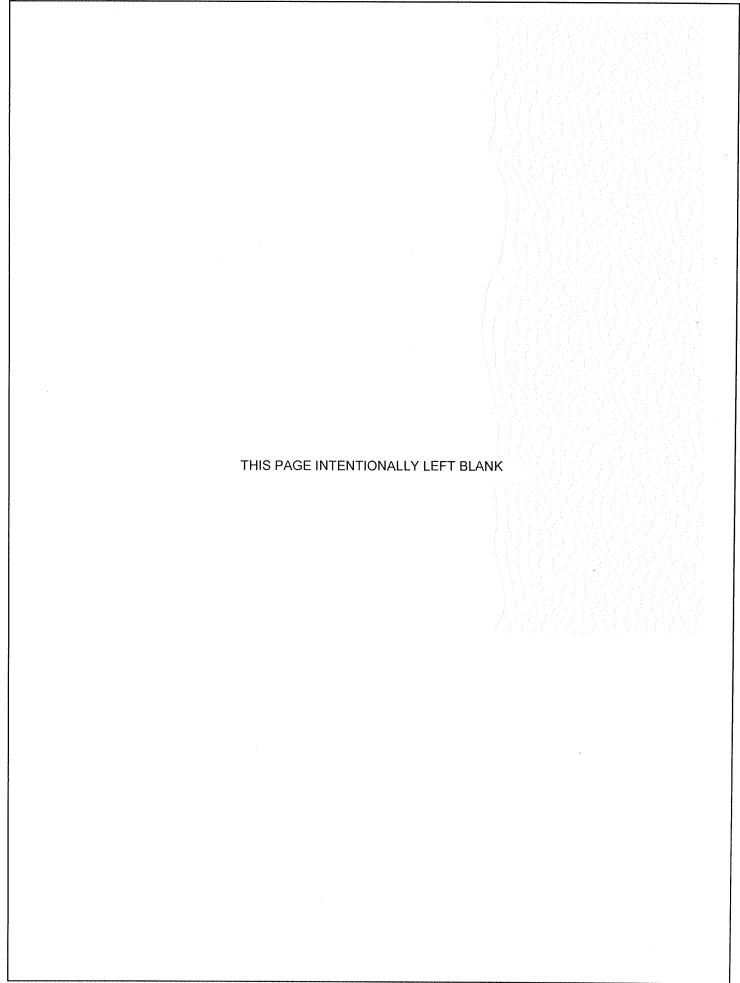
Publish monthly reports identifying crime and crime trends in Fullerton to assist in intelligence-led policing efforts.

Assist other divisions, units, and agencies by examining and retrieving evidence from electronic devices.

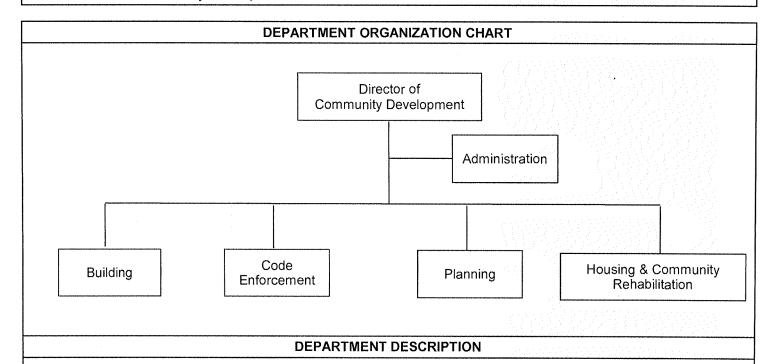
Extract information of evidentiary value in 80 percent of the forensic examinations conducted, commensurate with other Orange County cities.

Provide quarterly training to other police personnel covering contemporary investigative issues.

	PROGRAM PERFORMANCE MEASURES					
Performance/ <u>Workload Measures</u>	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted	
Intel contacts	46	40	24	40	40	
Monthly reports published	12	12	6	12	12	
Forensic exam assists	330	300	165	300	300	
Evidence recovery rate	85%	80%	85	80	80	
Briefing training presentations	6	6	3	4	4	



**DEPARTMENT:** Community Development



The Community Development Department is comprised of five programs or Divisions: Administration, Building (including permits, plan check, and inspection), Code Enforcement, Planning, and Housing & Neighborhood Services. Collectively, these Divisions provide services to residents and businesses in the City generally related to the development and/or use of private property.

#### Department Goals:

Provide development assistance to businesses and residents by meeting stakeholder expectations in an atmosphere that balances City Code requirements and customer goals.

Maintain the quality of life in neighborhoods and desirability of commercial and industrial areas by ensuring that physical property conditions convey a safe, orderly and positive image of the community.

Pursue achievement of the General Plan by guiding physical change in the City through analysis and recommendations to the City Council, Planning Commission, other appointed bodies, the development community and citizens on land planning and development issues.

Protect the health and safety of the community through plan check and inspection of new and remodeled structures that ensures compliance with governmental regulations.

Support public services, access to affordable housing and infrastructure improvements that benefit Low and Moderate income residents through the Community Development Block Grant (CDBG) Program and HOME Investment Partnerships Program.

DEPARTMENT SUMMARY						
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted	
Regular Employees Nonregular Hours	27.0 2,580	29.0 2,580	29.0 2,580	28.0 1,560	28.0 1,560	
Salaries & Benefits Maintenance & Support Capital Outlay	\$2,478,996 2,882,977	\$3,174,408 3,587,383 185,136	\$3,174,408 3,587,383 185,136	\$3,107,783 3,164,045	\$3,193,794 3,196,440	
Subtotal Less Allocations	5,361,973	6,946,927	6,946,927	6,271,828	6,390,234	
Total Operating Budget	\$5,361,973	\$6,946,927	\$6,946,927	\$6,271,828	\$6,390,234	
	DEPARTI	MENT FUND ANA	ALYSIS			
10 - General 22 - Air Quality Improvement 26 - Housing 32 - Grants (HOME Program) 35 - Community Development B 80 - Low/Mod Housing 89 - Successor Agency Total	lock Grant			\$3,943,434 114,200 150,000 403,505 1,549,043 75,600 36,046 \$6,271,828	\$4,024,052 89,200 150,000 406,505 1,607,423 76,323 36,731 \$6,390,234	

**DEPARTMENT:** Community Development

DEPARTME	NT PERSONNEL	. SUMMARY		
	2013-14	2014-15	2015-16	2016-17
Position Classification	<u>Budgeted</u>	<u>Budgeted</u>	Budgeted	Budgeted
	Regular	Employees - Ful	II-Time Equivalen	t Positions
Director of Community Development	1.0	1.0	1.0	1.0
Planning Manager	1.0	1.0	1.0	1.0
Building & Safety Manager	1.0	1.0	1.0	1.0
Housing & Neighborhood Services Manager	1.0	1.0	1.0	1.0
Code Enforcement Supervisor*	0.0	1.0	1.0	1.0
Plan Check Engineer	1.0	1.0	1.0	1.0
Senior Planner	0.0	1.0	1.0	1.0
Building Permit Supervisor	0.0	0.0	/1.0	1.0
Associate Plan Check Engineer	1.0	1.0	1.0	1.0
Geographic Information Systems Specialist	1.0	1.0	1.0	1.0
Associate Planner	3.0	3.0	3.0	3.0
Senior Combination Building Inspector	1.0	1.0	1.0	1.0
Housing & Community Rehabilitation Inspector	1.0	1.0	1.0	1.0
Combination Building Inspector III	0.0	1.0	1.0	1.0
Combination Building Inspector II	3.0	2.0	2.0	2.0
Senior Code Enforcement Officer*	1.0	1.0	0.0	0.0
Code Enforcement Officer	4.0	4.0	4.0	4.0
Housing Programs Assistant	1.0	1.0	1.0	1.0
Planning Technician	1.0	1.0	0.0	0.0
Senior Permit Technician	1.0	1.0	1.0	1.0
Permit Technician	2.0	2.0	2.0	2.0
Administrative Assistant*	0.0	0.0	1.0	1.0
Secretary*	1.0	1.0	0.0	0.0
Clerical Assistant III	1.0	1.0	1.0	1.0
	**************************************		***************************************	**************************************
Total Regular Employees	27.0	29.0	28.0	28.0
		Nonregular Er	mployees - Hours	
Total Nonregular Hours	2,580	2,580	1,560	1,560

<sup>\*</sup> Assumes conversion of position; lower position will be eliminated

**DEPARTMENT:** Community Development | **PROGRAM:** 2311 Administration

### PROGRAM DESCRIPTION/GOALS

The Administration division provides direction and be responsible for monitoring and supporting the Building, Code Enforcement, Planning, and Housing and Neighborhood Services divisions. Provide support and direction to all department staff who serve the City committees for which this department is responsible. Act as liaison to Fullerton citizens and the business community when assistance is requested or required in all areas of this department's responsibility. Streamline, refine, and display leadership to achieve total customer satisfaction. This division also provides GIS services to the Department and supports citywide management of geographical data.

### The Fullerton Plan

The Administration division provides overarching coordination for the implementation of a variety of goals and policies contained within The Fullerton Plan. These are described more specifically in the Building, Code Enforcement, Housing and Planning program descriptions.

### **PROGRAM OBJECTIVES**

Create and implement a system to measure customer volume and wait times at the permit counter.

Establish department-wide performance standards in order to improve customer service.

Remodel the Community Development lobby and counter area to provide for improved accessibility, more efficient use of space and enhanced customer service.

Implement department reorganization to provide for more efficient allocation of staff.

PROGRAM SUMMARY						
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted	
Regular Employees Nonregular Hours	2.0	2.0	2.0	3.0	3.0	
Salaries & Benefits	\$125,406	\$356,816	\$356,816	\$423,919	\$434,594	
Maintenance & Support	496,621	506,425	506,425	196,040	197,080	
Capital Outlay	*		<del></del>			
Subtotal	622,027	863,241	863,241	619,959	631,674	
Less Allocations	-		м	**	No.	
Total Operating Budget	\$622,027	\$863,241	\$863,241	\$619,959	\$631,674	
	PR	OGRAM REVEN	UES			
	2013-14	2014-15	2014-15	2015-16	2016-17	
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>	
General Fund	\$622,027	\$863,241	\$863,241	\$619,959	\$631,674	
Total	\$622,027	\$863,241	\$863,241	\$619,959	\$631,674	

**DEPARTMENT:** Community Development | **PROGRAM:** 2312 Planning

#### PROGRAM DESCRIPTION/GOALS

The Planning division focuses on two broad areas: Current Planning and Advanced Planning.

Current Planning includes Project Management (research, analysis, environmental review, interdepartmental coordination, community outreach and implementation of City policies, standards and guidelines) for private development proposals citywide. Current Planning also serves as staff to the Zoning Administrator, Design Review Committee, and Planning Commission.

Advanced Planning includes Project Management (research, analysis, environmental review, interdepartmental coordination, and community outreach) for proposals which implement and/or update the City's general plan (The Fullerton Plan) or Zoning regulations.

#### The Fullerton Plan

The Planning division also supports various Goals and Policies of The Fullerton Plan, including but not limited to Community Development, Housing, Historic Preservation, Mobility, Bicycle, Growth Management, Noise, Economic Development, Revitalization, Public Safety, Community Involvement, and Air Quality/Climate Change Elements.

#### **PROGRAM OBJECTIVES**

Meet performance goal of returning first comments (Letter of Completeness) within 30 days or less of application.

Amend the Zoning Ordinance (Title 15) to correct inconsistencies, and simplify and streamline the permitting process.

Complete adoption of the Downtown Core and Corridors Specific Plan and the College Town Specific Plan.

Implement the Short-Term Action Plan of The Fullerton Plan.

	PROGRAM SUMMARY				
	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	Adopted
Regular Employees	8.0	9.0	9.0	5.0	5.0
Nonregular Hours	2,580	2,580	2,580	1,560	1,560
Salaries & Benefits Maintenance & Support Capital Outlay	\$880,188 192,719 -	\$1,041,561 202,640 -	\$1,041,561 202,640	\$901,863 303,911	\$919,495 281,671
Subtotal	1,072,907	1,244,201	1,244,201	1,205,774	1,201,166
Less Allocations	-	-	-	-	-
Total Operating Budget	\$1,072,907	\$1,244,201	\$1,244,201	\$1,205,774	\$1,201,166
	PRO	GRAM REVENU	JES		
Revenue Source	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	Adopted
Discretionary Application Fees	\$294,091	\$170,260	\$170,260	\$240,000	\$240,000
Plan Check & License Fees	19,473	21,700	21,700	21,700	22,700
Permit Processing & Issuance	209,208	132,185	132,185	182,200	182,200
General Fund	492,820	783,556	783,556	647,674	667,066
Air Quality Improvement Fund	57,314	136,500	136,500	114,200	89,200
Total	\$1,072,907	\$1,244,201	\$1,244,201	\$1,205,774	\$1,201,166

**DEPARTMENT:** Community Development | **PROGRAM:** 2313 Building

#### PROGRAM DESCRIPTION/GOALS

The Building division provides services to the community to insure that the homes, stores, and businesses where people live, shop and work are constructed to provide a safe and healthy environment. To that end the division checks plan submittals, issues permits, inspects construction, and insures that completed projects meet the applicable code requirements.

### The Fullerton Plan

The Building division supports The Fullerton Plan Policies 1.5, 1.12, 2.5, 3.26, 4.3, 14.9, 23.3, 23.3, 26.4, and 26.5 in achieving the goals of Resilient and vital neighborhoods and districts (Goal 1), a positive identity and distinctive image (Goal 2), a supply of safe housing ranging in cost and type to meet the needs of all segments of the community (Goal 3), valued and preserved historic resources (Goal 4), an environment with opportunities for community health and wellbeing (Goal 14), safe and efficient management of waste (Goal 23), and protection of people, natural and built environments and economy from natural hazards (Goal 26).

#### **PROGRAM OBJECTIVES**

Meet performance goal of performing building inspections within 24 hours or less of the request.

Establish an over-the-counter (OTC) plan check program that lists types of plans that can be checked same day.

Meet performance goal for returning first round of plan check comments.

Establish a counter wait time baseline and performance goal in order to reduce customer wait times.

	PRO	OGRAM SUMMA	RY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	8.0	8.0	8.0	11.0	11.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$746,147 416,999 -	\$913,383 20,000	\$913,383 20,000 -	\$949,791 148,403	\$981,428 150,863
Subtotal Less Allocations	1,163,146	933,383	933,383	1,098,194	1,132,291
Total Operating Budget	\$1,163,146	\$933,383	\$933,383	\$1,098,194	\$1,132,291
	PRO	GRAM REVENU	ES		
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
Plan Check & License Fees Permit Issuance & Inspection General Fund Sanitation Fund	\$1,034,494 894,469 (823,473) 57,655	\$474,500 700,275 (341,083) 99,691	\$474,500 700,275 (341,083) 99,691	\$610,000 920,600 (432,406)	\$610,000 920,600 (398,309)
Total	\$1,163,146	\$933,383	\$933,383	\$1,098,194	<u>\$1,132,291</u>

**DEPARTMENT:** Community Development | **PROGRAM:** 2315 Housing & Community Rehabilitation

#### PROGRAM DESCRIPTION/GOALS

The Housing division consists of four areas: Housing Administration, Housing Rehabilitation, Housing Bond, and the former Redevelopment Agency Housing Fund. Administration manages the Community Development Block Grant (CDBG) Program, the HOME Program, and 2010 Housing Bond affordable housing projects. This also includes coordination of the Community Development Citizens' Committee (CDCC) whose duties include recommendations to the City Council for CDBG fund distribution. Housing Rehabilitation provides grants and loans to preserve and improve the City's existing housing stock.

#### The Fullerton Plan

The Housing division supports The Fullerton Plan Policies 1.5, 1.9, 3.6, 3.7, 3.11, 3.12, 3.18, 3.20, 3.22, 3.23, 3.24, 3.29, 3.30, 3.33, 3.36, and 7.2 in achieving the goals of resilient and vital neighborhoods and districts (Goal 1), a supply of safe housing ranging in cost and type to meet the needs of all segments of the community (Goal 3), and growth and development aligned with infrastructure capabilities (Goal 7).

#### **PROGRAM OBJECTIVES**

- Insure compliance with state and federal regulations and with existing affordable housing agreements.
- Provide housing counseling and referrals to appropriate agencies/individuals.
- Provide decent, safe, and sanitary housing for extremely low, very low, low and moderate income households.
- Preserve and improve existing housing through the City's rehabilitation loan/grant program.
- Explore the CDBG Funding process to include input from City Council at the onset.
- · Continue to implement programs for the City Lights SRO facility to be more self-reliant.
- · Continue to stabilize the Housing Division as a result of the loss of RDA funds.
- Seek City Council consideration of affordable housing projects associated with the expenditure of the 2010 Housing Bond proceeds.

	PF	ROGRAM SUMM	ARY		
	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	Adopted
Regular Employees	4.0	4.0	4.0	4.0	4.0
Nonregular Hours					
Salaries & Benefits	\$311,053	\$416,510	\$416,510	\$399,451	\$412,844
Maintenance & Support	1,155,324	2,243,318	2,243,318	1,814,743	1,864,138
Capital Outlay	_	185,136	185,136	**	-
Subtotal	1,466,377	2,844,964	2,844,964	2,214,194	2,276,982
Less Allocations		-			
Total Operating Budget	\$1,466,377	\$2,844,964	\$2,844,964	\$2,214,194	\$2,276,982
	PR	OGRAM REVEN	UES		
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>
Housing Fund	\$120,179	\$121,700	\$121,700	\$150,000	\$150,000
HOME Grant Funds	206,838	906,624	906,624	403,505	406,505
CDBG Fund	1,116,043	1,770,131	1,770,131	1,549,043	1,607,423
Low & Mod Housing Fund	23,316	46,509	46,509	75,600	76,323
Successor Agency			-	36,046	36,731
Total	\$1,466,377	\$2,844,964	\$2,844,964	\$2,214,194	\$2,276,982

**DEPARTMENT:** Community Development | **PROGRAM:** 2319 Code Enforcement

#### PROGRAM DESCRIPTION/GOALS

The Code Enforcement division provides services to the community to ensure that the City is a safe and attractive place to live, work and play. Code Enforcement staff responds to citizen inquiries to investigate compliance with the Fullerton Municipal Code, Uniform Housing Code, Building Code and other applicable local, state and federal laws and regulations. This division also supports all other City departments for code compliance. Common investigations include, but are not limited to, substandard/dangerous/abandoned buildings, signs, property maintenance, housing conditions, construction without permits, home occupations, public nuisance, animal control, zoning violations, encroachments onto public right of way, NPDES violations, expired business registration certificates, parkway violations and other unpermitted work in the public right of way, water wasting, illegal trash bins, fire hazards and hoarding.

#### The Fullerton Plan

The Code Enforcement division supports The Fullerton Plan Policies 1.5, 2.5, 3.21, 4.3, and 12.5 in achieving the goals of resilient and vital neighborhoods and districts (Goal 1), a positive identity and distinctive image (Goal 2), a supply of safe housing ranging in cost and type to meet the needs of all segments of the community (Goal 3), valued and preserved historic resources (Goal 4), and addressing public safety concerns (Goal 12).

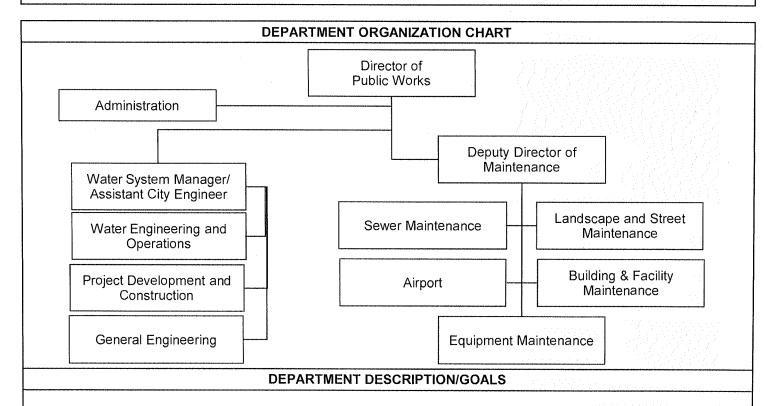
#### **PROGRAM OBJECTIVES**

Establish a system to categorize and prioritize calls for service and establish response creteria for each category.

Respond to requests for service that involve life/safety matters within 24 hours of request.

	PR	OGRAM SUMMA	RY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	5.0	6.0	6.0 (A)) ())	5.0	5.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$416,202 621,314	\$446,138 615,000	\$446,138 615,000	\$432,759 700,948	\$445,433 702,688
Subtotal Less Allocations	1,037,516	1,061,138	1,061,138	1,133,707	1,148,121
Total Operating Budget	\$1,037,516	\$1,061,138	\$1,061,138	\$1,133,707	\$1,148,121
	PRO	GRAM REVENU	ES		
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted
Administrative Citations Charges & Other Revenues General Fund	\$19,608 32,328 985,580	\$15,000 15,500 1,030,638	\$15,000 15,500 1,030,638	\$19,500 5,500 1,108,707	\$19,500 5,500 1,123,121
Total	\$1,037,516	\$1,061,138	\$1,061,138	\$1,133,707	\$1,148,121

**DEPARTMENT:** Public Works



Public Works is comprised of the following major activities:

<u>Engineering:</u> This section is responsible for the City's infrastructure Capital Improvement Project design and construction; water system management and storm water compliance.

<u>Maintenance</u>: This section provides on-going services for street/sidewalk repairs and cleaning; landscape maintenance for medians, parks and City trees, building services, fleet management, water system repairs and sewer operations.

<u>Fullerton Municipal Airport:</u> Fullerton Airport is the last general aviation airport in Orange County. Public Works provides business development; facility maintenance; on-going capital improvements for the pavement, drainage, tower, lobby and hangars.

#### <u>Goals</u>

Continue to develop a structure that provides internal and external customers with efficient and effective services.

Recognize the continuing limitations on labor and material resources. And create a flexible and dynamic organization that can adapt to meet changing demands.

Provide a seamless transition from design and construction of new and/or replacement infrastructure components to the timely and effective on-going maintenance actions.

**DEPARTMENT: Public Works** 

	DEI	PARTMENT SUM	MARY		
	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	Adopted
Regular Employees	199.5	199.5	199.5	200.0	200.0
Nonregular Hours	7,870	13,764	6,650	8,650	8,650
Salaries & Benefits	\$15,065,330	\$16,873,300	\$15,804,810	\$17,769,950	\$17,965,700
Maintenance & Support	46,321,207	40,452,840	40,381,740	41,758,640	43,006,790
Capital Outlay	666,170	708,710	716,640	1,592,490	1,452,890
Subtotal	62,052,707	58,034,850	56,903,190	61,121,080	62,425,380
Less Allocations	(17,966,309)	(14,730,690)	(14,319,270)	(14,886,580)	(14,880,740)
Total Operating Budget	\$44,086,398	\$43,304,160	\$42,583,920	\$46,234,500	\$47,544,640

#### DEPARTMENT DESCRIPTION

Public Works is a full service department that provides for all facets of maintaining the City's infrastructure, both new construction and ongoing activities. A brief list includes:

- Streets (290 miles) and alleys (36 miles), street lights (6,600) and traffic signals (150)
- Sidewalks (15.7 million s.f.), curbs and gutters (468 miles) and parking structures (6)
- Sewer mains (320 miles) and storm drain facilities (68 miles of pipe and 3,000 of catch basins)
- City buildings (33), parks (54) and other recreational facilities
- Street trees (over 40,000), recreational trails (30 miles), ball fields and medians (934 acres)

This department is also responsible for the planning, design and maintenance of the City's multi-million dollar water utility. Activities range from balancing the blend of pumped ground water (70%) and MWD supplemental (30%) to meet the City's water needs (approximately 26 mgd), construction of new water mains and maintenance of:

- 15 reservoirs, 13 water wells, 12 pump stations and 9 MWD connections
- Water Mains over 420 miles (number varies as projects are completed)
- Over 30,000 meters, 4,300 fire hydrants and 12,120 water valves

Public Works also includes staffing support and management of the City's 86-acre municipal airport.

The merging of the City's Engineering and Maintenance Services departments in fiscal year 2013-14 continues to be the genesis of ongoing functional consolidations. Similar to the administrative functions merger into one as completed two years ago, the Construction Management and Capital Project Design divisions have been merged effective July 1, 2015. The goal is to enhance Capital project implementation by refining the transition from design to construction, routinely identifying areas in design and inspection that may be improved and/or streamlined.

DEPARTMENT FUND ANALYSIS		
	2045 46	2040 47
und No. and Title	2015-16 Adopted	2016-17 Adopted
and No. and Mac	<u>//dopted</u>	Adopted
0 - General	\$7,078,827	\$7,209,798
5 - Parks & Recreation	10,000	10,000
3 - Sanitation	4,978,652	4,920,636
5 - Measure M	143,000	145,000
0 - Gas Tax	2,001,939	2,019,649
6 - Sewer & Drainage	545,422	548,672
9 - Park Dwelling	45,600	
0 - Airport	2,457,350	2,415,930
1 - CNG	336,570	336,990
2 - Brea Dam	306,300	308,490
4 - Water	29,538,259	30,905,594
5 - Plummer Parking Facilities	26,260	26,410
6 - Refuse Collection	112,860	112,940
7 - Sewer	3,495,194	3,636,924
4 - Equipment Replacement	2,441,457	2,217,855
7 - Equipment Maintenance	3,279,760	3,296,760
9 - Building Maintenance Services	2,406,980	2,420,502
0 - Facility Capital Repair	45,000	10,000
4 - Capital Projects	1,871,650	1,883,230
4 - Capital Projects	***************************************	1,003,230
Subtotal	61,121,080	62,425,380
Less Allocations:		
10 - General		
10 - General-Overhead Allocations- Capital Projects	(243,702)	(228,816
15 - Parks & Recreation	(10,000)	(10,000
36 - Sewer & Drainage	(9,562)	(9,562
40 - Airport	(29,940)	(30,150
•		
40 - Airport - Depreciation 40 - Airport - Principal Allocation	(390,000)	(390,000
, ,	(664,430)	(683,700
42 - Brea Dam	(306,300)	(308,490
44 - Water-Principal Allocation	(350,000)	(360,000)
44 - Water - Overhead Capital Projects	(44,120)	(45,760)
44 - Water - Depreciation	(1,800,000)	(1,800,000)
47 - Sewer - Depreciation	(570,000)	(684,000)
47 - Sewer - Capital Projects	/www.m.m.m.m.=-	/
64 - Equipment Replacement-Depreciation	(765,000)	(765,000)
64 - Equipment Replacement	(1,593,346)	(1,412,980)
67 - Equipment Maintenance - Depreciation	(30,000)	(30,000)
67 - Equipment Maintenance	(3,249,760)	(3,266,760)
69 - Building Maintenance Services	(2,406,980)	(2,420,502)
70 - Facility Capital Repair - Depreciation	(10,000)	(10,000)
70 - Facility Capital Repair	(541,790)	(541,790)
74 - Capital Projects	(1,871,650)	(1,883,230)
Fotal Allocations	(14,886,580)	(14,880,740)
Total Allocations		

**DEPARTMENT:** Public Works

Position Classification	2013-14 Budgeted	2014-15 Budgeted	2015-16 Budgeted	2016-17 Budgeted
	Regular	Employees - Full-	-Time Equivalent	Positions
Director of Public Works	1.0	1.0	7 7 7.0	1.0
Water System Manager/				
Assistant City Engineer	1.0	1.0	0.0	0.0
Deputy Director Public Works	0.0	0.0	1.0	1.0
Deputy Director - Maintenance*	0.0	0.0	1.0	1.0
Construction Services Manager	1.0	1.0	1.0	1.0
Airport Manager	1.0	1.0	1.0	1.0
Senior Civil Engineer	2.0	2.0	2.0	2.0
Water Superintendent	1.0	1.0	1.0	1.0
Building & Facility	1.0	1.0	11/2/10	1.0
Superintendent	1.0	1.0	1.0	
	1.0		0.0	1.0
Landscape Superintendent		1.0		0.0
Street Superintendent	1.0	1.0	1////1.0	1.0
Sewer Superintendent	1.0	1.0	1.0	1.0
Equipment Superintendent	1.0	1.0	1.0	1.0
Maintenance Services Manager	1.0	1.0	/1.0	1.0
Civil Engineer	2.0	2.0	2.0	2.0
Associate Engineer	2.0	2.0	2.0	2.0
Senior Planner	1.0	0.0	0.0	0.0
Real Property Agent	1.0	1.0	1.0	1.0
Sr. Administrative Analyst	1.0	1.0	1.0	1.0
Assistant Engineer	4.0	5.0	5.0	5.0
Principal Construction Inspector	1.0	1.0	1.0	1.0
Water Quality Specialist	1.0	1.0	1.0	1.0
GIS Specialist	1.0	1.0	1.0	1.0
Water Distribution Supervisor	1.0	1.0	1.0	1.0
Water Production Supervisor	1.0	1.0	1.0	1.0
Sewer Supervisor	1.0	1.0	1.0	1.0
Building & Facility Supervisor	1.0	1.0	1.0	1.0
Landscape Supervisor	2.0	2.0	2.0	2.0
Equipment Supervisor	1.0	1.0	1.0	1.0
Street Supervisor	2.0	2.0	2.0	2.0
Traffic Engineering Analyst	1.0	1.0	1.0	1.0
Storm Water/Wastewater	1.0	1.0	1.0	1.0
Compliance Specialist I	1.0	0.0	0.0	0.0
Storm Water/Wastewater	1.0	0.0	0.0	0.0
Compliance Specialist III	0.0	1.0	1.0	1.0
Construction Inspector - Water	1.0	1.0	1.0	1.0
Junior Engineer	0.0	1.0	1.0	
Administrative Analyst I/II		1.0		1.0
	1.0		1.0	1.0
Construction Inspector	3.0	3.0	3.0	3.0
Sr. CADD Equipment Operator	2.0	1.0	1.0	1.0
Water Tech. Design Specialist	1.0	1.0	1.0	1.0
Electrical & HVAC Lead Worker	1.0	1.0	1.0	1.0
Equipment Mechanic Lead Worker	1.0	1.0	1.0	1.0
Airport Operations Lead Worker	1.0	1.0	1.0	1.0

**DEPARTMENT:** Public Works

Position Classification	2013-14 <u>Budgeted</u>	2014-15 <u>Budgeted</u>	2015-16 <u>Budgeted</u>	2016-17 Budgeted
			l-Time Equivalent	
Electrician	3.0	3.0	3.0	3.0
Air Conditioning Mechanic	1.0	1.0	1.0	1.0
Mechanic III	2.0	2.0	2.0	2.0
Location Specialist	2.0	2.0	2.0	2.0
Sanitation Specialist	1.0	1.0	1.0	1.0
Sewer Program Specialist	1.0	1.0	1.0	1.0
Source Control Inspector	2.0	2.0	2.0	2.0
Tree Services Inspector	1.0	1.0	1.0	1.0
Streets Lead Worker	2.0	2.0	2.0	2.0
Water Lead Worker	2.0	2.0	2.0	2.0
Grounds Maintenance	2.0	2.0	2.0	14/11/7° 1
Lead Worker	2.0	2.0	2.0	2.0
Mechanic II	6.0	6.0	6.0	6.0
Fleet Maintenance Technician	1.0	1.0	1.0	1.0
Administrative Assistant I	1.0	1.0	1.0	1.0
Irrigation Specialist	1.0	1.0	1.0	1.0
Water Production Operator	3.0	3.0	3.0	3.0
Engineering Aide I/II/III	2.0	2.0	3.0	3.0
Skilled Maintenance Worker -	2.0	2.0	3.0	3.0
Water II	2.0	2.0	2.0	2.0
Skilled Maintenance Worker -	2.0	2	2.0	
Water I	2.0	2.0	2.0	2.0
Water Utility Services	£	2.0	-	
Lead Worker	1.0	1.0	1.0	1.0
Skilled Maintenance Worker -	1.0	1.0		
Building & Facilities	3.0	3.0	3.0	3.0
Motor Sweeper Operator	4.0	4.0	4.0	4.0
Meter Repairer	2.0	2.0	2.0	2.0
Equipment Operator - Water	2.0	2.0	2.0	2.0
Sr. Maintenance Worker III	6.0	6.0	6.0	6.0
Maintenance Facilities Dispatcher	1.0	1.0	1.0	1.0
Equipment Operator	9.0	9.0	9.0	9.0
Traffic Painter	2.0	2.0	2.0	2.0
Sr. Maintenance Worker II	4.0	4.0	4.0	4.0
Sr. Maintenance Worker I	33.0	33.0	33.0	33.0
Water Services Worker	4.0	4.0	4.0	4.0
Permit Technician	1.0	1.0	1.0	1.0
Clerical Assistant III	4.0	4.0	4.0	4.0
Equipment Service Worker	1.0	1.0	1.0	1.0
Airport Service Worker	2.0	2.0	2.0	2.0
Maintenance Worker	33.0	33.0	33.0	33.0
Clerical Assistant II	1.5	1.5	1.0	1.0
Total Regular Employees	199.5	199.5	200.0	200.0
		Nonregular Er	nployees - Hours	
Total Nonregular Hours	13,669	13,764	8,650	8,650

DEPARTMENT: Public Works PROGRAM: 2322 General Engineering

### PROGRAM DESCRIPTION/GOALS

Perform engineering review and analysis of private development projects; improvements plan and map checking; permit processing for private development projects.

Staff support to the Planning Commission.

Assist or perform lease negotiations and land value appraisals for other departments, and acquire public land and easements for Capital Improvement Program (CIP) projects when necessary.

Perform review of Water Quality Management Plans (WQMP)) for various private development projects and NPDES BMP's.

#### Goals

Facilitate, coordinate, and manage public improvements for residential, commercial, and industrial developments.

	P	ROGRAM SUMM	ARY		
	2013-14	2014-15	2014-15	2015-16	2016-17
	Actual	Budget	Projected	Adopted	Adopted
Regular Employees	6.8	6.8	6.8	6.8	6.8
Nonregular Hours	1,276	1,450			
-					
Salaries & Benefits	<sup>*</sup> \$535,597	\$535,990	\$575,500	\$723,140	\$729,470
Maintenance & Support	667,894	681,290	660,500	710,530	732,280
Capital Outlay	-	•••	4,630	-	and Artificial Artificial
Subtotal	1,203,491	1,217,280	1,240,630	1,433,670	1,461,750
Less Allocations	(144,085)	(200,450)	(167,580)	(202,190)	(205,230)
Total Operating Budget	\$1,059,406	\$1,016,830	\$1,073,050	\$1,231,480	\$1,256,520
	PR	OGRAM REVEN	JES		
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	Adopted
Public Works Permits	\$14,864	\$20,000	\$15,000	\$55,000	\$55,000
Overload Permits	•	20,000	21,500	18,000	18,000
Other Licenses and Permits	33,414	50,000	30,000	40,000	40,000
Property Lease	-	5,000	, _	5,000	5,000
Sale of Maps & Publications	5,800	1,000	1,000	1,000	1,000
Plan Check Fees	41,567	25,000	40,000	, ***	-
Community Dev. Fees	5,949	6,500	10,000	-	
Public Works Fees	169,220	50,000	70,000	80,000	80,000
General Fund	454,064	447,760	431,440	445,080	456,530
M2 Fund	61,055	60,000	60,000	78,000	80,000
Gas Tax Fund	107,689	192,020	221,880	245,000	252,490
Sanitation Fund	-	-	•	100,000	101,650
Sewer & Drainage Fund	114,108	48,660	72,290	93,490	94,630
Water Fund	31,073	39,920	39,920	42,580	43,270
Sewer Enterprise Fund	20,591	50,970	50,970	28,330	28,950
Capital Projects Fund	Ne.		9,050		
Airport Fund	13_	***	4		-
Total	\$1,059,406	\$1,016,830	\$1,073,050	\$1,231,480	\$1,256,520

**DEPARTMENT:** Public Works PROGRAM: 2322 General Engineering

#### **PROGRAM OBJECTIVES**

Provide engineering interface with Community Development Department, other City departments, Planning Commission, City Council, and outside agencies during review and implementation of private development projects.

Respond to inquiries within 24 hours.

Review private development projects to ensure compliance with the Subdivision Map Act, National Pollutant Discharge Elimination System (NPDES) Program, and Public Works department standards.

	PROGRAM	PERFORMANCE	MEASURES			
Workload Measures	2013-14 <u>Actual</u>	2014-15 Budget	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted	
Private development plans reviewed	1,039	840	900	900	900	
Encroachment permits issued	533	370	500	500	500	
Miscellaneous permits issued	2,356	2,500	2,500	2,500	2,500	
Counter visits	1,606	2,090	2,000	2,000	2,000	

DEPARTMENT: Public Works PROGRAM: 2323 Water System Management

### PROGRAM DESCRIPTION/GOALS

The Water System Management program is responsible for introducing water utility related policy, organizing, planning, controlling, and directing the Water Utility's resources.

### Goals

Coordinate and manage the operation of the Water Utility to provide a safe and reliable water supply to our customers at a rate that represents the cost of service provided.

	PROGRAM SUMMARY				
	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	Budget	Projected	Adopted	Adopted
Regular Employees	5.8	5.8	5.8	5.8	5.8
Nonregular Hours	642	2,400	2,400	2,400	2,400
Salaries & Benefits	\$554,393	\$652,990	\$602,800	\$665,490	\$668,670
Maintenance & Support	433,121	698,540	632,720	466,230	451,060
Capital Outlay	-	6,000	6,000	6,000	6,000
Subtotal	987,514	1,357,530	1,241,520	1,137,720	1,125,730
Less Allocations	(136,197)	(174,580)	(113,010)	(156,130)	(158,330)
Total Operating Budget	\$851,316	\$1,182,950	\$1,128,510	\$981,590	\$967,400

PROGRAM REVENUES						
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>	
Water System Upgrade Fees	\$11,148	\$15,000	\$15,000	\$14,000	\$14,000	
Cross-Connect Inspection Fees	11,813	8,000	13,500	12,000	12,000	
Other Licenses/Permits	<b></b>	200	3,200	2,000	2,000	
Sale of Maps & Publications	203	500	500	250	250	
Water Plan Check Fees	27,077	20,000	24,500	28,000	28,000	
Reimbursements	12,378	15,000	15,000	15,000	15,000	
Developer Fees	69,125	-	**	-	***	
Sewer Enterprise Fund	156		•	140	-	
Water Fund	\$719,417	1,124,250	1,056,810	910,340	896,150	
Total	\$851,316	\$1,182,950	\$1,128,510	\$981,590	\$967,400	

DEPARTMENT: Public Works PROGRAM: 2323 Water System Management

## **PROGRAM OBJECTIVES**

Limit distribution system water loss (production minus consumption) to six percent or less (the industry standard is ten percent or less).

Provide accurate and timely plan review and permit issuance for private development projects to assure conformance with the Water Utility standards.

Improve Water System reliability through capital projects and maintenance to repair, replace, and rehabilitate water infrastructure.

Promote water conservation through programs to educate the general public regarding water awareness and encourage water conserving measures.

Reduce per capita water consumption and reduce water consumption at City facilities.

Utilize the Geographical Information System (GIS) technology to update infrastructure data and convert to a mobile asset management system.

	PROGRAM PERFORMANCE MEASURES				
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
System water loss	5.3%	6.0%	6.0%	6.0%	6.0%
Water breaks per 100 miles	28	26	25	23	21
Per capita consumption (gal/day)	182	173	173	164	155
Reduction of water use at City facilities (2013/14 baseline)	n/a	10%	15%	17%	18%

**DEPARTMENT:** Public Works PROGRAM: 2324 CIP Development & Administration

### PROGRAM DESCRIPTION/GOALS

Professional design engineering, contract administration, and inspection for Capital Improvement Program (CIP) projects.

#### Goals

\*Merge of Programs 2324 and 2329

Administration and design review of consultant plans and specifications to assure compliance with City standards.

Coordinate scheduling, phasing, and timing of CIP construction activities with Public Works-Maintenance to assure systematic improvement with minimal disruption to the public, residents, and businesses.

Provide high quality professional engineering services for project development and design.

Administer and inspect all construction projects in public right-of-way to assure compliance with City standards and specifications, within the bounds of City obligations, established constraints of budget, schedule, quality, health, safety, and regulatory compliance.

	PRO	OGRAM SUMMA	IRY		
	2013-14	2014-15	2014-15	2015-16	2016-17
	Actual	Budget	Projected	Adopted	Adopted
Regular Employees	7.5	7.5	7.5	14.5*	14.5*
Nonregular Hours		29			
Salaries & Benefits	\$666,557	\$849,770	\$800,100	\$1,750,250	\$1,761,410
Maintenance & Support	368,162	453,310	465,360	351,600	341,460
Capital Outlay		_	£1.1. <b>*</b>	addivina <del>,</del> c	. Alaka 🕞
Subtotal	1,034,719	1,303,080	1,265,460	2,101,850	2,102,870
Less Allocations	(831,033)	(1,104,140)	(995,160)	(1,584,270)	(1,576,410
Total Operating Budget	\$203,686	\$198,940	\$270,300	\$517,580	\$526,460
	PRO	GRAM REVENU	E8		······································
	2013-14	2014 15	2014 15	2045 40	2040 47
Dovonus Course		2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	Budget	<u>Projected</u>	Adopted	<u>Adopted</u>
Public Works Permits					
General Inspection Fees	New revenue a	ccounts for this F	rogram	\$30,000	\$30,000
Water Inspection Fees		ge from Program	•	35,000	35,000
Construction Inspection	effective 7/1/15			00,000	00,000
Reimbursements-Gen. Fund		•		30,000	30,000
General Fund	\$134,270	\$118,720	\$174,080	130,380	128,080
Sewer & Drainage Fund	25,914	31,290	21,230	37,570	39,180
Airport Fund	731		(2,270)		
	26,287	31,300	21,240	97,390	102,180
•	20,201	01,000			,
Water Fund			22,570	157,240	162.020
•	16,484	17,630	22,570 31,090	157,240	162,020 -
Water Fund Sewer Enterprise Fund			22,570 31,090 2,360	157,240 - -	162,020 - -

**DEPARTMENT:** Public Works PROGRAM: 2324 CIP Development & Administration

#### **PROGRAM OBJECTIVES**

Complete project design and construction on schedule and within budget.

Utilize a public relations company to meet with commercial tenant(s) who will be impacted by CIP projects in order to provide advance notification near the completion of design and, whenever feasible, incorporate into design mitigation measures requested. Provide adequate advance notification of pending construction activities.

Coordinate construction procedures and schedules to minimize impact on traffic and adjoining businesses and/or residents.

#### Effective 7/1/15, the following apply, as well:

Provide timely and accurate construction inspection services for all Capital Improvement Program (CIP) projects.

Inspect private development projects, minor/miscellaneous permits, and all underground utility company permit work to assure that all work in the public right-of-way is completed in accordance with City standards

	PROGRAM PERFORMANCE MEASURES					
Performance/ <u>Workload Measures</u>	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted	
Project designs completed	34	16	22	39	25	
CIP projects adopted (\$ millions)	21.7	16	N/A	33.6	23.8	
Active CIP construction projects administered	_	Performance Mea th Program 2329	35	35		
Public works permits inspected				475	475	

**DEPARTMENT:** Public Works PROGRAM: 2325 Traffic Signal Operations

### PROGRAM DESCRIPTION/GOALS

This program accounts for the services provided by the City's contract Traffic Engineer. Staff support is accounted for in the General Engineering program.

## <u>Goals</u>

Maintain a reliable and coordinated traffic system citywide.

Monitor traffic progression within the City through the Traffic Management Center.

Review, revise, and upgrade, as necessary, traffic circulation and progression, parking utilization, bicycle mobility, and pedestrian safety measures based on changes in citywide needs and standards.

	PROGRAM P	ERFORMANCE I	MEASURES		
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17
Workload Measures	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	Adopted
Traffic signals maintained	150	150	150	150	151
Cost per signalized					
intersection	\$2,850	\$3,200	\$2,660	\$2,900	\$3,100
	PR	OGRAM SUMMA	RY		
	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	<u>Budget</u>	Projected	<u>Adopted</u>	Adopted
Regular Employees					
Nonregular Hours					
Salaries & Benefits					
Maintenance & Support	\$223,496	\$399,310	\$356,280	\$394,910	\$400,750
Capital Outlay	-	-	-		
Subtotal	223,496	399,310	356,280	394,910	400,750
Less Allocations	<u>+222 406</u>	(7,570) \$391,740	<u> </u>	<u> </u>	£400.75
Total Operating Budget	\$223,496	\$391,740	\$356,280	\$394,910	\$400,750
	PRO	GRAM REVENU	ES		
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>
Traffic Engineering Fees	<del></del>	\$3,400	\$3,400	-	
General Fund	221,096	233,160	197,700	230,680	231,520
M2 Fund	***	60,500	60,500	65,000	65,000
Gas Tax Fund	2,400	94,680	94,680	99,230	104,230
Total	\$223,496	\$391,740	\$356,280	\$394,910	\$400,750

**DEPARTMENT:** Public Works PROGRAM: 2329 Construction Management

## PROGRAM DESCRIPTION/GOALS

This program accounts for the administration of contract surveying and material testing for Capital Improvement Program (CIP) projects. Effective July 1, 2015 this program is merged with the CIP Administration program (2324).

#### Goals:

Assure material quality standards are met or exceeded, and that all work is performed in compliance with approved plans, specifications, City standards, and adopted City policies.

	PROGRAM PI	ERFORMANCE I	1EASURES		
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Active CIP construction projects administered	33	28	34		
Public works permits inspected	533	420	500		
	PRO	OGRAM SUMMA	RY		
	2013-14	2014-15	2014-15	2015-16	2016-17
	<u>Actual</u>	Budget	Projected	Adopted	Adopted
Regular Employees	7.0	7.0	7.0	0.0	0.0
Nonregular Hours					
Salaries & Benefits	\$864,323	\$889,430	\$895,500		
Maintenance & Support	352,173	381,890	372,170		
Capital Outlay Subtotal		1,271,320	1,267,670	<u> </u>	***************************************
Less Allocations	(696,591)	(743,330)	(722,440)	<u></u>	
Total Operating Budget	\$519,905	\$527,990	\$545,230		
	PRO	GRAM REVENUI	<b>ES</b>		
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>
Public Works Permits General Inspection Fees	\$82,630	\$30,000	\$15,000	_	
Water Inspection Fees	27,540	35,000	38,000		
Construction Inspection	27,010	00,000	20,000		
Reimbursements-Gen. Fund	38,127	30,000	20,000	•	
General Fund	145,615	115,410	150,730	-	
Nater Fund	111,452	130,190	144,940	***	
Sewer Fund	114,541	187,390	160,040		
Successor Agency	-	au.	460	•	
Capital Projects Fund Total	\$519,905	\$527,990	16,060 \$545,230	***	

DEPARTMENT: Public Works PROGRAM: 2326 Water Supply

#### PROGRAM DESCRIPTION/GOALS

The Water Supply Program is responsible for monitoring the costs related to water supply. External costs include: water purchases from the Metropolitan Water District of Southern California (MWD), replenishment assessment (RA) paid to Orange County Water District (OCWD), and electrical costs for pumping water. Other expenses tracked by this program are related to debt service.

## Goals

Balance the water supply expenses with revenues received from water rate payers.

	PROGRAM SUMMARY						
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted		
Regular Employees Nonregular Hours							
Salaries & Benefits Maintenance & Support Capital Outlay	\$28,282,641	\$20,341,710	\$21,150,010 -	\$22,079,210 -	\$23,347,470		
Subtotal Less Allocations	28,282,641 (8,127,523)	20,341,710 (2,287,040)	21,150,010 (2,287,040)	22,079,210 (2,150,000)	23,347,470 (2,160,000)		
Total Operating Budget	\$20,155,119	\$18,054,670	\$18,862,970	\$19,929,210	\$21,187,470		
	PR	OGRAM REVENU	JES				
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>		
Water Fees Cell Tower Rent	\$19,913,817 241,302	\$18,054,670 	\$18,612,970 250,000	\$19,704,210 225,000	\$20,962,470 225,000		
Total	\$20,155,119	\$18,054,670	\$18,862,970	\$19,929,210	\$21,187,470		

DEPARTMENT: Public Works PROGRAM: 2326 Water Supply

#### **PROGRAM OBJECTIVES**

Manage the water supply sources available to the City to achieve the most cost-efficient scenario, which is to pump the maximum percentage of total water supply allowed by the Orange County Water District (OCWD) and to purchase the remaining portion from the Metropolitan Water District (MWD). OCWD's Basin Production Percentage (BPP) and Replenishment Assessment (RA) are implemented on July 1; MWD's rate increases usually coincide with the calendar year.

If the City pumps less than the BPP, the difference in the required water supply is purchased from MWD at approximately two times the cost of the pumped water. If the City pumps more than the BPP, OCWD assesses a fee (Basin Equity Assessment - BEA) that is equivalent to the purchase price from MWD.

	PROGRAM	MEASURES	
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15         2015-16         2016-17           Projected         Adopted         Adopted
Purchased water supply	29.2%	30.0%	30.0% 30.0% 32.0%
Pumped water supply	70.8%	70.0%	70.0% 70.0% 68.0%

**DEPARTMENT:** Public Works | **PROGRAM:** 2331 Airport

### PROGRAM DESCRIPTION/GOALS

The Fullerton Municipal Airport is the only general aviation airport in Orange County and is designated by the FAA as a reliever airport in the National Plan of Integrated Airport Systems. Hangar and facility maintenance are provided by City staff. Most aviation services and employment, such as fixed-based operators, aircraft fueling and flight instruction are provided by the private sector. The Airport serves as the home base for public safety helicopter services for the Anaheim Police Department, Orange County Fire Authority and California Highway Patrol.

#### Goals

Total

Administer a safe, efficient Airport with sensitivity to environmental issues.

Maintain a secure Airport Operations Area (AOA) consistent with the federal, state and local regulators.

Develop aviation and other related business opportunities.

	PR	OGRAM SUMM	ARY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees	5.0	5.0	5.0	5.0	5.0
Nonregular Hours	913	1,250	1,250	1,250	1,250
Salaries & Benefits Maintenance & Support Capital Outlay	\$463,210 1,482,030 -	\$467,000 1,521,380	\$394,580 1,398,240	\$480,620 1,946,790	\$484,970 1,900,810
Subtotal	1,945,240	1,988,380	1,792,820	2,427,410	2,385,780
Less Allocations	(428,160)	(810,750)	(346,000)	(1,054,430)	(1,073,700)
Total Operating Budget	\$1,517,080	\$1,177,630	\$1,446,820	\$1,372,980	\$1,312,080

#### **PROGRAM REVENUES** 2013-14 2014-15 2014-15 2015-16 2016-17 Revenue Source Actual Budget Projected Adopted Adopted Aircraft Taxes \$93,240 \$115,000 \$95,990 \$110,000 \$110,000 Rents 102,050 100,070 101.540 110,000 110,000 Fixed-Based Operators 482,030 460,000 430,040 460,000 460,000 Hangar Admin Fees 2.300 10.000 9.380 2.300 2,300 Hangar Rentals 961.210 1.000.000 1,259,640 1,000,000 1,000,000 Fuel Flowage Fees 37,510 35,000 22.750 40,000 40,000 Tie-Downs 45,720 65,000 73,370 45,000 45.000 Visiting Aircraft Parking 3,350 2,000 2,320 3,500 3,500 Field Use Fees 2,430 600 1,240 3,000 3.000 General Concessions 600 Parking Fees 4,300 4,620 5,110 4.000 4,000 Airport Fees 2.160 2,200 2,200 Miscellaneous 3,490 15,000 18,690 Contributions (to) from Airport Fund Balance (222,710)(630,260)(573,250)(407,020)(467,920)

\$1,177,630

\$1,446,820

\$1,372,980

\$1,312,080

\$1,517,080

DEPARTMENT: Public Works PROGRAM: 2331 Airport

## **PROGRAM OBJECTIVES**

Manage the Airport to comply with all Federal and State rules and regulations.

Pass the annual State airport inspection.

Ensure all tenants comply with lease and rental agreements.

Record noise and safety complaints and contact responsible pilots when possible.

Utilize all available funding sources to include State/Federal grants and private sector funding to implement Airport capital improvements.

Continue to maximize airport revenues.

	PROGRAM PERFORMANCE MEASURES					
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 2016-17 <u>Adopted</u> <u>Adopted</u>		
Operations	58,351	60,000	62,000	65,000 67,000		
Based Aircraft	275	275	280	280 280		

**DEPARTMENT:** Public Works **PROGRAM:** 2411 Administration

#### PROGRAM DESCRIPTION/GOALS

Lead the effort in coordinating the rehabilitation and repair of the City's infrastructure (e.g. streets, water, and sewers) by fully integrating capital projects and continuing maintenance activities.

Provide policy direction to the department.

Conduct performance audits of major departmental and City operations according to Government Auditing Standards and recommend productivity and policy improvements as appropriate.

General administration of department activities, including design and construction of Capital Improvement Program (CIP) projects, management of the City's traffic control system, and coordination of all functions of the Water Utility.

Coordinate plan review and public improvements for private development projects.

#### Goals

Provide management direction to Public Works' operating divisions to provide the most efficient and effective customer-oriented municipal services at the lowest possible cost.

Plan and prioritize all CIP projects to best utilize available funds and meet the City's needs.

Provide a safe and reliable water supply at a reasonable cost.

Develop and maintain a coordinated, fully integrated transportation system.

PROGRAM SUMMARY						
	2013-14	2014-15	2014-15	2015-16	2016-17	
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	<u>Adopted</u>	
Daniela Francisco	٥. ٣	0.5				
Regular Employees	9.5	9.5	9.5	/10.0	10.0	
Nonregular Hours	1,040	1,040				
Salaries & Benefits	\$920,080	\$980,380	\$802,600	\$1,131,140	\$1,140,260	
Maintenance & Support	924,520	899,640	1,172,760	395,180	383,930	
Capital Outlay	***		· · ·		,	
Subtotal	1,844,600	1,880,020	1,975,360	1,526,320	1,524,190	
Less Allocations	(557,180)	(290,380)	(498,000)	(230,120)	(231,200)	
Total Operating Budget	\$1,287,420	\$1,589,640	\$1,477,360	\$1,296,200	\$1,292,990	
	PRO	GRAM REVENU	JES	***************************************		
			***************************************	·		
	2013-14	2014-15	2014-15	2015-16	2016-17	
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>	
General Fund	\$663,670	\$429,660	\$435,450	\$475,500	\$473,530	
Sanitation Fund	138,170	235,510	161,090	266,140	271,050	
Sewer & Drainage Fund	30,070	37,240	30,870	29,100	29,760	
Park Dwelling Fund	13,320	13,690	13,710	**	· · · · · · · · · · · · · · · · · · ·	
Water Fund	304,550	345,100	257,790	355,670	352,170	
Sewer Fund	109,340	40,130	90,140	169,790	166,480	
Successor Agency	28,300	488,310	488,310		•	
Total	\$1,287,420	\$1,589,640	\$1,477,360	\$1,296,200	\$1,292,990	

**DEPARTMENT:** Public Works PROGRAM: 2411 Administration

#### **PROGRAM OBJECTIVES**

Supervise the department's operating divisions to ensure they meet published goals and objectives.

Complete performance audits of the following programs: The state-required internal audit of sewer operations by September 2015; vehicle mechanic services in the Police Department by December 2015; traffic painting operations by June 2016; contract/procurement processes by September 2016; procurement of fire apparatus by December 2016; and human resources processes by June 2017; plus any special audits assigned by the City Manager.\*

Institute annual drills of the department's emergency operations procedures.

Utilize plan review, construction testing, and effective inspection procedures to keep contract change orders (CCO) less than 6 percent of the contract costs.

Work with a professional consultant to develop and implement a comprehensive customer satisfaction program. The program will include measures of residents' satisfaction with current services and priorities for future programs.

\*Non-Public Works audits are conducted at the direction and approval of the City Manager and affected Department Head.

PROGRAM PERFORMANCE MEASURES						
Workload/ Performance Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 <u>Projected</u>	2015-16 Adopted	2016-17 Adopted	
Downtown/Residential Parking Permits Issued	1,742	1,650	1,745	1,700	1,700	
Performance Audits Conducted	<u> </u>	1	1	3	3	

**DEPARTMENT:** Public Works PROGRAM: 2413 Building & Facility Maintenance

### PROGRAM DESCRIPTION/GOALS

The Building and Facility Maintenance Program is responsible for maintenance and repair of 68 buildings, 37 park facilities, 6 parking structures and all City-owned electrical equipment, including 6,644 streetlights, (7,304 Total Street Lights 6,644 City-owned and 660 Edison-owned lights). Duties also include, swimming pool and spray pool maintenance, electrical and HVAC maintenance, plumbing and general repair services, and contract radio maintenance with the County of Orange. Custodial services are provided by contract to 32 of the City-owned buildings and facilities. All maintenance program costs are allocated to various departments, except for streetlight repair, parking lot lighting, energy costs, parking structure maintenance, and park maintenance.

### <u>Goal</u>

Ensure all City facilities are maintained in a safe, clean, and proper state of repair.

PROGRAM SUMMARY						
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted	
Regular Employees Nonregular Hours	19.5	19.5	19.5	19.5	19.5	
Salaries & Benefits	\$1,473,080	\$1,656,170	\$1,646,170	\$1,652,460	\$1,672,850	
Maintenance & Support	3,013,820	3,391,690	2,711,990	3,352,230	3,394,190	
Capital Outlay	85,660	-		er Albandaria 💂		
Subtotal	4,572,560	5,047,860	4,358,160	5,004,690	5,067,040	
Less Allocations	(2,284,940)	(2,254,160)	(2,254,160)	(2,423,680)	(2,437,290)	
Total Operating Budget	\$2,287,620	\$2,793,700	\$2,104,000	\$2,581,010	\$2,629,750	

	PRO	OGRAM REVENUE	<b>S</b>		
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	Adopted
General Fund	\$1,274,060	\$1,142,950	\$1,360,000	\$1,289,830	\$1,336,680
Air Quality Mgt. Fund	85,660	-	***	***	
Gas Tax Fund	660,340	776,750	70,000	776,750	776,750
Sanitation Fund	15,140	30,240	30,240	28,820	29,140
CNG Sales	411,940	500,000	300,000	311,400	311,630
Water Fund	62,490	132,530	132,530	127,190	128,110
Plummer Parking Fund	17,770	19,900	19,900	19,340	19,440
Refuse Collection Fund	12,400	13,420	13,420	12,860	12,940
Sewer Fund	14,060	15,610	15,610	14,820	15,060
Internal Svc Charges - Custodial	479,770	479,770	479,770	716,200	716,210
Internal Svc Charges - Building Costs Allocated to	1,525,000	1,919,460	1,919,460	1,690,780	1,704,290
Various Departments	(2,271,010)	(2,236,930)	(2,236,930)	(2,406,980)	(2,420,500)
Total	\$2,287,620	\$2,793,700	\$2,104,000	\$2,581,010	\$2,629,750

**DEPARTMENT:** Public Works **PROGRAM:** 2413 Building & Facility Maintenance

### **PROGRAM OBJECTIVES**

Perform all necessary preventive maintenance repairs on all City-owned buildings and facilities in timely manner.

Continue to refine the Facilities Capital Repair program which is responsible for identifying major capital/equipment repairs or replacements and improve annual inspections of all buildings and facilities to determine long-term, overall replacement costs for repairs and incorporate results in capital projects program or maintenance budget for repair.

Ensure the custodial contractor is meeting the contract's specifications for the 32 buildings and facilities, including the new Community Center, receiving custodial services.

Upon receipt of a Service Request (SR), respond to, correct or address concern within 48 hours.

Provide monthly visual inspection to 100 percent of all streetlights (12 times a year) to manage and better implement the ongoing maintenance and repair of the City's streetlight system.

Continue regular maintenance to the Compressed Natural Gas (CNG) station to ensure optimum performance level throughout the year.

	PROGRAM P	ERFORMANCE I	MEASURES	
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 Budget		016-17 dopted
Total Building and Facility square feet	1,213,670	1,213,670	1,213,670 1,213,670	1,213,670
CUSTODIAL SERVICES Custodial Building square footage serviced	300,000	350,000	350,000 350,000	350,000

**DEPARTMENT**: Public Works PROGRAM: 2416 Equipment Maintenance

## PROGRAM DESCRIPTION/GOALS

The Equipment Maintenance Program provides all equipment-related services for the entire city fleet. The program includes preventive maintenance, periodic safety inspections, repairs, modifications, and the "Biennial Inspection of Terminals" (BIT) Program as required by the State.

Maintenance costs are allocated to the other city departments on a per-vehicle basis. In-house repair services may be contracted out when cost-effective.

#### Goals

Provide ready, safe vehicles and equipment for all City functions at rates at or below other cities and counties.

	PROGRAM SUMMARY		(			
	2013-14 <u>Actual</u>	2014-2015 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>	
Regular Employees Nonregular Hours	13.5	13.5	13.5	13.5	13.5	
Salaries & Benefits	\$776,850	\$1,149,360	\$752,410	\$1,200,450	\$1,215,200	
Maintenance & Support	1,889,230	1,934,630	1,750,590	2,079,310	2,081,560	
Capital Outlay	-	-		<u>erak Alfabas za 🕶 </u>	eseliki kara 💆	
Subtotal	2,666,080	3,083,990	2,503,000	3,279,760	3,296,760	
Less Allocations	(2,962,130)	(3,046,140)	(3,046,140)	(3,279,760)	(3,296,760)	
Total Operating Budget	(\$296,050)	\$37,850	(\$543,140)		-	

PROGRAM REVENUES									
Revenue Source	2013-14	2014-2015	2014-15	2015-16	2016-17				
	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	Adopted				
Carpool Fees Vehicle Maintenance Charges Depreciation Allocation Costs Allocated to Various Departments	\$8,920	\$8,920	\$8,920	\$19,080	\$19,330				
	2,657,160	3,075,070	2,494,080	3,260,680	3,277,430				
	-	(29,330)	(29,330)	(30,000)	(30,000)				
	(2,962,130)	(3,016,810)	(3,016,810)	(3,249,760)	(3,266,760)				
Total	(\$296,050)	\$37,850	(\$543,140)	-					

**DEPARTMENT:** Public Works PROGRAM: 2416 Equipment Maintenance

## **PROGRAM OBJECTIVES**

Complete all preventive maintenance services as established by the Preventive Maintenance (PM) schedule.

Complete the following in conformance with all applicable mandates:

- 1.) BIT inspections
- 2.) Diesel Annual Smoke Testing
- 3.) Smog Certifications
- 4.) Annual Aerial Testing
- 5.) Annual Fuel Pump Testing6.) Underground Tank Testing

	PROGRAM PE	RFORMANCE N	MEASURES		Ali a a a a a a
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 <u>Projected</u>	2015-16 Adopted	2016-17 <u>Adopted</u>
PM's completed	1,025	1,090	924	1,093	1,093
Turnaround time for PM's (hours)	3.7	3.0	1.8	3.0	3.0
Turnaround time for general repairs (days)	0.9	1.0	0.6	1.0	1.0

**DEPARTMENT:** Public Works **PROGRAM:** 2417 Equipment Replacement

#### PROGRAM DESCRIPTION/GOALS

This program is responsible for identifying equipment needing replacement, projecting replacement costs, setting rental fees, accumulating replacement funds, receiving new units, installing auxiliary equipment, and selling old equipment. The Equipment Replacement Program achieves the lowest possible ownership cost and the highest productivity by systematically replacing existing equipment when its condition begins to generate excessive repair costs and downtime. Costs are economized through the use of warranty programs.

Twenty-five to thirty vehicles are normally scheduled for replacement each year.

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PROGRAM SUMMARY							
	2013-14	2014-15	2014-15	2015-16	2016-17		
	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>		
Regular Employees							
Nonregular Hours							
Salaries & Benefits							
Maintenance & Support	\$1,243,150	\$1,523,120	\$1,523,120	\$1,066,460	\$885,860		
Capital Outlay	393,240	351,320	351,320	1,375,000	1,332,000		
Subtotal	1,636,390	1,874,440	1,874,440	2,441,460	2,217,860		
Less Allocations	(975,970)	(2,568,000)	(2,568,000)	(2,358,350)	(2,177,980)		
Total Operating Budget	\$660,420	(\$693,560)	(\$693,560)	\$83,110	\$39,880		
	PRO	GRAM REVENU	ES		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	2013-14	2014-15	2014-15	2015-16	2016-17		
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	Adopted		
Equipment Replacement Fees Costs Allocated to	\$975,970	\$2,568,000	\$2,568,000	\$2,358,350	\$2,177,980		
Various Departments	(813,320)	(1,147,620)	(1,147,620)	(1,593,350)	(1,412,980)		
Depreciation Allocation		(1,157,180)	(1,157,180)	(765,000)	(765,000)		
Principal Allocation	(162,650)	(263,200)	(263,200)	-	,		
Replacement Fund	\$595,920	(758,060)	(758,060)	83,110	39,880		
Debt Service Fund Contrib.	64,500	64,500	64,500	· -			
	<u> </u>			***************************************			
Total	\$660,420	(\$693,560)	(\$693,560)	\$83,110	\$39,880		

DEPARTMENT: Public Works PROGRAM: 2417 Equipment Replacement

## **PROGRAM OBJECTIVES**

Establish equipment replacement fees, including "get-ready" costs, at a rate competitive with the private sector.

Evaluate and extend the replacement schedule of equipment when cost-effective and operationally safe.

Purchase vehicles that comply with State mandates, e.g., alternative-fuel and low-emission vehicles.

Where feasible, issue joint bids with other public agencies to achieve savings through volume ordering.

	PROGRAM	ROGRAM PERFORMANCE MEASURES			
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>
Fleet average age (years)	10.5	11.0	11.0	11.2	11.2
Vehicles Purchased	7.0	13.0	13.0	32.0	36.0

DEPARTMENT: Public Works PROGRAM: 2419 Street Maintenance

#### PROGRAM DESCRIPTION/GOALS

This program is divided into two general areas of responsibility: pavement and traffic support. Pavement includes maintenance and reconstruction of concrete curbs, gutters, and sidewalks; and paving and minor reconstruction to asphalt parking lots, residential streets, and arterial highways. Traffic support includes maintenance of traffic-related street name signs, regulatory and guide signs; regular repainting of pavement lane lines, arrows, and symbols for vehicular traffic; installation and maintenance of traffic-related raised pavement markers; and traffic control or road closures for civic events and emergencies.

The City's National Pollutant Discharge Elimination System (NPDES) compliance program is also administered within the Street Division. Activities include servicing city drains, catch basins, City-owned facilities, and drainage channels.

#### Goal

Employ professional maintenance practices promoting safe, usable, and functional roadways. Maintain storm drains and channels to ensure compliance with NPDES guidelines and mandates.

	PROGRAM SUMMARY						
	2013-14	2014-15	2014-15	2015-16	2016-17		
	<u>Actual</u>	Budget	Projected	Adopted	Adopted		
Regular Employees	27.4	27.4	27.4	27.4	27.4		
Nonregular Hours	4,000	7,595	3,000	5,000	5,000		
Salaries & Benefits	\$1,750,080	\$2,157,120	\$2,157,120	\$2,244,610	\$2,277,310		
Maintenance & Support	1,560,540	1,774,270	1,774,270	1,910,500	1,940,260		
Capital Outlay	4,470	14,570	14,570	14,570	14,570		
Subtotal	3,315,090	3,945,960	3,945,960	4,169,680	4,232,140		
Less Allocations	(4,660)	(9,560)	(9,560)	(9,560)	(9,560)		
Total Operating Budget	\$3,310,430	\$3,936,400	\$3,936,400	\$4,160,120	\$4,222,580		
	PRC	GRAM REVENU	ES				
	2013-14	2014-15	2014-15	2015-16	2016-17		
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>		
General Fund	\$928,730	\$1,192,440	\$1,192,440	\$1,452,380	\$1,496,170		
Sanitation Fund	1,081,490	1,312,920	1,312,920	1,316,640	1,330,050		
Gas Tax Fund	882,590	848,040	848,040	880,960	886,180		
Sewer & Drainage Fund	364,880	473,730	473,730	375,700	375,550		
CNG Sales	*	**	***	25,170	25,360		
Water Fund	6,130	9,270	9,270	9,270	9,270		
Refuse Fund	46,610	100,000	100,000	100,000	100,000		
Total	\$3,310,430	\$3,936,400	\$3,936,400	\$4,160,120	\$4,222,580		

DEPARTMENT: Public Works PROGRAM: 2419 Street Maintenance

#### **PROGRAM OBJECTIVES**

Provide road and pavement maintenance for publicly owned streets.

Repaint traffic lane lines and pavement legends as needed to maintain at least 50 percent wear of the original roadway markings.

Remove pollutants from City drains and catch basins to comply with the National Pollutant Discharge Elimination System (NPDES) mandates.

Maintain safe and aesthetically pleasing pedestrian facilities with a major focus on the downtown restaurant district.

Consistent with the integration of capital projects and maintenance efforts, coordinate routine street repairs with capital reconstruction and rehabilitation projects.

Provide efficient turnaround times for plan review of the following: Stormwater Pollution Prevention (SWPPP) within three days Water Quality Management Plan (WQMP) within three days

Maintain storm drains and channels to ensure compliance with NPDES guidelines and mandates.

PROGRAM PERFORMANCE MEASURES								
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17			
Workload Measures	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>			
Asphalt Dig-Outs								
Tons placed	1,258	1,116	1,600	1,116	1,116			
Asphalt Paving								
Tons placed	596	480	625	480	480			
anhalt Skin/Datah								
Asphalt Skin/Patch Tons placed	736	1032	580	1,032	1,032			
·								
Asphalt crack filler:	21,240	40,000	35,000	40,000	40,000			
Pounds applied	21,240	40,000	33,000	40,000	40,000			
Street legend and curb painting:								
Square feet painted	182,266	143,325	110,000	136,500	143,325			
Stripe painting:								
Lineal feet painted	1,110,450	1,174,950	1,218,120	1,174,950	1,174,950			
Channel maintained (miles)	9.80	6.00	6.00	6.00	6.00			
Silanner maintained (miles)	9.00	0.00	0.00	0.00	0.00			
Catch basins services (each)	3,127	3,000	3,200	3,100	3,100			
Proceure week sidewalks								
Pressure wash sidewalks (square feet)	1,997,245	2,500,000	2,252,680	2,500,000	2,500,000			

DEPARTMENT: Public Works PROGRAM: 2421 Street Cleaning

## PROGRAM DESCRIPTION/GOALS

This program provides weekly street-cleaning services to all the publicly owned streets, park roads, and to the Fullerton Municipal Airport. The City's four sweeper operators and five machines sweep 37,000 curb miles on residential streets, arterial highways, industrial, and commercial streets on an annual basis.

This program contributes to the City's compliance with federally mandated National Pollutant Discharge Elimination System requirements. The Street Cleaning Program protects rivers, streams, ponds, and, ultimately, the ocean from being polluted by collecting roadway accumulations before it enters the storm drain system.

### Goal

Maintain a clean and aesthetically pleasing environment for the public to enjoy through the consistent application of the established Street Cleaning Program. Protect downstream water bodies from harmful contaminants by providing a consistent, well-managed Street Cleaning Program as a best management practice.

	PROGRAM PE	RFORMANCE M	EASURES		
Performance\ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted
Curb miles swept	38,399	37,000	40,613	37,000	37,000
Cost per curb mile	\$20.33	\$24.13	\$22.45	\$26.78	\$27.20
Completed street-cleaning schedules	104%	100%	106%	100%	100%
	PRO	GRAM SUMMAR	Υ		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	4.6	4.6	4.6	4.6	4.6
Salaries & Benefits Maintenance & Support Capital Outlay	\$281,860 498,830	\$389,590 503,390	\$358,620 439,260	\$396,350 666,260	\$401,420 563,040
Subtotal Less Allocations	780,690	892,980	797,880	1,062,610	964,460
Total Operating Budget	\$780,690	\$892,980	\$797,880	\$1,062,610	\$964,460
	PRO	GRAM REVENUE	:S		
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
Sanitation Fund	\$780,690	\$892,980	\$797,880	\$1,062,610	\$964,460
Total	\$780,690	\$892,980	\$797,880	\$1,062,610	\$964,460

**DEPARTMENT:** Public Works PROGRAM: 2422 Facility Capital Repair

#### PROGRAM DESCRIPTION/GOALS

This program which is apportioned into 30 year and five-year segments, is responsible for identifying major capital/equipment repairs or replacements at City buildings and facilities, as well as projecting replacement costs and accumulating replacement funds. Examples of covered costs include roofing, flooring, parking structures and lots, City pools, and heating, ventilating, and air conditioning, (HVAC) equipment.

The program provides for a systematic approach to scheduling and funding major repairs to City buildings and facilities. Usually, most of the appropriations/expenditures are included in the Capital Improvement Program (CIP), while smaller projects are included in Maintenance Services.

The 30-year program not only identifies the major equipment associated with the buildings and facilities as well as the long-term vision of the replacement schedule. The 5-year program is a "snapshot" of the long-term Program. This snapshot will provide staff the opportunity to make replacement adjustments as needed.

#### **PROGRAM OBJECTIVES**

Replace building and facility equipment in accordance with the newly established 5-year Facility Replacement Plan:

FY 15-16: Steam clean and power wash City Hall exterior; replace Hillcrest Recreation building upstairs flooring, Independence Park Gym and Racquetball flooring, Muckenthaler roof, and carpet in Police Traffic Bureau and Records Department

FY 16-17: Replace Muckenthler Center windows

	PRO	OGRAM SUMMA	RY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>
Regular Employees Nonregular Hours					
Salaries & Benefits					
Maintenance & Support	\$140,590	\$7,180	\$17,010	\$10,000	\$10,000
Capital Outlay	38,650	25,000	50,000	35,000	0
Subtotal	179,240	32,180	67,010	45,000	10,000
Less Allocations	(512,160)	(518,690)	(518,690)	(551,790)	(551,790)
Total Operating Budget	(\$332,920)	(\$486,510)	(\$451,680)	(\$506,790)	(\$541,790)
	PRO	GRAM REVENU	ES		
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	Budget	<u>Projected</u>	Adopted	<u>Adopted</u>
Internal Svc Charges -					
Facility Capital Repair	\$512,160	\$512,160	\$512,160	\$551,790	\$551,790
Costs Allocated to					
Various Departments	(512,160)	(512,160)	(512,160)	(551,790)	(551,790)
Contribution (to) from					
Fund Balance	(332,920)	(486,510)	(451,680)	(506,790)	(541,790)
Total	(\$332,920)	(\$486,510)	(\$451,680)	(\$506,790)	(\$541,790)

DEPARTMENT: Public Works PROGRAM: 2423 Landscape Maintenance

#### PROGRAM DESCRIPTION/GOALS

The Landscape Maintenance Program's operations include landscape maintenance, irrigation repair and maintenance, recreational trail maintenance, minor tree pruning, tree and shrub planting, preparation and maintenance of sports fields, weed abatement, and pesticide application. The program maintains parks, median islands, landscaped areas on public grounds, reservoir sites, school grounds, recreational trails, and other City-owned property. Services are provided at three levels: (1) high for sports fields and high-visibility parks; (2) standard service levels for medium-use improved parks; and (3) minimal services to areas requiring reduced maintenance, such as natural parks and recreational trails.

### <u>Goal</u>

Maintain all parks, landscaped areas, landscaped public facilities, recreational trails, and primitive parkland owned by the City in a safe, usable, and aesthetically pleasing condition.

PROGRAM SUMMARY							
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>		
Regular Employees Nonregular Hours	38.5	38.5	38.5	38.5	38.5		
Salaries & Benefits	\$2,362,420	\$2,336,060	\$2,336,060	\$2,538,590	\$2,571,930		
Maintenance & Support	1,337,580	1,339,800	1,339,800	1,342,750	1,370,330		
Capital Outlay	12,620	8,770	8,770	67,870	22,270		
Subtotal	3,712,620	3,684,630	3,684,630	3,949,210	3,964,530		
Less Allocations	(303,940)	(318,960)	(318,960)	(316,300)	(318,490)		
Total Operating Budget	\$3,408,680	\$3,365,670	\$3,365,670	\$3,632,910	\$3,646,040		

PROGRAM REVENUES								
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>			
School District Contract	\$116,000	\$125,000	\$125,000	\$129,930	\$129,930			
Cost Reimbursements	11,740	12,000	12,000	-	-			
General Fund	2,513,130	2,433,980	2,433,980	2,422,330	2,469,510			
Sanitation Fund	535,020	559,420	559,420	777,580	786,750			
Park Dwelling Fund	-	••	•	45,600	0			
Water Fund	224,950	229,230	229,230	250,550	252,880			
Plummer Parking Fund	7,840	6,040	6,040	6,920	6,970			
Total	\$3,408,680	\$3,365,670	\$3,365,670	\$3,632,910	\$3,646,040			

**DEPARTMENT:** Public Works **PROGRAM:** 2423 Landscape Maintenance

#### **PROGRAM OBJECTIVES**

Maintain all parks, streetscapes, City-owned facilities, and greenbelts to ensure acceptability of appearance and conformance with established City standards.

Assure proper performance of all irrigation systems to minimize water usage and to maximize the turf and landscape quality.

Maintain undeveloped parklands and recreational trails in a natural, safe, and usable condition.

Maintain landscape costs at a level competitive with the private sector.

Replace existing plant material with low water-requirement plantings at City parks, planters, and medians.

Continue transition of non-sport field turf areas to low water requirement plant material.

Perform bi-monthly park inspections and biweekly irrigation system inspections.

Purchase and install eight Narrow Band Irrigation Controller Radio Retrofits to comply with FCC mandates.

PROGRAM PERFORMANCE MEASURES								
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted			
Semimonthly park inspections	258	258	258	258	258			
Monthly Irrigation system inspections	516	516	516	516	516			
Drought-tolerant landscaping projects	13,000 sq.ft.	8,000 sq.ft.	8,372 sq.ft.	63,000 sq.ft	63,000 sq.ft			

**DEPARTMENT**: Public Works PROGRAM: 2424 Tree Maintenance

### PROGRAM DESCRIPTION/GOALS

The Tree Maintenance Program is responsible for trimming, removing, and planting trees in the public rights-of-way. The majority of Fullerton's trees are located in parkways with some located in parks, greenbelts, medians, public parking lots, recreational trails, and other public grounds. Contract crews perform most scheduled and on-request pruning services. Some minor park, greenbelt, and recreational trail tree pruning is performed by City crews. Tree division staff work in conjunction with other departments to assist in the selection, replacement, and removing of trees as it relates to their various projects.

#### Goal

Maintain and prune City trees located in parkways, medians, greenbelts, parks, parking lots, and all other public grounds to promote a safe and healthy condition.

PROGRAM SUMMARY						
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>	
Regular Employees Nonregular Hours	1.5	1.5	1.5	1.5	1.5	
Salaries & Benefits	\$135,280	\$161,630	\$85,940	\$151,350	\$152,700	
Maintenance & Support	1,101,230	1,118,430	1,011,660	1,259,830	1,269,050	
Capital Outlay	**		, , <del></del>			
Subtotal	1,236,510	1,280,060	1,097,600	1,411,180	1,421,750	
Less Allocations		-	=	<u> </u>	- <u> </u>	
Total Operating Budget	\$1,236,510	\$1,280,060	\$1,097,600	\$1,411,180	\$1,421,750	

PROGRAM REVENUES							
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted		
Sanitation Fund	\$1,236,510	\$1,280,060	\$1,097,600	\$1,411,180	\$1,421,750		
Total	\$1,236,510	\$1,280,060	\$1,097,600	<u>\$1,411,180</u>	\$1,421,750		

DEPARTMENT: Public Works PROGRAM: 2424 Tree Maintenance

### **PROGRAM OBJECTIVES**

Schedule trees for pruning, removal, and planting in accordance with the Community Forest Management Plan.

Respond to notification of potentially hazardous tree conditions located on City property within four hours of normal business hours.

Manage contract tree pruning to ensure work is performed according to City, American National Standards Institute (ANSI), and International Society of Arboriculture (ISA) specifications.

Integrate updated Geographic Information System (GIS) street tree inventory data.

The Community Forest consists of approximately 46,025 trees scheduled to be pruned once every three to four years.

PROGRAM PERFORMANCE MEASURES						
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted	
Trees pruned per year	12,689	13,000	13,000	13,000	13,000	
Trees removed	543	500	500	500	500	
Trees planted	515	500	500	250	250	
Response time for service requests (days)	0.73	2	1	1	1	

**DEPARTMENT:** Public Works PROGRAM: 2425 Water Transmission & Distribution

### PROGRAM DESCRIPTION/GOALS

This program is responsible for the maintenance of the water transmission and distribution system that delivers water to City residents, businesses, and industries. The water transmission and distribution system consists of over 400 miles of water pipeline, over 31,500 metered services, over 4,000 fire hydrants, and approximately 12,000 valves.

### Goal

Repair and maintain the water transmission and distribution system in order to minimize water outages and deliver safe, potable water in a cost-effective manner.

PROGRAM SUMMARY						
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted	
Regular Employees Nonregular Hours	16.4	16.4	16.4 ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) (	16.4	16.4	
Salaries & Benefits	\$1,677,250	\$1,575,840	\$1,575,840	\$1,605,000	\$1,621,140	
Maintenance & Support	1,054,190	1,046,500	1,165,500	1,161,870	1,214,510	
Capital Outlay	126,820	78,050	58,350	78,050	78,050	
Subtotal	2,858,260	2,700,390	2,799,690	2,844,920	2,913,700	
Less Allocations	(1,740)	-		<u>garini kalenda a 💼 j</u>	<u>ediciónica e                                    </u>	
Total Operating Budget	\$2,856,520	\$2,700,390	\$2,799,690	\$2,844,920	\$2,913,700	

PROGRAM REVENUES						
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted	
Water Fund	\$2,856,520	\$2,700,390	\$2,799,690	\$2,844,920	\$2,913,700	
Total	\$2,856,520	\$2,700,390	\$2,799,690	\$2,844,920	\$2,913,700	

**DEPARTMENT:** Public Works PROGRAM: 2425 Water Transmission & Distribution

# **PROGRAM OBJECTIVES**

Provide same day response to customer inquiries.

Limit planned water service shut downs to under four hours; limit emergency water shut downs to under eight hours for any one particular service.

Provide 100% notification to affected customer from planned loss of service.

Provide a three-year cycle of preventive maintenance on system valves.

Provide a three-year cycle of preventive maintenance on fire hydrants.

	PROGRAM	PERFORMANCE	MEASURES
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15         2015-16         2016-17           Projected         Adopted         Adopted
System valves PM per year	4,049	3,595	3,797 4,000 4,000
Fire hydrants PM per year	1,153	983	1119 1,300 1,300

**DEPARTMENT:** Public Works PROGRAM: 2426 Water Production & Storage

# PROGRAM DESCRIPTION/GOALS

The Water Production and Storage Program's primary responsibilities are to: provide a potable water supply that meets or exceeds the State and Federal water quality standards; meet the City's normal, peak, and emergency water demand; and test, maintain, clean and coordinate repairs for 15 reservoirs, 11 wells, 49 motors and pumps, 8 chlorine facilities, and associated equipment.

#### Goal

Produce an adequate and safe potable water supply to meet normal, peak, and emergency demands.

	PR	RY		<u> </u>	
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted
Regular Employees Nonregular Hours	7.3	7.3	7.3	7.3	7.3
Salaries & Benefits	\$594,590	\$669,850	\$602,190	\$714,170	\$722,570
Maintenance & Support	338,650	515,550	305,090	434,720	442,550
Capital Outlay	0	0	e 5 <b>0</b>	0	0
Subtotal	933,240	1,185,400	907,280	1,148,890	1,165,120
Less Allocations	0	0	, e e e e	<u> </u>	<u> </u>
Total Operating Budget	\$933,240	\$1,185,400	\$907,280	\$1,148,890	\$1,165,120

PROGRAM REVENUES							
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>		
Water Fund	\$933,240	\$1,185,400	\$907,280	\$1,148,890	\$1,165,120		
Total	\$933,240	\$1,185,400	\$907,280	\$1,148,890	\$1,165,120		

DEPARTMENT: Public Works PROGRAM: 2426 Water Production & Storage

# **PROGRAM OBJECTIVES**

Provide timely response to customer inquiries and complaints regarding water quality and delivery pressure.

Perform preventive maintenance (PM) on 49 pump motors twice a year, 106 hydraulic control valves once a year, and 62 isolation plug valves once a year.

Inspect and clean each reservoir every third year.

PROGRAM PERFORMANCE MEASURES							
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>		
Bacteriological water samples taken	1,813	1,700	1,900	1,700	1,700		
Pump motors PM	98	98	85	98	98		
Hydraulic control valves PM	88	106	106	106	106		
Isolation plug valves PM	61	62	90	62	62		

DEPARTMENT: Public Works PROGRAM: 2427 Sewer Maintenance & Repair

#### PROGRAM DESCRIPTION/GOALS

The operations component is responsible for preventive maintenance, and repair of system elements, including mains, laterals, manholes, lamp holes, siphons, and other support facilities.

The administrative component handles system inspections, reporting, pest control, contract management, data management, map updates, program performance, and interprets and implements the lateral sewer policy as it relates to property owners.

#### Goal

Ensure the proper operation of the 320 miles of sewer system.

PROGRAM SUMMARY					
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	18.0	18.0	18.0	18.0	18.0
Salaries & Benefits	\$1,339,970	\$1,513,490	\$1,330,750	\$1,552,150	\$1,571,380
Maintenance & Support	1,059,900	1,308,190	1,522,390	1,588,220	1,724,610
Capital Outlay	4,710	225,000	223,000	16,000	-
Subtotal	2,404,580	3,046,680	3,076,140	3,156,370	3,295,990
Less Allocations		(396,940)	(474,530)	(570,000)	(684,000)
Total Operating Budget	\$2,404,580	\$2,649,740	\$2,601,610	\$2,586,370	\$2,611,990

PROGRAM REVENUES							
Revenue Source	2013-14	2014-15	2014-15	2015-16	2016-17		
	<u>Actual</u>	Budget	Projected	<u>Adopted</u>	Adopted		
Sewer Service Fees	\$2,322,550	\$2,576,800	\$2,518,130	\$2,515,010	\$2,540,410		
Waste Water Discharge Permit	31,400	30,000	40,000	40,000	40,000		
Sanitation Fund	34,090	21,470	21,740	15,680	15,790		
Water Fund	16,540	21,470	21,740	15,680	15,790		
Total	\$2,404,580	\$2,649,740	\$2,601,610	\$2,586,370	\$2,611,990		

DEPARTMENT: Public Works PROGRAM: 2427 Sewer Maintenance & Repair

# **PROGRAM OBJECTIVES**

Mechanically clean sewer laterals according to established lists; frequency and location.

Inspect by closed circuit television (CCTV) at least 50 miles of sewer lines per year.

Review and make necessary changes to Geographic Information System maps; develop/implement Computerized Maintenance Mapping System to increase efficiency of operations and maintenance.

Monitor performance of our sewer program in accordance with provisions of the statewide General Wastewater Discharge Requirement (GWDR).

	***************************************				
	PROGRAM I	PERFORMANCE	MEASURES		
Performance/ Workload Measures	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Sewer main overflows	5	< 10	2	< 5	<b>&lt;</b> 5
Sewer mains hydro-jetted (miles)	260	190	270	220	220
Sewer laterals cleaned	2,600	1,700	1,900	1,700	1,700
Food Service Establishment Inspections	413	480	560	480	480
CCTV inspection of sewer mains (miles)	56	50	50	50	50

DEPARTMENT: Public Works PROGRAM: 2428 Metering /Water Quality

# PROGRAM DESCRIPTION/GOALS

#### **Description**

Implementation of the water quality, cross-connection, and metering programs by: taking routine water sampling; verifying backflow device installation, testing and certification; reading, testing, and repairing City water meters.

# <u>Goal</u>

Providing proactive monitoring of City's water quality, and meter reading/installation activities to ensure that all State and Federal regulations pertaining to drinking water standards are met in the most cost effective manner.

	PR	OGRAM SUMMA	\RY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	11.3	11.3	11.3	11.3	11.3
Salaries & Benefits	\$669,790	\$888,630	\$888,630	\$964,180	\$974,420
Maintenance & Support	349,460	613,020	613,020	542,040	553,070
Capital Outlay	0	0	0	0	0
Subtotal	1,019,250	1,501,650	1,501,650	1,506,220	1,527,490
Less Allocations	0	0	0	0	0
Total Operating Budget	\$1,019,250	\$1,501,650	\$1,501,650	\$1,506,220	\$1,527,490

PROGRAM REVENUES						
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>	
Water Fund	\$1,019,250	\$1,501,650	\$1,501,650	\$1,506,220	\$1,527,490	
Total	\$1,019,250	\$1,501,650	\$1,501,650	\$1,506,220	\$1,527,490	

**DEPARTMENT:** Public Works PROGRAM: 2428 Metering/Water Quality

# **PROGRAM OBJECTIVES**

Complete the state-mandated annual Consumer Confidence Report (CCR) by June of each year.

Perform all state mandated water quality monitoring and reporting within established Federal and State guidelines.

Verify that all backflow devices installed in the City are tested annually.

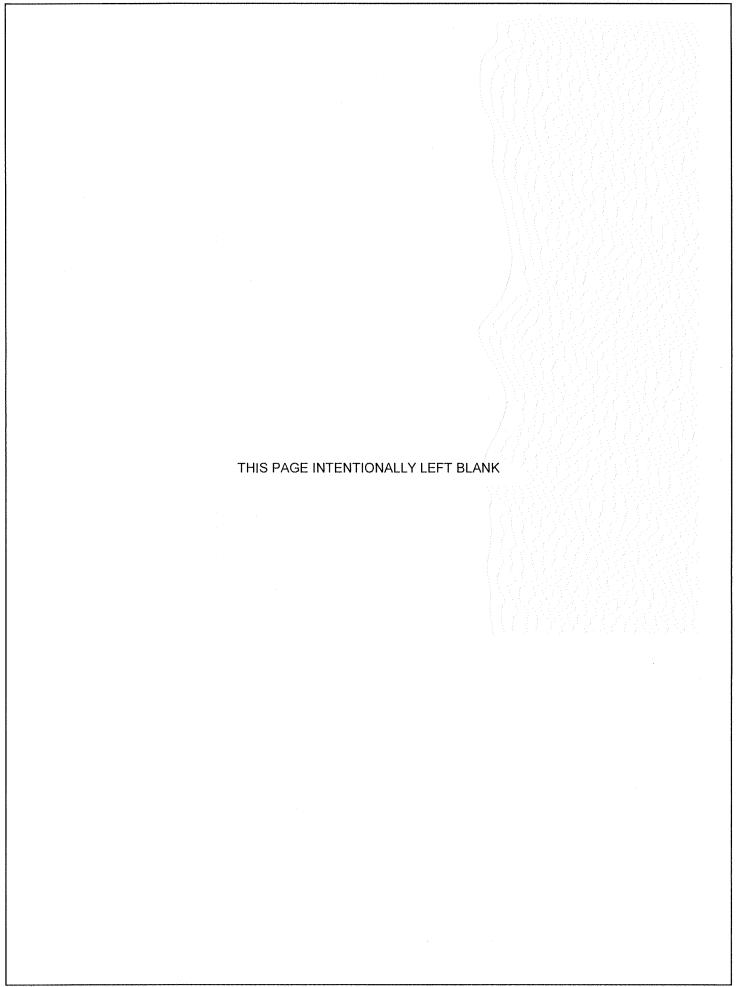
Perform meter testing on 3-inch, 4-inch, 6-inch, 8-inch and 10-inch meters annually, and on 2-inch meters every three years.

Maintain a 15-year replacement program on small meters.

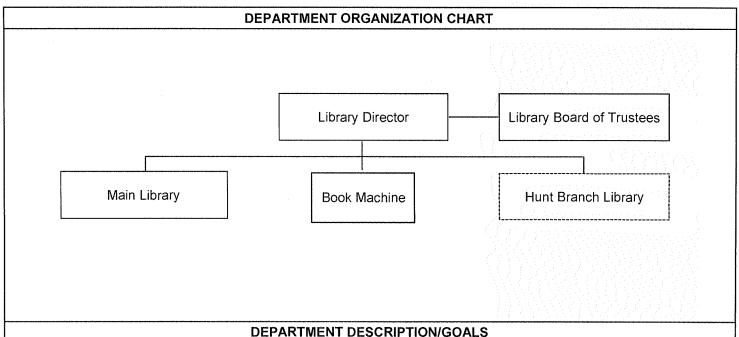
Replace/repair all meters within 10 working days of determining a meter malfunction (loss of accuracy, or stopped).

Reduce water quality complaints.

PROGRAM PERFORMANCE MEASURES					
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17
Workload Measures	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	Adopted	Adopted
Cross-connection:					
Backflow devices tested and					
completed	3,445	3,500	3,750	3,800	3,800
·			i kasi		
Water Quality					
Customer complaints	31	30	28	26	24
percent of positive samples	0.06%	<5%	<1%	<5%	<5%
<u>Meters</u>					
Large meters tested	468	642	550	543	543
Cost per test	\$111.11	\$118.50	\$117.88	\$118.50	\$118.50
Small Meter Program:					
Meters replaced	2,029	1,965	1,965	1,965	1,965
Cost per 5/8" meter	\$52.70	\$60.17	\$55.87	\$60.17	\$60.17
Cost per 1" meter	\$109.61	\$129.99	\$106.56	\$129.99	\$129.99
Meter replacement:					
within ten days.	65%	75%	75%	100%	100%



DEPARTMENT: Library



# DEPARTMENT DESCRIPTION/GOALS

It is the mission of the Fullerton Public Library to provide services and materials to meet the educational, informational, literacy, and recreational reading needs of Fullerton's culturally diverse community. It does so through its service outlets: the Main Library and the 24-hour book machine. The Library Department has an administrative Library Board of Trustees appointed by City Council. The Library Department has two fund-raising support groups, which are incorporated as nonprofit organizations: the Friends of the Fullerton Public Library and the Fullerton Public Library Foundation.

#### Goals

Support individuals pursuing a sustained program of learning, independent of any educational provider.

Provide timely, accurate, and useful information to community residents and Fullerton businesses.

Assist students in meeting educational objectives during their formal courses of study.

Offer current, high-demand, high-interest materials in electronic and print format.

Encourage children to develop an interest in reading through programs aimed at children and their parents.

Serve as a central focal point for community activities, meetings, and services.

	DEPA	RTMENT SUMM	ARY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
Regular Employees Nonregular Hours	23.8 18,600	23.8 18,600	23.8 18,600	23.8 18,600	23.8 18,600
Salaries & Benefits Maintenance & Support Capital Outlay	\$2,222,069 1,169,773	\$2,482,245 1,201,507	\$2,308,488 1,204,871	\$2,295,706 1,426,530	\$2,343,998 1,438,560
Subtotal	3,391,842	3,683,752	3,513,359	3,722,236	3,782,558
Less Allocations Total Operating Budget	\$3,391,842	\$3,683,752	\$3,513,359	\$3,722,236	\$3,782,558
	DEPART	MENT FUND AN	ALYSIS		
Fund No. and Title				2015-16 Adopted	2016-17 <u>Adopted</u>
13 - Library				\$3,722,236	\$3,782,558
Total				\$3,722,236	\$3,782,558

**DEPARTMENT:** Library

DEPAR	TMENT PERSON	NEL SUMMARY	7	
Position Classification	2013-14 <u>Budgeted</u>	2014-15 Budgeted	2015-16 Budgeted	2016-17 <u>Budgeted</u>
	Regular	Employees - Fu	II-Time Equivaler	nt Positions
Library Director Library Div. Mgr Adult Svcs. Library Div. Mgr Children's Svcs. Library Div. Mgr Technical Svcs. Library Circulation Manager Senior Librarian Adult Services Librarian Children's Services Librarian Technical Services Librarian Archivist Administrative Assistant I Library Tech. Svcs. Assistant Library Tech. Assistant II Library Tech. Assistant I	1.0 1.0 1.0 1.0 0.0 2.0 4.0 2.0 0.8 0.0 1.0 4.0 3.0	1.0 1.0 1.0 1.0 0.0 2.0 3.0 2.0 0.8 1.0 1.0 4.0 3.0	1.0 1.0 1.0 1.0 0.0 2.0 3.0 2.0 0.8 1.0 1.0 4.0 3.0	1.0 1.0 1.0 1.0 0.0 2.0 3.0 2.0 0.8 1.0 1.0 1.0 4.0
Library Clerical Assistant	2.0	2.0	2.0	3.0 2.0
Total Regular Employees	23.8	23.8	23.8	23.8
Total Nonregular Hours	18,600	18,600	18,600	18,600

<sup>\*</sup> One position is being unfunded as the incumbent is serving in an acting assignment. Upon termination of the acting assignment, funding for this position will either be restored or the position will be eliminated.

**DEPARTMENT:** Library **PROGRAM:** 2521 Library

#### PROGRAM DESCRIPTION/GOALS

The Main Library provides library service 62 hours per week, seven days per week, to all community residents and the Fullerton business community. The Library hosts five public service subprograms (Reference, Circulation, Children's Services, the Hunt Branch [unfunded], and Passport Services) and two support subprograms (Administration and Technical Services).

PROGRAM SUMMARY							
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted		
Regular Employees Nonregular Hours	23.8 18,600	23.8 18,600	23.8 18,600	23.8 18,600	23.8 18,600		
Salaries & Benefits Maintenance & Support Capital Outlay	\$2,222,069 1,169,773	\$2,482,245 1,201,507	\$2,308,488 1,204,871	\$2,295,706 1,534,530	\$2,343,998 1,546,560		
Subtotal Less Allocations Total Operating Budget	3,391,842 \$3,391,842	3,683,752 \$3,683,752	3,513,359 \$3,513,359	3,830,236	3,890,558		

PROGRAM REVENUES						
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>	
Library Fines	\$78,733	\$100,000	\$83,000	\$80,000	\$80,000	
Interlibrary Loan Postage	497	700	490	500	500	
Room Rentals - Main	28,702	30,000	34,176	30,000	30,000	
Room Rentals - Hunt	4,500	-	18,000	18,000	18,000	
State Grants	1,800	21,000	21,000	••	••	
Passport Execution Fee	99,965	50,000	61,500	80,000	80,000	
Passport Photo Fee	23,240	10,000	26,647	20,000	20,000	
Miscellaneous	3,606	10,200	10,200	10,200	10,200	
Restricted Contributions		-	200,000	+	<b>44</b> .	
Transfer from General Fund	3,150,798	3,461,852	3,058,346	3,591,536	3,651,858	
Total	\$3,391,842	\$3,683,752	\$3,513,359	\$3,830,236	\$3,890,558	

DEPARTMENT: Library PROGRAM: 2521 Library

#### **PROGRAM OBJECTIVES**

Increase materials supporting Science, Technology, Engineering, Arts and Mathematics (STEAM) education at least 10% by the end of FY 2017.

Coordinate with City goals for enhanced customer service training.

Redesign and launch new library website by end of 2015.

Increase foreign language materials by at least 5% by the end of FY 2017.

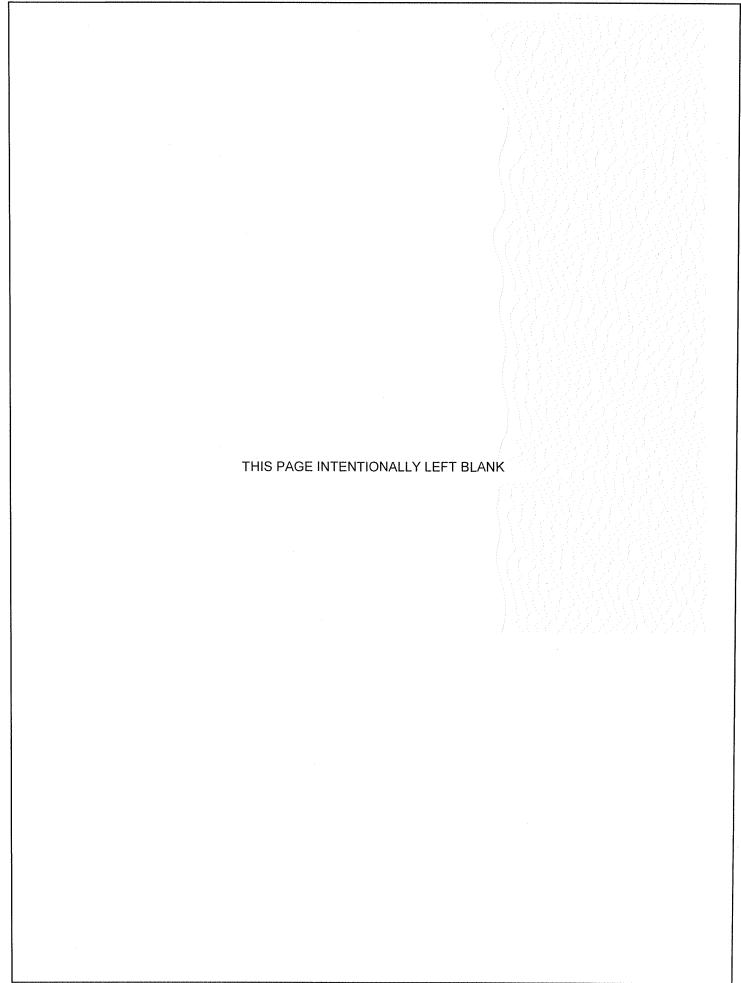
Present strategic plan for library service to west Fullerton by the end of FY 2016.

Partner with community organizations to promote:

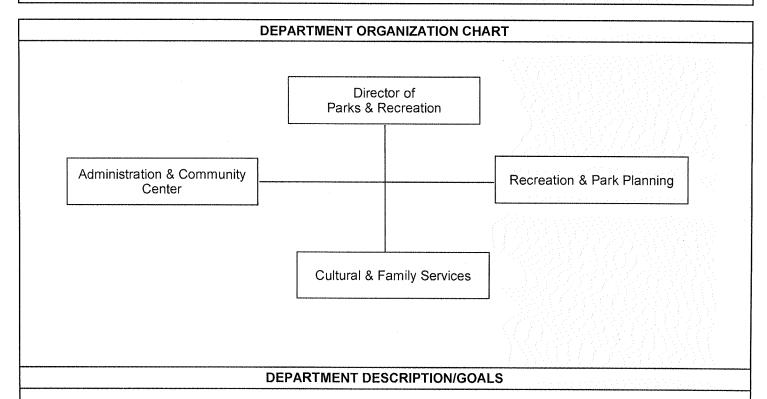
Financial literacy (1 program by the end of 2015)

Workforce development (quarterly programs)

	PROGRAM PE	RFORMANCE M	EASURES		
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17
Workload Measures	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	<u>Adopted</u>
ANNUAL CIRCULATION					
Main Library	781,790	800,000	750,518	750,000	750,000
Hunt Branch*	0	0	0	0	- 73335 <b>(</b>
Book Machine	623	1,500	306	500	500
Virtual	30,383	30,000	38,890	35,000	35,000
Total Library	812,796	831,500	789,714	785,500	785,500
REFERENCE TRANSACTIONS					
Main Library	73,701	65,000	72,964	70,000	70,000
Hunt Branch*	0	0	. 0	0	0
Total Library	73,701	65,000	72,964	70,000	70,000
PROGRAM ATTENDANCE					
Main Library	36,327	40,000	35,600	35,000	35,000
Hunt Branch*	0	0	0	0	. (
Total Library	36,327	40,000	35,600	35,000	35,000
NUMBER OF PROGRAMS					
Main Library	1,115	600	880	850	850
Hunt Branch*	0	0	0	0	(
Total Library	1,115	600	880	850	850
VOLUNTEER HOURS					
Main Library	14,517	15,000	14,227	14,000	14,000
Hunt Branch*	0	0	0	0	
Total Library	14,517	15,000	14,227	14,000	14,000
LIBRARY ATTENDANCE					
Main Library	498,320	600,000	473,404	475,000	475,000
Hunt Branch*	0	0	. 0	0	C
Total Library	498,320	600,000	473,404	475,000	475,000



DEPARTMENT: Parks & Recreation



The Parks and Recreation Department provides a wide range of programs in the areas of recreation, families, seniors, and cultural; special event production; and development and operation of various facilities and parklands which, include 54 parks, a golf course, 89,200 square feet of facilities, and 30 miles of recreational trails. These programs and services contribute to the community's health, recreation, and cultural enrichment.

#### Goals

Provide and facilitate quality recreational and cultural programs, special events, and family service programs that are responsive to residents' needs and are integrated with programs and facilities of other agencies.

Involve the public in the design and delivery of Parks and Recreation policies and programs and keep the public well informed of available services with active use of parks and facilities.

Plan, manage, conserve, and facilitate access to open space, parkland, cultural resources, and facilities.

DEPARTMENT: Parks & Recreation

	DEPAI	RTMENT SUMM	ARY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 Adopted	2016-17 <u>Adopted</u>
			<u> </u>	7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7	LISOPISS
Regular Employees	21.0	21.0	22.0	22.0	22.0
Nonregular Hours	116,269	96,480	101,703	102,718	102,798
Salaries & Benefits	\$3,042,651	\$3,170,008	\$3,111,323	\$3,113,060	\$3,171,300
Maintenance & Support	6,047,820	5,903,113	5,900,392	6,341,034	6,354,379
Capital Outlay	<u></u>		80,000	) <sup>†</sup> ystera e <del>•</del>	
Subtotal	9,090,471	9,073,121	9,091,715	9,454,094	9,525,679
Less Allocations	(362,216)	(222,226)	(210,000)	(269,860)	(277,451
Total Operating Budget	\$8,728,255	\$8,850,895	\$8,881,715	\$9,184,234	\$9,248,228
	DEPARTI	VIENT FUND AN	ALYSIS		
			y + y + 521 °	2015-16	2016-17
Fund No. and Title				Adopted	Adopted
15 - Parks & Recreation				\$5,436,089	\$5,525,578
25 - Measure M2				145,700	145,700
32 - Grants				496,420	456,508
42 - Brea Dam				3,236,293	3,254,767
44 - Water				32,132	33,075
74 - Capital Projects				107,460	110,051
Subtotal				9,454,094	9,525,679
Less Allocations:					
42 - Brea Dam				(162,400)	(167,400
74 - Capital Projects				(107,460)	(110,051
				(269,860)	(277,451
Total			:	\$9,184,234	\$9,248,228

**DEPARTMENT:** Parks & Recreation

DEPARTMENT PERSONNEL SUMMARY								
Position Classification	2013-14 Budgeted	2014-15 Budgeted	2015-16 Budgeted	2016-17 <u>Budgeted</u>				
	Regular	Employees - Ful	I-Time Equivalent	<u>Positions</u>				
Director of Parks & Recreation P & R Administrative Manager	1.0 1.0	1.0 1.0	1.0	1.0 (4) 1.0				
Parks Project Manager	1.0	0.0	0.0	0.0				
Cultural & Events Manager	1.0	1.0	1.0	1.0				
Community Center Supervisor	1.0	1.0	1.0	1.0				
Recreation Supervisor	3.0	3.0	3.0	3.0				
Exhibition/Museum Specialist	1.0	1.0	1.0	1.0				
Parks Project Specialist	1.0	1.0	1.0	1.0				
Parks & Recreation Coordinator	4.0	5.0	5.0	5.0				
Sports Facility Coordinator	1.0	1.0	1.0	1.0				
Permit Technician	1.0	0.0	0.0	0.0				
Museum Educator	1.0	1.0	1.0	1.0				
Administrative Assistant I	1.0	1.0	1.0	1.0				
Parks & Recreation Assistant	1.0	3.0	3.0	3.0				
Cultural & Events Operations Asst.	1.0	1.0	1.0	1.0				
Cultural & Events Production Asst.	0.0	1.0	1.0	(1.0				
Customer Service Rep.	1.0	0.0	0.0	0.0				
Total Regular Employees	21.0	22.0	22.0	22.0				
		Nonregular Er	mployees - Hours					
Total Nonregular Hours	96,480	96,480	102,718	102,798				

**DEPARTMENT:** Parks & Recreation | **PROGRAM:** 2511 Administration & Community Center

#### PROGRAM DESCRIPTION/GOALS

This program provides for administrative direction to the department staff; support to the City Council, the Parks and Recreation Commission, and various committees; clerical staffing for all programs; management of contracts and agreements; rentals of recreation buildings and picnic areas for public use; and public access issues. This division manages the operations of the Fullerton Golf Course and the Fullerton Community Center including senior programs, aquatics and recreation programs.

#### Goals

Provide effective management, policy direction, and coordination with other departments on Parks and Recreation related projects and programs. Provide recreation and educational activities for youth, families, and older adults in a safe and positive environment at the Fullerton Community Center.

**PROGRAM SUMMARY** 

			······		
	2013-14	2014-15 Budget	2014-15 Projected	2015-16 Adopted	2016-17 Adopted
	<u>Actual</u>	budget	Fiojected	Adopted	Adopted
Regular Employees	7.0	7.0	7.0	7.0	7.0
Nonregular Hours	21,021	17,335	17,335	20,969	21,049
Nonregular Flours	2.1,02.1	17,000	17,000	20,000	
Salaries & Benefits	\$897,622	\$1,056,134	\$999,000	\$999,250	\$1,022,306
Maintenance & Support	4,120,418	4,016,697	3,994,705	4,167,470	4,164,442
Capital Outlay	.,	-	80,000		- ·
Subtotal	5,018,040	5,072,831	5,073,705	5,166,720	5,186,748
Less Allocations	(323,101)	(219,946)	(190,000)	(219,774)	(225,939)
Total Operating Budget	\$4,694,939	\$4,852,885	\$4,883,705	\$4,946,946	\$4,960,809
Total Operating Budget	<del>94,094,939</del>	Ψ4,002,000	Ψ4,000,700 ———————————————————————————————	Ψ4,940,940	Ψ-4,300,003
	PPO	GRAM REVENU	EQ	······	
	FNO	GIAM ILVENO	LO		<del>~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~</del>
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	Actual	Budget	Projected	Adopted	Adopted
110101140 004.00					
Cell Tower Rent	\$108,631	\$88,631	\$120,000	\$133,046	\$138,104
Park Properties Rent	168,928	201,151	201,151	223,300	227,000
Meridian/Summit House Leases	481,454	367,740	412,000	485,000	490,000
Park Facility Rentals & Permits	238,005	410,000	300,000	383,000	410,000
Parks & Recreation Fees	145,838	125,060	120,000	124,400	124,400
Transfer from General Fund	1,097,767	1,031,387	1,107,338	856,797	858,499
Measure M2	126,736	180,741	140,000	145,700	145,700
Grant Funds	69,704	84,647	116,499	196,173	156,173
Cell Tower Rent - Brea Dam	27,222	27,350	27,350	30,193	32,000
Golf Course - Brea Dam	2,500,637	2,600,000	2,600,000	2,600,000	2,600,000
Brea Dam Facilities Lease	79,098	78,910	78,910	81,275	88,811
Brea Dam Fees	76,516	34,400	34,400	65,000	65,000
Contrib. (to) Brea Dam Fund	(436,306)	(402,132)	(402,132)	(409,070)	(407,953)
Water Fund	4,803	25,000	25,000	32,132	33,075
Capital Improvements Fund	-	***	3,189	<b>~</b>	-
Successor Agency	5,607		-		***************************************
Total	\$4,694,639	\$4,852,885	\$4,883,705	\$4,946,946	\$4,960,809
					•

**DEPARTMENT:** Parks & Recreation **PROGRAM:** 2511 Administration & Community Center

#### PROGRAM OBJECTIVES

Coordinate neighborhood and community involvement in park use, park planning, and recreation issues by providing opportunities for volunteering, use of parks and community facilities, and input to the services provided.

#### PARTNER ORGANIZATIONS

Administer FAST (Fullerton Aquatics Sports Team) contract and provide support for year-round aquatics programs, including youth and adult swim lessons, masters swim programs, and recreation swim operated by FAST.

Administer Fullerton Golf Course contract and provide support for golf programs operated by American Golf.

Provide administrative oversight to ensure that park tenants and contractors are in compliance with their agreements.

Provide support and administrative oversight to ensure that partners are compliance with their agreements. Major partners include: Boys & Girls Clubs of Fullerton, Fullerton Family YMCA, Muckenthaler Cultural Center, Fullerton Recreational Riders and St. Jude Medical Center.

#### COMMUNITY CENTER

Provide a central location for residents of all ages to take part in recreation, leisure, social and life learning experiences.

Facility Rentals: Provide the public a state-of-the-art unique and beautiful location to host their special event and provide funding to support the care and maintenance of the Fullerton Community Center.

Gymnasium, Pool & Fitness: Encourage physical fitness by providing a venue for all ages to participate in organized and drop-in basketball, volleyball, swimming, circuit, weight and cardiovascular training.

Senior Programs: Provide recreational, educational, and wellness activities that enhance the well-being of older adult participants.

Community Classes: Facilitate instructional classes for residents of all ages by providing a facility with various space and technology features.

#### PARK FACILITIES

Provide community access to the public parks and public buildings, such as Hillcrest Recreation Center, Red Cross Building, Izaak Walton Cabin, and Chapman Recreation Building, through rentals to private parties and community organizations.

**DEPARTMENT:** Parks & Recreation PROGRAM: 2511 Administration & Community Center

	PROGRAM P	ERFORMANCE I	MEASURES		
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17
Workload Measures	<u>Actual</u>	<u>Budget</u>	Projected	Adopted	<u>Adopted</u>
FULLERTON COMMUNITY					
CENTER					
Number of Facility Rentals	248	310	325	350	350
Facility Rentals Attendance	23,000	28,314	29,410	32,000	32,000
Number of Gymnasium Bookings	540	535	620	625	625
Gymnasium Attendance	33,915	35,115	36,800	37,000	37,000
Fitness Room Attendance	16,312	19,530	22,100	21,000	21,000
Senior Program Attendance	87,300	89,500	93,200	94,500	94,500
Number of Community Classes	175	180	205	220	220
Community Class Attendance	3,500	3,484	4,100	4,400	4,400
Pool Programs Attendance	38,500	39,400	43,200	44,000	44,000
DADICO FACILITY DENTALO					
PARK & FACILITY RENTALS					
Number of Park Facility Rentals	565	570	550	575	575
Park Facility Attendance	26,800	27,000	25,850	27,250	27,250

**DEPARTMENT:** Parks & Recreation PROGRAM: 2514 Recreation & Park Planning

#### PROGRAM DESCRIPTION/GOALS

The Recreation and Park Planning Division manages park planning and capital park projects for parks, facilities, and recreational trails. It also provide various programs, amenities, and facilities for the community such as recreational sports leagues, contract classes, parks and trails, Tennis Center, and Independence Park. The Newsletter brochure supports the department's programs including advertising for partner groups and a section for general information related to the City.

# Goals

Park Planning - Provide effective management, policy direction, and coordination with other departments, agencies and developers on Parks and Recreation related Capital Improvement and planning projects. Recreation - Provide positive recreation, education, and social opportunities to the Fullerton community through effective publications and enrollment practices.

PROGRAM SUMMARY						
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>	
Regular Employees	5.0	5.0	5.0	5.0	5.0	
Nonregular Hours	17,159	20,062	17,635	15,939	15,939	
Salaries & Benefits Maintenance & Support Capital Outlay	\$557,025 1,049,057	\$541,551 1,060,223	\$560,000 1,059,494	\$593,418 1,228,472	\$606,544 1,233,008	
Subtotal	1,606,082	1,601,774	1,619,494	1,821,890	1,839,552	
Less Allocations	(37,774)	(2,280)	(20,000)	(50,086)	(51,512)	
Total Operating Budget	\$1,568,308	\$1,599,494	\$1,599,494	\$1,771,804	\$1,788,040	

PROGRAM REVENUES						
Dovonuo Courso	2013-14	2014-15	2014-15	2015-16	2016-17	
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	<u>Adopted</u>	
Park Rentals	\$3,612	\$4,720	\$4,720	\$4,720	\$4,720	
Field Use Charges	44,980	57,140	57,140	60,000	60,000	
P&R Program Fees	246,320	386,250	386,250	247,750	252,750	
Transfer from General Fund	647,281	466,056	463,244	792,055	800,277	
Park Rentals - Brea Dam	3,320	1,440	1,440	3,440	3,440	
Field Use Charges - Brea Dam	93,782	21,500	100,000	133,000	133,000	
Brea Dam Programs	216,798	297,600	212,460	207,450	207,450	
Brea Dam Fund	312,214	364,788	371,428	323,389	326,403	
Capital Improvements Fund			2,812	***	**************************************	
Total	\$1,568,308	\$1,599,494	\$1,599,494	\$1,771,804	\$1,788,040	

**DEPARTMENT:** Parks & Recreation **PROGRAM:** 2514 Recreation & Park Planning

#### **PROGRAM OBJECTIVES**

#### PARK PLANNING

Provide administrative oversight on parks and recreation related capital improvement projects to ensure that developers, consultants, and contractors are fulfilling their agreements and contracts. Provide coordination with other City departments on Parks and Recreation related Capital Improvement Planning and Projects.

Coordinate with Public Works Services to ensure that parks and facilities are maintained at agreed upon service levels.

#### CONTRACT CLASSES

Provide quality instructional classes, to the residents of Fullerton.

#### **NEWSLETTER**

Inform citizens of important City news, upcoming classes, programs, and events by directly mailing a brochure to residents and businesses three times a year.

Provide a calendar for nonprofit organizations to advertise events at nominal fees to help augment revenues.

#### **TENNIS CENTER**

Provide a safe, quality tennis facility through the administration and maintenance of 11 lighted courts, tennis center, and grounds. Enhance opportunities for play during "downtime" hours (11 a.m. – 5 p.m.) by providing a Junior Tennis program.

#### INDEPENDENCE PARK/FULLERTON SKATE PARK

Provide a safe facility that includes the gym, racquetball courts, and skate park to support the recreation programs and activities for youth and adults, racquetball, and contract classes.

#### SPORTS LEAGUE SUPPORT

Facilitate the use of City and Fullerton School District athletic fields by organized youth and adult sports leagues.

PROGRAM PERFORMANCE MEASURES							
Performance/	2013-14	2014-15	2014-15	2015-16	2016-17		
Workload Measures	<u>Actual</u>	Budget	Projected	Adopted	Adopted		
CONTRACT CLASSES							
Classes offered	719	900	720	800	900		
Classes attended	522	600	510	540	600		
Students	2,774	3,300	2,600	3,000	3,300		
TENNIS CENTER							
Participants	62,200	60,500	63,400	64,000	65,000		
INDEPENDENCE PARK							
Adult program participants	31,990	27,500	29,300	30,000	30,000		
Youth program participants	26,530	38,000	28,400	29,000	29,000		
Facility rentals	260	500	510	520	540		
Volunteers (unduplicated) - Skate Park	10	10	10	10	10		
Volunteer hours - Skate Park	100	100	100	100	100		
SPORTS LEAGUE SUPPORT							
Youth programs participants	16,116	20,000	17,950	18,500	19,000		

**DEPARTMENT:** Parks & Recreation | **PROGRAM:** 2516 Cultural & Family Services

#### PROGRAM DESCRIPTION/GOALS

The Cultural and Family Services Division is responsible for developing and administering programs, services, and events that enrich our community and help meet the social, recreational, and wellness needs of youth and families through both direct and contract activities. Facilities include the Fullerton Museum Center, Maple Neighborhood Center, Richman Neighborhood Center, Garnet Neighborhood Center, Gilbert Neighborhood Center, Orangethorpe Recreation Center, and various other seasonal park and school sites.

#### Goals

The Cultural and Family Services programs are designed to provide educational opportunities in the arts and humanities, recreational and educational activities for youth and families, promote Fullerton as a destination, and contribute to the public safety through event production, youth programming and collaborations with community-based organizations and / or partner agencies.

PROGRAM SUMMARY					
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
Regular Employees Nonregular Hours	9.0 78,089	9.0 59,083	10.0 66,733	10.0 65,810	10.0 65,810
Salaries & Benefits Maintenance & Support Capital Outlay	\$1,588,004 878,346 -	\$1,572,323 826,193	\$1,552,323 846,193	\$1,520,392 945,092	\$1,542,450 956,929
Subtotal Less Allocations	2,466,350 (1,341)	2,398,516	2,398,516	2,465,484	2,499,379
Total Operating Budget	\$2,465,009	\$2,398,516	<u>\$2,398,516</u>	<u>\$2,465,484</u>	\$2,499,379

	PROGRAM REVENUES				
	2013-14	2014-15	2014-15	2015-16	2016-17
Revenue Source	<u>Actual</u>	<u>Budget</u>	Projected	<u>Adopted</u>	<u>Adopted</u>
Park Rentals	\$39,667	\$11,000	\$36,000	\$26,000	\$26,000
P&R Program Fees	320,965	272,168	272,168	281,568	281,568
Museum Center	29,467	37,000	37,000	37,000	37,000
Donations	70,000	70,000	70,000	70,000	70,000
Transfer from General Fund	1,429,960	1,523,495	1,498,495	1,711,453	1,745,260
Grant Funds	543,831	435,941	435,941	300,247	300,335
Brea Dam Program Fees	19,498	11,000	16,000	11,000	11,000
Brea Dam Fund	11,623	37,912	32,912	28,216	28,216
Total	\$2,465,009	\$2,398,516	\$2,398,516	\$2,465,484	\$2,499,379

**DEPARTMENT:** Parks & Recreation | **PROGRAM:** 2516 Cultural & Family Services

#### **PROGRAM OBJECTIVES**

#### **FULLERTON MUSEUM CENTER**

Maintain annual revenues and Museum Association contract contributions. Provide multidisciplinary cultural and education exhibitions, performing arts programs, a variety of education programs and tours. Manage the Museum volunteer docent program, participate in monthly art walk and oversee Public Art program.

#### **NEIGHBORHOOD CENTERS**

Provide year-round youth, teen and family services and development programs to the community at Garnet, Maple, Richman, Gilbert and Orangethorpe.

#### FULLERTON PLAZA AND MAPLE COMMUNITY CENTER

Manage each facility to accommodate public use, cultural programs, and the facility rental program. Provide access to the Plaza spray pool and to the Lemon Park spray pool during the summer months.

#### YOUTH AND TEEN PROGRAMS

Provide year-round recreational, cultural enrichment, art classes and health / fitness activities in a safe environment for youth (12 and under) and teens (13 and over).

Provide a traditional 8-week summer recreational enrichment program at all Neighborhood and Recreation centers. Provide seasonal fee-based day camps that includes cultural enrichment, recreational, and health / fitness activities.

#### **EDUCATION**

Provide annual school education tours at the Museum.

Provide outreach programs to local students focusing on the Leo Fender Gallery and its connection to Fullerton's history.

Provide affordable guitar classes and outreach programs in partnership with All the Arts for All the Kids
Provide 180 days of after school youth development activities that include academic support, cultural enrichment,
recreational, and health / fitness activities per the After School Education and Safety Grant at Orangethorpe, Maple, and
Topaz Schools.

#### COMMUNITY OUTREACH

Facilitate academic internship, service-learning and adult mentor.

Volunteer programs to enhance program activities that support all Cultural and Family Services programs. Provide family enrichment activities and events that include parent education, social service workshops, and special events at all Neighborhood Centers.

Provide year-round services that include recreational, educational, mentoring, and facilitation of families.

#### **FULLERTON MARKET**

Meet revenue targets by maintaining 40 vendors per week average. Offer a minimum of eight special event/market programs during the season.

#### **JULY 4TH CELEBRATION**

Produce an incident-free event for an estimated attendance of 7,000 (capacity) while providing fund-raising opportunities for Fullerton nonprofit organizations through booth rentals and contributing to public safety by offering an alternative to illegal fireworks use.

#### SNOW DAY

Produce an incident free event for an estimated attendance of 900 (capacity) during the month of January, while meeting revenue targets through tickets sales and vendors fees.

# SPECIAL EVENTS

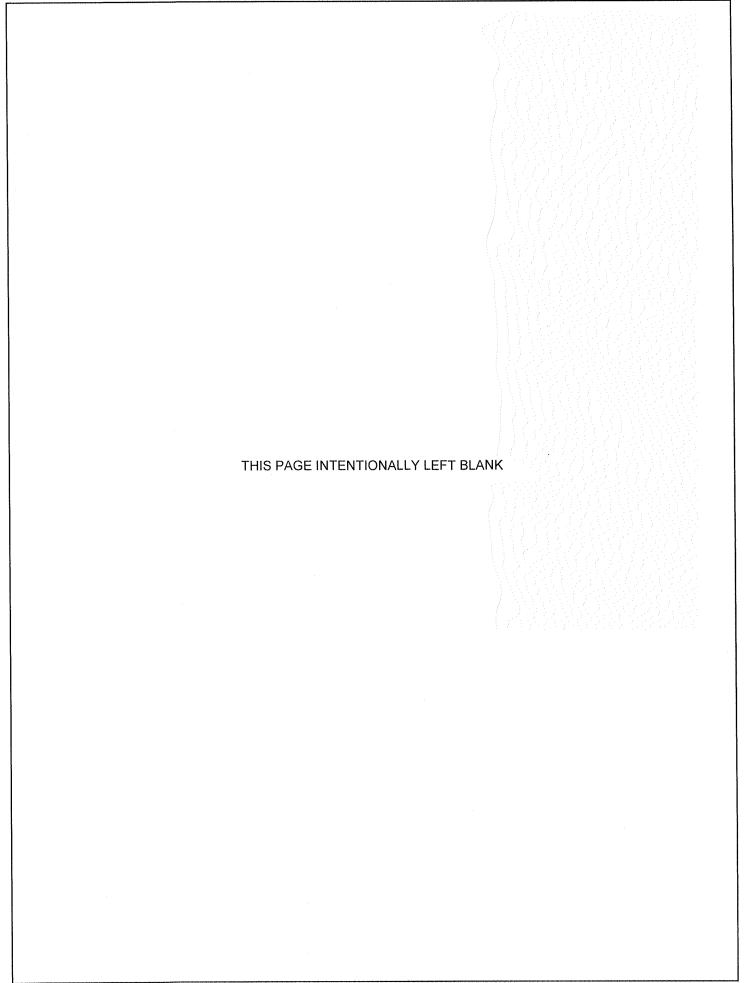
Produce an incident free event at Laguna Lake focusing on children ages 3-15 years in partnership with Department of Fish and Wildlife for an estimated 850 people. Create a revenue source through sponsorships, and vendor fees. Produce five concerts during the months of July and August including shuttle service for an estimated 8,000 attendees. Create a revenue source through sponsorships and vendor fees to offset expenditures

#### FIRST NIGHT

Produce an alcohol free, family friendly, incident free event in the downtown area on New Year's Eve for an estimated attendance of 18,000. Meet revenue targets through sponsorships, vendor fees and kid's activities.

**DEPARTMENT:** Parks & Recreation **PROGRAM:** 2516 Cultural & Family Services

	PROGRAM P	ERFORMANCE N	//EASURES	· · · · · · · · · · · · · · · · · · ·	
Dorform on on	2013-14			0045.40	0040 47
Performance/ Workload Measures	Actual	2014-15 Budget	2014-15	2015-16	2016-17
VVOINIOAU MEASURES	Actual	<u>Budget</u>	<u>Projected</u>	Adopted	<u>Adopted</u>
FULLERTON MUSEUM CENTER			1,474		
Attendance	22,450	24,000	28,000	28,000	28,000
Members	439	400	475	475	500
Education program attend.	8,200	9,500	8,500	9,500	9,500
Public Art	0	0	.0	0	
Facility rentals	34	35	27	30	30
Facility rental attendance	3,015	3,000	3,780	3,500	3,500
Volunteers (unduplicated)	34	36	43	40	40
Volunteer hours	2,300	2,500	2,800	2,600	2,600
	,	,	in in the second se		
NEIGHBORHOOD/					
RECREATION CENTERS					
Family attendance	3,800	4,000	4,000	4,000	4,000
Teen attendance	8,520	8,520	10,800	10,500	10,500
Youth attendance	78,220	78,220	78,220	78,220	78,220
Volunteers	150	200	150	200	200
Volunteer hours	28,000	35,000	28,000	35,000	35,000
Day Camp Participants	550	550	550	550	550
RENTALS					
Maple rentals	80	50	130	100	100
Maple rental attendance	4,500	2,600	7,500	7,500	7,500
Lemon Park spray pool	12,000	12,000	12,000	12,000	12,000
Plaza rentals	9	15	15	15	15
Plaza rental attendance	3,000	4,300	7,500	7,500	7,500
FULLERTON MARKET	E0 000	EO 000	E0 000	E0 000	£0.000
Estimated attendance	50,000	50,000	50,000	50,000	50,000
Average vendors/week	40	40	40	40	40
Special events produced	8	8	8	8	8
JULY 4TH CELEBRATION	•				
Estimated attendance	7,000	7,000	7,000	7,000	7,000
Nonprofit participants	7,000 19	18	20	7,000 20	7,000 20
Nonpront participants	13	10	20	20	20
SPECIAL EVENTS					
Snow Day attendance	900	900	900	900	900
Fishing Derby attendance	850	850	850	850	850
Concerts in the Park attendance	9,000	9,000	9,000	9,000	9,000
First Night attendance	18,000	18,000	18,000	18,000	18,000
	-,	-,	, -,	,	



# FULLERTON SUCCESSOR AGENCY FISCAL YEARS 2015-16 - 2016-17

**DEPARTMENT:** Successor Agency

	DEPA	ARTMENT SUMM	IARY		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
Regular Employees Nonregular Hours	1.95	1.95	2.25	1.75	1.75
Salaries & Benefits Maintenance & Support Capital Outlay	\$216,753 16,000,229	\$236,950 11,024,929	\$236,950 11,676,946	\$0 11,046,120	\$0 11,708,279
Subtotal Less Allocations	16,216,982 (4,568,461)	11,261,879	11,913,896	11,046,120 (445,000)	11,708,279
Total Operating Budget	\$11,648,521	\$11,261,879	\$11,913,896	\$10,601,120	\$11,263,279
	DEPART	MENT FUND AN	IALYSIS		
Fund No. and Title				2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
80- Low/Moderate Income Ho 85 - Successor Agency Debt 88 - Successor Agency Trust	Service Fund			\$2,800,000 \$7,331,730 914,390	\$2,794,100 \$7,959,450 954,729
Total				\$11,046,120	\$11,708,279

# FULLERTON SUCCESSOR AGENCY FISCAL YEARS 2015-16 - 2016-17

**DEPARTMENT:** Successor Agency

D	EPARTMENT PERSONN	IEL SUMMARY	<u> </u>
Position Classification	2013-14 <u>Budgeted</u>	2014-15 Budgeted	2015-16 2016-17 Budgeted Budgeted
	Regular	Employees - Fu	ull-Time Equivalent Positions
City Manager Revenue Manager Project Manager II Accounting Supervisor Account Clerk II	0.20 1.00 0.75 0.00 0.00	0.20 1.00 0.75 0.00 0.00	0.30
Total Regular Employees	1.95	1.95	1.751.75

Each position listed is budgeted in another department Amount authorized indicates percentage charged to Successor Agency funds

# FULLERTON SUCCESSOR AGENCY FISCAL YEARS 2015-16 - 2016-17

DEPARTMENT: Successor Agency PROGRAM: 2355 Debt Service

# PROGRAM DESCRIPTION/GOALS

The Successor Agency Debt Service has been separated from the other programs in order to show a more accurate picture of the Maintenance and Support budgets for those programs. Debt Service represents repayment obligations for the Fullerton Successor Agency (to the former Redevelopment Agency) bonds and reimbursement agreements.

The Successor Agency's total (principal and interest) debt as of June 30, 2014 is:

1998 Revenue Bonds	\$23,319,601.00
2003 Refunding Certificate of Participation	\$902,700.00
2005 CRA/ERAF Loan	\$147,014.00
2005 Tax Allocation Revenue Bonds	\$92,667,533.00
2006 CRA/ERAF Loan	\$316,982.00
2010 Taxable Tax Allocation Housing Bonds	\$35,683,244.00

Total \$153,037,074.00

Total

	PF	ROGRAM SUMMAR	Y		
	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 <u>Adopted</u>
Regular Employees Nonregular Hours Salaries & Benefits					
Maintenance & Support Capital Outlay	\$10,780,185	\$10,447,983	\$11,100,000	\$10,131,730	\$10,753,550
Subtotal Less Allocations	10,780,185 (4,568,461)	10,447,983	11,100,000	10,131,730	10,753,550
Total Operating Budget	\$6,211,724	\$10,447,983	\$11,100,000	\$10,131,730	\$10,753,550
	PR	OGRAM REVENUE	S		
Revenue Source	2013-14 <u>Actual</u>	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted
Tax Increment/ROPS	\$6,211,724	\$10,447,983	\$11,100,000	\$10,131,730	\$10,753,550

\$6,211,724 \$10,447,983 \$11,100,000

\$10,131,730

\$10,753,550

DEPARTMENT: Successor Agency PROGRAM: 2356 Successor Agency

#### PROGRAM DESCRIPTION/GOALS

The Successor Agency is responsible for winding down the affairs of the former Fullerton Redevelopment Agency and must comply with all statutory requirements in the California Health and Safety Code applicable to the dissolution of the redevelopment agency per Assembly Bills X1 26 and 1484.

#### Goals

Prepare Recognized Payment Obligation Payment Schedule and submit to Successor Agency Board, Oversight Board and the State Department of Finance as required.

DECCE AND CHARKADY

Make payments on all enforceable obligations including bond debt service payments and lease payments.

Comply with all monitoring requirements of existing long term agreements.

Revise the property management plan.

Oversee completion of agency funded projects and the expenditure of remaining bond proceeds.

Staff Oversight Board meetings.

	PR	OGRAM SUMMA	RY				
	2013-14 Actual	2014-15 <u>Budget</u>	2014-15 Projected	2015-16 <u>Adopted</u>	2016-17 Adopted		
Regular Employees	1.95	1.95	2.25	1.75	1.75		
Nonregular Hours							
Salaries & Benefits	\$216,753	\$236,950	\$236,950	\$0	\$0		
Maintenance & Support	5,220,044	576,946	576,946	914,390	954,729		
Capital Outlay	0	0_	, a 0	/ / / / 0	0		
Subtotal	5,436,797	813,896	813,896	914,390	954,729		
Less Allocations	0	0	0	0	0		
Total Operating Budget	\$5,436,797	\$813,896	\$813,896	\$914,390	\$954,729		
	PRO	GRAM REVENU	ES				
	2013-14	2014-15	2014-15	2015-16	2016-17		
Revenue Source	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Adopted</u>	Adopted		
RPTTF*	\$5,399,055	776,566	776,566	431,590	471,929		
Property Rental Income	37,742	37,330	37,330	37,800	37,800		
Total	\$5,436,797	\$813,896	\$813,896	\$469,390	\$509,729		

RPTTF\* - Redevelopment Property Tax Trust Fund Allocation

# CITY OF FULLERTON FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM FOR 2015-16 - 2019-20 ADOPTED

# FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2015-16 - 2019-20

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# CITY OF FULLERTON FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2015-16 - 2019-20

The proposed Five-Year Capital Improvement Program (CIP), commencing July 1, 2015, and ending June 30, 2020, is presented in this section. The CIP is a planning tool for short- and long-range capital improvements and development. It links Fullerton's fiscal planning process to physical development. The CIP again places a strong emphasis on the overall repair and reconstruction needs of City facilities and infrastructure system.

City projects total \$41,094,025 for 2015-16 and \$33,153,100 for 2016-17, with a five-year total of \$183,595,825. Capital projects for the Successor Agency total \$3,400,000 for 2015-16 and \$0 for 2016-17. In accordance with the City's goals, design will be completed or a construction contract will be awarded by June 30, 2016, for the majority of the projects in the 2015-16 CIP. Successor Agency funding is contingent upon State approval.

Included in this year's CIP is a schedule of 2014-15 capital projects that are still in progress. This schedule includes the project status and the estimated funds to be carried over to 2015-16 to complete each project.

The 2015-20 CIP utilizes almost exclusively restricted funds that are not available for general operations. Funding for vehicle replacement is included in the operating budget. The funding composition of the 2015-16 and the 2016-17 CIP is shown below.

Reconstruction and rehabilitation of the City's infrastructure system and various facilities continue to be a high priority for the Five-Year CIP. Reconstruction, rehabilitation, and repair projects to maintain the City's streets are being emphasized.

<b></b>		5-16		<u>6-17</u>
Funding Source	<u>Amount</u>	Percent	<u>Amount</u>	<u>Percent</u>
General Fund (or equivalent funding)*	10,673,800	26.0%	8,223,800	24.8%
General Fund	0	0.0%	380,000	1.1%
Air Quality Improvement Trust Fund	34,091	0.1%	0	0.0%
Measure M2 Fund	2,090,000	5.1%	1,912,700	5.8%
Gas Tax Fund	671,900	1.6%	158,600	0.5%
Sewer & Drainage Fund	2,350,000	5.7%	1,000,000	3.0%
Park Dwelling Fund	7,827,000	19.0%	2,151,500	6.5%
Airport Fund	0	0.0%	1,367,500	4.1%
Water Fund	5,200,000	12.7%	7,700,000	23.2%
Refuse Collection Fund	40,000	0.1%	. 0	0.0%
Sewer Enterprise Fund	5,000,000	12.2%	4,500,000	13.6%
Facility Capital Repair Fund	512,000	1.2%	145,000	0.4%
Capital Projects Fund	3,295,234	8.0%	5,614,000	16.9%
Successor Agency	3,400,000	8.3%	0	0.0%
Unfunded*	0	0.0%	12,017,000	0.0%
Total Proposed CIP	\$41,094,025	100.0%	\$33,153,100	100.0%

<sup>\*</sup>Amounts are not budgeted, only identified for possible future funding

# CAPITAL IMPROVEMENT PROGRAM SCHEDULE OF PROJECTS BY FUNDING SOURCE FISCAL YEARS 2015-16 - 2019-20

	T	Funding per Fiscal Year				
	Page	2015-16	2016-17	2017-18	2018-19	2019-20
GENERAL FUND**					/	
PUBLIC WORKS-ENGINEERING						
Street Improvement Projects						
Alley Reconstruction	N-18	450,000	500,000	550,000	600,000	650,000
Citywide Street Rehabilitation Program	N-19	5,600,000	5,000,000	7,900,000	12,000,000	16,000,000
Citywide Street Preventive Maintenance	N-19	1,900,000		100,000		<u> </u>
Citywide Street Light Upgrades	N-19	2,723,800	2,723,800	2,723,800	2,723,800	2,723,800
Total General Fund**		10,673,800	8,223,800	11,273,800	15,323,800	19,373,800
GENERAL FUND					(3/1)	(3.7)
Replacement of Permit System (Permit surcharge)	N-58	<u> </u>	380,000			
Total General Fund		0	380,000	0	0	0
AIR QUALITY IMPROVEMENT TRUST FUND						
Fullerton 2015 Priority Bike Connection Plan	N-56	34,091				- American Marketon and a second
Total Air Quality Improvement Trust Fund		34,091	0	0	0	0
MEASURE M2 FUND						
PUBLIC WORKS-ENGINEERING						
Street Improvement Projects						
Arterial Street Reconstruction, Rehabilitation, & Repair	N-16	500,000		400,000		
Chapman Ave Rehab from Berkeley to Raymond	N-16	470,000			·	
**Or other equivalent funding						

# CAPITAL IMPROVEMENT PROGRAM SCHEDULE OF PROJECTS BY FUNDING SOURCE FISCAL YEARS 2015-16 - 2019-20

<u> </u>	Funding per Fiscal Year					
	Page	2015-16	2016-17	2017-18	2018-19	2019-20
	Π					
MEASURE M2 FUND (Cont'd.)						
Placentia Ave Recon from Ruby Dr	N-16	550,000				
to Chapman Ave		000,000				
Kraemer Blvd Rehab from Lambert	N 17	160,000			7/4/	
Rd to Golden Ave	14-17	100,000				
Busidestial Observa Business	1	040.000	4 550 000	4.450.000	4 005 000	4 000 000
Residential Street Program	N-17	310,000	1,550,000	1,150,000	1,625,000	1,800,000
Curb/Gutter & Sidewalk Recon	N-18	100,000	100,000	100,000	100,000	100,000
Traffic Signals & Safety Lighting						
<u>Projects</u>						
Gilbert Street TS Synchronization	N-24		262,700	4,000	4,000	
·			202,100	. 3.3.4	/ / / / /	
Traffic Signal System Network Communication Integration &	N-25			40,000		
Enhancement						
Now TC at Wilehim & Downland	N-26			62.200		
New TS at Wilshire & Raymond	IN-20			62,300		
Harbor TS Synchronization	N-26			151,300	8,000	8,000
New TS at Euclid & Wilshire	N-26				88,700	
70 0 ti						40.000
Orangethorpe TS Synchronization	N-27				184,600	16,000
New TS at Chapman & Malden	N-27					89,800
New TS at Ruby & Placentia	N-27					90,800
State College TS Synchronization	N-28					49,000
Brookhurst TS Synchronization	N-28					30,000
Total Measure M2 Fund		2,090,000	1,912,700	1,907,600	2,010,300	2,183,600
GAX TAX FUND						
PUBLIC WORKS-ENGINEERING						
Street Improvement Projects						
Harbor Rehab Imperial to Las Palmas	N-17	190,000				
Residential Street Program	N-17			100,000	100,000	200,000

# CAPITAL IMPROVEMENT PROGRAM SCHEDULE OF PROJECTS BY FUNDING SOURCE FISCAL YEARS 2015-16 - 2019-20

	Funding per Fiscal Year					
	Page	2015-16	2016-17	2017-18	2018-19	2019-20
GAX TAX FUND (Cont'd.)					(1774)	
Traffic Signals & Safety Lighting						
<u>Projects</u>						
Street Name Sign Replacement	N-22	60,000	60,000	60,000	60,000	
Phase I				Alteria		
Missellaneaus Troffic Cianina 9		20.000	20,000	20.000		
Miscellaneous Traffic Signing & Striping Improvements	N-22	20,000	20,000	20,000	20,000	20,000
				1/2/3/3		
Countywide TS Synchronization	N-23	10,000	12,000	16,000	16,000	16,000
Metavist Disvellet & Dedestries		05.000				
Motorist, Bicyclist, & Pedestrian Safety Enhancement	N-23	35,000	33,000	33,000	33,000	40,000
Vehicle & Bicycle Video Infrared	N-23	25,000	25,000	25,000	25,000	25,000
Detection Replacement				j (j		
Imperial Hwy Regional TS	N-24	25,000		30		
Synchronization		2.0,000				
		_		7.74		
Malvern/Chapman TS Synchronization	N-24	306,900	8,600	8,600		
Synchronization						z najah i
Rosecrans TS Synchronization	N-25			29,000	5,000	5,000
Total Gas Tax Fund		671,900	158,600	291,600	259,000	306,000
SEWER & DRAINAGE FUND					e e e e e e e e e e e e	in the second
PUBLIC WORKS-ENGINEERING						
Street Improvement Projects						
<u> </u>						
Curb/Gutter & Sidewalk Recon	N-18	250,000	250,000	250,000	250,000	250,000
Storm Drain System Brainets						
Storm Drain System Projects						
Miscellaneous Storm Drain Repair	N-30	250,000	250,000	250,000	250,000	250,000
					·	,
Olive Storm Drain Improvement Phase I	N-30	1,850,000				
r nase i						
Basque Ave Storm Drain	N-31		500,000			
Improvement						
				ļ		

Funding per Fiscal Year									
Page	2015-16	2016-17	2017-18	2018-19	2019-20				
N-31			200,000						
N-31					1,800,000				
	2,350,000	1,000,000	700,000	500,000	2,300,000				
				7377Y					
	' ''								
N-34	25,000	25,000							
N-34	127,000								
N-35	40,000								
N-35	45,000								
N-35		50,000	250,000						
N-36		46,500							
N-37					35,000				
N-37					70,000				
				:					
			·						
N-40	6,000,000								
N-40	700,000								
N-40	100,000	700,000							
N-41	190,000	200,000	200,000	200,000	200,000				
N-41	50,000	50,000	50,000	50,000	50,000				
	N-31 N-31 N-34 N-35 N-35 N-35 N-37 N-37 N-40 N-40 N-40 N-40 N-40 N-41	N-31 N-31 2,350,000 N-34 25,000 N-35 40,000 N-35 45,000 N-35 N-36 N-37 N-37 N-37 N-37	Page         2015-16         2016-17           N-31	N-31         2015-16         2016-17         2017-18           N-31         2,350,000         1,000,000         700,000           N-34         25,000         25,000           N-35         40,000         46,500           N-36         46,500         250,000           N-37         N-37         250,000           N-40         6,000,000         700,000           N-40         700,000         700,000           N-40         100,000         700,000           N-41         190,000         200,000	Page   2015-16   2016-17   2017-18   2018-19     N-31				

CITY - CAPITAL IMPROVEMENT PROGRAM - PROJECTS BY FUNDING SOURCE (Continued)

				ding per Fiscal		
	Page	2015-16	2016-17	2017-18	2018-19	2019-20
<u> </u>						
PARK DWELLING FUND (Cont'd)						
Rolling Hills Park Parking Lot	N-41	100,000	900,000			
Valencia Park Sprayground	N-41	450,000				
			400,000	400 000		
Independence Park Pool Improvements	N-42		100,000	100,000		
Adlena and Lemon Park	N-42		80,000			
Spraygrounds	14-72					
				14.3%	7454.44E	<b>1</b> 11
Total Park Dwelling Fund		7,827,000	2,151,500	600,000	250,000	355,000
AIRPORT FUND		:		7.5		
PUBLIC WORKS-AIRPORT						
Airport Projects		:				
Improve Infield Areas	N-44		1,367,500			
Airport Terminal Rehabilitation	N-44			1,050,000		
Slurry Seal Aircraft Parking Ramp	N-44				500,000	
Slurry Seal Runway 06/24	N-45	***************************************				500,000
Total Airport Funds		0	1,367,500	1,050,000	500,000	500,000
WATER FUND				92.16	144	
PUBLIC WORKS-ENGINEERING						
Water System Projects		- -				
Water Main System Replacement & Upgrade	N-48	4,000,000	5,100,000	5,650,000	6,400,000	6,400,000
Upgrade & Rehabilitation of City Reservoirs	N-48	700,000	500,000	850,000	1,850,000	
Miscellaneous Distribution System Improvements	N-48	100,000			200,000	100,000
Water Quality	N-48	400,000				200,000
Water Production Equipment Upgrade & Rehabilitation	N-49		600,000	600,000	850,000	500,000
	<u></u>	<u> </u>	NI O	L	L	

	Bozz	2015-16	Fund 2016-17	ling per Fiscal 2017-18	Year 2018-19	2040.00
	Page	2015-16	2016-17	2017-18	2018-19	2019-20
WATER FUND (Cont'd.)						
Water Well Replacement	N-49		1,500,000		1,500,000	
Automated Meter Reading	N-49					3,500,000
Total Water System Projects		5,200,000	7,700,000	7,100,000	10,800,000	10,700,000
REFUSE COLLECTION FUND						
PARKS AND RECREATION						
Parks Projects						
Woodcrest Park Improvements	N-40	30,000				
Park Facilities Replacement	N-41	10,000				
Total Refuse Collection Fund		40,000	0	0	0	0
SEWER ENTERPRISE FUND						
PUBLIC WORKS-ENGINEERING						
Sewer Projects						
Annual Sewer Replacement	N-52	4,000,000	4,500,000	3,500,000	3,500,000	3,500,000
Hiltscher Park Area Sewer Improvements	N-52	1,000,000				
Sewer Lining Installation	N-52		***************************************	500,000		500,000
Total Sewer Enterprise Fund		5,000,000	4,500,000	4,000,000	3,500,000	4,000,000
FACILITY CAPITAL REPAIR FUND				·		
PUBLIC WORKS-MAINTENANCE	:					
Public Facilities Projects			·			
Unanticipated Maintenance Costs	N-34	25,000	25,000			
Police CSI Lab & Office Remodel	N-34	87,000				
Replace Carpet at Police Department	N-34	80,000				
Replace Muckenthaler Center Roofing	N-34	110,000	,			
			NLQ			

CITY - CAPITAL IMPROVEMENT PROGRAM - PROJECTS BY FUNDING SOURCE (Continued)

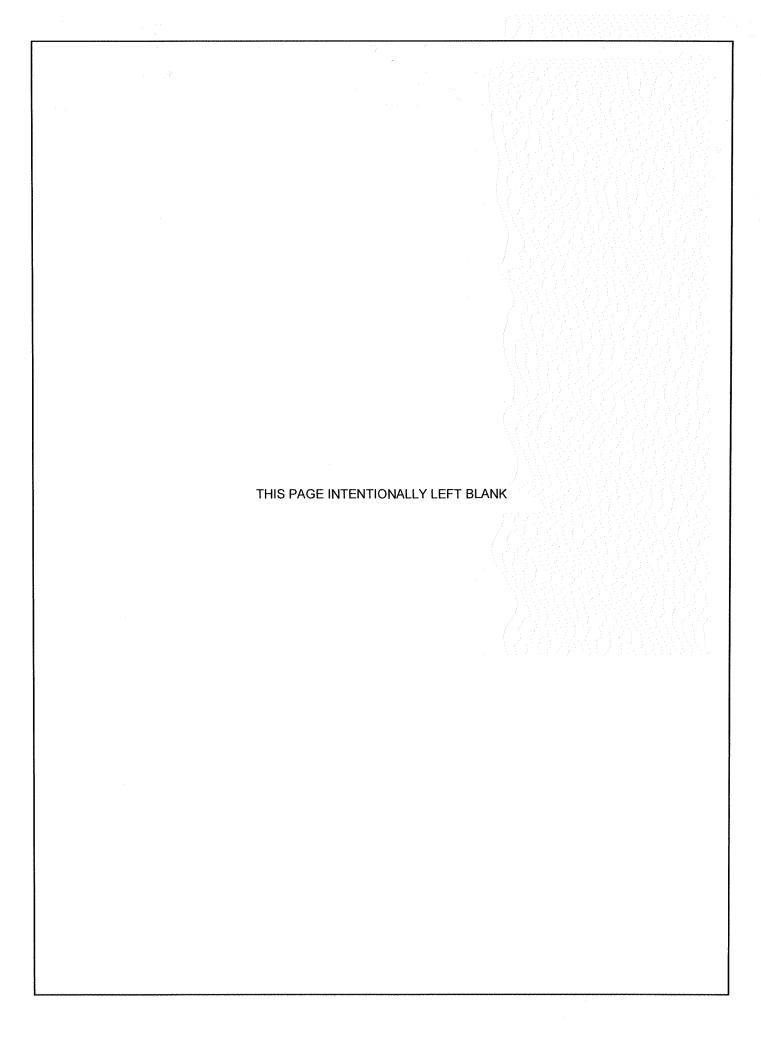
	Funding per Fiscal Year								
	Page	2015-16	2016-17	2017-18	2018-19	2019-20			
FACILITY CAPITAL REPAIR FUND (Cont'd.)									
Refinish Community Center Basketball Floor	N-35	55,000							
Independence Park Gym Flooring Replacement	N-35	45,000							
City Hall Basement Storage Room	N-35		65,000						
Independence Park Large Pool Replaster	N-35			250,000					
Muckenthaler Center Window Replacement	N-36		55,000						
Replace Carpet at Various Fire Stations	N-36			<b>25,000</b>					
Paint Exterior of Richman Center	N-36		:	25,000					
Replace Fire Station 1 Carpet	N-36				35,000				
Paint Exterior City Hall & Police Station Buildings	N-37				125,000				
Paint Muckenthaler	N-37					35,000			
FIRE									
Fire Protection Service									
Separate Gender Accommodations Fire Station 4	N-54	35,000							
Fire Station 4 Kitchen Remodel	N-54	50,000							
Install Security Fencing & Yard Maintenance for Fire Station 4	N-54	25,000							
Total Facility Capital Repair Fund		512,000	145,000	300,000	160,000	35,000			
CAPITAL PROJECTS FUND									
PUBLIC WORKS-ENGINEERING									
Street Improvement Projects									
Chapman Ave Rehabilitation from Berkeley to Raymond	N-16	402,234							
L		l	b	kaanaaaaaaaaaaaaaaaaaaaaaaa	<u>.</u>	······································			

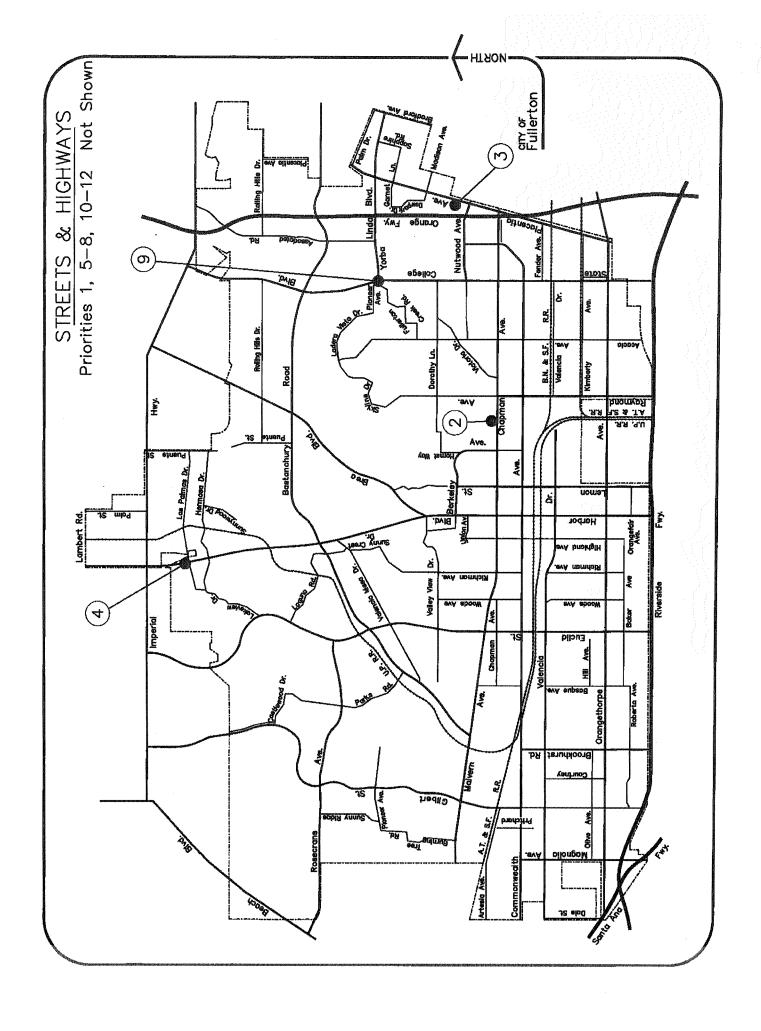
CITY - CAPITAL IMPROVEMENT PROGRAM - PROJECTS BY FUNDING SOURCE (Continued)

			Func	ding per Fiscal	Year	
	Page	2015-16	2016-17	2017-18	2018-19	2019-20
			I			
CAPITAL PROJECTS FUND					VALIE VE	
(Cont'd)						
Traffic Signals and Safety Lighting					1 4 4 8 8 7 7	
<u>Projects</u>						
Miscellaneous Traffic Signing &	N-22	20,000	20,000	20,000	20.000	20.000
Striping Improvements	IN-22	20,000	20,000	20,000	20,000	20,000
Countywide Traffic Signal Synchronization	N-23	25,000	18,000	24,000	24,000	24,000
Synchronization		4.			1////	
Motorist, Bicyclist, & Pedestrian	N-23	20,000	32,000	32,000	32,000	40,000
Safety Enhancement Program					- (Ziny	) N
Vehicle & Bicycle Video/Infrared	N-23	25,000	25,000	25,000	25,000	25,000
Detection Replacement		· ,	.,	37434		
Imperial Highway Regional Traffic	N-24	51,000				
Signal Synchronization	IN-24	51,000		173		
Malvern/Chapman Ave Traffic	N-24	2,302,000	63,400	63,400		
Signal Synchronization		:				
Gilbert St. Traffic Signal	N-24		1,468,100	29,250	29,250	74
Synchronization					)	
Rosecrans Ave Traffic Signal	N-25			596,000	20,000	20,000
Synchronization				17 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
Traffic Signal System Network	N-25			100,000		
Communication Integration &	N-25			100,000		
Enhancement						1 7, 4
New Traffic Signal at Wilshire &	N-25			140,000		
Raymond	IN-23			140,000		
Harbor Blvd Traffic Signal	N-25	•		1,991,700	32,000	32,000
Synchronization						
New Traffic Signal at Euclid &	N-26				120,000	
Wilshire						
Orangethorpe Ave Traffic Signal	N-27				2,026,900	144,000
Synchronization	' _ '				۵,020,000	177,000
Now Troffic Cianal at Changes 9						400.000
New Traffic Signal at Chapman & Malden	N-27					120,000
New Traffic Signal at Ruby &	N-27					120,000
Placentia						

				ding per Fiscal		
	Page	2015-16	2016-17	2017-18	2018-19	2019-20
CAPITAL PROJECTS FUND (Cont'd.)						
State College Blvd Traffic Signal Synchronization	N-28					1,893,000
Brookhurst Rd Traffic Signal Synchronization	N-28					30,700
Storm Drain System Projects						
Catch Basin Debris Screen	N-30	200,000	200,000			
Park Projects						ļ.
Independence Park Pool Improvements	N-42			300,000		
COMMUNITY DEVELOPMENT						
Planning Projects			:			
Fullerton 2015 Priority Bike Connection Plan	N-56	250,000				
Replacement of Permit System	N-58		287,500			
East Fullerton Urban Circulator Alternatives	N-66		3,500,000			
Total Capital Projects Fund		3,295,234	5,614,000	3,321,350	2,329,150	2,468,700
LOAN PROCEEDS				er ja 1919.		47 J. S.
PUBLIC WORKS-AIRPORT					:	
Airport Projects						
Airport Terminal Rehabilitation	N-44			950,000	***************************************	N
Total Loan Proceeds		<u> </u>	0	950,000	. 0	<u> </u>
				·		

			Fund	ding per Fiscal	Year	
	Page	2015-16	2016-17	2017-18	2018-19	2019-20
	<del></del>					
SUCCESSOR AGENCY PUBLIC WORKS-ENGINEERING						
Street Improvement Projects						
Arterial Street Reconstruction, Rehabilitation, & Repair	N-16	3,400,000				
Total Successor Agency		3,400,000	0	0	0	
Total All Funds		41,094,025	33,153,100	31,494,350	35,632,250	42,222,100
	<u></u>					



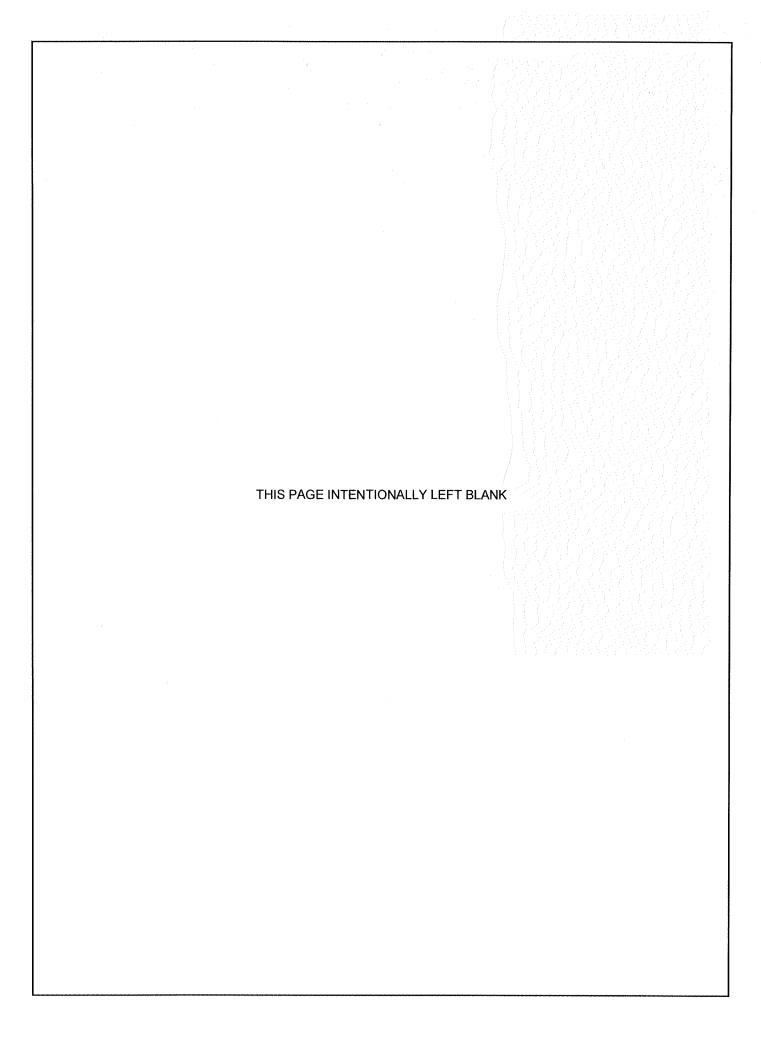


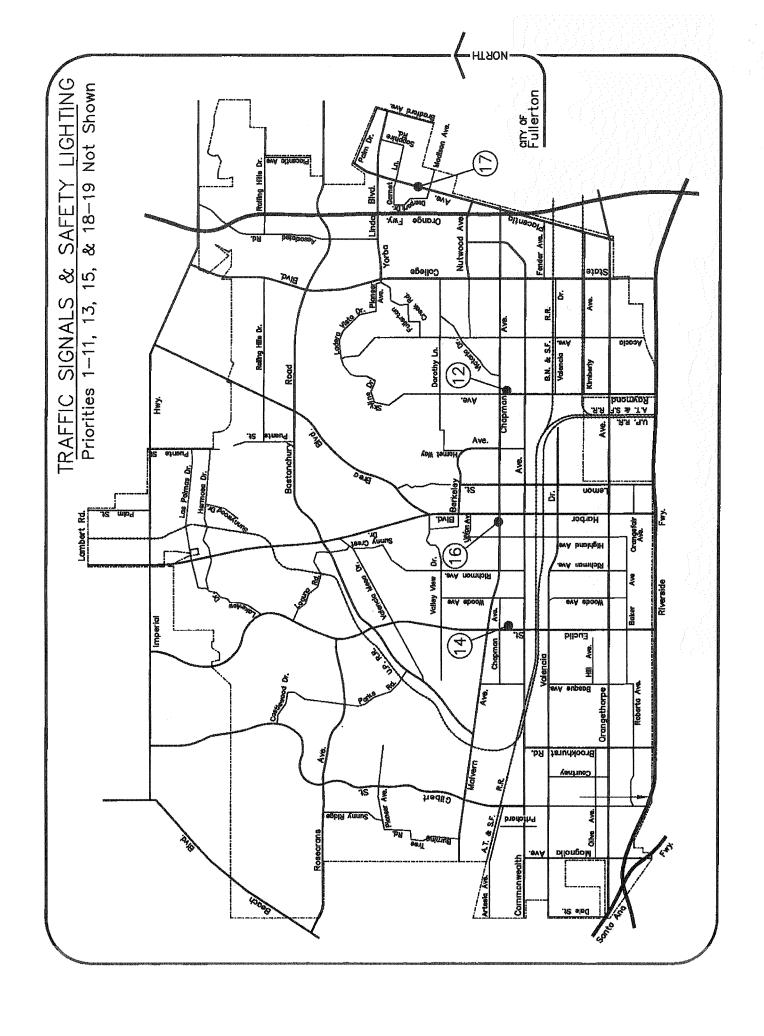
DEPARTMENT:		Fund	ling per Fiscal	Year		Funding
Public Works - Engineering	2015-16	2016-17	2017-18	2018-19	2019-20	Total
STREET IMPROVEMENTS PROJECTS  Mobility, Policy P5.6						
1. Project #44400 - Arterial Street Reconstruction, Rehabilitation, &						
Repair A multi-year program to reconstruct and resurface the City's arterial streets.						
Funding source: Measure M2 Fund *Successor Agency	500,000 3,400,000		400,000			900,000
Completion date: Ongoing	3,900,000		400,000			4,300,000
2. Project #44025 - Chapman Avenue Rehabilitation from Berkeley to Raymond Avenue Arterial Pavement Management (APM) Program by OCTA designed to fund pavement preservation, rehabilitation, and/or reconstruction.						
Funding source: Measure M2 Fund Federal Grant	470,000 402,234					470,000 402,234
Completion date: Summer 2016	872,234					872,234
3. Project #44013 - Placentia Avenue Reconstruction from Ruby Drive to Chapman Avenue Arterial Pavement Management (APM) Program by OCTA designed to fund pavement preservation, rehabilitation, and/or reconstruction. Match funds; City of Placentia is the lead agency.						
Funding source: Measure M2 Fund	550,000					550,000
Completion date: Summer 2016						
*Successor Agency pending approval fro	om the state.					

DEPARTMENT:		Fund	ing per Fisca	l Year	I	Funding
Public Works - Engineering	2015-16	2016-17	2017-18	2018-19	2019-20	Total
4. Project #44026 - Harbor Boulevard Rehabilitation from Imperial Highway to south of Las Palmas Drive Arterial Pavement Management (APM) Program by OCTA designed to fund pavement preservation, rehabilitation, and/or reconstruction. Match funds; City of La Habra is the lead agency.  Funding source: Gas Tax Fund  Completion date: Summer 2016  5. Project #44027 - Kraemer Boulevard Rehabilitation from Lambert Road to Golden Avenue Arterial Pavement Management (APM) Program by OCTA designed to fund pavement preservation, rehabilitation, and/or reconstruction. Match funds; Cities of Brea & Placentia are the lead agencies.  Funding source: Measure M2 Fund  Completion date: Summer 2016  6. Project #44587/44588 - Residential Street Program (F.Y. 15-16) A multi-year program to reconstruct and resurface the City's residential street system.	190,000	2016-17	2017-18	2018-19	2019-20	190,000 160,000
Funding source: Measure M2 Fund Gas Tax Fund	310,000	1,550,000	1,150,000 100,000	1,625,000 100,000	1,800,000	6,435,000 400,000
Completion date: Ongoing	310,000	1,550,000	1,250,000	1,725,000	2,000,000	6,835,000
Completion date: Ongoing	310,000	1,550,000	1,250,000	1,725,000	∠, <del>0</del> 00,000	<b>6,835,0</b> 0

DEPARTMENT:		Fund	ing per Fiscal	Year		Funding
Public Works - Engineering	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Mobility, Policies P5.6 & P5.7  7. Project #44787/44788 - Curb/Gutter & Sidewalk Reconstruction (F.Y. 15-16)  A multi-year program to reconstruct, replace, and repair curbs/gutters, damaged and uplifted sidewalks, and retrofit sidewalk access ramps.						
Funding source: Measure M2 Fund Sewer & Drainage Fund	100,000 250,000	100,000 250,000	100,000 250,000	100,000 250,000	100,000 250,000	500,000 1,250,000
Completion date: Ongoing	350,000	350,000	350,000	350,000	350,000	1,750,000
8. Project #44992/44993 - Alley Reconstruction Project for the reconstruction and repair of the City's alleys.						
Funding source: **General Fund	450,000	500,000	550,000	600,000	650,000	2,750,000
Completion date: Ongoing						
Mobility, Policy P5.6						
9. Project #44028 State College Reconstruction from Yorba Linda Blvd to South City Limit Reconstruct State College and Yorba Linda Blvd. from south city limit and Yorba Linda Blvd from State College Blvd to Associated Road in conjunction with OCSD sewer main project.						7 N. T.
Funding source: Unfunded		3,655,000				3,655,000
Completion date: Summer 2017						
**Or other equivalent funding		N 10				

DEPARTMENT:		Fund	ing per Fiscal	Year		Funding
Public Works - Engineering	2015-16	2016-17	2017-18	2018-19	2019-20	Total
10. Project #XXXXX - Citywide Street Rehabilitation Program A multi-year city street rehabilitation program per Pavement Condition Index study.						
Funding source:  **General Fund	5,600,000	5,000,000	7,900,000	12,000,000	16,000,000	46,500,000
Completion date: Ongoing						
11. Project #XXXXX - Citywide Street Preventive Maintenance A multi-year city street preventive maintenance program per Pavement Condition Index study.						
Funding source: **General Fund	1,900,000		100,000			2,000,000
Completion date: Ongoing						
12. Project #XXXXX - Citywide Street Light Upgrades A multi-year program to upgrade existing street lights to energy saving system.						
Funding source: **General Fund	2,723,800	2,723,800	2,723,800	2,723,800	2,723,800	13,619,000
Completion date: Ongoing						
TOTAL STREET IMPROVEMENTS PROJECTS	17,006,034	13,778,800	13,273,800	17,398,800	21,723,800	83,181,234
**Or other equivalent funding						
		N 10				





DEPARTMENT:			ling per Fisca			Funding Total
Public Works - Engineering	2015-16	2016-17	2017-18	2018-19	2019-20	i unully rotal
TRAFFIC SIGNALS AND SAFETY LIGHTING PROJECTS						
Mobility, Policy P5.6						Ž,
Project #46017 - Street Name     Sign Replacement Program - Phase     I						
Replacement of damaged or faded signs. New signs are compliant with the City's new standards using blue faceplates. Approximately 50-75 illuminated and/or non-illuminated signs will be replaced during this first phase.						
Funding Source: Gas Tax Fund	60,000	60,000	60,000	60,000		240,000
Completion date: June 2019						N.
Mobility, Policy P5.6, P5.7, & P5.8						
2. Project #46940 - Miscellaneous Traffic Signing & Striping Improvements Install bike route signing, lane markings, and "sharrow" legends and/or modify miscellaneous roadway striping at various locations within the City; sandblasting, lane striping, and/or markings as necessary.						
Funding Source: Gas Tax Fund Traffic Mitigation Fees	20,000	20,000 20,000	20,000	20,000 20,000	20,000 20,000	100,000 100,000
Completion date: June 2020	40,000	40,000	40,000	40,000	40,000	200,000
÷						

DEPARTMENT:		Cumdina Tata				
Public Works - Engineering	2015-16	2016-17	ing per Fiscal 2017-18	2018-19	2019-20	Funding Tota
Mobility, Policy P5.1 & P5.6						
3. Project #46007 Countywide Traffic Signal Synchronization Work with OCTA and adjoining cities to maintain coordination timing and network communication on eleven (11)						
countywide corridors.						
Funding Source: Gas Tax Fund Traffic Mitigation Fees	10,000 25,000	12,000 18,000	16,000 24,000	16,000 24,000	16,000 24,000	70,000 115,000
Completion date: June 2020	35,000	30,000	40,000	40,000	40,000	185,000
Mobility, Policy P5.6, P5.7, P5.8, & P5	<u>.9</u>					
4. Project #46930 Motorist, Bicyclist, & Pedestrian Safety Enhancement Program						
Install traffic safety and calming devices at various locations. Improvements may include variable feedback signs, lighted crosswalks, pedestrian flashers, audible						
pedestrian/bike push buttons, pedestrian countdown heads and/or modification of signal timing.						
Funding Source: Gas Tax Fund Traffic Mitigation Fees	35,000 20,000	33,000 32,000	33,000 32,000	33,000 32,000	40,000 40,000	174,000 156,000
Completion date: June 2020	55,000	65,000	65,000	65,000	80,000	330,000
Mobility, Policy P5.6, P5.7, P6.5, & P6	<u>.9</u>					
5. Project #46020 Vehicle & Bicycle Video/Infrared Detection Replacement Replace two (2) aging video detection systems yearly with new bicycle detection systems in compliance with changing state requirements.						
Funding Source: Gas Tax Fund Traffic Mitigation Fees	25,000 25,000	25,000 25,000	25,000 25,000	25,000 25,000	25,000 25,000	125,000 125,000
Completion date: June 2020	50,000	50,000	50,000	50,000	50,000	250,000

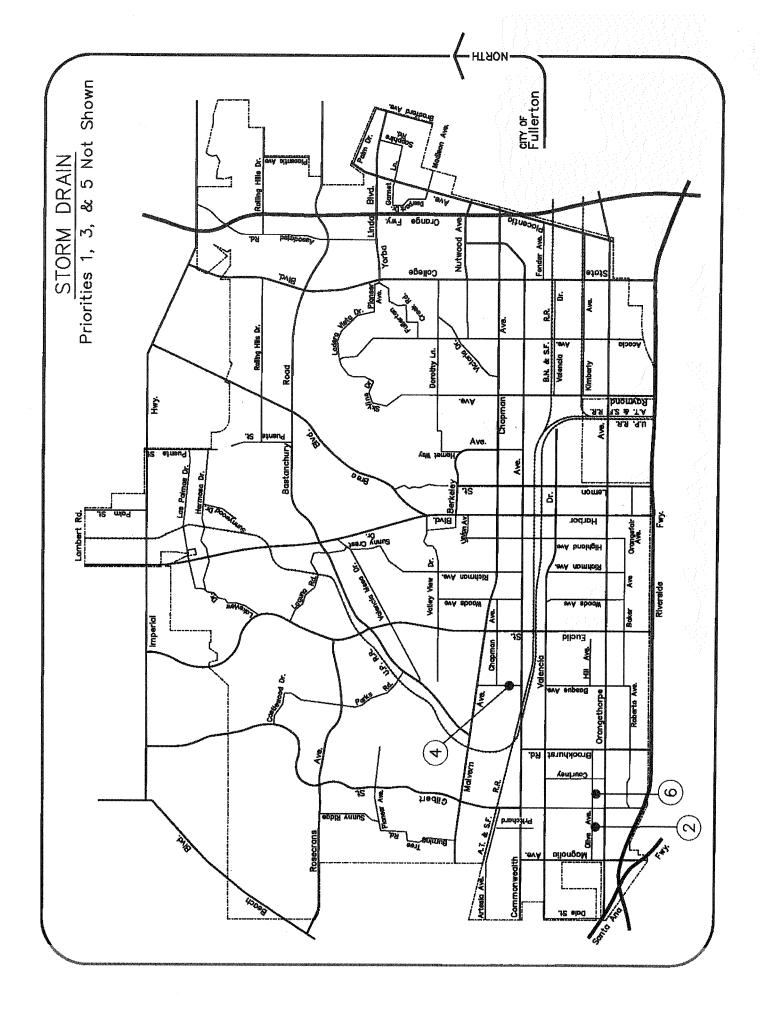
DEPARTMENT:		Fund	ng per Fiscal	Year		Eundina Tatal
Public Works - Engineering	2015-16	2016-17	2017-18	2018-19	2019-20	Funding Total
Mobility, Policy P5.1 & P5.6						. 4.5
-						
6. Project #46019 Imperial Highway						1 + 1 + 1 + 1 + 1 + 1 + 1 + 1 + 1 + 1 +
Regional Traffic Signal						
Synchronization Project Install new controllers, implement new						
timing and establish communication at						/ / /
four (4) intersections. The City of La						N.
Habra is the lead agency with the City						<u> </u>
of Fullerton providing matching funds.						$\mathbf{I} = A_{i}$
Funding Source:						
Gas Tax Fund	25,000					25,000
Traffic Mitigation Fees	51,000					51,000
Completion date: June 2016	76,000					76,000
7. Project #46021						
Malvern/Chapman Avenue Traffic						
Signal Synchronization Program						
Develop and implement new timing						
and signal coordination, install traffic signal controllers, and establish						14,775
missing communication links along the						
multi-jurisdictional corridor.						7.4
F 4: 0						
Funding Source: Gas Tax Fund	306,900	8,600	8,600			324,100
Traffic Mitigation Fees	46,100	0,000	0,000			46,100
Other Cities	168,800	5,800	5,800			180,400
M2 Regional	2,087,100	57,600	57,600			2,202,300
Completion date: December 2018	2,608,900	72,000	72,000			2,752,900
8. Project #46022 Gilbert Street						
Traffic Signal Synchronization						
Program  Develop and implement new timing						
and signal coordination, install traffic						
signal controllers, and establish						
missing communication links along the						
multi-jurisdictional corridor.						
Funding Source:						
Measure M2 Fund		262,700	4,000	4,000		270,700
Traffic Mitigation Fees Other Cities		54,000 29,500	2,650	2,650		54,000 34,800
M2 Regional		1,384,600	26,600	26,600		1,437,800
Completion date: December 2019		1,730,800	33,250	33,250		1,797,300
		N 24				<u> </u>

DEPARTMENT:						
Public Works - Engineering	2015-16	2016-17	ing per Fiscal 2017-18	2018-19	2019-20	Funding Total
Mobility, Policy P5.6, P5.7, P6.5, & P6.	۵					5546
Mobility, Folicy F3.0, F3.7, F0.3, & F0.	<u>3</u>					
9. Project #XXXXX - Valencia Drive						
New Class II Bike Lane						14.7
Install new Class II bike lanes, bicycle						13
detection, and signing.						) (
Tunding Course.						1
Funding Source: Unfunded			205,000			205,000
Officialded			205,000			205,000
Completion date: Summer 2017						
Mobility, Policy P5.1 & P5.6						
10. Project #XXXXX Rosecrans						/
Avenue Traffic Signal						
Synchronization Program						
Develop and implement new timing						
and signal coordination, install traffic						
signal controllers, and establish						
missing communication links along the						
multi-jurisdictional corridor.						
Funding Source:						17
Gas Tax Fund			29,000	5,000	5,000	39,000
Traffic Mitigation Fees			56,000			56,000
Other Cities			40,000			40,000
M2 Regional			500,000	20,000	20,000	540,000
Completion date: December 2020			625,000	25,000	25,000	675,000
Overarching & Mobility, Policies OAPS & P5.6						
11. Project #XXXXX Traffic Signal						
System Network Communication						
Integration & Enhancement						
Program Replace aged twisted-pair with fiber						
optic interconnect. Install new servers,						
radios, and switches to replace						
antiquated equipment.						
Funding Source:						
Measure M2 Fund			40,000			40,000
Traffic Mitigation Fees			100,000			100,000
Completion date: June 2017			140,000			140,000
·	***************************************	NL 25			·····	<del>•</del>

DEPARTMENT:			ing per Fiscal			Funding Total
Public Works - Engineering	2015-16	2016-17	2017-18	2018-19	2019-20	- unang rotai
Mobility Policy P5 6						1456.436
Mobility, Policy P5.6						
12. Project #XXXXX New Traffic						
Signal at Wilshire Avenue &						
Raymond Avenue						
Install new traffic signal and						
incorporate into existing citywide						
system.						
Funding Source:						
Measure M2 Fund			62,300			62,300
Traffic Mitigation Fees			140,000			140,000
Completion date: June 2010			202 200			202 200
Completion date: June 2018			202,300			202,300
Mobility, Policy P5.1 & P5.6						
13. Project #XXXXX Harbor						
Boulevard Traffic Signal						
Synchronization Program						
Develop and implement new timing and signal coordination, install traffic						
signal controllers, and establish						
missing communication links along the						224
multi-jurisdictional corridor.						
Funding Source:			454.000	0.000	0.000	407.000
Measure M2 Fund			151,300 93,000	8,000	8,000	167,300 93,000
Traffic Mitigation Fees Other Cities			184,300			184,300
M2 Regional			1,714,400	32,000	32,000	1,778,400
Completion date: December 2020			2,143,000	40,000	40,000	2,223,000
Mobility, Policy P5.1						
14. Project #XXXXX New Traffic						
Signal at Euclid Street & Wilshire						
Avenue						
Install new traffic signal and						
incorporate into existing citywide						
system.						
Funding Source:						
Measure M2 Fund				88,700		88,700
Traffic Mitigation Fees				120,000		120,000
Completion date: June 2019				208,700		208,700
The state of the s						

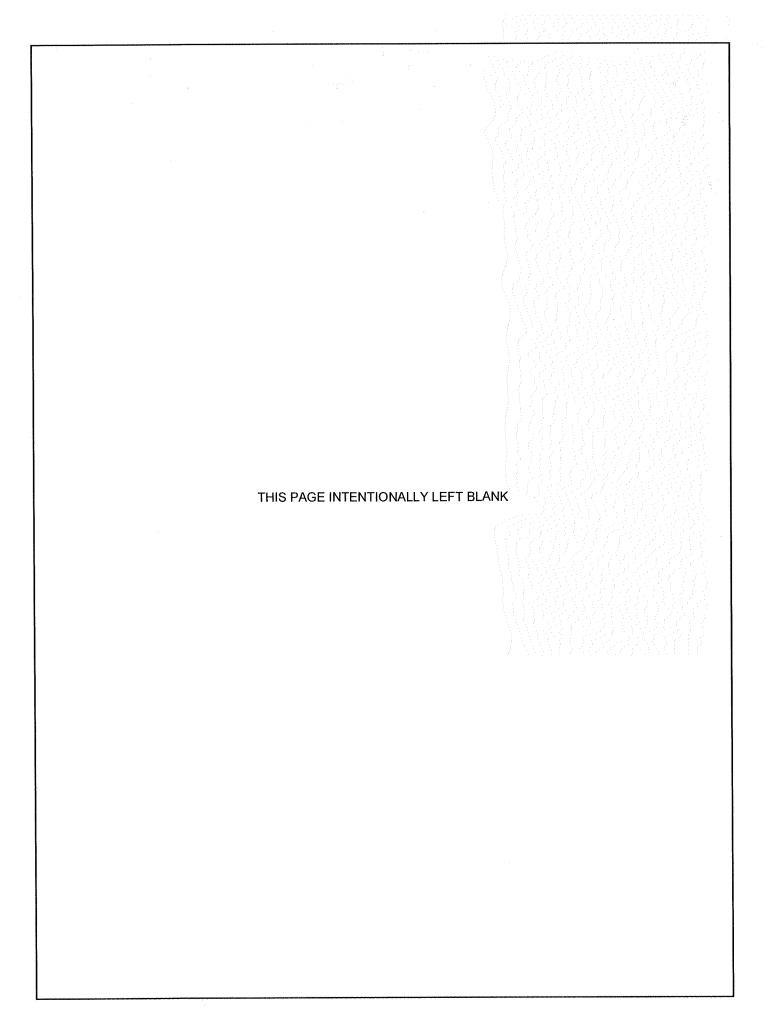
DEPARTMENT:		Fun	ding per Fisca	l Year	· · · · · · · · · · · · · · · · · · ·	Tr
Public Works - Engineering	2015-16	2016-17	2017-18	2018-19	2019-20	Trunging Lotal
	2015-16				16,000 16,000 128,000 160,000	200,600 100,300 173,400 1,897,200
				2,211,500	160,000	2,371,500
Mobility, Policy P5.6  16. Project #XXXXX New Traffic Signal at Chapman Avenue & Malden Avenue Install new traffic signal and incorporate into existing citywide system.  Funding Source:    Measure M2 Fund    Traffic Mitigation Fees  Completion date: June 2020  17. Project #XXXXX New Traffic Signal at Ruby Drive & Placentia Avenue Install new traffic signal and incorporate into existing citywide system.					89,800 120,000 209,800	89,800 120,000 209,800
Funding Source: Measure M2 Fund Traffic Mitigation Fees					90,800 120,000	90,800 120,000
Completion date: June 2020					210,800	210,800
		N-27				

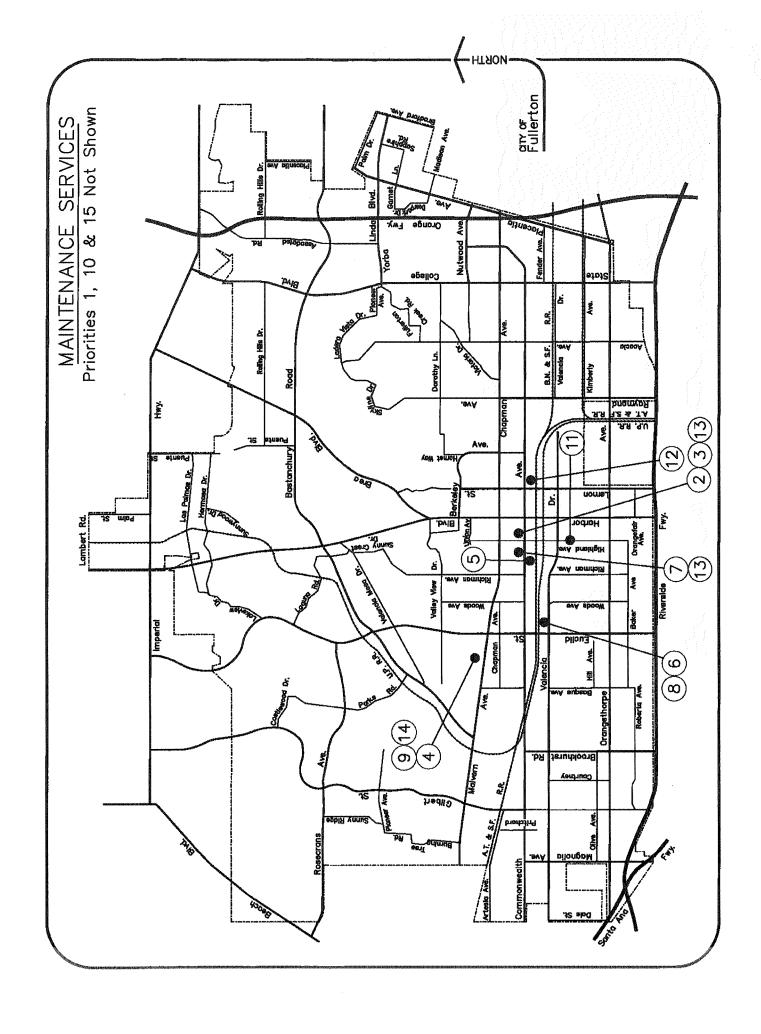
DEPARTMENT:		Fund	ing per Fiscal		1,111,11	Funding Total
Public Works - Engineering	2015-16	2016-17	2017-18	2018-19	2019-20	i unung rotal
Mobility, Policy P5.1 & P5.6						
18. Project #XXXXX State College Boulevard Traffic Signal						
Synchronization Program						1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Develop and implement new timing and signal coordination, install traffic						
signal controllers, establish missing communication links, and modify						
selected traffic signals along the multi-						
jurisdictional corridor.						
Funding Source: Measure M2 Fund					49,000	49,000
Traffic Mitigation Fees					100,000	100,000
Other Cities M2 Regional					239,400 1,553,600	239,400 1,553,600
-						
Completion date: Ongoing					1,942,000	1,942,000
19. Project #XXXXX Brookhurst Road Traffic Signal Synchronization						
Program						
Participation in multi-jurisdictional project to develop and implement new						) 
timing and signal coordination, install						49/4
traffic signal controllers, establish missing communication links, and						
modify selected traffic signals along the multi-jurisdictional corridor.						
Funding is for the City's share of						
matching funds.						
Funding Source: Measure M2 Fund					30,000	30,000
Traffic Mitigation Fees					30,700	30,700
Completion date: Ongoing	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				60,700	60,700
TOTAL TRAFFIC SIGNALS AND						
SAFETY LIGHTING PROJECTS	2,924,900	2,047,800	3,675,550	2,773,450	2,858,300	<u>14,280,000</u>
		N-28				



DEPARTMENT:		Fundi	ng per Fiscal	Year		Funding
Public Works - Engineering	2015-16	2016-17	2017-18	2018-19	2019-20	Total
STORM DRAIN SYSTEM PROJECTS		-	•			
Overarching, Growth Management & Water, Policies OAP1, P7.5, & P20.7						
1. Project #52587/52588 - Miscellaneous Storm Drain Repair (F.Y. 15-16) Annual ongoing program for smaller projects to construct or repair the storm drain infrastructure system.						
Funding source: Sewer & Drainage Fund	250,000	250,000	250,000	250,000	250,000	1,250,000
Completion date: Ongoing						
Overarching, Growth Management, Water & Natural Hazards, Policies OAP1, P7.5, P20.7, & P26.5						
2. Project #52007 - Olive Storm Drain Improvement Project Install storm drain from Magnolia Avenue to Pine Drive.						
Funding source: Sewer & Drainage Fund	1,850,000					1,850,000
Completion date: Summer 2016						1 4 5 A
Overarching, Growth Management & Water, Policies OAP1, P7.5, & P20.7						
3. Project #52004 - Catch Basin Debris Screen Install automatic retractable screens, inlet screens, and various other trash and debris screens.						
Funding source: M2 Regional	200,000	200,000				400,000
Completion date: Ongoing						

DEPARTMENT:		Funding				
Public Works - Engineering	2015-16	2016-17	ing per Fisca 2017-18	2018-19	2019-20	Total
Overarching, Growth Management, Water, & Natural Hazards, Policies OAP1, P7.5, & P20.7, and P26.5  4. Project #52002 - Basque Avenue Storm Drain Improvement Project Install storm drain from Commonwealth/Basque north on Basque Avenue to Amerige Avenue.  Funding source: Sewer & Drainage Fund  Completion date: Summer 2016  Overarching, Growth Management & Water, Policies OAP1, P7.5, & P20.7  5. Project #XXXXX - Storm Drain Master Plan Update Update the existing 1996 Drainage Master Plan to current standards.  Funding source: Sewer & Drainage Fund  Completion date: Summer 2018  Overarching, Growth Management, Water, & Natural Hazards, Policies OAP1, P7.5, P20.7, & P26.5  6. Olive Storm Drain Improvement Project (Phase II) Install storm drain from Pine Drive to Cedar Avenue.	2013-10	500,000	200,000		1 2019-20	500,000 200,000
Funding source: Sewer & Drainage Fund Completion date: Summer 2019					1,800,000	1,800,000
Completion date. Cultimer 2019						
TOTAL STORM DRAIN SYSTEM PROJECTS	2,300,000	950,000	450,000	250,000	2,050,000	6,000,000
		N 24				



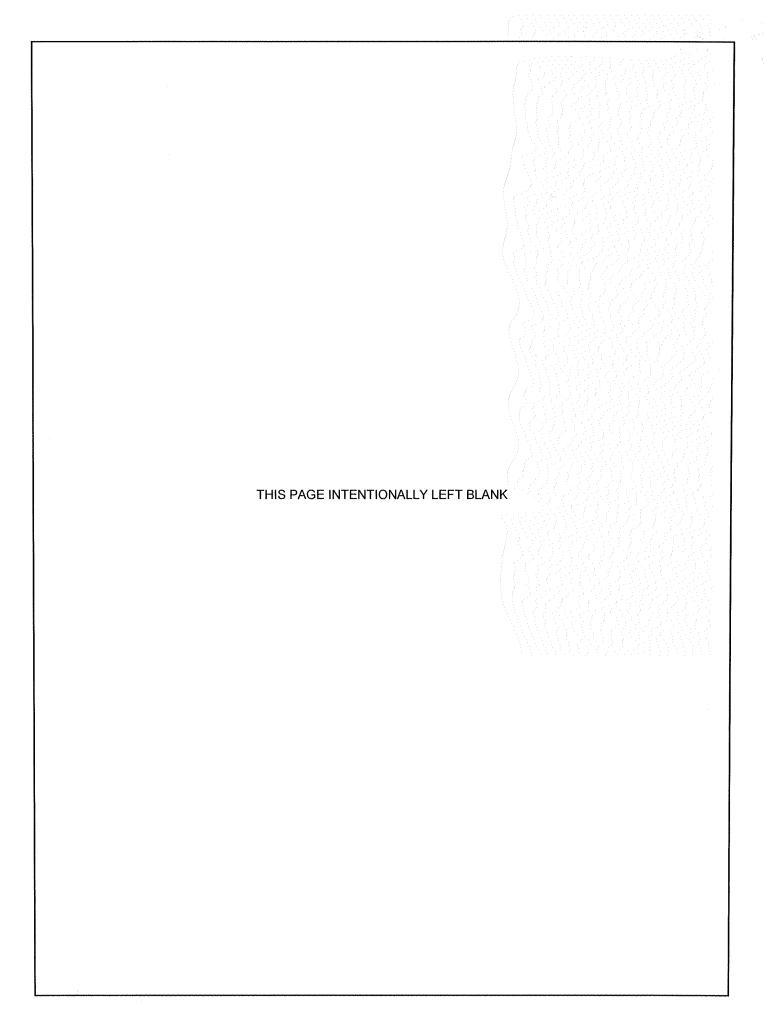


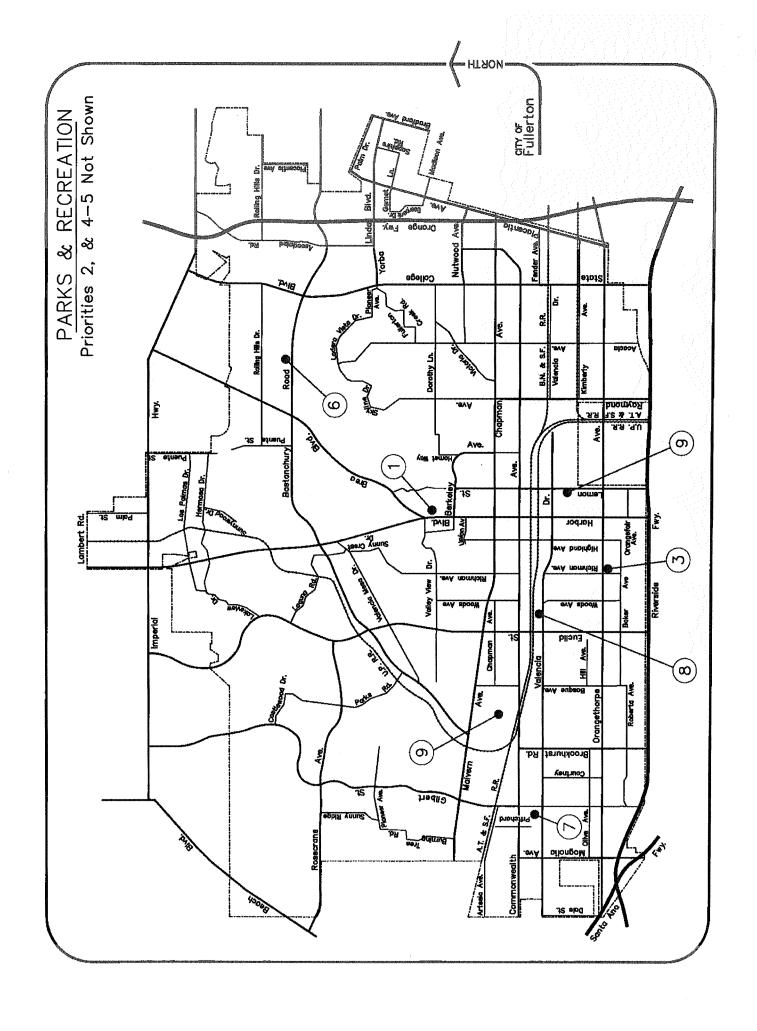
DEPARTMENT:		Fund	ing per Fiscal Y	ear		Funding
Public Works - Maintenance	2015-16	2016-17	2017-18	2018-19	2019-20	Total
PUBLIC FACILITIES PROJECTS*						1.200
1. Project #55022 - Unanticipated						
Maintenance Costs						
For unforeseen repairs that exceed						
routine building maintenance costs but are not included in the regular facility						
capital repair schedule.						
capital ropali concaus.						
Funding source:						
Park Dwelling Fund	25,000	25,000				50,000
Facility Capital Repair Fund	25,000	25,000				50,000
Completion date: Summer 2017	50,000	50,000				100,000
2 Project #EE024 Pallet OCLUST 0						
2. Project #55024 - Police CSI Lab & Office Remodel						
Remodel Police CSI Lab & Office.						
Purchase furniture, materials, paint,						
and carpet.						
•						
Funding source:						
Facility Capital Repair Fund	87,000					87,000
Ormanistica deter Comercia 2040						y: 733
Completion date: Summer 2016						
3. Project #55025 - Replace Carpet						
at Police Department						
Replacement of carpet at Police						
records, traffic, & cubicles in records.						)
						1/3
Funding source:						antan tatak
Facility Capital Repair Fund	80,000					80,000
Completion date: Summer 2016						
4. Project #55026 - Replace						
Muckenthaler Center Roofing						
Replacement of main building roof.						
Funding source:						
Park Dwelling Fund	127,000					127,000
Facility Capital Repair Fund	110,000					110,000
, , , , , , , , , , , , , , , , , , , ,						
Completion date: Summer 2016	237,000					237,000
*No directly applicable policies; however	not inconsist	ent.				
		<del>-</del> -				
		N=34	***************************************	***************************************		

DEPARTMENT:		Fundir	ng per Fiscal	Year		Funding
Public Works - Maintenance	2015-16	2016-17	2017-18	2018-19	2019-20	Total
5. Project#55027 - Refinish					Ta ba sayayan	
Community Center Basketball Floor						
Refinish Community Center basketball						
floor per manufacturer spec.						
					7 TE 1 7 ( E.)	
Funding source:						
Park Dwelling Fund	40,000					40,000
Facility Capital Repair Fund	55,000					55,000
racinty Sapital Repair Fund						
Completion date: Summer 2020	95,000				VIVA	95,000
6. Project #55028-Independence						
Park Gym Flooring Refinish						
Refinish gym flooring.						
Funding source:						
Park Dwelling Fund	45,000					45,000
<u> </u>						
Facility Capital Repair	45,000					45,000
Completion date: Summer 2016	90,000					90,000
Completion date. Cammor 2010	00,000					33,330
7 Project #EE020 City Hall						
7. Project #55029 - City Hall						
Basement Storage Room						
Purchase and Install storage racks for						
City record files utilizing basement						
area with minor wall and office						
demolition work.						
demolition work.						
e 1.						
Funding source:						11/4/20
Facility Capital Repair Fund		65,000				65,000
Completion date: Summer 2016						
8. Project #55030 - Independence						
•						
Park Large Pool Design						
Design phase to replaster large pool						
and repair concrete around decks.						
Funding parron						
Funding source:		EO 000	250 000			200 000
Park Dwelling Fund		50,000	250,000			300,000
Facility Capital Repair		***************************************	250,000			250,000
Completion date: Summer 2016		50,000	500,000			550,000
*No directly applicable policies; however;	not inconsiste	ent.				
		N 25			***************************************	

DEPARTMENT:		Fund	ing per Fiscal	Year		Funding
Public Works - Maintenance	2015-16	2016-17	2017-18	2018-19	2019-20	Total
9. Project #55031 - Muckenthaler Center Window Replacement Restore windows with historically accurate replacements at Muckenthaler Center.						
Funding source: Park Dwelling Fund Facility Capital Repair Fund		46,500 55,000				46,500 55,000
Completion date: Summer 2017		101,500				101,500
10. Project#XXXX - Replace Carpet at Various Fire Stations Replace carpet at Fire Stations 3, 4, and 5.						
Funding source: Facility Capital Repair Fund			25,000			25,000
Completion date: Summer 2018						
11. Project#XXXX - Paint Exterior of Richman Center Facilities Paint exterior of all Richman Facility Buildings.						
Funding source: Facility Capital Repair Fund			25,000			25,000
Completion date: Summer 2018						
12. Project #xxxx - Replace Fire Station 1 Carpet Replacement of Fire Station 1 Administrative Building carpet.						
Funding source: Facility Capital Repair Fund				35,000		35,000
Completion date: Summer 2018						
*No directly applicable policies; however;	not inconsist	ent.				
	***************************************	N-36				·····

DEPARTMENT:		Eund	ing por Fiscal	Voor		Eupalaa
Public Works - Maintenance	2015-16	2016-17	ing per Fiscal 2017-18	2018-19	2019-20	Funding Total
13. Project#XXXX - Paint Exterior City Hall & Police Station Buildings Paint exterior of City Hall Building and all three Police facilities.	1 = 3 . 3 . 13		2011 10		2510-20	i otal
Funding source: Facility Capital Repair Fund				125,000		125,000
Completion date: Summer 2019						
14. Project#XXXX - Paint Muckenthaler Paint exterior of Muckenthaler structures.						
Funding source: Park Dwelling Fund Facility Capital Repair Fund					35,000 35,000	35,000 35,000
Completion date: Summer 2020					70,000	70,000
15. Project#XXXX - Replace A/C Units at Various Rec Centers Replace A/C units at various rec centers as needed including but not limited to Chapman and Richman.						
Funding source: Park Dwelling Fund					70,000	70,000
Completion date: Summer 2020						
TOTAL PUBLIC FACILITIES PROJECTS	639,000	266,500	550,000	160,000	140,000	1,755,500
*No directly applicable policies; however;	not inconsiste	nt.				
		N-37				

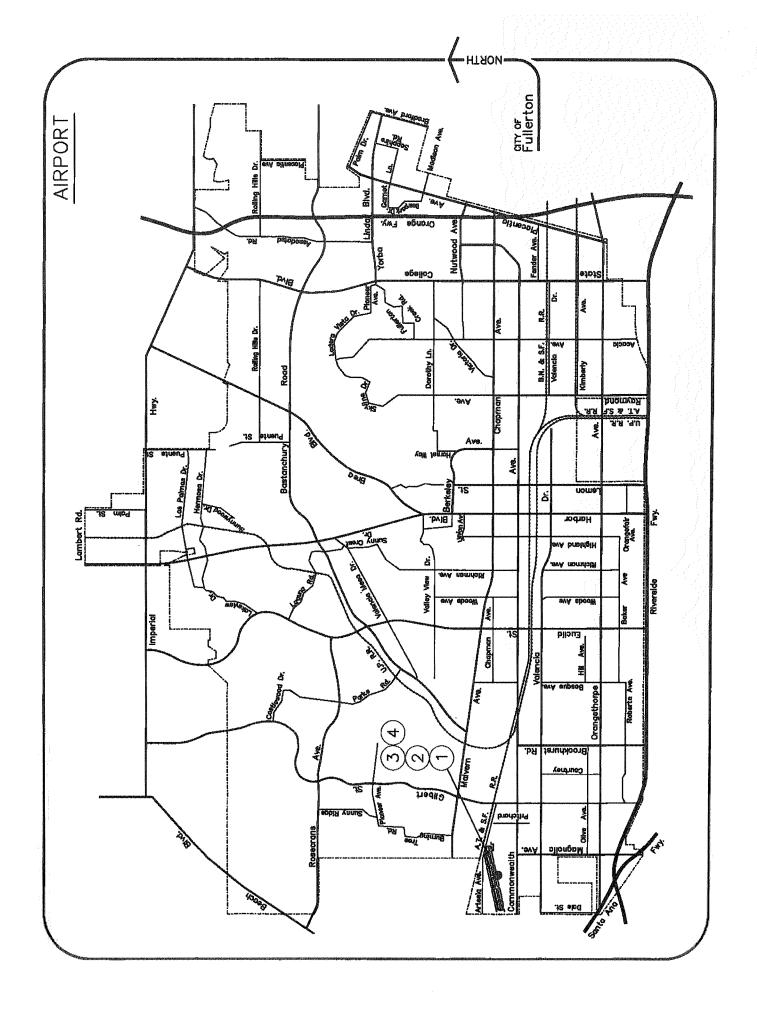




DEPARTMENT: Parks and Recreation	2015-16		per Fiscal Year 2017-18   2018-19	2019-20	Funding Tota
raiks and Recreation	∠∪15-16	2010-1/ 2	2017-10   2018-19	2019-20	-
PARK PROJECTS					
Parks & Recreation, Policy P15.2,					
P15.3, P15.8, & P15.15					
1. Project #54500 - Hillcrest Park					
Rehabilitation					
Engineering and construction of					
phases 1 and 2 - Harbor side park within the park and Lions Field					
stairway.					
Funding Source: Park Dwelling Fund	6,000,000				6,000,000
Faik Dwelling Fund	0,000,000				0,000,000
Completion date: Summer 2016					
Parks & Recreation, Policy P15.2		*			
Parks & Recreation, Policy P 15.2					
2. Project #54025 - Downtown					
Plaza Improvements					7.5
Design and construction to replace fountain and surrounding area.					
_					
Funding Source:	700,000				700,000
Park Dwelling Fund	700,000				700,000
Completion date: Winter 2016					
3. Project #54023 - Woodcrest Park					
Improvements					
Construction phase to include					) 1
improvements to picnic areas, walkways, and landscaping.					
waikways, and iandscaping.					
Funding Source:					
Park Dwelling Fund Refuse Collection Fund	100,000 30,000	700,000			800,000 30,000
Netuse Collection Fund					30,000
Completion date: Fall 2015	130,000	700,000			830,000
		N - 40			

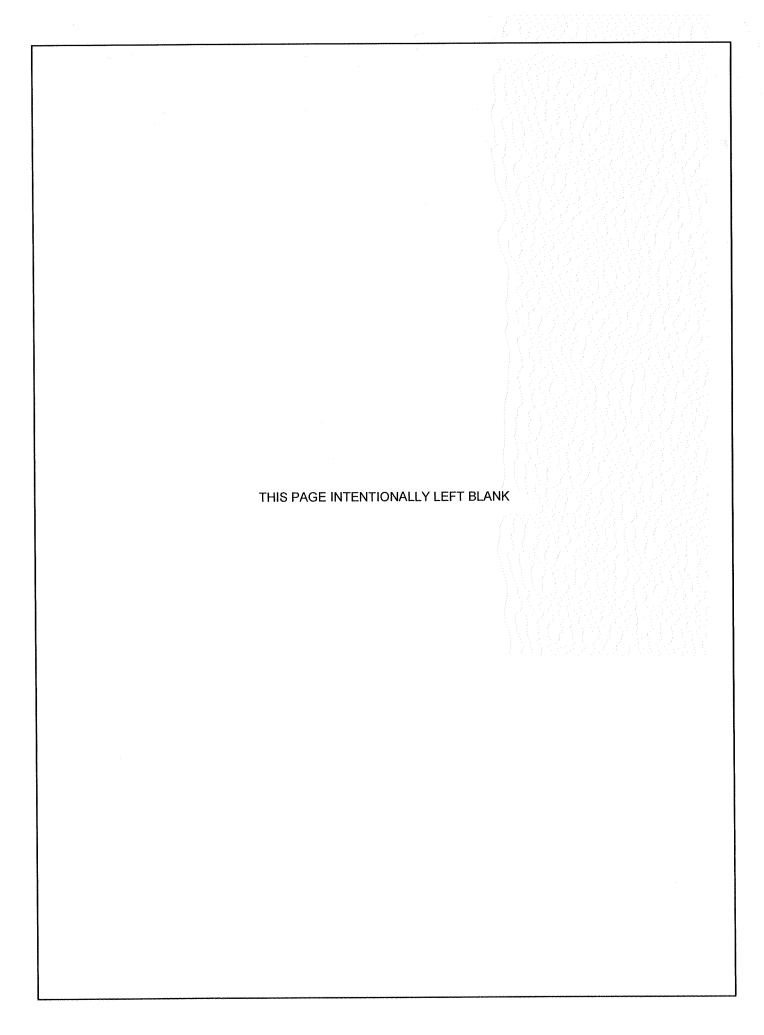
	Funding T-11				
2015-16	2016-17	2017-18	2018-19	2019-20	Funding Tota
190,000 10,000	200,000	200,000	200,000	200,000	990,000 10,000
200,000	200,000	200,000	200,000	200,000	1,000,000
50,000	50,000	50,000	50,000	50,000	250,000
100,000	900,000				1,000,000
450,000					450,000
	190,000 10,000 200,000 50,000	190,000 200,000 10,000 200,000 50,000 50,000	190,000 10,000     200,000 200,000       200,000 200,000     200,000       50,000 50,000 50,000     50,000       100,000 900,000	190,000 200,000 200,000 200,000 200,000 200,000 200,000 50,000 50,000 50,000 50,000	2015-16         2016-17         2017-18         2018-19         2019-20           190,000 10,000         200,000         200,000         200,000         200,000         200,000           200,000         200,000         200,000         200,000         200,000         200,000           50,000         50,000         50,000         50,000         50,000           100,000         900,000

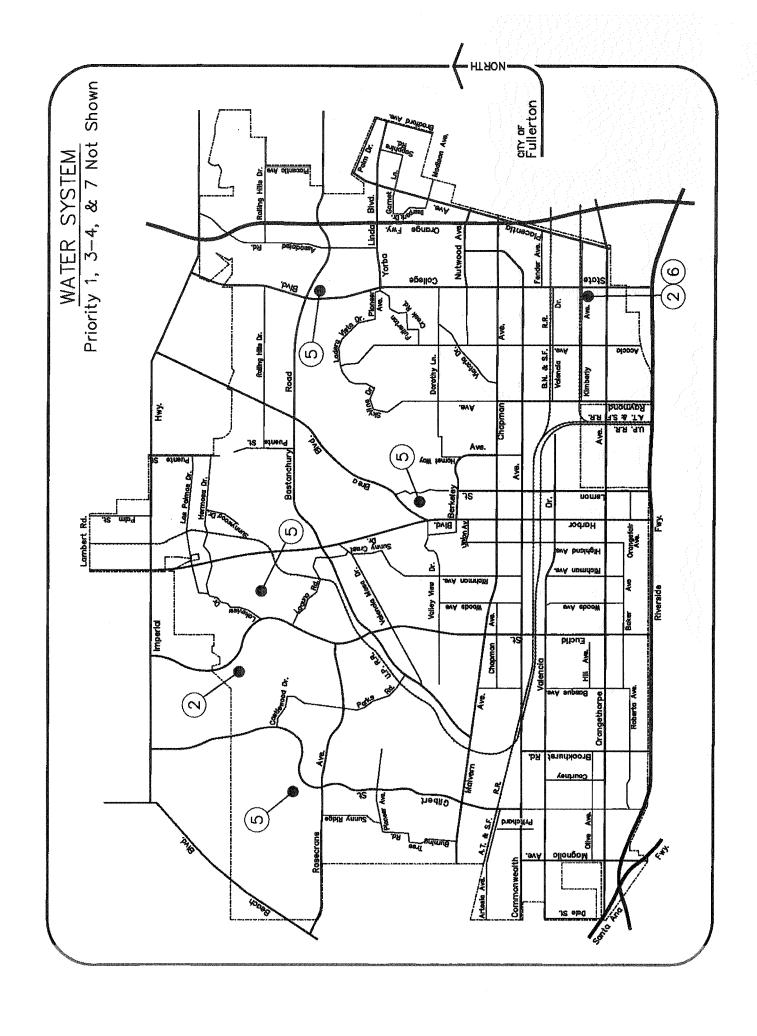
DEPARTMENT:			ing per Fiscal			Funding Total
Parks and Recreation	2015-16	2016-17	2017-18	2018-19	2019-20	
8. Project #54027 - Independence Park Pool Improvements Design and installation of UV filters and cover for small pool.						
Funding Source: Park Dwelling Fund FAST Contribution		100,000	100,000			200,000 300,000
Completion date: Summer 2018		100,000	400,000			500,000
9. Project #54028 - Adlena and Lemon Park Spraygrounds Design and installation of UV filters.						
Funding Source: Park Dwelling Fund		80,000				80,000
Completion date: Summer 2017						
TOTAL PARK PROJECTS	7,630,000	2,030,000	650,000	250,000	250,000	10,810,000



DEPARTMENT:		Fund	ing per Fiscal	Year		Funding
Public Works - Airport	2015-16	2016-17	2017-18	2018-19	2019-20	Total
		I				
AIRPORT PROJECTS						
Public Safety, Policy P12.8						
1. Project #49007 - Improve Infield						
Areas						
Apply aggregate rock or AC paving to airport infield areas north of Taxiway						
Bravo.						
Diavo.						144.
Funding Source:						U.S.
Airport Fund		55,000				55,000
Caltrans Matching Grant		62,500				62,500
FAA AIP Grant		1,250,000				1,250,000
Completion date: Spring 2016		1,367,500				1,367,500
2. Project #XXXXX - Airport						449
Terminal Rehabilitation						
Expand and rehabilitate airport						
terminal/lobby area Phase II.						
Expansion of pilot lounge.						
F . P . O.						
Funding Source:			50,000			50,000
Caltrans Matching Grant FAA AIP Grant			1,000,000			1,000,000
Loan Proceeds			950,000			950,000
EGGIT TOGGGGG						
Completion date: Spring 2018			2,000,000			2,000,000
3. Project #XXXXX - Slurry Seal						
Aircraft Parking Ramp					83.PO 17.5	
Slurry seal and restripe main aircraft						
parking ramp.					:	
Funding Source:						
Airport Fund				27,500		27,500
Caltrans Matching Grant				22,500		22,500
FAA AIP Grant				450,000		450,000
Completion date: Spring 2019				500,000		500,000
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		N-44				

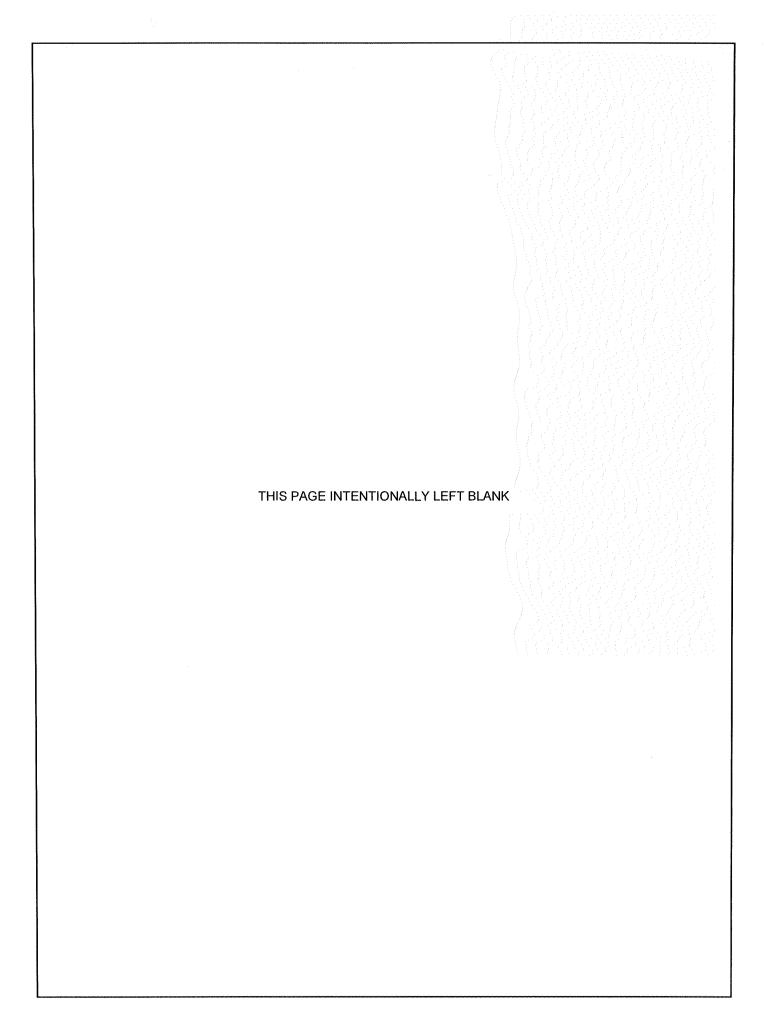
EPARTMENT:		Func	ling per Fisca	l Year		Funding
Public Works - Airport	2015-16	2016-17	2017-18	2018-19	2019-20	Total
4. Project #XXXXX - Slurry Seal						
Runway 06/24 Slurry seal and restripe Runway 06/24.						
Siurry sear and resurpe Runway 00/24.						
Funding Source:						
Airport Fund					27,500	27,500
Caltrans Matching Grant					22,500	22,50
FAA AIP Grant					450,000	450,00
Completion date: Spring 2020					500,000	500,000
TOTAL AIRPORT PROJECTS	0	1,367,500	2,000,000	500,000	500,000	4,367,500
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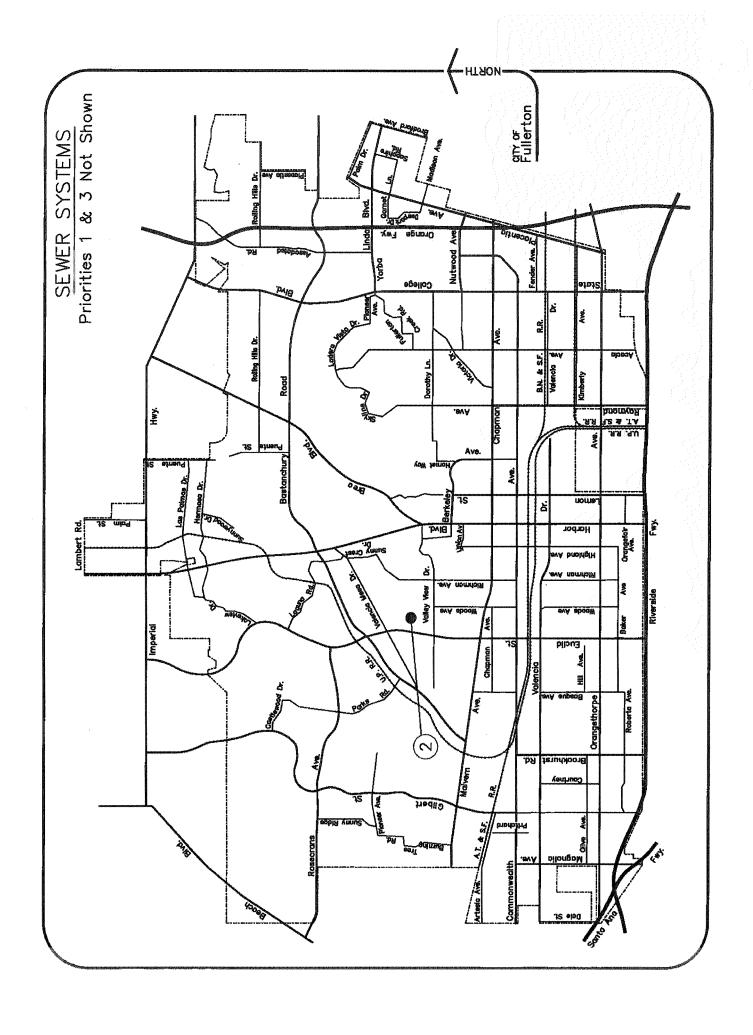




DEPARTMENT:		Funding per Fiscal Year					
Public Works - Engineering	2015-16	2016-17	2017-18	2018-19	2019-20	Funding Tota	
3						* :	
WATER SYSTEM PROJECTS						739	
Water, Policy P19.4 & P19.5							
				Z OBAA			
1. Project #53616/53617 - Water							
Main System Replacement &						/ / /	
Upgrade Multi-year program to replace						<b>1</b>	
deteriorated water mains in City's							
water distribution system.							
Funding Source:							
Water Fund	4,000,000	5,100,000	5,650,000	6,400,000	6,400,000	27,550,000	
						4.5	
Completion date: Ongoing							
2. Project #53624 - Upgrade &							
Rehabilitation of City Reservoirs							
Multi-year program to upgrade and							
rehabilitate City's water reservoirs.				17477		13/4	
•							
Funding Source:						17.1	
Water Fund	700,000	500,000	850,000	1,850,000		3,900,000	
Completion date: 2019 2010						43,5%	
Completion date: 2018-2019							
3. Project #53002 - Miscellaneous							
Distribution System Improvements							
Program to replace valve, vaults, and							
upgrade large meters in City's water							
distribution system.							
Funding Source:	100.000			200 000	100.000	400 000	
Water Fund	100,000			200,000	100,000	400,000	
Completion date: 2019-2020							
a compression and the mean and and and							
4. Project #53004 - Water Quality							
Install circulation/injection system in							
various reservoirs.							
Funding Course							
Funding Source: Water Fund	400,000				200 000	600,000	
vvalei ruiiu	400,000				200,000	600,000	
Completion date: 2019-2020							
r							
						1	

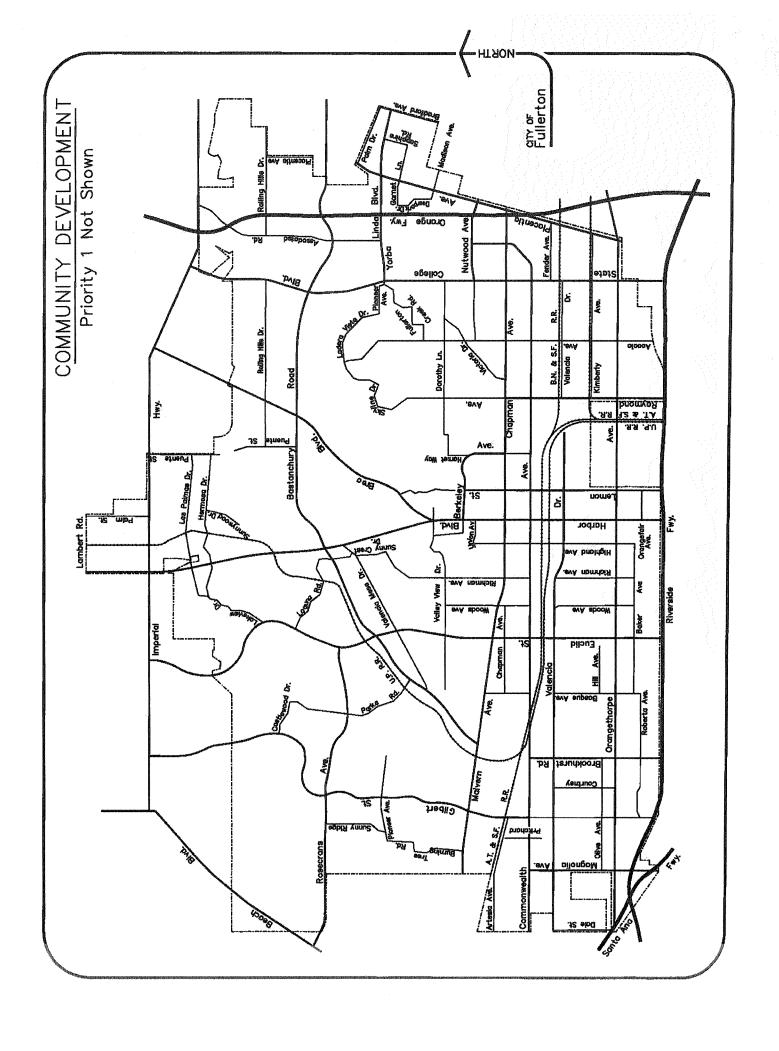
DEPARTMENT:			ling per Fisca			Funding Tota
Public Works - Engineering	2015-16	2016-17	2017-18	2018-19	2019-20	1. anang 10.a
5. Project #53603 - Water Production Equipment Upgrade & Rehabilitation Multi-year program to upgrade and improve water production facilities.						
Funding Source: Water Fund		600,000	600,000	850,000	500,000	2,550,000
Completion date: 2019-2020						
6. Project #53005 - Water Well Replacement Program Program to replace aging city wells.						/
Funding Source: Water Fund		1,500,000		1,500,000		3,000,000
Completion date: 2019-2020						
7. Automated Meter Reading (AMR) Automated Meter Reading (AMR) is a fixed network reading system.						
Funding Source: Water Fund					3,500,000	3,500,000
Completion date: 2019-2020						
TOTAL WATER SYSYEM PROJECTS	5,200,000	7,700,000	7,100,000	10,800,000	10,700,000	41,500,000
	***************************************	N. 49	***************************************			1



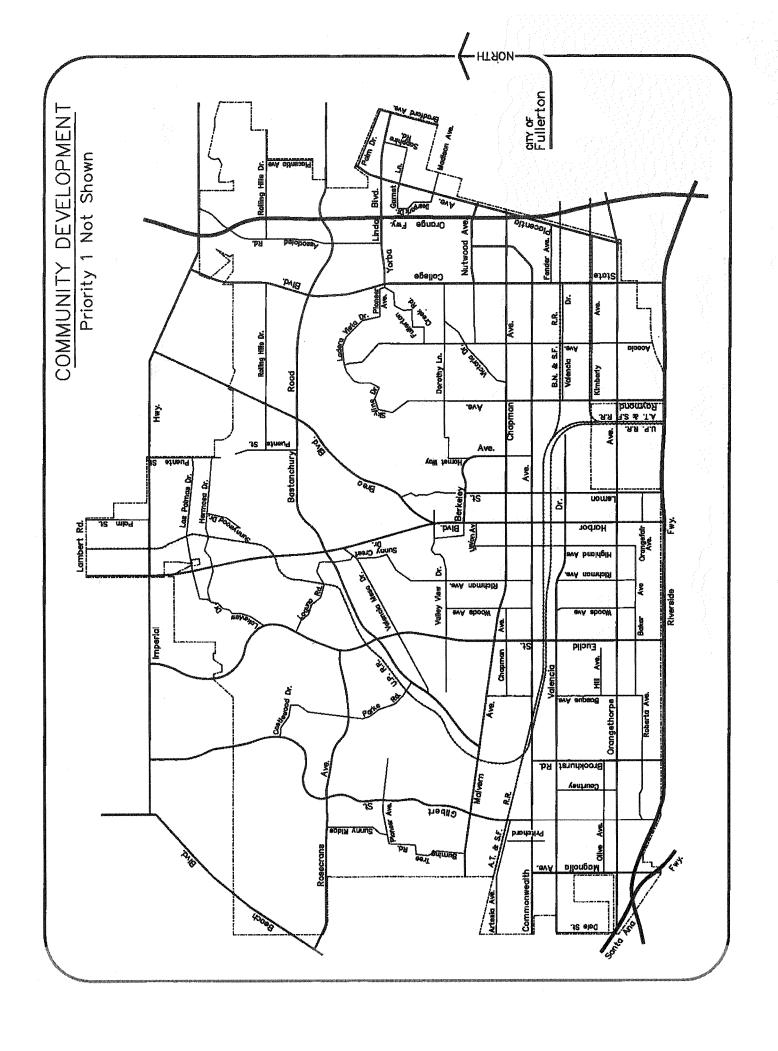


DEPARTMENT:			Funding			
Public Works - Engineering	2015-16	2016-17	ing per Fiscal 2017-18	2018-19	2019-20	Total
SEWER SYSTEM PROJECTS  Overarching, Growth Management & Water, Policies OAP1, P7.5 & P20.7						
1. Project #51417/51418 - Annual Sewer Replacement Program Replace deficient and high maintenance sewer mains that have leaks, root intrusion, and settlement problems.						
Funding source: Sewer Enterprise Fund	4,000,000	4,500,000	3,500,000	3,500,000	3,500,000	19,000,000
Completion date: Ongoing						
2. Project #51021 - Hiltscher Park Area Sewer Improvements Install trenchless pipe and perform repairs of leaking sewer pipes.						
Funding source: Sewer Enterprise Fund	1,000,000					1,000,000
Completion date: Summer 2016						
3. Project #XXXXX - Sewer Lining Installation Project Install cure-in place pipe and perform repairs of leaking sewer pipes at high priority locations.						
Funding source: Sewer Enterprise Fund			500,000		500,000	1,000,000
Completion date: Ongoing	<del></del>			<b>**********************</b>	<u></u>	
TOTAL SEWER SYSTEM PROJECTS	5,000,000	4,500,000	4,000,000	3,500,000	4,000,000	21,000,000

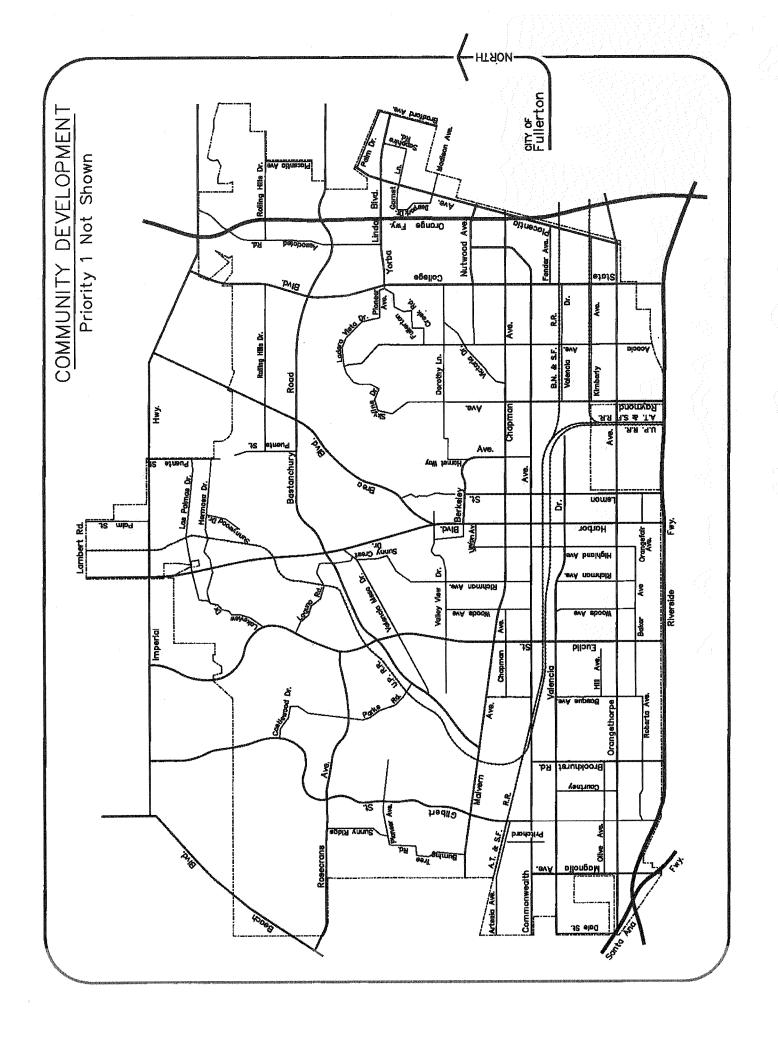
DEPARTMENT:			ing per Fis <b>c</b> al	l Year		Funding
Fire	2015-16	2016-17	2017-18	2018-19	2019-20	Total
FIRE PROTECTION SERVICE*						
1. Project #50007 - Separate						
Gender Accommodations Fire						
Station 4 Upgrade existing Fire Station 4 facility						
to provide hygiene gender separation.						
Fire diagrams						
Funding Source: Facility Capital Repair Fund	35,000					35,000
r domey outplear repair r and	00,000					00,000
Completion date: Summer 2016						
2 Duningt #50000 Fire Station 4						
2. Project #50008 - Fire Station 4 Kitchen Remodel						
Remodel kitchen at Fire Station 4.						
Funding Source: Facility Capital Repair Fund	50,000					E0 000
racility Capital Nepall Fullu	50,000					50,000
Completion date: Summer 2016						
3. Project #50009- Install Security						
Fencing & Yard Maintenance for Fire Station 4						
Install security fencing at Fire Station 4						
and yard maintenance.						
Funding Source:						
Facility Capital Repair Fund	25,000					25,000
Commission data. Commission 2040						
Completion date: Summer 2016					di Nertue latifiativ	
4. Project #XXXXX - Fire Station 5						
Replacement						
Design and construct a new fire station						
5 facility to include apparatus bay, staff work areas, gender & ADA compliant						
living quarters.						
Funding Source: Unfunded		8,362,000				8,362,000
Officialed		0,302,000				0,302,000
Completion date: Summer 2017						
TOTAL FIRE PROTECTION				***************************************		
TOTAL FIRE PROTECTION SERVICE	110,000	8,362,000	0	0	0	8,472,000
CLIVEIOL	. 10,000			<u>-</u>		0,712,000
*No directly applicable policies: however	not inconsis	tont				
*No directly applicable policies; however	, not inconsis	iciii.				
		N-54				



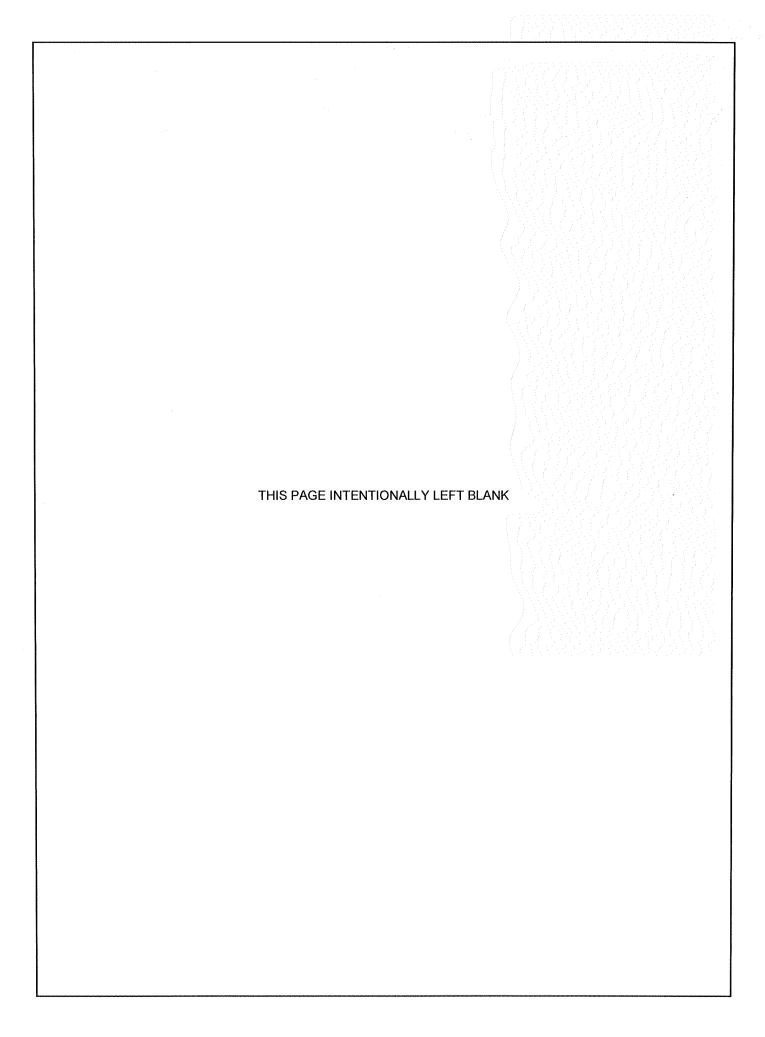
DEPARTMENT:	2015 16	Funding p	per Fiscal Year	I 0040 00	Funding
Community Development	2015-16	2016-17 20	017-18   2018-19	2019-20	Total
BICYCLE FACILITIES PROJECTS Bicycle, Policy P6.5, P6.9, & P6.11					
1. Project #48005 - Fullerton 2015 Priority Bike Connection Plan Development of Fullerton 2015 Priority Bike Connection Plan.					
Funding source: Air Quality Improvement Trust Fund State Highway Grant	34,091 250,000				34,091 250,000
Completion date: Winter 2018	284,091				284,091
TOTAL BICYCLE FACILITIES PROJECTS	284,091	0		00	284,091
;					
·					
÷					
***************************************	**************************************	N-56			



DEPARTMENT:		Funding				
Community Development	2015-16	2016-17	ng per Fisca 2017-18	2018-19	2019-20	Total
MAJOR EQUIPMENT ITEMS						17788
Economic Development, Policies P9.8 & P9.10						
1. Project #56008 - Replacement of Permit System The project will replace the existing						
Tidemark system.						
Funding Source: General Fund (Permit Surcharge) Developer Contribution		380,000 287,500				380,000 287,500
Completion date: Spring 2017		667,500				667,500
TOTAL MAJOR EQUIPMENT ITEMS	<u> </u>	667,500	0	0	<u>O</u> _	667,500
					į	



DEPARTMENT:		Fund	ing per Fiscal	l Year		Funding
Community Development	2015-16	2016-17	2017-18	2018-19	2019-20	Total
PLANNING PROJECTS						
Mobility, Policies P5.8, P5.11, P5.13,						
<u>&amp; P5.15</u>						
1. Project #48004 - East Fullerton Urban Circulator Alternatives Next phase of Project #40001 to continue study of an urban circulator system between downtown and California State University Fullerton.						
Funding Source: M2 Regional		3,500,000				3,500,000
Completion date: Winter 2017		***************************************				
TOTAL PLANNING PROJECTS	0	3,500,000	0	<u>0</u> :	0	3,500,000
	***************************************	N-60				



#### **COMMUNITY PROFILE**

The lands now occupied by the City of Fullerton were part of the land granted to Juan Pacifico Ontiveras in 1837 by the Mexican Governor, Juan Alvarado. Some of this land was in turn purchased by Abel Stearns, a naturalized Mexican, who was born in Massachusetts. Domingo Bastanchury, who was born in France and immigrated to California in 1860, began acquiring some of the land that had once belonged to Stearns in the 1870s. He ultimately owned 1,200 acres south of Fullerton and 6,000 acres northwest of Fullerton. A few years before his death in 1909, Bastanchury sold a portion of his land to oil interests.

With an ample supply of oil resources, people were drawn to northern Orange County. In the late 1880s, George H. Fullerton helped bring rail lines to the area, and in 1887, Massachusetts grain merchants George and Edward Amerige founded the City of Fullerton. The City was officially incorporated in 1904, becoming Orange County's fourth city.

Originally, Fullerton was a rural community with an agricultural base and a small downtown. The modern City of Fullerton is a well-established, culturally diverse city. While primarily a residential community, the City also has significant industrial and commercial employment opportunities, and is home to five colleges and universities.

City residents enjoy considerable open space and recreational opportunities, a multimodal transportation facility, an airport, and a variety of City services, including a full-service library and a museum.

Four qualities stand out in particular as a reflection of community character: education, culture, involvement, and pride.



1

#### CITY STATISTICS

Date of Incorporation: Form of Government: Area (square miles): Miles of Street: Employees (reg. full-time)	1904 Council-Manager 22.38 275.66 631.7	Recreation and Culture:  Number of Recreation  & Cultural Facilities  Number of Libraries  Number of Volumes/Items		67 2 210,597	
Fire Protection:		Population: <sup>2</sup>	141,042		
Number of Stations	6				
Number of Safety Personne	l 82	Dwelling Units:	48,474		
Police Protection:		Ethnic Diversit	y: <sup>2</sup>		
Number of Stations	1	Asian	22.8%	Other	.6%
Number of Sworn Personne	l 144	Black	2.3%	Two or More	4.3%
		Hispanic	34.4%	White	35.6%
Municipal Water Utility:					
Number of Accounts	31,544	Sewers:			
Average Daily Consumption		Sanitary Sew	ers	329 miles	
(millions of gallons)	24	Storm Drains	3	71 miles	
Miles of Lines and Mains	428				
<sup>1</sup> Source: City of Fullerton Admir	n. Services Dept.	<sup>2</sup> Source: 2010	Census		

# CITY OF FULLERTON SCHEDULE OF DEBT SERVICE PAYMENTS FISCAL YEARS 2015-16 & 2016-17

Issue	Department/Division	Fund/ Account #	2015-16 Amount	2016-17 Amount
		-		
	nds, Series A (Taxable RZEDB)			
Principal	Parks & Recreation	42518-6702	105,000	110,000
Interest	Golf Course	42518-6701	130,000	120,000
2014 Certificates of Parti	cipation			
Principal	Public Works	44326-6702	350,000	360,000
Interest	Water	44326-6701	279,000	269,000
2013 Taxable Judgemen	t Obligation Bonds			
Principal	Human Resources	62186-6702	270,000	275,000
Interest	Risk Management	62186-6701	319,200	314,750
moroot	Thor Managomone	02100 0701	74.200	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Lease - ERP System				
Principal	Administrative Services	58193-6702	211,930	221,776
Interest	Fiscal Services	58193-6701	16,212	6,366
Lease - Network & Phon	e system			
Principal	Administrative Services	68166-6702	593,300	602,080
Interest	Information Technology	68166-6701	28,630	19,850
Lease - Street Sweepers				
Principal	Public Works	64417-6702	111,055	
Interest	Equip. Replacement	64417-6701	2,730	
	_4			
Lease - 2006 Fire Truck				
Principal	Public Works	64417-6702	64,429	
Interest	Equip. Replacement	64417-6701	2,387	
Lease - 2014 Fire Pump	ers			
Principal	Public Works	64417-6702	96,900	99,610
Interest	Equip. Replacement	64417-6701	23,960	21,245
			.,	· <b>,</b> · •
Lease - Airport Hangars	<u></u>			
Principal	Public Works	40331-6702	464,430	483,702
Interest	Airport	40331-6701	104,710	85,440
Public Liability Claim				
Principal	<b>Human Resources</b>	62186-6471	25,542	27,117
Interest	Risk Management	62186-6471	16,460	14,883
HUD Section 108 Loan				
Principal	Community Development	35315-6702	500,000	500,000
Interest	Housing - CDBG	35315-6701	125,950	98,850
		Da	······································	

#### CITY OF FULLERTON SCHEDULE OF DEBT SERVICE PAYMENTS FISCAL YEARS 2015-16 & 2016-17

Issue	Department/Division	Fund/ Account #	2015-16 Amount	2016-17 Amount
Successor Agency:			(Bana)	
2006 CRA/ERAF Lo	an			
Principal		85355-6702	150,000	
Interest		85355-6701	9,600	
2005 Tax Allocation	Revenue Bond			
Principal		85355-6702	3,245,000	3,210,000
Interest		85355-6701	3,372,000	3,210,000
2015 Tax Allocation	Refunding Bonds			
Principal	rtoranang zonac	85355-6702		1,030,000
Interest		85355-6701	548,430	502,750
2010 Taxable Tax Al	location Housing Bonds			
Principal	location reading Domac	80355-6702	1,485,000	1,545,000
Interest	ę	80355-6701	1,312,000	1,246,100
Total Debt Service			\$ 13,963,855	\$ 14,373,519

#### RESOLUTION NO. 2015-30

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FULLERTON, CALIFORNIA, APPROVING AND ADOPTING THE PROPOSED BUDGET FOR FISCAL YEARS 2015-16 AND 2016-17 AND APPROPRIATING THE FUNDS NECESSARY TO MEET THE EXPENDITURES SET FORTH THEREIN

THE CITY COUNCIL OF THE CITY OF FULLERTON HEREBY RESOLVES AS FOLLOWS:

WHEREAS, the City Manager of the City of Fullerton, in conformity with Section 2.09.150 of the Fullerton Municipal Code, has submitted to the Fullerton City Council a Proposed Operating Budget and Capital Improvement Program for fiscal years 2015-16 and 2016-17 in the total amounts of \$181,271,869 and \$180,677,527 respectively; and

WHEREAS, the Fullerton City Council has considered said budget and held public hearings on June 2, 2015 and June 9, 2015 relative to its adoption; and

WHEREAS, the City Council approved the Proposed Budget on June 16, 2015 with an amendment to appropriate an additional \$108,000 each year to the Library from General Fund Reserves.

NOW, THEREFORE, BE IT RESOLVED by the Fullerton City Council:

Section 1. The Operating Budget for fiscal years 2015-16 and 2016-17 is hereby approved and adopted in the amount of \$150,851,644 and \$155,748,227 respectively, including the amended Library appropriation, as summarized by Schedule C attached hereto.

Section 2. The Capital Improvement Program for fiscal years 2015-16 and 2016-17 is hereby approved and adopted in the amount of \$30,420,225 and \$24,929,300 respectively as summarized by Schedule C attached hereto.

Section 3. Interfund Transfers totaling \$21,514,421 in fiscal year 2015-16 and \$13,797,230 in fiscal year 2016-17 are hereby approved as summarized in Schedules A and B attached hereto.

Section 4. The operating budget for fiscal year 2015-16 shall be considered amended upon the close of fiscal year 2014-15 to include and reappropriate any outstanding encumbrances carried forward.

Section 5. The Capital Improvement Program shall be considered amended upon the close of fiscal year 2014-15 to include and reappropriate funds for all previously approved projects that have not been initiated or completed.

ADOPTED BY THE FULLERTON CITY COUNCIL ON JUNE 16, 2015.

Gregory C. Sebourn PLS

Mavor

Date: 10/12/24/2015

### City of Fullerton RESOLUTION CERTIFICATION

STATE OF CALIFORNIA	)	
COUNTY OF ORANGE	)	SS
CITY OF FULLERTON	)	

RESOLUTION NO. 2015-30

I, Lucinda Williams, City Clerk and ex-officio Clerk of the City Council of the City of Fullerton, California, hereby certify that the whole number of the members of the City Council of the City of Fullerton is five; and that the City Council adopted the above and foregoing Resolution No. 2015-30 at a regular meeting of the City Council held on the June 16, 2015 by the following vote:

COUNCIL MEMBER AYES:

Sebourn, Fitzgerald, Flory, Chaffee

COUNCIL MEMBER NOES:

Whitaker

COUNCIL MEMBER ABSTAINED:

None

COUNCIL MEMBER ABSENT:

None

Lucinda Williams, MMC

City Clerk

#### APPROPRIATION LIMIT CALCULATION

Article XIIIB of the California State Constitution, commonly referred to as the Gann Initiative or Gann Appropriations Limit, was adopted by the California voters in 1980 and placed limits on the amount of proceeds of taxes that State and local agencies can appropriate and spend each year.

The limit varies for each agency and changes each year based on the amount of tax proceeds authorized for expenditure in the established base year, modified for subsequent changes in inflation based on specific factors allowed by law. The City of Fullerton adjusts the limit annually based upon the change in per capita income and the change in the City's population from the previous year.

As per Section 9710 of the State Government Code, added in 1980 by the State Legislature, a governing body must adopt, by resolution, an appropriations limit for the upcoming year. The amounts below have been adopted by the City Council of the City of Fullerton, indicating that the City is well below the appropriations limit for this fiscal year.

#### SPENDING LIMIT CALCULATION FOR FY 2015-16

### Appropriations subject to limit

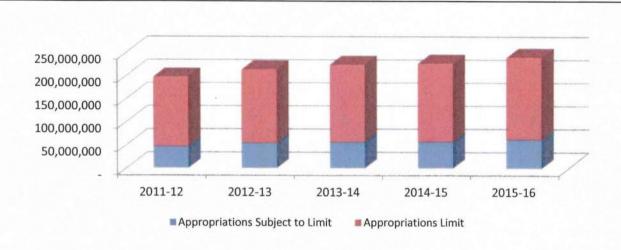
FY 2015-16 Revenues	\$99,928,746
Less: Nonproceeds of taxes	37,254,537
Total appropriations subject to limit	\$62,674,209

#### Ap

Appropriations limit		
FY 2014-15 appropriation limit		\$169,522,566
A. Population adjustment	1.0108	, , ,
B. Change in per capita cost of living	1.0382	
Total annual adjustment (= A multiplied by B)	1.049413	
Increase in appropriation limit		8,376,544
FY 2015-16 appropriation limit		\$177,899,110
Appropriations subject to limit		\$62,674,209
Remaining appropriation capacity		\$115,224,901

64.77%

Available capacity as a percentage of appropriation limit



#### RESOLUTION NO. 2015-31

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FULLERTON, CALIFORNIA, ADOPTING THE ANNUAL APPROPRIATIONS LIMIT FOR FISCAL YEAR 2015-16 PURSUANT TO ARTICLE XIII B OF THE CALIFORNIA STATE CONSTITUTION

THE CITY COUNCIL OF THE CITY OF FULLERTON HEREBY RESOLVES AS FOLLOWS:

WHEREAS, the voters of the State of California, on November 6, 1979, added Article XIII B to the State Constitution placing various limitations on the appropriations of state and local governments; and

WHEREAS, the voters of the State of California, on June 5, 1990, amended Article XIII B by approving Proposition 111; and

WHEREAS, as provided by Proposition 111, the City of Fullerton calculates the appropriations limit by adjusting the 1986-87 appropriations limit for annual changes in the cost of living and population growth; and

WHEREAS, the worksheets calculating these adjustments are available for review in the Administrative Services Department.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Fullerton that the appropriations limit in fiscal year 2015-16 for the City of Fullerton shall be \$177,899,110, with appropriations subject to limitation of \$62,674,209, or \$115,224,901 less than the limit.

ADOPTED BY THE FULLERTON CITY COUNCIL on June 16, 2015.

Gregory C/Sebourn, PLS

Mayor

**COUNCIL MEMBER AYES:** 

Fitzgerald, Flory, Chaffee

COUNCIL MEMBER NOES:

Sebourn, Whitaker

**COUNCIL MEMBER ABSTAINED:** 

None

COUNCIL MEMBER ABSENT:

None

ucinda Williams, MMC

City Clerk

P-7

