







# CITY OF FULLERTON ADOPTED BUDGET



Fiscal Year 2017/18

# CITY OF FULLERTON CITY OFFICIALS

#### **ELECTED OFFICIALS**



Bruce Whitaker Mayor



Douglas B. Chaffee Mayor Pro Tem



Jesus Silva Council Member



Gregory C. Sebourn, PLS Council Member



Jennifer Fitzgerald Council Member

#### **APPOINTED OFFICIALS**

Interim City Manager
Director of Administrative Services
Director of Public Works
Director of Community Development
Director of Human Resources
Director of Library Services
Director of Parks & Recreation
Chief of Police
Fire Chief

Allan Roeder
Julia James
Don Hoppe
Vacant
Gretchen Beatty
Judy Booth
Hugo Curiel
David Hendricks
Wolfgang Knabe

#### CITY OF FULLERTON ADOPTED BUDGET FISCAL YEAR 2017-18

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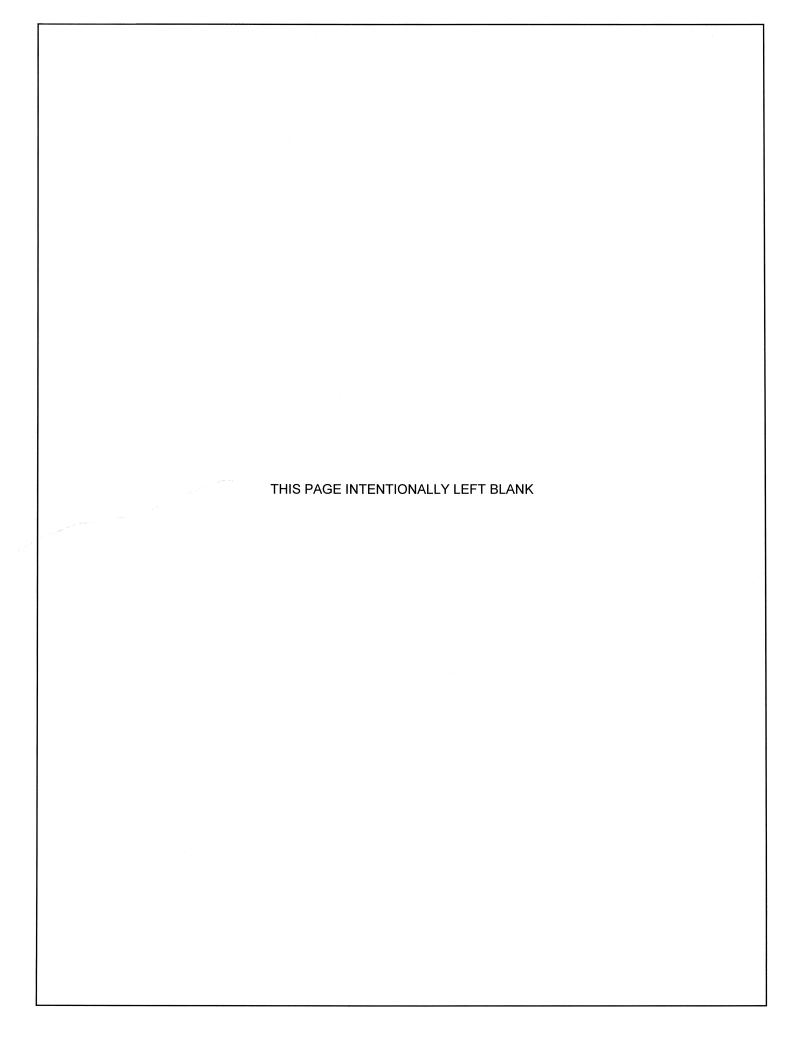
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July 20, 2017

The Honorable City Council Fullerton, California

I am pleased to present the Adopted Budget for Fiscal Year 2017-18. This document presents a fiscally responsible and conservative plan to balance the General Fund and maintain a high level of service to the community. It is also an acknowledgement of the significant challenges the City must face both near term and well into the future.

After decades of producing biannual budgets, the City opted to adopt a one-year budget to concentrate on stabilizing the financial future of Fullerton and prioritizing the Council's goals and objectives. In recent years, the City has struggled to balance expenses with revenues in maintaining its high level of service. The situation has been made even more difficult as the result of increasing pension contributions and the critical need to address an aging infrastructure. Although these conditions are faced by an overwhelming number of cities throughout California, the responsibility to resolve this rests with us locally. While the City has maintained a General Fund Reserve in excess of the City Council's required 10% level for several years, future projections indicated an average structural deficit of \$4 million annually which if not addressed, would have eliminated the Fund's balance within a few years.

The City Council and staff held several budget study sessions to identify strategies for eliminating the deficit and ensure future financial stability. Having substantially reduced operating expenditures in previous years, the budget could not be balanced solely through additional cuts without also significantly reducing staffing and services. It was therefore agreed that a combination of expenditure reductions and new and/or increased revenues would be the most responsible approach, with one half of the needed \$4 million coming from increased revenue and reduced operating costs and the other half from renegotiated employee compensation. The details are further described below.

#### **Budget Overview**

<u>All Funds</u>: The City's Adopted Budget for Fiscal Year 2017-18 includes an Operating Budget of \$165.1 million and a Capital Improvement Budget of \$25.8 million for a total of \$190.9 million. This represents an increase of 2.6% over the previous fiscal year, due primarily to increased pension costs.

<u>General Fund</u>: While presented as balanced, the General Fund budget includes revenue increases and expenditure reductions that have yet to be finalized. Revenues total \$91.2 million and expenditures total \$91.0 million, projecting a fund balance of \$13.8 million (15% of budgeted expenditures) at the fiscal year end.

General Fund revenues are projected to increase by 4% over the previous fiscal year, driven by property, sales and other taxes as the economy continues to strengthen. Property tax is the largest source of General Fund revenue representing \$42.4 million or 47% of the total. Sales tax is the second highest source at \$21.9 million or 24% of the total, followed by transient occupancy, business registration and other miscellaneous taxes totaling \$5.7 million or 6% of the General Fund total. The budget also includes \$1.2 million in new and increased fees. Since the City had not increased user fees in several years, the City Council authorized an increase of 10% to most fees which is projected to generate \$200,000 in additional revenue. This excludes fees charged by the Community Development Department pending a review of the development review process later this fiscal year. The \$1 million in new revenue is anticipated to come from a proposed billing program with Care Ambulance service, to be negotiated in the coming months.

Initially, the General Fund's budgeted expenditures totaled \$93 million, an increase of \$4.4 million, or 5% over the previous fiscal year due primarily to increased employee compensation costs. The Miscellaneous and Police Safety employees are entering into the third year of four-year labor contracts and are scheduled to receive salary increases ranging from 1.5% to 2% this fiscal year for a total of \$3.2 million. Other factors contributing to the budgeted increase include a rise in both the City's liability insurance premium costs of \$400,000 and the contract with Orange County animal control services of \$650,000. A portion of these increased costs were offset by reductions totaling \$800,000 in other areas of the budget, including the elimination of some vacant positions. As part of their budget-balancing strategy, the City Council directed another \$2 million to come from employee compensation reductions, to be achieved through contract reopeners on health care costs. While these contracts have yet to be negotiated, the \$2 million in targeted savings has been included in the Adopted Budget to reflect a balanced General Fund.

I cannot underscore enough the importance of follow through on the budget implementation strategies. Should any of these budgeted, but not yet realized revenues and/or expenditures not materialize by December 31, 2017 the City Council will need to take additional measures to ensure that the General Fund remains balanced through the fiscal year.

Other fiscal initiatives the City Council will enact or explore in this fiscal year to achieve additional savings or funding sources include:

- Reviewing all property leases for renegotiation at market rates
- Developing and updating fiscal polices
- Evaluating City service operations for greater efficiency and savings
- Participate in supporting and/or drafting legislation to enact policy changes at the State level, such as pension reform
- Actively seek economic development opportunities to generate additional revenue

<u>Five-Year General Fund Projection:</u> The City Council and staff recognize that maintaining a balanced General Fund Operating budget in future years will be an ongoing challenge with rising pension and health care costs. The five-year forecast below is maintained to monitor how financial decisions impact current and future budgets.

Assumptions include modest revenue growth of 3% and expenditure increases averaging 4% annually. Expenditures include the projected pension rate increases from CalPERS as well as a 1% annual increase in operating costs to keep pace with rising insurance and contractual

obligations. Projections do not include COLA increases for employees beyond the current contracts terminating in June, 2019.

	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Beginning Fund Balance	\$13,172,897	\$13,784,285	\$13,980,809	\$12,783,153	\$11,342,753
Revenues	91,175,357	94,496,598	97,633,475	100,805,749	104,509,425
Transfers In	<u>450,000</u>	<u>450,000</u>	<u>450,000</u>	450,000	<u>450,000</u>
Total Revenues/Transfers In	91,625,357	94,946,598	98,083,475	101,255,749	104,959,425
Expenditures	91,013,969	94,750,074	99,281,131	102,696,149	105,041,796
Transfers Out	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures/Transfers Out	91,013,969	94,750,074	99,281,131	102,696,149	105,041,796
Ending Fund Balance	<u>\$13,784,285</u>	<u>\$13,980,809</u>	<u>\$12,783,153</u>	<u>\$11,342,753</u>	<u>\$11,260,382</u>

If the budget-balancing measures enacted this year are successful, projections indicate that the City should remain fairly stable into the next fiscal year as well. Future years are unpredictable in this ever-changing environment and will be addressed as future decisions are made.

<u>Staffing Changes:</u> This budget includes a net decrease of 5.0 full-time permanent positions as the City continues its efforts to create greater efficiencies:

- Elimination of one Clerical Assistant III in the City Manager's Office
- Elimination of one Cultural & Events Production Assistant in Parks & Recreation
- Elimination of one Senior Maintenance Worker and three Maintenance Worker positions in Public Works
- Addition of one Water Production Supervisor in Public Works

#### Capital Improvement Plan

The Capital Improvement Plan (CIP) totals \$25.8 million and proposes the projects summarized below:

Streets	\$5,955,000
Bicycle Facilities	\$3,161,000
Sewer & Storm Drain	\$5,233,000
Water System	\$7,620,000
Parks	\$1,235,000
Public Facilities	\$1,117,880
Traffic Signals	\$842,400
Airport	\$250,000
Equipment	\$388,600
	\$25,802,880

Street reconstruction continues to be one of the City Council's highest priorities, yet increased funding opportunities are limited. This budget includes nearly \$1 million in new SB1 gas tax funding from the State, providing a total of \$6 million in annual revenue — enough to maintain the City's current Pavement Condition Index (PCI) level of "fair". To increase this level to a condition of "good" requires funding nearly double the current amount.

The City owns several properties it plans to sell in this fiscal year beginning with the Meridian site, expected to close escrow in early July, 2017. The City Council has directed that the \$3.2 million in revenue from this sale, as well as revenue from all other property sales, be deposited into the Capital Improvement Fund for use on street rehabilitation projects. Other street funding alternatives will be explored and considered by the City Council during the year.

#### Conclusion

I would like to acknowledge the time and effort put forth by each member of the City Council, City management & staff as well as members of the community in helping to shape this budget. The ability to maintain high service levels, address deferred infrastructure repair while being responsive to emerging community needs & interests is a shared responsibility. The task will continue to be challenging for years to come and we must be willing to make the difficult choices with a view to the future that may not always be grounded on decisions of the past. It is our responsibility to members of the Fullerton community to be accountable for the financial resources of the City and to take those steps needed to insure the long-term provision of services to those we are committed to serve.

Respectfully submitted.

Allan Roeder

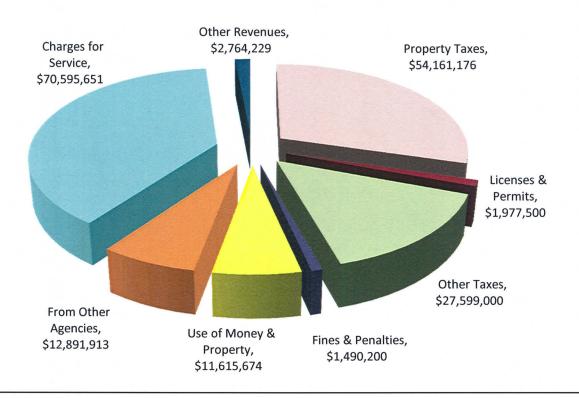
Interim City Manager

#### CITY OF FULLERTON BUDGET SUMMARY - ALL FUNDS FISCAL YEAR 2017-18

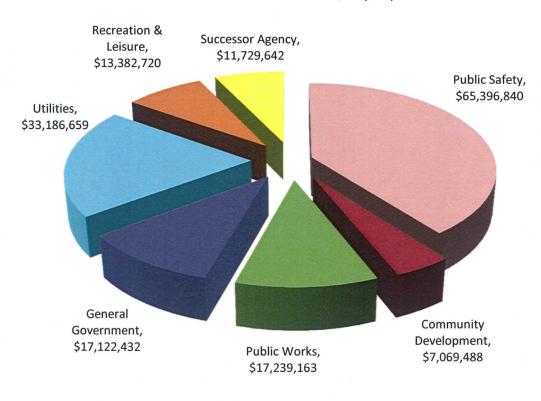
	Actual 2015-16	Adopted 2016-17	Projected 2016-17	Adopted 2017-18
Beginning Balance	\$71,860,642	81,795,658	76,945,808	79,909,013
Revenues				
Property Taxes Other Taxes Licenses & Permits Fines & Penalties Use of Money & Property Intergovernmental Charges for Service Other Revenues  Total Revenues	49,790,413 27,435,200 1,964,443 1,628,086 12,347,592 34,654,497 59,844,255 2,257,158 189,921,644	50,863,166 27,009,000 1,951,550 1,600,500 10,660,762 16,386,574 67,781,501 5,407,920 181,660,973	51,590,859 27,154,907 2,125,450 1,512,424 12,277,863 36,193,918 61,154,739 5,688,372	54,161,176 27,599,000 1,977,500 1,490,200 11,615,674 12,891,913 70,595,651 2,764,229 183,095,343
Total Resources	261,782,286	263,456,631	274,644,340	263,004,356
Expenditures Public Safety Public Works General Government Community Development Recreation & Leisure Successor Agency	62,067,092 40,854,342 14,669,715 6,477,306 12,814,559 6,062,459	64,816,248 45,996,511 17,946,134 7,181,984 13,366,993 11,557,253	65,556,449 48,283,882 12,850,847 7,356,037 12,845,781 5,783,334	65,396,840 50,425,822 17,122,432 7,069,488 13,382,720 11,729,642
Total Operating Expenditures	142,945,473	160,865,123	152,676,330	165,126,944
Capital Improvement Projects	37,041,155	25,645,700	42,058,997	25,802,250
Total Expenditures	179,986,628	186,510,823	194,735,327	190,929,194
Ending Fund Balance	81,795,658	76,945,808	79,909,013	72,075,162
Total Application of Funds	\$261,782,286	\$263,456,631	\$274,644,340	\$263,004,356

# CITY OF FULLERTON REVENUES AND EXPENDITURES - ALL FUNDS FISCAL YEAR 2017-18

#### **TOTAL REVENUES = \$183,095,343**



#### **TOTAL EXPENDITURES = \$165,126,944**

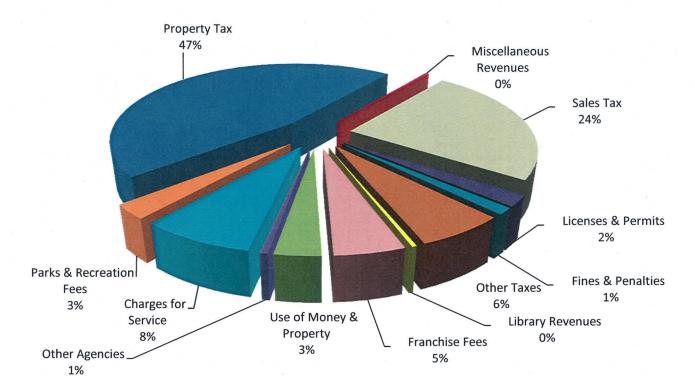


#### CITY OF FULLERTON GENERAL FUND SUMMARY FISCAL YEAR 2017-18

	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
Revenues				
Property Tax	37,839,891	39,240,000	39,669,229	42,397,500
Sales Tax	18,343,169	21,650,000	21,330,000	21,890,000
Other Taxes	9,092,031	5,359,000	5,824,907	5,709,000
Franchise Fees	4,382,731	4,300,000	4,046,600	4,400,000
Licenses & Permits	1,877,394	1,866,550	2,035,705	1,896,300
Fines & Penalties	1,177,928	1,120,000	1,129,028	1,120,000
Use of Money & Property	2,798,260	2,548,720	2,676,553	2,860,040
Other Agencies	747,807	635,341	612,855	515,280
Charges for Service	5,740,117	5,533,767	6,376,703	7,239,781
Miscellaneous Revenues	345,489	4,380,000	1,304,521	306,000
Library Revenues	347,261	295,700	547,506	306,700
Parks & Recreation Revenue	2,360,908	2,302,254	2,417,534	2,534,756
Total Revenues	85,052,986	89,231,332	87,971,141	91,175,357
Net Transfers In	382,101	400,000	775,185	450,000
Total Revenues/Transfers	\$85,435,087	\$89,631,332	\$88,746,326	\$91,625,357
Expenditures				
City Council	448,273	458,867	458,867	566,639
City Manager	1,150,202	1,281,146	1,260,654	1,116,839
Administrative Services	1,731,866	1,923,118	1,745,337	1,838,210
Human Resources	932,765	723,631	869,973	971,185
General Government	880,986	847,250	693,528	356,275
Fire	18,919,292	19,504,727	19,165,016	19,925,326
Police	41,825,415	44,237,191	44,496,394	45,068,031
Community Development	4,584,962	4,495,552	5,486,303	4,848,401
Public Works	7,482,131	7,151,950	7,573,916	6,631,290
Library	3,692,110	3,935,760	3,571,823	3,968,316
Parks & Recreation	5,783,768	5,652,621	5,796,185	5,723,457
Total Expenditures	87,431,770	90,211,813	91,117,996	91,013,969
Net Transfers Out	606,195	761,674	761,674	0
Total Estimated Expenditures/Transfers	\$88,037,965	\$90,973,487	\$91,879,670	\$91,013,969

#### CITY OF FULLERTON GENERAL FUND REVENUES FISCAL YEAR 2017-18

#### General Fund Revenues for 2017-18: \$91,175,357



#### Property Tax

All taxable real and personal property within the City limits is subject to ad valorem taxation, a tax based on value that is secured by a lien on real property. These taxes are subject to 1% of the market value limitations of Proposition 13. For every \$1 of tax collected, the City of Fullerton receives \$0.1564 and the remainder is allocated to schools and other special districts.

#### Sales and Use Tax

Sales tax applies to all retail sales of goods and merchandise except those specifically exempt by law. Use tax generally applies to the storage, use, or other consumption in California of goods purchased from retailers in transactions not subject to the sales tax. The City receives \$0.01 of every \$0.08 of sales and use tax collected within the Fullerton city limits.

#### Other Taxes

Other major tax revenues received by the City include:

<u>Franchise Tax</u> - fees are charged to electrical, gas, refuse and cable TV companies for the privilege of operating on City streets. Fees are generally based on the gross receipts from sales within the City.

<u>Transient Occupancy Tax</u> - the City levies a 10% tax on hotel/motel room occupancy of less than 30 days in length.

<u>Business Registration Tax</u> - all persons conducting business within the City of Fullerton must pay a business registration tax based on a flat rate or gross receipts, depending on business type.

#### CITY OF FULLERTON GENERAL FUND REVENUES FISCAL YEAR 2017-18

#### Charges for Services

The City charges various fees and charges for services provided, including development and inspection fees, paramedic fees, charges for public works, police, fire, library and parks and recreation services. By law, the City may not charge more than the cost of providing the service.

#### Use of Money & Property

This category is comprised of a variety of activities including property leases and concessions and interest income. Interest earnings are allocated to various funds monthly based upon cash balances.

#### Licenses & Permits

The City charges for the issuance of licenses and permits to conduct certain operations in the City, such as development, public works projects, fireworks sales, parking on streets in certain areas and alarm permits.

#### Revenues From Other Agencies

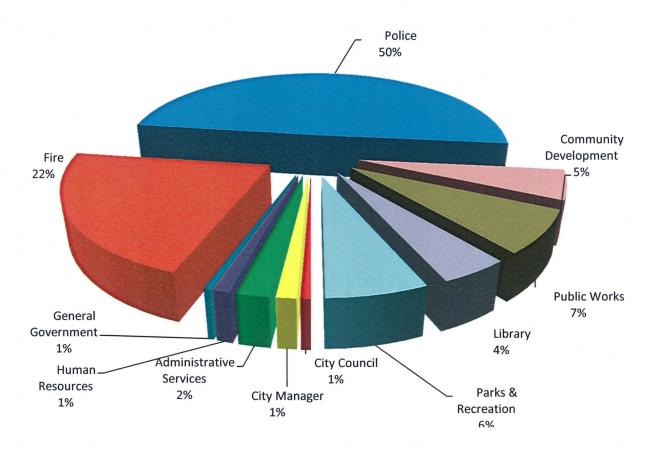
The City receives grants, subventions and reimbursements from the Federal, State and other local agencies. Examples include Motor Vehicle Licenses Fees, POST training reimbursements and disaster reimbursements when applicable.

#### Fines & Penalties

This revenue is generated from court fines related to parking citations.

# CITY OF FULLERTON GENERAL FUND EXPENDITURES FISCAL YEAR 2017-18

#### General Fund Expenditures for 2017-18: \$91,013,969



#### Salaries & Benefits - \$67.4 Million

Employee compensation will remain flat this fiscal year, representing an increase of less than \$50,000 over the prior fiscal year when including allocated costs to other funds. To offset the scheduled increases for cost of living ranging from 1.5% to 3% and the CalPERS retirement rates, the City will be negotiating with employee labor groups to reduce compensation in other areas such as health care. The expected savings is included in the budgeted total.

#### Maintenance & Support - \$23.5 Million

This category accounts for all operating expenses, including professional and contractual services totaling \$4.9 million. Internal Service Fund charges of \$12.5 million account for the majority of support costs, including vehicle maintenance and replacement, IT computer and network costs, liability and workers compensation insurance, and facility maintenance and repair.

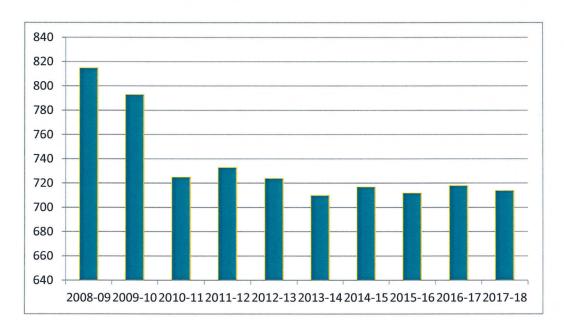
#### Capital Outlay

\$50K is budgeted for the purchase of Fire safety equipment \$5K is budgeted for the furniture and/or equipment in Public Works

#### CITY OF FULLERTON SUMMARY OF AUTHORIZED POSITIONS FISCAL YEAR 2017-18

Department	2015-16 Budgeted Total Positions	2016-17 Budgeted Total Positions	2017-18 Budgeted Total Positions
City Council	6.0	6.0	6.0
City Manager	7.0	7.5	6.5
Administrative Services	33.0	33.0	33.0
Human Resources	8.85	8.85	8.85
Fire	92.0	92.0	92.0
Police	212.0	217.0	217.0
Community Development	28.0	28.0	28.0
Public Works	200.0	201.0	198.0
Parks and Recreation	22.0	22.0	21.0
Library	23.8	23.8	23.8
Subtotal	632.7	639.2	634.2
Part-Time Hours FTEs*	165,840 79.7	164,670 79.2	165,255 79.4
TOTAL	712.4	718.3	713.6

#### Budgeted FTE's - Last 10 Years



<sup>\*</sup>Note: 2,080 part-time hours equal one full-time equivalent (FTE).

#### **CITY OF FULLERTON - SCHEDULE OF CHANGES**

				Projected Beginning		Adopted		Transfers
Fund	Fund Title			Balance	+	Revenue	+	In
10 13 15	GENERAL OPERATING FUNDS General Library Parks & Recreation	_	\$	12,854,702 274,582 43,613	\$	88,333,901 306,700 2,534,756	\$	450,000 3,816,717 3,349,003
	Subtotal			13,172,897		91,175,357		7,615,720
22 23 25 26 30 32 33 34 35 36 37 39 46	SPECIAL REVENUE FUNDS Air Quality Improvement Trust Sanitation Measure M2 Housing Gas Tax Grant Administration Supplemental Law Enforcement Svcs. Asset Seizure Community Development Block Grant Drainage Capital Outlay Traffic Safety Park Dwelling Refuse			450,183 3,834,777 2,275,058 17,834,598 4,359,497 - 206,079 - 1,990,885 - 5,322,203		184,600 4,500,000 2,365,556 185,000 4,007,404 971,096 209,868- 100,800 1,362,521 1,700,000 300,000 4,422,600		
58	DEBT SERVICE FUNDS Debt Service Reserve			1,186,803 224,917		11,060,000		
74	CAPITAL PROJECT FUNDS Capital Projects			270		4,844,270		8,624,380
40 41 42 44 45 47	ENTERPRISE FUNDS Airport CNG Brea Dam Water Plummer Parking Sewer			709,998 59,839 307,569 9,541,568 10,634 8,869,848		2,358,200 492,970 3,100,740 31,429,065 25,000 6,240,000		190,000
62 64 65 66 67 68 69 70	INTERNAL SERVICE FUNDS Liability Insurance Equipment Replacement Workers' Compensation Group Insurance Equipment Maintenance Information Technology Building Maintenance Facility Capital Repair Less: Allocations Successor Agency			146,240 1,772,303 468,726 319,615 3,388,691 (703,958) 366,560 2,412,804 817,325 563,083	)	6,056,330 1,421,160 3,753,800 10,674,771 3,177,630 3,144,453 2,486,620 541,790 (31,256,554) 12,060,296		
	TOTAL FUNDS		¢		•		¢	16,430,100
	TOTAL FUNDS	=	\$	79,909,013	=	183,095,343	\$	10,430,100

Note: "Beginning Balance" refers to unrestricted fund balance (or working capital in the Proprietary Funds)

#### **TO FUND BALANCES - FISCAL YEAR 2017-18**

	Transfers		Adopted	Projected Ending		
	Out	- <u>E</u>	xpenditures =	 Balance Fund Title		Fund
					GENERAL OPERATING FUNDS	
\$	7,165,720	\$	81,322,196	\$ 13,150,687	General	10
	110,000		3,968,316	319,683	Library	13
***************************************			5,723,457	 203,915	Parks & Recreation	15
	7,275,720		91,013,969	13,674,285	Subtotal	
					SPECIAL REVENUE FUNDS	
	302,700		65,050	267,033	Air Quality Improvement Trust	22
	581,667		5,520,973	2,232,137	Sanitation	23
	1,807,600		277,350	2,555,664	Measure M2	25
	2 696 200		177,789	17,841,809	Housing	26
	2,686,200		2,202,582	3,478,119	Gas Tax	30
			971,096 209,868	-	Grant Administration	32 33
			109,090	197,789	Supplemental Law Enforcement Svcs. Asset Seizure	33 34
			1,362,521	197,709	Community Development Block Grant	35
	890,000		487,040	2,313,845	Drainage Capital Outlay	36
	300,000		-	-	Traffic Safety	37
	1,260,000		-	8,484,803	Park Dwelling	39
	300,000		10,869,001	1,077,802	Refuse	46
					DEBT SERVICE FUNDS	
			19,012	205,905	Debt Service Reserve	58
					CAPITAL PROJECT FUNDS	
	150,000		13,318,650	270	Capital Projects	74
				-	ENTERPRISE FUNDS	
			2,184,315	883,883	Airport	40
			448,150	104,659	CNG	41
	41 667		3,100,383	307,926	Brea Dam	42
	41,667		39,254,184 28,451	1,864,782 7,183	Water Plummer Parking	44 45
	41,666		7,671,873	7,183	Sewer	43 47
	11,000		7,077,070	1,000,000		~,,
			6,056,330	- 146,240	INTERNAL SERVICE FUNDS Liability Insurance	62
			1,821,155	1,372,308	Equipment Replacement	64
			3,753,800	468,726	Workers' Compensation	65
			10,674,771	319,615	Group Insurance	66
	362,380		3,207,630	2,996,311	Equipment Maintenance	67
	•		3,237,168	(796,673)	Information Technology	68
			2,449,120	404,060	Building Maintenance	69
	430,500		50,000	2,474,094	Facility Capital Repair	70
			(31,341,769)	902,540	Less: Internal Service Transactions	
	-		11,729,642	893,737	Successor Agency	80-89
\$	16,430,100		190,929,194	\$ 72,075,161	TOTAL FUNDS	

#### CITY OF FULLERTON SCHEDULE OF INTERFUND TRANSFERS FISCAL YEAR 2017-18

Fund	Fund Title	Transfers In	Transfers Out	Description
10	General	\$ - 300,000 150,000	\$ 3,816,717 3,349,003	To Library Fund To Parks & Recreation Fund From Traffic Safety Fund From Capital Projects Fund
13	Library	3,816,717	110,000	From General Fund To Capital Projects Fund
15	Parks & Recreation	3,349,003		From General Fund
22	Air Quality (AQMD) Fund		302,700	To Capital Projects Fund
23	Sanitation		581,667	To Capital Projects Fund
25	Measure M2		1,807,600	To Capital Projects Fund
30	Gas Tax		2,686,200	To Capital Projects Fund
36	Drainage Capital Outlay		190,000 700,000	To Water Fund To Capital Projects Fund
37	Traffic Safety		300,000	To General Fund
39	Park Dwelling		1,260,000	To Capital Projects Fund
44	Water	190,000	41,667	From Drainage Capital Outlay Fund To Capital Projects Fund
46	Refuse		300,000	To Capital Projects Fund
47	Sewer		41,666	To Capital Projects Fund
67	Equipment Maintenance Fund		362,380	To Capital Projects Fund
70	Facility Capital Repair		430,500	To Capital Projects Fund
74	Capital Projects	110,000 302,700 581,667 1,807,600 2,686,200 700,000 1,260,000 41,667 300,000 41,666 362,380 430,500	150,000	To General Fund From Library Fund From AQMD Fund From Sanitation Fund From Measure M2 Fund From Gas Tax Fund From Drainage Capital Outlay Fund From Park Dwelling Fund From Water Fund From Refuse Fund From Sewer Fund From Equipment Maintenance Fund From Facility Capital Repair Fund
	TOTAL TRANSFERS	\$ 16,430,100	\$ 16,430,100	

Revenue Source	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
GENERAL FUND (10)				
Property Taxes				
Secured Property Taxes Unsecured Property Taxes Penalties/Delinquencies Supplemental Property Taxes Property Tax Collection Fees Homeowners Subvention Property Tax In Lieu of VLF	24,537,717 770,545 48,618 614,177 (214,345) 155,051 11,928,128	25,400,000 825,000 55,000 500,000 (250,000) 160,000 12,550,000	25,791,642 741,621 46,016 693,323 (136,890) 148,817 12,384,700	27,865,000 770,000 50,000 600,000 (220,000) 155,000 13,177,500
Total	37,839,891	39,240,000	39,669,229	42,397,500
Other Taxes				
Sales & Use Tax Public Safety Prop 172 Property Tax In Lieu of Sales Tax Transient Occupancy Tax Business Registration Tax Oil Extraction Tax Documentary Stamp Tax	18,343,169 905,722 3,751,355 2,679,554 1,063,663 18,988 672,749	21,650,000 965,000 - 2,600,000 1,100,000 19,000 675,000	21,330,000 925,000 - 2,836,944 1,125,857 18,407 918,699	21,890,000 920,000 - 3,000,000 1,070,000 19,000 700,000
Total	27,435,200	27,009,000	27,154,907	27,599,000
Licenses & Permits				
Development Permits Parking Permits Fireworks Permits Public Works Permits Police Alarm Permits Other Licenses & Permits Hazardous Materials Disclosures Underground Tank Permits Overload Permits	1,032,011 17,262 22,465 126,354 234,190 67,395 271,488 82,279 23,950	1,055,000 17,000 21,540 85,000 250,000 53,000 297,010 70,000 18,000	1,202,295 19,484 18,389 122,894 233,645 51,729 272,594 91,086 23,589	1,055,000 17,500 23,100 87,500 247,200 56,000 305,000 80,000 25,000
Total	1,877,394_	1,866,550	2,035,705	1,896,300
Fines & Penalties				
Other Court Fines Administrative Citations	1,164,940 12,987	1,100,000 20,000	1,112,517 16,511	1,100,000 20,000
Total	1,177,927	1,120,000	1,129,028	1,120,000

Use of Money & Property Interest Income Unrealized Gain (loss)	645,473 (2,425) 1,157,700	440,000		
	(2,425)	440,000		
Unrealized Gain (loss)			415,698	665,000
·	1.157.700	-	(18,987)	-
Property Lease	.,,	1,172,960	1,174,960	1,185,480
Rents	666,187	600,000	606,025	672,500
Fire Department Lease	33,904	37,000	38,396	38,800
General Concessions	75,000	75,000	76,426	75,000
R-O-W Impact Fee	222,260	222,260	383,260	222,260
Prisoners' Welfare	160	1,500	775	1,000
Franchise Fees	4,382,731	4,300,000	4,046,600	4,400,000
Total	7,180,990	6,848,720	6,723,153	7,260,040
Other Agencies				
Motor Vehicle In-Lieu Tax	56,908	-	63,819	60,000
POST	50,267	50,000	29,959	· -
State Mandated Costs	178,415	60,000	774	100,000
Parks Maint School District	60,040	100,000	71,865	70,000
Other Agency Contributions	351,203	381,841	406,147	271,553
Miscellaneous Grants	50,973	43,500	40,291	13,727
Total	747,806	635,341	612,855	515,280
Charges for Services				
Zoning & Planning Fees	572,666	400,000	655,064	600,000
Plan Check Fees	778,175	640,000	1,014,042	900,000
Microfilming Fees	19,626	18,000	24,692	18,000
Sale of Maps & Publications	3,801	4,300	2,464	5,000
Misc. Filing/Certification Fees	7	5,500	6,028	3,000
Sanitation Dist. Connection Fees	8,026	35,000	35,950	10,000
Police Fees	1,274,733	1,220,000	1,273,868	1,220,000
Business License Review	32,087	35,000	32,250	35,000
Fire Fees	382,333	413,000	382,391	403,000
Ambulance Billing	-	· · · · · · · · · · · · · · · · · · ·	-	1,000,000
Paramedic Fees	1,370,327	1,402,000	1,381,133	1,402,000
Construction Management Fees	815	30,000	-	10,000
Public Works Fees	220,634	120,000	286,424	140,000
Refuse Service	797,780	1,032,367	1,030,695	1,068,181
Damage Repair Reimbursement	135,708	40,000	129,662	40,000
Medical Supplies Reimbursement	130,045	118,000	96,903	135,000
Miscellaneous Fees	13,354	20,600	25,137	250,600
Total	5,740,117	5,533,767	6,376,703	7,239,781

	2015-16	2016-17	2016-17	2017-18
Revenue Source	Actual	Adopted	Projected	Adopted
Miscellaneous Revenues				
Sale of Property	12,866	4,005,000	3,719	6,000
Donations	245,126	265,000	240,896	240,000
Misc. Reimbursements/Rebates	31,462	30,000	1,034,610	50,000
Miscellaneous	56,038	80,000	25,296	10,000
Total	345,492	4,380,000	1,304,521	306,000
GENERAL FUND TOTAL	82,344,817	86,633,378	85,006,101	88,333,901
LIBRARY FUND (13)				
Secured Property Taxes	· _		68,958	
Fines & Fees	77,588	80,500	69,753	70,200
Rents	46,423	48,000	38,739	46,000
State Grants	21,790	10,000	22,085	-10,000
Passport Execution Fee	158,500	120,000	191,325	150,000
Passport Photo Fee	39,009	30,000	47,390	35,000
Miscellaneous	3,951	7,200	6,062	5,500
Restricted Contributions	5,951	7,200	103,194	5,500
LIBRARY FUND TOTAL	347,261	295,700	547,506	306,700
EIDIVART FORD FOTAL	347,201	293,700	347,300	300,700
PARKS & RECREATION FUND (15)				
Cell Tower Rent	138,823	138,104	168,624	138,104
Rents	174,020	227,000	174,068	230,000
Facility Rent	575,529	500,000	525,267	546,640
Leases	518,754	515,000	535,722	530,000
Field Use Charges	14,880	60,000	64,706	50,000
General Concessions	18,931	15,000	23,644	22,000
Parks & Recreation Fees	753,103	700,000	769,049	867,050
Museum Center	37,001	37,000	37,000	39,000
Donations	78,475	70,000	70,000	70,000
Miscellaneous	51,392	40,150	49,454	41,962
PARKS & RECREATION				
FUND TOTAL	2,360,908	2,302,254	2,417,534	2,534,756
GENERAL FUNDS TOTAL	85,052,986	89,231,332	87,971,141	91,175,357

Revenue Source	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
AIR QUALITY FUND (22)				
Motor Vehicle Air Quality Fees	179,703	178,000	181,700	181,000
Other Agency Contributions Interest Income	3,660	2,000	30,000 2,744	3,600
AIR QUALITY FUND TOTAL	183,363	180,000	214,444	184,600
SANITATION FUND (23)				
Sanitation Fees	4,630,453	4,500,000	4,474,183	4,500,000
SANITATION FUND TOTAL	4,630,453	4,500,000	4,474,183	4,500,000
MEASURE M2 FUND (25)				
Measure M2 Interest Income	2,277,366 31,874_	2,206,307 20,000	2,270,167 26,052	2,333,556 32,000
MEASURE M2 FUND TOTAL	2,309,240	2,226,307	2,296,219	2,365,556
HOUSING FUND (26)				
Other Revenue	139,744	150,000	91,436	185,000
HOUSING FUND TOTAL	139,744	150,000	91,436	185,000
GAS TAX FUND (30)				
Gas Tax Interest Income	3,074,089 64,720	2,957,461 25,000	2,724,621 39,111	3,967,404 40,000
GAS TAX FUND TOTAL	3,138,809	2,982,461	2,763,732	4,007,404
GRANTS FUND (32)				
State Grants Older Americans Act Grant HOME Grant Federal Grants Other Agency Contributions Miscellaneous	489,000 83,476 285,527 55,929 328,786	36,000 101,923 367,505 300,335 83,570	373,608 74,879 111,393 56,988 323,586 508,373	36,000 78,559 379,163 313,790 163,584
GRANTS FUND TOTAL	1,242,718	889,333	1,448,827	971,096

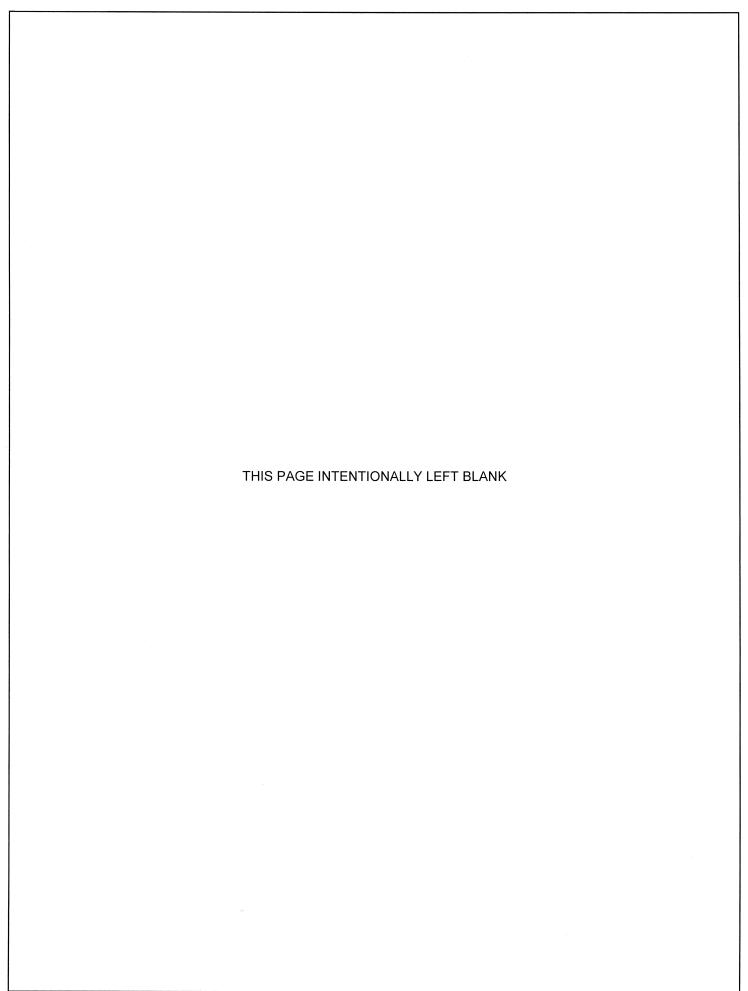
Revenue Source	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
SLES FUND (33)				
State Grants	259,121	209,868	284,039	209,868
SLES FUND TOTAL	259,121	209,868	284,039	209,868
ASSET SEIZURE FUND (34)				
DOJ Grants Interest Income	166,746 1,225	100,000 800	235,360 387	100,000 800
ASSET SEIZURE FUND TOTAL	167,971	100,800	235,747	100,800
CDBG FUND (35)				
CDBG Miscellaneous	1,164,612 85,518	1,506,334 100,000	929,399 9,050	1,292,521 70,000
CDBG FUND TOTAL	1,250,130	1,606,334	938,449	1,362,521
SEWER & DRAINAGE FUND (36)				
Sanitation Fees	1,872,260	1,700,000	1,673,528	1,700,000
SEWER & DRAINAGE FUND TOTAL	1,872,260	1,700,000	1,673,528	1,700,000
TRAFFIC SAFETY FUND (37)				
Motor Vehicle Fines	372,571	400,000	339,185	300,000
TRAFFIC SAFETY FUND TOTAL	372,571	400,000	339,185	300,000
PARK DWELLING FUND (39)				
Park Dwelling Fees	195,600	6,528,600	2,971,800	4,422,600
PARK DWELLING FUND TOTAL	195,600	6,528,600	2,971,800	4,422,600

Revenue Source	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
AIRPORT FUND (40)				
Aircraft Taxes	103,652	110,000	110,205	110,000
Parking Fees	1,920	4,000	1,240	2,000
Rents	93,346	110,000	73,171	85,000
Fixed-Base Operators	586,064	460,000	505,625	600,000
Airport Hangar Admin. Fees	2,552	2,300	3,210	4,000
Hangar Rental	1,107,378	1,000,000	1,243,154	1,300,000
Fuel Flowage Fees	40,964	40,000	40,344	40,000
Tie-Downs	41,577	45,000	44,872	45,000
Visitor Aircraft Parking	2,917	3,500	4,564	3,500
Field Use Charges	3,337	3,000	1,787	3,000
State Grants	4,568	62,500	25,019	7,500
FAA Grants	275,021	1,250,000	441,633	150,000
Miscellaneous	<u>8,129</u> .	2,200	9,673	8,200
AIRPORT FUND TOTAL	2,271,425	3,092,500	2,504,497	2,358,200
COMPRESSED NATURAL GAS (CNG) FUND (41)				
CNG Sales	552,220	435,000	313,430	492,970
TOTAL CNG FUND	552,220	435,000	313,430	492,970
BREA DAM FUND (42)				
Interest Income	2,378	-	2,597	-
Cell Tower Rent	26,592	32,000	20,222	32,000
Park Property Lease	83,691	88,811	56,501	23,300
Rents	2,000	2,000	2,000	2,000
Facility Rentals	31,055	36,440	30,861	34,440
Field Use Charges	138,383	133,000	171,023	148,000
General Concessions	7,670	11,000	6,275	8,000
Parking Fees Recreation Fees	222.262	28,000	87,850	35,000
Golf Revenues	233,362 2,394,089	205,450	253,760 2,005,046	214,000
Miscellaneous	2,394,089 1,531	2,600,000 4,000	2,095,946 240_	2,600,000 4,000
BREA DAM FUND TOTAL	2,920,751	3,140,701	2,727,275	3,100,740

Revenue Source	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
WATER FUND (44)				
Water Sales Water Permits Rents Customer Service Charges Plan Check Fees Misc. Fees & Charges Water Delinquency Charges Water System Reimbursements Sale of Real & Personal Property Miscellaneous Revenue Contributed Assets	25,941,163 44,407 260,394 180,443 28,693 56,221 488,794 41,055 30,846 136,099 140,025	27,535,000 35,000 225,000 175,000 28,000 57,250 550,000 15,000 40,000	24,852,113 46,785 267,091 178,653 30,903 125,612 477,714 21,424 28,273 121,791 197,550	30,245,000 39,200 240,000 175,000 30,000 26,250 500,000 15,000 20,000 138,615
WATER FUND TOTAL	27,348,140	28,700,250	26,347,909	31,429,065
PLUMMER PARKING FUND (45)				
Plummer Parking Fees	16,678	29,234	24,495	25,000
PLUMMER PARKING FUND TOTAL	16,678	29,234	24,495	25,000
REFUSE FUND (46)				
Refuse Collection & Disposal AB 939 Fees	10,187,896 381,323	10,400,000 367,000	10,011,718 333,656	10,700,000 360,000
REFUSE FUND TOTAL	10,569,219	10,767,000	10,345,374	11,060,000
SEWER FUND (47)				
Sewer Service Fee Inspection Fees Miscellaneous	5,808,948 35,580 	6,100,000 40,000 -	5,622,708 36,260 -	6,200,000 40,000 -
SEWER FUND TOTAL	5,844,528	6,140,000	5,658,968	6,240,000
LIABILITY INSURANCE FUND (62)				
Interfund Insurance Interest Income Revenue Allocation Insurance Reimbursements  LIABILITY INSURANCE	4,721,030 169,635 (4,721,030) 1,220	5,252,006 - (5,252,006) -	5,252,006 118,870 (5,252,006) 1,210	6,056,330 - (6,056,330) -
FUND TOTAL	170,855		120,080	

Revenue Source	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
EQUIPMENT REPLACEMENT FUND (64)				
Interfund Equip. Replacement	1,593,346	1,412,980	1,412,980	1,421,160
Interest Income Revenue Allocation	49,822	- (4, 442, 000)	31,727	(4, 404, 400)
Other	(1,593,346) 67,895	(1,412,980)	(1,412,980) 108,856	(1,421,160) 
EQUIPMENT REPLACEMENT FUND TOTAL	117,717		140,583	
WORKERS' COMPENSATION FUND (65)				
Interfund Workers' Compensation Interest Income	3,564,530 208,989	3,745,510	3,745,510 129,204	3,753,800
Revenue Allocation	(3,564,530)	(3,745,510)	(3,745,510)	(3,753,800)
Reinsurance Recovery	14,918	-	20,925	-
Benefit Reimbursements	255,189		296,650	
WORKERS' COMPENSATION FUND TOTAL	479,096	<u>-</u>	446,779	
GROUP INSURANCE FUND (66)				
Interfund Insurance	9,356,267	10,912,346	9,955,466	10,674,771
Revenue Allocation	(9,356,267)	(10,912,346)	(9,955,466)	(10,674,771)
GROUP INSURANCE FUND TOTAL		· -		-
EQUIPMENT MAINTENANCE FUND (67)				
Interfund Equip. Maintenance	3,279,760	3,266,760	3,296,760	3,177,630
Other Revenue Revenue Allocation	46,126	(2.200.700)	29,678	(2.477.020)
Revenue Allocation	(3,279,760)	(3,266,760)	(3,296,760)	(3,177,630)
EQUIPMENT MAINTENANCE FUND TOTAL	46,126	_	29,678	_
INFORMATION TECHNOLOGY FUND (68)			-,	
Interfund Information Technology	3,108,620	3,136,888	3,136,888	3,144,453
Revenue Allocation	(3,108,620)	(3,136,888)	(3,136,888)	(3,144,453)
Other Revenue	<u>951</u>		422	
INFORMATION TECHNOLOGY				
FUND TOTAL	951	-	422	

Revenue Source	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
BUILDING MAINTENANCE FUND (69)				
Interfund Building Maintenance Damage Repair	2,406,980	2,420,502	2,406,403	2,486,620
Revenue Allocation	(2,406,980)	(2,420,502)	(2,406,403)	(2,486,620)
BUILDING MAINTENANCE FUND TOTAL	<u> </u>	<u> </u>	· <u>-</u>	
FACILITY CAPITAL REPAIR FUND (70)				
Interfund Facility Capital Repair	541,790	541,790	541,790	541,790
Interest Income Revenue Allocation	29,273 (541,790)	(541,790 <u>)</u>	20,976 (541,790)	(541,790)
FACILITY CAPITAL REPAIR FUND TOTAL	29,273	-	20,976	-
CAPITAL PROJECTS FUND (74)				
State Grants Measure M Regional Federal Grants Other Agency Contributions Traffic Mitigation Fees Miscellaneous	20,237,530 57,416 4,145,269 800,742 120,672 638,704	600,000 5,142,200 - 722,800 169,000 460,000	15,106,777 6,014,536 3,953,650 2,301,130 2,212 3,356,204	32,670 3,201,800 255,800 88,000 1,266,000
CAPITAL PROJECTS FUND TOTAL	26,000,333	7,094,000	30,734,509	4,844,270
SUCCESSOR AGENCY FUNDS (80-89)				
ROPS Payment Rents Interest Income Miscellaneous	11,846,870 38,165 533,961 320,370	11,513,166 37,800 6,287	11,742,468 38,415 480,574 319,370	11,653,676 38,250 50,000 318,370
SUCCESSOR AGENCY FUNDS TOTAL	12,739,366	11,557,253	12,580,827	12,060,296
TOTAL REVENUES	\$189,921,644	\$181,660,973	\$197,698,532	\$183,095,343



Fund/Department	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
GENERAL FUNDS (10-15)				
City Council	448,273	458,867	458,867	566,639
City Manager	1,150,202	1,281,146	1,260,654	1,116,839
Administrative Services	1,731,866	1,923,118	1,745,337	1,838,210
Human Resources	932,765	723,631	869,973	971,185
General Government	880,986	847,250	693,528	356,275
Fire	18,919,292	19,504,727	19,165,016	19,925,326
Police	41,825,415	44,237,191	44,496,394	45,068,031
Community Development	4,584,962	4,495,552	5,486,303	4,848,401
Public Works Library	7,482,131	7,151,950	7,573,916	6,631,290
Parks & Recreation	3,692,110 5,783,768	3,935,760 5,652,621	3,571,823 5,796,185	3,968,316 5,723,457
TOTAL GENERAL FUNDS	87,431,770	90,211,813	91,117,996	91,013,969
AIR QUALITY IMPROVEMENT FUND (	(22)			
Community Development	111,138	120,776	64,076	65,050
Public Works	30,000	·	·	-
TOTAL AIR QUALITY				
IMPROVEMENT FUND	141,138_	120,776	64,076	65,050
SANITATION FUND (23)				
City Manager	14,249	28,996	28,996	29,951
Administrative Services	58,668	50,143	50,143	49,461
Human Resources	8,470	8,878	8,878	9,907
General Government	13,402	-	4,923	-
Fire	97,034	112,942	84,482	84,525
Public Works	4,650,476	5,315,087	5,266,252	5,347,129
TOTAL SANITATION FUND	4,842,299	5,516,046	5,443,674	5,520,973
MEASURE M2 FUND (25)				
Public Works	91,980	145,000	92,210	145,000
Parks and Recreation	152,379	137,830	160,029	132,350
TOTAL MEASURE M2 FUND	244,359	282,830	252,239	277,350
HOUSING FUND (26)				
Community Development	113,077	165,137	121,010	177,789
	113,077	165,137	121,010	177,789

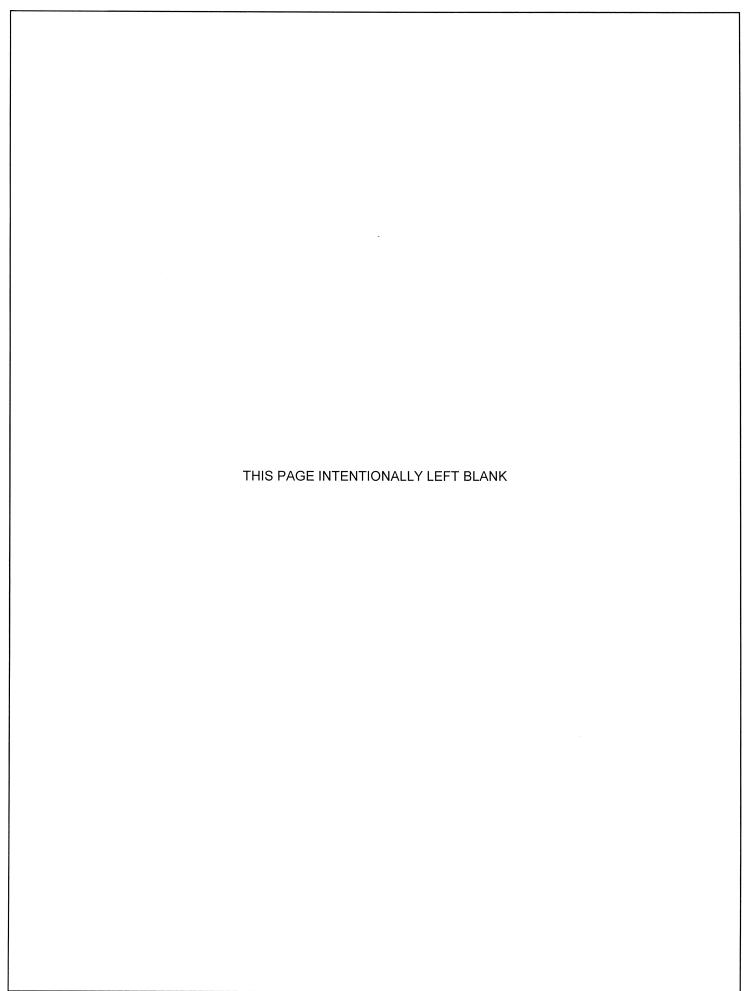
Fund/Department	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
GAS TAX FUND (30)				
Public Works	1,870,859	2,218,421	1,395,126	2,202,582
TOTAL GAS TAX FUND	1,870,859	2,218,421	1,395,126	2,202,582
GRANTS FUND (32)				
Administrative Services Fire Police Community Development Parks & Recreation	20,937 324,542 303,970 529,151	25,625 22,119 602,475 574,356 517,751	8,297 22,119 356,770 394,494 396,481	542,747 428,349
TOTAL GRANTS FUND	1,178,600	1,742,326	1,178,161	971,096
SLES FUND (33)				
Police	259,121	209,868	241,857	209,868
TOTAL SLES FUND	259,121	209,868	241,857	209,868
ASSET SEIZURE FUND (34)				
Police	269,867	113,290	100,601	109,090
TOTAL ASSET SEIZURE FUND	269,867	113,290	100,601	109,090
CDBG FUND (35)				
Community Development	1,256,380	1,686,594	1,127,866	1,362,521
CDBG FUND	1,256,380	1,686,594	1,127,866	1,362,521
DRAINAGE CAPITAL OUTLAY FUND (36	5)			
Public Works	495,531	450,438	353,848	487,040
TOTAL SEWER & DRAINAGE FUND	495,531	450,438	353,848	487,040
PARK DWELLING FUND (39)				
Public Works	44,709	317	-	-
TOTAL PARK DWELLING FUND	44,709	317		<del>-</del>

Fund/Department	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
AIRPORT FUND (40)				
Public Works Capital Improvements	1,505,715 (13,508)	1,382,122 651,987	1,513,809 	1,934,315 250,000
TOTAL AIRPORT FUND	1,492,207	2,034,109	1,513,809	2,184,315
CNG FUND (41)				
Public Works	458,400	316,578	399,723	448,150
TOTAL CNG FUND	458,400	316,578	399,723	448,150
BREA DAM FUND (42)				
Parks & Recreation	2,764,020	3,089,907	2,865,141	3,100,383
TOTAL BREA DAM FUND	2,764,020	3,089,907	2,865,141	3,100,383
WATER FUND (44)				
City Council City Manager Administrative Services Human Resources Public Works Parks & Recreation Capital Improvements	4,953 67,392 1,315,403 28,742 23,547,520 26,408	8,181 73,612 1,393,749 29,592 29,037,215 33,124 9,711,413	8,181 73,612 1,250,784 29,590 26,058,670 25,505 2,711,413	6,949 78,015 1,383,602 32,076 30,103,677 29,865 7,620,000
TOTAL WATER FUND	24,990,418	40,286,886	30,157,755	39,254,184
PLUMMER PARKING FUND (45)				
Public Works	27,555	29,234	40,954	28,451_
TOTAL PLUMMER PARKING FUND	27,555	29,234	40,954	28,451
REFUSE COLLECTION FUND (46)				
Administrative Services Public Works	10,169,489 13,155	10,538,000 106,390	10,370,328 14,362	10,762,000 107,001
TOTAL REFUSE COLLECTION FUND	10,182,644	10,644,390	10,384,690	10,869,001

Fund/Department	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
SEWER FUND (47)				
City Manager Administrative Services Human Resources Public Works Capital Improvements	35,976 37,852 5,815 2,996,366	38,853 41,664 5,918 3,380,270 8,421,591	38,853 39,183 5,918 3,531,850 2,000,000	40,541 41,864 6,486 3,082,982 4,500,000
TOTAL SEWER FUND	3,076,009	11,888,296	5,615,804	7,671,873
DEBT SERVICE RESERVE FUND (58)				
Administrative Services	228,141	228,142	228,141	19,012
TOTAL DEBT SERVICE FUND	228,141	228,142	228,141	19,012
LIABILITY INSURANCE FUND (62)				
Human Resources Less Allocations	4,687,015 (4,991,030)	5,252,006 (5,252,006)	3,511,800 (5,527,006)	6,056,330 (6,056,330)
TOTAL LIABILITY INSURANCE FUND	(304,015)	-	(2,015,206)	
EQUIPMENT REPLACEMENT FUND (64)				
Public Works Less Allocations	1,253,098 (1,944,246)	2,474,596 (2,177,980)	1,996,141 (1,584,976)	1,821,155 (1,421,160)
TOTAL EQUIPMENT REPLACEMENT FUND	(691,148)	296,616	411,165	399,995
WORKERS' COMPENSATION FUND (65)				
Human Resources Less Allocations	2,847,428 (3,564,530)	3,745,510 (3,745,510)	2,500,000 (3,745,510)	3,753,800 (3,753,800)
TOTAL WORKERS' COMPENSATION FUND	(717,102)		(1,245,510)	
GROUP INSURANCE FUND (66)				
Human Resources Less Allocations	9,023,702 (9,356,267)	10,912,346 (10,912,346)	9,550,429 (9,550,429)	10,674,771 (10,674,771)
TOTAL GROUP INSURANCE FUND	(332,565)		<u>-</u>	-

# CITY OF FULLERTON SUMMARY OF EXPENDITURES BY FUND & DEPARTMENT

Fund/Department	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
EQUIPMENT MAINTENANCE FUND (67)				
Public Works Less Allocations	2,468,315 (3,279,760)	3,296,760 (3,296,760)	2,740,966 (3,296,760)	3,207,630 (3,207,630)
TOTAL EQUIPMENT MAINTENANCE FUND	(811,445)		(555,794)	
INFO TECHNOLOGY FUND (68)				
Administrative Services Less Allocations	2,531,941 (3,816,865)	3,159,212 (3,159,212)	3,157,558 (3,740,668)	3,237,168 (3,237,168)
TOTAL INFO TECHNOLOGY FUND	(1,284,924)		(583,110)	
BUILDING MAINTENANCE FUND (69)				
Public Works Less Allocations	2,395,782 (2,406,980)	2,450,950 (2,420,502)	2,569,028 (2,420,502)	2,449,140 (2,449,140)
TOTAL BUILDING MAINTENANCE FUND	(11,198)	30,448	148,526	
FACILITY CAPITAL REPAIR FUND (70)				
Public Works Less Allocations	34,733 (541,790)	(541,790)	60,697 (541,790)	50,000 (541,790)
TOTAL FACILITY CAPITAL REPAIR FUND	(507,057)	(541,790)	(481,093)	(491,790)
CAPITAL PROJECTS FUND (74)				
City Manager Capital Improvements	60,000 36,675,487	- 141,218,117	39,817,691	13,318,650
TOTAL CAPITAL PROJECTS FUND	36,735,487	141,218,117	39,817,691	13,318,650
SUCCESSOR AGENCY FUNDS (80-89)				
Successor Agency City Manager Administrative Services Human Resources Community Development	6,238,911 72,038 98,201 26,561 107,780	19,290,822 57,823 118,852 14,094 103,205	6,269,168 57,823 140,686 26,427 142,083	11,442,896 59,900 123,747 30,119 72,980
TOTAL SUCCESSOR AGENCY FUNDS	6,543,491	19,584,796	6,636,187	11,729,642
TOTAL EXPENDITURES	\$ 179,986,628	\$ 331,823,585	\$ 194,735,327	\$ 190,929,194



Department/Fund	Salaries & Benefits	Maintenance	Capital	Allocations	Tatal
Departmentrunu	<u> </u>	& Support	Outlay	Out	Total
General Funds (10-15)					
City Council	148,599	418,040	-	-	566,639
City Manager	770,569	346,270	-	-	1,116,839
Administrative Services	1,400,945	437,268	-	-	1,838,213
Human Resources	258,675	712,510	-	-	971,185
General Government	336,272	20,000	-	-	356,272
Fire	16,396,011	3,479,315	50,000	-	19,925,326
Police	37,400,052	7,667,979	-	-	45,068,031
Community Development	2,831,319	2,017,082	-	-	4,848,401
Public Works	3,200,800	3,668,300	5,000	(242,810)	6,631,290
Library	2,399,204	1,569,112	-	-	3,968,316
Parks & Recreation	2,517,146	3,206,311			5,723,457
Total	67,659,592	23,542,187	55,000	(242,810)	91,013,969
Air Quality Improvement Fund (22)					
Community Development		65,050	-	<u>-</u>	65,050
Total	-	65,050	-	-	65,050
Sanitation Fund (23)					
City Manager	29,951	-	-	-	29,951
Administrative Services	49,461	-	-	-	49,461
Human Resources	9,907	-	-	-	9,907
Fire	77,729	6,796	-	-	84,525
Public Works	2,946,809	2,382,000	18,320	-	5,347,129
Total	3,113,857	2,388,796	18,320	-	5,520,973
Measure M2 Fund (25)					
Public Works	-	145,000	-	-	145,000
Parks & Recreation	-	132,350	-	-	132,350
Total	-	277,350	-	-	277,350
Housing Fund (26)					
Community Development	97,954	79,835	_		177,789
Total	97,954	79,835	-	<u> </u>	177,789

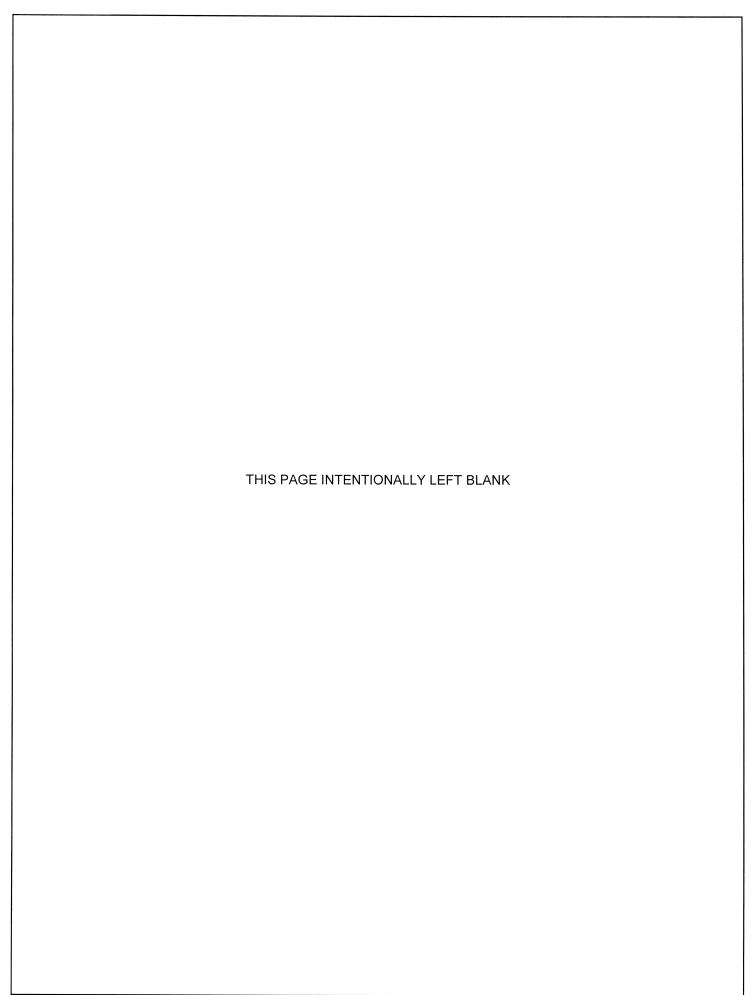
Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
Gas Tax Fund (30)					
Public Works	556,562	1,641,000	5,020	<u>-</u>	2,202,582
Total	556,562	1,641,000	5,020	-	2,202,582
Grants Fund (32)					
Community Development Parks & Recreation	29,977 384,349_	512,770 44,000	. <u>-</u>	<u>-</u> _	542,747 428,349
Total	414,326	556,770	-	-	971,096
SLES Fund (33)					
Police	209,868		-	-	209,868
Total	209,868	-		-	209,868
Asset Seizure Fund (34)					
Police	_	109,090	-	-	109,090
Total	-	109,090	-	-	109,090
CDBG Fund (35)					
Community Development	269,881	1,092,640	-		1,362,521
Total	269,881	1,092,640	-	-	1,362,521
Sewer & Drainage Fund (36	5)				
Public Works	164,280	322,760	-	<u> </u>	487,040
Total	164,280	322,760	-	-	487,040
Airport Fund (40)					
Public Works	611,790	1,712,525	250,000	(390,000)	2,184,315
Total	611,790	1,712,525	250,000	(390,000)	2,184,315
CNG Fund (41)					
Public Works	104,500	343,650	_		448,150
Total	104,500	343,650	-	-	448,150

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	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
Brea Dam Fund (42)					
Public Works	106,147	99,900	-	(206,047)	· -
Parks & Recreation	195,246	2,994,537	-	(89,400)	3,100,383
Total	301,393	3,094,437	_	(295,447)	3,100,383
Water Fund 44					
City Council	6,949	-	-	_	6,949
City Manager	78,015	-	-	-	78,015
Administrative Services	841,463	542,139	-	-	1,383,602
Human Resources	32,076	-	-	-	32,076
Public Works	4,989,905	26,799,102	150,000	(1,835,330)	30,103,677
Parks & Recreation	29,865	-	-	-	29,865
Capital Improvements	-	-	7,620,000		7,620,000
Total	5,978,273	27,341,241	7,770,000	(1,835,330)	39,254,184
Plummer Parking Fund (45	5)				
Public Works	27,491	960	-	<u>-</u>	28,451
Total	27,491	960	-	-	28,451
Refuse Fund (46)					
Administrative Services	-	10,762,000	-	-	10,762,000
Public Works	7,001	100,000			107,001
Total	7,001	10,862,000	-	-	10,869,001
Sewer Fund (47)					
City Manager	40,541	_	-	_	40,541
Administrative Services	41,864	-	-	-	41,864
Human Resources	6,486	-	-	-	6,486
Public Works	1,945,512	1,798,470	23,000	(684,000)	3,082,982
Capital Improvements		-	4,500,000	<del>-</del>	4,500,000
Total	2,034,403	1,798,470	4,523,000	(684,000)	7,671,873
Debt Service Fund (58)					
Administrative Services		19,012	-	<u>-</u>	19,012
Total	_	19,012	-	_	19,012

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
Liability Insurance Fund (62	2)				
Human Resources	228,152	5,828,178	-	(6,056,330)	_
Total	228,152	5,828,178	<del>-</del>	(6,056,330)	-
Equipment Replacement Fund (64)					
Public Works	<u>-</u>	1,045,875	1,540,280	(2,186,160)	399,995
Total	-	1,045,875	1,540,280	(2,186,160)	399,995
Workers Compensation Fund (65)					
Human Resources	241,425	3,512,375	_	(3,753,800)	-
Total	241,425	3,512,375	-	(3,753,800)	-
Employee Benefits Fund (6	6)				
Administrative Services Human Resources	30,388 251,272	- 10,393,111	-	(30,388) (10,644,383)	- ·
Total	281,660	10,393,111	-	(10,674,771)	-
Equipment Maintenance Fund 67					
Public Works	1,247,970	1,959,660	_	(3,207,630)	-
Total	1,247,970	1,959,660	-	(3,207,630)	-
Information Technology Fund (68)					
Administrative Services	779,462	2,288,706	169,000	(3,237,168)	-
Total	779,462	2,288,706	169,000	(3,237,168)	-
Building Maintenance Fund	I (69)				
Public Works	1,049,605	1,399,535		(2,449,140)	· 
Total	1,049,605	1,399,535	_	(2,449,140)	

Department/Fund	Salaries & Benefits	Maintenance & Support	Capital Outlay	Allocations Out	Total
Facility Capital Repair Fun	d (70)				
Public Works	-	10,000	50,000	(551,790)	(491,790)
Total	-	10,000	50,000	(551,790)	(491,790)
Capital Improvement Fund	I (74)				
Public Works Parks & Recreation Capital Improvements	1,908,629 101,630 -	- - -	- - 13,318,650	(1,908,629) (101,630)	- - 13,318,650
Total	2,010,259	-	13,318,650	(2,010,259)	13,318,650
Successor Agency Funds	(80-89)				
City Manager Administrative Services Human Resources Community Development Successor Agency	59,900 123,747 30,119 22,960	- - - 50,020 11,772,896	- - - -	- - - - (330,000)	59,900 123,747 30,119 72,980 11,442,896
Total	236,726	11,822,916	-	(330,000)	11,729,642
TOTAL APPROPRIATIONS	\$ 87,626,430	\$ 113,508,129	\$ 27,699,270	\$ (37,904,635)	\$ 190,929,194



DEPARTMENT: City Council

# Citizens of Fullerton City Council Mayor Pro Tem Administrative Aide DEPARTMENT DESCRIPTION/GOALS

The City of Fullerton is governed by a City Council/City Manager form of government. The City Council serves as the City's legislative body and is responsible to the City's residents for all municipal programs and services. The Council also establishes local policies, enacts legislation, adopts the City's operating and capital budget, and appropriates the funds necessary to provide services to the community. City Council members also participate in a wide variety of community and regional activities and spend a considerable time meeting with residents, businesses and community stakeholders.

The Council is composed of five members elected at large, who serve four-year staggered terms. City Council elections are held every two years and are consolidated with the statewide general elections held in November of even-numbered years. The Mayor and Mayor Pro Tem are selected each December by the City Council Members.

The City Council meets on the first and third Tuesday of each month. City Council meetings are composed of two sessions. The first session begins at 5:00 p.m. and the second session follows at 6:30 p.m.

#### <u>Goals</u>

Provide Community leadership by governing the City of Fullerton with full transparency and accountability.

Develop and strengthen fiscal policies to ensure financial sustainability.

Support and foster the business community and promote economic development.

Identify funding sources for improving the City's infrastructure.

Actively support and promote legislation to address issues impacting the City of Fullerton.

Explore shared services with public and private agencies to ensure efficiency in the delivery of services.

DEPARTMENT: City Council PROGRAM: 2111 City Council

#### PROGRAM DESCRIPTION

The City Council, in its legislative capacity, provides policy direction for the delivery of municipal programs and services; reviews and adopts the annual budget, which is the City's financial plan for operations and capital improvements; provides planning direction for the City's physical, cultural, social, and economic growth; and represents the interests of the community on local, regional, state, and federal issues. The City Council also serves as the Successor Agency, Housing Authority, and the Public Financing Authority.

This program supports the City Council activities and includes the salaries of the five City Council Members and one full-time Administrative Aide/City Council. In addition, funding is provided for membership in various local, state, and

	PROGRAM SUMMA	RY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	6.0	6.0	6.0	6.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$134,906 318,320	\$166,832 300,216	\$166,832 300,216	\$155,548 418,040
Subtotal Less Allocations	453,226	467,048	467,048	573,588
Total Operating Budget	\$453,226	\$467,048	\$467,048	\$573,588
	PROGRAM REVENU	ES		
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
10 - General Fund 44 - Water Fund	\$448,273 4,953	\$458,867 8,181	\$458,867 8,181	\$566,639 6,949
Total	\$453,226	\$467,048	\$467,048	\$573,588
·	PERSONNEL SUMMA	ARY		
Position Classification	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
	Regular E	Employees - Full-1	<u>Γime Equivalent P</u>	<u>ositions</u>
Council Member Administrative Aide	5.0 1.0	5.0 1.0	5.0 1.0	5.0 1.0

DEPARTMENT: City Council PROGRAM: 2111 City Council

#### **PROGRAM OBJECTIVES**

Provide financial stability through strong financial oversight and strategic planning.

Provide the resources required to maintain and improve the City's infrastructure, public safety and City services.

Support legislation that benefits the City and local government service delivery.

Conduct City Council meetings in a manner that recognizes legitimate differences of opinion yet fosters mutual respect and courtesy among all participants.

Approve business, industrial and residential developments that strengthen the City's financial future and integrates land uses while not overextending existing and planned public infrastructure.

Provide policy direction to address the City's unfunded liabilities for retirement and retiree health insurance.

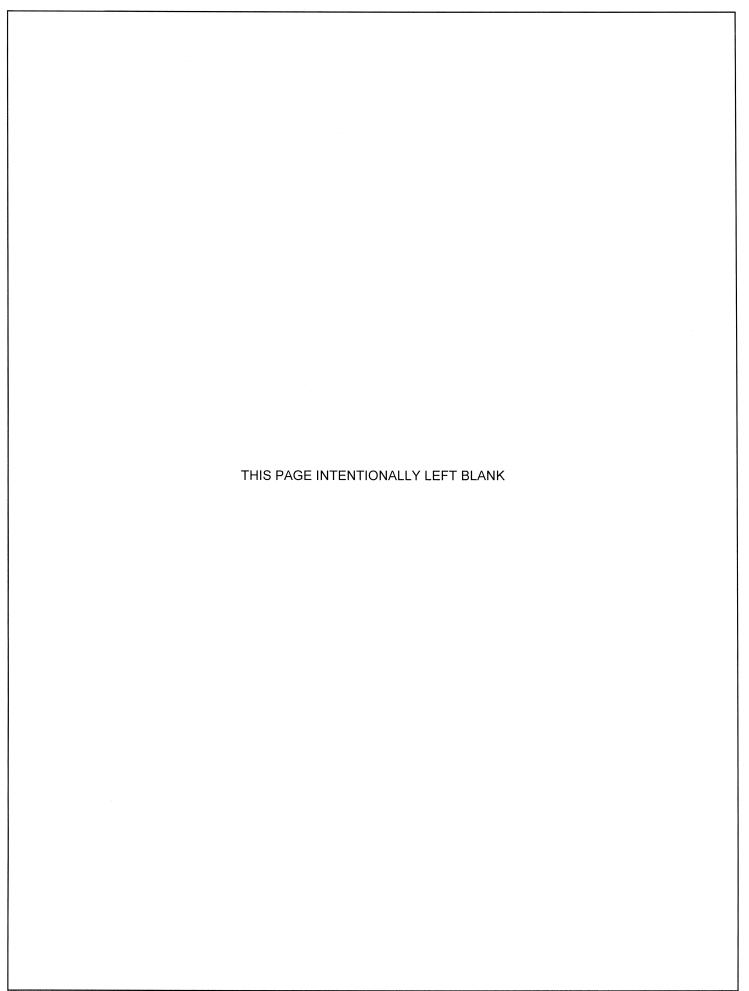
Review existing commissions to ensure community needs are being met.

Schedule special meetings as necessary to discuss major issues of concern.

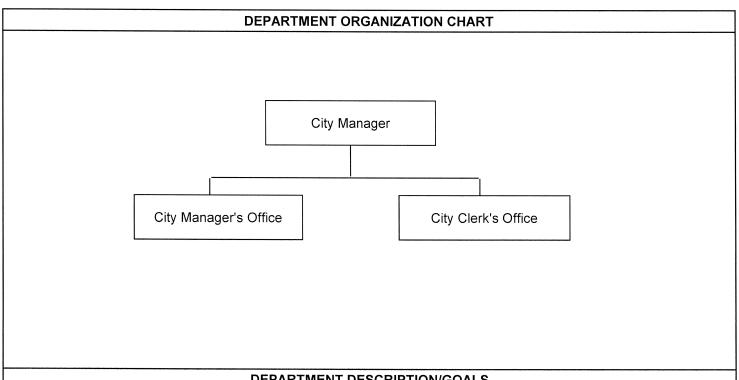
Listen and respond to concerns expressed by the community.

Actively protect local revenue resources.

PRO	PROGRAM PERFORMANCE MEASURES						
Performance/ <u>Workload Measures</u>	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>			
City Council meetings	23	21	28	22			
Agenda items considered	292	400	248	300			
Advisory positions held	28	28	28	28			
Commission and committee appointments	35	35	35	35			
City Commissions and committees	14	14	14	14			



DEPARTMENT: City Manager



### DEPARTMENT DESCRIPTION/GOALS

The City Manager's Office provides professional leadership in the management of the City and is responsible for the coordination of all municipal programs and the executive supervision of all City departments and agencies. The City Manager assists the City Council in formulating policies and responds to City Council issues and concerns, either directly or through various City staff members, to recommend options or potential solutions.

In addition to managing the administrative functions of the City, the City Manager ensures the effective coordination and implementation of public policies, programs and initiatives by utilizing the talents of seven City departments. The City Manager's Office includes the functions of the City Clerk, Economic Development and Public Information.

The City Clerk's Office is responsible for accurately recording and preserving the actions of the City Council, Public Financing Authority, Successor Agency, Housing Authority and Oversight Board, and providing information and support to the City Council, City staff and the public in a timely, courteous and fiscally responsible manner. The City Clerk administers all elections in accordance with statutory requirements.

#### Goals

Manage the City's resources and implement the Council-adopted strategies for balancing the General Fund Budget in Fiscal Year 2017-18

Research and present various funding alternatives for maintenance and rehabilitation of the City's infrastructure, particularly in the area of streets and transportation.

Promote development and actively solicit retail and industrial tenants to strengthen the City's economic base

Review legislation for potential impact on the City and assist the City Council in their participation with regional, state and federal policy bodies.

Manage records requests through website postings to create more efficiency and transparency for the public.

**DEPARTMENT:** City Manager

	DEPA	RTMENT SUMM	ARY	·	DEPARTMENT SUMMARY						
		2015-16	2016-17	2016-17	2017-18						
		<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>						
Regular Employees Nonregular Hours		7.0	7.5	6.5	6.5						
Salaries & Benefits		\$927,773	\$1,010,083	\$952,656	\$978,976						
Maintenance & Support Capital Outlay		448,492 23,592	470,347	507,282	346,270						
Subtotal Less Allocations	- -	1,399,857	1,480,430	1,459,938	1,325,246						
	-		<u> </u>	04 450 000	Φ4 00E 04						
Total Operating Budget	DEPART	\$1,399,857 MENT FUND ANA	\$1,480,430 ALYSIS	\$1,459,938	\$1,325 <u>,24</u> 1						
Total Operating Budget	DEPART			\$1,459,938	\$1,325,24						
	DEPART			2016-17	\$1,325,246 2017-18						
	DEPART	MENT FUND AN	ALYSIS								
Fund No. and Title	DEPART	WENT FUND ANA 2015-16 Actual \$1,150,202	2016-17 Adopted \$1,281,146	2016-17 Projected \$1,260,654	2017-18 <u>Adopted</u> \$1,116,83						
Fund No. and Title  10 - General 23 - Sanitation	DEPART	2015-16 Actual \$1,150,202 14,249	2016-17 Adopted \$1,281,146 28,996	2016-17 Projected \$1,260,654 28,996	2017-18 Adopted \$1,116,83 29,95						
Fund No. and Title 10 - General 23 - Sanitation 44 - Water	DEPART	2015-16 Actual \$1,150,202 14,249 67,392	2016-17 Adopted \$1,281,146 28,996 73,612	2016-17 Projected \$1,260,654 28,996 73,612	2017-18 <u>Adopted</u> \$1,116,83 29,95 78,01						
Fund No. and Title  10 - General  23 - Sanitation  44 - Water  47 - Sewer Enterprise	DEPART	2015-16 Actual \$1,150,202 14,249 67,392 35,976	2016-17 Adopted \$1,281,146 28,996 73,612 38,853	2016-17 Projected \$1,260,654 28,996 73,612 38,853	2017-18 <u>Adopted</u> \$1,116,83 29,95 78,01 40,54						
Fund No. and Title  10 - General  23 - Sanitation  14 - Water  17 - Sewer Enterprise  74 - Capital Projects	DEPART	2015-16 Actual  \$1,150,202 14,249 67,392 35,976 60,000	2016-17 Adopted \$1,281,146 28,996 73,612 38,853 0	2016-17 <u>Projected</u> \$1,260,654 28,996 73,612 38,853 0	2017-18 <u>Adopted</u> \$1,116,83 29,95 78,01 40,54						
Fund No. and Title  10 - General  23 - Sanitation  44 - Water	DEPART	2015-16 Actual \$1,150,202 14,249 67,392 35,976	2016-17 Adopted \$1,281,146 28,996 73,612 38,853	2016-17 Projected \$1,260,654 28,996 73,612 38,853	2017-18 <u>Adopted</u> \$1,116,83 29,95 78,01						

**DEPARTMENT:** City Manager

DEPARTMENT I	PERSONNEL SUMMARY							
Position Classification	2015-16 <u>Budgeted</u>	2016-17 Budgeted	2017-18 <u>Budgeted</u>					
	Regular Employees - Full-Time Equivalent Positions							
City Manager Assistant to the City Manager/	1.0	1.0	1.0					
Economic Development Manager	1.0	1.0	1.0					
City Clerk/Clerk Services Manager	1.0	1.0	1.0					
Public Information Coordinator	1.0	1.0	1.0					
Assistant City Clerk	1.0	1.0	1.0					
Executive Assistant	1.0	1.0	1.0					
Deputy City Clerk	0.5	0.5	0.5					
Clerical Assistant III	0.5	1.0	0.0					
Total Regular Employees	7.0	7.5	6.5					
	Nonregular Employees - Hours							
Total Nonregular Hours	0	0	0					

DEPARTMENT: City Manager PROGRAM: 2121 City Manager

#### PROGRAM DESCRIPTION/GOALS

The City Manager's Office provides policy direction for fiscal planning; intergovernmental relations in responding to state, federal, and regional issues with local impacts; and for communications - both internal and with the community at large. The City Manager serves as the administrative head of the City government and is responsible for executing the policies and directives of the City Council. In addition, the City Manager provides leadership to the City's executive managers and the organization as a whole in meeting the needs of the community and coordinating the provision of a wide range of municipal services.

	PROGRAM SUMMARY					
	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>		
Regular Employees Nonregular Hours	4.5	5.0	4.0	4.0		
Salaries & Benefits Maintenance & Support Capital Outlay	\$660,652 253,323	\$741,291 265,497	\$678,688 276,526	\$684,100 237,274		
Subtotal Less Allocations	913,975	1,006,788	955,214	921,374		
Total Operating Budget	\$913,975	\$1,006,788	\$955,214	\$921,374		

PROGRAM REVENUES						
	2015-16	2016-17	2016-17	2017-18		
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>		
General Fund	\$678,353	\$821,958	\$805,679	\$728,639		
Sanitation Fund	14,249	28,996	27,053	29,951		
Water Fund	53,359	59,158	31,744	62,343		
Sewer Fund	35,976	38,853	35,492	40,541		
Capital Projects	60,000	0	0	0		
Successor Agency	72,038	57,823	55,246	59,900		
Total	\$913,975	\$1,006,788	\$955,214	\$921,374		

DEPARTMENT: City Manager PROGRAM: 2121 City Manager

#### **PROGRAM OBJECTIVES**

Provide the City Council with frequent financial status reports for the fiscal year as well as updates to the five-year financial model.

Review all executive management performance plans semi-annually to assure that departments achieve a minimum of 80 percent of all performance objectives.

Work effectively with community organizations, local businesses, City employees, and other governmental agencies to implement City projects, services, and programs.

Organize and administer the City's economic development program.

Review all City Council agenda items to ensure professional and accurate presentation of recommendations for City Council consideration.

Continue efforts to ensure City is managed in a cost-effective manner.

Monitor state and federal legislative activities, and in accordance with City Council direction, communicate the City's position to appropriate federal and state representatives.

Lead the oversight of the Fullerton Successor Agency and continue to address the impacts of the dissolution of the former Redevelopment Agency.

Respond to citizen and media inquiries and requests for information within 24 hours.

Provide media response support during police and fire emergencies.

PROGRAM PERFORMANCE MEASURES				
Performance/ <u>Workload Measures</u>	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Press releases written	400	350	350	350
Newsletters published	4	4	4	4
Film permits issued	65	25	65	65

DEPARTMENT: City Manager PROGRAM: 2125 City Clerk

#### PROGRAM DESCRIPTION

This City Clerk's Office oversees compliance with open government and elections statutes including the Brown Act, the California Public Records Act, the Political Reform Act, Fair Political Practices Commission regulations, Conflict of Interest Codes, The Maddy Act, Election Laws, Ethics Laws, the Tort Claims Act and state and federal election laws. The City Clerk, as the City's Elections Official, conducts all regular and special municipal elections and processes any local referendum, initiative or recall petitions submitted by the public. The City Clerk also serves as the City's Filing Official for campaign finance filings and Statement of Economic Interest Filings.

This program prepares City Council / Successor Agency Agenda packets and meeting minutes, administers the Citywide Records Management Program including processing public records requests, maintains the City's legislative history, maintains the Fullerton Municipal Code, ensures timely mailing and publication of legal notices, receives claims and other legal service, collects massage insurance certificates, provides notarial services, manages committee and commission recruitment, maintains regional advisory body appointments list, manages fireworks sales lottery, coordinates City's legislative advocacy program, accepts bids, maintains City vehicle registrations and coordinates ethics and harassment prevention training for City Council and commission and committee members.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	2.5	2.5	2.5	2.5
Salaries & Benefits Maintenance & Support	\$267,121 195,169	\$268,792 204,850	\$273,968 230,756	\$294,876 108,996
Capital Outlay Subtotal	23,592 485,882	<u>0</u> 473,642	<u> </u>	403,872
Less Allocations Total Operating Budget	\$485,882	\$473,642	\$504,724	\$403,872

PROGRAM REVENUES				
Revenue Source	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	Projected	<u>Adopted</u>
General Fund	\$471,848	\$459,188	\$490,270	\$388,200
Water Fund	14,033	14,454	14,454	15,672
Total	\$485,882	\$473,642	\$504,724	\$403,872

DEPARTMENT: City Manager PROGRAM: 2125 City Clerk

#### **PROGRAM OBJECTIVES**

Image all agreements and have available electronically.

Have agenda packets available online 72 hours prior to meeting (24 hours if special meeting).

Conduct biennial conflict of interest code review for designated positions.

Review and update the Records Retention Schedule.

Upgrade City's document imagining system to CA trustworthy standards.

Complete accurate minutes within seven working days from date of meeting.

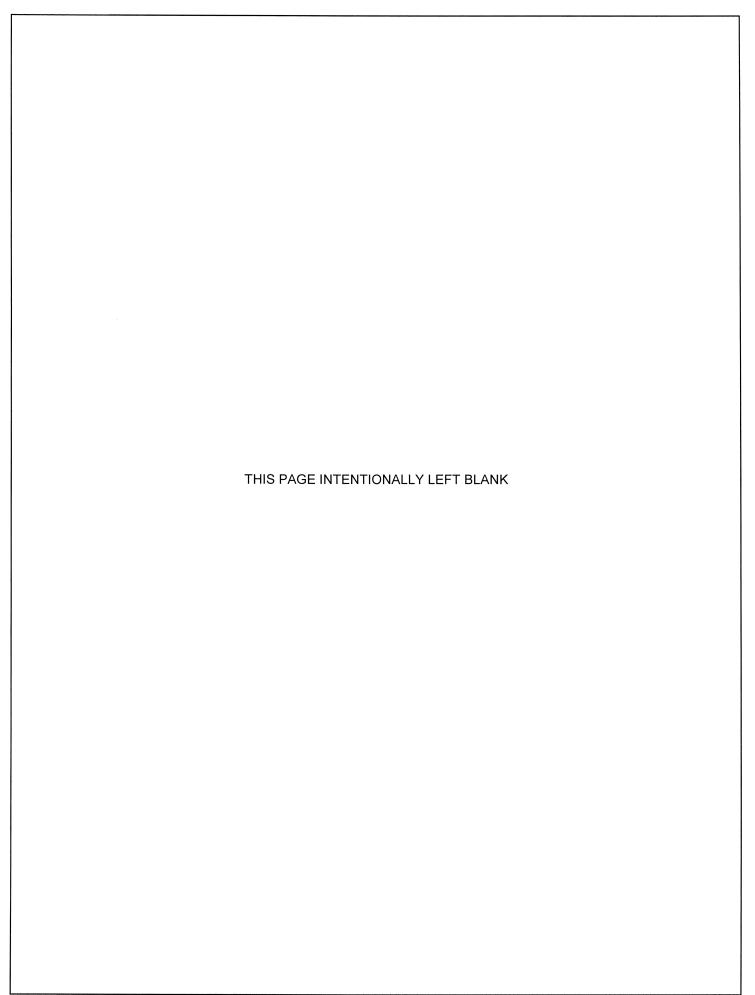
Publish/mail/post public hearing notices within statutory time limits.

Oversee the filing of Statements of Economic Interests and Campaign Statements in accordance with the Political Reform Act.

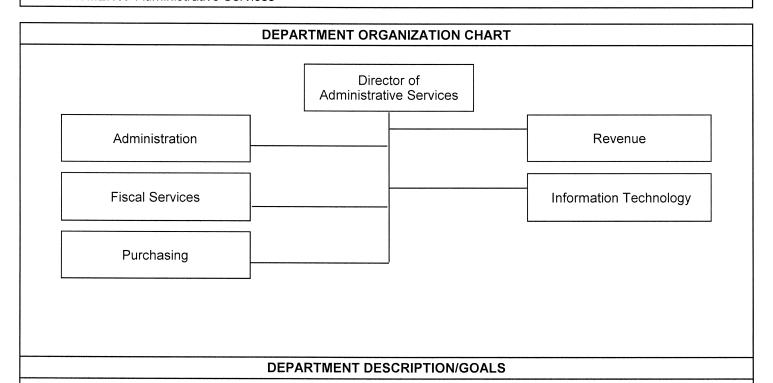
Oversee AB 1234 ethics training requirements.

PROGRAM PE	RFORMANCE ME	ASURES
	2015-16	2016-1

2015-16	2016-17	2016-17	2017-18
<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
230	210	250	250
292	400	248	300
23	21	28	22
231	210	266	250
11	20	16	20
72	80	79	80
54	20	82	60
10,236	10,000	9,780	10,000
14	15	12	15
231	235	277	250
0	1	1	0
15	20	16	20
59	50	53	50
63	75	95	100
19	30	43	30
8	10	17	20
1,377	1,000	972	1,000
15,229	10,000	9,089	10,000
	Actual  230 292 23 231 11 72 54 10,236 14  231 0 15 59 63 19 8 1,377	Actual         Adopted           230         210           292         400           23         21           231         210           11         20           72         80           54         20           10,236         10,000           14         15           231         235           0         1           15         20           59         50           63         75           19         30           8         10           1,377         1,000	Actual         Adopted         Projected           230         210         250           292         400         248           23         21         28           231         210         266           11         20         16           72         80         79           54         20         82           10,236         10,000         9,780           14         15         12           231         235         277           0         1         1           15         20         16           59         50         53           63         75         95           19         30         43           8         10         17           1,377         1,000         972



**DEPARTMENT:** Administrative Services



The Administrative Services Department develops and monitors fiscal policies and procedures that ensure a financially strong, transparent, and effective city government that maintains the financial integrity of the City. The department provides fiscal support to all City Departments and programs and ensures that the fiscal affairs of the City are effectively managed in accordance with generally accepted accounting principles and appropriate internal controls to safeguard City assets. The primary activities of the department include budget administration, accounting and financial reporting, Water Utility billing and collections, business registration, purchasing, and investment of City funds. The department is also responsible for administration of many City contracts, including computer services and refuse collection.

#### Goals

Maintain a high level of customer service to the public and City departments.

Administer and collect the full amount of revenues due the City, including utility payments, business and general tax revenues, and a variety of departmental fees.

Invest the City's portfolio consistent with the Investment Policy, focusing on safety and liquidity.

Produce financial reports for use by the City Council, City Manager, and City departments.

Provide timely and effective support services for City departments, such as payroll, accounts payable, accounts receivable, cashiering, utility billing, purchasing, and Information Technology support.

Prepare in a timely manner the quarterly Treasurer's Report, annual operating budget and Comprehensive Annual Financial Report (CAFR).

Incorporate proven technologies and changes in procedures into the department's operations to enhance customer service, increase efficiency and productivity, and reduce costs.

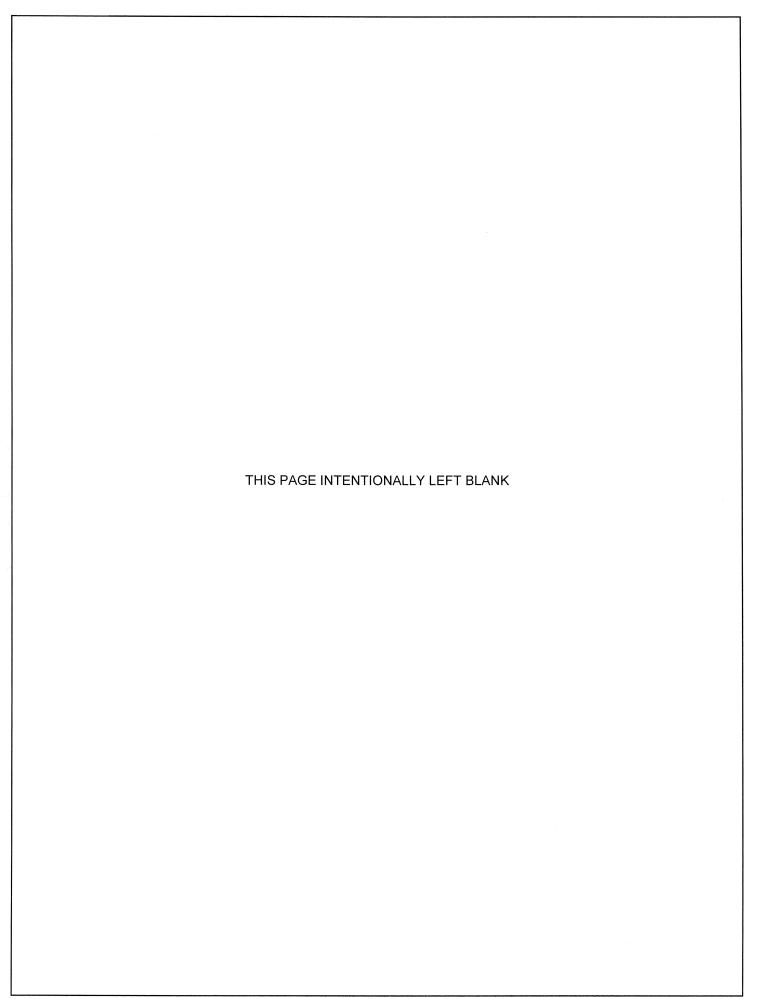
**DEPARTMENT:** Administrative Services

	DEPARTMENT SUMM	ARY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	33.0	33.0	33.0	33.0
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget*	\$3,095,335 14,546,004 413,778 18,055,117 (3,847,314) \$14,207,803	\$3,697,565 14,057,107 180,000 17,934,672 (3,193,129) \$14,741,543	\$3,365,391 14,273,984 102,488 17,741,863 (3,793,623) \$13,948,240	\$3,603,602 14,069,125 169,000 17,841,727 (3,267,556) \$14,574,171
	DEPARTMENT FUND AN	IALYSIS		
Fund No. and Title  10 - General* 23 - Sanitation* 32 - Grants 44 - Water 46 - Refuse Collection 47 - Sewer 58 - Debt Service Reserve 66 - Group Insurance 68 - Information Technology 89 - Successor Agency Subtotal	2015-16 <u>Actual</u> \$2,612,852 58,668 0 1,315,403 10,169,489 37,852 228,141 30,449 3,504,061 98,201 18,055,116	2016-17 <u>Adopted</u> \$2,345,368 50,143 25,625 1,393,749 10,538,000 41,664 228,141 33,916 3,159,213 118,852 17,934,671	2016-17 <u>Projected</u> \$2,438,865 55,066 8,297 1,250,784 10,370,328 39,183 228,141 29,652 3,157,558 140,686 17,718,560	2017-18 <u>Adopted</u> \$2,194,485 49,461 0 1,383,602 10,762,000 41,864 19,012 30,388 3,237,168 123,747 17,841,727
Less Allocations:	10,030,110	17,934,071	17,7 10,500	17,041,727
66 - Group Insurance 68 - Information Technology	(30,449) (3,816,864)	(33,916) (3,159,212)	(29,652) (3,740,668)	(30,388) (3,237,168)
Total*	\$14,207,803	\$14,741,543	\$13,948,240	\$14,574,171

<sup>\*</sup> Includes General Government program

**DEPARTMENT:** Administrative Services

DEPARTMENT PERSONNEL SUMMARY					
Position Classification	2015-16 <u>Budgeted</u>	2016-17 Budgeted	2017-18 Budgeted		
	Regular Employee	s - Full-Time Equ	ivalent Positions		
Director of Administrative Services	1.0	1.0	1.0		
Information Technology Manager	1.0	1.0	1.0		
Revenue Manager	1.0	1.0	1.0		
Fiscal Services Manager	1.0	1.0	1.0		
IS Project/Programmer Manager	1.0	1.0	1.0		
Purchasing Manager	1.0	1.0	1.0		
Accounting Supervisor	1.0	1.0	1.0		
Geographic Information Systems Specialist	1.0	1.0	1.0		
Network Specialist	1.0	1.0	1.0		
Webmaster	1.0	1.0	1.0		
Utility Services Supervisor	1.0	1.0	1.0		
Accountant II	3.0	3.0	3.0		
Lead Customer Service Representative -					
Uitlity Services	1.0	1.0	1.0		
Revenue Specialist	1.0	1.0	1.0		
Payroll Technician	2.0	2.0	2.0		
Information Systems Assistant	1.0	1.0	1.0		
Utility Systems Specialist	1.0	1.0	1.0		
Account Clerk II	6.0	6.0	6.0		
Customer Service Representative	7.0	7.0	7.0		
Total Regular Employees	33.0	33.0	33.0		
	Nonre	gular Employees	- Hours		
Total Nonregular Hours	0	0	0		



DEPARTMENT: Administrative Services PROGRAM: 2161 Administration

#### PROGRAM DESCRIPTION/GOALS

The Administration Program is responsible for management of the department's divisions and coordination with other City departments. It establishes policies and procedures for the overall direction of the department and provides administrative support for the various programs.

#### Goals

Ensure the safety and security of the City's assets.

Administer investments in a sound, prudent and efficient manner consistent with the City's Investment Policy.

Monitor CalPERS pension costs and incorporate the fiscal impact in the Budget and financial forecast.

#### **PROGRAM OBJECTIVES**

Provide accurate and timely financial reports to the City Council.

Invest City funds in accordance with state laws and City of Fullerton Investment Policy.

Provide departments with innovative solutions to improve departmental efficiencies, reduce costs and provide better service.

Improve department effectiveness through increased communication and transparency.

	PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>	
Regular Employees Nonregular Hours	1.0	1.0	1.0	1.0	
Salaries & Benefits Maintenance & Support Capital Outlay	\$199,890 28,763	\$200,611 32,817	\$212,821 18,974	\$208,966 30,183	
Subtotal Less Allocations	228,653	233,428	231,795	239,149	
Total Operating Budget	\$228,653	\$233,428	\$231,795	\$239,149	
	PROGRAM REVENU	ES			
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>	
General Fund Water Fund	\$206,721 22,204	\$211,138 22,290	\$208,491 23,304	\$215,103 24,046	
Total	\$228,925	\$233,428	\$231,795	\$239,149	

DEPARTMENT: Administrative Services PROGRAM: Fiscal Services

#### PROGRAM DESCRIPTION/GOALS

The Fiscal Services division is responsible for maintaining a system of internal controls that safeguard the City's assets and provides financial management and reporting, budgeting, payroll, accounts payable, accounts receivable, and accounting services for the City in accordance with generally accepted accounting principles, as well as state and federal statues and City policies.

#### Goals

Provide excellent service to both our internal and external customers with the highest degree of reliability and timeliness.

Monitor and implement new Governmental Accounting Standards Board (GASB) pronouncements in a timely manner.

Implement the ePayables program and continue to market this payment option to vendors in order to increase efficiency, reduce mail costs, generate revenue, and reduce fraud exposure.

Continue to update Employee Online, the intranet, and online timecard system with payroll information, procedures, and forms.

Continue to apply for and receive the GFOA Certificate of Achievement for Excellence in Financial Reporting award.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	12.0	12.0	12.0	12.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$1,040,592 467,871	\$1,107,983 502,263	\$1,062,793 476,697	\$1,087,236 271,916
Subtotal	1,508,463	1,610,246	1,539,490	1,359,152
Less Allocations	(30,449)	(33,916)	(29,652)	(30,388)
Total Operating Budget	\$1,478,014	\$1,576,330	\$1,509,838	\$1,328,764
	PROGRAM REVENUI	ES		
Revenue Source	2015-16 Actual	2016-17 Adopted	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Police Alarm Permits General Fund	\$57,020 053,770	\$70,000	\$70,000 071,431	\$70,000
Debt Service Fund	953,779 228,141	1,043,751 228,142	971,431 228,141	1,001,805 19,012
Sanitation Fund	37,018	40,234	37,419	39,764
Water Fund	126,211	128,969	126,288	131,170
Sewer Fund	29,540	31,755	30,004	32,167
Successor Agency	46,305	33,479	46,555	34,846

DEPARTMENT: Administrative Services PROGRAM: 2163 Fiscal Services

#### **PROGRAM OBJECTIVES**

Coordinate all financial audits including the annual audit, Single Audit, Gas Tax Audit, AQMD Audit, and various State and local grant audits.

In conjunction with the annual audit, prepare the Comprehensive Annual Financial Report (CAFR) in accordance with the GFOA award program guidelines for excellence by December 31st.

Complete State Controller's Reports, Street Report and other federal, state, and county reports within applicable deadlines.

Complete month-end closings and bank reconciliations in a timely manner.

Prepare and implement the City's one-year budget.

Ensure all employee and vendor payments are processed on time, accurately, and in compliance with City, State, and Federal requirements.

Process biweekly payroll for over 800 employees.

Issue W-2s, process open enrollment changes and calculate annual leave conversions by January 31st each year.

Ensure all biweekly, quarterly, and annual tax remittances and report filings are completed accurately and timely.

Administer the City's billed receivables and maintain the collection of delinquent accounts.

PROGRAM PERFORMANCE MEASURES					
Performance/	2015-16	2016-17	2016-17	2017-18	
Workload Measures	<u>Actual</u>	Adopted	<u>Projected</u>	Adopted	
Payroll Checks Issued	588	530	500	510	
Payroll Direct Deposits Issued	19,409	20,000	19,805	19,900	
W-2s Issued	919	980	950	980	
General Checks Issued	6,997	7,500	7,200	7,500	
General Direct Deposits Issued	2,920	3,500	3,225	3,500	
Library Checks Issued	178	180	150	180	
Library Direct Deposits Issued	32	40	35	40	
Invoices Billed	14,579	14,500	14,126	14,500	
Amount Billed	\$34,879,193	\$5,000,000	\$70,730,143	\$5,000,000	
Amount sent to collection agencies		, ,	, , , , ,	, , , , , , , , , , , , , , , , , , , ,	
as a % of amount billed	0.2%	0.5%	0.1%	0.5%	
New Police Alarm Permits Issued	434	425	408	425	
Total Police Alarm Permits	5,420	5,600	5,548	5,600	
False Alarms Billed	1,050	1,000	573	1,000	

DEPARTMENT: Administrative Services PROGRAM: 2164 Purchasing

#### PROGRAM DESCRIPTION/GOALS

The Purchasing Program provides a wide range of services that support the operating needs of the various City departments, including contracting for supplies, equipment, and services at competitive costs. Scope of responsibilities include ensuring that procurements comply with federal, state and local laws and regulations pertaining to public purchasing. This division is also responsible for processing the daily mail and the disposition of City surplus property. Purchasing also works closely with Risk Management to obtain the necessary insurance for jobs and projects conducted on City property.

#### Goals

Provide efficient and effective procurement of quality supplies, equipment, and services for the City's departments at competitive prices.

Enhance customer service and increase efficiency by integrating current technology with updated procedures.

Join other public agencies in cooperative procurement programs to reduce costs whenever possible.

Process orders in a timely manner while ensuring compliance with the City's Purchasing Policies as well as other federal, state and local laws and regulations.

	PROGRAM SUMMA	RY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	2.0	2.0	2.0	2.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$182,563 30,010	\$207,241 26,229	\$192,848 19,230	\$187,342 33,050
Subtotal Less Allocations	212,573	233,470	212,078	220,392
Total Operating Budget	\$212,573	\$233,470	\$212,078	\$220,392
	PROGRAM REVENU	ES		
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
General Fund Sanitation Fund Water Fund Sewer Fund	\$181,538 8,248 14,476 8,311	\$193,834 9,909 19,818 9,909	\$177,957 9,179 15,763 9,179	\$181,602 9,697 19,396 9,697
Total	\$212,573	\$233,470	\$212,078	\$220,392

DEPARTMENT: Administrative Services PROGRAM: 2164 Purchasing

#### **PROGRAM OBJECTIVES**

Provide courteous and professional customer service to operating departments.

Maintain current goal of five-day turnaround time or less on purchase requisitions and purchase orders 90 percent of the time. Process includes compliance with the City's Purchasing Policy and other applicable laws and regulations.

Negotiate early payment discounts and assist Accounts Payable in obtaining discounts.

Manage the Cal Card program and provide monthly reconciliations to Accounting.

Provide oversight of the contracts for the City. Contracts are managed by the departments.

Explore additional contracts to provide online ordering from approved vendors.

Ensure daily mail is sorted and posted in a timely manner.

Ongoing auditing and refinement of the procurement practices of the City to assure all purchases follow best practices in accordance with all federal, state and local laws and regulations.

Enhance online capabilities to ensure improved customer service to all vendors and bidders.

Pursue available cooperative procurement opportunities through GPOs (Group Purchasing Organizations) and/or other government agencies.

Purchase environmentally preferred products that protect the environment whenever possible.

PROGRAM PERFORMANCE MEASURES					
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>	
Purchase Requisitions	2,036	2,500	2,122	2,100	
Written Purchase Orders	1,031	1,100	1,085	1,100	
Contract Purchase Orders	202	200	198	200	
Verbal Purchase Orders	169	300	186	200	
Cal Card Purchases	\$687,696	\$550,000	\$817,522	\$820,000	

**DEPARTMENT:** Administrative Services **PROGRAM:** 2165 Revenue & 2168 Refuse Collection

#### PROGRAM DESCRIPTION/GOALS

The Revenue Division serves as the City's treasury and is responsible for the receipt, custody and recordation of all City revenues. The Division consists of two sections: Revenue Management and Utility Services.

The Revenue Management section is responsible for the administration of the business registration program, transient occupancy and oil extraction taxes, lease payments, franchise fees, the refuse collection contract and other revenue producing contracts. Division staff also manages the SB 90 claim reimbursement program.

The Utility Services section is responsible for the billing and collection of citywide utility services accounts including water, residential trash and sewer fees. Division staff provides customer service for the public and centralized cashiering services for all City departments. This division is also responsible for billing and collecting paramedic subscription fees and processing City donations collected through utility billing.

#### Goals

Direct and review procedures to ensure revenue is handled properly and deposited timely. Administer the City's franchise agreements to maximize revenue and ensure compliance with City ordinances. Continue outreach strategies to ensure business registration compliance. Assist City Treasurer with overseeing City investments.

Provide timely utility billing of the City's customers. Oversee the City's state-mandated (SB 90) cost reimbursement program to secure full compensation and timely reporting. Promote and provide positive customer service relations with utility customers and the general public.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	12.0	12.0	12.0	12.0
Salaries & Benefits	\$884,298	\$1,032,349	\$939,459	\$1,004,324
Maintenance & Support** Capital Outlay	10,822,409	11,243,716	10,954,793	11,425,270
Subtotal Less Allocations	11,706,707	12,276,065	11,894,252	12,429,594
Total Operating Budget	\$11,706,707	\$12,276,065	\$11,894,252	\$12,429,594
	PROGRAM REVEN	UES		
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Business License Review	6,935	7,500	7,500	7,500
Parking Permits	6,318	-	7,200	-
General Fund	319,558	396,895	321,368	362,203
Grants	-	25,625	8,297	
Water Fund	1,152,512	1,222,672	1,085,429	1,208,990
Refuse Collection & Disposal	10,169,489	10,563,625	10,370,327	10,762,000
Successor Agency	51,896	85,373	94,131	88,901
Total	\$11,706,708	\$12,301,690	\$11,894,252	\$12,429,594

**DEPARTMENT:** Administrative Services **PROGRAM:** 2165 Revenue & 2168 Refuse Collection

#### **PROGRAM OBJECTIVES**

#### **REVENUE**

Collect and process all tax filings (business, transient occupancy, oil extraction) and manage revenue contracts (franchise agreements, rents, etc.) as scheduled and use appropriate follow-up methods on any late filings.

Assist the City Treasurer with overseeing the City's investments to ensure consistency with the City's Investment Policy. Evaluate cash flow on a daily basis to ensure sufficient liquidity to meet current and future operating needs.

Coordinate SB 90 activities with all departments to ensure timely filing of state-mandated cost reimbursement claims.

Administer contract for recycling and solid waste handling services with MG Disposal. Work closely with MG Disposal to amend contract and include new legislative requirements including commercial organics recycling.

Business Registration Discovery and Audit - Continue to oversee consultant discovery and audit services to discover unregistered business and audit registered businesses' conformance with reporting requirements, bring delinquent businesses into compliance and identify businesses that have shut down so their accounts can be closed resulting in increased revenue and updated accounts.

#### **UTILITY SERVICES**

Bill utility services customers in accordance with the billing schedule and compliance with the City's Water Rates, Rules and Regulations.

Respond to all water customer service phone inquiries in a timely manner.

Prepare all City funds for deposit within 24 hours of receipt.

Obtain scope of work and technical requirements to evaluate implementation and installation of an Interactive Voice Response system to contact utility customers regarding delinquent bills and pending shut-off status, and to allow customers to make automated payments over the phone.

Continue billing for residential paramedic subscription program for the Fire Department.

Continue processing donations to city through utilities billing.

Paramedic payments (residential)

Customers served at city hall

Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Business applications processed	1,620	1,450	1,685	1,720
Business renewals processed	9,526	7,700	9,935	10,430
Utility payments processed	196,053	195,000	199,800	196,000

10,710

23.377

13,500

24.000

11,450

21.700

11,000

22,000

PROGRAM PERFORMANCE MEASURES

**DEPARTMENT:** Administrative Services **PROGRAM:** 2166 Information Technology

#### PROGRAM DESCRIPTION/GOALS

The Information Technology Division is responsible for the administration and operation of the City's management information systems and resources. This Division oversees the day-to-day operations of the City's computer center, maintenance and support of software applications, training and support of personal computers, central computer and network server maintenance, and planning for future system/software resource requirements in the City.

IT staff provide support for all major software on the City's network and support of certain specialized personal computer (PC) applications and the Library system. Major applications on the City's computers include police records and dispatching; financial and payroll systems; city paramedic, water, and refuse billing; purchasing; Engineering and Planning permits; business registration; document imaging; computer aided design (CAD); and the Geographic Information System (GIS). The computer center and Help Desk are currently staffed from 7:00 a.m. to 5:30 p.m.

The Division is planning to continue to implement upgrades to the City's network system in 2017-18, including updating the city-wide permitting system, records management system for Fire, computerized maintenance management system and locating a disaster recovery site at Public Works.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	6.0	6.0	6.0	6.0
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$581,731 2,486,620 413,778 3,482,129 (3,794,933) (\$312,804)	\$727,056 2,229,832 180,000 3,136,888 (3,136,888) \$0	\$694,112 2,360,958 102,488 3,157,558 (3,740,667) (\$583,109)	\$779,462 2,288,706 169,000 3,237,168 (3,237,168) \$0
	PROGRAM REVENU	ES		
Revenue Source	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
IT Support Fees Costs Allocated to Various Departments	\$3,482,129 (3,794,933)	\$3,136,888 (3,136,888)	\$3,157,558 (3,740,667)	\$3,237,168 (3,237,168)
Total	(\$312,804)	\$0	(\$583,109)	\$0

DEPARTMENT: Administrative Services PROGRAM: 2166 Information Technology

#### **PROGRAM OBJECTIVES**

#### Upgrade City-wide Permitting System

The vendor of our City's existing system which has been utilized by the City since 2003, has not kept the software up to industry standards and it no longer encapsulates the needs of either the city or it residents. The existing system will be replaced with an up to date system that will meet the needs of the city and its residents. IT staff will modify custom reports and programs that interface with the permitting software.

#### Disaster Recovery site at Public Works

In case of a major disaster and City Hall is not accessible, critical systems data will be available at Public Works. This will allow IT to recover data faster if a disaster occurs and there is limited access to City Hall. IT will locate multiple servers at Public Works to store the data. Currently, we send the data off-site with Iron Mountain who is our current vendor for data and document storage.

# Upgrade Fire Department Records Management System (RMS)

The vendor for the current RMS system which has been utilized by the Fire Department since 2007 has not kept the software up to date. The software will only be supported for one more year. Also, users cannot access the software while on 911 calls. This software will be replaced with a cloud based solution with the ability for the FIRE personnel to access the software from any location.

# <u>Upgrade Computerized Maintenance Management System (CMMS)</u>

This system was purchased in 2008 but it has reached its shelf life. This CMMS system will no longer be supported after this year. This system is a critical system for Public Works in order for them to manage their day-to-day operations for work requests for internal and external customers. IT will assist with migration from the old system to the new CMMS software.

PROGRAM PERFORMANCE MEASURES					
Performance/	2015-16	2016-17	2016-17	2017-18	
Workload Measures	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Proposed</u>	
Help Desk requests Application maintained Network users supported PC's/servers maintained Mobile data access devices supported Printers supported/serviced	1,900	2,960	3,980	4,100	
	140	140	140	150	
	850	825	1,033	1,000	
	690	690	177	185	
	115	115	195	210	
	220	220	225	225	

DEPARTMENT: Administrative Services PROGRAM: General Government

### PROGRAM DESCRIPTION/GOALS

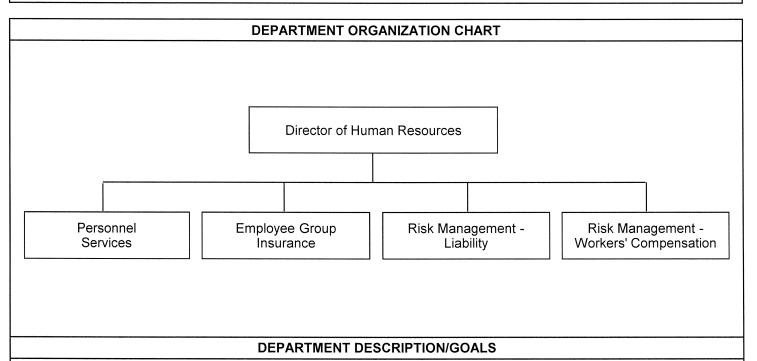
The General Government program accounts for costs that are general in nature and do not pertain to any one department.

The amount in salaries and benefits reflects the estimated accrued leave payouts to retiring employees.

Other expenses vary from year to year, including citywide postage for mailings; write-offs for uncollectible accounts and payments for non-tort claim settlements.

PROGRAM SUMMARY					
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>	
Regular Employees Nonregular Hours	0.0	0.0	0.0	0.0	
Salaries & Benefits Maintenance & Support Capital Outlay	\$184,057 710,331	\$400,000 22,250	\$240,054 443,331	\$336,272 20,000	
Subtotal Less Allocations	894,388	422,250	683,385	356,272	
Total Operating Budget	\$894,388	\$422,250	\$683,385	\$356,272	
	PROGRAM REVENU	ES			
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>	
General Fund Sanitation Fund	\$880,986 13,402	\$422,250	\$674,917 8,468	\$356,272	
Total	\$894,388	\$422,250	\$683,385	\$356,272	

DEPARTMENT: Human Resources



The Human Resources Department provides a wide range of services to the organization and its employees in the areas of personnel services, labor relations, benefits administration, workers' compensation, tort liability, and property/casualty insurance. The department strives to support the missions of the other City departments and to serve the needs of the City's diverse workforce. Fullerton has approximately 710 full-time equivalent positions in a variety of fields, many of which have unique personnel needs. The majority of City employees are represented by one of seven bargaining units recognized under state law. The City's personnel system is merit based and is conducted in accordance with federal, state, and local laws which govern the relationship between the City and its employees.

The Human Resources Department operates four divisions, serving both internal and external customers:

- Personnel Services, responsible for recruitment, classification, pay, and labor relations.
- Liability, responsible for the self-insured liability claims program and the property/casualty insurance program.
- Group Insurance, responsible for employee benefit programs.
- Workers' Compensation, responsible for the self-insured workers' compensation program.

#### Goals

The mission of the Human Resources Department is to operate effective and efficient personnel and risk management systems consistent with current law and professional practices, administered in a fair and equitable manner, and to provide superior customer service to employees, departments, potential employees, and members of the community.

**DEPARTMENT:** Human Resources

	DEPARTMENT SUMM	ARY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	8.85 0	8.85 750	8.85 0	8.85 750
Salaries & Benefits Maintenance & Support Capital Outlay	\$873,100 16,687,396 	\$1,012,448 19,645,611	\$1,004,478 15,259,560	\$1,058,112 20,446,174
Subtotal Less Allocations	17,560,496 (17,911,827)	20,658,059 (19,875,946)	16,264,038 (19,227,982)	21,504,286 (20,454,513
Total Operating Budget	(\$351,331)	\$782,113	(\$2,963,944)	\$1,049,773
	DEPARTMENT FUND AN	ALYSIS		
Fund No. and Title	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
10 - General 23 - Sanitation 44 - Water 47 - Sewer Enterprise 62 - Liability Insurance 65 - Workers' Compensation 66 - Group Insurance 89 - Successor Agency	\$932,765 8,470 28,742 5,815 4,687,015 2,847,427 9,023,701 26,561	\$723,631 \$8,878 \$29,592 \$5,918 5,252,006 3,745,510 10,878,430 14,094	\$869,973 8,878 29,590 5,918 3,511,800 2,627,795 9,183,656 26,427	\$971,185 9,907 32,076 6,486 6,056,330 3,753,800 10,644,383
Subtotal	17,560,496	20,658,059	16,264,037	21,504,286
Less Allocations: 62 - Liability Insurance 65 - Workers' Compensation 66 - Group Insurance	(4,991,030) (3,564,530) (9,356,267)	(5,252,006) (3,745,510) (10,878,430)	(5,527,006) (3,745,510) (9,955,465)	(6,056,330 (3,753,800 (10,644,383
Total Allocations	(17,911,827)	(19,875,946)	(19,227,981)	(20,454,513
Total Allocations				

**DEPARTMENT:** Human Resources

DEPARTMENT PERSONNEL SUMMARY						
Position Classification	2015-16 <u>Budgeted</u>	2016-17 Budgeted	2017-18 Budgeted			
	Regular Employees - Full-Time Equivalent Positions					
Director of Human Resources Risk Manager Human Resources Manager II Human Resources Manager I HR/Risk Management Analyst Employee Benefits Specialist Risk Management Specialist Personnel Technician Clerical Assistant III	1.00 1.00 1.00 1.00 1.00 1.00 0.85 1.00	1.00 1.00 1.00 1.00 1.00 1.00 0.85 1.00	1.00 1.00 1.00 1.00 1.00 1.00 0.85 1.00			
Total Regular Employees	<u>8.85</u>	8.85	8.85			
Nonregular Employees - Hours						
Total Nonregular Hours	0	750	750			

DEPARTMENT: Human Resources PROGRAM: 2171 Personnel Services

### PROGRAM DESCRIPTION/GOALS

This program has two major components. Personnel Services performs the functions of recruitment, testing, selection, classification, pay and retirement administration, training, and policy development. Employee Relations provides services in the areas of collective bargaining, the Employee Recognition Program, and consultation on personnel issues.

#### Goals

Operate a recruitment/retention program designed to attract high-quality applicants and meet the needs of current employees.

In accordance with Council direction, establish and maintain compensation packages which are fiscally responsible and maintain an acceptable level of competitiveness.

Provide for a fair and responsible system of personnel management to all City employees. Resolve employee grievances at the lowest possible level.

PROGRAM SUMMARY				
	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	Projected	<u>Adopted</u>
Regular Employees	4.05	4.05	4.05	4.05
Nonregular Hours	0	750	0	750
Salaries & Benefits Maintenance & Support Capital Outlay	\$475,924 1,067,248	\$545,920 861,203	\$530,924 880,182	\$558,416 1,096,130
Subtotal Less Allocations Total Operating Budget	1,543,172	1,407,123	1,411,106	1,654,546
	(597,084)	(577,126)	(577,126)	(634,892)
	\$946,088	\$829,997	\$833,980	\$1,019,654

PROGRAM REVENUES					
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>	
General Fund	\$932,765	\$723,631	\$727,616	\$971,185	
Sanitation Fund	8,470	8,878	8,878	9,907	
Water Fund	28,742	29,592	29,590	32,076	
Sewer Enterprise Fund	5,815	5,918	5,918	6,486	
Group Insurance Fund	567,381	639,104	639,104	634,892	
Costs Allocated to Various Departments	(597,084)	(577,126)	(577,126)	(634,892)	
Total	\$946,088	\$829,997	\$833,980	\$1,019,654	

DEPARTMENT: Human Resources PROGRAM: 2171 Personnel Services

### **PROGRAM OBJECTIVES**

Work with departments to coordinate Citywide emphasis on customer service.

Coordinate the negotiation process to timely achieve agreements in accordance with Council direction.

Through participation in a Task Force comprised of representatives from Administrative Services Payroll and IT Divisions and Human Resources Group Insurance and Personnel Services Divisions, review and prioritize IFAS components and capabilities awaiting data transfer or implementation and provide staff support to complete action items developed by the Task Force.

Initiate recruitments within two weeks of approved personnel requisition

Establish an eligibility list within one month of application deadline.

Notify applicants of their examination results within ten days of examination administration for standard recruitments.

Implement ancillary onsite training programs as appropriate.

Implement semiannual City wide training for the prevention of harassment, discrimination and retaliation

PROGRAM PERFORMANCE MEASURES					
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 Projected	2017-18 <u>Adopted</u>	
Eligibility lists established					
(within 1 month - single phase)	67%	80%	50%	70%	
Eligibility lists established					
(within 2 months - multiphase)	93%	80%	56%	70%	
Applicant notifications					
(within 10 days)	62%	90%	76%	80%	
Applications processed	3,561	600	4,082	3,200	
Recruitments	44	40	40	40	
New Employees Processed (Regular)	60	40	69	50	
New Employees Processed (Non-Regular)	91	120	110	110	
Turnover rate (Regular Employees)	7.9%	7.0%	10.1%	8.0%	
Separations (Non-Regular Employees)	94	120	87	90	
Personnel Action Forms Processed				950	
Job descriptions					
Created	7	2	0	2	
Revised	1	1	0	1	
Updated	0	1	3	1	
Special Projects	2	1	5	2	
Complaints filed with - DFEH,					
EEOC, EDD/ALJ	0	2	1	1	

**DEPARTMENT:** Human Resources PROGRAM: 2177 Risk Management - Liability

### PROGRAM DESCRIPTION/GOALS

This program provides loss funding for the City through a combination of a self-funding and commercial insurance. Allocations or "premiums" to departments based upon their loss histories, exposure to loss and insurance needs are the primary funding source for the program. Staff is responsible for oversight of the liability claims program, including claims that fall within the self-insured retention level; litigation management; insurance review and consulting services for department; and purchasing commercial insurance, including excess liability, airport liability, cyber liability, property and auto physical damage insurance.

### Goals

Operate the self-funded liability claims program in compliance with applicable laws and best practices and in a fiscally responsible manner to control claim settlement, investigation and legal costs while providing reasonable and prompt resolution of claims and litigated matters. Provide prompt and reliable contract and insurance review service to departments to ensure appropriate insurance requirements are established and met, thereby controlling risk exposure. Conduct ongoing evaluation of risk financing needs and secure appropriate insurance coverage at the lowest possible cost.

PROGRAM SUMMARY					
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 Adopted	
Regular Employees	2.4	2.4	2.4	2.4	
Nonregular Hours	0	0	0	0	
Salaries & Benefits	\$206,406	\$235,380	\$243,363	\$258,271	
Maintenance & Support Capital Outlay	4,507,169	5,030,720	3,294,658	5,828,178	
Subtotal	4,713,575	5,266,100	3,538,021	6,086,449	
Less Allocations	(4,991,030)	(5,252,006)	(5,527,006)	(6,056,330)	
Total Operating Budget	(\$277,455)	\$14,094	(\$1,988,985)	\$30,119	
	PROGRAM REVENU	ES			
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 Adopted	
Risk Management Premiums Successor Agency	\$4,687,014 \$26,561	\$5,252,006 \$14,094	\$3,511,800 \$26,427	\$6,056,330 \$30,119	
Cost Allocated to Various Departments	(4,991,030)	(5,252,006)	(5,527,006)	(6,056,330)	
Total	(\$277,455)	\$14,094	(\$1,988,779)	\$30,119	

DEPARTMENT: Human Resources PROGRAM: 2177 Risk Management - Liability

### **PROGRAM OBJECTIVES**

Work with the Third Party Administrator (TPA) to ensure compliance with Medicare, Medicaid and SCHIP Extension Act (MMSEA) requirements on 100% of claims.

In conjunction with TPA resolve liability claims in a fair, timely and cost-effective manner.

Complete an annual actuarial study of the Liability Program to ensure cash reserves are adequate to meet outstanding and expected liabilities.

Monitor commercial insurance availability and cost to ensure that appropriate coverages are secured at the best cost to the City.

Respond to requests for insurance review, other than those related to purchase requests, within three working days, 80 percent of the time.

PROG	GRAM PERFORMANCE	MEASURES		
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
MMSEA Reportable Claims New reported claims Claims Expenditure	14 115	4 110	20 122	20 120
(settlement and legal costs) Incurred claims (expenditures and reserves	3,774,780	4,247,060	3,774,780	4,923,138
on new claims) Claims closed without payment Loss payments	820,012 88	3,795,000 40	1,105,115 60	1,200,000 50
in \$1 - \$20,000 range Loss payments	36	65	49	60
greater than \$20,000 Insurance review requests Self-insured retention/excess	8 1,169	10 1,000	2 1,166	10 1,200
liability limit Percent of new claims closed	\$2M/\$30M	\$2M/\$30M	\$2M/\$30M	\$2M/\$30M
within 12 months	45%	50%	42%	50%

DEPARTMENT: Human Resources PROGRAM: 2178 Employee Group Insurance

### PROGRAM DESCRIPTION/GOALS

The Employee Group Insurance Program is responsible for the administration of a comprehensive health benefits program, including medical, dental, vision, long-term disability, and life insurance plans; the employee assistance program; and the CalPERS retirement plan.

### <u>Goals</u>

Administer medical, dental, and vision insurance plans and the employee assistance program for employees, retirees, and their dependents, which emphasize good health practices and responsible utilization, and provide quality, cost-effective coverage.

Bi-annual employee health fairs and wellness webinars. Encourage employees to participate in a variety of wellness programs designed to improve employee health and reduce employer costs to the health plans.

Maintain ancillary benefit plans that provide valuable coverage in the event of serious health problems.

Provide competent and reliable assistance with insurance and retirement issues to employees and retirees.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	0.0 0	0.0 0	0.0 0	0.0
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal	\$0 8,456,321 - 8,456,321	\$0 10,239,326 - 10,239,326 (10,301,304)	\$0 8,655,407 - 8,655,407 (9,378,340)	\$0 10,009,491 - 10,009,491 (10,009,491
Less Allocations Total Operating Budget	(8,759,183) (\$302,862)	(\$61,978)	(\$722,933)	
		(\$61,978)		
	(\$302,862)	(\$61,978)		
Total Operating Budget	(\$302,862)  PROGRAM REVEN 2015-16	(\$61,978) UES 2016-17	(\$722,933) 2016-17	2017-18

**DEPARTMENT:** Human Resources PROGRAM: 2178 Employee Group Insurance

### **PROGRAM OBJECTIVES**

Operate an employee education program to disseminate information, recommendations and wellness program offerings available through City sponsored health benefits.

Meet with the Medical Advisory Committee (MAC) to review medical insurance carriers, plan design and contribution strategies at least biannually.

Timely implement negotiated changes to health plans.

Comply with Affordable Care Act mandated reporting requirements.

Conduct biannual presentations on employee benefits programs.

Administer Family and Medical Leave Act (FMLA) compliance program.

Explore an improved process to track FMLA hours.

Work with Administrative Services Department to develop a long term strategy for funding Other Post Employment Benefits (OPEB) liabilities.

Renew AON Hewitt agreement for health benefits administration.

PROGRAM PERFORMANCE MEASURES							
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>			
MEDICAL INSURANCE Average annual cost per:							
Active employee Retiree under 65	\$13,433 \$5,506	\$16,666 \$9,061	\$16,666 \$9,061	\$15,945 \$7,283			
Premium expenditure distribution: PPO HMO	20.8% 79.2%	20.8% 79.2%	20.8% 79.2%	17.0% 83.0%			
Health and Benefit Fair participants	N/A	250	250	N/A			
Retirements processed	18	25	25	25			
Special Projects	6	6	6	6			
OPEB Trust Fund	\$0	\$50,000	\$50,000	\$400,000			

**DEPARTMENT:** Human Resources PROGRAM: 2179 Risk Management - Workers' Compensation

### PROGRAM DESCRIPTION/GOALS

This program operates as an "insurance company" for the City. Funding for this program is provided by allocations or "premiums" to departments based upon total incurred for the last five years. The City is self-insured for most losses but purchases excess insurance for catastrophic losses.

Staff directs and monitors the activities of outside legal counsel and a third-party claims administrator. This program also provides general safety and loss control services to the organization.

### Goals

Operate the Workers' Compensation Program in compliance with state law and in a fiscally responsible manner. Ensure the claims of injured employees are handled in a fair and timely manner to facilitate their return to work where indicated.

Operate the safety program in compliance with Occupational Safety and Health Agency (OSHA) regulations to reduce risk of injury to employees.

	PROGRAM SUMMA	RY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>		
Regular Employees	2.4	2.4	2.4	2.4		
Nonregular Hours	0	0	0	0		
Salaries & Benefits	\$190,770	\$231,148	\$229,217	\$241,425		
Maintenance & Support Capital Outlay	2,656,658	3,514,362	2,398,578	3,512,375		
Subtotal	2,847,427	3,745,510	2,627,795	3,753,800		
Less Allocations	(3,564,530)	(3,745,510)	(3,745,510)	(3,753,800)		
Total Operating Budget	(\$717,103)	\$0	(\$1,117,715)	\$0		
PROGRAM REVENUES						
	2015-16	2016-17	2016-17	2017-18		
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	Adopted		
Workers' Compensation Premiums Cost Allocated to	\$2,847,427	\$3,745,510	\$2,627,795	\$3,753,800		
Various Department Interest Income	(3,564,530)	(3,745,510)	(3,745,510)	(3,753,800		
Reinsurance Recovery Benefit Reimbursement 4850/TTD	14,918	0	20,472	0		
Contrib. (to) from Workers' Comp. Fund	(14,918)		(20,472)			
	(\$717,103)	\$0	(\$1,117,715)	\$0		

**DEPARTMENT:** Human Resources PROGRAM: 2179 Risk Management - Workers' Compensation

### **PROGRAM OBJECTIVES**

Work with the Third Party Administrator (TPA) to ensure compliance with Medicare, Medicaid and SCHIP Extension Act (MMSEA) requirements on 100% of claims.

Maintain 10 percent or fewer of open claims referred to legal defense counsel through a proactive and fair claims administrative process.

In conjunction with TPA resolve workers' compensation claims in a fair, timely and cost-effective manner.

Complete an annual actuarial study of the Workers' Compensation Program to ensure cash reserves are adequate to meet outstanding and expected liabilities.

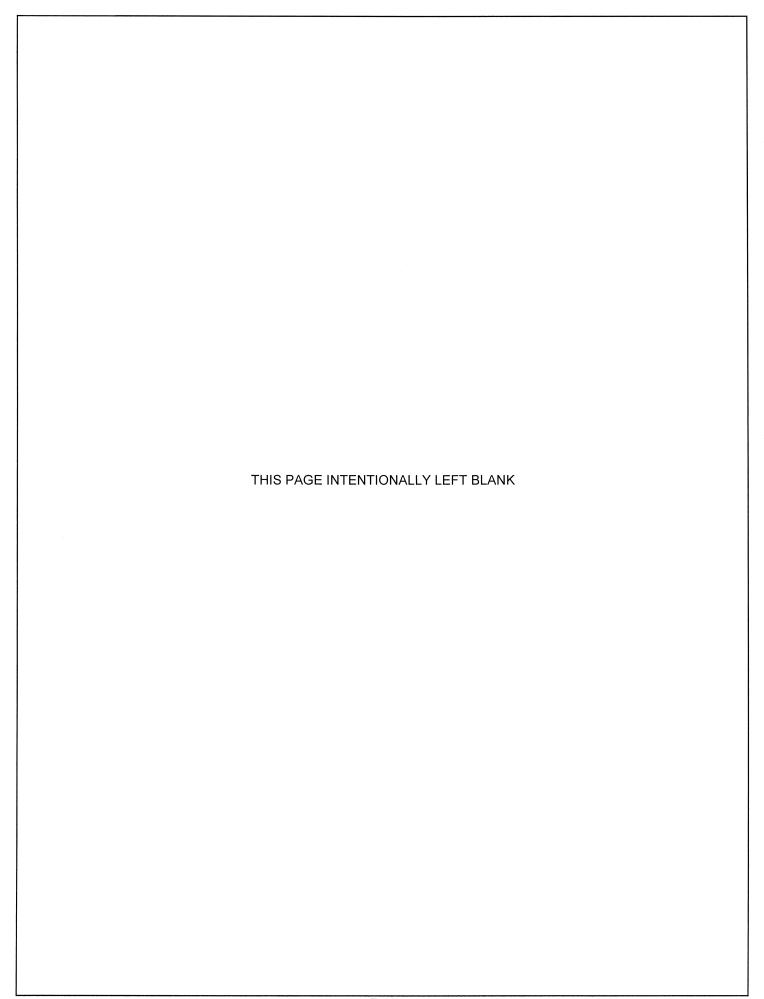
Complete an audit of the self-administered claims program by June 2018.

Maintain and update the Injury Illness Prevention Program (IIPP) as needed.

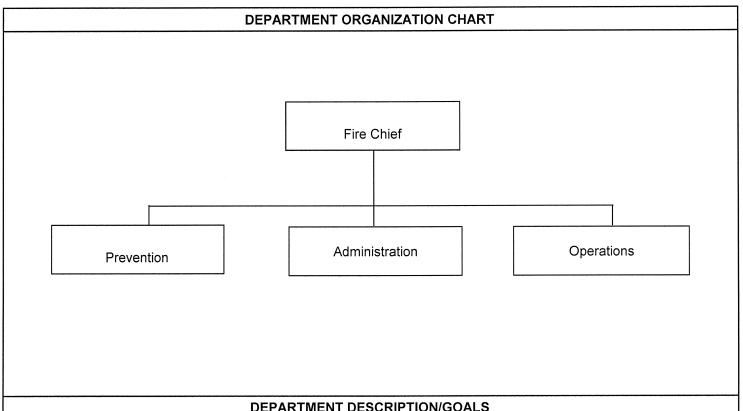
Update the Workplace Security Policy and support Citywide efforts to implement various security measures and improvements.

Annually compare the actuarial loss ratio with local agencies.

PROGRAM PERFORMANCE MEASURES						
Performance/ <u>Workload Measures</u>	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>		
MMSEA Reportable Claims	11	20	6	8		
Reported Claims	109	120	110	120		
Workers' Compensation Appeals Board filings	10	10	10	10		
Claims referred to legal counsel	3%	4%	4%	4%		
Loss rates per \$100 of payroll	\$6.67	\$7.52	\$4.88	\$4.98		
Self insured retention/excess insurance	\$1M/\$75M	\$1M/\$75M	\$1M/\$75M	\$1M/\$75M		
Claims expenditure (medical, indemnity and expenses)	\$2.3M	\$3.3M	\$2.6M	\$2.7M		
Incurred claims (expenditures and reserves on new claims)	\$2.5M	\$3.2M	\$2.4M	\$2.5M		



**DEPARTMENT:** Fire



#### DEPARTMENT DESCRIPTION/GOALS

The Fullerton Fire Department is composed of 91 trained professional employees at six fire stations strategically located throughout the City. The department responds to fires, medical aids, hazardous conditions, and public assistance requests, such as aid to the elderly or physically challenged, vehicle lockouts, water damage, flooding, and sewer breaks. Fire Department employees conduct inspections and respond to complaints by enforcing laws and regulations designed to protect lives and property. Public education in the areas of fire safety, first aid, and disaster preparedness is provided upon request.

### Goals

Protect the lives and property of the people in the City of Fullerton from the adverse effects of fires, sudden medical emergencies, or exposure to dangerous conditions created by either man or nature.

Provide for fire prevention and public education, including enforcing all applicable laws and regulations.

Oversee the City's Disaster Preparedness program and maintain the Emergency Operations Center in a state of readiness.

Provide for the well-being of department members, both safety and non-safety by providing the equipment, training, mentorship, and resources to meet the organization goals of the department.

Continue to manage, monitor, and organize the command staff to ensure that it is successful and meets the needs of both cities and fire departments.

Provide for the efficient and effective management of the department through innovative and forward-thinking ideas, resulting in the best internal and external customer service possible.

**DEPARTMENT:** Fire

DEPARTMENT SUMMARY					
	2015-16	2016-17	2016-17	2017-18	
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>	
Regular Employees	92.0	92.0	91.0	91.0	
Nonregular Hours	5,674	3,562	5,734	2,080	
Salaries & Benefits	\$15,049,896	\$16,326,794	\$15,576,108	\$16,473,740	
Maintenance & Support	3,529,950	3,262,994	3,638,737	3,486,111	
Capital Outlay	436,480	50,000	56,772	50,000	
Subtotal Less Allocations	19,016,326	19,639,788	19,271,617	20,009,85	
Total Operating Budget	\$19,016,326	\$19,639,788	\$19,271,617	\$20,009,85	
	DEPARTMENT FUND A	NALYSIS			
Fund No. and Title	2015-16	2016-17	2016-17	2017-18	
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>	
10 - General	\$18,919,292	\$19,504,727	\$19,165,016	\$19,925,326	
23 - Sanitation	97,034	112,942	84,482	84,52	
32 - Grants	0	22,119	22,119	(	
	\$10.016.226	\$19,639,788	\$19,271,617	\$20,009,85	
Total	\$19,010,320				
Total	<u>\$19,016,326</u>				
Total	<u> </u>				

### **DEPARTMENT:** Fire

DEPARTMENT PERSONNEL SUMMARY				
	2015-16	2016-17	2017-18	
Position Classification	<u>Budgeted</u>	<u>Budgeted</u>	Budgeted	
FOSITION Classification	Duagetea	Duagetea	<u> Baagetea</u>	
	Regular Employe	ees - Full-Time Equ	uivalent Positions	
Fire Chief	1.0	1.0	1.0	
Deputy Chief/Operations	1.0	1.0	1.0	
Fire Marshal/Deputy Chief-Administration (Brea)	1.0	1.0	0.0	
Division Chief/Support Services (Brea)	1.0	1.0	0.0	
Division Chief/Training	1.0	1.0	1.0	
Battalion Chief	2.0	2.0	3.0	
EMS Manager (Brea)	0.0	0.0	0.0	
Fire Captain	21.0	21.0	21.0	
Plan Check Specialist - Fire	1.0	1.0	1.0	
Fire Engineer	21.0	21.0	21.0	
Hazardous Materials Specialist II	2.0	2.0	2.0	
Environmental Compliance Specialist	1.0	1.0	1.0	
Firefighter	33.0	33.0	33.0	
Fire Prevention Specialist I	2.0	2.0	2.0	
Administrative Analyst II	0.0	0.0	1.0	
Administrative Assistant I	1.0	1.0	0.0	
Customer Service Representative	3.0	3.0	3.0	
Total Regular Employees	92.0	92.0	91.0	
	Nonre	gular Employees -	Hours	
Total Nonregular Hours	3,562	3,562	2,080	

DEPARTMENT: Fire PROGRAM: 2221 Administration

### PROGRAM DESCRIPTION/GOALS

Administration provides overall leadership, coordination, and direction for the Fire Department. The program is responsible for the budget, analyzing programs, developing administrative procedures, recommending changes to increase productivity, and researching and preparing grant-funding proposals. Its daily operation forms a link between the community and other city departments, as well as the County of Orange, the state, and the federal government.

### **Goals**

Provide a service level capable of saving lives and property.

Manage the City's Disaster Preparedness program and the Emergency Operations Center (EOC).

Provide for the well-being of the department through proper management and leadership.

Ensure the continued success of the command staff consolidation.

Ensure the best possible customer service is provided by providing proper management and leadership.

	PROGRAM S	UMMARY		
	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 <u>Projected</u>	2017-18 Adopted
	Actual	Adopted	<u>i rojected</u>	Adopted
Regular Employees	2.5	2.5	2.0	2.0
Nonregular Hours	875	0	960	0
Salaries & Benefits	\$504,674	\$595,739	\$565,108	\$260,501
Maintenance & Support Capital Outlay	192,723	92,327	185,448	169,937
Subtotal Less Allocations	697,397	688,066	750,556	430,438
Total Operating Budget	\$697,397	\$688,066	\$750,556	\$430,438
	PROGRAM RE	/ENUES		
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
General Fund	\$697,397	\$688,066	\$750,556	\$430,438
Total	\$697,397	\$688,066	\$750,556	\$430,438

DEPARTMENT: Fire PROGRAM: 2221 Administration

### **PROGRAM OBJECTIVES**

Ensure a minimum of one Emergency Operations Center (EOC) drill is conducted each year.

Conduct city-wide disaster preparedness training each year.

Coordinate with Public Works to maintain a fully functional and up to date EOC.

Manage disaster preparedness to include oversight of the EOC and Citizens Emergency Response Team (CERT).

Apply for and manage available grants.

Manage customer service through a quality improvement program and handle customer inquiries according to department standards and expectations.

Coordinate with Public Works to maintain apparatus and facilities to meet adequate operational efficiencies and living standards.

Maintain department policies and procedures to ensure compliance with Federal, State, and County guidelines.

Maintain a command staff organizational chart with a description of duties.

Maintain department stations, apparatus, and equipment in working order.

Continue to research additional areas where consolidation and cost efficiencies can be found with surrounding North Orange County cities.

### PROGRAM PERFORMANCE MEASURES

Performance/	2015-16	2016-17	2016-17	2017-18
Workload Measures	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>

Workload measures appear in other programs.

DEPARTMENT: Fire PROGRAM: 2222 Operations

### PROGRAM DESCRIPTION/GOALS

Operations is composed of three subprograms:

Fire Suppression - provides continuous fire control and suppression, technical rescue, medical aid, hazardous materials control, and related emergency services.

Emergency Medical Services - provides the delivery of basic and advanced life support services.

Fire Training - schedules, tracks and ensures compliance with county, state, and federally mandated and non-mandated training requirements. This subprogram is also responsible for citywide disaster preparedness, maintaining the EOC in a ready state, and training City employees to ensure mandates.

#### Goals

Deliver quality service in the community to save lives, protect property, and mitigate environmental emergencies.

Oversee minimum training standards for suppression personnel.

PROGRAM SUMMARY				
		·		
	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Regular Employees	80.0	80.0	82.0	82.0
Nonregular Hours	2,190	2,000	2,506	2,080
Salaries & Benefits	\$13,763,980	\$14,848,203	\$14,662,750	\$15,504,211
Maintenance & Support	3,216,983	3,044,252	3,306,609	3,104,797
Capital Outlay	436,481	50,000	56,772	50,000
Subtotal	17,417,444	17,942,455	18,026,131	18,659,008
Less Allocations	-	-	-	-
Total Operating Budget	\$17,417,444	\$17,942,455	\$18,026,131	\$18,659,008
	PROGRAM	REVENUES		
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Prop. 172 Sales Tax	\$294,360	\$315,000	\$238,000	\$320,000
Rents	20,000	22,500	22,500	22,500
Fire Fees/Fireworks	34,448	30,350	31,776	50,350
Fire Department Lease	33,904	37,000	44,982	38,800
Medical Supply Reimbursement	130,045	118,000	96,903	135,000
Paramedic Fees	1,370,327	1,402,000	1,258,700	1,402,000
Reimbursed from other agencies	90,845	100,000	129,848	50,000
General Fund	15,443,515	15,895,486	16,181,303	16,640,358
Grants	_	22,119	22,119	_
Total	\$17,417,444	\$17,942,455	\$18,026,131	\$18,659,008

DEPARTMENT: Fire PROGRAM: 2222 Operations

### **PROGRAM OBJECTIVES**

Participate in countywide terrorism/homeland security coordination and training.

Train suppression personnel in all mandatory requirements to ensure efficiency during emergency and routine operations.

Oversee response times with the goal of meeting national response standards.

Conduct 3,000 fire inspections.

Monitor engine company response coverage to meet the needs of the community.

Maintain paramedic staffing at Council approved levels.

Enhance the Urban Search & Rescue program with additional training and participation in drills as available.

Maintain an effective Tactical Emergency Medical System (TEMS) program and continue to work and train with the North Orange County SWAT.

Continue to utilize and evaluate Automatic Vehicle Location (AVL) dispatch and monitor its effectiveness in service delivery.

Continue to facilitate the most effective use of fire department resources, including reviewing current and alternative deployment models.

Р	ROGRAM PERFOR	MANCE MEASURE	S	
Performance/	2015-16	2016-17	2016-17	2017-18
Workload Measures	<u>Actual</u>	Adopted	<u>Projected</u>	<u>Adopted</u>
Response times:				
Fires	4:13	4:10	4:19	4:10
Medical service calls	3:50	4:30	3:55	4:30
Basic life support	3:49	4:00	3:42	4:00
Advanced life support	3:48	4:00	3:47	4:00
Life threatening	3:51	4:00	3:50	4:00
Dispatched calls:				
Fires	170	350	163	200
Hazmat situations	157	80	148	125
All other resources	3,884	2,500	4,197	3,000
Auto/Mutual aid incidents	2,402	1,100	1,972	1,500
Advanced life support	3,370	3,000	2,961	3,000
Basic life support	5,122	4,400	5,081	4,500
Life safety inspections	3,566	3,000	3,566	3,000
Training hours	30,548	25,000	30,000	30,000
Public education coordination:				
CERT volunteers	43	155	55	155
Citizen contact - suppression	33,873	20,000	50,500	25,000
Citizen contact - events	110	100	85	100

DEPARTMENT: Fire Prevention

### PROGRAM DESCRIPTION/GOALS

Fire Prevention is responsible for promoting public awareness of fire and life safety and enforcing the California Fire Code (based on the International Fire Code), the California Code of Regulations, and the California Health and Safety Code. The program oversees all fire inspections conducted annually by both fire inspectors and suppression personnel. Upon request, inspectors and specialists participate in community, school, civic, and private industry education outreach programs. Fire Prevention is composed of three subprograms:

<u>Environmental Protection</u> - oversees state-mandated hazardous materials disclosure and underground storage tank laws and regulations. These programs are in place to protect first responders and the public from the threat of hazardous materials emergencies. Underground tank laws protect the environment and ground water from the threat of harmful contamination.

<u>National Pollutant Discharge Elimination System (NPDES)</u> - regulates commercial and industrial occupancies for storm water runoff.

<u>Code Enforcement</u> - provides guidance to the public on fire-safe practices through education and enforcement. Fire-cause investigations are also processed through this subprogram.

#### Goal

Provide a wide range of programs designed to enhance fire safety awareness, prevent fires, and protect the environment.

PROGRAM SUMMARY				
	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Regular Employees	10.0	10.0	7.0	7.0
Nonregular Hours	2,609	1,562	2,265	0
Salaries & Benefits	\$781,241	\$882,852	\$692,654	\$709,028
Maintenance & Support	120,243	126,415	156,885	211,377
Capital Outlay	-	-	<del>-</del>	<u>-</u>
Subtotal	901,484	1,009,267	849,539	920,405
Less Allocations	-	-	-	-
Total Operating Budget	\$901,484	\$1,009,267	\$849,539	\$920,405
	PROGRAM F	REVENUES		
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Hazardous Materials Fees	\$271,488	\$297,010	\$269,971	\$305,000
Underground Tank Permits	82,279	70,000	87,114	80,000
Fire Department User Fees	251,141	285,000	179,500	235,000
New Business/Firework Permits	8,379	8,760	8,335	8,760
Building Plan Check/Inspection Fees	68,337	100,000	121,000	120,000
Plan Check Fees	16,380	40,000	20,500	25,000
General Fund	106,564	95,555	78,637	62,120
	07.004	440.040	84,482	84,525
Sanitation Fund	97,034	112,942	04,402	04,020

DEPARTMENT: Fire Prevention

### **PROGRAM OBJECTIVES**

Conduct 1,500 fire and life safety inspections and ensure inspections of State mandated occupancy annually.

Inspect all underground storage tank (UST) locations annually.

Handle 500 hazardous materials location inspections annually. Implement new State mandated hazardous materials disclosure software and assist business community with the new process.

Work towards enhancing efficiencies and consistencies between Fullerton and Brea Fire Prevention Bureaus.

Provide fire safety awareness and public education programs upon request and as schedules allow.

Coordinate with State and manage the City's Very High Fire Hazard Severity Zones.

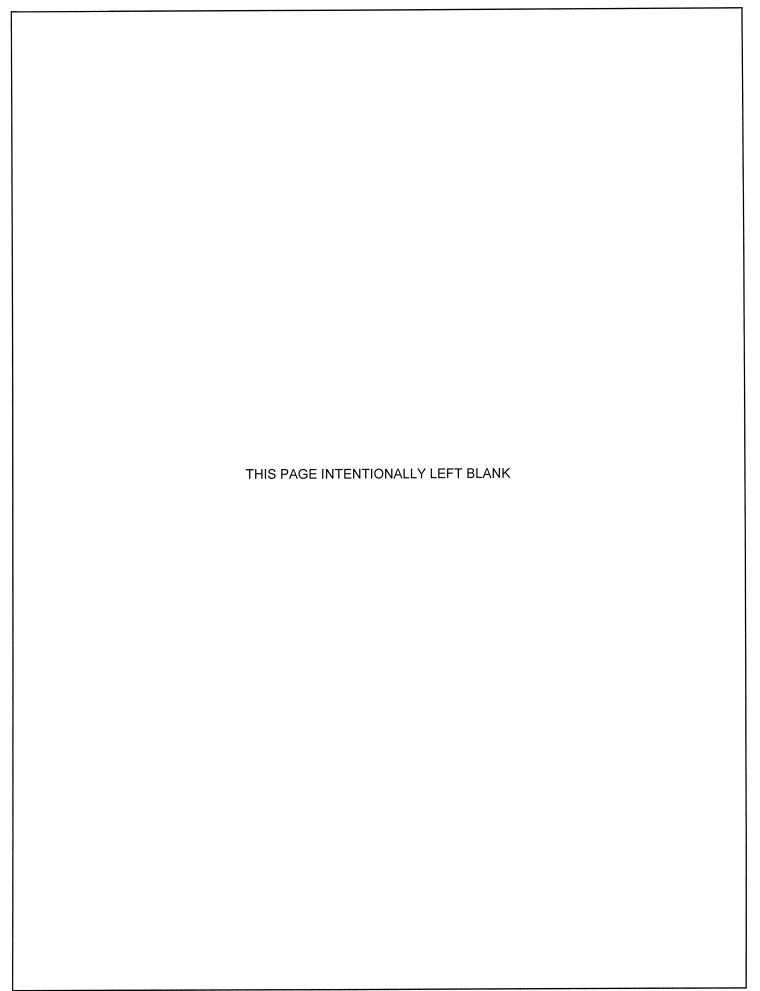
Oversee the commercial/industrial inspection components of the National Pollutant Discharge Elimination System (NPDES) program and work closely with Public Works to ensure consistency of enforcement.

Develop/update Fire Prevention Operational Procedures for the Division.

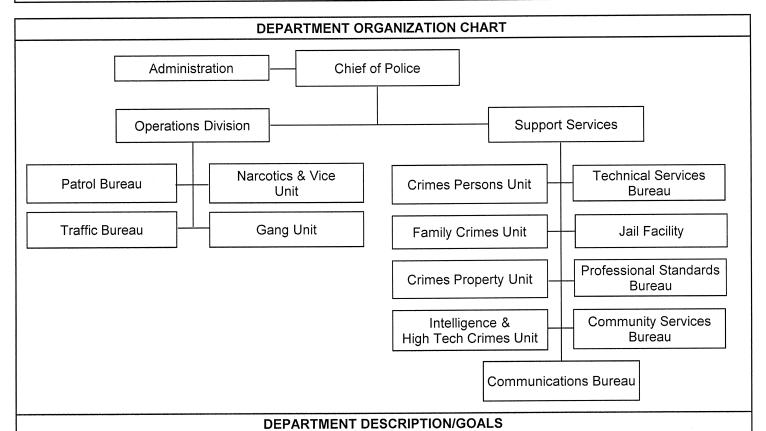
Work with Brea Fire Prevention Bureau on joint application for Public Education grant(s).

Continue to send fire prevention inspectors to training, seminars and job related conventions.

PROGRAM PERFORMANCE MEASURES				
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Inspections: Annual life safety Hazardous materials	1,074	1,500	1,500	1,500
disclosures	325	500	500	500
Annual underground storage tanks	123	123	123	125
Other UST permits	59	60	60	60
NPDES	198	210	210	210
Plan checks	736	800	800	800
New Const. Insp.	566	600	50	250
Other inspections (permits, complaints, requested insp.)	292	350	325	350
Weed Abatement	348	400	375	400
Public education coordination: Citizen contacts - Fire Prev. Number of events	1,326 4	15,000 20	1,475 5	15,000 15



DEPARTMENT: Police



The Fullerton Police Department is charged with the enforcement of local, state, and federal laws, and with protecting the lives and property of the public. The Police Department functions as an instrument of public service, working in partnership with the community to increase awareness of public safety and crime prevention issues.

To carry out its mandates, the Police Department, under the direction of the Chief of Police and with support from his Administration, is organized into two major divisions, each headed by a Captain: Operations and Support Services. The Operations Division is comprised of the Traffic and Patrol bureaus with Crime Scene Investigations under Patrol, the Downtown Enforcement Team, Homeless Liaison Team, Narcotics/Vice and the Gang Unit. The Support Services Division oversees the Jail and the Professional Standards Bureau, Community Services, and Technical Services/Records Bureaus, with the Property Unit under Technical Services. Crimes Persons, Family Crimes, Crimes Property, Intelligence/High Tech Crimes and Communications/Dispatch are also part of the Support Services Division. 144 sworn officers, 67 civilian employees and many part-time support staff and volunteers ensure the smooth and efficient operations of the Department.

#### Goals

The following mission statement has been adopted by the Fullerton Police Department: "We are committed to the safety of our community through problem-solving partnerships emphasizing a prompt response, a caring attitude, and a visible presence."

Continue the community-based policing philosophy and practices now in effect throughout the organization and continue to use Intelligence Led Policing to predict crime trends and reduce crime before it occurs.

Manage the department in such a manner as to produce optimal utilization and distribution of resources.

### DEPARTMENT: Police

DEI	PARTMENT SUMN	IARY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	211.0 27,183	217.0 30,000	217.0 30,000	217.0 30,000
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$35,435,846 7,614,919 - 43,050,765 - \$43,050,765	\$37,260,520 7,810,532 105,408 45,176,460	\$37,725,050 7,916,448 105,408 45,746,906	\$37,609,920 7,777,069 - 45,386,989 - \$45,386,989
DEPA	RTMENT FUND AN	IALYSIS		
Fund No. and Title  10 - General Fund* 32 - Grant Fund	2015-16 Actual \$41,825,415 323,791	2016-17 Adopted \$43,837,191 602,475	2016-17 Projected \$ 44,496,394 356,770	2017-18 Proposed \$45,068,031
33 - Supplemental Law Enforcement Fund 34 - Asset Seizure Fund 74 - Capital Improvement Fund	259,121 269,867 	209,868 126,926	241,857 100,601 248,938	209,868 109,090
Total	\$ 42,678,194	\$44,776,460	\$ 45,444,560	\$45,386,989

<sup>\*</sup> Includes transfer of funding from Traffic Safety Fund revenue

**DEPARTMENT:** Police

	2015-16	2016-17	2017-18
Position Classification	<u>Budgeted</u>	<u>Budgeted</u>	<u>Budgeted</u>
	Regular Emplo	oyees - Full-Time	Equivalent Position
Chief of Police	1.0	1.0	1.0
Police Captain	2.0	2.0	2.0
Police Lieutenant	6.0	6.0	6.0
Police Sergeant	21.0	21.0	21.0
Police Corporal	54.0	54.0	54.0
Police Officer	61.0	66.0	66.0
Police Technical Services Manager	1.0	1.0	1.0
Crime Analyst	1.0	1.0	1.0
Forensic Specialist II	5.0	5.0	5.0
Lead Police Dispatcher	5.0	5.0	5.0
Forensic Specialist I	0.0	0.0	0.0
Community Liaison Officer	1.0	1.0	1.0
Court Liaison Officer	1.0	1.0	1.0
Police Dispatcher	10.0	10.0	10.0
Jailer	5.0	5.0	5.0
Police Records Shift Leader	2.0	2.0	2.0
Administrative Analyst II	1.0	1.0	1.0
Administrative Assistant II	1.0	1.0	1.0
Mechanic II	1.0	1.0	1.0
Police Training Assistant	1.0	1.0	1.0
Police Rangemaster	1.0	1.0	1.0
Police Community Services Officer	6.0	6.0	6.0
Police Property & Evidence Clerk	0.0	0.0	1.0
Secretary	1.0	1.0	1.0
Police Records Specialist	5.0	5.0	4.0
Parking Control Officer	6.0	6.0	6.0
Police Records Clerk	13.C	13.C	13.C ···
Total Regular Employees	212.0	217.0	217.0
	Non-Re	egular Employees	s - Hours
Total Nonregular Hours	30,000	30,000	30,000

DEPARTMENT: Police PROGRAM: 2271 Administration

### PROGRAM DESCRIPTION/GOALS

The Administration Program of the Fullerton Police Department performs the executive, administrative, fiscal, policy, and planning functions of the department. The direction of the department is established by the Chief of Police. The Chief oversees internal investigations to ensure that the department remains corruption free and does not exceed lawful authority. Administration ensures the department appropriately enforces the laws of the county, state, and City of Fullerton, and that the department remains responsive to citizen concerns and complaints.

### Goals

Provide executive management, leadership, and policy direction to ensure that laws and regulations are enforced uniformly and without prejudice. Ensure the department remains corruption free, stays on the cutting edge of law enforcement innovation, and maintains positive interactions with the community. Create a working atmosphere that promotes good employee morale and pride in the Fullerton Police Department. Maintain a positive image of the Fullerton Police Department throughout the law enforcement community. Administer and coordinate the preparation, submission, and implementation of the department's budget.

	PROGRAM SUMM	ARY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Regular Employees	4.0	4.0	4.0	4.0
Nonregular Hours	316	0	1,300	0
Salaries & Benefits	\$677,228	\$684,868	\$583,765	\$669,357
Maintenance & Support	636,447	723,385	624,871	575,401
Capital Outlay	1,313,675	1,408,253	1,208,636	1,244,758
Subtotal Less Allocations	1,313,073	1,400,233	1,200,000	1,244,700
Total Operating Budget	\$1,313,675	\$1,408,253	\$1,208,636	\$1,244,758
	PROGRAM REVEN	JES		
· · · · · · · · · · · · · · · · · · ·	PROGRAM REVENU 2015-16	<b>JES</b> 2016-17	2016-17	2017-18
Revenue Source			2016-17 Projected	2017-18 Adopted
	2015-16 <u>Actual</u>	2016-17		
General Fund	2015-16 <u>Actual</u>	2016-17 Adopted	<u>Projected</u>	Adopted \$ 1,201,148
Asset Seizure Fund	2015-16 <u>Actual</u> \$ 1,269,047	2016-17 Adopted \$ 1,364,643	<u>Projected</u> \$ 1,165,522	<u>Adopted</u>
General Fund Asset Seizure Fund	2015-16 <u>Actual</u> \$ 1,269,047 44,628	2016-17 <u>Adopted</u> \$ 1,364,643 43,610	<u>Projected</u> \$ 1,165,522 43,114	Adopted \$ 1,201,148 43,610
General Fund Asset Seizure Fund	2015-16 <u>Actual</u> \$ 1,269,047 44,628	2016-17 <u>Adopted</u> \$ 1,364,643 43,610	<u>Projected</u> \$ 1,165,522 43,114	Adopted \$ 1,201,148 43,610
Revenue Source  General Fund Asset Seizure Fund  Total	2015-16 <u>Actual</u> \$ 1,269,047 44,628	2016-17 <u>Adopted</u> \$ 1,364,643 43,610	<u>Projected</u> \$ 1,165,522 43,114	Adopted \$ 1,201,148 43,610

DEPARTMENT: Police PROGRAM: 2271 Administration

### **PROGRAM OBJECTIVES**

Hold serious crime to a reasonable level as compared to other Orange County cities.

Keep citizen-initiated complaints at low levels and respond in a timely manner.

Ensure good customer service through random audits of three to five recordings from body-worn cameras of all patrol officers.

Enhance community policing efforts by working collaboratively with community and business entities, other cities, and other departments within the City of Fullerton.

Promote the Fullerton Police Department's positive efforts and contributions throughout the law enforcement community and state.

Administer the preparation, presentation, implementation, and management of the department's budget and Capital Improvement Program.

Provide timely management and support on all matters related to the fiscal planning and research functions of the department.

PROGRAM	PERFORMANCE	MEASURES
······································		

· ·				
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Part I Crimes*	4375	4,000	4,669	4,000
Citizen complaints filed	32	30	25	30
Positive audits of body-worn camera recordings	96%	95%	95%	95%
Executive staff attendance at community meetings/events	30	45	45	45
Regionalization meetings**	2	8	n/a	n/a
Chief's Advisory Board meetings	9	6	6	6

<sup>\*</sup> Murder and non-negligent homicide, forcible rape, robbery, aggravated assault, burglary, motor vehicle theft, larceny-theft, and arson

<sup>\*\*</sup> Regionalization meetings were discontinued in 2015-16.

**DEPARTMENT:** Police PROGRAM: 2272 Community Services

### PROGRAM DESCRIPTION/GOALS

The Community Services Bureau provides the liaison between the Police Department, community, and the media. The bureau supervisor is the designated Public Information Officer (PIO) for the Police Department and is tasked to handle all media releases/events at the discretion of the Chief of Police. The Police PIO works closely with the City's PIO to ensure optimal coordination, collaboration and awareness of Police and City events. The bureau also manages requests for speakers, crime presentations, special events, citizen ride-alongs, and the distribution of community crime-prevention material.

The bureau manages the Retired Senior Volunteer Program, the Police Explorer Program and staffs one position as a permanent board member of the Fullerton Neighborhood Watch. It maintains a close liaison with public and private schools in the Fullerton area. School Resource Officers (SROs) are assigned to six high schools and four junior high schools. The SROs are also assigned to act as liaisons with the 23 elementary schools. The Fullerton Joint Union High School District currently provides partial reimbursement for the salary-related costs for the SROs. The SROs take a proactive approach to enhance school safety, reduce gang and drug involvement, respond to incidents that occur on school campuses, and conduct the follow-up investigation.

#### Goal

Provide a responsive link between the Fullerton Police Department, the community, media organizations, and schools to promote understanding, cooperation, and effectiveness.

16 2016-17 Adopted 7.0  5,544 \$1,046,176 3,731 144,557	7 140,897  3 1,191,610 	156,247 1,252,590
7.0  5,544 \$1,046,176  3,731 144,557	7.0  \$1,050,713 7 140,897	7.0 \$1,096,343 156,247  1,252,590
5,544 \$1,046,176 3,731 144,557 	6 \$1,050,713 7 140,897  3 1,191,610	\$1,096,343 156,247  1,252,590
3,731 144,557 	7 140,897  3 1,191,610 	156,247
3,731 144,557 	7 140,897  3 1,191,610 	156,247
- 1,190,733 - 1,190,733 - \$1,190,733 EVENUES	- 3 1,191,610 	1,252,590
\$1,190,733 EVENUES		
\$1,190,733 EVENUES		
EVENUES	<u>\$1,191,610</u>	\$1,252,590
16 2016-17	2016-17	2017-18
<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
2,761 \$686,137	7 \$950,368	\$764,430
,		. ,
•	,	•
<u>),834</u> <u>13,636</u>	3 2,622	
),275_ \$1,190,733	3 \$1,191,610	\$1,252,590
	7,170 \$180,000 0,510 310,960 9,834 13,630	7,170       \$180,000       \$0         0,510       310,960       238,620         9,834       13,636       2,622

**DEPARTMENT:** Police PROGRAM: 2272 Community Services Bureau

### **PROGRAM OBJECTIVES**

Through the on-campus School Resource Officers (SROs), promote interaction with school administrators, students, and parents to enhance safety, reduce drug and gang involvement, and reduce incidents of truancy. Provide training and site assessments related to school safety and lockdown procedures designed to enhance campus safety. Investigate school related crimes and crimes that occur in and around local school campuses. Contact 100 percent of new residents through the Retired Senior Volunteer Program (RSVP) via the "Welcome Neighbor" campaign. RSVP's will also conduct vacation checks, Return Home Registry entry, St. Jude Wellness Program visits and assist other Police, City and community programs. RSVP's are also responsible for updating and maintaining the web-based watch system.

Maintain positive and effective media relationships by balancing the confidentiality of criminal investigations and the victim's right to privacy. Populate all social media platforms with relevant information for public consumption. Enhance the operation of the Explorer Post by training and mentoring 14-18 year-old volunteers to become community leaders and introduce them into a career in law enforcement.

Upon request, assist business owners, managers, and homeowners in determining requirements for business and residential security and crime prevention, conduct vacation checks, and other duties as assigned. Assist the various community organizations with crime prevention programs and presentations, i.e. Parent Project and Fullerton Lifting Youth (FLY) Programs.

Provide support to our community by providing referrals, mediation, and other police services as needed.

PROGRAM PERFORMANCE MEASURES				
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
SRO activities:				
Home visits	125	125	125	125
School Safety Training	36	36	36	36
RSVP activities:				
Total hours volunteered	6,869	6,000	6,500	6,500
Volunteers assigned	29	22	33	33
Welcome Neighbor				
distributions (hrs.)	225	100	200	200
Web-based watch (hrs.)	253	600	200	200
Illegal signs removed *	n/a	300	n/a	n/a
Assist other Police/	6,387	4,500	6,100	6,100
City programs (hrs.)	0,367	4,500	0,100	0,100
Crime prevention:				
Presentations/events	150	150	150	150
Explorer activities:				
Hours volunteered	2,010	2,000	2,200	2,400
Volunteers assigned	16	15	18	20

<sup>\*</sup>Illegal sign removal is now performed by City crews instead of RSVP's

DEPARTMENT: Police PROGRAM: 2274 Family Crimes Unit

### PROGRAM DESCRIPTION/GOALS

The Family Crimes Unit is responsible for investigating crimes associated with sexual assault or domestic matters. This unit investigates crimes of rape, molest, domestic abuse, missing children, and other incidents where the concept of "family" is closely associated to the nature of the crime. Personnel assigned to the unit are also responsible for proactive efforts in maintaining current information on sex registrants residing in the City. The Family Crimes Unit works closely with county resources to provide all-inclusive investigations for enforcement along with follow-up services for victims. The unit coordinates efforts with an on-site Victim Advocate as a referral source. Personnel assigned to the unit coordinate crime scene evidence, interviews, and other investigative efforts to produce comprehensive investigations.

#### Goals

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of criminal offenders, achieving clearance rates commensurate with other cities in Orange County. Assess current crime trends and offer informational presentations to community groups.

PROGRAM SUMMARY					
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>	
Regular Employees Nonregular Hours	9.0	9.0	9.0	9.0	
Salaries & Benefits Maintenance & Support Capital Outlay	\$1,601,102 329,219 -	\$1,777,177 344,595	\$1,664,800 339,699	\$1,693,258 337,172	
Subtotal	1,930,321	2,121,772	2,004,499	2,030,430	
Less Allocations Total Operating Budget	\$1,930,321	\$2,121,772	\$2,004,499	\$2,030,430	
PROGRAM REVENUES					
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>	
General Funds Licenses, Permits Misc. Police Fees	\$1,909,064 20,407 850	\$2,101,772 20,000 -	\$1,987,652 16,747 100	\$2,010,430 20,000 -	
Total	\$1,930,321	\$2,121,772	\$2,004,499	\$2,030,430	

DEPARTMENT: Police PROGRAM: 2274 Family Crimes Unit

### **PROGRAM OBJECTIVES**

Maintain case clearance rates commensurate with other cities in Orange County.

Maintain a case clearance rate of 75 percent for sexual assault cases.

Maintain a case clearance rate of 90 percent for domestic violence cases.

Maintain a case clearance rate of 90 percent for missing juvenile cases.

Refer 95 percent of domestic violence cases to victim advocate resources.

Provide quarterly training to other police personnel covering contemporary investigative issues.

Provide quarterly presentations to community groups addressing contemporary crime trends.

Maintain and foster relationships with organizations and individuals that assist crime victims including the District Attorney's Office, Crisis Response Team, Women's Transitional Living Center (WTLC) and Community Services Program (CSP).

Partner with the Victim Advocate to provide enhanced and coordinated services for crime victims.

PROGRAM PERFORMANCE MEASURES						
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>		
Sexual assault clearance rate	80%	75%	75%	75%		
Domestic violence clearance rate	88%	90%	90%	90%		
Missing juveniles clearance rate	87%	90%	90%	90%		
Domestic violence referrals	100%	95%	95%	95%		
Briefing training presentations	4	4	4	4		
Community presentations	4	4	4	4		
Community collaborations	20	20	20	20		
Victim Advocate contacts	208	200	200	200		

DEPARTMENT: Police PROGRAM: 2275 Crimes Persons Unit

### PROGRAM DESCRIPTION/GOALS

The Crimes Persons Unit is responsible for the investigation of crimes that occur specifically against a person, and/or where there is a reasonable likelihood of injury or death. The unit investigates such matters as homicides, robberies, assaults, kidnappings, missing adults, officer involved shootings, and those incidents determined to be of a sensitive nature or requiring special expertise. Personnel assigned to the unit coordinate crime scene evidence, interviews, and other investigative efforts to produce comprehensive investigations. Personnel are also responsible for investigating suspicious deaths and missing person cases. The Crimes Persons Unit is also responsible for conducting joint investigations with the District Attorney's Office on incidents where officers have been involved in shootings or where there have been custodial deaths.

The Crimes Persons Unit is supervised by a Police Sergeant and staffed by four detectives.

#### Goals

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of criminal offenders, with clearance rates commensurate with other cities in Orange County. Identify current trends in criminal investigations and provide contemporary training to other police personnel. Assess current crime trends and offer informational

	PROGRAM SUMMAR	RY			
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>	
Regular Employees Nonregular Hours	5.0	5.0	5.0	5.0	
Salaries & Benefits Maintenance & Support Capital Outlay	\$1,035,306 131,168 	\$1,095,744 134,483 -	\$991,941 140,435 -	\$1,092,829 119,126	
Subtotal Less Allocations	1,166,474 -	1,230,227 -	1,132,376 -	1,211,955 -	
Total Operating Budget	\$1,166,474	\$1,230,227	\$1,132,376	\$1,211,955	
PROGRAM REVENUES					
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>	
General Funds	\$1,166,474	\$1,230,227	\$1,132,376	\$1,211,955	
Total	<u>\$1,166,474</u>	\$1,230,227	\$1,132,376	\$1,211,955	

DEPARTMENT: Police PROGRAM: 2275 Crimes Persons Unit

#### **PROGRAM OBJECTIVES**

Maintain case clearance rates commensurate with other cities in Orange County.

Maintain a case clearance rate of 75 percent for homicides.

Maintain a case clearance rate of 35 percent for robberies.

Maintain a case clearance rate of 60 percent for aggravated assaults.

Maintain a working relationship with Adult Protective Services to assist victims.

Provide quarterly training to other police personnel covering contemporary investigative issues.

Provide bi-annual presentations to community groups addressing contemporary crime trends as needed.

#### PROGRAM PERFORMANCE MEASURES

Performance/ Workload Measures	2015-2016 <u>Actual</u>	2016-2017 <u>Adopted</u>	2016-2017 <u>Projected</u>	2017-2018 <u>Adopted</u>
Homicide clearance rate	60%*	75%	75%	75%
Robbery clearance rate	60%	35%	35%	35%
Aggravated assault clearance rate	72%	60%	60%	60%
Adult Protective Svcs. Contacts**	265	340	250	250
Briefing training presentations	4	4	4	4
Community presentations	2	4	2	2

<sup>\* 3</sup> of 5 homicides cleared with arrest for 2015-2016. One homicide sent to DA's office for possible filing.

<sup>\*\*</sup> Adult Protective Services investigations into licensed nursing homes are no longer conducted through the APS social worker and Fullerton PD, but through a different entity, the Ombudsman Program, hence the reduced APS contacts.

DEPARTMENT: Police PROGRAM: 2276 Narcotics/Vice Unit

#### PROGRAM DESCRIPTION/GOALS

The Narcotics and Vice Unit is responsible for investigating crimes involving the manufacture, trafficking, possession and use of controlled substances, morals crimes, and gambling. Personnel assigned to the unit proactively seek to identify those individuals responsible for narcotics and vice-related activity through informant development, crime trends, and surveillance. The Narcotics/Vice Unit also assists Investigations with follow up, surveillance and apprehension of suspects.

#### Goals

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of narcotic and vice offenders, including those released through the AB109 Public Safety Realignment law, with success rates commensurate with other cities in Orange County. Contribute to Investigations by assisting in identifying and apprehending other criminals as well.

PR	OGRAM SUMMAR	Y		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	6.0	6.0	6.0	6.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$1,410,744 209,531	\$1,388,736 206,173	\$1,454,644 199,659 -	\$1,420,847 159,623
Subtotal	1,620,275	1,594,909	1,654,303	1,580,470
Less Allocations Total Operating Budget	\$1,620,275	\$1,594,909	\$1,654,303	\$1,580,470
PR	OGRAM REVENUE	S		
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
General Fund General Fund - DOJ/RNSP OT Reimbursement FBI Organized Crime OT Reimbursement Asset Seizure Fund	\$1,521,794 48,030 14,754 35,697	\$1,529,429 40,000 - 25,480	\$1,595,560 37,818 2,339 18,586	\$1,541,263 13,727 - 25,480
Total	\$1,620,275	\$1,594,909	\$1,654,303	\$1,580,470

**DEPARTMENT:** Police PROGRAM: 2276 Narcotics/Vice Unit

#### **PROGRAM OBJECTIVES**

Maintain clearance rates commensurate with other cities in Orange County.

Provide effective proactive and reactive enforcement efforts to apprehend criminals engaged in narcotics-related crimes.

Provide effective proactive and reactive enforcement efforts to apprehend criminals engaged in vice-related crimes.

Assist and work with the adult Parole and Probation departments with investigations and searches of probationers and parolees, including those released through AB109.

Assist other department bureaus, units and outside law enforcement agencies in designated investigations or enforcement efforts.

Develop and maintain informants capable of providing information regarding persons involved in criminal activity.

	PROGRAM PERFORMAN	CE MEASURES		
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Narcotics-related cases	450	400	400	400
Vice-related cases	26	25	25	25
Parole and probation searches*	75	100	100	50
Arrests of AB 109 offenders*	64	60	60	30
Allied FPD unit assists	212	150	150	150
Informants developed	54	35	35	35
Informant-generated arrests	104	100	100	100
Briefing training presentations**	8	10	10	4

<sup>\* 17-19</sup> parole and probation numbers reduced due to Directed Enforcement Team in Patrol taking partial responsibility for these activities.

<sup>\*\* 17-19</sup> briefing training presentations reduced due to recent monthly Crime Stat meetings which allow for frequent briefing and training with all Police supervisors who, in turn, update their staff.

DEPARTMENT: Police PROGRAM: 2277 Patrol Bureau

#### PROGRAM DESCRIPTION/GOALS

Patrol officers provide law enforcement and respond to calls for service within the community. A community-oriented, problem-solving approach to providing police services seeks long-term solutions to community problems in a coordinated effort with other divisions within the Police Department. Traditional law enforcement methods are utilized to enforce laws, arrest and prosecute offenders, and recover stolen property. Crime Scene Investigation personnel process crime scenes and retrieve evidence for court prosecution.

#### Goals

Maintain an effective Patrol Division committed to the safety of the community through a problem-solving partnership emphasizing a prompt response, a caring attitude, and a visible presence. Deliver courteous and efficient service while apprehending and prosecuting all known criminals. Conduct public safety and officer training/certification programs as well as safe driving and DUI operations to further enhance community safety.

Provide the technological and professional linkage between the collection, preservation, and presentation of evidence from crime scenes with the successful identification and prosecution of criminals.

	PROGRAM SUMMA	\RY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	99.0	103.0	103.0	103.0
Salaries & Benefits	\$17,731,614	\$19,794,659	\$19,497,426	\$19,277,608
Maintenance & Support	3,245,831	3,425,153	3,339,821	3,298,469
Capital Outlay		105,408	105,408	
Subtotal	20,977,445	23,325,220	22,942,655	22,576,077
Less Allocations Total Operating Budget	\$20,977,445	\$23,325,220	\$22,942,655	\$22,576,077
•				
	PROGRAM REVENU	ES		
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
General Fund	\$19,383,962	\$21,516,875	\$21,458,363	\$21,500,402
Police Charges for Service	253,733	133,440	240,391	133,440
Prop. 172 Sales Tax	611,362	650,000	563,582	600,000
Grants Fund	298,576	556,935	327,241	-
Other Agency Funding	117,300	238,102	102,142	112,367
Asset Seizure Fund	53,391	20,000	9,079	20,000
Supplemental Law Enforcement Fund	259,121	209,868	241,857	209,868
Total	\$20,977,445	\$23,325,220	\$22,942,655	\$22,576,077

DEPARTMENT: Police PROGRAM: 2277 Patrol Bureau

#### **PROGRAM OBJECTIVES**

Maintain a prompt response time to all Priority One (crime in progress) calls for service in six minutes or less and maintain a prompt response to all Priority Two (non-emergency/delayed report) calls for service in seventeen minutes or less.

Ensure good customer service through random audits of three to five recordings from body-worn cameras of all patrol officers.

Maintain priority focus on the enforcement of alcohol and drug impaired drivers, including DUI saturation patrols, checkpoints, distracted driving operations and other traffic safety programs.

In partnership with the State Office of Traffic Safety, conduct Drug Recognition Expert (DRE) and Advanced Roadside Impaired Driving Enforcement (ARIDE) training for police departments as well as DRE field certifications for police agencies throughout Southern California.

#### CRIME LAB

Collect fingerprints and DNA from crime scenes for processing at the Orange County Crime Lab.

PROGRAM	I PERFORMANCE M	EASURES		
Performance/	2015-16	2016-17	2016-17	2017-18
Workload Measures	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Response times (in minutes):				
Priority One - Queue Time	2:02	2:00	2:00	2:00
Patrol Response	4:35	4:00	4:00	4:00
Priority Two - Queue Time	11:16	11:00	11:00	11:00
Patrol Response	6:19	6:00	6:00	6:00
Priority Three - Queue Time	18:12	17:00	17:00	17:00
Patrol Response	7:38	7:00	7:00	7:00
Positive audits of body-worn camera recordings	100%	95%	95%	95%
DUI arrests	744	800	800	800
DUI saturations	90	90	90	90
Provide DRE training to officers	50	50	50	50
Provide ARIDE training to officers	74	50	50	50
DUI checkpoints	5	5	5	5
Distracted driving saturations	5	4	4	4
Traffic safety programs	5	12	12	12
Victim Advocate Ride Along contacts*	n/a	100%	n/a	n/a
CRIME LAB			•	
Fingerprint/DNA collection cases	794	650	650	650

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DEPARTMENT: Police PROGRAM: 2278 Traffic Bureau

#### PROGRAM DESCRIPTION/GOALS

The Traffic Bureau is responsible for the management of all traffic and parking-related matters throughout the City. Utilizing the concepts of education, engineering and enforcement, officers arrest and issue citations for all traffic and parking regulation violations. The bureau addresses alcohol-related traffic offenses through DUI deterrence/enforcement programs. A Commercial Vehicle Enforcement Unit with the Traffic Bureau conducts safety inspections of commercial vehicles, towing services, and taxicabs in operation within the City and takes appropriate enforcement action as necessary. The Traffic Bureau coordinates the traffic and crowd control of all special events, monitors school crossing guard services, and provides liaison with the City of Fullerton Transportation and Circulation Commission.

#### <u>Goals</u>

Increase citizen voluntary compliance with traffic and parking laws through education, engineering, and enforcement with an emphasis on aggressive and impaired drivers.

2015-16 <u>Actual</u> 18.0 2,517	2016-17 <u>Adopted</u> 17.0	2016-17 <u>Projected</u> 17.0	2017-18 <u>Adopted</u>
		17.0	
2,517		17.0	17.0
•	2,282	2,200	2,282
\$2,839,470	\$2,492,152	\$2,657,505	\$2,888,166
799,021	788,850	748,961	799,052
3.638.491	3,281,002	3,406,466	3,687,218
<u> </u>	<u> </u>	<u>-</u>	-
\$3,638,491	\$3,281,002	\$3,406,466	\$3,687,218
GRAM REVENU	ES		
2015-16	2016-17	2016-17	2017-18
<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
\$2,056,170	\$1,736,202	\$1,952,855	\$2,242,418
1,164,940	1,100,000	1,081,408	1,100,000
44,810	44,800	69,857	44,800
372,571	400,000	302,346	300,000
\$3,638,491	\$3,281,002	\$3,406,466	\$3,687,218
	799,021 - 3,638,491 - \$3,638,491  GRAM REVENUE  2015-16 Actual  \$2,056,170 1,164,940 44,810 372,571	799,021 788,850	799,021 788,850 748,961  3,638,491 3,281,002 3,406,466  \$3,638,491 \$3,281,002 \$3,406,466  \$3,638,491 \$3,281,002 \$3,406,466   \$2015-16 2016-17 2016-17  Actual Adopted Projected  \$2,056,170 \$1,736,202 \$1,952,855 1,164,940 1,100,000 1,081,408 44,810 44,800 69,857 372,571 400,000 302,346

**DEPARTMENT:** Police PROGRAM: 2278 Traffic Bureau

#### **PROGRAM OBJECTIVES**

Maintain a minimum 80 percent ratio of hazardous citations to the total number of moving citations issued annually by Traffic Bureau personnel.

Maintain a minimum of 85 percent ratio of Commercial and Safety citations to the total number of commercial vehicle citations issued annually by Traffic Bureau personnel.

Traffic personnel will assist the Patrol Bureau by managing DUI checkpoints, DUI saturations, distracted driving, traffic safety and other operations which have been rolled into the Patrol STEP grant by Office of Traffic Safety.

Traffic personnel will continue education and enforcement of all traffic related laws and municipal codes within the City limits.

PROGF	RAM PERFORMANCE	MEASURES		
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 Projected	2017-18 <u>Adopted</u>
Moving citations*				
Number of cites issued	4,732	6,500	5,000	5,000
Number of hazardous cites	3,913	4,875	4,000	4,000
Percentage	83%	75%	80%	80%
Parking citations				
Number of cites issued by	35,583	30,000	30,000	30,000
PCO's & Parking Control Aides				
Commercial citations				
Number of cites issued	287	200	200	200
Number of safety cites	252	170	170	170
Percentage	88%	85%	85%	85%

<sup>\*</sup> Moving citation statistics lower due to fewer motorcycle officers and reassignment to higher priority Patrol details.

**DEPARTMENT:** Police PROGRAM: 2279 Professional Standards Bureau

#### PROGRAM DESCRIPTION/GOALS

The Professional Standards Bureau is managed by a Captain who oversees all the duties and responsibilities of the detail. In addition, tasks include establishing and reviewing policy, reviewing administrative investigations and audits, recommending department procedural changes, and other duties assigned by staff. The Professional Standards Bureau includes administrative Sergeant duties, staffing, and training services responsibilities. Professional Standards Sergeants' duties include preparing reports for staff's consideration, maintaining personnel complaint records, and conducting internal administrative investigations and internal audits. Staffing services responsibilities include the selection, purchase, issue and maintenance of uniform equipment and accessories, and managing the department's cadet program. Training responsibilities include developing, scheduling, presenting, and tracking all courses, and maintaining a training history for all department employees. This includes tracking of firearms, less-lethal training and all continuous professional training requirements, including monthly firearms training in the department range.

#### Goals

Maintain integrity within the department, provide documentation to maintain a well-informed staff, and recruit and hire qualified personnel. Provide mandated training for all department employees.

Planning Fees 298 Asset Seizure Fund 126,317 24		
Nonregular Hours       23,390       26,492         Salaries & Benefits       \$1,829,859       \$1,857         Maintenance & Support       770,477       606         Capital Outlay       -       -         Subtotal       2,600,337       2,463         Less Allocations       -       -         Total Operating Budget       \$2,600,337       \$2,463         PROGRAM REVENUES         Revenue Source       Actual       Adopte         General Funds       \$2,398,240       \$2,360         POST Training Reimbursement       50,267       50         Planning Fees       298         Asset Seizure Fund       126,317       24		17-18 <u>opted</u>
Salaries & Benefits       \$1,829,859       \$1,857         Maintenance & Support       770,477       606         Capital Outlay       -       -         Subtotal       2,600,337       2,463         Less Allocations       -       -         Total Operating Budget       \$2,600,337       \$2,463         PROGRAM REVENUES         Revenue Source       Actual       Adopte         General Funds       \$2,398,240       \$2,360         POST Training Reimbursement       50,267       50         Planning Fees       298         Asset Seizure Fund       126,317       24		8.0
Maintenance & Support         770,477         606           Capital Outlay         -         -           Subtotal         2,600,337         2,463           Less Allocations         -         -           Total Operating Budget         \$2,600,337         \$2,463           PROGRAM REVENUES           Revenue Source         Actual         Adopte           General Funds         \$2,398,240         \$2,360           POST Training Reimbursement         50,267         50           Planning Fees         298           Asset Seizure Fund         126,317         24	24,570 25	5,592
Capital Outlay         -           Subtotal         2,600,337         2,463           Less Allocations         -         -           Total Operating Budget         \$2,600,337         \$2,463           PROGRAM REVENUES           Revenue Source         Actual         Adopte           General Funds         \$2,398,240         \$2,360           POST Training Reimbursement         50,267         50           Planning Fees         298           Asset Seizure Fund         126,317         24	502 \$1,943,754 \$2	,040,196
Subtotal         2,600,337         2,463           Less Allocations         -         -           Total Operating Budget         \$2,600,337         \$2,463           PROGRAM REVENUES           Revenue Source         Actual         Adopte           General Funds         \$2,398,240         \$2,360           POST Training Reimbursement         50,267         50           Planning Fees         298           Asset Seizure Fund         126,317         24	300 731,492	888,72
Total Operating Budget         \$2,600,337         \$2,463           PROGRAM REVENUES           2015-16         2016-1           Revenue Source         Actual         Adopte           General Funds         \$2,398,240         \$2,360           POST Training Reimbursement         50,267         50           Planning Fees         298           Asset Seizure Fund         126,317         24	802 2,675,246 2	,928,920
PROGRAM REVENUES           Revenue Source         2015-16         2016-17           Revenue Source         Actual         Adopte           General Funds         \$2,398,240         \$2,360           POST Training Reimbursement         50,267         50           Planning Fees         298           Asset Seizure Fund         126,317         24	<u>-</u> <u>-</u> <u>\$2,675,246</u>	- ,928,920
Revenue Source         2015-16         2016-17           Revenue Source         Actual         Adopte           General Funds         \$2,398,240         \$2,360           POST Training Reimbursement         50,267         50           Planning Fees         298           Asset Seizure Fund         126,317         24		
Revenue Source         Actual         Adopte           General Funds         \$2,398,240         \$2,360           POST Training Reimbursement         50,267         50           Planning Fees         298           Asset Seizure Fund         126,317         24		
General Funds       \$2,398,240       \$2,360         POST Training Reimbursement       50,267       50         Planning Fees       298         Asset Seizure Fund       126,317       24	2016-17 20	17-18
POST Training Reimbursement 50,267 50 Planning Fees 298 Asset Seizure Fund 126,317 24	<u>Projected</u> Ad	<u>opted</u>
Planning Fees 298 Asset Seizure Fund 126,317 24	073 \$2,588,399 \$2	,908,92
Asset Seizure Fund 126,317 24	000 29,662	-
· ·	- 456	20.000
Cront Eund 22 (1AC)\ 26 216 20	200 27,200 529 29,529	20,000
Grant Fund 32 (JAG))	29,323	
Total \$2,600,337 \$2,463	802 \$2,675,246 \$2	,928,92

DEPARTMENT: Police PROGRAM: 2279 Professional Standards Bureau

#### **PROGRAM OBJECTIVES**

Ensure compliance with all mandated training: Continued Professional Training (CPT) and Standards for Training and Corrections (STC).

Fill all vacancies and ensure all applicants meet department standards and qualifications.

Continue the emphasis on bilingual hiring and multicultural recruitment.

Continue annual training plan covering critical issues: deadly force, pursuits, domestic violence, discriminatory harassment, search/seizure issues, firearms, less-lethal force, defensive tactics, and arrest/control techniques to establish uniform standards and to refresh and test competencies.

Conduct Emergency Vehicle Operation Course (EVOC) and Pursuit Immobilization training to ensure compliance with state mandates.

Conduct internal audits to maintain departmental integrity.

PROGRAM P	ERFORMANCE MEA	ASURES		
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Cost of annual training/readiness*	\$ 330,229	\$190,000	\$295,667	\$200,000
Compliance with POST CPT Board of Corrections	100.00% 100.00%	100% 100%	100% 100%	100% 100%
Training hours	11,930	12,300	12,300	12,300
Police applicants	843	380	1,100	380
Pre-employment polygraphs	54	50	66	50
Background investigations	44	40	69	40
Police Officers hired	15	8	29	8
Civilian employees hired	9	10	15	10
Reserve Officers	11	11	12	11
Bilingual employees hired	14	4	6	4
Internal audits conducted	25	5	25	25

<sup>\*</sup> Includes costs for uniforms, ballistic vests, training, range, and body worn cameras.

DEPARTMENT: Police PROGRAM: 2281 Communications Center

#### PROGRAM DESCRIPTION/GOALS

The Communications Center serves as the primary Public Safety Answering Point for all emergency 9-1-1 calls and non-emergency calls for service from the community. The Communications Center operates 24 hours a day, 7 days a week. Communications personnel provide efficient and reliable automated, telephonic and radio links between the calling public and police field personnel.

#### Goal

Maintain a high level of customer service by effectively and professionally processing Information from the public, relaying that information to police field personnel, and dispatching the appropriate resources to meet the needs of the community in a timely manner.

	PROGRAM SUMMA	<b>IRY</b>		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	15.0 960	15.0 1,226	15.0 1,030	15.0 1,226
Salaries & Benefits Maintenance & Support Capital Outlay	1,623,848 295,344	1,636,822 320,723	1,667,109 551,424	1,620,957 335,799
Subtotal Less Allocations Total Operating Budget	1,919,193	1,957,545 \$1,957,545	\$2,218,533	1,956,756 \$1,956,756
	PROGRAM REVENU			
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
General Funds Capital Improvement Fund	\$1,919,193 -	\$1,957,545 -	\$1,969,595 248,938	\$1,956,756 -
Total	\$1,919,193	\$1,957,545	\$2,218,533	\$1,956,756

**DEPARTMENT:** Police PROGRAM: 2281 Communications Center

#### **PROGRAM OBJECTIVES**

Maintain an average of two minutes or less from receipt to dispatching (queue time) Priority One (crime in progress) calls, and dispatch at least 60 percent in less than one minute.

Maintain an average of eleven minutes or less from receipt to dispatching (queue time) Priority Two (non-emergency/delayed report) calls, and dispatch at least 50 percent in less than five minutes.

Maintain an average of seventeen minutes or less from receipt to dispatching (queue time) Priority Three (all other non-emergency) calls, and dispatch at least 50 percent in less than seven minutes.

#### PROGRAM PERFORMANCE MEASURES

Performance/	2015-2016	2016-2017	2016-2017	2017-2018
Workload Measures	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Priority One calls:				
Total calls dispatched	2,383	4,000	3,000	3,000
Average queue time	1:59	2:15	2:15	2:00
Percentage of calls				
under one minute	28%	50%	30%	30%
Priority Two calls:				
Total calls dispatched	17,459	25,000	20,000	20,000
Average queue time	10:54	13:00	13:00	11:00
Percentage of calls				
under five minutes	49%	50%	49%	50%
Priority Three calls:				
Total calls dispatched	15,601	25,000	16,000	16,000
Average queue time	18:55	20:00	20:00	17:00
Percentage of calls				
under seven minutes	47%	50%	45%	45%
Attend regionalization meetings*	4	2	0	n/a

<sup>\*</sup> Regionalization meetings discontinued

DEPARTMENT: Police PROGRAM: 2282 Technical Services Bureau

#### PROGRAM DESCRIPTION/GOALS

The Technical Services Bureau includes the Records Center and the Property and Evidence Unit. The Records Center is responsible for providing the storage, reporting, and controlled access to all police information systems. All serialized property, including motor vehicles, is entered into the system, as well as all missing persons. Records Bureau personnel act as liaisons between the courts, District Attorney's Office, and other criminal justice agencies. The Property/Evidence Unit receives, documents, tracks, stores, and releases all evidence and properties in the care of the Police Department.

#### Goal

Provide up-to-date and accurate methods and records for the storage, analysis and distribution of police information, property, and evidence.

	PROGRAM SUMMA	RY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	19.0	21.0	21.0	21.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$1,821,176 619,025 -	\$2,065,532 640,795	\$1,972,655 650,086 -	\$2,008,768 629,124 -
Subtotal Less Allocations	2,440,200	2,706,327	2,622,741	2,637,892
Total Operating Budget	\$2,440,200	\$2,706,327	\$2,622,741	\$2,637,892
	PROGRAM REVENUI	ES		
Revenue Source	PROGRAM REVENUI 2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 Projected	2017-18 <u>Adopted</u>
Revenue Source  General Fund Police User Fees Prop 69 Grant	2015-16	2016-17 <u>Adopted</u> \$1,964,516 720,800		
General Fund	2015-16 <u>Actual</u> \$1,758,760	2016-17 Adopted \$1,964,516	Projected \$1,938,545 681,523	Adopted \$1,912,092
General Fund Police User Fees Prop 69 Grant	2015-16 <u>Actual</u> \$1,758,760 669,018	2016-17 <u>Adopted</u> \$1,964,516 720,800 16,011	Projected \$1,938,545 681,523 0	Adopted \$1,912,092 720,800

DEPARTMENT: Police PROGRAM: 2282 Technical Services Bureau

#### **PROGRAM OBJECTIVES**

#### RECORDS CENTER

Receive, maintain, track, and distribute police crime reports, citations, and field interviews as required by state law and established procedures.

Maintain integrity of information compiled through quality control audits.

#### PROPERTY/EVIDENCE

Efficiently receive, maintain, track, and distribute property and evidence as required by state law and established procedures.

Increase accountability for routine review of evidence held. Implement process for this review and action on items no longer required to be held.

PROGRAM PERFORMANCE MEASURES					
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>	
RECORDS CENTER Data entry/transcribed/scanned					
Crime reports	17,886	17,000	18,000	17,000	
Supplements	15,738	n/a	16,000	16,000	
Citations	13,743	15,000	12,000	13,000	
Field interviews	445	500	550	500	
Documents scanned	95,499	n/a	83,000	80,000	
Report Requests Processed	8,951	n/a	9,000	9,000	
Civilian fingerprints	2,657	3,000	2,500	3,000	
Subpoenas processed	9,198	9,000	10,000	9,000	
PROPERTY/EVIDENCE Property booked Property released	18,687 11,941	15,000 13,000	19,000 20,000	18,000 15,000	

DEPARTMENT: Police PROGRAM: 2286 Jail

#### PROGRAM DESCRIPTION/GOALS

The Fullerton Police Department Jail is a Type I jail facility that operates 24 hours per day, 365 days a year. The jail staff is responsible for the processing and housing of over 5,000 arrested persons per year. Jailers process all arrested persons through a computerized booking process and are responsible for booking, housing, medical triage, and monitoring prisoner welfare.

#### <u>Goal</u>

Maintain a suitable place of incarceration for arrested persons as required by state law. Pass all county and state inspections and audits.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees	5.0	5.0	5.0	5.0
Nonregular Hours	0	0	900	900
Salaries & Benefits	\$601,212	\$538,454	\$619,965	\$518,210
Maintenance & Support Capital Outlay	103,127	119,665	110,150	119,286
Subtotal	704,339	658,119	730,115	637,496
Less Allocations Total Operating Budget	\$704,339	\$658,119	\$730,11 <u>5</u>	\$637,496
	PROGRAM REVENUE	ES .		
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
General Funds	\$683,088	\$633,119	\$688,248	\$616,496
Prisoners' Welfare Fund	160	1,500	388	1,000
Pay to Stay in Jail	18,148	20,000	41,479	20,000
Prop 69 - State DNA Database	2,943	3,500		-
Total	\$704,339	\$658,119	\$730,115	\$637,496

DEPARTMENT: Police PROGRAM: 2286 Jail

#### **PROGRAM OBJECTIVES**

Maintain a jail facility in compliance with all county/state/federal safety, health, and welfare regulations.

Maintain a jail average daily population not to exceed the Board of Corrections recommended capacity rating for this Type I facility.

Continue the "pay-to-stay" program for sentenced prisoners.

Provide continuous training for management and custodial personnel as required by the State.

Pass all county and state inspections and audits.

PROGRAM PERFORMANCE MEASURES					
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>	
Pay-to-stay inmates	23	15	20	20	
Jail bookings per year	5,180	5,200	5,104	5,000	
Transfers to Orange County jail per year	2,194	1,800	2,142	2,100	
Average daily population of jail	15	14	14	13	
Jail audits and inspections passed	100%	100%	100%	100%	

DEPARTMENT: Police PROGRAM: 2289 Gang Unit

### PROGRAM DESCRIPTION/GOALS

The Gang Unit is responsible for conducting investigations leading to the identification, apprehension, prosecution, and conviction of gang members operating in and around the City of Fullerton. The unit will also participate in streamlining the criminal complaint review and filing process.

#### Goals

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of gang members operating in and around the City of Fullerton, using the gang injunction to further reduce gang activity. Collaborate with the OC GRIP Program in an effort to help prevent youth gang involvement and development. Identify current trends in criminal investigations and provide contemporary training to other police personnel.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	5.0	4.0	5.0	5.0
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$1,114,471 96,250 - 1,210,721 - \$1,210,721	\$999,450 102,015 - 1,101,465 - \$1,101,465	\$1,339,841 102,773 - 1,442,614 - \$1,442,614	\$1,071,597 103,456 - 1,175,053 - \$1,175,053
F	ROGRAM REVENUI	ES		
Revenue Source	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
General Funds	\$1,210,721	\$1,101,465	\$1,442,614	\$1,175,053
Total	\$1,210,721	\$1,101,465	\$1,442,614	\$1,175,053

DEPARTMENT: Police PROGRAM: 2289 Gang Unit

#### **PROGRAM OBJECTIVES**

Provide effective proactive and reactive enforcement efforts to minimize gang-related crimes in Fullerton.

Coordinate with Parole and Probation to conduct investigations and/or searches of known Fullerton gang members.

Identify and serve admitted Fullerton gang members with Street Terrorism Enforcement and Prevention Act notifications.

Enforce the gang injunction to arrest identified gang members and reduce gang activity.

Develop and maintain informants capable of providing information regarding persons involved in gang activity.

Coordinate with the District Attorney's OC GRIP Program in an effort to reduce youth gang involvement and development.

Provide quarterly training to other police personnel covering contemporary investigative issues.

PRO	PROGRAM PERFORMANCE MEASURES						
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 Projected	2017-18 <u>Adopted</u>			
GANG UNIT Gang-related incidents	391	250	275	250			
Parole/probation searches	81	75	75	75			
STEP notifications served*	96	50	75	50			
Informants developed	2	2	2	2			
Informant-generated arrests	4	5	4	5			
TARGET arrests**	n/a	25	n/a	n/a			
Gang injunction arrests***	26	55	25	25			
OC GRIP Officer Hours	240	225	225	225			
Briefing training presentations	23	4	4	4			

<sup>\*</sup> Gang related incidents include arrests, outside agency arrests, field interviews and gang related search warrants.

<sup>\*\*</sup> There is no longer a "TARGET list." The TARGET D.A. will handle most cases involving the most active gang cases.

<sup>\*\*\*</sup> Gang injunction arrest numbers will be lower for 17-18 due to success of gang injunction.

DEPARTMENT: Police PROGRAM: 2291 Crimes Property Unit

#### PROGRAM DESCRIPTION/GOALS

The Crimes Property Unit is responsible for the investigation of all crimes where the motive is financial gain and there is no immediate threat to persons, or crimes that result in the destruction of property. This unit investigates incidents of burglary, theft including density theft and auto theft, arson, animal cruelty and vandalism. Personnel assigned to the unit also review and issue City permits in various areas. The unit also includes a Court Liaison Officer who coordinates with personnel from the North Justice Center to expedite the review and filing of criminal cases. Personnel assigned to the unit coordinate crime scene evidence, interviews, and other investigative efforts to produce comprehensive investigations.

The Crimes Property Unit is supervised by a Police Sergeant and staffed by seven detectives and a Court Liaison Officer.

#### Goals

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of criminal offenders with clearance rates commensurate with other cities in Orange County. Utilize the newly implemented Electronic Direction of Complaint (EDC) system through the District Attorney's Office.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	9.0	9.0	9.0	9.0
Salaries & Benefits Maintenance & Support	\$1,622,256 169,131	\$1,380,689 177,740	\$1,737,969 175,162	\$1,691,386 178,747
Capital Outlay Subtotal	1,791,388	 1,558,429	1,913,131	1,870,133
Less Allocations	<u>-</u> \$1,791,388	<u>-</u> \$1,558,429	<u>-</u> \$1,913,131	- \$1,870,133
Total Operating Budget	<u> </u>	Ψ1,000,120	ψ1,010,101	<b>V</b> 1,010,100
	PROGRAM REVENU	ES		
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	Adopted
General Funds	\$1,682,182	\$1,402,729	\$1,751,598	\$1,760,947
Police Charges for Service*	109,206	155,700	161,533	109,186
Total	\$1,791,388_	\$1,558,429	\$1,913,131	\$1,870,133

<sup>\*</sup> OC Auto Theft Task Force salary reimbursement

DEPARTMENT: Police PROGRAM: 2291 Crimes Property Unit

#### **PROGRAM OBJECTIVES**

Maintain case clearance rates commensurate with other cities in Orange County:

Maintain a case clearance rate of 35 percent for burglaries.

Maintain a case clearance rate of 40 percent for financial crimes (including identity theft).

Process and submit electronic discovery requests.

Provide quarterly training to other police personnel covering contemporary investigative issues.

Provide quarterly presentation to community groups addressing contemporary crime trends as requested.

### PROGRAM PERFORMANCE MEASURES

Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Burglary clearance rate	37%	35%	35%	35%
Financial crimes clearance rate*	52%	40%	40%	40%
Liaison/DA filed cases through EDC**	7,223	800	7,200	8,000
Electronic discovery requests***	1,189	n/a	1,500	1,500
Briefing training presentations	3	4	4	4
Community presentations	5	4	4	4

<sup>\*</sup> Adjust clearance rate for Crimes Property Unit to 40% to denote cases where DNA exists, identification of offender has occurred or is imminent, based on physical evidence.

<sup>\*\*</sup> Cases are now submitted via web portal to DA's Office unless they are vertical prosecution cases.

<sup>\*\*\*</sup> Electronic discovery requests is new performance measure for 17-19

DEPARTMENT: Police PROGRAM: 2292 Intelligence Unit

#### PROGRAM DESCRIPTION/GOALS

The Intelligence and High Tech Crimes Unit is responsible for the forensic examination of computers and electronic data storage devices. Additionally, the Crime Analyst assigned to the unit assesses data from various information systems and prepares regular reports of crime and criminal activity, 24/7 computer based information and weekly videos up to and including reports for monthly Community Policing and Crime Strategy meetings. The unit is responsible for maintaining intelligence information relevant to the City of Fullerton, and investigates incidents as assigned by the Detective Division Commander or Chief of Police. One detective has been assigned to the Orange County Regional Forensics Computer Laboratory to assist with the identification and prosecution of both local and federal crimes.

#### Goals

Participate in law enforcement sponsored intelligence forums addressing organized crime, terrorism, and labor issues. Implement methods of data collection to accurately extract information regarding crime and crime trends in Fullerton. Process and retrieve evidence from electronic devices as requested by other divisions, units, or agencies for use in criminal cases.

PROGRAM SUMMARY					
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>	
Regular Employees Nonregular Hours	3.0	3.0	3.0	3.0	
Salaries & Benefits Maintenance & Support Capital Outlay	\$521,016 66,617	\$502,559 76,098	\$542,963 61,018	\$520,398 76,843	
Subtotal Less Allocations	587,633	578,657 -	603,981	597,241	
Total Operating Budget	\$587,633	\$578,657	\$603,981	\$597,241	
	PROGRAM REVENU	ES			
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>	
General Fund FBI OCRCFL (Other Agency Revenue)	\$573,906 13,727	\$578,657 -	\$589,736 14,245	\$597,241 -	
Total	\$587,633	\$578,657	\$603,981	\$597,241	

DEPARTMENT: Police PROGRAM: 2292 Intelligence Unit

#### **PROGRAM OBJECTIVES**

Maintain membership with the Law Enforcement Intelligence Unit (LEIU).

Maintain liaisons with federal, state, and local task forces and intelligence units.

Publish weekly reports, data, and videos identifying crime and crime trends in Fullerton to assist in intelligence-led policing efforts.

Maintain and manage videos and video systems for body worn cameras, the Jail, Police Department, downtown area and other City locations.

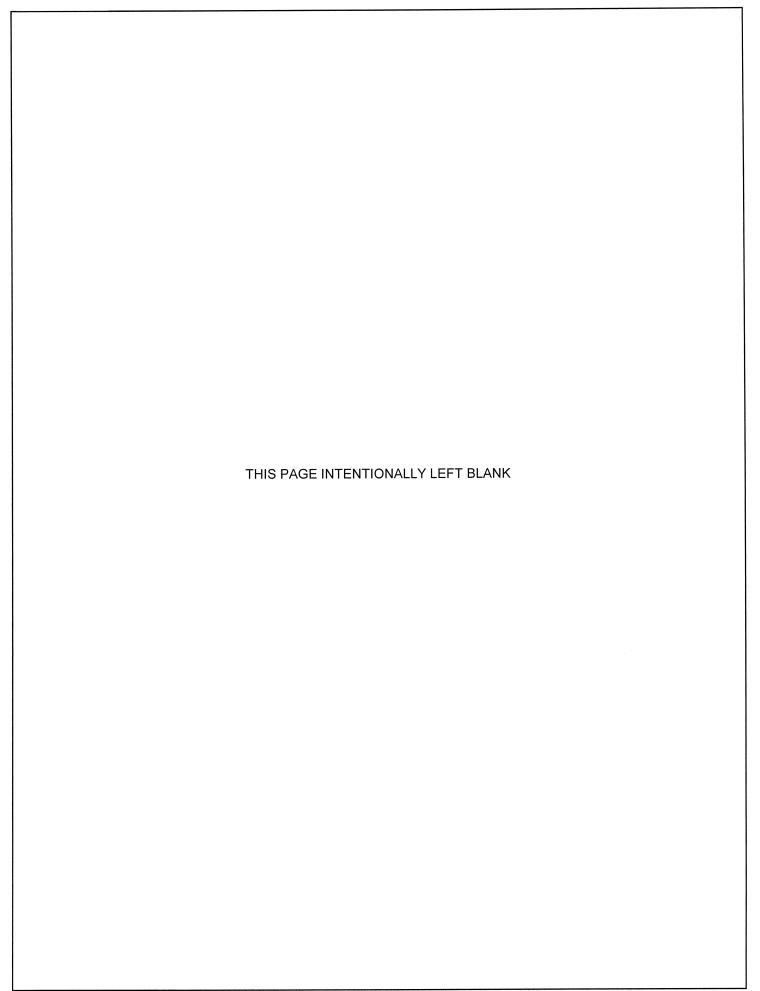
Maintain required computer certifications and competencies to extract information from all operating systems.

Provide community presentations to increase awareness of electronic and internet crime.

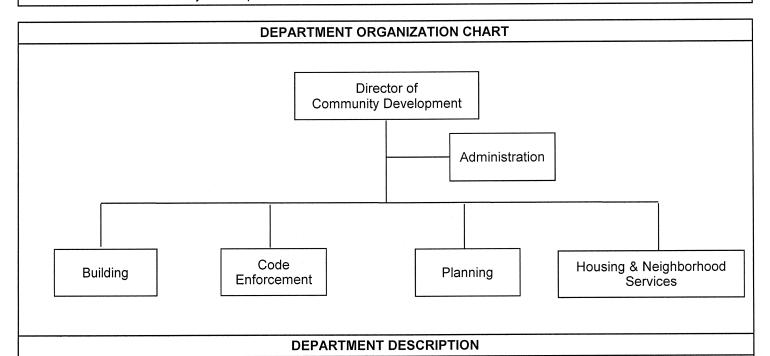
Provide monthly training to other police personnel covering contemporary investigative issues.

#### PROGRAM PERFORMANCE MEASURES 2017-18 Performance/ 2015-16 2016-17 2016-17 Adopted **Projected** Workload Measures **Actual** Adopted 40 24 40 46 Intel contacts 90 90 89 n/a Weekly reports published 12 n/a n/a n/a Monthly reports published 300 n/a Forensic exam assists\* n/a n/a 80% n/a n/a Evidence recovery rate\* n/a 100% n/a 100% 100% Maintain/manage video systems 100% 100% Maintain training and certification 100% n/a 6 6 Community presentations 4 n/a Briefing training presentations 6 4

<sup>\*</sup> FBI is no longer collects or reported on this data through the Orange County Regional Computer Forensics Lab.



**DEPARTMENT:** Community Development



The Community Development Department is comprised of five programs or Divisions: Administration, Building (including permits, plan check, and inspection), Code Enforcement, Planning, and Housing & Neighborhood Services. Collectively, these Divisions provide services to residents and businesses in the City generally related to the development and/or use of private property.

#### Department Goals:

Provide development assistance to businesses and residents by meeting stakeholder expectations in an atmosphere that balances City Code requirements and customer goals.

Maintain the quality of life in neighborhoods and desirability of commercial and industrial areas by ensuring that physical property conditions convey a safe, orderly and positive image of the community.

Pursue achievement of the General Plan by guiding physical change in the City through analysis and recommendations to the City Council, Planning Commission, other appointed bodies, the development community and citizens on land planning and development issues.

Protect the health and safety of the community through plan check and inspection of new and remodeled structures that ensures compliance with governmental regulations.

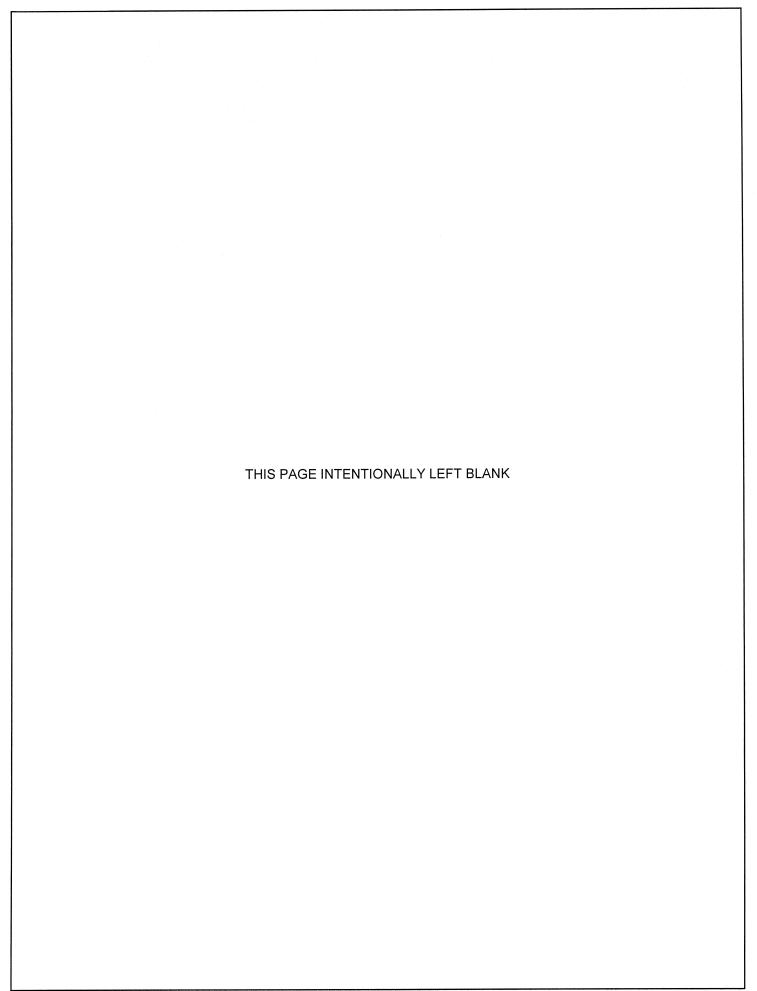
Support public services, access to affordable housing and infrastructure improvements that benefit Low and Moderate income residents through the Community Development Block Grant (CDBG) Program and HOME Investment Partnerships Program.

**DEPARTMENT:** Community Development

DEPARTMENT SUMMARY					
	2015-16	2016-17	2016-17	2017-18	
	<u>Actual</u>	<u>Adopted</u>	Projected	<u>Adopted</u>	
Regular Employees	28.0	28.0	28.0	28.0	
Nonregular Hours	1,560	1,560	1,560	1,560	
Salaries & Benefits	\$2,955,225	\$3,351,170	\$3,084,343	\$3,252,091	
Maintenance & Support	3,455,459	3,830,814	4,251,490	3,932,434	
Capital Outlay	66,623			7.404.505	
Subtotal Less Allocations	6,477,307	7,181,984	7,335,833	7,184,525	
Total Operating Budget	\$6,477,307	\$7,181,984	\$7,335,833	\$7,184,525	
	-				
DEP	ARTMENT FUND AN	ALYSIS			
	2015-16	2016-17	2016-17	2017-18	
Fund No. and Title	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>	
Fund No. and Title  10 - General				Adopted	
	<u>Actual</u>	Adopted	<u>Projected</u>	Adopted \$4,848,401	
10 - General	<u>Actual</u> \$4,584,962	Adopted \$4,495,552	<u>Projected</u> \$5,486,303 64,076 121,010	Adopted \$4,848,401 65,050 177,789	
10 - General 22 - Air Quality Improvement	Actual \$4,584,962 111,138 113,077 303,970	Adopted \$4,495,552 120,776 165,137 610,720	<u>Projected</u> \$5,486,303 64,076 121,010 394,494	Adopted \$4,848,401 65,050 177,789 657,784	
10 - General 22 - Air Quality Improvement 26 - Housing	Actual \$4,584,962 111,138 113,077 303,970 1,256,380	Adopted \$4,495,552 120,776 165,137 610,720 1,686,594	Projected \$5,486,303 64,076 121,010 394,494 1,127,866	Adopted \$4,848,401 65,050 177,789 657,784 1,362,521	
10 - General 22 - Air Quality Improvement 26 - Housing 32 - Grants 35 - Community Development Block Grant 80 - Low/Mod Housing	Actual \$4,584,962 111,138 113,077 303,970 1,256,380 70,412	Adopted \$4,495,552 120,776 165,137 610,720 1,686,594 77,474	\$5,486,303 64,076 121,010 394,494 1,127,866 131,659	Adopted \$4,848,401 65,050 177,789 657,784 1,362,521 72,980	
10 - General 22 - Air Quality Improvement 26 - Housing 32 - Grants 35 - Community Development Block Grant	Actual \$4,584,962 111,138 113,077 303,970 1,256,380	Adopted \$4,495,552 120,776 165,137 610,720 1,686,594	Projected \$5,486,303 64,076 121,010 394,494 1,127,866	Adopted \$4,848,401 65,050 177,789 657,784 1,362,521	

**DEPARTMENT:** Community Development

DEPARTMENT PER	SONNEL SUMMAR	Υ	
Position Classification	2015-16 Budgeted	2016-17 <u>Budgeted</u>	2017-18 <u>Budgeted</u>
	Regular Empl	oyees - Full-Time	Equivalent Positions
Director of Community Development	1.0	1.0	1.0
Planning Manager	1.0	1.0	1.0
Building & Safety Manager	1.0	1.0	1.0
Housing & Neighborhood Services Manager	1.0	1.0	1.0
Code Enforcement Supervisor	1.0	1.0	1.0
Plan Check Engineer	1.0	1.0	1.0
Senior Planner	1.0	1.0	1.0
Building Permit Supervisor	1.0	1.0	1.0
Associate Plan Check Engineer	1.0	1.0	1.0
Geographic Information Systems Specialist	1.0	1.0	1.0
Associate Planner	3.0	3.0	3.0
Senior Building Inspector	1.0	1.0	1.0
Housing & Community Rehabilitation Inspector	1.0	1.0	1.0
Building Inspector III	1.0	1.0	1.0
Building Inspector II	2.0	2.0	2.0
Code Enforcement Officer	4.0	4.0	4.0
Housing Programs Assistant	1.0	1.0	1.0
Senior Permit Technician	1.0	1.0	1.0
Permit Technician	2.0	2.0	2.0
Administrative Assistant I	1.0	1.0	1.0
Clerical Assistant III	1.0	1.0	1.0
Total Regular Employees	28.0	28.0	28.0
	<u>Nonre</u>	gular Employees -	- Hours
Total Nonregular Hours	1,560	1,560	1,560



**DEPARTMENT:** Community Development PROGRAM: 2311 Administration

#### PROGRAM DESCRIPTION/GOALS

The Administration division provides overall and direction support to the Building, Code Enforcement, Planning, and Housing and Neighborhood Services divisions. This division also provides GIS services to the Department and supports citywide management of geographical data. Clerical support and associated activities - predominantly focused in support of public meetings and hearings - is included in the Administration division.

#### **PROGRAM OBJECTIVES**

Continuous improvement in the delivery of core services to increase customer satisfaction, efficiency and effectiveness.

- Conduct a comprehensive review of the discretionary application process, considering benchmark standards (including staffing levels) and practices, and corresponding fee analysis.
- Conduct a comprehensive review of the development plan check/permit issuance process, considering benchman standards (including staffing levels) and practices, and corresponding fee analysis.
- Install an upgraded technology platform for Land Management and Permitting.

PROGRAM SUMMARY				
	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	Projected	<u>Adopted</u>
Regular Employees Nonregular Hours	3.0	3.0	3.0	3.0
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$405,090	\$441,692	\$423,688	\$431,241
	205,722	197,580	209,519	196,326
	-	-	-	-
	610,812	639,272	633,207	627,567
	-	-	-	-
	\$610,812	\$639,272	\$633,207	\$627,567

PROGRAM REVENUES				
Revenue Source	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 Projected	2017-18 Adopted
General Fund	\$610,812	\$639,272	\$633,207	\$627,567
Total	\$610,812	\$639,272	\$633,207	\$627,567

#### PROGRAM DESCRIPTION/GOALS

The Planning division focuses on two broad areas: Current Planning and Advanced Planning.

Current Planning includes Project Management (research, analysis, environmental review, interdepartmental coordination, community outreach and implementation of City policies, standards and guidelines) for private development proposals citywide. Current Planning also serves as staff to the Zoning Administrator, Design Review Committee, Bicycle Users Subcommittee, and Planning Commission.

Advanced Planning includes Project Management (research, analysis, environmental review, interdepartmental coordination, and community outreach) for proposals which implement and/or update the City's general plan (The Fullerton Plan) or Zoning regulations.

PROGRAM SUMMARY				
	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	Adopted	<u>Projected</u>	<u>Adopted</u>
Regular Employees	5.0	5.0	5.0	5.0
Nonregular Hours	1,560	1,560	1,560	1,560
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$673,364 600,568 66,623 1,340,555 	\$779,525 580,434 - 1,359,959 - \$1,359,959	\$688,996 754,966 - 1,443,962 - \$1,443,962	\$712,324 328,126 - 1,040,450 - \$1,040,450

PROGRAM REVENUES				
Revenue Source	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	Adopted	Projected	Adopted
Fees for Service Pass Through General Fund Air Quality Improvement Fund Grants Fund	\$157,915	\$200,000	\$209,892	\$200,000
	405,190	222,300	437,387	400,000
	647,869	585,326	616,087	260,363
	111,138	120,776	64,076	65,050
	18,443	231,557	116,520	115,037
Total	\$1,340,555	\$1,359,959	\$1,443,962	\$1,040,450

**DEPARTMENT:** Community Development **PROGRAM:** 2312 Planning

#### **PROGRAM OBJECTIVES**

Timely response to customers.

Continue to improve and enhance community outreach efforts including through the use of social media and technology.

Continue to implement the Short-Term Action Plan of The Fullerton Plan including but not limited to the adoption of Accessory Dwelling Unit regulations and Alternative Parking solutions.

#### PROGRAM WORKLOAD/PERFORMANCE MEASURES

	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Number of Planning Counter customers	4,095	4,200	4,211	4,250
Number of planning plan checks completed	1,048	1,100	1,216	1,270
Average time (calendar days) to complete planning portion of plan check*	15.2	12	14.7	12
Number of discretionary applications received	92	90	88	95
Average time (calendar days) to complete "review for completeness"	28	30	29	30
Number of Planning Commission / City Council public hearing items	64	65	62	65

<sup>\*</sup> Occurs concurrently with Building, Public Works, and Fire plan checks; metric for total time for plan check on 1st submittal is included in Building Division metrics.

DEPARTMENT: Community Development PROGRAM: 2313 Building & Safety

#### PROGRAM DESCRIPTION/GOALS

The Building division provides services to the community to insure that the homes, stores, and businesses - where people live, shop and work - are constructed to provide a safe and healthy environment. To that end the division checks plan submittals, issues permits, inspects construction, and verifies that completed projects meet the applicable code requirements.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	11.0	11.0	11.0	11.0
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations	\$1,088,691 336,024 - 1,424,715	\$1,217,512 207,396 - 1,424,908	\$1,172,143 457,102 - 1,629,244	\$1,216,613 235,213 - 1,451,826
Total Operating Budget	\$1,424,715	\$1,424,908	\$1,629,244	\$1,451,826

PROGRAM REVENUES				
Revenue Source	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Fees for Service	\$1,801,170	\$1,717,700	\$2,226,204	\$1,837,700
General Fund	(376,455)	(292,792)	(596,960)	(385,874)
Total	<u>\$1,424,715</u>	\$1,424,908	\$1,629,244	\$1,451,826

DEPARTMENT: Community Development PROGRAM: 2313 Building & Safety

#### **PROGRAM OBJECTIVES**

Timely response to customers.

Continue to improve and enhance customer experience with the plan check/permit issuance process.

Continue to implement new regulations for construction and communicate changes to customers.

### PROGRAM WORKLOAD/PERFORMANCE MEASURES

	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Number of Building Counter customers	15,301	15,000	14,683	15,000
Number of Plan Checks (new, re-checks & over the counter)	3,122	3,100	2,817	2,900
Average time (calendar days) to complete first submittal building plan check*	18	20	24	22
Number of Building Permits issued	4,816	4,902	4,518	4,500
Number of Building Sites visited	10,660	10,000	9,993	10,000
Number of Building Inspections conducted	21,802	22,000	19,364	20,000

<sup>\*</sup> Includes concurrent review with Planning, Public Works, and Fire plan checks.

#### PROGRAM DESCRIPTION/GOALS

The Housing division consists of four areas: Housing Administration, Housing Rehabilitation, Housing Bond, and the former Redevelopment Agency Housing Fund. Administration manages the Community Development Block Grant (CDBG) Program, the HOME Program, and 2010 Housing Bond affordable housing projects. This also includes coordination of the Community Development Citizens' Committee (CDCC) whose duties include recommendations to the City Council for CDBG fund distribution. Housing Rehabilitation provides grants and loans to preserve and improve the City's existing housing stock.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 Projected	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	4.0	4.0	4.0	4.0
Salaries & Benefits Maintenance & Support Capital Outlay	\$409,450 1,353,314	\$446,679 1,887,420	\$417,900 1,251,033	\$420,772 1,735,265
Subtotal Less Allocations Total Operating Budget	1,762,764 - \$1,762,764	2,334,099 - \$2,334,099	1,668,933 - \$1,668,933	2,156,037 - \$2,156,037

PROGRAM REVENUES				
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Housing Fund	\$113,077	\$165,137	\$121,010	\$177,789
HOME Grant Funds	285,527	379,163	277,974	542,747
CDBG Fund	1,256,380	1,686,594	1,127,866	1,362,521
Low & Mod Housing Fund	70,412	77,474	131,659	72,980
Successor Agency	37,368	25,731	10,424	0
Total	\$1,762,764	\$2,334,099	\$1,668,933	\$2,156,037

#### **PROGRAM OBJECTIVES**

- Insure compliance with Federal Department of Housing and Urban Development, CDBG and HOME Investment Partnership Regulations, State Housing Bonds and existing affordable housing agreements including:
  - -- Income eligibility of all participants in Home Improvement, TBRA, Public Services programs and Affordable Housing Development projects.
  - -- Initial work write ups and construction completed is in compliance with Housing Quality Standards .
  - -- Quality control compliance through Home Improvement Program, TBRA program, non profits monitoring.
  - -- Eligiblity and suitability of all non profit service providers, contractors, and development partners.
- · Provide housing counseling and referrals to appropriate agencies/individuals.
- Provide decent, safe, and sanitary housing for extremely low, very low, low and moderate income households.
- Preserve and improve existing housing through the City's rehabilitation loan/grant program.
- Continue to stabilize the Housing Division as a result of the loss of RDA funds.
- Seek City Council consideration of affordable housing projects associated with the expenditure of the 2010 Housing Bond proceeds.
- Insure excellent customer service by providing prompt processing of:
  - -- Reimbursements for non profit service providers.
  - -- Loan Portfolio requests including Subordinations, Payoff Demands and Full Reconveyances.
  - -- Initial, on going/progress and final inspections for all affordable housing and Home Improvement projects.

#### PROGRAM WORKLOAD/PERFORMANCE MEASURES 2017-18 2015-16 2016-17 Adopted **Projected** <u>Actual</u> Home Improvement Rehab Projects Completed 29 25 25 a. Grant Projects (Single Family, Mobile Home, Lead, BIG) b. Loan Projects (Single Family and Mobile Home) 5 5 13 Loan Portfolio Monitoring-Subordinations/Payoffs 63 71 67 a. Down Payment Assistance Clients 135 134 137 b. Home ImprovementCDBG/HOME Loans 48 c. Affordable For Sale Units 11 34 New Affordable Housing Development Monitoring 105 105 151 a. HQS inspections of new rental development units 108 151 105 b. Tenant Eligibility Verification 0 12 c. HQS inspections of new ownership units 0 d. Homebuyer eligibility for new ownership units 0 0 3 Ongoing Annual Project Monitoring: 135 134 137 a. Owner Occupancy verification of Home Imrovement Loans 65 63 b. Owner Occupancy verification of DAP loans 71 14 16 c. Residual Rent Receipts Processing 14 462 570 d. Tenant Recertification/HQS Inspections of rental units 443 45 48 e. Owner Occupancy/Enterior Inspections Affordable For Sale 45 Public Service Program 17 15 17 a. Nonprofit Grants Review 3,983 2,322 2,749 b. Residents served via Public Services programs Tenant Based Rental Assistance Program 0 25 55 a. New Seniors assisted 30 b. Annual Recertifications 0 0

**DEPARTMENT:** Community Development **PROGRAM:** 2319 Code Enforcement

#### PROGRAM DESCRIPTION/GOALS

The Code Enforcement division provides services to the community to ensure that the City is a safe and attractive place to live, work and play. Code Enforcement staff responds to citizen inquiries to investigate compliance with the Fullerton Municipal Code, Uniform Housing Code, Building Code and other applicable local, state and federal laws and regulations. This division also supports all other City departments for code compliance. Common investigations include, but are not limited to, substandard/dangerous/abandoned buildings, property maintenance, housing conditions, construction without permits, home occupations, public nuisance, animal control, zoning violations, encroachments onto public right of way, NPDES violations, expired business registration certificates, parkway violations and other unpermitted work in the public right of way, water wasting, illegal trash bins, fire hazards and hoarding.

Included in this program is the contract for animal control services provided by the County of Orange, the cost of which has increased significantly in the past few years as demand for service rises. Adding to the increase is the cost of a new shelter for the County. All 14 participating agencies entered into a funding agreement with the County in 2016. Fullerton's portion of the cost is \$2.6 million plus interest to be paid over a 10-year period beginning in the 2016-17 fiscal year.

PROGRAM SUMMARY				
	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	Projected	<u>Adopted</u>
Regular Employees Nonregular Hours	5.0	5.0	5.0	5.0
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$378,630	\$465,762	\$381,616	\$471,141
	959,831	957,984	1,578,870	1,437,504
	-	-	-	-
	1,338,461	1,423,746	1,960,486	1,908,645
	-	-	-	-
	\$1,338,461	\$1,423,746	\$1,960,486	\$1,908,645

PROGRAM REVENUES				
Revenue Source	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	Adopted	<u>Projected</u>	<u>Adopted</u>
Fees for Service	\$30,288	\$25,000	\$16,511	\$22,500
General Fund	1,308,173	1,398,746	1,943,975	1,886,145
Total	\$1,338,461	\$1,423,746	\$1,960,486	\$1,908,645

DEPARTMENT: Community Development PROGRAM: 2319 Code Enforcement

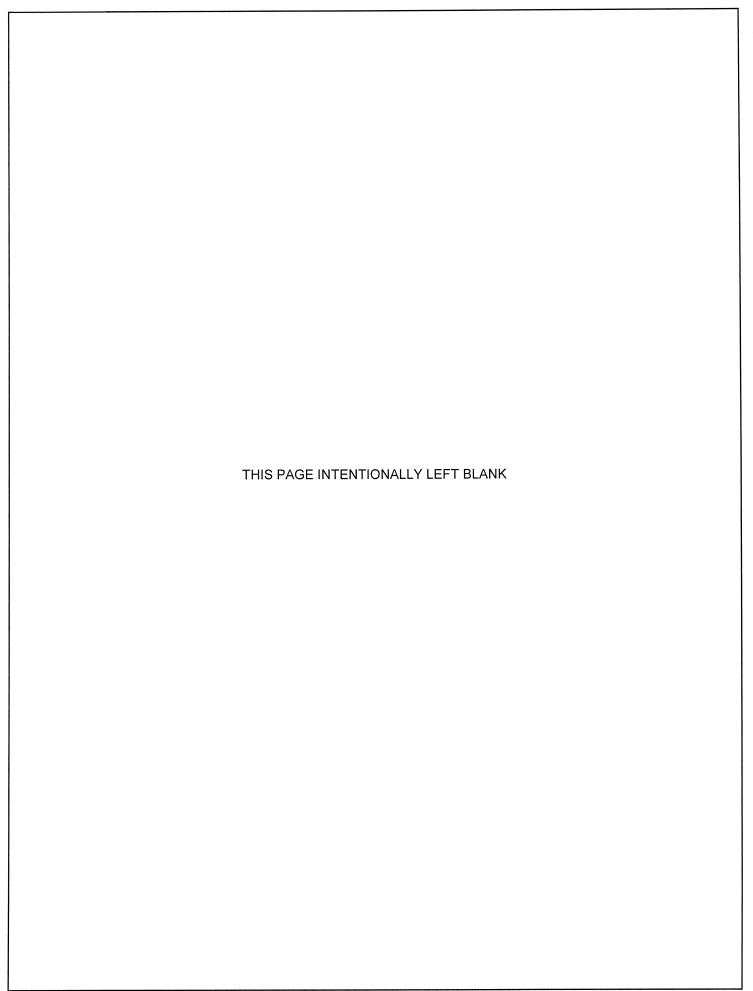
#### **PROGRAM OBJECTIVES**

Timely response to customers based on prioritization of calls and established response criteria by category with a focus on requests that involve life safety matters.

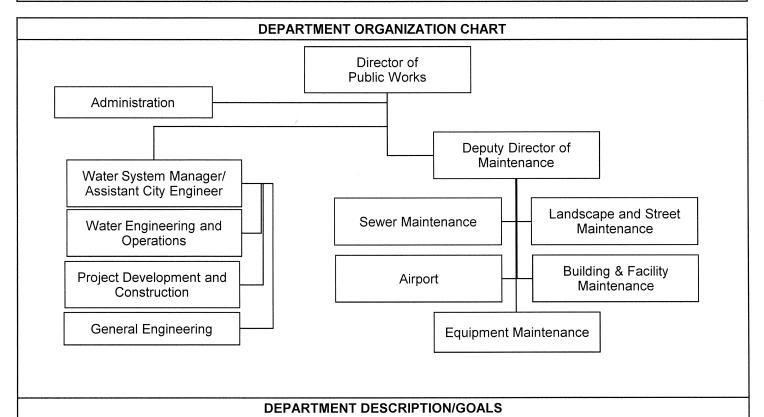
Evaluate options to increase efficiency and effectiveness of receivership program.

Evaluate options for animal control service delivery within the parmeters of the current contract.

PROGRAM WORKLOAD/PERFORMANCE MEASURES				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Number of Complaints/Cases Received	2,100	2,100	2,183	2,200
Percentage of Complaints responded to within 10 working days	97%	97%	96%	98%
Number of Inspections conducted	6,103	6,100	5,554	6,100
Number of Notices of Violation issued	1,691	1,700	1,339	1,800
Number of Citations Issued	147	150	122	150
Number of Complaints/Cases Closed	2,150	2,150	2,131	2,150
Average time (calendar days) to close a case	75	50	53	50



**DEPARTMENT:** Public Works



Public Works is comprised of the following major activities:

<u>Engineering:</u> This section is responsible for the City's infrastructure Capital Improvement Project design and construction; water system management and storm water compliance.

<u>Maintenance</u>: This section provides on-going services for street/sidewalk repairs and cleaning; landscape maintenance for medians, parks and City trees, building services, fleet management, water system repairs and sewer operations.

<u>Fullerton Municipal Airport:</u> Fullerton Airport is the last general aviation airport in Orange County. Public Works provides business development; facility maintenance; on-going capital improvements for the pavement, drainage, tower, lobby and hangars.

#### Goals

Continue to develop a structure that provides internal and external customers with efficient and effective services.

Recognize the continuing limitations on labor and material resources. And create a flexible and dynamic organization that can adapt to meet changing demands.

Provide a seamless transition from design and construction of new and/or replacement infrastructure components to the timely and effective on-going maintenance actions.

**DEPARTMENT: Public Works** 

DEPARTMENT SUMMARY					
	2015-16	2016-17	2016-17	2017-18	
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>	
Regular Employees	201.1	201.1	197.3	197.8	
Nonregular Hours	2,680	5,800	2,160	7,370	
Salaries & Benefits	\$ 15,420,385	\$ 18,659,939	\$ 17,015,769	\$ 18,867,001	
Maintenance & Support	35,843,069	43,562,886	37,811,565	43,428,737	
Capital Outlay	2,141,668	1,652,125	1,304,006	1,791,620	
Subtotal	53,405,122	63,874,950	56,131,340	64,087,358	
Less Allocations	(10,917,652)	(14,556,654)	(10,176,922)	(13,661,536)	
Total Operating Budget	\$42,487,470	\$49,318,296	\$45,954,418	\$50,425,822	

#### **DEPARTMENT DESCRIPTION**

Public Works is a full service department that provides for all facets of maintaining the City's infrastructure, both new construction and ongoing activities. A brief list includes:

- Streets (290 miles) and alleys (36 miles), street lights (6,600) and traffic signals (150)
- Sidewalks (15.7 million s.f.), curbs and gutters (468 miles) and parking structures (6)
- Sewer mains (320 miles) and storm drain facilities (68 miles of pipe and 3,000 of catch basins)
- City buildings (33), parks (54) and other recreational facilities
- Street trees (over 40,000), recreational trails (30 miles), ball fields and medians (934 acres)

This department is also responsible for the planning, design and maintenance of the City's multi-million dollar water utility. Activities range from balancing the blend of pumped ground water (70%) and MWD supplemental (30%) to meet the City's water needs (approximately 26 mgd), construction of new water mains and maintenance of:

- 15 reservoirs, 13 water wells, 12 pump stations and 9 MWD connections
- Water Mains over 420 miles (number varies as projects are completed)
- Over 30,000 meters, 4,300 fire hydrants and 12,120 water valves

Public Works also includes staffing support and management of the City's 86-acre municipal airport.

# CITY OF FULLERTON FISCAL YEARS 2017-18 - 2018-19

DEPARTMENT: Public Works					
DEPARTMENT FUND ANALYSIS					
Fund No. and Title	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>	
10 - General Fund	\$7,236,129	\$7,116,950	\$7,573,916	\$6,631,290	
23 - Sanitation Fund	4,663,996	5,315,087	5,266,252	5,347,129	
25 - Measure M Fund	91,980	145,000	92,210	145,000	
30 - Gas Tax Fund	1,870,859	2,218,421	1,395,126	2,202,582	
36 - Drainage Capital Outlay Fund	495,530	450,438	353,848	487,040	
39 - Park Dwelling Fund	44,709	317			
40 - Airport Fund	1,505,716	1,382,122	1,513,809	1,934,315	
41 - CNG Fund	458,401	316,578	399,723	448,150	
42 - Brea Dam Fund	-	-	47,725	<u>.</u>	
44 - Water Fund	23,441,216	29,072,215	26,058,670	30,103,677	
45 - Plummer Parking Facilities	27,555	29,234	40,954	28,451	
46 - Refuse Collection	13,155	106,390	14,362	107,001	
47 - Sewer Fund	2,891,445	3,380,270	3,531,850	3,082,982	
64 - Equipment Replacement	2,998,463	2,474,596	1,996,141	2,586,155	
67 - Equipment Maintenance	2,468,315	3,296,760	2,740,966	3,207,630	
69 - Building Maintenance Services	2,395,782	2,450,950	2,569,028	2,449,140	
70 - Facility Capital Repair	56,995	10,000	60,697	60,000	
74 - Capital Projects			129,069		
Subtotal	50,660,246	57,765,328	53,784,346	58,820,542	
Less Allocations:					
64 - Equipment Replacement-Depreciation	-	(765,000)	-	(765,000)	
64 - Equipment Replacement	(1,593,346)	(1,412,980)	(1,584,976)	(1,421,160)	
67 - Equipment Maintenance - Depreciation	-	(30,000)	(30,000)	(30,000)	
67 - Equipment Maintenance - Principal	(350,900)	-	-	-	
67 - Equipment Maintenance	(3,279,760)	(3,266,760)	(3,266,760)	(3,177,630)	
69 - Building Maintenance Services	(2,406,980)	(2,420,502)	(2,406,402)	(2,449,140)	
70 - Facility Capital Repair - Depreciation	-	(10,000)	-	(10,000)	
70 - Facility Capital Repair 74 - Capital Projects	(541,790)	(541,790)	(541,790)	(541,790)	
Total Allocations	(8,172,776)	(8,447,032)	(7,829,928)	(8,394,720)	
Total Budget	\$42,487,470	\$49,318,296	\$45,954,418	\$50,425,822	

**DEPARTMENT:** Public Works

Position Classification	2015-16 Budgeted	2016-17 <u>Budgeted</u>	2017-18 <u>Budgeted</u>	
	Regular Employee	es - Full-Time Equ	ivalent Positions	
Director of Public Works	1.0	1.0	1.0	
Water System Manager/				
Assistant City Engineer	1.0	1.0	1.0	
Deputy Director - Maintenance*	1.0	1.0	1.0	
Principal Civil Engineer	2.0	2.0	2.0	
Airport Manager	1.0	1.0	1.0	
Senior Civil Engineer	1.0	1.0	1.0	
Water Superintendent	1.0	1.0	1.0	
Building & Facility Superintendent	1.0	1.0	1.0	
Landscape Superintendent	0.0	0.0	0.0	
Street Superintendent	1.0	1.0	1.0	
Sewer Superintendent	1.0	1.0	1.0	
Equipment Superintendent	1.0	1.0	1.0	
Maintenance Services Manager	1.0	1.0	1.0	
Civil Engineer	2.0	2.0	2.0	
Associate Engineer	3.0	3.0	3.0	
Real Property Agent	1.0	1.0	1.0	
Senior Administrative Analyst	2.0	2.0	2.0	
Assistant Engineer	4.0	4.0	4.0	
Principal Construction Inspector	1.0	1.0	1.0	
Water Quality Specialist	1.0	1.0	1.0	
Public Works Analyst	2.0	2.0	2.0	
Water Distribution Supervisor	1.0	1.0	2.0	
Water Production Supervisor	1.0	1.0	1.0	
Sewer Supervisor	1.0	1.0	1.0	
Building & Facility Supervisor	1.0	1.0	1.0	
Landscape Supervisor	2.0	2.0	2.0	
Equipment Supervisor	1.0	1.0	1.0	
Street Supervisor	2.0	2.0	2.0	
Traffic Engineering Analyst	1.0	1.0	1.0	
Construction Inspector - Water	1.0	1.0	1.0	
Junior Engineer	2.0	2.0	2.0	
Construction Inspector	2.0	2.0	2.0	
Senior CADD Equipment Operator	1.0	1.0	1.0	
Water Technical Design Specialist	1.0	1.0	1.0	
Electrical & HVAC Lead Worker	1.0	1.0	1.0	
Equipment Mechanic Lead Worker	1.0	1.0	1.0	
Airport Operations Lead Worker	1.0	1.0	1.0	
Electrician	3.0	3.0	3.0	
Air Conditioning Mechanic	1.0	1.0	1.0	
Mechanic III	2.0	2.0	2.0	
Location Specialist	2.0	2.0	2.0	
Sanitation Specialist	1.0	1.0	1.0	
Sanitation Specialist Sewer Program Specialist	1.0	1.0	1.0	

**DEPARTMENT:** Public Works

	T PERSONNEL SUMMAR		
	2015-16	2016-17	2017-18
Position Classification	<u>Budgeted</u>	<u>Budgeted</u>	Budgeted
	Regular Employee	es - Full-Time Equ	ivalent Positions
Source Control Inspector	2.0	2.0	2.0
Tree Services Inspector	1.0	1.0	1.0
Streets Lead Worker	2.0	2.0	2.0
Water Lead Worker	1.0	1.0	1.0
Grounds Maintenance Lead Worker	2.0	2.0	2.0
Mechanic II	6.0	6.0	6.0
Fleet Maintenance Technician	1.0	1.0	1.0
Administrative Assistant I	1.0	1.0	1.0
Irrigation Specialist	1.0	1.0	1.0
Water Production Operator	3.0	3.0	3.0
Engineering Aide III	3.0	3.0	3.0
Skilled Maintenance Worker II - Water	4.0	4.0	4.0
	1.0	1.0	1.0
Water Utility Services Lead Worker	1.0	1.0	1.0
Skilled Maintenance Worker -	3.0	2.0	3.0
Building & Facilities	3.0	3.0	
Motor Sweeper Operator	4.0	4.0	4.0
Meter Repairer	2.0	2.0	2.0
Equipment Operator - Water	2.0	2.0	2.0
Senior Maintenance Worker III	10.0	10.0	10.0
Maintenance Facilities Dispatcher	1.0	1.0	1.0
Equipment Operator	10.0	10.0	10.0
Fraffic Painter	2.0	2.0	2.0
Senior Maintenance Worker I	32.0	32.0	31.0
Water Services Worker	4.0	4.0	4.0
Airport Operations Assistant	1.0	1.0	1.0
Permit Technician	1.0	1.0	1.0
Clerical Assistant III	3.0	3.0	3.0
Equipment Service Worker	1.0	1.0	1.0
Airport Service Worker	2.0	3.0	3.0
Maintenance Worker	34.0	34.0	31.0
Clerical Assistant II	1.0	1.0	1.0
Dicheal Assistant II	1.0		
Fotal Regular Employees	200.0	201.0	198.0
	Nanza	gular Employees -	Houre
Total Nonregular Hours	6,440	5,800	7,370

DEPARTMENT: Public Works PROGRAM: 2411 Administration

### PROGRAM DESCRIPTION/GOALS

Lead the effort in coordinating the rehabilitation and repair of the City's infrastructure (e.g. streets, water, and sewers) by fully integrating capital projects and continuing maintenance activities.

Provide policy direction to the department.

Conduct performance audits of major departmental and City operations according to Government Auditing Standards and recommend productivity and policy improvements as appropriate.

General administration of department activities, including design and construction of Capital Improvement Program (CIP) projects, management of the City's traffic control system, and coordination of all functions of the Water Utility.

Coordinate plan review and public improvements for private development projects.

#### **Goals**

Provide management direction to Public Works' operating divisions to provide the most efficient and effective customer-oriented municipal services at the lowest possible cost.

Plan and prioritize all CIP projects to best utilize available funds and meet the City's needs.

Provide a safe and reliable water supply at a reasonable cost.

Develop and maintain a coordinated, fully integrated transportation system.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	10.0	10.0	9.5	10.0
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$1,079,081 399,539 	\$1,224,692 390,203 - 1,614,895 (17,500) \$1,597,395	\$1,156,970 362,414 - 1,519,384 (164,450) \$1,354,934	\$1,191,545 551,520 - - - - - - - - - - - - - - - - - - -

PROGRAM REVENUES				
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
General Fund	\$517,200	\$626,489	\$533,051	\$599,418
Sanitation Fund	243,200	310,711	260,367	314,365
Drainage Capital Outlay Fund	32,014	36,782	32,257	17,922
Airport Fund	-	12,884	10,228	12,758
Water Fund	333,248	407,505	334,232	354,895
Sewer Fund	171,545	203,024	158,568	169,827
Capital Improvement Fund	· -	-	26,231	-
Total	\$1,297,207	\$1,597,395	\$1,354,934	\$1,469,185

DEPARTMENT: Public Works PROGRAM: 2411 Administration

#### **PROGRAM OBJECTIVES**

Supervise the department's operating divisions to ensure they meet published goals and objectives.

Complete a comprehensive review of departmental operations to identify short- and long-term opportunities to improve efficiency, reduce costs and adopt more proactive maintenance practices. Complete the review and report by December 2017.

Complete performance audits of the following programs:

- The state-required internal audit of sewer operations by September 2017;
- Facility Maintenance Division preventive maintenance practices by December 2017
- CNG operations by May 2018
- Landscape operations by September 2018

Institute annual drills of the department's emergency operations procedures.

Utilize plan review, construction testing, and effective inspection procedures to keep contract change orders (CCO) less than 6 percent of the contract costs.

PROGRAM PERFORMANCE MEASURES				
Workload/ Performance Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Downtown/Residential Parking Permits Issued	1,839	1,650	1,758	1,750
Performance Audits Conducted	2	3	3	2

**DEPARTMENT:** Public Works PROGRAM: 2413 Building & Facility Maintenance

#### PROGRAM DESCRIPTION/GOALS

The Building and Facility Maintenance Program was established to provide for maintenance and repair of 68 buildings, 37 park facilities, 6 parking structures, and all City-owned electrical equipment, including 6,644 City-owned street lights (there are approximately 7,200 total streetlights in the City). Additionally, the comprehensive program includes for maintenance on 3 City-owned swimming pool and 3 spray pools, all electrical and HVAC maintenance, plumbing and general repair services, and contract radio maintenance with the County of Orange. The program includes custodial services for the Police Department, Main Library, City Hall and the Maintenance Yard. All Building and Facility program costs are allocated to various departments, except for streetlight repair, parking lot lighting, energy costs, parking structure maintenance, and some park maintenance.

PROGRAM SUMMARY				
	15-16 <u>Actual</u>	16-17 <u>Adopted</u>	16-17 <u>Projected</u>	17-18 <u>Adopted</u>
Regular Employees Nonregular Hours	19.5	19.5	19.5	19.5
Salaries & Benefits Maintenance & Support Capital Outlay	\$1,557,046 3,586,802	\$1,717,112 3,575,695	\$1,751,929 3,512,764	\$1,789,509 2,818,405
Subtotal	5,143,848	5,292,807	5,264,693	4,607,914
Less Allocations	(2,421,751)	(2,420,502)	(2,406,402)	(2,449,140)
Total Operating Budget	\$2,722,097	\$2,872,305	\$2,858,291	\$2,158,774

PROGRAM REVENUES				
Revenue Source	15-16 <u>Actual</u>	16-17 <u>Adopted</u>	16-17 <u>Projected</u>	17-18 Adopted
General Fund Sanitation Fund Gas Tax Fund Airport Fund CNG Fund Water Fund Plummer Parking Fund Refuse Collection Fund Sewer Fund Internal Service Charges Costs Allocated to Various Departments	\$1,320,582 29,576 801,592 - 442,099 100,533 19,421 13,155 6,337 2,395,782 (2,406,980)	\$1,342,202 28,805 958,250 18,553 316,578 134,415 21,886 6,390 14,778 2,450,950	\$1,699,504 28,839 364,746 15,381 399,723 128,347 32,410 14,115 12,600 2,569,028	\$1,204,349 31,374 582,560 19,915 - 277,312 20,260 7,001 16,003 2,449,140
Total	\$2,722,097	\$2,872,305	\$2,858,291	\$2,158,774

**DEPARTMENT:** Public Works PROGRAM: 2413 Building & Facility Maintenance

### **PROGRAM OBJECTIVES**

Perform all necessary preventive maintenance repairs on all City-owned buildings and facilities in timely manner.

Continue to refine the Facilities Capital Repair program, which identifies major capital/equipment repairs or replacements and determines long-term, overall replacement/repair costs.

Ensure the custodial contractor is meeting the contract's specifications at the Police Department, Main Library, City Hall and the Maintenance Yard.

Prioritize and respond to customer service requests in a timely manner.

Perform monthly visual inspections of all streetlights to ensure timely and effective maintenance and repair of the City's streetlight system.

#### PROGRAM PERFORMANCE MEASURES 16-17 17-18 16-17 15-16 Performance/ Adopted Workload Measures Actual **Adopted** <u>Projected</u> Total Building and 1,213,670 1,213,670 1,213,670 Facility square feet 1,213,670 **CUSTODIAL SERVICES** 350,000 350,000 197,281 350,000 Custodial Building square footage serviced

DEPARTMENT: Public Works PROGRAM: 2416 Equipment Maintenance

#### PROGRAM DESCRIPTION/GOALS

The Equipment Maintenance Program provides all equipment-related services for the entire city fleet. The program includes preventive maintenance, periodic safety inspections, repairs, modifications, and the "Basic Inspection of Terminals" (BIT) Program as required by the State. The program purchases fuel, maintains six fuel sites and smog tests all City vehicles.

Maintenance costs are allocated to the other city departments on a per-vehicle basis. Some repair services may be contracted out when cost-effective.

#### Goals

Provide safe vehicles and equipment for all City operations at rates at or below other cities and counties.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 Projected	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	13.5	13.5	13.0	13.5
Salaries & Benefits Maintenance & Support Capital Outlay	\$866,925 1,601,390 	\$1,243,938 2,052,822 -	\$1,116,535 1,624,431	\$1,247,970 1,959,660
Subtotal Less Allocations	2,468,315 (3,279,760)	3,296,760 (3,296,760)	2,740,966 (3,296,760)	3,207,630 (3,207,630)
Total Operating Budget	(\$811,445)	\$0	(\$555,794)	_

PROGRAM REVENUES				
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Carpool Fees Vehicle Maintenance Charges Depreciation Allocation Costs Allocated to	\$19,085 2,449,230 -	\$19,330 3,277,430 (30,000)	\$19,330 2,721,636 (30,000) (3,266,760)	\$17,580 3,190,050 (30,000) (3,177,630)
Various Departments  Total	(3,279,760) (\$811,445)	(3,266,760)	(\$555,794)	(3,177,030)

PROGRAM: 2416 Equipment Maintenance **DEPARTMENT:** Public Works

### **PROGRAM OBJECTIVES**

Complete the following in conformance with all applicable mandates:

- 1.) Complete all preventive maintenance services as established by the Preventive Maintenance (PM) schedule
- 2.) BIT inspections
- 3.) Diesel Annual Smoke Testing
- 4.) Smog Certifications
- 5.) Annual Aerial Testing
- 6.) Annual Fuel Pump Testing
  7.) Underground Tank Testing

PROGRAM PERFORMANCE MEASURES					
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 Projected	2017-18 <u>Adopted</u>	
PM's completed	1,025	1,090	924	1,093	
Turnaround time for PM's (hours)	3.7	3.0	1.8	2.5	

DEPARTMENT: Public Works PROGRAM: 2417 Equipment Replacement

#### PROGRAM DESCRIPTION/GOALS

This program is responsible for replacing obsolete equipment, projecting replacement costs, setting replacement fees, accumulating replacement funds, receiving new units, installing auxiliary equipment, and selling old equipment. The Equipment Replacement Program achieves the lowest possible ownership cost and the highest productivity by replacing equipment when its maintenance costs begin to exceed its replacement value. Costs are economized through the use of warranty programs.

A list of vehicles to be replaced will be provided to the City Council at the time of final budget approval.

	PROGRAM SUMMA	RY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours				
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$1,195,730 1,802,733 2,998,463 (1,944,246) \$1,054,217	\$964,378 1,510,218 2,474,596 (2,177,980) \$296,616	\$1,057,492 938,649 1,996,141 (1,584,976) \$411,165	\$1,045,875 1,540,280 2,586,155 (2,186,160 \$399,995
	PROGRAM REVENUI			
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Equipment Replacement Fees Costs Allocated to	\$1,944,246	\$2,177,980	\$2,177,980	\$2,186,160
Various Departments Depreciation Allocation Principal Allocation Air Quality Fund	(1,593,346) - (350,900) 30,000	(1,412,980) (765,000) - -	(1,412,980) (765,000) - -	(1,421,160 (765,000 -
Contribution (to) From Replacement Fund Debt Service Fund Contrib.	1,024,217	296,616	411,165	399,995
Total	\$1,054,217	\$296,616	\$411,165	\$399,995

DEPARTMENT: Public Works PROGRAM: 2417 Equipment Replacement

### **PROGRAM OBJECTIVES**

Establish equipment replacement fees, including "get-ready" costs, at a rate competitive with the private sector.

Evaluate and extend the replacement schedule of equipment when cost-effective and operationally safe.

Purchase vehicles that comply with State mandates, e.g., alternative-fuel and low-emission vehicles.

Where feasible, issue joint bids with other public agencies to achieve savings through volume ordering.

PROGRAM PERFORMANCE MEASURES					
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>	
Fleet average age (years)	11.0	11.2	11.2	12.4	
Vehicles Purchased	13.0	32.0	36.0	35.0	

**DEPARTMENT:** Public Works PROGRAM: 2419 Street Maintenance

#### PROGRAM DESCRIPTION/GOALS

This program is divided into two general areas of responsibility: pavement and traffic support. Pavement includes maintenance and reconstruction of concrete curbs, gutters, and sidewalks; and paving and minor reconstruction to asphalt parking lots, residential streets, and arterial highways. Traffic support includes maintenance of traffic-related street name signs, regulatory and guide signs; regular repainting of pavement lane lines, arrows, and symbols for vehicular traffic; installation and maintenance of traffic-related raised pavement markers; and traffic control or road closures for civic events and emergencies.

The City's National Pollutant Discharge Elimination System (NPDES) compliance program is also administered within the Street Division. Activities include servicing city drains, catch basins, City-owned facilities, and drainage channels.

#### Goal

Employ professional maintenance practices promoting safe, usable, and functional roadways. Maintain storm drains and channels to ensure compliance with NPDES guidelines and mandates.

	PROGRAM SUMMA	ARY		
**************************************	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Regular Employees	27.4	27.4	27.4	26.4
Nonregular Hours	1,150	3,330	1,430	3,400
Salaries & Benefits	\$2,018,936	\$2,321,642	\$2,168,225	\$2,200,975
Maintenance & Support	1,827,294	1,978,257	1,821,992	2,441,250
Capital Outlay	5,259	14,570	1,629	14,570
Subtotal	3,851,489	4,314,469	3,991,846	4,656,795
Less Allocations	·	(9,562)	<u>-</u>	
Total Operating Budget	\$3,851,489	\$4,304,907	\$3,991,846	\$4,656,795
	PROGRAM REVENU	ES		
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
General Fund	\$1,285,404	\$1,395,187	\$1,382,642	\$1,106,17
Sanitation Fund	1,273,918	1,632,385	1,505,057	1,413,80
Gas Tax Fund	908,558	893,192	894,914	1,254,486
Drainage Capital Outlay Fund	349,141	274,873	200,986	324,90
CNG Fund	16,302	<del>-</del>	-	448,15
Water Fund	16,416	9,270	8,000	9,27
Refuse Fund	-	100,000	247	100,00
Sewer Fund	1,750	<del>-</del>	-	
	\$3,851,489	\$4,304,907	\$3,991,846	\$4,656,79

DEPARTMENT: Public Works PROGRAM: 2419 Street Maintenance

#### **PROGRAM OBJECTIVES**

Provide road and pavement maintenance for public streets.

Repaint traffic lane lines and pavement legends as needed to maintain at least 50 percent wear of the original roadway markings.

Remove pollutants from City drains and catch basins to comply with the National Pollutant Discharge Elimination System (NPDES) mandates.

Maintain safe and aesthetically pleasing pedestrian facilities with a major focus on the downtown business district.

Consistent with the integration of capital projects and maintenance efforts, coordinate routine street repairs with capital reconstruction and rehabilitation projects.

Provide efficient turnaround times for plan review of the following: Stormwater Pollution Prevention (SWPPP) within three days Water Quality Management Plan (WQMP) within three days

PROGRAM PERFORMANCE MEASURES					
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>	
Asphalt Dig-Outs Tons placed	1,925	1,116	1,613	1,116	
Asphalt Paving Tons placed	267	480	358	480	
Asphalt Skin/Patch Tons placed	837	1,032	705	1,032	
Asphalt crack filler: Pounds applied	34,770	40,000	35,000	40,000	
Street legend and curb painting: Square feet painted	129,453	143,325	147,477	143,325	
Stripe painting: Lineal feet painted	1,066,600	1,174,950	787,230	1,100,000	
Channel maintained (miles)	5.52	6.00	5.25	6.00	
Catch basins services (each)	3,449	3,100	4,647	3,100	
Pressure wash sidewalks (square feet)	1,813,000	2,500,000	1,456,827	1,500,000	

PROGRAM: 2421 Street Cleaning **DEPARTMENT: Public Works** 

#### PROGRAM DESCRIPTION/GOALS

This program provides weekly street-cleaning services to all the publicly owned streets, park roads, and to the Fullerton Municipal Airport. The City's four sweeper operators and five machines sweep 37,000 curb miles on residential streets, arterial highways, industrial, and commercial streets on an annual basis.

This program contributes to the City's compliance with federally mandated National Pollutant Discharge Elimination System requirements. The Street Cleaning Program protects rivers, streams, ponds, and, ultimately, the ocean from being polluted by collecting roadway accumulations before it enters the storm drain system.

#### Goal

Sanitation Fund

Total

Maintain a clean and aesthetically pleasing environment for the public to enjoy through the consistent application of the established Street Cleaning Program. Protect downstream water bodies from harmful contaminants by providing a consistent, well-managed Street Cleaning Program as a best management practice.

	PROGRAM SUMMAR	Υ		
	2015-16 Actual	2016-17 Adopted	2016-17 Projected	2017-18 <u>Adopted</u>
	<u> Motadi</u>	<u>/ taoptoa</u>	<u> </u>	
Regular Employees	4.6	4.6	4.6	4.6
Nonregular Hours				
Salaries & Benefits	\$415,973	\$367,252	\$439,518	\$448,268
Maintenance & Support	664,303	563,043	557,414	509,290
Capital Outlay		_		_
Subtotal	1,080,276	930,295	996,932	957,558
Less Allocations			-	-
Total Operating Budget	\$1,080,276	\$930,295	\$996,932	\$957,558
	PROGRAM REVENUE	S		
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>

\$1,080,276

\$1,080,276

\$930,295

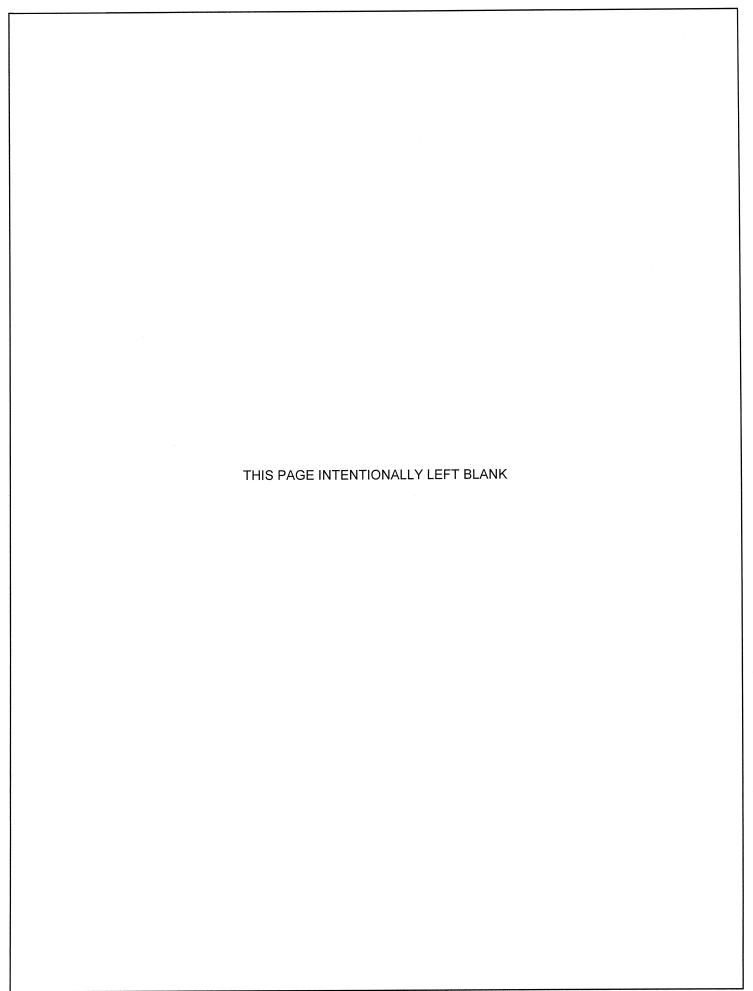
\$930,295

\$996,932

\$996,932

\$957,558

\$957,558



DEPARTMENT: Public Works PROGRAM: 2422 Facility Capital Repair

#### PROGRAM DESCRIPTION/GOALS

This program which is apportioned into 30 year and five-year segments, is responsible for identifying major capital/equipment repairs or replacements at City buildings and facilities, as well as projecting replacement costs and accumulating replacement funds. Examples of covered costs include roofing, flooring, parking structures and lots, City pools, and heating, ventilating, and air conditioning, (HVAC) equipment.

The program provides for a systematic approach to scheduling and funding major repairs to City buildings and facilities. Usually, most of the appropriations/expenditures are included in the Capital Improvement Program (CIP), while smaller projects are included in Maintenance Services.

The 30-year program not only identifies the major equipment associated with the buildings and facilities as well as the long-term vision of the replacement schedule. The 5-year program is a "snapshot" of the long-term Program. This snapshot will provide staff the opportunity to make replacement adjustments as needed.

	PROGRAM SUMM	ARY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours				
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$ - \$14,130 42,865 56,995 (541,790) (\$484,795)	\$ - \$10,000 - 10,000 (551,790) (\$541,790)	\$ - \$13,540 47,157 60,697 (541,790) (\$481,093)	\$ - 10,000 50,000 60,000 (551,790) (\$491,790)
	PROGRAM REVENU	JES		
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Internal Svc Charges - Facility Capital Repair Costs Allocated to Various Departments	\$512,160 (512,160)	\$512,160 (512,160)	\$541,790 (541,790)	\$551,790 (551,790)
Contribution (to) from Fund Balance	(484,795)	(541,790)	(481,093)	(491,790)
Total	(\$484,795)	(\$541,790)	(\$481,093)	(\$491,790)

### CITY OF FULLERTON FISCAL YEARS 2017-18 - 2018-19

DEPARTMENT: Public Works - Maintenance Svs. | PROGRAM: 2422 Facility Capital Repair

#### **PROGRAM OBJECTIVES**

The Facility Replacement Plan assures accurate replacement costs of major building and facility components. Replace building and facility equipment in accordance with the newly established 5-year Facility Replacement Plan.

### Projects Included in Operating Budget:

FY 17-19: Install LED building light retrofits.

#### Projects Included in Capital Improvement Program:

FY 17-18: Install video security system at City Hall and Main Library; Paint Plummer Parking Structure; Replace Fire Suppression System in information technology area.

FY 18-19: Paint interior and exterior of Fire Station 1; Replaster Independence Park large pool; Replace carpet at Fire Stations 3 & 4; Paint exterior of Richman Center facilities; Replace Fire Station 1 carpet; Paint Exterior City Hall and Police Station buildings.

#### Fund Balance Analysis:

Estimated beginning fund balance on July 1, 2017: \$2,312,070
Cost of projects FY 17-18 (\$369,200)
Facility capital repair fees collected: \$541,790
Estimated ending fund balance: \$2,484,660

Estimated beginning fund balance on July 1, 2018: \$2,484,660
Cost of capital projects FY 18-19 (\$292,500)
Facility capital repair fees collected: \$541,790
Estimated ending fund balance: \$2,733,950

**DEPARTMENT:** Public Works PROGRAM: 2423 Landscape Maintenance

#### PROGRAM DESCRIPTION/GOALS

The Landscape Maintenance Program's operations include landscape maintenance, irrigation repair and maintenance, recreational trail maintenance, minor tree pruning, tree and shrub planting, preparation and maintenance of sports fields, weed abatement, and pesticide application. The program maintains parks, median islands, landscaped areas on public grounds, reservoir sites, school grounds, recreational trails, and other City-owned property. Services are provided at three levels: (1) high for sports fields and high-visibility parks; (2) standard service levels for medium-use improved parks; and (3) minimal services to areas requiring reduced maintenance, such as natural parks and recreational trails.

#### Goal

Maintain all parks, landscaped areas, landscaped public facilities, recreational trails, and primitive parkland owned by the City in a safe, usable, and aesthetically pleasing condition.

PROGRAM SUMMARY				
2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>		
38.5	36.5	35.5		
\$2,675,923 1,374,333 22,587	\$2,424,632 1,367,351 1,814	\$2,445,506 1,474,650 8,770		
4,072,843 (328,200)	3,793,797 (232,325)	3,928,926 (221,047) \$3,707,879		
	(328,200) 33,744,643			

PROGRAM REVENUES				
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
School District Contract	\$60,040	\$100,000	\$71,865	\$70,000
General Fund	2,574,719	2,562,234	2,404,536	2,466,876
Sanitation Fund	632,523	823,573	843,531	922,001
Park Dwelling Fund	44,709	317	-	-
Brea Dam Fund	-	-	47,725	-
Water Fund	218,368	251,171	185,271	240,811
Plummer Parking Fund	8,134	7,348	8,544	8,191
Sewer Fund	1,095	_	_	_
Total	\$3,539,588	\$3,744,643	\$3,561,472	\$3,707,879

DEPARTMENT: Public Works PROGRAM: 2423 Landscape Maintenance

### **PROGRAM OBJECTIVES**

Assure proper performance of all irrigation systems to minimize water usage and to maximize the turf and landscape quality.

Maintain undeveloped parklands and recreational trails in a natural, safe, and usable condition.

Replace existing plant material with low water-requirement plantings at City parks, planters, and medians.

Perform bi-monthly park inspections and biweekly irrigation system inspections.

PROGRAM PERFORMANCE MEASURES					
Performance/ <u>Workload Measures</u>	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 Adopted	
Semimonthly park inspections	258	258	258	258	
Monthly Irrigation system inspections	516	516	516	516	
Drought-tolerant landscaping projects (sq. feet)	13,000	8,000	8,372	11,900	

DEPARTMENT: Public Works PROGRAM: 2424 Tree Maintenance

#### PROGRAM DESCRIPTION/GOALS

The Tree Maintenance Program is responsible for trimming, removing, and planting trees in the public rights-of-way. The majority of Fullerton's trees are located in parkways with some located in parks, greenbelts, medians, public parking lots, recreational trails, and other public grounds. Contract crews perform most scheduled and on-request pruning services. Some minor park, greenbelt, and recreational trail tree pruning is performed by City crews. Tree division staff work in conjunction with other departments to assist in the selection, replacement, and removing of trees as it relates to their various projects.

#### Goal

Maintain and prune City trees located in parkways, medians, greenbelts, parks, parking lots, and all other public grounds to promote a safe and healthy condition.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	2.5	2.5	2.5	2.5
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$110,877 1,184,117 - 1,294,994 - \$1,294,994	\$161,073 1,304,816 - 1,465,889 - \$1,465,889	\$202,487 1,330,389 - 1,532,876 - \$1,532,876	\$224,882 1,349,000 - 1,573,882 - \$1,573,882
	DDOGDAM DEVENU			

PROGRAM REVENUES				
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Sanitation Fund	\$1,294,994	\$1,465,889	\$1,532,876	\$1,573,882
Total	<u>\$1,294,994</u>	\$1,465,889	\$1,532,876	\$1,573,882

DEPARTMENT: Public Works PROGRAM: 2424 Tree Maintenance

### **PROGRAM OBJECTIVES**

Schedule trees for pruning, removal, and planting in accordance with the Community Forest Management Plan.

Respond to notification of potentially hazardous tree conditions located on City property within four hours of normal business hours.

Manage contract tree pruning to ensure work is performed according to City, American National Standards Institute (ANSI), and International Society of Arboriculture (ISA) specifications.

Integrate updated Geographic Information System (GIS) street tree inventory data.

The Community Forest consists of approximately 46,025 trees scheduled to be pruned once every three to four years.

Maintain vigilance for trees in decline due to the effects of drought stress and or exotic pest infestation.

Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Trees pruned per year	14,882	13,000	13,000	13,000
Trees removed	931	500	500	750
Trees planted	75	500	500	250
Response time for service requests (days)	0.73	2	1	1

DEPARTMENT: Public Works PROGRAM: 2425 Water Transmission & Distribution

#### PROGRAM DESCRIPTION/GOALS

This program is responsible for the maintenance of the water transmission and distribution system that delivers water to City residents, businesses, and industries. The water transmission and distribution system consists of 430 miles of water pipeline, more than 31,500 metered services, 4,000 fire hydrants, and 12,000 valves.

### Goal

Repair and maintain the water transmission and distribution system in order to minimize water outages and deliver safe, potable water in a cost-effective manner.

PROGRAM SUMMARY				
	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Regular Employees Nonregular Hours	16.4	16.4	16.4	16.4
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$1,087,760	\$1,690,935	\$1,564,735	\$1,678,913
	1,154,027	1,215,505	1,038,513	1,329,190
	159,900	78,050	296,740	150,000
	2,401,687	2,984,490	2,899,988	3,158,103
	(5,577)	-	(692)	-
	\$2,396,110	\$2,984,490	\$2,899,296	\$3,158,103

PROGRAM REVENUES				
Revenue Source	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Water Fund	\$2,396,110	\$2,984,490	\$2,899,296	\$3,158,103
Total	\$2,396,110	\$2,984,490	\$2,899,296	\$3,158,103

DEPARTMENT: Public Works PROGRAM: 2425 Water Transmission & Distribution

#### **PROGRAM OBJECTIVES**

Provide same day response to customer inquiries.

Limit planned water service shut downs to under four hours; limit emergency water shut-downs to under eight hours for any one particular service.

Provide 100% notification to affected customer from planned loss of service.

Provide a three-year cycle of preventive maintenance on system valves.

Provide a three-year cycle of preventive maintenance on fire hydrants.

PROGRAM PERFORMANCE MEASURES				
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
System valves PM per year	4,049	3,595	3,797	4,000
Fire hydrants PM per year	1,153	983	1,119	1,300
Underground utility location tickets	4,523	4,500	4,500	4,600
Main line break responses	99	98	105	<100

DEPARTMENT: Public Works PROGRAM: 2426 Water Production & Storage

#### PROGRAM DESCRIPTION/GOALS

The Water Production and Storage Program's primary responsibilities are to provide a potable water supply that meets or exceeds the State and Federal water quality standards. The program tests, maintains, cleans and coordinates repairs for 15 reservoirs, 11 wells, 49 motors and pumps, 8 chlorine facilities, and associated equipment.

#### Goal

Produce an adequate and safe potable water supply to meet City demands.

	PROGRAM SUMMA	RY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	7.3	7.3	7.0	7.3 1,500
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$701,950 499,918 - 1,201,868 (\$1,113) \$1,200,755	\$755,700 442,545 - 1,198,245 - \$1,198,245	\$748,511 420,218 - 1,168,729 - \$1,168,729	\$794,488 537,620 - 1,332,108 - \$1,332,108
	PROGRAM REVENU	ES		
Revenue Source	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 Projected	2017-18 <u>Adopted</u>
Water Fund	\$1,200,755	\$1,198,245	\$1,168,729	\$1,332,108
Total	\$1,200,755	\$1,198,245	\$1,168,729	\$1,332,108

DEPARTMENT: Public Works PROGRAM: 2426 Water Production & Storage

### **PROGRAM OBJECTIVES**

Provide timely response to customer inquiries and complaints regarding water quality and delivery pressure.

Perform preventive maintenance (PM) on 49 pump motors twice a year, 106 hydraulic control valves once a year, and 62 isolation plug valves once a year.

Inspect and clean each reservoir every third year.

PROGRAM PERFORMANCE MEASURES				
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Bacteriological water samples taken	1,813	1,700	1,900	1,700
Pump motors PM	98	98	85	98
Hydraulic control valves PM	88	106	106	106
Isolation plug valves PM	61	62	90	62

### CITY OF FULLERTON FISCAL YEARS 2017-18 - 2018-19

DEPARTMENT: Public Works PROGRAM: 2427 Sewer Maintenance & Repair

#### PROGRAM DESCRIPTION/GOALS

The operations component is responsible for preventive maintenance, and repair of system elements, including mains, laterals, manholes, lamp holes, siphons, and other support facilities.

The administrative component handles system inspections, reporting, pest control, contract management, data management, map updates, program performance, and interprets and implements the lateral sewer policy as it relates to property owners.

#### <u>Goal</u>

Ensure the proper operation of the 320 miles of sewer system.

	PROGRAM SUMMA	.RY		
	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Regular Employees	17.0	18.0	17.0	18.0
Nonregular Hours			a.	
Salaries & Benefits	\$1,200,406	\$1,637,382	\$1,411,463	\$1,667,620
Maintenance & Support	1,401,580	2,021,529	1,837,890	1,684,320
Capital Outlay	19,379	-	-	23,000
Subtotal	2,621,365	3,658,911	3,249,353	3,374,940
_ess Allocations	-	(684,000)	<u> </u>	(684,000
Total Operating Budget	\$2,621,365	\$2,974,911	\$3,249,353	\$2,690,940
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Sewer Service Fees	\$2,549,049	\$2,904,437	\$3,177,894	\$2,617,442
Waste Water Discharge Permit	35,580	40,000	36,260	40,000
Sanitation Fund	18,368	15,237	18,667	16,749
Water Fund	18,368	15,237	16,532	16,749
vater rand			\$3,249,353	\$2,690,94
	\$2,621,365	\$2,974,911	Ψ0,2~0,000	Ψ2,000,0
Total	\$2,621,365	\$2,974,911	<del></del>	Ψ2,000,01

DEPARTMENT: Public Works PROGRAM: 2427 Sewer Maintenance & Repair

### **PROGRAM OBJECTIVES**

Mechanically clean sewer laterals according to established lists; frequency and location.

Inspect by closed circuit television (CCTV) at least 50 miles of sewer lines per year.

Review and make necessary changes to Geographic Information System maps; develop/implement Computerized Maintenance Mapping System to increase efficiency of operations and maintenance.

Monitor performance of our sewer program in accordance with provisions of the statewide General Wastewater Discharge Requirement (GWDR).

PROGRAM PERFORMANCE MEASURES				
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Sewer main overflows	5	< 10	2	< 5
Sewer mains hydro-jetted (miles)	260	190	270	220
Sewer laterals cleaned	2,600	1,700	1,900	1,700
Food Service Establishment Inspections	413	480	560	480
CCTV inspection of sewer mains (miles)	56	50	50	50

DEPARTMENT: Public Works PROGRAM: 2428 Metering /Water Quality

#### PROGRAM DESCRIPTION/GOALS

Implementation of the water quality, cross-connection, and metering programs by: taking routine water sampling; verifying backflow device installation, testing and certification; reading, testing, and repairing City water meters.

#### Goal

Providing proactive monitoring of City's water quality, and meter reading/installation activities to ensure that all State and Federal regulations pertaining to drinking water standards are met in the most cost effective manner.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	11.3	9.3	11.3	10.5
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal	\$705,237 576,032 - 1,281,269	\$1,023,082 554,065 - 1,577,147	\$798,833 574,191 - 1,373,024	\$944,479 626,700 - 1,571,179
Less Allocations Total Operating Budget	\$1,281,269	\$1,577,147	(55) \$1,372,969	\$1,571,179

PROGRAM REVENUES				
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Water Fund	\$1,281,269	\$1,577,147	\$1,372,969	\$1,571,179
Total	\$1,281,269	\$1,577,147	\$1,372,969	\$1,571,179

DEPARTMENT: Public Works PROGRAM: 2428 Metering/Water Quality

### **PROGRAM OBJECTIVES**

Perform meter testing on 3-inch, 4-inch, 6-inch, 8-inch and 10-inch meters annually, and on 2-inch meters every three years.

Maintain a 15-year replacement program on small meters.

Replace/repair all meters within 10 working days of determining a meter malfunction (loss of accuracy, or stopped).

Reduce water quality complaints.

Respond to emergency water calls within 30 minutes.

Maintain bi-monthly read cycles between 55-65 days.

Maintain monthly read cycles between 25-35 days.

PROC	PROGRAM PERFORMANCE MEASURES				
Performance/	2015-16	2016-17	2016-17	2017-18	
Workload Measures	<u>Actual</u>	<u>Adopted</u>	Projected	<u>Adopted</u>	
Cross-connection: Backflow devices tested and completed	3,445	3,500	3,750	3,800	
Water Quality Customer complaints percent of positive samples	31	30	28	26	
	0.06%	<5%	<1%	<5%	
Meters Large meters tested Cost per test	468	642	550	600	
	\$111.11	\$118.50	\$117.88	\$118.50	
Small Meter Program: Meters replaced Cost per 5/8" meter Cost per 1" meter	2,029	1,965	1,965	1,985	
	\$52.70	\$60.17	\$55.87	\$60.62	
	\$109.61	\$129.99	\$106.56	\$115.29	
Meter replacement: within ten days.	N/A	75%	75%	>98%	

**DEPARTMENT:** Public Works | **PROGRAM:** 2322 General Engineering

#### PROGRAM DESCRIPTION/GOALS

Perform engineering review and analysis of private development projects; improvement plan and map checking; permit processing for private development projects.

Public Works staff support to the Planning Commission.

Assist or perform lease negotiations and land value appraisals for other departments, and acquire public land and easements for Capital Improvement Program (CIP) projects when necessary.

Perform review of Water Quality Management Plans (WQMP) for various private development projects and NPDES BMP's.

#### Goals

Facilitate, coordinate, and manage public improvements for residential, commercial, and industrial developments.

PROGRAM SUMMARY				
Regular Employees Nonregular Hours	2015-16 <u>Actual</u> 6.8	2016-17 <u>Adopted</u> 6.8	2016-17 <u>Projected</u> 6.8	2017-18 <u>Adopted</u> 6.8
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$714,398 795,478 17,105 1,526,981 (141,899) \$1,385,082	\$774,942 716,924 20,700 1,512,566 (209,956) \$1,302,610	\$827,049 757,537 18,018 1,602,604 (160,725) \$1,441,879	\$815,734 450,720 * 5,000 1,271,454 (164,701) \$1,106,753

<sup>\*</sup> Includes transfer of expenditures for traffic signal operations to Program 2325

#### PROGRAM REVENUES 2015-16 2016-17 2016-17 2017-18 **Adopted** Adopted Projected Actual Revenue Source \$53,986 \$55,000 \$94,256 \$55,000 Public Works Permits 25,000 23,950 18,000 23,589 Overload Permits 33,000 34,982 36,000 Other Licenses and Permits 43,462 7.000 5,000 7,000 5,000 Property Lease 596 1,000 Sale of Maps & Publications 1,000 729 Plan Check Fees 47,192 130,000 39,972 5,160 Community Dev. Fees 8,791 140,000 Public Works Fees 218,921 120,000 251,721 579,413 446,582 553,070 102,120 General Fund 60.000 80,000 59,800 80,000 M2 Fund 111.685 118.542 Gas Tax Fund 262,745 216,276 91,141 108,192 79.983 117,391 Sanitation Fund Drainage Capital Outlay Fund 82,927 99,624 88.190 111,102 Airport Fund 19 Water Fund 36,517 36,669 59,876 43,776 26,588 29,691 30,798 27,988 Sewer Enterprise Fund 10,312 Capital Projects Fund \$1,385,082 \$1,302,610 \$1,441,879 \$1,106,753 Total

DEPARTMENT: Public Works PROGRAM: 2322 General Engineering

### **PROGRAM OBJECTIVES**

Provide engineering interface with Community Development Department, other City departments, Planning Commission, City Council, and outside agencies during review and implementation of private development projects.

Review private development projects to ensure compliance with the Subdivision Map Act, National Pollutant Discharge Elimination System (NPDES) Program, and Public Works Department standards.

PROGRAM PERFORMANCE MEASURES					
Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>	
Private development plans reviewed	2,164	900	2,200	2,000	
Encroachment permits issued	668	500	500	500	
Grading permits	33	0	40	40	
Miscellaneous permits issued	2,564	2,500	2,500	2,500	
Counter visits	3,246	2,000	3,000	3,000	

**DEPARTMENT:** Public Works PROGRAM: 2323 Water System Management

### PROGRAM DESCRIPTION/GOALS

The Water System Management program is responsible for organizing, planning, controlling, and directing the Water Utility's resources. Water System Management is also responsible for planning, engineering, and execution of the water infrastructure Capital Improvement Program and close monitoring of water quality.

#### <u>Goals</u>

Coordinate and manage the operation of the Water Utility.

Provide a safe and reliable water supply to our customers. Assure adequate financing is in place for ongoing maintenance, rehabilitation, and reconstruction of the water infrastructure.

PROGRAM SUMMARY						
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>		
Regular Employees	7.8	7.8	7.8	7.8		
Nonregular Hours	1,530	2,470	200	2,470		
Salaries & Benefits	\$711,698	\$788,911	\$646,302	\$1,020,894		
Maintenance & Support	372,255	449,195	345,158	532,500		
Capital Outlay	-	6,000	-	-		
Subtotal	1,083,953	1,244,106	991,460	1,553,394		
Less Allocations	(142,233)	(169,714)	(61,068)	(171,476)		
Total Operating Budget	\$941,720	\$1,074,392	\$930,392	\$1,381,918		

PROGRAM REVENUES						
	2015-16	2016-17	2016-17	2017-18		
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>		
Water System Upgrade Fees	\$19,011	\$14,000	\$17,391	\$14,000		
Cross-Connect Inspection Fees	16,459	12,000	8,242	12,000		
Other Licenses/Permits	-	2,000	\$ -	200		
Sale of Maps & Publications	171	250	159	250		
Water Plan Check Fees	28,693	28,000	30,903	30,000		
Reimbursements	32,805	15,000	17,295	15,000		
Developer Fees	140,025	-	_	-		
Sewer Enterprise Fund	-	-	_	-		
Water Fund	704,556	1,003,142	856,402	1,310,468		
Total	\$941,720	\$1,074,392	\$930,392	\$1,381,918		

DEPARTMENT: Public Works	PROGRAM: 2323 Water System Management	

### **PROGRAM OBJECTIVES**

Provide accurate and timely plan review and permit issuance for private development projects.

Promote water conservation through programs to educate the general public regarding water awareness.

Utilize the Geographical Information System (GIS) technology to update infrastructure data and transition to a mobile asset management system for efficient data tracking.

PRO	GRAM PERFORMANCE	MEASURES			
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>	
Reduction of water use at City facilities (2013/14 baseline)	N/A	10%	10%	10%	

PROGRAM: 2324 CIP Development & Administration **DEPARTMENT: Public Works** 

### PROGRAM DESCRIPTION/GOALS

Professional design engineering, contract administration, and inspection for Capital Improvement Program (CIP) projects.

Goals
Provide design plans & specifications that comply with City standards.

Coordinate scheduling, phasing, and timing of CIP construction activities with Public Works-Maintenance to assure systematic improvement with minimal disruption to the public, residents, and businesses.

Administer and inspect all construction projects in public right-of-way to assure compliance with City standards and approved plans.

	PROGRAM SUMMA	RY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	13.5	13.5	12.5	13.5
Salaries & Benefits Maintenance & Support Capital Outlay	\$1,512,107 335,570 -	\$1,723,630 330,697	\$1,273,733 307,647	\$1,813,601 383,960
Subtotal	1,847,677	2,054,327	1,581,380	2,197,561
Less Allocations	(1,255,471)	(1,456,990)	(883,977)	(1,561,712)
Total Operating Budget	\$592,206	\$597,337	\$697,403	\$635,849
	PROGRAM REVENU	ES		
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Public Works Permits				
General Inspection Fees	\$68,739	\$30,000	\$28,822	\$32,500
Water Inspection Fees	44,407	35,000	46,785	35,000
Reimbursements	8,191	30,000	5,960.00	10,000
General Fund	285,900	120,741	315,392	163,109
Drainage Capital Outlay Fund	31,448	39,159	32,415	33,114
Water Fund	54,020	154,097	59,773	150,404
Sewer Enterprise Fund	99,501	188,340	115,730	211,722
Capital Improvement Fund	***		92,526	_
Total	\$592,206	\$597,337	\$697,403	\$635,849

**DEPARTMENT:** Public Works PROGRAM: 2324 CIP Development & Administration

### **PROGRAM OBJECTIVES**

Complete project design and construction on schedule and within budget.

Public relations to meet with commercial tenant(s) and/or residents who will be impacted by CIP projects in order to provide advance notification near the completion of design and, whenever feasible, incorporate into design mitigation measures requested. Provide adequate advance notification of pending construction activities.

Coordinate construction procedures and schedules to minimize impact on traffic and adjoining businesses and/or residents.

Provide timely and accurate construction inspection services for all Capital Improvement Program (CIP) projects.

Inspect private development projects, minor/miscellaneous permits, and all underground utility company permit work to assure that all work in the public right-of-way is completed in accordance with City standards.

PF	PROGRAM PERFORMANCE MEASURES						
Performance/ <u>Workload Measures</u>	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>			
Project designs completed	26	25	28	30			
Public works permits inspected	784	475	700	700			

**DEPARTMENT:** Public Works PROGRAM: 2325 Traffic Signal Operations

#### PROGRAM DESCRIPTION/GOALS

This program plans, operates, and maintains the City traffic signal system.

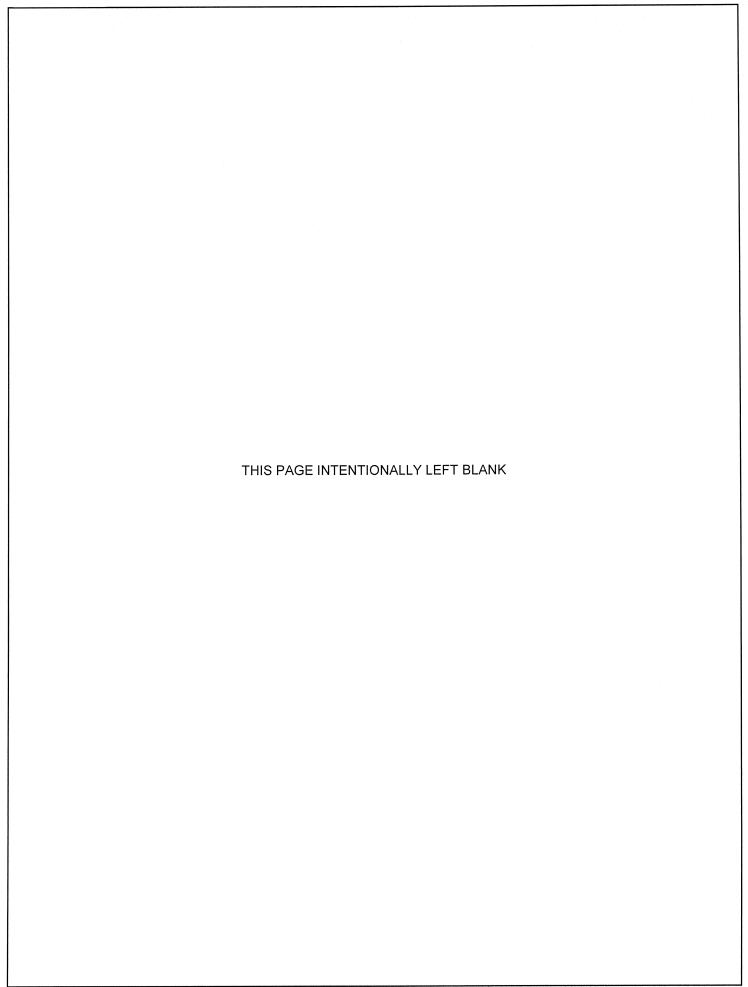
### Goals

Maintain a reliable and coordinated traffic system citywide.

Monitor traffic progression within the City through the Traffic Management Center.

Using outside consultants, review, revise, and upgrade, as necessary, traffic circulation and progression, parking utilization, bicycle mobility, and pedestrian safety measures based on changes in citywide needs and standards.

TROOKAN	PERFORMANCE N	MEASURES		
Performance/				
Workload Measures	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Traffic signals maintained	150	150	150	151
Cost per signalized				
intersection	\$2,850	\$3,200	\$2,660	\$2,900
Р	ROGRAM SUMMA	RY		
	2015-16	2016-17	2016-17	2017-18
	Actual	Adopted	Projected	Adopted
Regular Employees		<u> </u>		<u> </u>
Nonregular Hours				
Salaries & Benefits	-	-	-	
Maintenance & Support	\$227,510	\$400,749	\$169,875	\$664,00
Capital Outlay			<del></del>	
Subtotal	227,510	400,749	169,875	664,00
Less Allocations Total Operating Budget	\$227,510	\$400,749	<u>-</u> \$169,875	\$664,00
Total operating Budget	<u>Ψ221,310</u>	Ψ+00,7+3	<del></del>	Ψ004,000
* Includes expenditures previously allocated in Pro				
PF	ROGRAM REVENU	ES		
Revenue Source	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Reimbursement for Traffic Signal				
damage repairs	\$139	\$40,000	\$465	\$75,00
General Fund	146,367	191,515	120,076	374,74
M2 Fund	31,980	65,000	32,410	65,00
Gas Tax Fund	49,024	104,234	16,924	149,26



DEPARTMENT: Public Works PROGRAM: 2326 Water Supply

### PROGRAM DESCRIPTION/GOALS

The Water Supply Program is responsible for monitoring the costs related to water supply. External costs include: water purchases from the Metropolitan Water District of Southern California (MWD), replenishment assessment (RA) paid to Orange County Water District (OCWD), and electrical costs for pumping water. Other expenses tracked by this program are related to debt service.

### <u>Goals</u>

Balance the water supply expenses with revenues received from water rate payers.

	PROGRAM SUMMA	ARY		
Regular Employees Nonregular Hours	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Salaries & Benefits Maintenance & Support Capital Outlay	- \$17,142,109 -	- \$23,347,470 -	- \$19,225,715 -	\$23,351,052 -
Subtotal Less Allocations	17,142,109 (350,000)	23,347,470 (2,160,000)	19,225,715 (360,000)	23,351,052 (1,800,000)
Total Operating Budget	<u>\$16,792,109</u>	\$21,187,470	\$18,865,715	\$21,551,052
	PROGRAM REVENU	JES		
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Water Fees Cell Tower Rent	\$16,531,715 260,394	\$20,962,470 225,000	\$18,598,624 267,091	\$21,311,052 240,000
Total	\$16,792,109	\$21,187,470	\$18,865,715	\$21,551,052

DEPARTMENT: Public Works PROGRAM: 2326 Water Supply

### **PROGRAM OBJECTIVES**

Manage the water supply sources available to the City to achieve the most cost-efficient scenario, which is to pump the maximum percentage of total water supply allowed by the Orange County Water District (OCWD) and to purchase the remaining portion from the Metropolitan Water District (MWD). OCWD's Basin Production Percentage (BPP) and Replenishment Assessment (RA) are implemented on July 1; MWD's rate increases usually coincide with the calendar year.

If the City pumps less than the BPP, the difference in the required water supply is purchased from MWD at approximately two times the cost of the pumped water.

City's Water Division goal is to match the BPP without exceeding it in order to minimize the amount of water purchased from MWD.

PROGRAM PERFORMANCE MEASURES					
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 Projected	2017-18 <u>Adopted</u>	
Purchased water supply	25%	25%	25%	25%	
Pumped water supply *	75%	75%	75%	75%	

<sup>\*</sup> This percentage is established by OCWD and may vary year-to-year

**DEPARTMENT:** Public Works PROGRAM: 2331 Airport

#### PROGRAM DESCRIPTION/GOALS

The Fullerton Municipal Airport is the only general aviation airport in Orange County and is designated by the FAA as a reliever airport in the National Plan of Integrated Airport Systems. Hangar and facility maintenance are provided by City staff. Most aviation services and employment, such as fixed-based operators, aircraft fueling and flight instruction are provided by the private sector. The Airport serves as the home base for public safety helicopter services for the Anaheim Police Department, Orange County Fire Authority and California Highway Patrol.

### Goals

Administer a safe, efficient Airport with sensitivity to environmental issues.

Maintain a secure Airport Operations Area (AOA) consistent with the federal, state and local regulators.

PROGRAM SUMMARY				
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	5.0	6.0	5.5 530	5.5
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations	\$407,083 1,542,513 20,548 1,970,144 (464,428)	\$553,725 1,870,660 - 2,424,385 (1,073,700)	\$484,849 1,487,034 - - 1,971,883 (483,702)	\$582,617 1,709,025 
Total Operating Budget	\$1,505,716	\$1,350,685	\$1,488,181	\$1,901,642

PROGRAM REVENUES							
2015-16         2016-17         2016-17         2017-18           Revenue Source         Actual         Adopted         Projected         Adopted							
Revenue Source	Actual	Adopted	rojected	<u>/ taoptea</u>			
Aircraft Taxes	\$103,652	\$110,000	\$110,205	\$110,000			
Rents	93,346	110,000	73,171	85,000			
Fixed-Based Operators	586,064	460,000	505,625	600,000			
Hangar Admin Fees	2,552	2,300	3,210	4,000			
Hangar Rentals	1,107,378	1,000,000	1,243,154	1,300,000			
Fuel Flowage Fees	40,964	40,000	40,344	40,000			
Tie-Downs	41,577	45,000	44,872	45,000			
Visiting Aircraft Parking	2,917	3,500	4,404	3,500			
Field Use Fees	3,337	3,000	1,637	3,000			
General Concessions	80	-	90	-			
Parking Fees	1,920	4,000	1,240	2,000			
Airport Fees	4,400	2,200	4,400	2,200			
Miscellaneous	3,649		5,183	-			
Contributions (to) from							
Airport Fund Balance	(486,120)	(429,315)	(549,354)	(293,058)			
Total	\$1,505,716	\$1,350,685	\$1,488,181	\$1,901,642			

DEPARTMENT: Public Works PROGRAM: 2331 Airport

### **PROGRAM OBJECTIVES**

Manage the Airport to comply with all Federal and State rules and regulations.

Pass the annual State airport inspection.

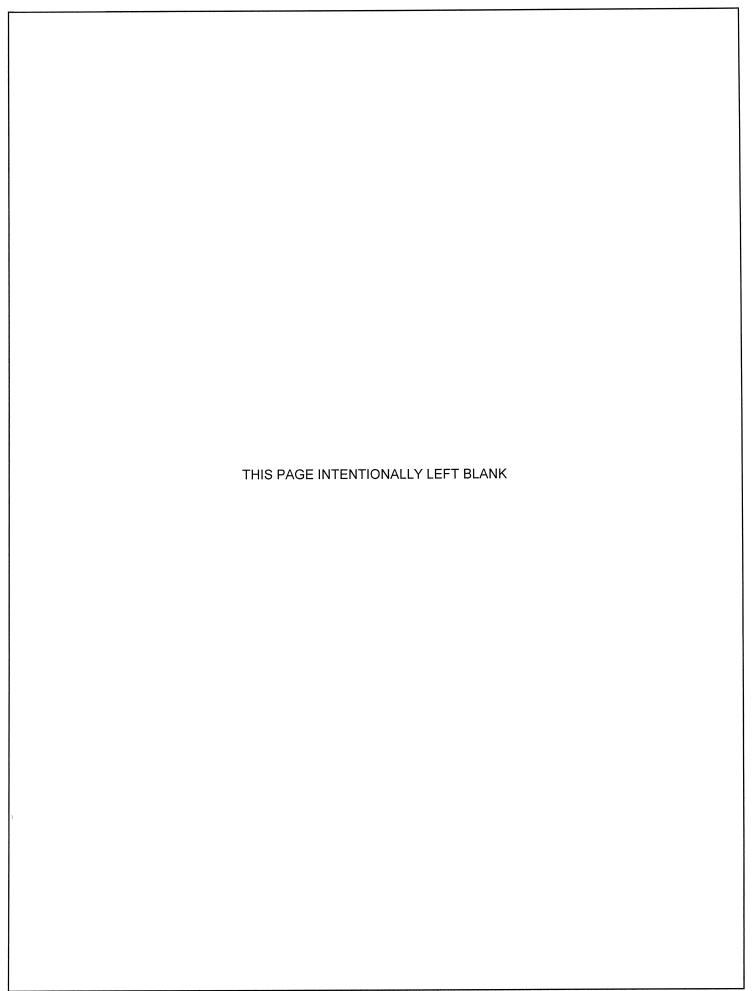
Ensure all tenants comply with lease and rental agreements.

Record noise and safety complaints and contact responsible pilots when possible.

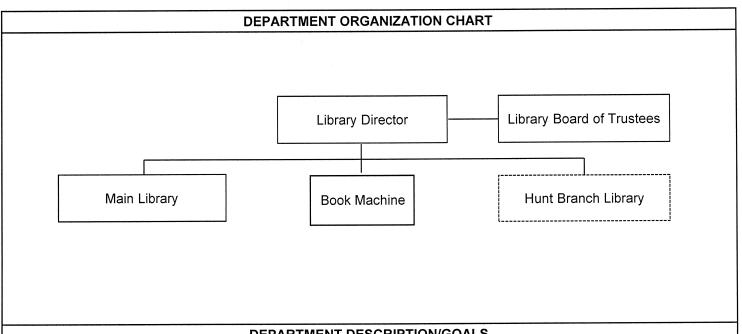
Utilize all available funding sources to include State/Federal grants and private sector funding to implement Airport capital improvements.

Continue to maximize airport revenues.

PROGRAM PERFORMANCE MEASURES							
Performance/ 2015-16 2016-17 2016-17 2017-1 Workload Measures Actual Adopted Projected Adopted							
Operations	58,351	60,000	62,000	65,000			
Based Aircraft	275	275	320	320			



**DEPARTMENT:** Library



#### DEPARTMENT DESCRIPTION/GOALS

It is the mission of the Fullerton Public Library to provide services and materials to meet the educational, informational, literacy, and recreational reading needs of Fullerton's culturally diverse community. It does so through its service outlets: the Main Library and the 24-hour book machine. The Library Department has an administrative Library Board of Trustees appointed by City Council. The Library Department has two fund-raising support groups, which are incorporated as nonprofit organizations: the Friends of the Fullerton Public Library and the Fullerton Public Library Foundation.

#### Goals

Support individuals pursuing a sustained program of learning, independent of any educational provider.

Provide timely, accurate, and useful information to community residents and Fullerton businesses.

Assist students in meeting educational objectives during their formal courses of study.

Offer current, high-demand, high-interest materials in electronic and print format.

Encourage children to develop an interest in reading through programs aimed at children and their parents.

Serve as a central focal point for community activities, meetings, and services.

**DEPARTMENT:** Library

DEPARTMENT SUMM	ARY		
2015-16	2016-17	2016-17	2017-18
<u>Actual</u>	<u>Adopted</u>	Projected	<u>Adopted</u>
18.8	23.8	19.8	23.8
16,523	18,600	17,200	18,600
\$2,159,930	\$2,369,261	\$2,069,113	\$2,399,204
1,522,119	1,546,560	1,502,710	1,569,112
10,061	19,939	-	-
3,692,110	3,935,760	3,571,823	3,968,316
			\$3,968,316
DEPARIMENT FUND AN	ALYSIS		
2015-16	2016-17	2016-17	2017-18
<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
3,343,090	3,620,121	3,196,046	3,661,616
349,020	315,639	375,777	306,700
_	2015-16 <u>Actual</u> 18.8 16,523  \$2,159,930 1,522,119 10,061 3,692,110  \$3,692,110  DEPARTMENT FUND AN  2015-16 <u>Actual</u> 3,343,090	2015-16 2016-17 Actual Adopted  18.8 23.8 16,523 18,600  \$2,159,930 \$2,369,261 1,522,119 1,546,560 10,061 19,939 3,692,110 3,935,760	2015-16 2016-17 2016-17 Actual Adopted Projected  18.8 23.8 19.8 16,523 18,600 17,200  \$2,159,930 \$2,369,261 \$2,069,113 1,522,119 1,546,560 1,502,710 10,061 19,939 - 3,692,110 3,935,760 3,571,823

**DEPARTMENT:** Library

DEPARTMENT PERSONNEL SUMMARY						
Position Classification	2015-16 Budgeted	2016-17 Budgeted	2017-18 <u>Budgeted</u>			
	Regular Employee	es - Full-Time Equ	ivalent Positions			
Library Director Library Division Manager - Adult Svcs.	1.0 1.0	1.0 1.0	1.0 1.0			
Library Division Manager - Children's Svcs. Library Division Manager - Technical Svcs. Senior Librarian	1.0 1.0 2.0	1.0 1.0 2.0	1.0 1.0 2.0			
Adult Services Librarian Children's Services Librarian	3.0 2.0 0.8	3.0 2.0 0.8	4.0 2.0 0.0			
Technical Services Librarian Local History Archivist Administrative Assistant I	1.0 1.0	1.0 1.0	1.0 1.0			
Library Technical Services Assistant Library Technical Assistant II Library Technical Assistant I	1.0 4.0 3.0	1.0 4.0 3.0	1.0 4.0 3.0			
Library Clerical Assistant	2.0	2.0	1.8			
Total Regular Employees	23.8	23.8	23.8			
	<u>Nonre</u>	gular Employees -	<u>Hours</u>			
Total Nonregular Hours	18,600	18,600	18,600			

DEPARTMENT: Library PROGRAM: 2521 Library

### PROGRAM DESCRIPTION/GOALS

The Main Library provides library service 62 hours per week, seven days per week, and a 24-hour book kiosk (FPL Blue Box) to the community. The Library hosts five public service subprograms (Reference, Circulation, Children's Services, the Hunt Branch [unfunded], and Passport Services) and two support subprograms (Administration and Technical Services).

PROGRAM SUMMARY				
	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Regular Employees	18.8	23.8	19.8	23.8
Nonregular Hours	16,523	18,600	17,200	18,600
Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget	\$2,159,930	\$2,369,261	\$2,069,113	\$2,399,204
	1,522,119	1,546,560	1,502,710	1,569,112
	10,061	19,939	-	-
	3,692,110	3,935,760	3,571,823	3,968,316
	-	-	-	-
	\$3,692,110	\$3,935,760	\$3,571,823	\$3,968,316

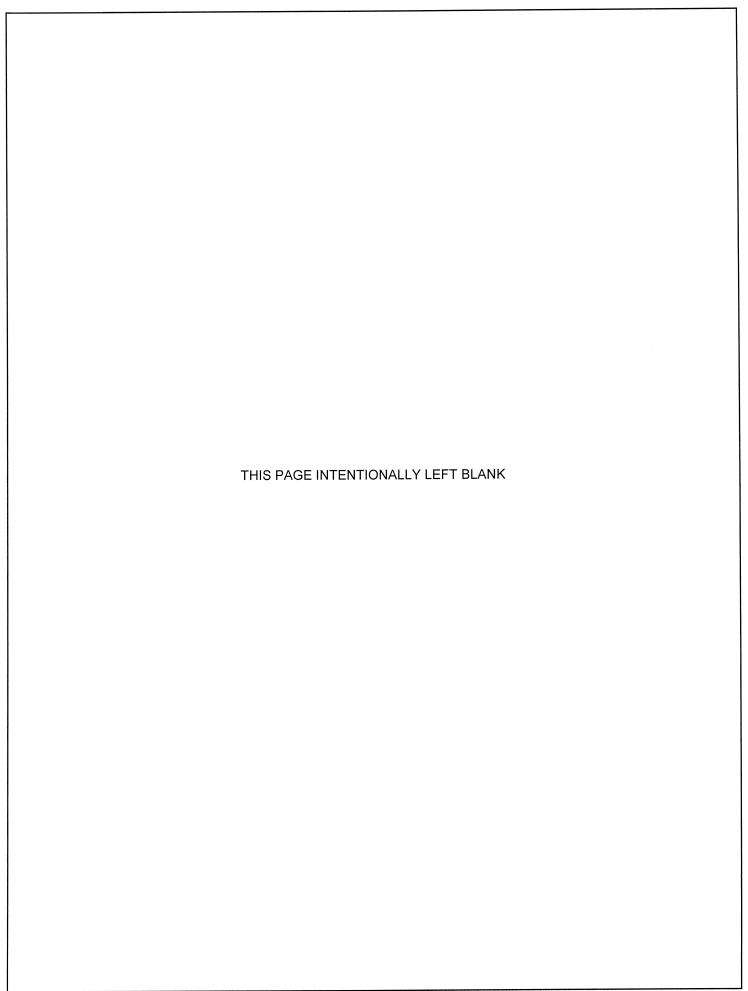
PROGRAM REVENUES				
Revenue Source	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Library Fines	\$77,588	\$80,500	\$69,753	\$70,200
Room Rentals - Main Branch	28,423	30,000	20,733	28,000
Room Rentals - Hunt	18,000	18,000	18,000	18,000
Grants	21,790	29,939	22,085	-
Passport Fees	197,510	150,000	238,715	185,000
Miscellaneous	465	2,200	668	500
Donations	5,244	5,000	5,823	5,000
Transfer from General Fund	3,343,090	3,620,121	3,196,046	3,661,616
Total	\$3,692,110	\$3,935,760	\$3,571,823	\$3,968,316

DEPARTMENT: Library PROGRAM: 2521 Library

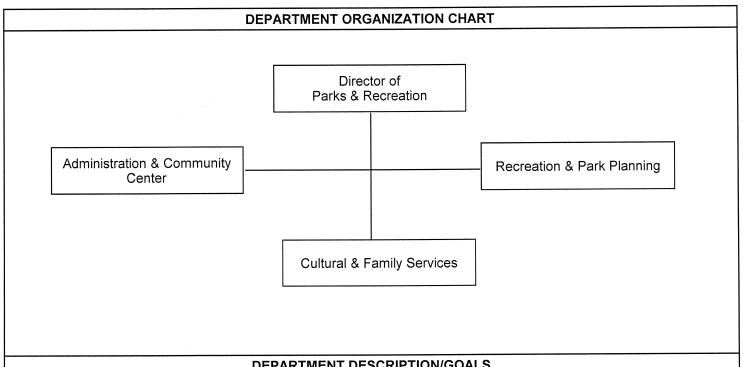
### PROGRAM OBJECTIVES

- Continue to promote library collections, activities, and events through the library's recently re-designed website.
- Coordinate with City goals for continued enhanced customer service training.
- Continue to partner with community organizations to promote:
  - Financial Literacy (5 programs per year)
  - Workforce Development (weekly programs)
  - Small Business programs (2 or more programs per month)
  - Health and Wellness programs (9 per year)
- Continue to support STEAM education by spending 5% of the Children's non-fiction collection development budget on STEAM-oriented books and other materials.
- Replace self-check kiosks and gates to increase security of the collection.
- Seek and obtain grant funds to upgrade technology in the Osborne Auditorium.
- Renegotiate lease with tenant at Hunt Branch.

Performance/ <u>Workload Measures</u>	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
ANNUAL CIRCULATION				
Main Library	800,000	750,000	750,518	750,000
Hunt Branch*	0	0	0	0
Book Machine	1,500	500	306	500
Virtual	30,000	35,000	38,890	35,000
Total Library	831,500	785,500	789,714	785,500
REFERENCE TRANSACTIONS				
Main Library	65,000	70,000	72,964	70,000
Hunt Branch*	0	0	0	0
Total Library	65,000	70,000	72,964	70,000
PROGRAM ATTENDANCE				
Main Library	40,000	35,000	35,600	35,000
Hunt Branch*	0	0	0	C
Total Library	40,000	35,000	35,600	35,000
NUMBER OF PROGRAMS				
Main Library	600	850	880	850
Hunt Branch*	0	0	0	(
Total Library	600	850	880	850
VOLUNTEER HOURS				
Main Library	15,000	14,000	14,227	14,000
Hunt Branch*	0	0	0	C
Total Library	15,000	14,000	14,227	14,000
LIBRARY ATTENDANCE				
Main Library	600,000	475,000	473,404	475,000
Hunt Branch*	0	0	0	C
Total Library	600,000	475,000	473,404	475,000



**DEPARTMENT:** Parks & Recreation



### **DEPARTMENT DESCRIPTION/GOALS**

The Parks and Recreation Department provides a wide range of programs in the areas of recreation, families, seniors, and cultural; special event production; and development and operation of various facilities and parklands which, include 53 parks, a golf course, 89,200 square feet of facilities, and 30 miles of recreational trails. These programs and services contribute to the community's health, recreation, and cultural enrichment.

### Goals

Provide and facilitate quality recreational and cultural programs, special events, and family service programs that are responsive to residents' needs and are integrated with programs and facilities of other agencies.

Involve the public in the design and delivery of Parks and Recreation policies and programs and keep the public well informed of available services with active use of parks and facilities.

Plan, manage, conserve, and facilitate access to open space, parkland, cultural resources, and facilities.

**DEPARTMENT:** Parks & Recreation

	DEP	ARTMENT SUMMA	ARY		
		2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours		22.0 96,480	22.0 102,718	20.0 102,718	21.0 104,889
Salaries & Benefits Maintenance & Support		\$3,186,442 6,151,415	\$3,183,377 6,415,256	\$3,302,189 6,010,913	\$3,228,236 6,377,198
Capital Outlay Subtotal Less Allocations		9,337,857 (182,131)	9,598,633 (167,400)	9,313,102 (179,761)	9,605,434 (191,030
Total Operating Budget		\$9,155,726	\$9,431,233	\$9,133,341	\$9,414,404
	DEPAR	TMENT FUND ANA	ALYSIS		
Fund No. and Title		2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
10 - General Fund 15 - Parks & Recreation 25 - Measure M2 32 - Grants 42 - Brea Dam 44 - Water 74 - Capital Projects		\$3,427,859 2,360,909 152,379 529,151 2,764,020 26,408 77,131	\$3,517,767 2,302,254 137,830 517,751 3,089,907 33,124 0	\$3,394,236 2,401,949 160,029 396,481 2,865,141 25,505 78,459	\$3,278,101 2,534,756 132,350 428,349 3,100,383 29,865 101,630
Subtotal		9,337,857	9,598,633	9,321,800	9,605,434
Less Allocations: 42 - Brea Dam 74 - Capital Projects		(105,000) (77,130) (182,130)	(167,400) 0 (167,400)	(110,000) (78,456) (188,456)	(89,400 (101,630 (191,030
		\$9,155,727	\$9,431,233	\$9,133,344	\$9,414,404

**DEPARTMENT:** Parks and Recreation

DEPARTMENT PERSONNEL SUMMARY					
Position Classification	2015-16 Budgeted	2016-17 Budgeted	2017-18 Budgeted		
	Regular Employee	es - Full-Time Equ	ivalent Positions		
Director of Parks & Recreation	1.0	1.0	1.0		
Parks & Recreation Manager	0.0	2.0	2.0		
Parks & Recreation Administrative Manager	1.0	0.0	0.0		
Parks Project Manager	0.0	0.0	0.0		
Cultural & Events Manager	1.0	0.0	0.0		
Parks & Recreation Supervisor II	0.0	2.0	2.0		
Community Center Supervisor	1.0	0.0	0.0		
Recreation Supervisor	3.0	0.0	0.0		
Parks & Recreation Supervisor I	0.0	2.0	2.0		
Exhibition/Museum Specialist	1.0	1.0	1.0		
Parks Project Specialist	1.0	1.0	1.0		
Parks & Recreation Coordinator	5.0	5.0	5.0 1.0		
Sports Facility Coordinator	1.0	1.0	1.0		
Museum Educator	1.0	1.0	1.0		
Administrative Assistant I	1.0	1.0 3.0	3.0		
Parks & Recreation Assistant	3.0		1.0		
Cultural & Events Operations Assistant	1.0 1.0	1.0 1.0	0.0		
Cultural & Events Production Assistant	1.0	1.0			
Total Regular Employees	22.0	22.0	21.0		
	<u>Nonre</u>	gular Employees	- Hours		
Total Nonregular Hours	102,798	102,798	104,889		

**DEPARTMENT:** Parks & Recreation **PROGRAM:** 2511 Administration & Community Center

#### PROGRAM DESCRIPTION/GOALS

This program provides for administrative direction to the department staff; support to the City Council, the Parks and Recreation Commission, and various committees; clerical staffing for all programs; management of contracts and agreements; rentals of recreation buildings and picnic areas for public use; and public access issues. This division manages the operations of the Fullerton Golf Course and the Fullerton Community Center including senior programs, aquatics and recreation programs.

### <u>Goals</u>

Provide effective management, policy direction, and coordination with other departments on Parks and Recreation related projects and programs. Provide recreation and educational activities for youth, families, and older adults in a safe and positive environment at the Fullerton Community Center.

	PROGRAM SUMMA	RY		
	2045.46	2016-17	2016-17	2017-18
	2015-16	Adopted	Projected	Adopted
	<u>Actual</u>	Adopted	Frojected	Adopted
Regular Employees	7.0	7.0	7.0	7.0
Nonregular Hours	21,021	21,049	21,049	21,505
Salaries & Benefits	\$1,057,004	\$970,473	\$1,136,424	\$1,061,774
Maintenance & Support	4,006,571	4,225,778	3,841,975	4,048,550
Capital Outlay				
Subtotal	5,063,575	5,196,251	4,978,399	5,110,324
Less Allocations	(151,664)	(165,200)	(150,561)	(155,907
Total Operating Budget	\$4,911,911	\$5,031,051	\$4,827,838	\$4,954,417
	PROGRAM REVENU	ES		
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Cell Tower Rent	\$138,823	\$138,104	\$168,624	\$138,104
Park Properties Rent	162,634	192,000	182,334	177,000
Meridian/Summit House Leases	469,993	450,000	550,000	480,000
Park Facility Rentals & Permits	533,303	571,280	467,375	570,000
Parks & Recreation Fees	165,333	179,494	222,792	203,800
General Concessions	14,675	15,000	17,959	17,000
Transfer from General Fund	450,761	326,443	617,205	300,932
Measure M2	152,379	137,830	160,029	132,350
Grant Funds	215,364	203,965	82,598	114,559
Cell Tower Rent - Brea Dam	26,592	32,000	20,222	32,000
Golf Course - Brea Dam	2,394,089	2,600,000	2,095,946	2,600,000
Brea Dam Facilities Lease	113,426	121,811	83,581	56,300
Brea Dam Fees	1,467	30,000	88,492	36,000
Water Fund	26,408	33,124	25,505	29,86
Capital Improvements Fund	46,664	_	45,176	66,507
Total	\$4,911,911	\$5,031,051	\$4,827,838	\$4,954,417

**DEPARTMENT:** Parks & Recreation **PROGRAM:** 2511 Administration & Community Center

#### **PROGRAM OBJECTIVES**

Coordinate neighborhood and community involvement in park use, park planning, and recreation issues by providing opportunities for volunteering, use of parks and community facilities, and input to the services provided.

#### PARTNER ORGANIZATIONS

Administer FAST (Fullerton Aquatics Sports Team) contract and provide support for year-round aquatics programs, including youth and adult swim lessons, masters swim programs, and recreation swim operated by FAST.

Administer Fullerton Golf Course contract and provide support for golf programs operated by American Golf. Provide administrative oversight to ensure that park tenants and contractors are in compliance with their agreements.

Provide support and administrative oversight to ensure that partners are compliance with their agreements. Major partners include: Boys & Girls Clubs of Fullerton, Fullerton Family YMCA, Muckenthaler Cultural Center, Fullerton Recreational Riders and St. Jude Medical Center.

#### COMMUNITY CENTER

Provide a central location for residents of all ages to take part in recreation, leisure, social and life learning experiences.

Facility Rentals: Provide the public a state-of-the-art unique and beautiful location to host their special event and provide funding to support the care and maintenance of the Fullerton Community Center.

Gymnasium, Pool & Fitness: Encourage physical fitness by providing a venue for all ages to participate in organized and drop-in basketball, volleyball, swimming, circuit, weight and cardiovascular training.

Senior Programs: Provide recreational, educational, and wellness activities that enhance the well-being of older adult participants.

Community Classes: Facilitate instructional classes for residents of all ages by providing a facility with various space and technology features.

#### PARK FACILITIES

Provide community access to the public parks and public buildings, such as Hillcrest Recreation Center, Red Cross Building, Izaak Walton Cabin, and Chapman Recreation Building, through rentals to private parties and community organizations.

### PROGRAM PERFORMANCE MEASURES

Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 Projected	2017-18 <u>Adopted</u>
Number of Facility Rentals - Community Center	315	350	392	420
Facility Rentals Attendance - Community Center	29,500	32,000	39,200	42,000
Number of Gymnasium Bookings	595	625	730	760
Gymnasium Attendance	33,500	37,000	43,200	46,000
Fitness Room Attendance	16,500	21,000	26,500	33,000
Senior Program Attendance	92,000	94,500	98,500	104,000
Number of Community Classes	225	220	220	240
Community Class Attendance	4,500	4,400	47,000	4,800
Pool Programs Attendance	41,000	44,000	46,000	46,000
Number of Park Facility Rentals	595	575	532	540
Park Facility Attendance	28,500	27,250	25,200	25,800

**DEPARTMENT:** Parks & Recreation **PROGRAM:** 2514 Recreation & Park Planning

### PROGRAM DESCRIPTION/GOALS

The Recreation and Park Planning Division manages park planning and capital park projects for parks, facilities, and recreational trails. It also provide various programs, amenities, and facilities for the community such as recreational sports leagues, contract classes, parks and trails, Tennis Center, and Independence Park. The Newsletter brochure supports the department's programs including advertising for partner groups and a section for general information related to the City.

#### Goals

Park Planning - Provide effective management, policy direction, and coordination with other departments, agencies and developers on Parks and Recreation related Capital Improvement and planning projects. Recreation - Provide positive recreation, education, and social opportunities to the Fullerton community through effective publications and enrollment practices.

	PROGRAM SUMMA	RY		
	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Regular Employees	5.0	5.0	5.0	5.0
Nonregular Hours	17,635	15,939	15,939	16,258
Salaries & Benefits Maintenance & Support	\$599,011	\$608,395	\$616,971	\$634,635
	1,154,559	1,232,549	1,246,923	1,207,527
Capital Outlay Subtotal Less Allocations	1,753,570 (30,467)	1,840,944 (2,200)	1,863,894 (29,199)	1,842,162 (35,123)
Total Operating Budget	\$1,723,103	\$1,838,744	\$1,834,695	\$1,807,039
	PROGRAM REVENU	ES		
Revenue Source	2015-16	2016-17	2016-17	2017-18
	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Park Rentals Field Use Charges Parks & Recreation Program Fees General Concessions Transfer from General Fund Park Rentals - Brea Dam Field Use Charges - Brea Dam Brea Dam Programs Brea Dam Fund Miscellaneous	\$2,218	\$4,680	\$4,986	\$7,680
	79,012	84,480	114,410	80,400
	210,632	243,750	234,019	253,750
	11,926	11,000	11,964	13,000
	836,694	833,001	776,979	824,146
	2,000	2,000	2,000	2,000
	135,399	110,000	130,953	120,000
	210,741	187,450	232,361	197,000
	234,481	362,383	327,023	309,063
Total	\$1,723,103	\$1,838,744	\$1,834,695	\$1,807,039

**DEPARTMENT:** Parks & Recreation PROGRAM: 2514 Recreation & Park Planning

### **PROGRAM OBJECTIVES**

#### PARK PLANNING

Provide administrative oversight on parks and recreation related capital improvement projects to ensure that developers, consultants, and contractors are fulfilling their agreements and contracts. Provide coordination with other City departments on Parks and Recreation related Capital Improvement Planning and Projects.

Coordinate with Public Works services to ensure that parks and facilities are maintained at agreed upon service levels.

#### CONTRACT CLASSES

Provide quality instructional classes, to the residents of Fullerton.

#### **NEWSLETTER**

Inform citizens of important City news, upcoming classes, programs, and events by directly mailing a brochure to residents and businesses three times a year.

Provide a calendar for nonprofit organizations to advertise events at nominal fees to help augment revenues.

#### **TENNIS CENTER**

Provide a safe, quality tennis facility through the administration and maintenance of 11 lighted courts, tennis center, and grounds. Enhance opportunities for play during "downtime" hours (11 a.m. – 5 p.m.) by providing a Junior Tennis program.

#### INDEPENDENCE PARK/FULLERTON SKATE PARK

Provide a safe facility that includes the gym, racquetball courts, and skate park to support the recreation programs and activities for youth and adults, racquetball, and contract classes.

### SPORTS LEAGUE SUPPORT

Facilitate the use of City and Fullerton School District athletic fields by organized youth and adult sports leagues.

PROGRAM PERFORMANCE MEASURES					
Performance/	2015-16	2016-17	2016-17	2017-18	
Workload Measures	<u>Actual</u>	<u>Adopted</u>	Projected	<u>Adopted</u>	
CONTRACT CLASSES Classes offered Classes attended Students	695	900	682	700	
	441	600	450	550	
	2,394	3,300	2,400	3,000	
TENNIS CENTER Participants	69550	65,000	71,000	71,000	
INDEPENDENCE PARK Adult program participants Youth program participants Facility rentals Volunteers (unduplicated) - Skate Park Volunteer hours - Skate Park	36,546	30,000	39,500	40,000	
	33,745	29,000	36,500	37,000	
	277	540	350	350	
	10	10	10	10	
	100	100	100	100	
SPORTS LEAGUE SUPPORT Youth programs participants	21,777	19,000	20,500	20,500	

**DEPARTMENT:** Parks & Recreation **PROGRAM:** 2516 Cultural & Family Services

### PROGRAM DESCRIPTION/GOALS

The Recreation and Park Planning Division manages park planning and capital park projects for parks, facilities, and recreational trails. It also provide various programs, amenities, and facilities for the community such as recreational sports leagues, contract classes, parks and trails, Tennis Center, and Independence Park. The Newsletter brochure supports the department's programs including advertising for partner groups and a section for general information related to the City.

#### Goals

Park Planning - Provide effective management, policy direction, and coordination with other departments, agencies and developers on Parks and Recreation related Capital Improvement and planning projects. Recreation - Provide positive recreation, education, and social opportunities to the Fullerton community through effective publications and enrollment practices.

	PROGRAM SUMMA	RY		
	2015-16 <u>Actual</u>	2016-17 <u>Adopted</u>	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
Regular Employees Nonregular Hours	10.0 78,089	10.0 65,810	9.0 65,810	9.0 67,126
Salaries & Benefits Maintenance & Support Capital Outlay	\$1,530,427 990,286	\$1,604,509 956,929	\$1,548,795 922,016	\$1,531,827 1,121,121
Subtotal Less Allocations	2,520,713	2,561,438	2,470,811	2,652,948
Total Operating Budget	\$2,520,713	\$2,561,438	\$2,470,811	\$2,652,948
	PROGRAM REVENU	ES		
	2015-16	2016-17	2016-17	2017-18
Revenue Source	<u>Actual</u>	<u>Adopted</u>	<u>Projected</u>	<u>Adopted</u>
Park Rentals	\$40,326	\$26,000	\$93,280	\$71,000
Parks & Recreation Program Fees	374,077	267,256	305,284	403,000
Museum Center	37,000	37,000	37,000	37,000
Donations	70,000	70,000	70,000	70,000
Transfer from General Fund	1,648,206	1,808,180	1,615,837	1,715,628
Grant Funds	313,786	313,786	313,883	313,790
Brea Dam Programs	20,185	15,500	19,690	17,500
Brea Dam Fund Miscellaneous	17,133	23,716 ————	15,837 	25,030
Total	\$2,520,713	\$2,561,438	\$2,470,811	\$2,652,948

DEPARTMENT: Parks & Recreation PROGRAM: 2516 Cultural & Family Services

#### **PROGRAM OBJECTIVES**

#### **FULLERTON MUSEUM CENTER**

Maintain annual revenues and Museum Association contract contributions. Provide multidisciplinary cultural and education exhibitions, performing arts programs, a variety of education programs and tours. Manage the Museum volunteer docent program, participate in monthly art walk and oversee Public Art program.

NEIGHBORHOOD CENTERS Provide year-round youth, teen and family services and development programs to the community at Garnet, Maple, Richman, Gilbert and Orangethorpe.

FULLERTON PLAZA AND MAPLE COMMUNITY CENTER Manage each facility to accommodate public use, cultural programs, and the facility rental program. Provide access to the Plaza spray pool and to the Lemon Park spray pool during the summer months.

YOUTH AND TEEN PROGRAMS Provide year-round recreational, cultural enrichment, art classes and health / fitness activities in a safe environment for youth (12 and under) and teens (13 and over). Provide a traditional 8-week summer recreational enrichment program at all Neighborhood and Recreation centers. Provide seasonal fee-based day camps that includes cultural enrichment, recreational, and health / fitness activities.

EDUCATION Provide annual school education tours at the Museum. Provide outreach programs to local students focusing on the Leo Fender Gallery and its connection to Fullerton's history. Provide affordable guitar classes and outreach programs in partnership with All the Arts for All the Kids Provide 180 days of after school youth development activities that include academic support, cultural enrichment, recreational, and health / fitness activities per the After School Education and Safety Grant at Orangethorpe, Maple, and Topaz Schools.

COMMUNITY OUTREACH Facilitate academic internship, service-learning and adult mentor. Volunteer programs to enhance program activities that support all Cultural and Family Services programs. Provide family enrichment activities and events that include parent education, social service workshops, and special events at all Neighborhood Centers. Provide year-round services that include recreational, educational, mentoring, and facilitation of families.

FULLERTON MARKET Meet revenue targets by maintaining 40 vendors per week average. Offer a minimum of eight special event/market programs during the season.

JULY 4TH CELEBRATION Produce an incident-free event for an estimated attendance of 7,000 (capacity) while providing fund-raising opportunities for Fullerton nonprofit organizations through booth rentals and contributing to public safety by offering an alternative to illegal fireworks use.

SNOW DAY Produce an incident free event for an estimated attendance of 900 (capacity) during the month of January, while meeting revenue targets through tickets sales and vendors fees.

SPECIAL EVENTS Produce an incident free event at Laguna Lake focusing on children ages 3-15 years in partnership with Department of Fish and Wildlife for an estimated 850 people. Create a revenue source through sponsorships, and vendor fees. Produce five concerts during the months of July and August including shuttle service for an estimated 8,000 attendees. Create a revenue source through sponsorships and vendor fees to offset expenditures

FIRST NIGHT Produce an alcohol free, family friendly, incident free event in the downtown area on New Year's Eve for an estimated attendance of 18,000. Meet revenue targets through sponsorships, vendor fees and kid's activities.

**DEPARTMENT:** Parks & Recreation **PROGRAM:** 2516 Cultural & Family Services

PROG	RAM PERFORMANCE	//EASURES		
Performance/ Workload Measures	2015-16 <u>Actual</u>	2016-17 Adopted	2016-17 <u>Projected</u>	2017-18 <u>Adopted</u>
FULLERTON MUSEUM CENTER				
Attendance	28,000	28,000	28,000	28,000
Members	475	500	525	535
Education program attend.	9,500	9,500	9,500	9,500
Facility rentals	30	30	15	15
Facility rental attendance	3,500	3,500	2,500	2,500
Volunteers (unduplicated)	40	40	40	40
Volunteer hours	2,600	2,600	2,600	2,600
NEIGHBORHOOD/				
RECREATION CENTERS				
Family attendance	4,000	4,000	4,000	4,000
Teen attendance	10,500	10,500	10,500	10,500
Youth attendance	78,220	78,220	78,220	78,220
Volunteers	200	200	229	250
Volunteer hours	35,000	35,000	40,075	43,750
Day Camp Participants	550	550	575	575
RENTALS				
Maple rentals	100	100	220	250
Maple rental attendance	7,500	7,500	22,000	25,000
Lemon Park spray pool	12,000	12,000	13,000	13,000
Plaza rentals	15	15	12	12
Plaza rental attendance	7,500	7,500	6,500	6,500
FULLERTON MARKET				
Estimated attendance	50,000	50,000	50,000	50,000
Average vendors/week	40	40	40	40
Special events produced	8	8	8	8
JULY 4TH CELEBRATION				
Estimated attendance	7,000	7,000	8,000	8,000
Nonprofit participants	20	20	20	20
SPECIAL EVENTS				
Snow Day attendance	900	900	900	900
Fishing Derby attendance	850	850	850	850
Concerts in the Park attendance	9,000	9,000	9,000	9,000
First Night attendance	18,000	18,000	18,000	18,000



### **CITY OF FULLERTON**

### FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2017-18 - 2021-22

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# CITY OF FULLERTON FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM FISCAL YEAR 2017-18

The proposed Five-Year Capital Improvement Program (CIP), commencing July 1, 2017, and ending June 30, 2018, is presented in this section. The CIP is a planning tool for short- and long-range capital improvements and development. It links Fullerton's fiscal planning process to physical development. The CIP again places a strong emphasis on the overall repair and reconstruction needs of City facilities and infrastructure system.

City projects total \$25,802,250 for 2017-18 with a five-year total of \$119,811,213. In accordance with the City's goals, design will be completed or a construction contract will be awarded by June 30, 2018, for the majority of the projects in the 2017-18 CIP.

Included in this year's CIP is a schedule of 2016-17 capital projects that are still in progress. This schedule includes the project status and the estimated funds to be carried over to 2017-18 to complete each project.

The 2017-18 CIP utilizes almost exclusively restricted funds that are not available for general operations. Funding for vehicle replacement is included in the operating budget. The funding composition of the 2017-18 is shown below.

Reconstruction and rehabilitation of the City's infrastructure system and various facilities continue to be a high priority for the Five-Year CIP. Reconstruction, rehabilitation, and repair projects to maintain the City's streets are being emphasized.

Proposed Funding

2017-18

Funding Source	Amount 2017	Percent
Library Fund	\$110,000	0.4%
Air Quality Improvement Trust Fund	\$302,700	1.2%
Sanitation Fund	581,667	2.3%
Measure M2 Fund	1,807,600	7.0%
Gas Tax Fund/SB1	2,686,200	10.4%
Drainage Capital Outlay Fund	700,000	2.7%
Park Dwelling Fund	1,260,000	4.9%
Airport Fund	250,000	1.0%
Water Fund	7,661,667	29.7%
Refuse Collection Fund	300,000	1.2%
Sewer Enterprise Fund	4,541,666	17.6%
Equipment Maintenance Fund	362,380	1.4%
Information Technology Fund	113,600	0.4%
Facility Capital Repair Fund	430,500	1.7%
Capital Projects Fund	4,694,270	18.2%
*Unfunded	0	0.0%
Total Proposed CIP	\$25,802,250	100.0%

<sup>\*</sup>Amounts are not included in the total

### **CITY OF FULLERTON**

# CAPITAL IMPROVEMENT PROGRAM SCHEDULE OF PROJECTS BY FUNDING SOURCE FISCAL YEARS 2017-18 - 2021-22

	l i	Funding per Fiscal Year				
	Page	2017-18	2018-19	2019-20	2020-21	2021-22
LIBRARY FUND			· · · · · · · · · · · · · · · · · · ·			
<u>Library Projects</u>						
Osborne Auditorium A-V Upgrade	CIP-61	110,000				
Total Library Fund		110,000	0	0	0	0
AIR QUALITY IMPROVEMENT TRUST FUND						
PUBLIC WORKS-ENGINEERING						
Bicycle Facilities Projects						
Bicycle Corridor Improvement Program - Wilshire Bike Boulevard	CIP-35	302,700				
Total Air Quality Improvement Trust Fund		302,700	0	0	0	0
SANITATION FUND						
PUBLIC WORKS-ENGINEERING						
Street Improvement Projects						
Curb/Gutter & Sidewalk Reconstruction	CIP-22	250,000	250,000	250,000	250,000	250,000
Storm Drain System Improvements						
Miscellaneous Storm Drain Repair FY. 17-18	CIP-41	250,000		:		
PUBLIC WORKS-MAINTENANCE						
Major Equipment Items						
Upgrade of Engineering Project Management/NPDES Compliance	CIP-55	40,000	;			
Upgrade Computerized Maintenance Management System	CIP-55	41,667				
Total Sanitation Fund		581,667	250,000	250,000	250,000	250,000

CITY - CAPITAL IMPROVEMENT PROGRAM - PROJECTS BY FUNDING SOURCE (Continued)

		Funding per Fiscal Year				
	Page	2017-18	2018-19	2019-20	2020-21	2021-22
	T		<b>T</b>	<u> </u>		
MEASURE M2 FUND						
PUBLIC WORKS-ENGINEERING				· · · · · · · · · · · · · · · · · · ·		
Street Improvements Projects						
Arterial Street Reconstruction, Rehabilitation, & Repair	CIP-21	950,000				300,000
Residential Street Program	CIP-21	300,000	1,200,000	1,200,000	1,400,000	1,100,000
Residential Street Slurry Seal and Miscellaneous Rehabilitation	CIP-21	500,000	500,000	500,000	500,000	500,000
Traffic Signals & Safety Lighting Projects						
Malvern/Chapman Avenue Traffic Signal Synchronization Program	CIP-27	57,600				
Gilbert Street Traffic Signal Synchronization Program	CIP-29		4,000	4,000		·
Orangethorpe Avenue Traffic Signal Synchronization Program	CIP-29		194,600	8,000	8,000	
Traffic Signal System Network Communication Integration & Enhancement Program	CIP-30			60,000		
New Traffic Signal at Euclid Street & Wilshire Avenue	CIP-30			120,000		
Harbor Boulevard Traffic Signal Synchronization Program	CIP-30			151,300		
State College Boulevard Traffic Signal Synchronization Program	CIP-31		:	63,000	8,000	8,000
New Traffic Signal at Chapman Avenue & Malden Avenue	CIP-31				120,000	
Rosecrans Avenue Traffic Signal Synchronization Program	CIP-31				45,000	10,000
New Traffic Signal at Placentia Avenue & Ruby Drive	CIP-32			:		110,000
						·

### CITY - CAPITAL IMPROVEMENT PROGRAM - PROJECTS BY FUNDING SOURCE (Continued)

	Funding per Fiscal Year					
	Page	2017-18	2018-19	2019-20	2020-21	2021-22
	1			*	·	
MEASURE M2 FUND (Cont'd)						
New Traffic Signal at Harbor & La Entrada	CIP-32					125,000
Total Measure M2 Fund		1,807,600	1,898,600	2,106,300	2,081,000	2,153,000
GAS TAX FUND/SB1						
PUBLIC WORKS-ENGINEERING						
Street Improvement Projects			*		·	
Arterial Street Reconstruction, Rehabilitation, & Repair	CIP-21	314,000			1,400,000	1,450,000
Residential Street Program	CIP-21	1,500,000	2,600,000	1,800,000	1,400,000	550,000
Residential Street/Slurry Seal and Miscellaneous Rehabilitation	CIP-21	600,000	600,000	500,000	500,000	500,000
Citywide Street Light Upgrades	CIP-22		250,000	250,000	250,000	250,000
Traffic Signals & Safety Lighting Projects						
Street Name Sign Replacement Program - Phase V	CIP-25	60,000	60,000	40,000		
Countywide Traffic Signal Synchronization	CIP-25	20,000	20,000	20,000	20,000	20,000
Motorist, Bicyclist & Pedestrian Safety Enhancement Program	CIP-25	30,000	30,000	30,000	30,000	30,000
Vehicle & Bicycle Video/Infrared Detection Replacement	CIP-26	25,000	25,000	25,000	25,000	25,000
Rapid Rectangular Flashing Beacon Pedestrian Warning System Project	CIP-26	6,800				
Citywide Pedestrian Countdown Head Installation Project	CIP-26	4,800				

### CITY - CAPITAL IMPROVEMENT PROGRAM - PROJECTS BY FUNDING SOURCE (Continued)

		Funding per Fiscal Year				
	Page	2017-18	2018-19	2019-20	2020-21	2021-22
·	T T					
GAS TAX FUND/SB1 (Cont'd)						
Malvern/Chapman Avenue Traffic Signal Synchronization Program	CIP-27	8,600	:			
Traffic Signal Operation Enhancement & Signal Equipment Replacement Program	CIP-27	25,000	25,000	30,000	30,000	40,000
Brookhurst Street Regional Traffic Signal Synchronization Program	CIP-28	52,000				
Magnolia Avenue Regional Traffic Signal Synchronization Program	CIP-28	40,000				
New Traffic Signal at Euclid Street & Wilshire Avenue	CIP-30			120,000		
Harbor Boulevard Traffic Signal Synchronization Program	CIP-30				8,000	8,000
New Traffic Signal at Chapman Avenue & Malden Avenue	CIP-31				120,000	
New Traffic Signal at Placentia Avenue & Ruby Drive	CIP-32					130,000
New Traffic Signal at Harbor & La Entrada	CIP-32					125,000
Traffic Management Center Master Computer Expansion	CIP-32					80,000
Euclid Street Phase II Regional Traffic Signal Synchronization Program	CIP-33					32,000
Total Gas Tax Fund		2,686,200	3,610,000	2,815,000	3,783,000	3,240,000
DRAINAGE CAPITAL OUTLAY FUND						
PUBLIC WORKS-ENGINEERING						
Street Improvements Projects						
Curb/Gutter & Sidewalk Reconstruction	CIP-22	250,000	250,000	150,000	150,000	150,000

: '	1 8	Funding per Fiscal Year							
	Page	2017-18	2018-19	2019-20	2020-21	2021-22			
	T i								
DRAINAGE CAPITAL OUTLAY FUND (Cont'd)									
Miscellaneous Storm Drain Repair (F.Y. 17-18)	CIP-41	250,000	250,000	250,000	400,000	250,000			
Storm Drain Master Plan Update	CIP-41	200,000				19			
Olive Storm Drain Improvement Project (Phase II)	CIP-42				1,800,000				
Storm Drain System Improvements				) 					
Wilshire Storm Drain Improvement Program	CIP-42				400,000				
Valencia Storm Drain Improvement Project	CIP-42					700,000			
Total Drainage Capital Outlay Fund		700,000	500,000	400,000	2,750,000	1,100,000			
PARK DWELLING FUND									
PUBLIC WORKS-MAINTENANCE									
Public Facilities Projects									
Unanticipated Maintenance Costs	CIP-49	25,000	25,000						
Replaster Independence Park Large Pool	CIP-51		400,000						
Paint Exterior Muckenthaler Center	CIP-52				43,750				
PARKS AND RECREATION									
Parks Projects			:						
Union Pacific Park Reconstruction	CIP-57	50,000	850,000						
Pacific Drive Park Improvements	CIP-57	25,000	500,000						
Park Facilities Replacement	CIP-57	100,000	100,000	100,000	100,000	100,000			
Playground Improvements & Safety Surfacing	CIP-57	30,000	30,000	30,000	30,000	30,000			
Downtown Plaza Improvements	CIP-58	80,000			100,000				

			Funding per Fiscal Year						
	Page	2017-18	2018-19	2019-20	2020-21	2021-22			
	T								
PARK DWELLING FUND (Cont'd)						14			
Fullerton Community Center Fit Club	CIP-58	950,000			n.				
Citywide Trail Improvement	CIP-58		25,000	25,000	25,000	25,000			
Park Restroom Improvements	CIP-58			12,500	50,000	2.5			
Adlena and Lemon Park Spraygrounds	CIP-59				80,000				
Total Park Dwelling Fund		1,260,000	1,930,000	167,500	428,750	155,000			
AIRPORT FUND									
PUBLIC WORKS-AIRPORT									
Airport Projects									
Phase II Airport Terminal Rehabilitation	CIP-37	200,000	1,050,000						
Airfield Pavement Repairs and Restriping	CIP-37	50,000							
Signage and Landscaping Improvements	CIP-37		100,000						
Total Airport Fund		250,000	1,150,000	0	0	0			
WATER FUND									
PUBLIC WORKS-ENGINEERING									
Water System Projects									
Water Main System Replacement & Upgrade	CIP-45	5,400,000	6,400,000	6,400,000	7,658,333	6,400,000			
Upgrade & Rehabilitation of City Reservoirs	CIP-45	850,000		850,000	1,000,000				
Miscellaneous Distribution System Improvements	CIP-45	150,000	150,000	150,000	150,000	150,000			
Water Quality	CIP-45	150,000							
Water Production Equipment Upgrade & Rehabilitation (MCC Upgrades)	CIP-46	600,000	600,000	600,000	600,000				

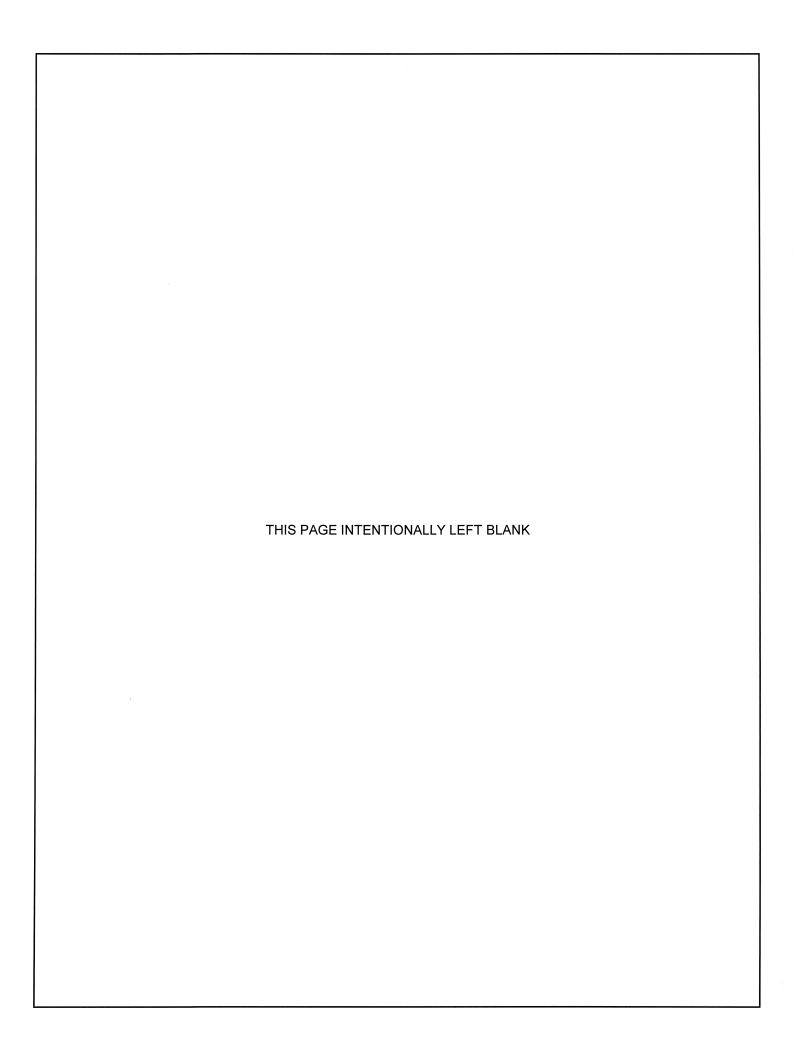
			Funding per Fiscal Year						
	Page	2017-18	2018-19	2019-20	2020-21	2021-22			
WATER FUND (Cont'd)									
Water Rate Study	CIP-46	150,000		Y .					
Main Plant Site Improvement	CIP-46	120,000	e e e e e e e e e e e e e e e e e e e						
Main Plant Wells Rehabilitation	CIP-46	200,000							
Water Well Replacement Program	CIP-46		1,850,000	1,850,000					
Automated Meter Reading (AMR)	CIP-47					3,500,000			
PUBLIC WORKS-MAINTENANCE									
Major Equipment Items					:				
Upgrade Computerized Maintenance Management System	CIP-55	41,667				1			
Total Water Fund		7,661,667	9,000,000	9,850,000	9,408,333	10,050,000			
REFUSE COLLECTION FUND									
PUBLIC WORKS-MAINTENANCE									
Public Facilities Projects									
Downtown Area New Trash Enclosures	CIP-50	300,000							
Total Refuse Collection Fund		300,000	0	0	0	0			
SEWER ENTERPRISE FUND									
PUBLIC WORKS-ENGINEERING									
Sewer System Projects									
Annual Sewer Replacement Program	CIP-39	4,500,000	3,900,000	3,300,000	3,000,000	4,100,000			
Major Equipment Items									
Upgrade Computerized Maintenance Management System	CIP-55	41,666							
Total Sewer Enterprise Fund		4,541,666	3,900,000	3,300,000	3,000,000	4,100,000			

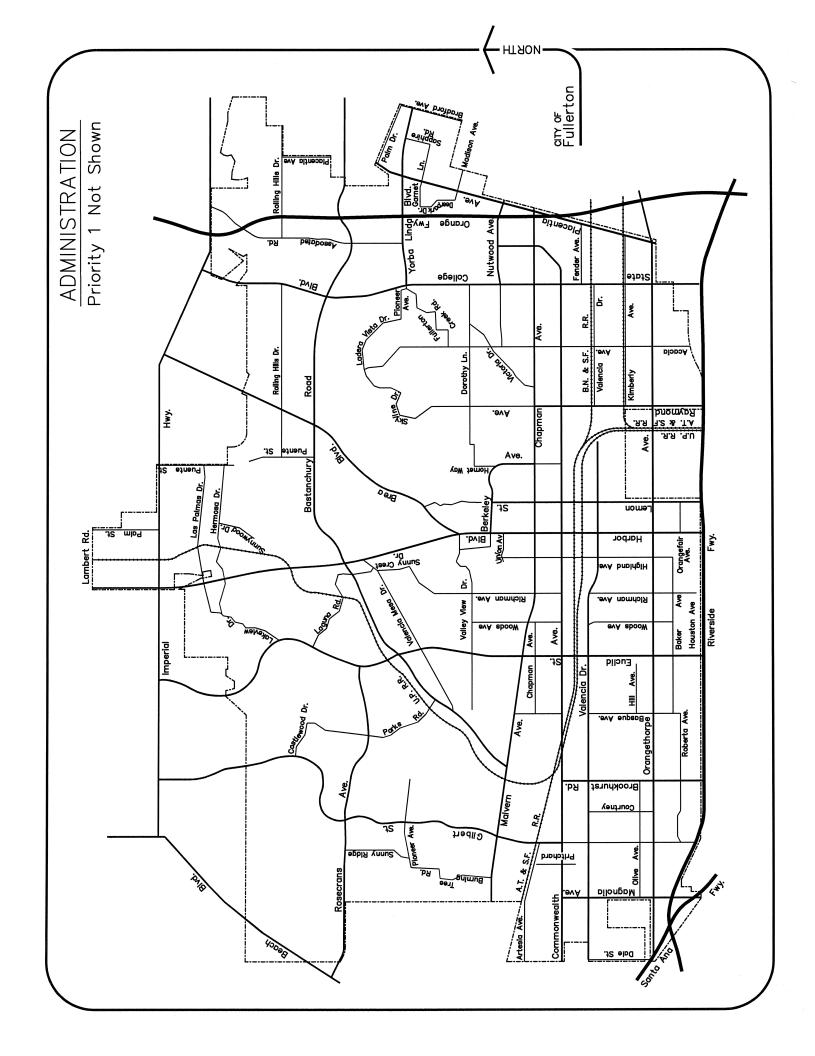
Page   2017-18   2018-19   2019-20   2020-21   2021-22			Funding per Fiscal Year							
FUND           PUBLIC WORKS-MAINTENANCE           Public Facilities Project           Replace Fuel Use Tracking System         362,380           Total Equipment Meintenance Fund         362,380           INFORMATION TECHNOLOGY FUND         4           ADMINISTRATIVE SERVICES         Major Equipment Items           Fiber Optic Connection between Basque Yard and City Hall         113,600           Total Information Technology Fund         113,600           FIRE         5           Fire Protection Services         6           Fire Station 3 Apparatus Bay Extension         CIP-19           PUBLIC WORKS-MAINTENANCE         70,000           Public Facilities Projects         CIP-49           Video Security Systems at City Hall and Main Library         155,500           Unanticipated Maintenance Costs         CIP-49         25,000           Paint Plummer Parking Structure         CIP-30         50,000           ADA Transition Plan Update         CIP-50         50,000           Fire Station 1 Painting         CIP-50         75,000           Replace Fire Suppression System         CIP-51         63,700		Page	2017-18				2021-22			
FUND           PUBLIC WORKS-MAINTENANCE           Public Facilities Project           Replace Fuel Use Tracking System         362,380           Total Equipment Meintenance Fund         362,380           INFORMATION TECHNOLOGY FUND         4           ADMINISTRATIVE SERVICES         Major Equipment Items           Fiber Optic Connection between Basque Yard and City Hall         113,600           Total Information Technology Fund         113,600           FIRE         5           Fire Protection Services         6           Fire Station 3 Apparatus Bay Extension         CIP-19           PUBLIC WORKS-MAINTENANCE         70,000           Public Facilities Projects         CIP-49           Video Security Systems at City Hall and Main Library         155,500           Unanticipated Maintenance Costs         CIP-49         25,000           Paint Plummer Parking Structure         CIP-30         50,000           ADA Transition Plan Update         CIP-50         50,000           Fire Station 1 Painting         CIP-50         75,000           Replace Fire Suppression System         CIP-51         63,700		Π								
Public Facilities Project   Replace Fuel Use Tracking System   362,380   3										
CIP-50   362,380   0   0   0   0   0   0	PUBLIC WORKS-MAINTENANCE		and the							
System	Public Facilities Project									
INFORMATION TECHNOLOGY   FUND		CIP-50	362,380							
### FUND  ADMINISTRATIVE SERVICES  Major Equipment Items  Fiber Optic Connection between Basque Yard and City Hall  **Total Information Technology Fund**  FIRE  Fire Protection Services  Fire Station 3 Apparatus Bay Extension  PUBLIC WORKS-MAINTENANCE  Public Facilities Projects  Video Security Systems at City Hall and Main Library  Unanticipated Maintenance Costs  Piant Plummer Parking Structure  ADA Transition Plan Update  CIP-50  CIP-50  To,000  Fire Station 1 Painting  CIP-50  To,000  To  O  O  O  O  O  O  O  O  O  O  O  O  O			362,380	0	0	0	0			
Major Equipment Items										
Fiber Optic Connection between Basque Yard and City Hall	ADMINISTRATIVE SERVICES									
Basque Yard and City Hall	Major Equipment Items									
FACILITY CAPITAL REPAIR FUND  FIRE  Fire Protection Services  Fire Station 3 Apparatus Bay Extension  PUBLIC WORKS-MAINTENANCE  Public Facilities Projects  Video Security Systems at City Hall and Main Library  Unanticipated Maintenance Costs CIP-49 25,000 25,000  Paint Plummer Parking Structure CIP-49 130,000  ADA Transition Plan Update CIP-50 50,000  Fire Station 1 Painting CIP-50 75,000  Replace Fire Suppression System CIP-51 63,700		CIP-17	113,600							
FIRE  Fire Protection Services  Fire Station 3 Apparatus Bay Extension  PUBLIC WORKS-MAINTENANCE  Public Facilities Projects  Video Security Systems at City Hall and Main Library  Unanticipated Maintenance Costs CIP-49 25,000 25,000  Paint Plummer Parking Structure CIP-49 130,000  ADA Transition Plan Update CIP-50 50,000  Fire Station 1 Painting CIP-50 75,000  Replace Fire Suppression System CIP-51 63,700	Total Information Technology Fund		113,600	0	0	0	0			
Fire Protection Services  Fire Station 3 Apparatus Bay Extension  PUBLIC WORKS-MAINTENANCE  Public Facilities Projects  Video Security Systems at City Hall and Main Library  Unanticipated Maintenance Costs  Paint Plummer Parking Structure  CIP-49 130,000  ADA Transition Plan Update  CIP-50 50,000  Fire Station 1 Painting  CIP-50 75,000  Replace Fire Suppression System  CIP-51 63,700										
Fire Station 3 Apparatus Bay Extension  PUBLIC WORKS-MAINTENANCE  Public Facilities Projects  Video Security Systems at City Hall and Main Library  Unanticipated Maintenance Costs  Paint Plummer Parking Structure  CIP-49  ADA Transition Plan Update  CIP-50  Fire Station 1 Painting  CIP-50  CIP	FIRE									
Extension  PUBLIC WORKS-MAINTENANCE  Public Facilities Projects  Video Security Systems at City Hall and Main Library  Unanticipated Maintenance Costs CIP-49 25,000 25,000  Paint Plummer Parking Structure CIP-49 130,000  ADA Transition Plan Update CIP-50 50,000  Fire Station 1 Painting CIP-50 75,000  Replace Fire Suppression System CIP-51 63,700	Fire Protection Services									
Public Facilities Projects  Video Security Systems at City Hall and Main Library  Unanticipated Maintenance Costs  CIP-49  25,000  Paint Plummer Parking Structure  CIP-49  130,000  ADA Transition Plan Update  CIP-50  Fire Station 1 Painting  CIP-50  CIP-51  CIP-51  CIP-51  CIP-51		CIP-19	70,000			·				
Video Security Systems at City Hall and Main Library  Unanticipated Maintenance Costs CIP-49 25,000 Paint Plummer Parking Structure CIP-49 130,000 ADA Transition Plan Update CIP-50 Fire Station 1 Painting CIP-50 CIP-50 Replace Fire Suppression System CIP-51 CIP-51 CIP-51 CIP-50 CIP-51 CIP-51	PUBLIC WORKS-MAINTENANCE									
Hall and Main Library  Unanticipated Maintenance Costs CIP-49 25,000 25,000  Paint Plummer Parking Structure CIP-49 130,000  ADA Transition Plan Update CIP-50 50,000  Fire Station 1 Painting CIP-50 75,000  Replace Fire Suppression System CIP-51 63,700	Public Facilities Projects									
Paint Plummer Parking Structure CIP-49 130,000  ADA Transition Plan Update CIP-50 50,000  Fire Station 1 Painting CIP-50 75,000  Replace Fire Suppression System CIP-51 63,700		CIP-49	155,500							
ADA Transition Plan Update CIP-50 50,000  Fire Station 1 Painting CIP-50 75,000  Replace Fire Suppression System CIP-51 63,700	Unanticipated Maintenance Costs	CIP-49	25,000	25,000						
Fire Station 1 Painting CIP-50 75,000  Replace Fire Suppression System CIP-51 63,700	Paint Plummer Parking Structure	CIP-49	130,000							
Replace Fire Suppression System CIP-51 63,700	ADA Transition Plan Update	CIP-50	50,000							
	Fire Station 1 Painting	CIP-50		75,000						
		CIP-51		63,700						

	Funding per Fiscal Year								
	Page	2017-18	2018-19	2019-20	2020-21	2021-22			
FACILITY CAPITAL REPAIR FUND (Cont'd)				4					
Replaster Independence Park Large Pool	CIP-51		100,000						
Replace Carpet at Fire Stations 3 & 4	CIP-51		50,000						
Paint Exterior of Richman Center Facilities	CIP-51		30,000						
Replace Fire Station 1 Carpet	CIP-52		55,000						
Paint Exterior City Hall & Police Station Buildings	CIP-52			156,250					
Paint Exterior Muckenthaler Center	CIP-52				43,750				
PARKS AND RECREATION		-							
Parks Projects									
Park Restroom Improvements	CIP-58			12,500	50,000				
Total Facility Capital Repair Fund		430,500	398,700	168,750	93,750	0			
CAPITAL PROJECTS FUND		e e							
PUBLIC WORKS-ENGINEERING									
Street Improvement Projects									
Arterial Street Reconstruction, Rehabilitation, & Repair	CIP-21	250,000		:					
Citywide Street Light Upgrades	CIP-22	1,041,000							
Traffic Signals and Safety Lighting Projects									
Countywide Traffic Signal Synchronization	CIP-25	24,000	24,000	24,000	24,000	24,000			
Vehicle & Bicycle Video/Infrared Detection Replacement	CIP-26	25,000	25,000	25,000	25,000	25,000			

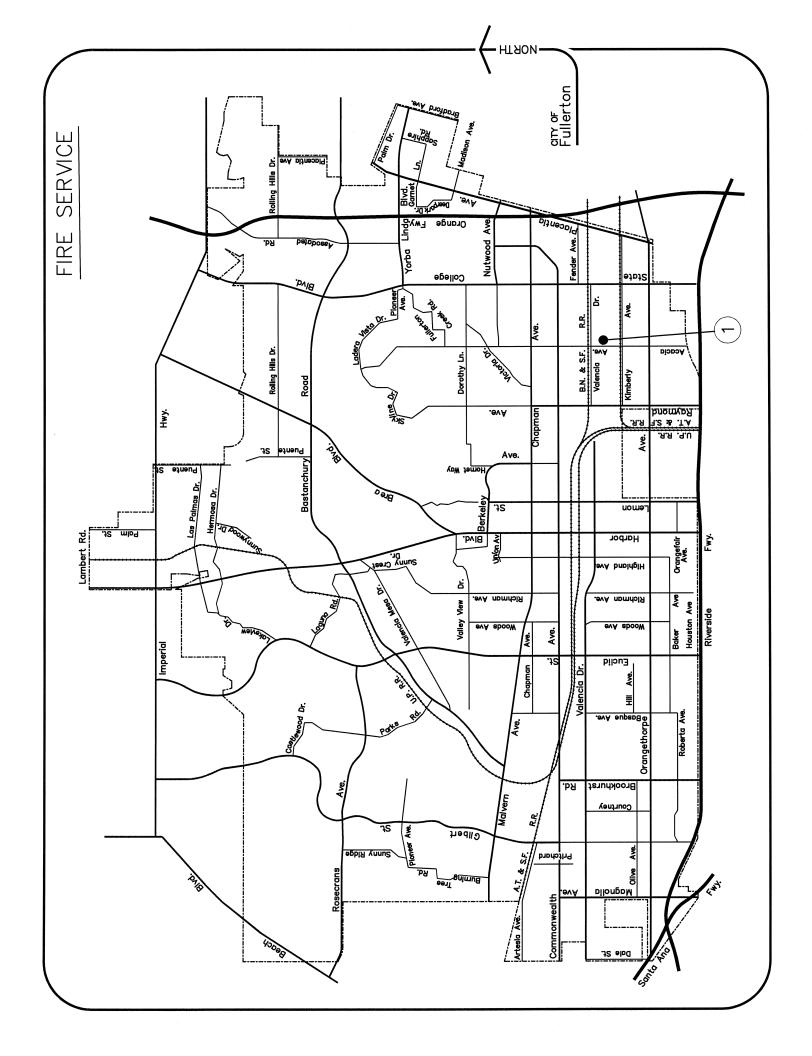
		Funding per Fiscal Year						
	Page	2017-18	2018-19	2019-20	2020-21	2021-22		
	<u> </u>							
CAPITAL PROJECTS FUND (Cont'd)								
Rapid Rectangular Flashing Beacon Pedestrian Warning System Project	CIP-26	286,200						
Citywide Pedestrian Countdown Head Installation Project	CIP-26	136,600	·					
Malvern/Chapman Avenue Traffic Signal Synchronization Program	CIP-27	5,800		·	2			
Traffic Signal Operation Enhancement & Signal Equipment Replacement Program	CIP-27	25,000	25,000	30,000	30,000	40,000		
Brookhurst Street Regional Traffic Signal Synchronization Program	CIP-28	10,000						
Gilbert Street Traffic Signal Synchronization Program	CIP-29		36,000	36,000		7		
Orangethorpe Avenue Traffic Signal Synchronization Program	CIP-29		2,016,900	72,000	72,000			
Traffic Signal System Network Communication Integration & Enhancement Program	CIP-30			40,000				
Harbor Boulevard Traffic signal Synchronization Program	CIP-30			1,991,700	32,000	32,000		
State College Boulevard Traffic Signal Synchronization Program	CIP-31			1,719,000	72,000	72,000		
Rosecrans Avenue Traffic Signal Synchronization Program	CIP-31				580,000	40,000		
Euclid Street Phase II Regional Traffic Signal Synchronization Program	CIP-33					1,258,000		
Bicycle Corridor Improvement Program - Wilshire Bike Boulevard	CIP-35	2,200,200						
Citywide Bicycle & Pedestrian Improvement Project	CIP-35	657,800						

		Funding per Fiscal Year							
	Page	2017-18	2018-19	2019-20	2020-21	2021-22			
	T		<u> </u>						
CAPITAL PROJECTS FUND (Cont'd)									
AIRPORT	4.								
Airport Projects									
Phase II Airport Terminal Rehabilitation	CIP-37		950,000			e .			
Storm Drain System Improvements									
Catch Basin Debris Screen	CIP-41	32,670	32,670	32,670	32,670	32,670			
Total Capital Projects Fund		4,694,270	3,109,570	3,970,370	867,670	1,523,670			
UNFUNDED					·				
FIRE					:				
Fire Protection Service									
Fire Station 3 Apparatus Bay Extension	CIP-19		1,125,000						
Total Unfunded		0	1,125,000	0	0	0			
Total City Funds		25,802,250	25,746,870	23,027,920	22,662,503	22,571,670			
Total All Funds		25,802,250	26,871,870	23,027,920	22,662,503	22,571,670			
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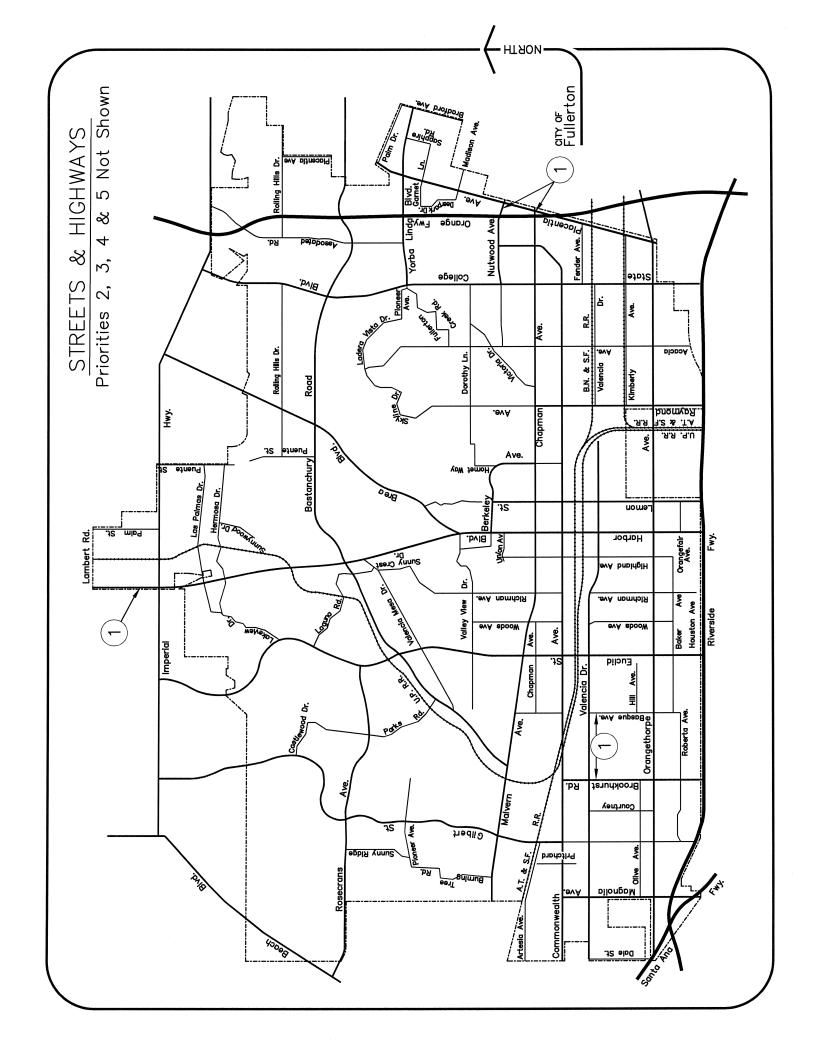




DEPARTMENT:		Fund	ing per Fiscal	Year		Funding
Administrative Services	2017-18	2018-19	2019-20	2020-21	2021-22	Total
MAJOR EQUIPMENT ITEMS				, , , , , , , , , , , , , , , , , , , ,		
Economic Development, Policy P9.8						
Fiber Optic Connection Between     Basque Yard and City Hall						
Complete the fiber run to Basque Yard by making use of the existing "dark fiber" and conduit.						
Funding source: Information Technology Fund	113,600					113,600
Completion date: Summer 2018					•	
TOTAL MAJOR EQUIPMENT ITEMS	113,600	0	0	0	0	113,600
						·

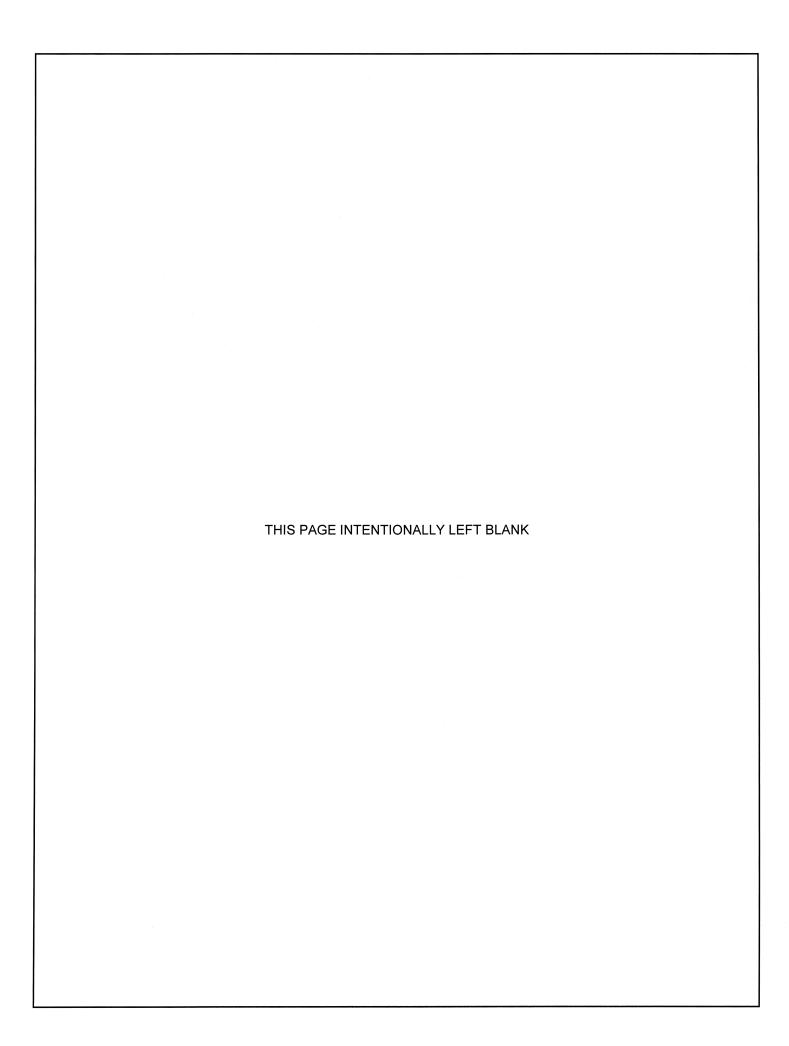


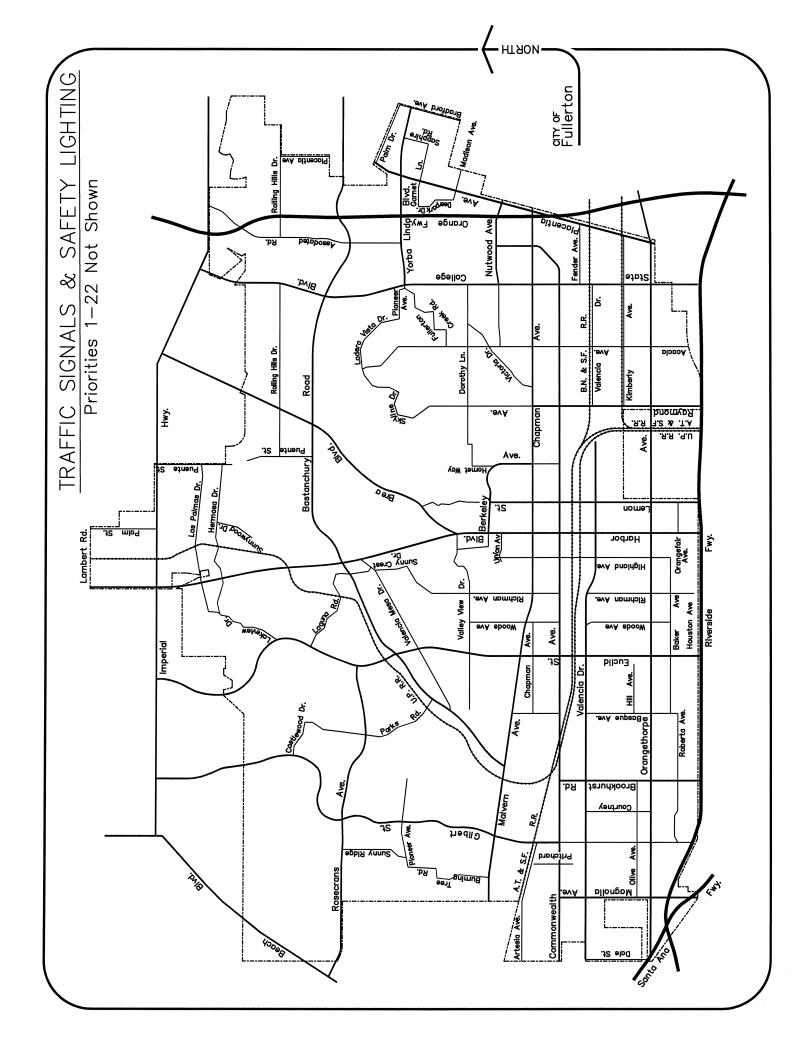
DEPARTMENT:		Funding				
Fire	2017-18	2018-19	ing per Fiscal 2019-20	2020-21	2021-22	Total
FIRE PROTECTION SERVICE*						
FIRE PROTECTION SERVICE*						
Responsive to Public Safety Needs,						
Policy P13.2						
1. Project #50011 - Fire Station 3						
Apparatus Bay Extension						
Extend the current apparatus bay at						
Fire Station 3 to house additional fire						
apparatus.						
Funding Source:						
Facility Capital Repair Fund	70,000	4 405 000				70,000
Unfunded		1,125,000				1,125,000
Completion date: Summer 2019						1,195,000
				· .		
TOTAL FIRE PROJECTS	70,000	1,125,000	0	0	0	1,195,000
TOTAL TIKE PROJECTS	70,000	1,120,000				



DEPARTMENT:		Fund	ing per Fisca	l Year		E
Public Works - Engineering	2017-18	2018-19	2019-20	2020-21	2021-22	Funding Total
<u> </u>	**************************************		<u> </u>	<u> </u>		
STREET IMPROVEMENTS						200
PROJECTS						
Mobility, Policy P5.6						
mounty, i oney i one						The second secon
1. Project #44400 - Arterial Street						
Reconstruction, Rehabilitation, &						
Repair						
A multi-year program to reconstruct						
and resurface the City's arterial						
streets.						
F " 0						
Funding Source:						
Measure M2 Fund	950,000				300,000	1,250,000
Gas Tax Fund/SB1	314,000			1,400,000	1,450,000	3,164,000
Other Cities	250,000					250,000
Completion date: Ongoing	1,514,000	0	0	1,400,000	1,750,000	4,664,000
Completion date. Ongoing	1,014,000	· ·	· ·	1,400,000	1,700,000	4,004,000
2. Project #44589 - Residential						
Street Program						
A multi-year program to reconstruct						
and resurface the City's residential						
streets.						
Funding Source:						
Funding Source:	200,000	4 000 000	4 000 000	4 400 000	4 400 000	F 000 000
Measure M2 Fund	300,000	1,200,000	1,200,000	1,400,000	1,100,000	5,200,000
Gas Tax Fund	1,500,000	700,000	300,000	300,000		2,800,000
Gas Tax Fund/SB1		1,900,000	1,500,000	1,100,000	550,000	5,050,000
Completion date: Ongoing	1,800,000	3,800,000	3,000,000	2,800,000	1,650,000	13,050,000
3. Project #44694 - Residential						
Street Slurry Seal and						
Miscellaneous Rehabilitation						a e
A rehabilitation program of sealing or						
overlaying residential streets citywide.						
Funding Source:						
Measure M2 Fund	500,000	500,000	500,000	500,000	500,000	2,500,000
Gas Tax Fund/SB1	600,000	600,000	500,000	500,000	500,000	2,700,000
Completion date: Ongoing	1,100,000	1,100,000	1,000,000	1,000,000	1,000,000	5,200,000
	•	· ·	• • • • • • • • • • • • • • • • • • •	· ·	· · · · · ·	
						1

DEPARTMENT:		Funding Total				
Public Works - Engineering	2017-18	2018-19	ing per Fiscal 2019-20	2020-21	2021-22	runding rotal
Mobility, Policies P5.6 & P5.7						
4. Project #44789 - Curb/Gutter & Sidewalk Reconstruction A multi-year program to reconstruct, replace, and repair curbs/gutters, damaged and uplifted sidewalks, and retrofit sidewalk access ramps.						
Funding Source: Sanitation Fund Drainage Capital Outlay Fund	250,000 250,000	250,000 250,000	250,000 150,000	250,000 150,000	250,000 150,000	1,250,000 950,000
Completion date: Ongoing	500,000	500,000	400,000	400,000	400,000	2,200,000
Mobility, Policy P5.6						
5. Project #47002- Citywide Street Light Upgrades A multi-year program to upgrade existing street lights to energy saving system.						
Funding Source: Gas Tax Fund Loan Proceeds	1,041,000	250,000	250,000	250,000	250,000	1,000,000 1,041,000
Completion date: Ongoing	1,041,000	250,000	250,000	250,000	250,000	2,041,000
TOTAL STREET IMPROVEMENTS PROJECTS	5,955,000	5,650,000	4,650,000	5,850,000	5,050,000	24,455,000





DEPARTMENT:		I				
Public Works - Engineering	2017-18	2018-19	ing per Fiscal 2019-20	2020-21	2021-22	Funding Total
TRAFFIC SIGNALS AND SAFETY LIGHTING PROJECTS						
Mobility, Policy P5.6						
Project #46017 - Street Name     Sign Replacement Program -     Phase V     Replacement of damaged or faded signs per the City's new standards.						
Funding Source: Gas Tax Fund	60,000	60,000	40,000			160,000
Completion date: June 2020						
Mobility, Policies P5.1 & P5.6						
2. Project #46007 Countywide Traffic Signal Synchronization Work with OCTA and adjoining cities to maintain coordination timing and network communication on fifteen countywide corridors.						
Funding Source: Gas Tax Fund Traffic Mitigation Fees	20,000 24,000	20,000 24,000	20,000 24,000	20,000 24,000	20,000 24,000	100,000 120,000
Completion date: June 2022	44,000	44,000	44,000	44,000	44,000	220,000
Mobility, Policies P5.6, P5.7, P5.8, & P5.9						
3. Project #46930 Motorist, Bicyclist & Pedestrian Safety Enhancement Program Install traffic safety and calming devices at various locations.						
Funding Source: Gas Tax Fund	30,000	30,000	30,000	30,000	30,000	150,000
Completion date: June 2022						

DEPARTMENT:	Funding per Fiscal Year					Funding Total
Public Works - Engineering	2017-18	2018-19	2019-20	2020-21	2021-22	runding rotal
<del>-</del>						
Mobility, Policies P5.6, P5.7, P6.5,						
<u>P6.9</u>						
4. Project #46020 Vehicle &						
Bicycle Video/Infrared Detection						
Replacement						
Replace two (2) aging video detection systems yearly with new bicycle						
detection systems in compliance with						
changing state requirements.						
changing state requirements.						
Funding Source:						
Gas Tax Fund	25,000	25,000	25,000	25,000	25,000	125,000
Traffic Mitigation Fees	25,000	25,000	25,000	25,000	25,000	125,000
Completion date: June 2022	50,000	50,000	50,000	50,000	50,000	250,000
Mobility, Policy P5.6						
5. Project #46025 Rapid						
Rectangular Flashing Beacon						
Pedestrian Warning System						
Project						
Install 17 Rapid Rectangular Flashing						
Beacons at selected uncontrolled						
intersections citywide.						
•						
Funding Source:						
Gas Tax Fund	6,800					6,800
Federal Grants - HSIP Cycle 8	<u>286,200</u>					286,200
Completion date: June 2018	293,000					293,000
6. Project #46026 Citywide						
Pedestrian Countdown Head						
Installation Project						
Install 589 pedestrian countdown						
signal heads at 89 signalized						
intersections in need of pedestrian						
safety improvements.						
Funding Source:						
Gas Tax Fund	4,800					4,800
Federal Grants - HSIP Cycle 8	136,600					136,600
. Sasial Statito Tion Oyole o	,					
Completion date: June 2018	141,400					141,400
•						

DEPARTMENT:		Funding per Fiscal Year				Te in Figure
Public Works - Engineering	2017-18	2018-19	2019-20	2020-21	2021-22	Funding Total
Mobility, Policies P5.1 & P5.6	,					
7. Project #46021 Malvern/Chapman Avenue Traffic Signal Synchronization Program						
Develop and implement new timing and signal coordination, install traffic signal controllers, and establish missing communication links along						
the multi-jurisdictional corridor. Included is 2-years of ongoing maintenance & support of signal coordination and operation. Funding shown is Fullerton's share.						
Funding Source:						
Measure M2 Fund	57,600					57,600
Gas Tax Fund Other Cities	8,600 5,800					8,600 5,800
Other Cities	3,800					3,800
Completion date: June 2019	72,000					72,000
Mobility, Policy P5.6						
8. Project #46027 Traffic Signal Operation Enhancement & Signal Equipment Replacement Program Modify traffic signal operation and replace antiquated traffic signal equipment.						
Funding Source:						
Gas Tax Fund	25,000	25,000	30,000	30,000	40,000	150,000
Traffic Mitigation Fees	25,000	25,000	30,000	30,000	40,000	150,000
Completion date: Ongoing	50,000	50,000	60,000	60,000	80,000	300,000
		010.07				

DEPARTMENT:		Funding Total				
Public Works - Engineering	2017-18	2018-19	ing per Fiscal 2019-20	2020-21	2021-22	Trunding rotal
9. Project #46023 Brookhurst Street Regional Traffic Signal Synchronization Program Participation in multi-jurisdictional project to develop and implement new timing and signal coordination, install traffic signal controllers, establish missing communication links, and modify selected traffic signals along the multi-jurisdictional corridor. Funding is for the City's						
share of matching funds. Funding Source:						
Gas Tax Fund Traffic Mitigation Fees	52,000 10,000					52,000 10,000
Completion date: June 2019	62,000					62,000
Avenue Regional Traffic Signal Synchronization Program Participation in multi-jurisdictional project to develop and implement new timing and signal controllers, establish missing communication links, and modify selected traffic signals along the multi-jurisdictional corridor. Funding is for the City's share of matching funds.						
Funding Source: Gas Tax Fund	40,000					40,000
Completion date: June 2019						

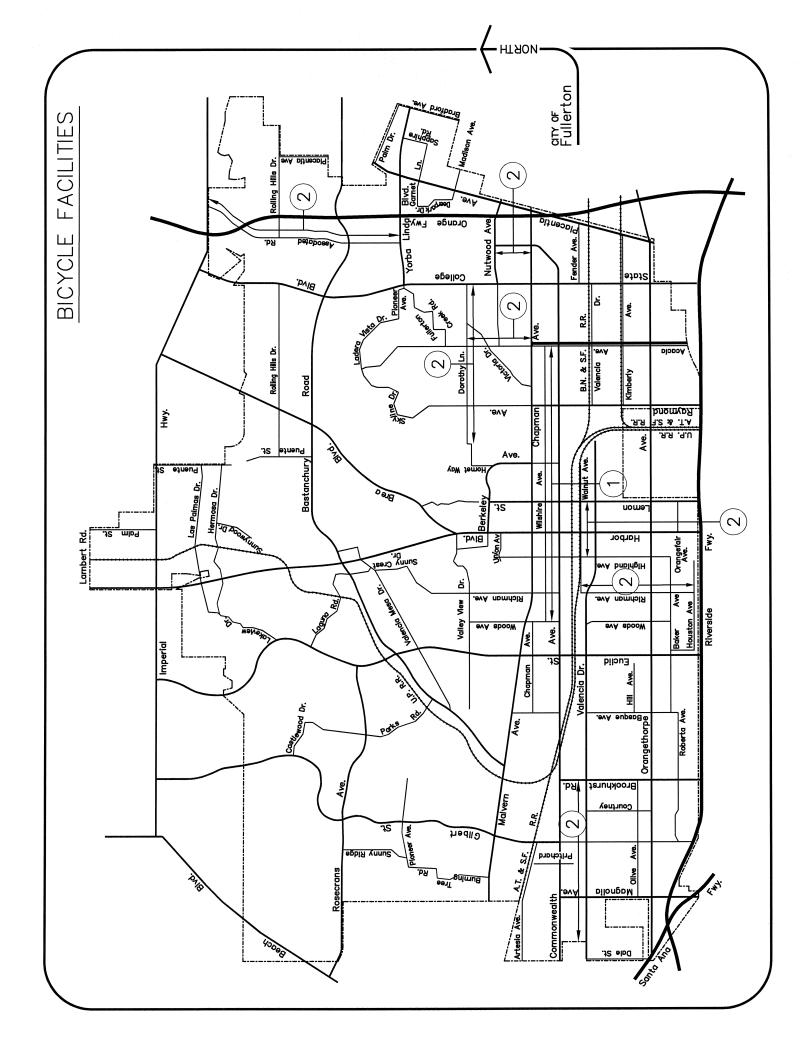
DEPARTMENT:		Fund	ng per Fiscal	Year		C din a Tatal
Public Works - Engineering	2017-18	2018-19	2019-20	2020-21	2021-22	Funding Total
Malatina Dallata DE 4 0 DE 0						
Mobility, Policies P5.1 & P5.6						
11. Project #46022 Gilbert Street						
Traffic Signal Synchronization						
Program						
Develop and implement new timing						
and signal coordination, install traffic						
signal controllers and establish						
missing communication links along						
the multi-jurisdictional corridor.						
Included is 2-years of ongoing						
maintenance & support of signal						
coordination and operation. Funding						
shown is Fullerton's share.						
shown is i diletton's share.						
Funding Source:						
Measure M2 Fund		4,000	4,000			8,000
Other Cities		2,900	2,900			5,800
M2 Regional		33,100	33,100			66,200
WE regional			30,.00			
Completion date: June 2020		40,000	40,000			80,000
12. Project #XXXXX Orangethorpe						
Avenue Traffic Signal						
Synchronization Program						
Develop and implement new timing						
and signal coordination, install traffic						
signal controllers, and establish						
missing communication links along						
the multi-jurisdictional corridor.						
•						
Funding Source:		101000				
Measure M2 Fund		194,600	8,000	8,000		210,600
Other Cities		173,400				173,400
M2 Regional		1,769,200	64,000	64,000		1,897,200
Traffic Mitigation Fees		74,300	8,000	8,000		90,300
Completion date: December 2022		2,211,500	80,000	80,000		2,371,500
						·
						·
		CID 20				

DEPARTMENT:			ling per Fiscal `			Funding Tota
Public Works - Engineering	2017-18	2018-19	2019-20	2020-21	2021-22	1 unully 10ta
Mobility, Policy P5.6						
13. Project #XXXXX Traffic Signal						
System Network Communication						
Integration & Enhancement						
Program Replace aged twisted-pair with fiber						
						·
optic interconnect. Install new						
servers, radios, and switches to						
replace antiquated communication						
equipment.						
Funding Source:						
Measure M2 Fund			60,000			60,000
Traffic Mitigation Fees			40,000			40,000
Completion date: June 2020			100,000			100,000
Mobility, Policy P5.1						·
14. Project #XXXXX New Traffic						
Signal at Euclid Street & Wilshire						
Avenue						
Install new traffic signal and						
incorporate into existing citywide						
system.						
-,						
Funding Source:						
Measure M2 Fund			120,000			120,000
Gas Tax Fund			120,000			120,000
Completion date: June 2020			240,000			240,000
Mobility, Policies P5.1 & P5.6						
15. Project #XXXXX Harbor						
Boulevard Traffic Signal						
Synchronization Program						
Develop and implement new timing						
and signal coordination, install traffic						
signal controllers, and establish missing communication links along						
the multi-jurisdictional corridor.						,
Funding Source:						
Measure M2 Fund			151,300			151,300
Gas Tax Fund				8,000	8,000	16,000
Other Cities			184,300			184,300
M2 Regional			1,714,400	32,000	32,000	1,778,400
Traffic Mitigation Fees			93,000			93,000
Completion date: December 2021			2,143,000	40,000	40,000	2,223,000

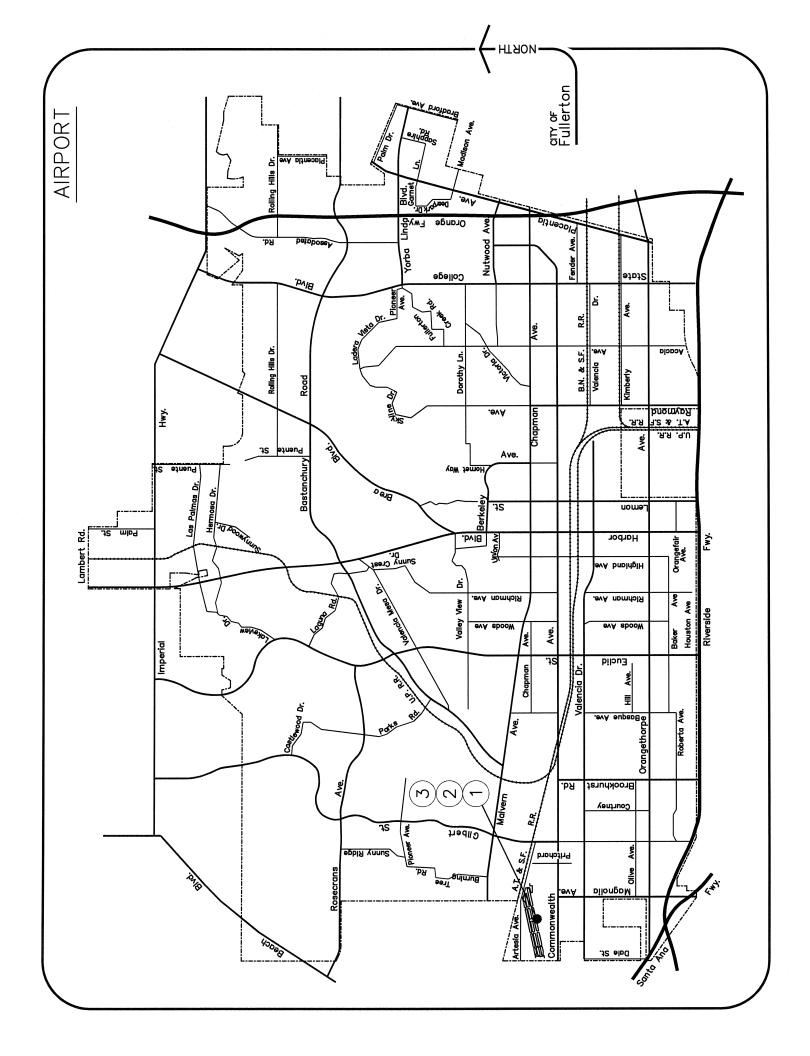
DEPARTMENT:		T				
Public Works - Engineering	2017-18	2018-19	ing per Fiscal 2019-20	2020-21	2021-22	Funding Total
1 dollo vvolka - Engineering	2011-10	2010-19	2010-20	ZUZU-Z I	2021-22	:
16. Project #XXXXX State College Boulevard Traffic Signal Synchronization Program Develop and implement new timing and signal coordination, install traffic signal controllers, establish missing communication links, and modify selected traffic signals along the multi-jurisdictional corridor.						
Funding Source: Measure M2 Fund Other Cities M2 Regional Traffic Mitigation Fees			63,000 239,400 1,425,600 54,000	8,000 64,000 8,000	8,000 64,000 8,000	79,000 239,400 1,553,600 70,000
Completion date: December 2022			1,782,000	80,000	80,000	1,942,000
Mobility, Policy P5.6						
17. Project #XXXXX New Traffic Signal at Chapman Avenue & Malden Avenue Install new traffic signal and incorporate into existing citywide system.						
Funding Source: Measure M2 Fund Gas Tax Fund				120,000 120,000		120,000 120,000
Completion date: June 2021				240,000		240,000
Mobility, Policies P5.1 & P5.6						
18. Project #XXXXX Rosecrans Avenue Traffic Signal Synchronization Program Develop and implement new timing and signal coordination, install traffic signal controllers, and establish missing communication links along the multi-jurisdictional corridor.						
Funding Source: Measure M2 Fund Other Cities M2 Regional Traffic Mitigation Fees				45,000 40,000 500,000 40,000	10,000	55,000 40,000 540,000 40,000
Completion date: June 2023				625,000	50,000	675,000

DEPARTMENT:	Funding per Fisca	Cunding Total	
Public Works - Engineering	2017-18   2018-19   2019-20	2020-21 2021-22	Funding Total
Mobility, Policy P5.6			
19. Project #XXXXX New Traffic			
Signal at Placentia Avenue & Ruby			
Drive			
Install new traffic signal and			
incorporate into existing citywide			
system.			
Funding Source:			
Measure M2 Fund		110,000	110,000
Gas Tax Fund		130,000	130,000
Completion date: June 2022		240,000	240,000
Completion date. Suite Lore		2.5,555	
20. Project #XXXXX New Traffic			
Signal at Harbor & La Entrada			
Install new traffic signal and			
incorporate into existing citywide			
system.			
Funding Source:			
Measure M2 Fund		125,000	125,000
Gas Tax Fund		125,000	125,000
Completion date: June 2022		250,000	250,000
Mobility, Policies P5.3 & P5.6			
21. Project #XXXXX Traffic			
Management Center Master			
Computer Expansion			
Install new software, hardware, and			
communication equipment as necessary to manage future demand.			
necessary to manage ruture demand.			
Funding Source:			
Gas Tax Fund		80,000	80,000
Completion date: June 2022			

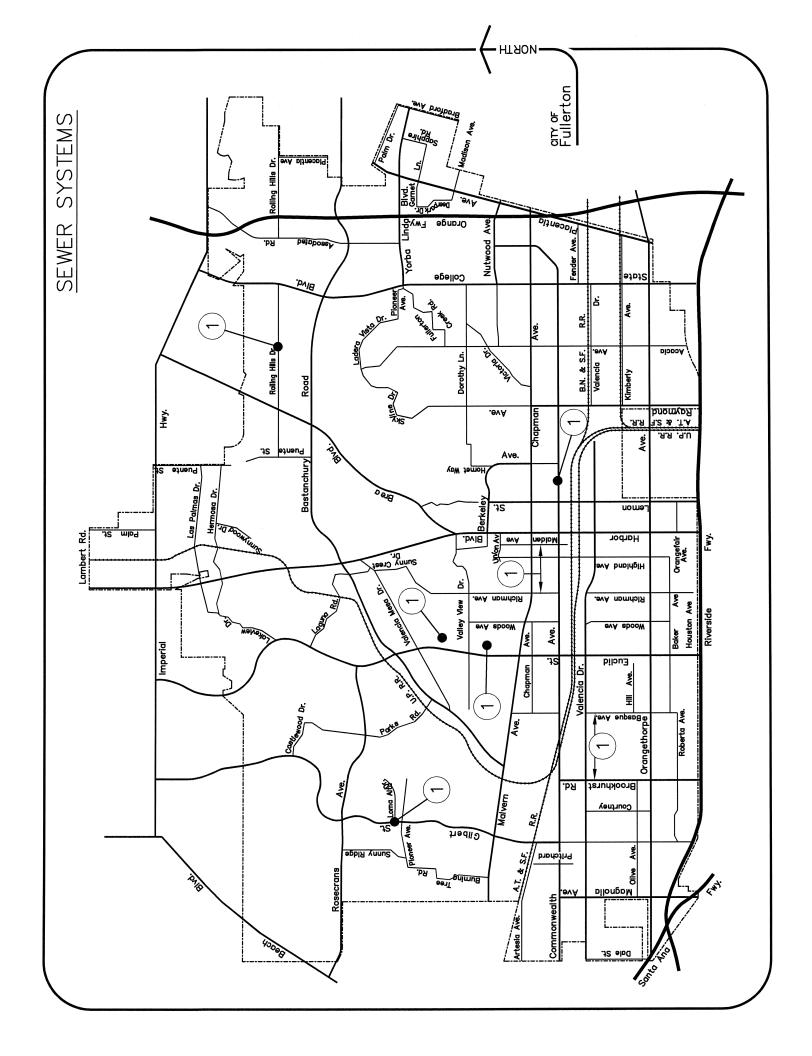
DEPARTMENT:		Fund	ing per Fisca	l Year		Eunding Tata
Public Works - Engineering	2017-18	2018-19	2019-20	2020-21	2021-22	Funding Tota
Mobility, Policies P5.1 & P5.6						
22. Project #XXXXX Euclid Street						
Phase II Regional Traffic Signal						
Synchronization Program						
Develop and implement new timing						
and signal coordination, install traffic						
signal controllers and establish						
nissing communication links along						
he multi-jurisdictional corridor.						
unding Source:						
Gas Tax Fund					32,000	32,000
Other Cities					200,000	200,00
M2 Regional					1,032,000	1,032,00
Traffic Mitigation Fees					26,000	26,00
Completion date: June 2024					1,290,000	1,290,000
OTAL TRAFFIC SIGNALS AND						
AFETY LIGHTING PROJECTS	842,400	2,485,500	4,609,000	1,249,000	2,234,000	11,419,90



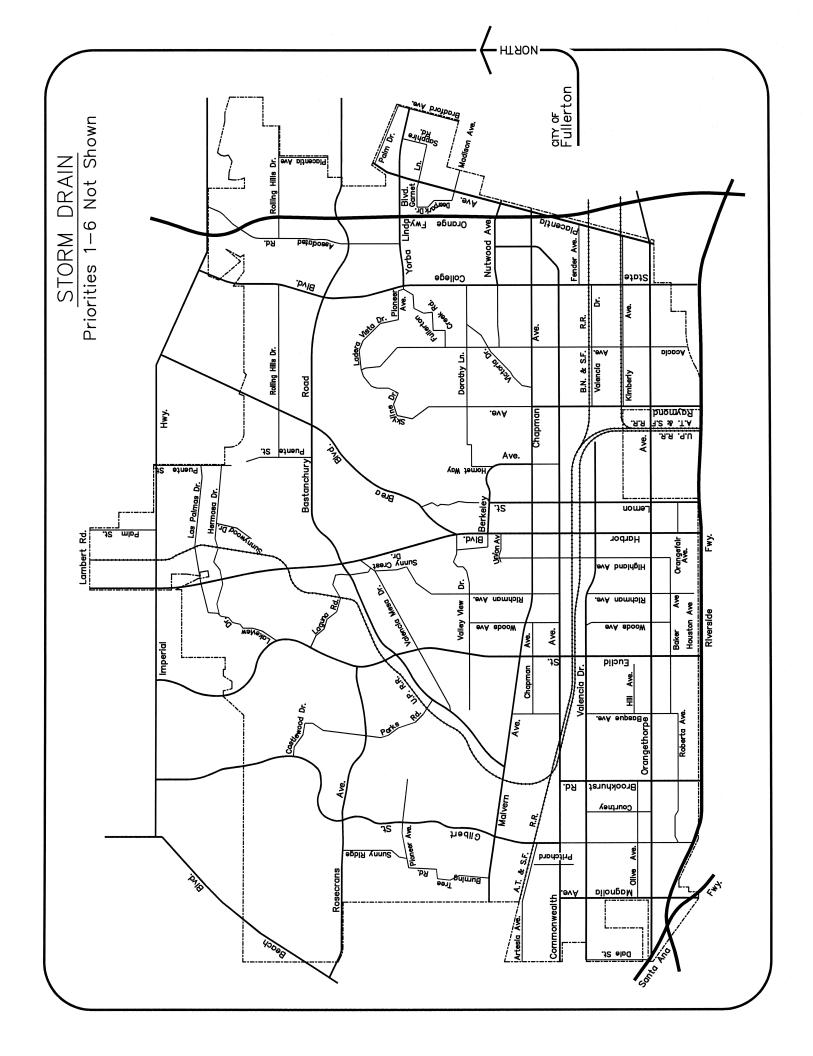
DEPARTMENT:	Funding per Fiscal Year Funding Tet						
Public Works - Engineering	2017-18	2018-19	2019-20	2020-21	2021-22	Funding Total	
BICYCLE FACILITIES PROJECTS							
Bicycle, Policies P6.3, P6.5, & P6.6							
1. Project #48003 Bicycle Corridor Improvement Program - Wilshire							
Bike Boulevard Install new Class II Bike Boulevard							
with new signing and traffic							
roundabouts. Install new traffic signal with bicycle detection at Raymond &							
Wilshire Avenues.							
Funding Source:							
Air Quality Improvement Trust Fund Federal Grants - BCIP	302,700 2,200,200					302,700 2,200,200	
Completion date: June 2018	2,502,900					2,502,900	
Bicycle, Policies P6.3, P6.4, & P6.5							
2. Project #48006 Citywide Bicycle							
& Pedestrian Improvement Project Install new Class II bike lanes, bicycle							
detection, and signing on select arterials.							
Funding Source: Federal Grants - BCIP	578,800					578,800	
Other Contributions	75,000					75,000	
Traffic Mitigation Fees	4,000					4,000	
Completion date: June 2018	657,800					657,800	
TOTAL BICYCLE FACILITIES	2 460 700					2.400.700	
PROJECTS	3,160,700		0	0	0	3,160,700	
:		OID OF					



DEPARTMENT:		Fund	ing per Fieed	Voor	***************************************	Funding
Public Works - Airport	2017-18	2018-19	ing per Fiscal 2019-20	2020-21	2021-22	Total
AIRPORT PROJECTS			•		•	
Public Safety, Policy P12.8						
Project #49009 - Phase II Airport     Terminal Rehabilitation     Design and construction of terminal expansion.						
Funding Source: Airport Fund Loan Proceeds	200,000	1,050,000 950,000				1,250,000 950,000
Completion date: Fall 2017	200,000	2,000,000				2,200,000
2. Project #49010 - Airfield Pavement Repairs and Restriping Repair and restriping of damaged pavements.						
Funding Source: Airport Fund	50,000					50,000
Completion date: Fall 2017						
3. Project #XXXXX - Signage and Landscape Improvements Install new monument signs at airport and improve landscaping along Commonwealth Avenue.						
Funding Source: Airport Fund		100,000				100,000
Completion date: Fall 2019						W
TOTAL AIRPORT PROJECTS	250,000	2,100,000	0	0	0	2,350,000



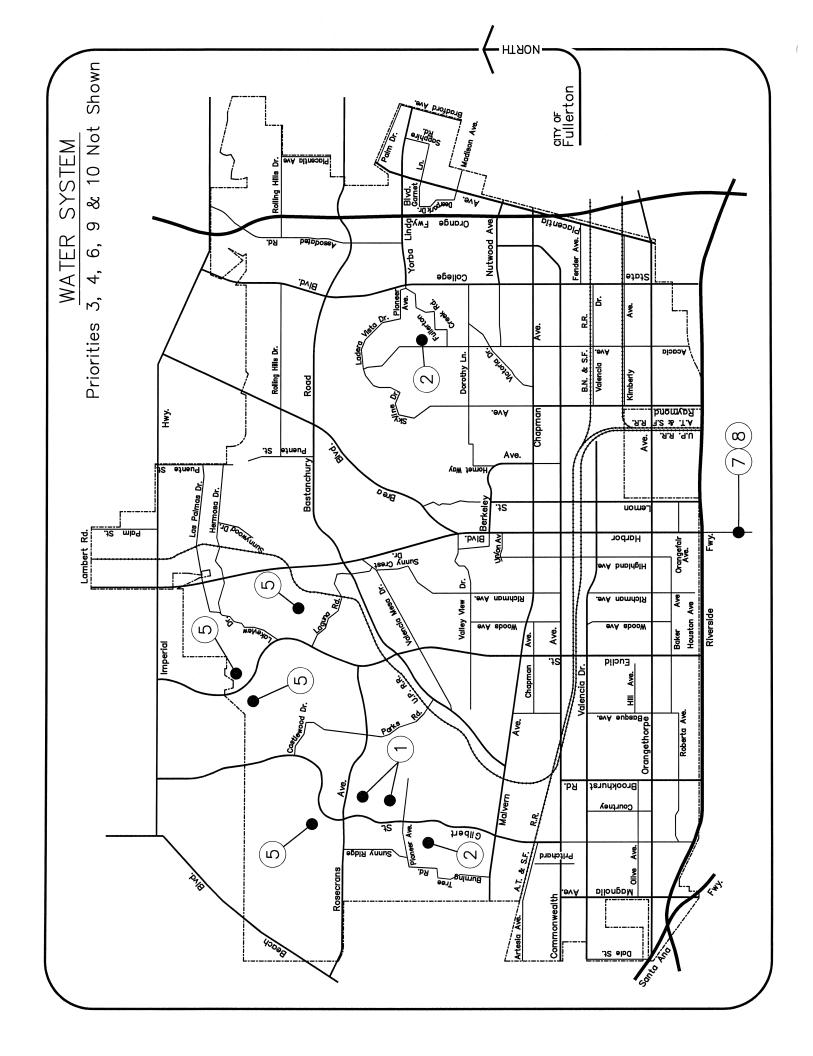
DEPARTMENT:		Fund	ling per Fisca	l Year		Cunding Tets
Public Works - Engineering	2017-18	2018-19	2019-20	2020-21	2021-22	Funding Tota
SEWER SYSTEM PROJECTS						
Overage biner Overath Management						
Overarching, Growth Management						
<u>&amp; Water, Policies OAP1, P7.5 &amp; P20.7</u>						
<u> </u>						
1. Project #51419 Annual Sewer Replacement Program Replace deficient and high maintenance sewer mains that have leaks, root intrusion, and settlement problems.						
Funding Source: Sewer Enterprise Fund	4,500,000	3,900,000	3,300,000	3,000,000	4,100,000	18,800,000
Completion date: Ongoing						
TOTAL SEWER SYSTEM						
PROJECTS	4,500,000	3,900,000	3,300,000	3,000,000	4,100,000	18,800,000
		*				
						<u></u>



DEPARTMENT:		Fund	ing per Fiscal	Year		Eupdina Tat-
Public Works - Engineering	2017-18	2018-19	2019-20	2020-21	2021-22	Funding Total
STORM DRAIN SYSTEM						#1
IMPROVEMENTS						
Overarching, Growth Management						
& Water, Policies OAP1, P7.5, &						
<u>P20.7</u>						
1. Project #52589 - Miscellaneous						
Storm Drain Repair (F.Y. 17-18)						
Annual ongoing program for smaller						
projects to construct or repair the						
storm drain infrastructure system.						
,						
Funding Source:						
Sanitation Fund	250,000					250,000
Drainage Capital Outlay Fund	250,000	250,000	250,000	400,000	250,000	1,400,000
Completion date: Ongoing	500,000	250,000	250,000	400,000	250,000	1,650,000
2. Project #52004 - Catch Basin						
Debris Screen						
Install automatic retractable screens,						
inlet screens, and various other trash						
and debris screens.						
Funding Source:						
M2 Regional	32,670	32,670	32,670	32,670	32,670	163,350
WZ regional	02,010	02,070	02,070	02,070	02,070	100,000
Completion date: Ongoing						
3. Project #52008 - Storm Drain						
Master Plan Update						
Update the existing 1996 Drainage						
Master Plan to current standards.						
Funding Source:						
Drainage Capital Outlay Fund	200,000					200,000
Completion data: Summer 2018						
Completion date: Summer 2018						

EPARTMENT:	Funding per Fiscal Year					Funding Total
Public Works - Engineering	2017-18	2018-19	2019-20	2020-21	2021-22	runding rota
Overarching, Growth Management						
& Water, Policies OAP1, P7.5, &						
P20.7 & P26.5						
4 Project #YYYYY Olive Storm						
4. Project #XXXXX - Olive Storm						
Drain Improvement Project (Phase II)						
Install storm drain from Pine Drive to						
Cedar Avenue.						
Funding Source:						
Drainage Capital Outlay Fund				1,800,000		1,800,000
0						
Completion date: Summer 2021						
5. Project #XXXXX - Wilshire Storm						
Drain Improvement Project						
Install storm drain from Woods						
Avenue to Drake Avenue.						
Franklin a Octobra						
Funding Source:				400,000		400,000
Drainage Capital Outlay Fund				400,000		400,000
Completion date: Summer 2021						
6. Project #XXXXX - Valencia Storm						
Drain Improvement Project						
Install storm drain from Euclid Street						
to Woods Avenue.						
Funding Source:						
Drainage Capital Outlay Fund					700,000	700,000
Completion date: Summer 2022						
Completion date. Summer 2022						
TOTAL STORM DRAIN SYSTEM				-		
PROJECTS	732,670	282,670	282,670	2,632,670	982,670	4,913,350
						•

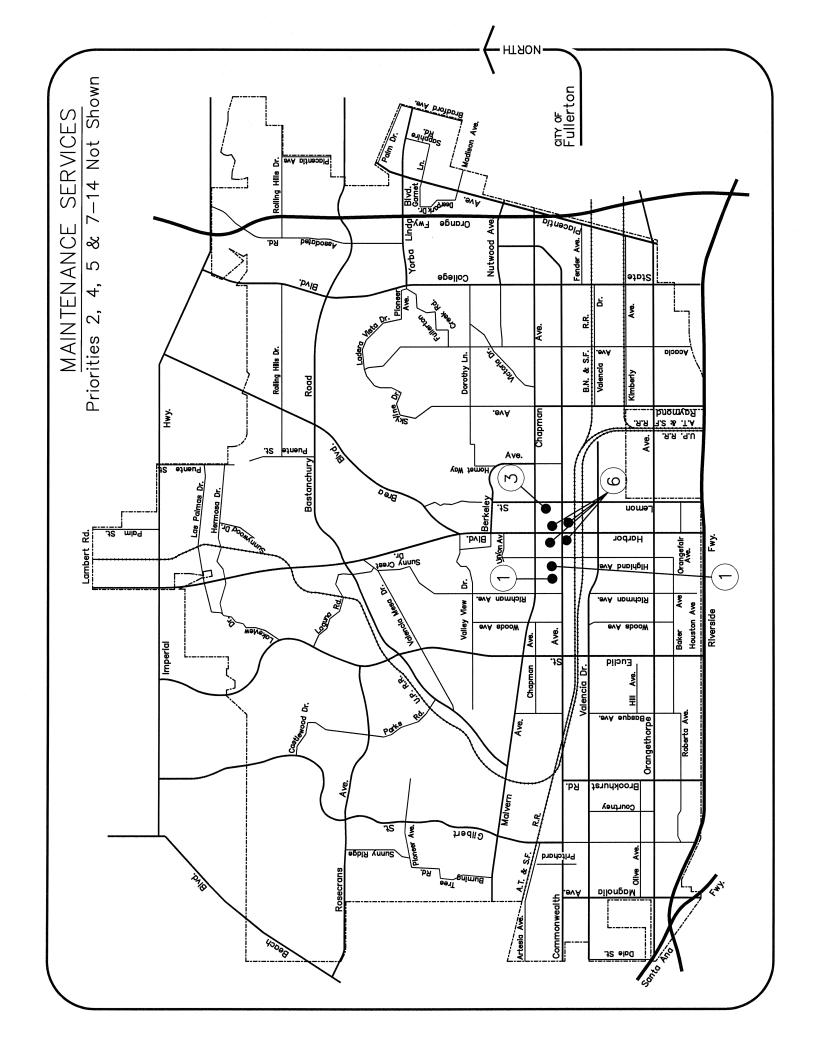




DEPARTMENT:		Fund	ing per Fiscal	Year		Funding
Public Works - Engineering	2017-18	2018-19	2019-20	2020-21	2021-22	Total
WATER SYSTEM PROJECTS						
Water Policies P10 4 8 P10 5					:	
Water, Policies P19.4 & P19.5						
1. Project #53618 - Water Main						
System Replacement & Upgrade						
Multi-year program to replace						
deteriorated water mains in City's						
water distribution system.						
Funding Source:						
Water Fund	5,400,000	6,400,000	6,400,000	7,658,333	6,400,000	32,258,333
Completion date: Ongoing						
2. Project #53626 - Upgrade &						
Rehabilitation of City Reservoirs						
Multi-year program to upgrade and						
rehabilitate City water reservoirs.						
Funding Source:						
Water Fund	850,000		850,000	1,000,000		2,700,000
rvator i ana	000,000		000,000	1,000,000		2,100,000
Completion date: 2019-20						
0 D : //T0000 III II						
3. Project #53002 - Miscellaneous Distribution System Improvements						
Program to replace valve, vaults, and						
upgrade large meters in City's water						
distribution system.						
- " o						
Funding Source:	150,000	150,000	150,000	150 000	150,000	750,000
Water Fund	150,000	150,000	150,000	150,000	150,000	750,000
Completion date: Ongoing						
4. Project #53004 - Water Quality						
Install circulation/injection system in various reservoirs.						
various reservoirs.						
Funding Source:						
Water Fund	150,000					150,000
Completion date: 2017.10						
Completion date: 2017-18						

DEPARTMENT:		Fund	ing per Fiscal	Year		Funding
Public Works - Engineering	2017-18	2018-19	2019-20	2020-21	2021-22	Total
T don't Trente Engineering	2017 10	2010 10	2010 20	2020 2 .		
5. Project #53603 - Water						
Production Equipment Upgrade &						
Rehabilitation (MCC Upgrades)						
Multi-year program to upgrade and					:	
improve water production facilities.						
production in the second contract of the seco						
Funding Source:						
Water Fund	600,000	600,000	600,000	600,000		2,400,000
	,	,	,	,		
Completion date: 2020-21						
6. Project #53001 - Water Rate						
Study						
Study to evaluate sustainability of our						
water rate for sustainable						
infrastructure improvements.						
Funding Source:						
Water Fund	150,000					150,000
Completion date: 2017-18						
7. Project #53008 - Main Plant Site						
Improvement						
Main Plant site improvement to						
landscape the frontage and install rock						
groundcover to prevent dust/mud at						
the site.						
Funding Source:						
Water Fund	120,000					120,000
Completion date: 2017-18						
•						
8. Project #53010 - Main Plant Wells						
Rehabilitation						
Assessment and rehabilitation of Main						
Plant wells.						
						- N
Funding Source:						
Water Fund	200,000					200,000
Completion date: 2017-18						
9. Project #53005 - Water Well						
Replacement Program						4
Program to replace aging City wells.						
5 ,						
Funding Source:						
Water Fund		1,850,000	1,850,000			3,700,000
			, ,			
Completion date: 2020-21						

DEPARTMENT:	····			Fund	ing per Fiscal	Year		Funding
Public Works	s - Engine	ering	2017-18	2018-19	2019-20	2020-21	2021-22	Total
<b>10. Automated M</b> Fixed network wate system.	leter Rea	ding						
Funding Source: Water Fund							3,500,000	3,500,000
Completion date:	2023-24			·				
TOTAL WA	TER	SYSYEM	7,620,000	9,000,000	9,850,000	8,408,333	10,050,000	45,928,333

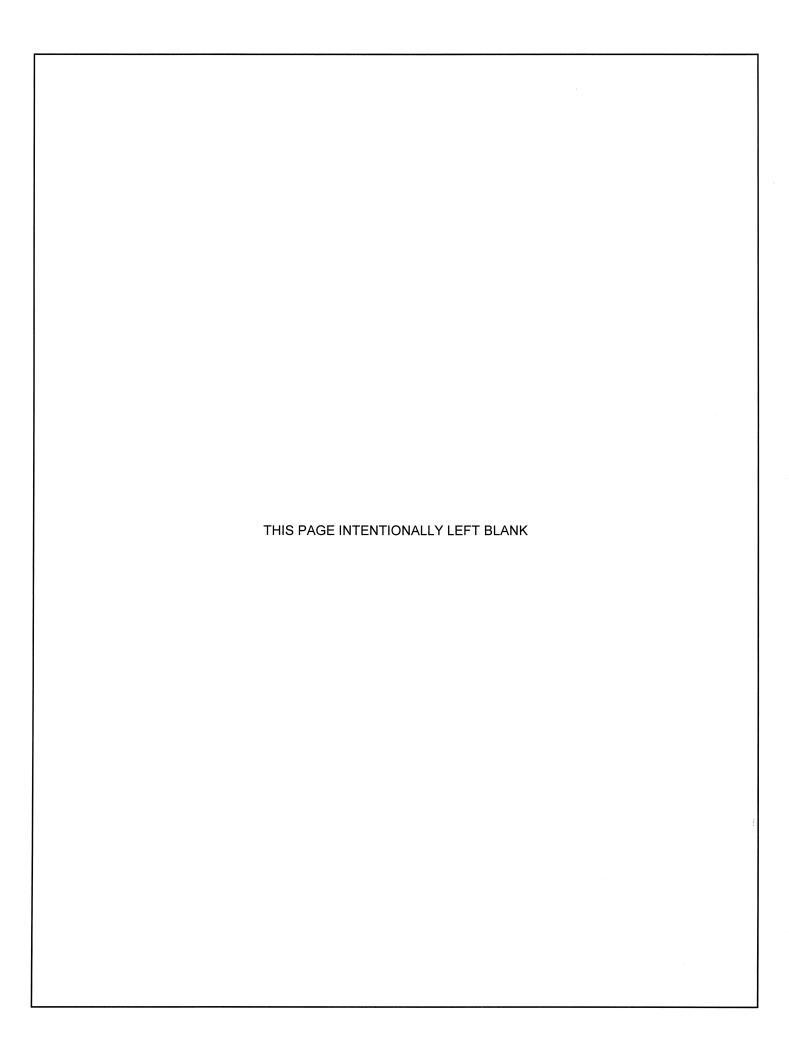


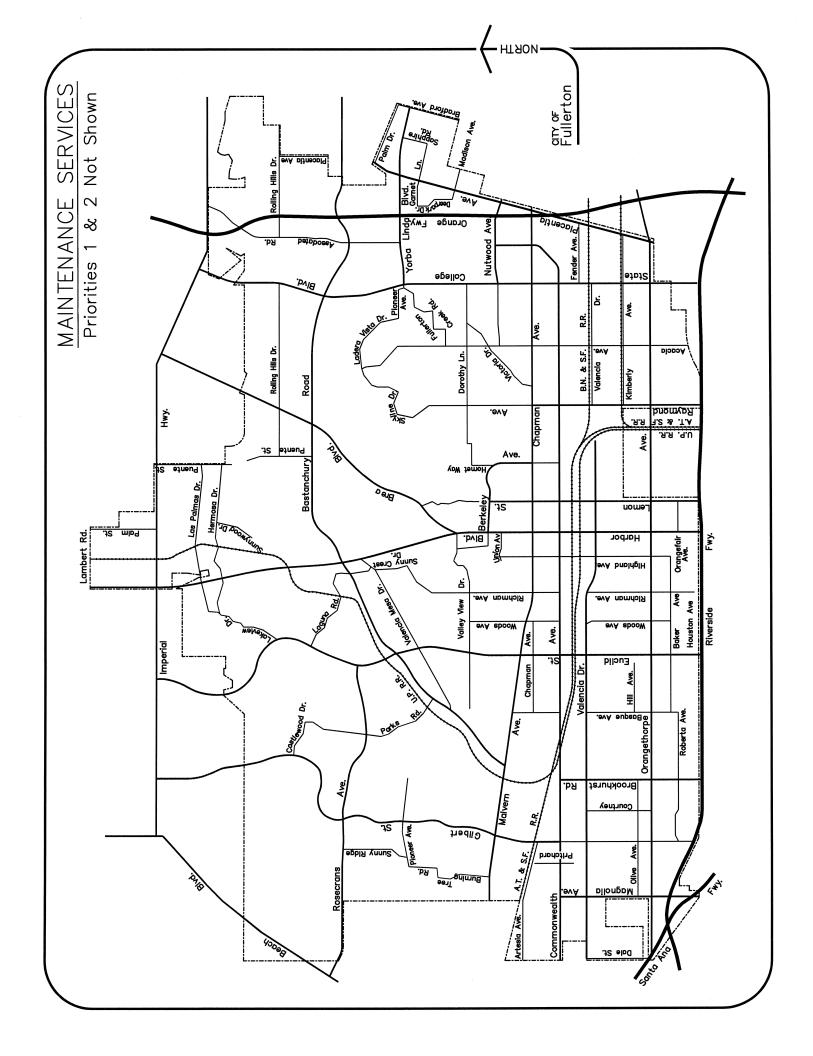
DEPARTMENT:		Fund	ing per Fisca	l Year		
Public Works - Maintenance	2017-18	2018-19	2019-20	2020-21	2021-22	Funding Total
*PUBLIC FACILITIES PROJECTS						
Economic Development, Policy P9.8						
1. Project #56010 - Video Security Systems at City Hall and Main Library Install video security systems at Main Library and City Hall.						
Funding Source: Facility Capital Repair Fund	155,500					155,500
Completion date: Summer 2017						:
<u>Community</u> <u>Development</u> <u>and</u> <u>Design, Policy P1.5</u>						
2. Project #55022 - Unanticipated Maintenance Costs For unforeseen repairs that exceed routine building maintenance costs but are not included in the regular facility capital repair schedule.						
Funding Source: Park Dwelling Fund Facility Capital Repair Fund	25,000 25,000	25,000 25,000				50,000 50,000
Completion date: Summer 2019	50,000	50,000				100,000
3. Project #55036 - Paint Plummer Parking Structure Paint clock tower and other structural elements of the Plummer Parking Structure.						
Funding Source: Facility Capital Repair Fund	130,000					130,000
Completion date: Spring 2018						

DEPARTMENT:			ing per Fisca			Funding Total
Public Works - Maintenance	2017-18	2018-19	2019-20	2020-21	2021-22	T driding Total
Resilient and Vital Neighborhoods and Districts, Policy P1.13						
4. Project #55038 - ADA Transition Plan Update Update City's current ADA Transition Plan.						
Funding Source: Facility Capital Repair Fund	50,000					50,000
Completion date: Spring 2018						
Economic Development, Policy P9.8						
5. Project #56016 - Replace Fuel Use Tracking System Replace obsolete fuel use tracking system at various City facilities.						
Funding Source: Equipment Maintenance Fund	362,380					362,380
Completion date: Spring 2018						
Community Development and Design, Policy P1.5						
6. Project #55037 - Downtown Area New Trash Enclosures Construct new trash enclosures in the downtown area.						
Funding Source: Refuse Collection Fund	300,000					300,000
Completion date: Summer 2018						
7. Project #50012 - Fire Station 1 Painting Interior and exterior painting at Fire Station 1.						
Funding Source: Facility Capital Repair Fund		75,000				75,000
Completion date: Summer 2018						

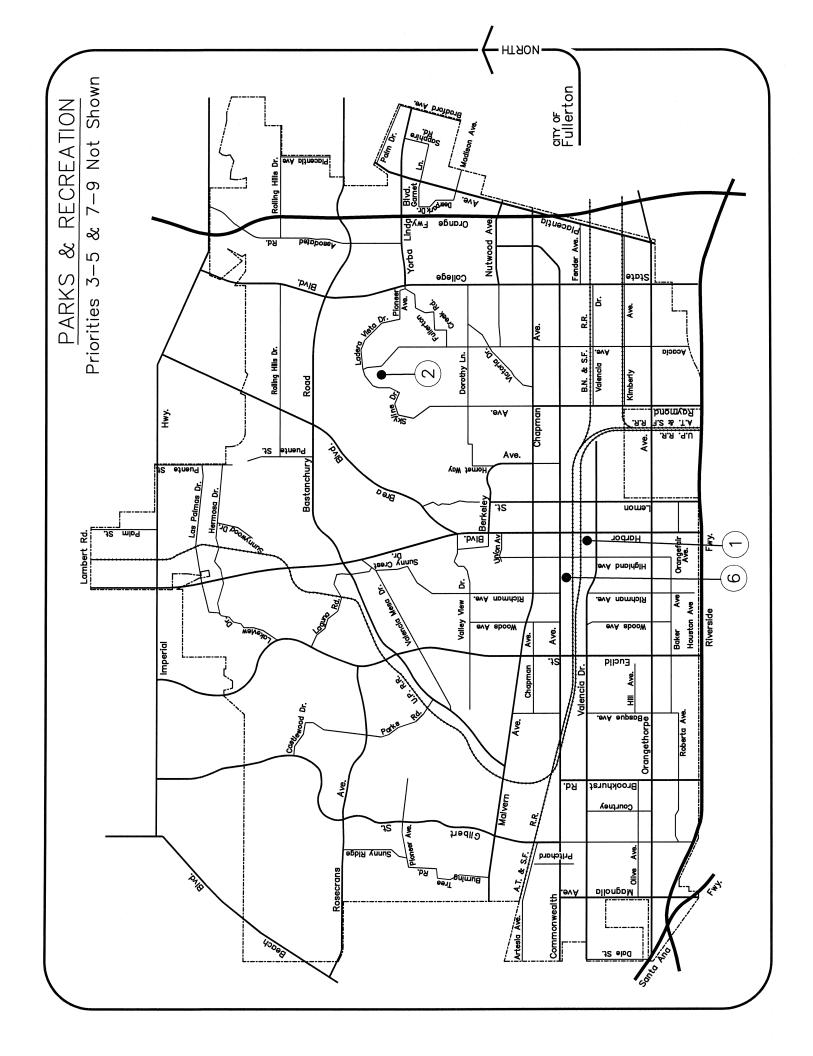
DEPARTMENT:			Funding Total			
Public Works - Maintenance	2017-18	2018-19	ling per Fisca 2019-20	2020-21	2021-22	runding rotal
Community Development and Design, Policies P1.5 & P9.8						
8. Project #56015 - Replace Fire Suppression System Information Technology Replace obsolete halon fire suppression system in information technology area.						
Funding Source: Facility Capital Repair Fund		63,700				63,700
Completion date: Spring 2018						
CommunityDevelopmentandDesign, Policy P1.5						
9. Project #XXXXX - Replaster Independence Park Large Pool Replaster large pool and repair concrete around decks.						
Funding Source: Park Dwelling Fund Facility Capital Repair Fund		400,000 100,000				400,000 100,000
Completion date: Fall 2018		500,000				500,000
10. Project #XXXXX - Replace Carpet at Fire Stations 3 & 4 Replace carpet at Fire Stations 3 and 4.						
Funding Source: Facility Capital Repair Fund		50,000				50,000
Completion date: Fall 2018						
11. Project #XXXXX - Paint Exterior of Richman Center Facilities Paint exterior of all Richman Facility Buildings.						
Funding Source: Facility Capital Repair Fund		30,000				30,000
Completion date: Winter 2019						

DEPARTMENT:	<u> </u>	Fund	ing per Fisca	Year		Funding Total
Public Works - Maintenance	2017-18	2018-19	2019-20	2020-21	2021-22	Funding Total
12. Project #XXXXX - Replace Fire Station 1 Carpet Replacement of Fire Station 1 - Administrative Building carpet.						
Funding Source: Facility Capital Repair Fund		55,000				55,000
Completion date: Summer 2019						1 +
13. Project #XXXXX - Paint Exterior City Hall & Police Station Buildings Paint exterior of City Hall Building and all three Police facilities.						
Funding Source: Facility Capital Repair Fund			156,250			156,250
Completion date: Summer 2019						
14. Project #XXXXX - Paint Exterior Muckenthaler Center Paint exterior of Muckenthaler Center.						
Funding Source: Park Dwelling Fund Facility Capital Repair Fund				43,750 43,750		43,750 43,750
Completion date: Summer 2020				87,500		87,500
TOTAL PUBLIC FACILITIES PROJECTS	1,047,880	823,700	156,250	87,500	0	2,115,330





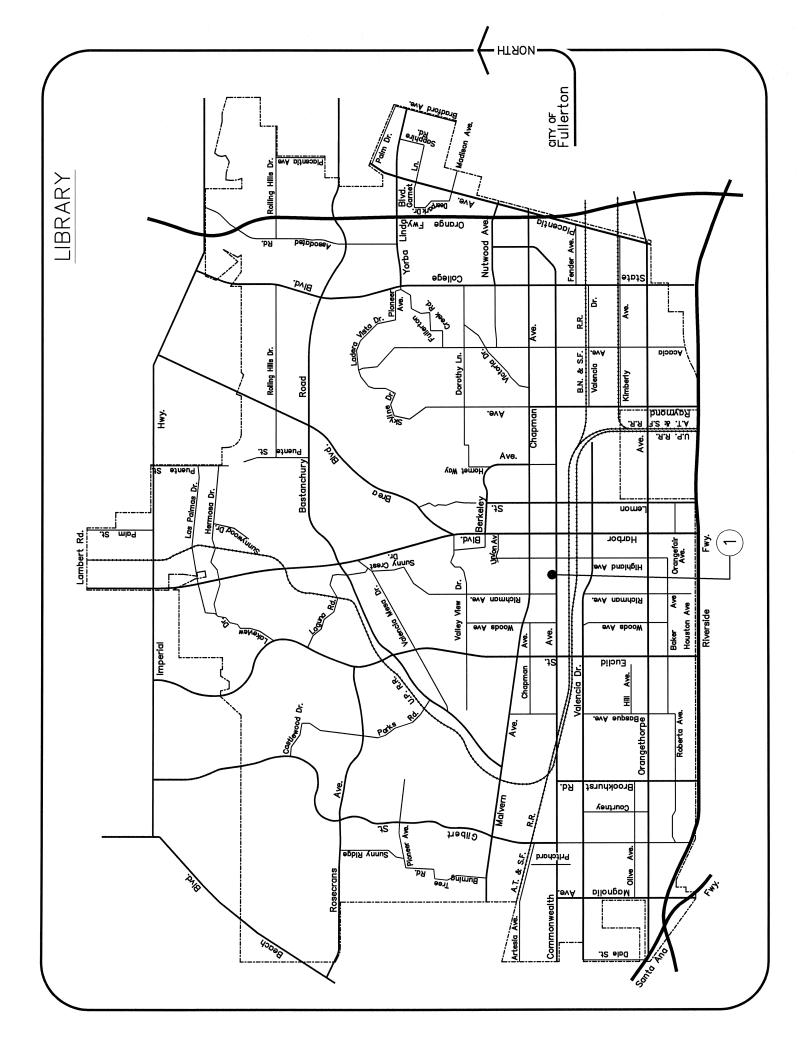
DEPARTMENT: Public Works - Maintenance	2017-18		ing per Fisca			
		2018-19	2019-20	2020-21	2021-22	Funding Total
MAJOR EQUIPMENT ITEMS						
Economic Development, Policies P9.8 & 9.10						
1. Project #56017 - Upgrade of Engineering Project Management/NPDES Compliance System Project will upgrade the current project management/NPDES compliance system.						
Funding Source: Sanitation Fund	40,000					40,000
2. Project #56920 - Upgrade Computerized Maintenance Management System Project will upgrade the current computerized maintenance management system.						
Funding Source: Sanitation Fund Water Fund Sewer Enterprise Fund	41,667 41,667 41,666					41,667 41,667 41,666
Completion date: Fall 2017	125,000				www.	125,000
TOTAL MAJOR EQUIPMENT ITEMS =	165,000	0	0	0	0	165,000



DEPARTMENT:		Fund	ing per Fiscal	Year		Funding Total
Parks and Recreation	2017-18	2018-19	2019-20	2020-21	2021-22	Funding Total
DADK DDG IFGTG						
PARK PROJECTS						
Parks & Recreation, Policy P15.2						
4. Dusings #54040. Union Donific						
1. Project #54018 - Union Pacific Park Reconstruction						
A multi-year project to study, design,						
and reconstruct Union Pacific Park.						
Funding Source:						
Park Dwelling Fund	50,000	850,000				900,000
Completion date: Fall 2019						
2. Project #54035 - Pacific Drive						
Park Improvements						
A multi-year project to re-design and						
construct playground, picnic areas,						
and other park amenities.						
Funding Source:						
Park Dwelling Fund	25,000	500,000				525,000
Completion date: Fall 2019						
3. Project #54490 - Park Facilities						
Replacement						
A multi-year project to repair and						
replace amenities in City parks and trails.						
uans.						
Funding Source:						
Park Dwelling Fund	100,000	100,000	100,000	100,000	100,000	500,000
Completion date: Ongoing						
4. Project #54011 - Playground						
Improvements & Safety Surfacing						
A multi-year project to replace						
playgrounds and repair safety						
surfacing in various City parks.						
Funding Source:					_	
Park Dwelling Fund	30,000	30,000	30,000	30,000	30,000	150,000
Completion date: Ongoing						

DEPARTMENT:		Fund	ing per Fiscal	Year		Funding Total
Parks and Recreation	2017-18	2018-19	2019-20	2020-21	2021-22	Funding Total
5. Project #54025 - Downtown Plaza Improvements Last two phases to design and construct a shade structure and traffic safety bollards of a multi-year improvement project.						
Funding Source: Park Dwelling Fund	80,000			100,000		180,000
Completion date: Winter 2020						
6. Project #54240 Fullerton Community Center Fit Club Improve fitness area, combine with adjacent classrooms and offices to construct the Fullerton Fit Club to meet the demands of the community.						
Funding Source: Park Dwelling Fund	950,000					950,000
Completion date: Summer 2019						
7. Project #54040 - Citywide Trail Improvements A multi-year project to repair and improve the City's recreational trail system.						
Funding Source: Park Dwelling Fund		25,000	25,000	25,000	25,000	100,000
Completion date: Ongoing						
8. Project #XXXXX - Park Restroom Improvements  Design and construction of improvements to dilapidated restrooms at Hillcrest and Nicolas parks.						
Funding Source: Park Dwelling Fund Facility Capital Repair Fund		,	12,500 12,500	50,000 50,000		62,500 62,500
Completion date: Ongoing			25,000	100,000		125,000

DEPARTMENT:		Fund	ng per Fiscal	Year		Trum dies er Tru
Parks and Recreation	2017-18	2018-19	2019-20	2020-21	2021-22	Funding Tota
9. Project #54028 - Adlena and Lemon Park Spraygrounds Purchase and installation of UV filters as required by new County health code.						
Funding Source: Park Dwelling Fund				80,000		80,000
Completion date: Spring 2020						
TOTAL PARKS PROJECTS	1,235,000	1,505,000	180,000	435,000	155,000	3,510,000
						·



DEPARTMENT:	·	Fund	ing per Fiscal	Year		Funding
Library	2017-18	2018-19	2019-20	2020-21	2021-22	Total
LIBRARY PROJECTS						
Library, Policy P18.14						
1. Project #56018 - Osborne Auditorium A-V Upgrade Upgrade the existing Osborne Auditorium to include audio-visual equipment, projection screen, and perimeter lighting of Room B.						
Funding Source: Library Fund	110,000					110,000
Completion date: Fall 2017			-			
TOTAL LIBRARY PROJECTS	110,000	0	0	0	0	110,000
						·
		OID 04				L

### **CITY OF FULLERTON**

### **CAPITAL IMPROVEMENT PROGRAM**

#### **FISCAL YEAR 2017-18**

#### STATUS OF 2016-17 CAPITAL PROJECTS IN PROGRESS

Project	Description	Carryover Amount	Funding Course	Estimated Project Status as of 6/30/2016
No.	Description	Amount	Funding Source	0/30/2010
	<u>Fire Protection Services</u>			
50009	Security Fencing & Yard Main. FS4	25,000	Fac. Cap. Rpr. Fund	Planning in progress
50010	Separate Gender Accommod. FS2	<u>120,000</u>	Fac. Cap. Rpr. Fund	Design in progress
	Total Fire Protection Services	145,000		
	Planning Projects			
48002	Bridge Preventive Maint. Prog.	1,879,000	Federal Grant	Study in progress
48003	Bike BlvdEast Wilshire		Sanitation Fund Measure M2 Fund	Design in progress
48004	E. Fullerton Urban Circulator	3,500,000	M Regional	Planning in progress
48006	Citywide Bike & Pedestrian Improv.	50,000	Measure M2 Fund	Design in progress
	Total Planning Projects	5,559,000		
	Redevelopment			
42002	Transportation Center Pedestrian Overpass Elevators		State Grant M Regional	Construction in progress
43110	Basque Yard Remediation	31,000	Sanitation Fund Sewer Enterprise Fund Capital Project Fund	On-going
	Total Redevelopment	2,504,000		
	Bridge Projects			
45660	State College Grade Separation		State Grants Federal Grants	Construction in progress

Project	<u> </u>	Cormover		Estimated Project Status on of
Project No.	Description	Carryover Amount	Funding Source	Estimated Project Status as of 6/30/2015
45840	Harbor Blvd. Slope Improvements	7,000	Gas Tax Fund Park Dwelling Fund	Design in progress
45890	Raymond Ave. Grade Separation	8,000,000	Measure M2 Fund State Grants Other Contributions	Construction in Progress
48002	Bridge Preventive Maintenance Prog.	1,879	Federal Grants	Study in progress
	Total Bridge Projects	33,015,879		
	Street Improvements			
44013	Placentia Ave/Chapman-Ruby		Measure M2 Fund Gas Tax Fund	Construction in progress
44025	Chapman/Berkeley-Raymond		Measure M2 Fund Federal Grants	Construction in progress
44027	Kramer/Lambert Rd-Golden Ave.	159,000	Measure M2 Fund	Construction in progress
44028	St. College/Yorba Linda-Santa Fe	750,000 1,500,000	Sanitation Fund Measure M2 Fund Gas Tax Fund Successor Agency	Construction in progress
44031	Nutwood/Chapman & 57 Fwy	6,000	Measure M2 Fund	Design in progress
44032	Valencia/Brookhurst-Gilbert		Measure M2 Fund Sewer Enterprise Fund	Design in progress
44400	Arterial St. Recon, Rehab, & Repair	25,000	Gas Tax Fund	Ongoing
44588	Residential Street F.Y. 16-17	25,000	Measure M2 Fund	Ongoing
44788	Curb/Gutter & Sidewalk F.Y. 16-17		Sanitation Fund Drainage Capital Outlay	Design in progress
	Total Street Improvements	4,665,000		
	Traffic Signals/Lighting			
46010	Commonwealth Synchronization	·	M Regional Traffic Mitigation Fees	Pending reimbursement
			L	

Droject		Cormover		Estimated Project Status as of
Project No.	Description	Carryover Amount	Funding Source	6/30/2015
46013	Placentia Signal Synchronization		Other Cities M Regional	Pending reimbursement
46017	Street Name Sign Replacement	22,000	Gas Tax Fund	Ongoing
46019	Imperial Hwy Traffic Signal	51,000	Traffic Mitigation Fees	Design in progress
46021	Malvern/Chapman Signal Synchron	174,000 1,390,000	Gas Tax Fund Other Cities M Regional Traffic Mitigation	Design in progress
46022	Gilbert Signal Synchronization	29,500 1,384,600	Measure M2 Fund Other Cities M Regional Traffic Mitigation Fees	Pending
46023	Brookhurst Signal Synchronization	42,900	Measure M2 Fund Gas Tax Fund Traffic Mitigation Fees	Design in progress
46024	Magnolia Signal Synchronization	43,500	Measure M2 Fund Gas Tax Fund Traffic Mitigation Fees	Design in progress
47001	W. Amerige Parking Lot Lighting	55,000	General Fund	Design in progress
	Traffic Signals/Lighting Total	4,084,800		
	<u>Sewers</u>			
51011	Arroyo Sewer/Malvern-Euclid	400,000	Sewer Enterprise Fund	Construction in progress
51018	St. College/Yorba Linda Sewer		Water Fund Sewer Enterprise Fund	Construction in progress
51020	Ellis Place Sewer Improvements	167,000	Sewer Enterprise Fund	On hold
51022	Malvern Sewer/Richman-Malden	39,715	Sewer Enterprise Fund	On hold
51023	Elm/Malvern Area Sewer & Street	450,000	CDGB Fund Water Fund Sewer Enterprise Fund	Construction in progress
51418	Sewer Replacement F.Y. 16-17	1,000,000	Sewer Enterprise Fund	Ongoing
	Total Sewers	3,736,715		

Project		Carryover	T	Estimated Project Status as of
No.	Description	Amount	Funding Source	6/30/2015
	Storm Drains			
52002	Basque Storm Drain Improvement	750,000	Drainage Cap. Outlay	On hold
52004	Catch Basin Debris Screen	400,000	M Regional	Ongoing
52006	Kimberly Storm Drain Improvement	30,000	Drainage Cap. Outlay	Construction in progress
52007	Olive Storm Drain Improvement	150,000	Sanitation Fund Measure M2 Fund Drainage Cap. Outlay	Construction in progress
52588	Misc. Storm Drain F.Y. 16-17	135,000	Drainage Cap. Outlay	Design in progress
	Total Storm Drains	2,815,000		
	<u>Water</u>			
53002	Misc. Distribution Improvements	22,000	Water Fund	Ongoing
53007	Madonna Street/Sewer/Wtr Recon	300,000	Measure M2 Fund Water Fund Sewer Enterprise Fund	Construction in progress
53603	Water Production Equipment Upgrade	500,000	Water Fund	Design in progress
53617	WM Replacement F.Y. 16-17	3,750,000	Water Fund	Design in progress
	Total Water	5,172,000		
	Public Facilities			
55021	Exterior Painting @ Var. Facility	·	Park Dwelling Fund Fac. Cap. Rpr. Fund	Planning in progress
55022	Unanticipated Maintenance Cost		Park Dwelling Fund Fac. Cap. Rpr. Fund	Ongoing
55030	Indy Park Large Pool Design	50,000	Park Dwelling Fund	Planning in progress
55031	Muckenthaler Ctr. Window Replmt.		Park Dwelling Fund Fac. Cap. Rpr. Fund	Construction in progress
55033	CNG Yard Fence	110,000	Air Quality Fund	Planning in progress
55034	EV Charging Stations - Civic Ctr.	130,000	Air Quality Fund	Planning in progress

Droinst		Corrector	T	Estimated Project Status as of
Project No.	Description	Carryover Amount	Funding Source	6/30/2015
56008	Permit System Replacement	102,000 <u>360,000</u> 462,000	General Fund Other Contributions	Planning in progress
56010	Video Security System/City Hall	115,000	Fac. Cap. Rpr. Fund	Study in progress
56013	Back-Up CNG Compressor	415,000	Air Quality Fund	Planning in progress
	Total Public Facilities	1,562,000		
	Recreation Facilities			
54015	Rolling Hills Park Parking Lot	850,000	Park Dwelling Fund	Design in progress
54023	Woodcrest Park Improvements	749,000	Park Dwelling Fund	Design in progress
54024	Union Pacific Trail Acq. Study	24,978 <u>25,000</u> 49,978	Park Dwelling Fund Other Contributions	Planning in progress
54025	Downtown Plaza Improvements	50,000	Park Dwelling Fund	Ongoing
54026	Valencia Park Sprayground	100,000	Park Dwelling Fund	Construction in progress
54027	Indy Park Pool Improvement	100,000	Park Dwelling Fund	On hold
54028	Adlena & Lemon Pk Spraygrounds	80,000	Park Dwelling Fund	Planning in progress
54240	Fullerton Community Center		Park Dwelling Fund Other Contributions	Design in progress
54500	Hillcrest Park Rehab	5,000,000	Park Dwelling Fund	Construction in progress
	Total Recreation Facilities	7,978,978		
	TOTAL ALL FUNDS	71,238,372		
:				
		·		
1				

Highways, the Commuter Sikeways Strategic Plan, the Signal Synchronization Master Plan, the Orange Count Congestion Management Plan, and the Growth Management Plan and white and in the City.  PS.6 Support projects, programs, policies and regulations to operate and maintain a comprehensive network of arterial highways and local roads supporting safe and efficient movement of people, goods and services to, through and within the City.  PS.7 Support projects, programs, policies and regulations to maintain a balanced multi-modal transportation network that meets the needs of all users of the streets, roads and highways—including bicyclists, children, person with disabilities, motorists, movers of commercial goods, pedestrians, users of public transition and seniors for safe and convenient travel in a manner that is suitable to the suburban and urban contexts within the City.  Mobility  PS.8 Support projects, programs, policies and regulations to plan for and implement an efficient transportation network that maximizes capacity for person-trips, on just vehicle trips.  PS.9 Support projects, programs, policies and regulations to improve—in coordination with the school districts alternatives to the motorized transport of students by parents to and from school.  Bicycle  PS.9 Support projects, programs, policies and regulations to support the safe and efficient movement of bicyclist through and across intersections.  Growth Management  PS.6 Support projects, programs, policies and regulations to ensure that development is appropriate in scale to current and planned infrastructure capabilities.  PS.6 Support projects, programs, policies and regulations to ensure that development is appropriate in scale to current and planned infrastructure capabilities.  PS.8 Support projects, programs, and regulations that involve investment in exchology that reduces the costs of Chy services and that result in the efficient use of City resources and erevenues.  PS.8 Support projects, programs and regulations that provide for safe and	GLOSSARY OF THE	FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"
Overarching Overarching Overarching Overarching Overarching OAP3 Leverage the advantages and advances of technology. Overarching OAP3 Leverage the advantages and advances of technology. P5.1 Support regional and subregional efforts to implement programs that coordinate the multi-mode transportation needs and requirements across jurisdictions, including but not limited to the Master Plan of Arteria Highways, the Commuter Bikeways Strategic Plan, the Grand Synchronization Master Plan, and the Crown Management Plan. Ocogestion Management Plan, and the Crown Management Plan. P5.6 Support projects, programs, policies and regulations to operate and maintain a comprehensive network on a arterial highways and calci radio support agree and efficient movement of people, goods and services to, through and within the City. P5.7 Support projects, programs, policies and regulations to operate and maintain a comprehensive network that meets the needs of all users of the streets, roads and highways – including bitcyclists, children, person with disabilities, montains, movers of ommercial goods, pedestrians, users of public transportation network that meets the needs of all users of the streets, roads and highways – including bitcyclists, children, person with disabilities, montains, movement of person mercial goods, pedestrians, users of public transportation network that maintains capacity for person-trips, not just vehicle-trips. P5.8 Support programs, policies and regulations to plan for and implement an efficient transportation network than maintains capacity for person-trips, not just vehicle-trips. P5.5 Support projects, programs, policies and regulations to improve – in coordination with the school districts alternatives to the motorized transport of persons to am difform transportation with the school districts alternatives to the motorized transport persons to a maintain and form schools.  Bicycle P6.5 Support projects, programs, policies and regulations that make bicycling safe and more convenient for bicyclist throu	TOPIC AREA	
Overarching Overarching Overarching OAP3 Leverage the advantages and advances of technology. Overarching OAP3 Leverage the advantages and advances of technology. Overarching OAP3 Leverage the advantages and advances of technology. Overarching PS1 Support regional and subregional efforts to implement programs that coordinate the multi-mode transportation needs and requirements across jurisdictions, including but not limited to the Master Plan of Aretrie Highways, the Commune Bleways Strategic Plan, the Signal Synchronization Master Plan, the Congection Management Plan. Obility Occapiton Management Plan, and the Growth Management Plan. PS4 Support projects, programs, policies and regulations to maintain a comprehensive network or attribution of the Congection Marking and within the City. PS7 Support projects, programs, policies and regulations to maintain a balanced multi-modal transportation network that meets the needs of all uses of the treets, roads and highways—including blicyclists, fideline, person with disabilities, motorists, movers of commercial goods, pedestrians, users of public transportation network that meets the needs of all users of the treets, roads and highways—including blicyclists, fideline, person with disabilities, motorists, movers of commercial goods, pedestrians, users of public transportation in the programs, policies and regulations to plan for and implement an efficient transportation in maintains a capacity for person-trips, not just wehicle-trips. PS3 Support projects, programs, policies and regulations to improve—in coordination with the school districts alternatives to the motorized transport of students by parents to and from school. Biocycle PS3 Support projects, programs, policies and regulations to an amount of the providence of hisyldists. Biocycle PS4 Support projects, programs, policies and regulations to ensure that development is appropriate in scale to current and planned infrastructure capabilities. Connomic Development PS4 Support projects, programs, policies and regul		<u>POLICIES</u>
Overarching OPAS Seck opportunities for increased efficiency and effectiveness. PS.1 Support regional and subregional efforts to implement programs that coordinate the multi-mode transportation needs and requirements arcoss jurisdictions, including but not limited to the Master Plan of Arteria Highways, the Commuter Bikeways Strategic Plan, the Signal Synchronization Master Plan, the Orange Count Congestion Management Plan, and the Growth Management Plan. PS.5 Support projects, programs, policies and regulations to operate and maintain a comprehensive network on arterial highways and local roads supporting safe and efficient movement of people, goods and services to, through and within the City. PS.7 Support projects, programs, policies and regulations to maintain a balanced multi-modal transportation network that meets the needs of all users of the streets, roads and highways -including becyclists, children, person with disabilities, mortists, movers of commercial goods, pedestrians, users of public transportation network that meets the needs of all users of the streets, roads and highways -including becyclists, children, person with disabilities, mortists, movers of commercial goods, pedestrians, users of public transportation network than the commercial public of commercial goods, pedestrians, users of public transportation network than the commercial public of commercial goods. Pp.5 Support projects, programs, policies and regulations to plan for and implement an efficient transportation network than advantagement and project projects, programs, policies and regulations to improve – in coordination with the school districts alternatives to the motorised transport of students by perasts to and from school.  Pp.5 Support projects, programs, policies and regulations to improve in cache in the school districts and projects of the projects, programs, policies, and regulations to aspect the safe and efficient movement of bicyclist through and across can be programs, policies, and regulations to aspect the technol		OAP1 Comply with State and Federal laws and regulations while maintaining local control in decision-making.
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Bicycle P6.11 Support projects, programs, policies and regulations to connect neighborhoods via a multi-modal network to	Mobility	
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GLOSSARY OF THE	FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"
TOPIC AREA	
	POLICIES
Growth Management	<b>P7.5</b> Support projects, programs, policies and regulations to ensure that development is appropriate in scale to current and planned infrastructure capabilities.
Economic Development	<b>P9.8</b> Support projects, programs, policies and regulations that involve investment in technology that reduces the costs of City services and that result in the efficient use of City resources and revenues.
Economic Development	<b>P9.10</b> Support policies, programs and regulations that sustain the provision of quality municipal services and efficient and responsive business assistance as essential tools to attract and retain businesses and employees.
Public Safety	P12.8 Support policies, projects, programs and regulations that provide for safe and efficient airport operations through compliance with the Fullerton Municipal Airport (FMA) Master Plan and the Airport Land Use Commission for Orange County's Airport Env
Parks and Recreation	<b>P15.2</b> Support policies, projects, programs and regulations that preserve, protect, maintain and enhance Fullerton's existing parks, recreational facilities and trails.
Parks and Recreation	<b>P15.3</b> Support policies, projects, programs and regulations that strengthen access to quality recreation programs which, in turn, promote a sense of community and a higher quality of life for Fullerton residents.
Parks and Recreation	P15.8 Support programs that promote recreational activities that facilitate healthy and community-oriented lifestyles for Fullerton residents.
Parks and Recreation	<b>P15.15</b> Support projects and programs that involve the Fullerton community in park improvement plans through workshops, focus group discussions, and interviews and surveys with park users.
Water	<b>P19.4</b> Support projects, programs, policies and regulations to maintain adequate quantities of water, including groundwater, available to the City now and in the future.
Water	P19.5 Support projects, programs, policies and regulations to ensure the quality of the water supply.
Water	<b>P20.7</b> Support projects, programs, policies and regulations to reduce impacts to watersheds and urban runoff caused by the design or operation of a site or use.
Natural Hazards	P26.5 Support projects, programs, policies and regulations to utilize hazard specific development regulations to mitigate risks associated with identified potential natural hazards, including flooding, wildland fires, liquefaction, and landslides when dev
TOPIC AREA	"Various" for Downtown Core and Corridor Specific Plan
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	P2.6 Support projects, programs, policies and regulations to create a positive identity and distinctive image as part of
Community Development & Design	community-based planning of Focus Areas.
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Historic Preservation	part of community-based planning of applicable Focus Areas.
	P5.15 Support projects, programs, policies and regulations to connect neighborhoods via a multi-modal network to
Mobility	each other and to the City's Focus Areas.
Bicycle	<b>P6.11</b> Support projects, programs, policies and regulations to connect neighborhoods via a multi-modal network to each other, and to and through the City's Focus Areas.
Growth Management	<b>P7.4</b> Support projects, programs, policies and regulations to evaluate infrastructure capabilities as part of community based planning of Focus Areas.
Noise	<b>P8.5</b> Support projects, programs, policies and regulations to evaluate ways to ensure noise-compatible land use planning as part of community-based planning of Focus Areas.
Economic Development	<b>P9.16</b> Support projects, programs, policies and regulations to evaluate ways to improve long-term fiscal strength and stability as part of community-based planning of Focus Areas.
	<b>P10.1</b> Support policies, projects, programs and regulations, as well as regional and subregional efforts, that reduce the cost of living and the cost to do business, such as on-line services, technology, tax incentives, permit streamlining
Economic Development	programs and oth
Economic Development	<b>P10.14</b> Support projects, programs, policies and regulations to evaluate ways to foster local entrepreneurial spirit and intellectual capital as part of community-based planning of Focus Areas.
Economic Development	<b>P10.16</b> Support policies, programs and regulations pertaining to planning efforts for the City's Focus Areas that facilitate investment and encourage economic activity that benefits the Fullerton community and the City.
	<b>P11.11</b> Support policies, programs and regulations that facilitate parking management programs within the Transportation Center, Downtown and other appropriate Focus Areas to better manage the parking supply for the benefit of businesses, visitors and resi
Revitalization	<b>P11.9</b> Support policies, projects, programs and regulations that prioritize revitalization efforts that are within or adjacent to the City's Focus Areas.
Public Safety	P12.11 Support projects, programs, policies and regulations to proactively address public safety concerns as part of community-based planning of Focus Areas.
Parks and Recreation	P15.12 Support projects, programs, policies and regulations to consider parks, recreational facilities and trails as part of community-based planning of Focus Areas.

GLOSSARY OF THE	FULLERTON PLAN POLICIES IDENTIFIED IN "GENERAL PLAN ELEMENT SECTION/SUBSECTION"
TOPIC AREA	
TOPIC AREA	POLICIES
Parks and Recreation	P15.12 Support projects, programs, policies and regulations to consider parks, recreational facilities and trails as part of community-based planning of Focus Areas.
Arts and Culture	P16.11 Support projects, programs, policies and regulations to consider cultural activities and the arts as part of
Education	community-based planning of Focus Areas.  P17.12 Support projects, programs, policies and regulations to evaluate ways to consider educational opportunities
	and collaboration with education providers as part of community-based planning of Focus Areas.
Water	<b>P19.6</b> Support projects, programs, policies and regulations to evaluate ways to conserve and reduce water use as part of community-based planning of Focus Areas.
Water	<b>P20.5</b> Support projects, programs, policies and regulations to encourage site and infrastructure improvements within the City's Focus Areas to support cleaner and reduced urban runoff.
	P22.8 Support projects, programs, policies and regulations to coordinate future community-based planning efforts of the Focus Areas for consistency with the SCAG Sustainable Communities Strategy and Orange County Sustainable
Air Quality & Climate Change	Communities Strategy.
Integrated Waste Management	<b>P23.6</b> Support projects, programs, policies and regulations to evaluate ways to increase recycling and product reuse and reduce waste as part of community-based planning of Focus Areas.
Open Space and Natural Resources	<b>P24.11</b> Support projects, programs, policies and regulations to evaluate increasing urban and natural open spaces as part of community-based planning of Focus Areas.
Natural Hazards	P26.3 Support projects, programs, policies and regulations to consider natural hazard risks and mitigation as part of
1	community-based planning of Focus Areas.
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#### **COMMUNITY PROFILE**

The lands now occupied by the City of Fullerton were part of the land granted to Juan Pacifico Ontiveras in 1837 by the Mexican Governor, Juan Alvarado. Some of this land was in turn purchased by Abel Stearns, a naturalized Mexican, who was born in Massachusetts. Domingo Bastanchury, who was born in France and immigrated to California in 1860, began acquiring some of the land that had once belonged to Stearns in the 1870s. He ultimately owned 1,200 acres south of Fullerton and 6,000 acres northwest of Fullerton. A few years before his death in 1909, Bastanchury sold a portion of his land to oil interests.

With an ample supply of oil resources, people were drawn to northern Orange County. In the late 1880s, George H. Fullerton helped bring rail lines to the area, and in 1887, Massachusetts grain merchants George and Edward Amerige founded the City of Fullerton. The City was officially incorporated in 1904, becoming Orange County's fourth city.

Originally, Fullerton was a rural community with an agricultural base and a small downtown. The modern City of Fullerton is a well-established, culturally diverse city. While primarily a residential community, the City also has significant industrial and commercial employment opportunities, and is home to five colleges and universities.

City residents enjoy considerable open space and recreational opportunities, a multimodal transportation facility, an airport, and a variety of City services, including a full-service library and a museum.

Four qualities stand out in particular as a reflection of community character: education, culture, involvement, and pride.



#### CITY STATISTICS

Date of Incorporation: Form of Government: Area (square miles): Miles of Street: Employees (reg. full-time)	1904 Council-Manager 22.38 275.66 634.2	Recreation and on Number of Re & Cultural Fa Number of Lib Number of Vo	creation acilities raries	67 1 210,597		
Fire Protection:		Population:	142,234			
Number of Stations	6					
Number of Safety Personnel	82	<b>Dwelling Units:</b>	48,474			
		Median Househo	old Income:	\$70,157		
Police Protection:						
Number of Stations	1	<b>Ethnic Diversity</b>	2			
Number of Sworn Personnel	147		22.8%	Other	.6%	
		Black	2.3%	Two or More	4.3%	
Municipal Water Utility:		Hispanic	34.4%	White	35.6%	
Number of Accounts	31,544					
Average Daily Consumption		Sewers:				
(millions of gallons)	24	Sanitary Sewe	ers	329 miles		
Miles of Lines and Mains	428	Storm Drains		71 miles		
<sup>1</sup> Source: City of Fullerton Admin.	Services Dept	<sup>2</sup> Source: 2010 Ce	ensus			

### CITY OF FULLERTON SCHEDULE OF DEBT SERVICE PAYMENTS FISCAL YEAR 2017-18

Issue	Department/Division	Account #		Amount
2010 Lease Revenue Bonds, Se	eries A (Taxable RZEDB)			
Principal	Parks & Recreation	42518-6702	\$	115,000
Interest	Golf Course	42518-6701	\$	158,250
	33, 33, 33	12010 0101	•	.00,200
2014 Certificates of Participation	1			
Principal	Public Works	44326-6702	\$	370,000
Interest	Water	44326-6701	\$	252,062
2013 Taxable Judgement Obliga	ation Bonds			
Principal	Human Resources	62186-6702	\$	280,000
Interest	Risk Management	62186-6701	\$	308,813
Lease - ERP System				
Principal	Administrative Services	58193-6702	\$	18,940
Interest	Fiscal Services	58193-6701	\$	72
Lease - Network & Phone syster				
Principal	Administrative Services	68166-6702	\$	612,715
Interest	Information Technology	68166-6701	\$	9,211
Lease - Street Sweepers				
Principal	Public Works	64417-6702	\$	74,376
Interest	Equip. Replacement	64417-6701	\$	4,147
Lease - Two 2014 Fire Pumpers		0.4.4.7.0700		100 (100
Principal	Public Works	64417-6702	\$	102,400
Interest	Equip. Replacement	64417-6701	\$	18,454
Loose Airport Hangers				
Lease - Airport Hangars Principal	Public Works	40224 6702	¢.	E00 770
Interest		40331-6702	\$	503,776
Interest	Airport	40331-6701	\$	65,359
Public Liability Claim				
Principal	Human Resources	62186-6471	\$	29,290
Interest	Risk Management	62186-6471	\$	13,210
interest	TVISK Management	02100-0471	φ	13,210
HUD Section 108 Loan				
Principal	Community Development	35315-6702	\$	500,000
Interest	Housing - CDBG	35315-6701	\$	18,375
	riodollig ODDO	30010-0701	Ψ	10,070

### CITY OF FULLERTON SCHEDULE OF DEBT SERVICE PAYMENTS FISCAL YEAR 2017-18

<u>Issue</u> De	epartment/Division	Account #	 Amount
Successor Agency:			
2005 Tax Allocation Revenue Bond			
Principal		85355-6702	\$ 3,285,000
Interest		85355-6701	\$ 3,046,688
2015 Tax Allocation Refunding Bonds			
Principal		85355-6702	\$ 1,435,000
Interest		85355-6701	\$ 465,775
2010 Taxable Tax Allocation Housing Bond	ds		
Principal		80355-6702	\$ 1,615,000
Interest		80355-6701	\$ 1,170,453
Total Debt Service			\$ 14,472,366

#### RESOLUTION NO. 2017-38

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FULLERTON, CALIFORNIA, APPROVING AND ADOPTING THE PROPOSED BUDGET FOR FISCAL YEAR 2017-18 AND APPROPRIATING THE FUNDS NECESSARY TO MEET THE EXPENDITURES SET FORTH THEREIN

THE CITY COUNCIL OF THE CITY OF FULLERTON HEREBY RESOLVES AS FOLLOWS:

WHEREAS, the City Manager of the City of Fullerton, in conformity with Section 2.09.150 of the Fullerton Municipal Code, has submitted to the Fullerton City Council a Proposed Operating Budget and Capital Improvement Program for fiscal year 2017-18 in the total amount of \$190,929,194; and

WHEREAS, the Fullerton City Council has considered said budget and held a public hearing on June 6, 2017, relative to its adoption; and

WHEREAS, such hearing was duly noticed and included input from the residential and business community in the City of Fullerton.

NOW, THEREFORE, BE IT RESOLVED by the Fullerton City Council:

<u>Section 1.</u> The Operating Budget for fiscal year 2017-18 is hereby approved and adopted in the amount of \$165,126,944, as summarized by Schedule A attached hereto.

<u>Section 2.</u> The Capital Improvement Program for fiscal year 2017-18 is hereby approved and adopted in the amount of \$25,802,250 as summarized by Schedule B attached hereto.

<u>Section 3.</u> The operating budget for fiscal year 2017-18 shall be considered amended upon the close of fiscal year 2016-17 to include and reappropriate any outstanding encumbrances carried forward.

<u>Section 4</u>. The Capital Improvement Program shall be considered amended upon the close of fiscal year 2016-17 to include and reappropriate funds for all previously approved projects that have not been initiated or completed.

ADOPTED BY THE FULLERTON CITY COUNCIL ON JUNE 6, 2017.

Bruce Whitaker, Mayor

Lucinda Williams, City Clerk

Date

### City of Fullerton RESOLUTION CERTIFICATION

RESOLUTION NO. 2017-38					
I, Lucinda Williams, City Clerk and ex-officio Clerk of the City Council of the City of Fullerton, California, hereby certify that the whole number of the members of the City Council of the City of Fullerton is five; and that the City Council adopted the above and foregoing Resolution No. 2017-38 at a regular meeting of the City Council held on the June 6, 2017 by the following vote:					
COUNCIL MEMBER AYES:	Chaffee, Fitzgerald, Sebourn, Silva				
COUNCIL MEMBER NOES:	Whitaker				
COUNCIL MEMBER ABSTAINED:	None				
COUNCIL MEMBER ABSENT:	None				

) SS

STATE OF CALIFORNIA COUNTY OF ORANGE

CITY OF FULLERTON

Lucinda Williams, MMC

City Clerk

#### APPROPRIATION LIMIT CALCULATION

Article XIIIB of the California State Constitution, commonly referred to as the Gann Initiative or Gann Appropriations Limit, was adopted by the California voters in 1980 and placed limits on the amount of proceeds of taxes that State and local agencies can appropriate and spend each year.

The limit varies for each agency and changes each year based on the amount of tax proceeds authorized for expenditure in the established base year, modified for subsequent changes in inflation based on specific factors allowed by law. The City of Fullerton adjusts the limit annually based upon the change in per capita income and the change in the City's population from the previous year.

As per Section 9710 of the State Government Code, added in 1980 by the State Legislature, a governing body must adopt, by resolution, an appropriations limit for the upcoming year. The amounts below have been adopted by the City Council of the City of Fullerton, indicating that the City is well below the appropriations limit for this fiscal year.

#### **SPENDING LIMIT CALCULATION FOR FY 2017-18**

### Appropriations subject to limit

Total annual adjustment (= A multiplied by B)

FY 2017-18 Revenues	\$116,144,072
Less: Nonproceeds of taxes	45,858,951
Total appropriations subject to limit	\$70,285,121

#### **Appropriations limit**

FY 2016-17 appropriation limit		\$189,251,834
A. Population adjustment	1.0069	
B. Change in per capita cost of living	1.0369	

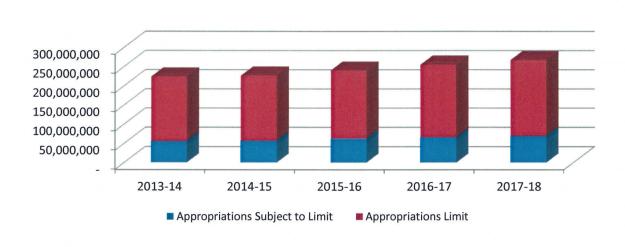
Increase in appropriation limit 8,337,416
FY 2017-18 appropriation limit \$197,589,250

1.044055

Appropriations subject to limit \$70,285,121

Remaining appropriation capacity \$127,304,129

Available capacity as a percentage of appropriation limit 64.43%



#### RESOLUTION NO. 2017-39

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FULLERTON, CALIFORNIA, ADOPTING THE ANNUAL APPROPRIATIONS LIMIT FOR FISCAL YEAR 2017-18 PURSUANT TO ARTICLE XIII B OF THE CALIFORNIA STATE CONSTITUTION

THE CITY COUNCIL OF THE CITY OF FULLERTON HEREBY RESOLVES AS FOLLOWS:

WHEREAS, the voters of the State of California, on November 6, 1979, added Article XIII B to the State Constitution placing various limitations on the appropriations of state and local governments; and

WHEREAS, the voters of the State of California, on June 5, 1990, amended Article XIII B by approving Proposition 111; and

WHEREAS, as provided by Proposition 111, the City of Fullerton calculates the appropriations limit by adjusting the 1986-87 appropriations limit for annual changes in the cost of living and population growth.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Fullerton that the appropriations limit in fiscal year 2017-18 for the City of Fullerton shall be \$197,589,250, with appropriations subject to limitation of \$70,285,121, or \$127,304,128 less than the limit.

ADOPTED BY THE FULLERTON CITY COUNCIL on June 6, 2017.

Bruce Whitaker, Mayor

COUNCIL MEMBER AYES:

Chaffee, Fitzgerald, Sebourn, Silva

COUNCIL MEMBER NOES:

Whitaker

COUNCIL MEMBER ABSTAINED:

None

COUNCIL MEMBER ABSENT:

None

ucinda Williams, MMC

City Clerk

