# CITY OF FULLERTON TWO-YEAR BUDGET FISCAL YEARS 2005-06 - 2006-07 ADOPTED



Shawn Nelson, Mayor

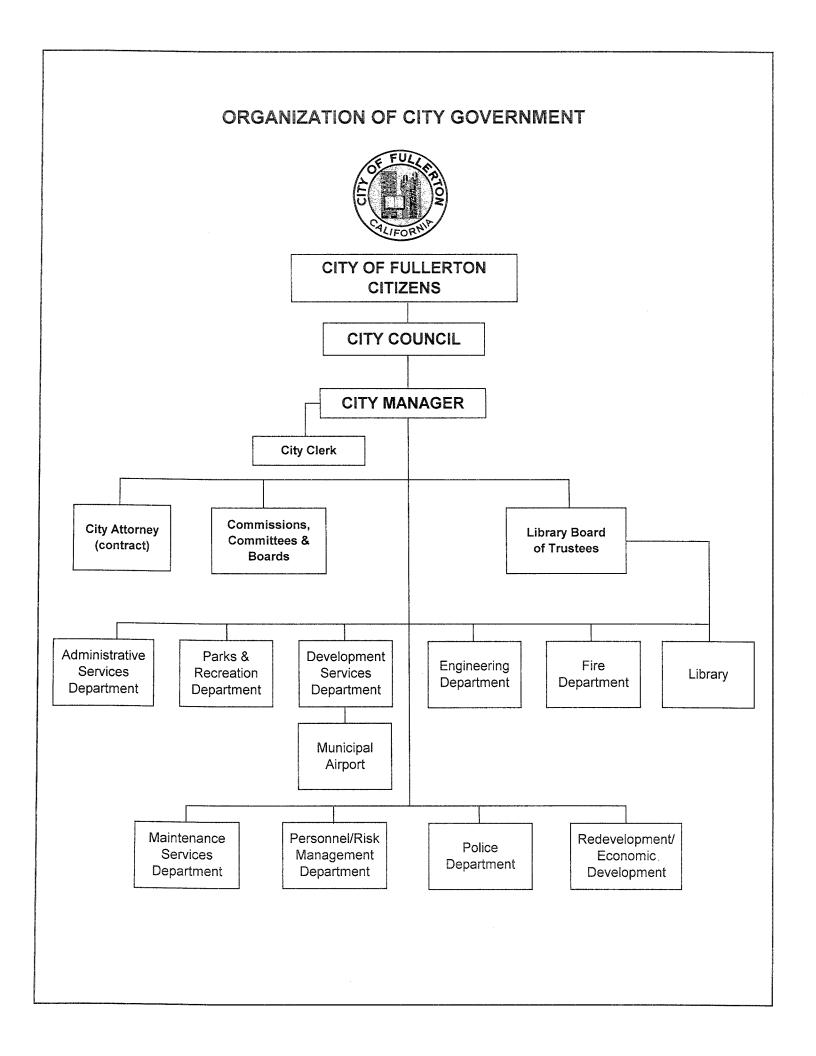
Leland Wilson, Mayor Pro Tem

F. Richard Jones, M.D., Council Member

Don Bankhead, Council Member

Sharon Quirk, Council Member

Chris Meyer, City Manager



# CITY OF FULLERTON ADOPTED BUDGET FISCAL YEARS 2005-06 – 2006-07

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# CITY HISTORY AND CHARACTER

The lands now occupied by the City of Fullerton were part of the land granted to Juan Pacifico Ontiveras in 1837 by the Mexican Governor, Juan Alvarado. Some of this land was in turn purchased by Abel Stearns, a naturalized Mexican, who was born in Massachusetts. Domingo Bastanchury, who was born in France and immigrated to California in 1860, began acquiring some of the land that had once belonged to Stearns in the 1870s. He ultimately owned 1,200 acres south of Fullerton and 6,000 acres northwest of Fullerton. A few years before his death in 1909, Bastanchury sold a portion of his land to oil interests.

With an ample supply of oil resources, people were drawn to northern Orange County. In the late 1880s, George H. Fullerton helped bring rail lines to the area, and in 1887, Massachusetts grain merchants George and Edward Amerige founded the City of Fullerton. The City was officially incorporated in 1904, becoming Orange County's fourth city.

Originally, Fullerton was a rural community with an agricultural base and a small downtown. The modern City of Fullerton is a well-established, culturally diverse city of approximately 135,672 located 22 miles southeast of Los Angeles. While primarily a residential community, the City also has significant industrial and commercial employment opportunities, and is home to five colleges and universities. City residents enjoy considerable open space and recreational opportunities, a multimodal transportation facility, an airport, and a variety of City services, including a full-service library and a museum.

Due in large part to an active Redevelopment Agency, the City of Fullerton has preserved the architectural flavor of its early days. Downtown Fullerton, characterized by various architectural styles, embraces a small-town atmosphere. Preservation efforts have been a priority in Fullerton for decades. Four qualities stand out in particular as a reflection of community character: education, culture, involvement, and pride.

The Fullerton seal, designed by artist Tom Van Sant, contains depictions of the qualities esteemed by residents: a stylized orange tree, representing Fullerton's agricultural heritage; a stylized man, woman and child, representing the family; and an open book representing culture and education.

CITY VITAL STATISTICS 1

| Date of Incorporation: Form of Government: Area (square miles): Miles of Street: Employees (reg. full-time) | 1904<br>Council-Manager<br>22.38<br>275.66<br>673 | & Cultur<br>Number o | f Recreation<br>al Facilities | 67<br>2 + bookn<br>247,000 | nobile  |
|---|---|----------------------|-------------------------------|----------------------------|---------|
| Fire Protection:  |   | Population:          | 2                             |                            |         |
| Number of Stations  | 6   | 1996                 | 122,059                       | 2001                       | 129,229 |
| Number of Sworn Personnel   | 84  | 1997                 | 122,804                       | 2002                       | 129,317 |
|   |   | 1998                 | 125,081                       | 2003                       | 131,474 |
| Police Protection:  |   | 1999                 | 126,757                       | 2004                       | 134,187 |
| Number of Stations  | 1   | 2000                 | 126,003*                      | 2005                       | 135,672 |
| Number of Sworn Personnel   | 154   | *Based on            | 2000 Census.                  |                            |         |
| Municipal Water Utility:  |   | Ethnic Diver         | sity: <sup>3</sup>            |                            |         |
| Number of Accounts  | 31,000  | Asian                | 16.0%                         | Other                      | .7%     |
| Average Daily Consumption   | •   | Black                | 2.1%                          | Two or More                | 2.3%    |
| (millions of gallons)   | 28.1  | Hispanic             | 30.2%                         | White                      | 48.7%   |
| Miles of Lines and Mains  | 400   | ·                    | 0                             |                            |         |
|   |   | Dwelling Un          | its: 46,606                   |                            |         |

Sewers:

Sanitary Sewers

Storm Drains

287.12 miles

68.14 miles

<sup>&</sup>lt;sup>1</sup> Source: City of Fullerton - Admin. Services Dept.

<sup>&</sup>lt;sup>2</sup> Source: State of California - Dept. of Finance (1-5-05).

<sup>&</sup>lt;sup>3</sup> Source: 2000 Census.



# OFFICE OF THE CITY MANAGER

303 West Commonwealth Avenue, Fullerton, CA 92832-1775 Website: www.ci.fullerton.ca.us

Telephone • (714) 738-6311 Facsimile • (714) 738-6758

August 15, 2005

The Honorable City Council Fullerton, California

RE: ADOPTED TWO-YEAR BUDGET - FISCAL YEARS 2005-06/2006-07

# OVERVIEW

I am pleased to present to the City Council the adopted budget for fiscal years 2005-06 and 2006-07.

The adopted budget is balanced and represents a service delivery and Capital Improvement Program (CIP) totaling \$177.8 million for 2005-06 and \$145.4 million for 2006-07. These totals break down to \$117.9 million (2005-06) and \$120.4 million (2006-07) for City services, and \$59.9 million (2005-06) and \$25.0 million (2006-07) for capital improvements and infrastructure service life extensions. The adopted 2005-06 and 2006-07 budgets for the General Operating Funds have increased \$2,915,120 and \$1,555,430, respectively, from each prior year, or approximately 4.5 percent for 2005-06 and 2.3 percent for 2006-07. These increases reflect the anticipated growth in appropriations necessary to cover anticipated increases in Group Insurance, Workers' Compensation, Liability, Property Insurance, and retirement benefits for employees.

The adopted CIP – including projects funded by the Unrestricted Capital Projects Fund – is fully incorporated into the budget, and hearings on the CIP were part of the overall operating budget review and approval process. The adopted CIP reflects the City's continuing emphasis on infrastructure repair and improvement. Most of the funds available from the Unrestricted Capital Projects Fund are programmed for 2005-06, since the majority of the fund is expected to be spent by 2006-07.

To ensure fiscal accountability and responsiveness to the community, the second year of the adopted two-year budget plan will be reviewed in the spring of 2006 and public hearings held on any proposed changes. The Council will then be asked to appropriate the funds for the second year of expenditures contained in the budget.

# **BUDGET HIGHLIGHTS**

The 2005-07 budget does not contain significant organizational changes. The budgets for all departments are basically status quo, with the exception of increases in retirement contributions for all employees, with the objective of ensuring that the City maintains a balanced budget as well as provides for adequate General Operating Funds reserves. The budget does not include salary increases or benefit increases for any employee group in 2005-06 or 2006-07.

# City Manager/City Clerk

The Executive Secretary position has been budgeted at 100 percent in 2005-07, up from 80 percent in 2004-05 due to a possible retirement. In addition, one of the Deputy City Clerk positions was reduced by 10 percent. Otherwise, there are no significant changes in the City Manager/City Clerk budget.

#### Administrative Services

Administrative Services has 3.2 positions vacant and unfunded for 2005-06: an Accountant II position; a .2 Buyer position, which is currently filled with a regular part-time employee; and two Senior Customer Service Representatives in the Revenue and Utility Services Division. There are three new positions budgeted in the Information Technology Division for 2005-07: a Network Specialist, a .5 Geographic Information Systems Specialist, and a .5 Webmaster. The positions are funded from existing reserves in the Information Technology Fund and the Air Quality Improvement Trust Fund.

## Personnel/Risk Management

There is one Clerical Assistant III position unfunded in the Personnel/Risk Management budget for 2005-07. There are significant increases in the 2006-07 budget that are anticipated for Employee Group Insurance, Liability insurance premiums and legal expenses, and Workers' Compensation insurance premiums, claims expense, and legal expenses.

# <u>Fire</u>

There are no significant changes in the Fire budget for 2005-07, other than significant increases for retirement contributions, especially in 2005-06, and the transfer of the Fire Protection Analyst position to Development Services.

# **Police**

There are four unfunded positions in the 2005-07 Police budget: two Police Records Clerks, one Clerical Assistant III, and one Police Community Service Officer. However, total funded positions have increased by 1.2 positions: one Police Dispatcher and a .2 Crime Analyst. In addition, two positions have been upgraded: one Police Officer replaced with a Police Sergeant, and a Forensic Specialist I replaced with a Forensic Specialist II.

Four new programs have been created in the Police budget for 2005-07: Family Crimes Unit (2274), Crimes Persons Unit (2275), Crimes Property Unit (2291), and Intelligence Unit (2292). There are significant increases for retirement contributions, especially in 2005-06, and for Workers' Compensation contributions in 2006-07.

## **Development Services**

The 2005-07 budget for Development Services reflects the addition of a Fire Protection Analyst from the Fire Department, the addition of a Planning Technician, the promotion of an Associate Planner to Senior Planner, and the promotion of an Assistant Planner to Associate Planner. There is an increase in new appropriations for the Community Development Block Grant program in 2006-07 for the Lead Reduction Program, Rehabilitation Programs, and Block Improvement Grants. The Development Services budget for Community Development Block Grant was prepared under the assumption that there will be no changes in the level of CDBG funding for Code Enforcement.

# Engineering

Engineering has one unfunded Construction Inspector position and has eliminated two positions in the 2005-07 budget: the Assistant City Engineer and a Clerical Assistant III. However, Engineering is also adding a Stormwater/Wastewater Compliance Specialist position. Due to a departmental reorganization, several positions have been transferred among the various programs. There are significant increases in maintenance and support in both years of the two-year budget due to anticipated increases in the cost of water purchases, and debt service payments on the 2004 Water Revenue Bonds that were issued to fund the Hillcrest Reservoir Reconstruction.

# Maintenance Services

Most of the increases in staffing for Maintenance Services reflect the positions that will be needed to comply with mandated repair, rehabilitation, and reconstruction of the City's aging sewer system. These

positions include three Source Control Inspectors, a Sewer Program Specialist, two Equipment Operators, and three Senior Maintenance Workers.

There will also be a continued emphasis on street maintenance, where funding has been increased to deal with asphalt repairs, and landscape maintenance, where one Maintenance Worker has been added to maintain the Bastanchury Sports Park.

# Parks and Recreation

Parks and Recreation has eliminated one manager position in 2005-07, and continues to show 1.5 positions unfunded. The department has changed its name from Community Services in 2005-06 to better reflect the services that are provided to the community.

# Library

The Library expects to use most of its operating reserves to balance the budget for 2005-07. The General Fund is providing additional funds for an abbreviated bookmobile service at five school stops that predominantly serve children.

# Infrastructure

Continuing emphasis is being placed on capital outlay, particularly streets and other infrastructure. For fiscal year 2005-06, \$1,065,000 in Unrestricted Capital Projects Funds is allocated for street reconstruction, street and highway projects, and computer software enhancements.

The following projects are funded from the Unrestricted Capital Projects Fund for 2005-06:

| Bastanchury Ro | oad Reconstruction - |
|----------------|----------------------|
|----------------|----------------------|

| Parks to Malvern (carryover appropriation)                     | \$ 525,000     |
|--|----------------|
| Arterial Street Beautification (carryover appropriation)       | 250,000        |
| Business Registration Software (carryover appropriation)       | 10,000         |
| Permit System Program (carryover appropriation)                | 30,000         |
| Study for Purchase of New Financial System (new appropriation) | <u>250,000</u> |

Total \$1,065,000

# **BUDGET ASSUMPTIONS**

The following assumptions were used in preparing the budget for the 2005-07 fiscal years:

- The state and county economies will continue to experience growth, though at more
  moderate rates due to rising interest rates. The City's principal consumption-based
  revenue sales tax is expected to experience moderate growth, while property tax
  growth will remain relatively strong due to relatively low mortgage interest rates and
  strong growth in assessed valuations and housing prices.
- Sales tax revenues for 2004-05 are expected to meet projections of 3 percent growth over 2003-04. Sales tax growth was significant in the fourth quarter of 2004 at 8.6 percent, but is expected to slow somewhat over the remainder of 2004-05 and into 2005-06. Growth in sales tax revenues is projected to be 5.3 percent for 2005-06, decreasing to 3.2 percent in 2006-07.
- Motor Vehicle In-Lieu (MVIL) fees will no longer be a significant source of revenue to the General Operating Funds, since most of the revenues have been replaced by property tax revenues. MVIL fees will total \$677,000 in 2005-06, or only 1.07 percent of total General Operating Funds revenues.

- Property tax revenues will exceed projections for 2004-05 for the City and the Redevelopment Agency. Based on current estimates, property tax revenues for the City are expected to grow by 6.4 percent in 2005-06 and 11.5 percent in 2006-07 (due to the end of the \$1.5 million ERAF shift by the State of California).
- Fees in several departments will be adjusted to reflect the increasing cost of services provided and/or cost of living increases.
- There are no salary increases included in the 2005-06 and 2006-07 budgets for any bargaining unit. All departments have prepared essentially status quo budgets for the two-year period.
- Benefits are expected to increase significantly for all employees, especially in fiscal year 2005-06. The increase is based upon retirement costs as projected by CalPERS.
   Most of the increase is for Miscellaneous employees. Retirement contributions are expected to be \$2.9 million higher in 2005-06 for all funds, but are expected to begin a slow decline in 2006-07.
- Existing funding shifts adopted in prior budgets will continue, including payment of City water by the Water Fund, allocation of the 10 percent franchise fee paid by the Water Fund to the General Fund, and allocation of a percentage of the proceeds from the sanitation charge for maintenance purposes. Beginning in 2005-06, the City Manager is authorized to adjust the percentage of the sanitation charge that is used for maintenance purposes (previously 80 percent) with the balance allocated for capital outlay. The change reflects increased funding necessary to comply with newly mandated sewer maintenance requirements and mandated urban runoff permit costs.
- Group Insurance Program costs are expected to rise 5.4 percent in 2005-06 and 12.6 percent in 2006-07 as a result of projected increases in medical insurance premiums.
- Workers' Compensation and Liability allocations have risen due to increased program
  costs and the need to set aside a higher amount for reserves to ensure the long-term
  integrity of the programs. The program costs for Workers' Compensation have
  increased due primarily to changes in the laws resulting in increased benefits, and also
  to an increase in costs from prior years' outstanding claims and increased insurance
  premiums. Liability expenses have increased as a result of increased legal costs and
  the rising costs of insurance premiums.

# REDEVELOPMENT AGENCY

Redevelopment Agency costs and revenues are summarized in the last section of the adopted budget. Total adopted expenditures for the Redevelopment Agency for 2005-06 and 2006-07 are \$16.6 million and \$11.4 million, respectively, of which a two-year total of \$14.1 million is programmed for capital improvements. Excluding the capital improvements, affordable housing represents 11.5 percent of funding, with \$792,490 for 2005-06. The Agency's adopted two-year budget includes \$6.4 million for debt service, \$400,000 for commercial and seismic rehabilitation loans, and an \$8.9 million two-year investment (excluding projects in progress) to preserve and extend the life of the City's infrastructure and community amenities.

The Agency continues to contribute to the community in many ways. It provides revenues to the General Fund from leases and other revenue enhancements directly resulting from Agency-assisted projects (Summit House, Spaghetti Factory, Marriott Hotel, Costco); it enhances facilities used by the public (the Library, Independence Park, Senior Center), as well as those which provide services (police headquarters, fire stations, Basque Maintenance Yard); it assists in meeting community transportation and traffic needs (downtown parking facilities, Transportation Center improvements, State College underpass preliminary design, and street reconstruction in project areas); and it provides community/collegiate sports and recreation facilities (Hillcrest Park, Independence Park, Amerige Park, the CSUF Sports Complex and Arboretum).

#### CAPITAL IMPROVEMENT PROGRAM

As in prior years, the Capital Improvement Program, which provides for the maintenance and improvement of the City's infrastructure (streets, alleys, sidewalks, sewers, storm drains, and the water system) and facilities, will continue to receive a significant emphasis. The adopted two-year budget includes \$53.1 million in new spending and the carryover of \$31.8 million to complete projects in progress. The majority of the adopted capital expenditures utilize restricted funds that cannot be used for general City operations.

In fiscal year 1999-2000, the City created the Unrestricted Capital Projects Fund, which derives its revenue from General Fund monies which are "one-time" monies. This fund, which is expected to receive revenues of \$500,000 for the 2005-07 fiscal years, is an additional source of monies for capital project needs that cannot be funded with restricted revenues. It is expected that nearly all of the available funds in the Unrestricted Capital Projects Fund will be exhausted by June 30, 2007.

The "Projects in Progress" schedule in the adopted budget details the status, completion date, and funding of all capital projects approved in prior years that have not yet been completed. The funds necessary to complete these projects are carried over as part of the budget adoption process.

# CONCLUSION

The adopted 2005-07 budget represents an expenditure plan that is both fiscally sound and continues to provide basic services to the community. As part of the organization's commitment to cost-effective service delivery and quality customer service, the following areas will continue to be emphasized:

- Continuation of cost-containment strategies to ensure the fiscal stability of the City.
- Expanded emphasis on street and facility repair and improvement.
- Continued use of technology to enhance productivity, efficiency, customer service, and access to City services and information.
- Continued emphasis on organizational efficiency and productivity that will result in an
  organization that has a reduced level of management; a highly motivated and
  productive workforce; utilizes technology to enhance productivity, service delivery,
  and citizen access; focuses on the delivery of cost-effective services; and
  emphasizes customer service.

Fullerton citizens continue to demand high-quality services from their municipal government, and the City has continued to meet these needs for basic municipal services. The City's budget will continue to address the need to maintain its infrastructure and provide high-quality public safety services.

The City, with the leadership of the City Council, is well prepared to meet the ongoing challenges of providing high-quality services with the resources available.

Compilation of the 2005-07 budget was not an easy task. The continuing changes that must be made require a high level of dedication and attention to detail. To all who assisted in the budget preparation, I would like to express my appreciation. Especially to be commended are Karen Backlund, Sheri Roberge, Sylvina Kho, Lisa McLaughlin, Patty Ku, Glenn Steinbrink, Don Hoppe, Sue McGraw, and Bob Pertgen. Their dedication and extra efforts have resulted in a quality document for Council.

Respectfully submitted,

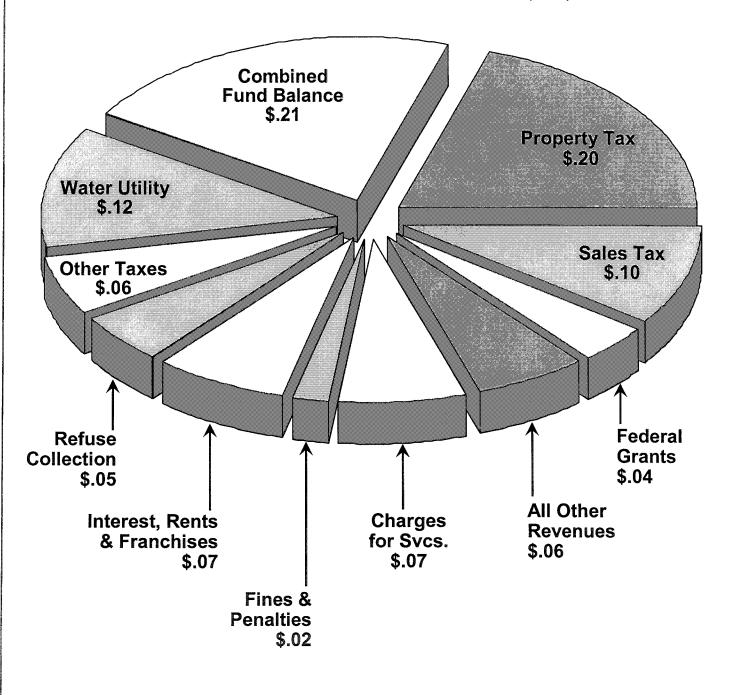
Chris Meyer City Manager

CM:GLS:vp

# CITY OF FULLERTON & FULLERTON REDEVELOPMENT AGENCY 2005-06 BUDGET DOLLAR

# WHERE IT COMES FROM

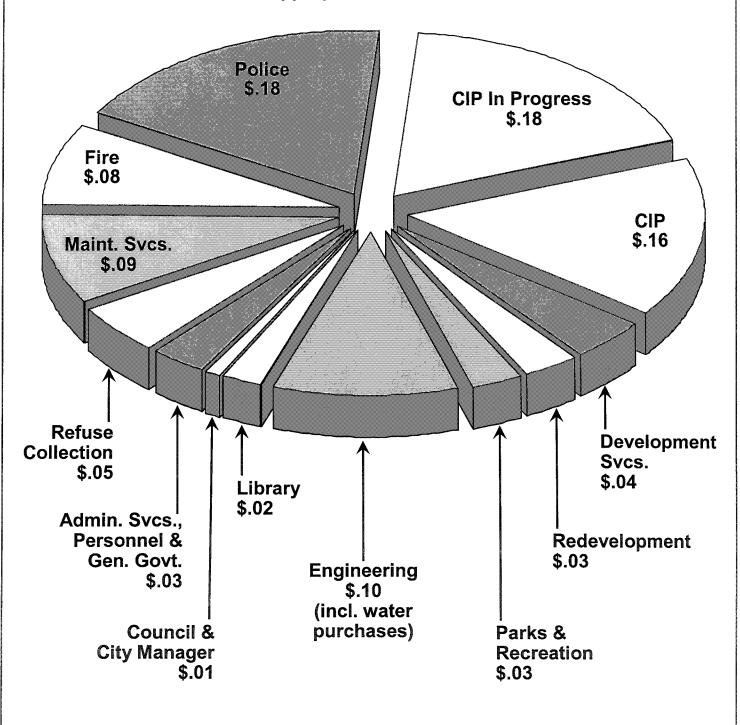
**Total Estimated Available Resources: \$177,761,170** 



# CITY OF FULLERTON & FULLERTON REDEVELOPMENT AGENCY 2005-06 BUDGET DOLLAR

# WHERE IT GOES

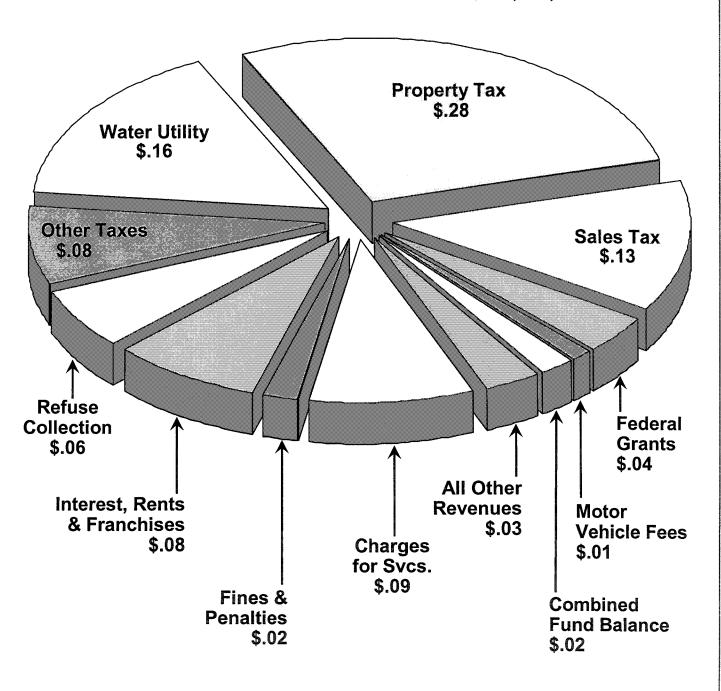
**Total Appropriations: \$177,761,170** 



# CITY OF FULLERTON & FULLERTON REDEVELOPMENT AGENCY 2006-07 BUDGET DOLLAR

# WHERE IT COMES FROM

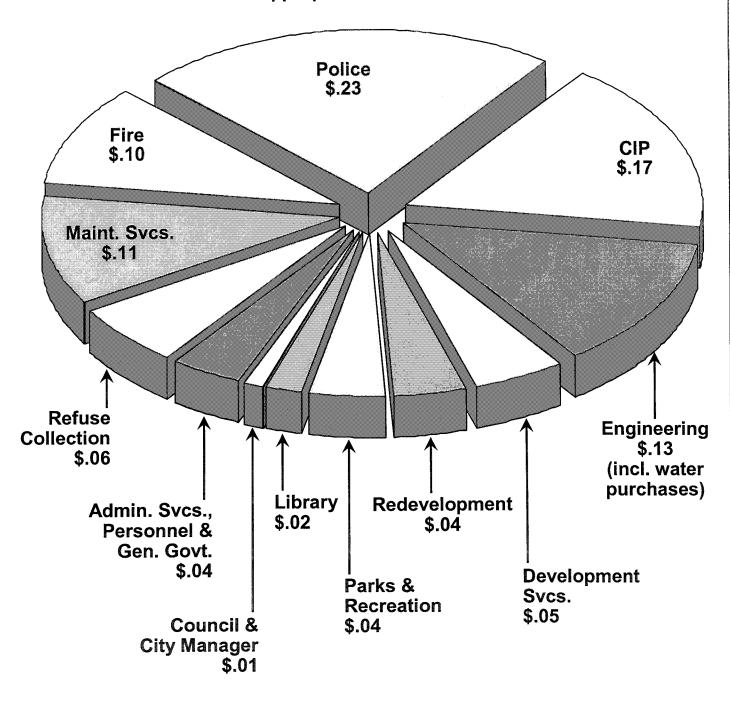
Total Estimated Available Resources: \$145,442,130



# CITY OF FULLERTON & FULLERTON REDEVELOPMENT AGENCY 2006-07 BUDGET DOLLAR

# WHERE IT GOES

Total Appropriations: \$145,442,130



#### **RESOLUTION NO. 9717**

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FULLERTON, CALIFORNIA, APPROVING AND ADOPTING THE ANNUAL APPROPRIATIONS LIMIT FOR FISCAL YEAR 2005-06 PURSUANT TO ARTICLE XIII B OF THE CALIFORNIA STATE CONSTITUTION

THE CITY COUNCIL OF THE CITY OF FULLERTON HEREBY RESOLVES AS FOLLOWS:

WHEREAS, the voters of the State of California, on November 6, 1979, added Article XIII B to the State Constitution placing various limitations on the appropriations of state and local governments; and

WHEREAS, the voters of the State of California, on June 5, 1990, amended Article XIII B by approving Proposition 111; and

WHEREAS, Proposition 111 provides that the appropriations limit for fiscal year 2005-06 is calculated by adjusting the 1986-87 appropriations limit for changes in the cost of living and population growth; and

WHEREAS, the City Council selects the percentage changes in the California per capita personal income and population growth for the County of Orange; and

WHEREAS, the information necessary for making these adjustments is on file in the Administrative Services Department; and

WHEREAS, the City of Fullerton has complied with all of the provisions of Article XIII B, as amended by Proposition 111, in determining the appropriations limit for fiscal year 2005-06.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Fullerton that the appropriations limit in fiscal year 2005-06 for the City of Fullerton shall be \$123,230,336. The appropriations subject to limitation total \$42,828,658, or \$80,401,678 less than the limit.

ADOPTED BY THE FULLERTON CITY COUNCIL on June 21, 2005.

Shawn Nelson, Mayor

ATTEST:

Beverley White, City Clerk

# City of Fullerton RESOLUTION CERTIFICATION

| STATE OF CALIFORNIA | ) |    |
|---------------------|---|----|
| COUNTY OF ORANGE    | ) | SS |
| CITY OF FULLERTON   | ) |    |

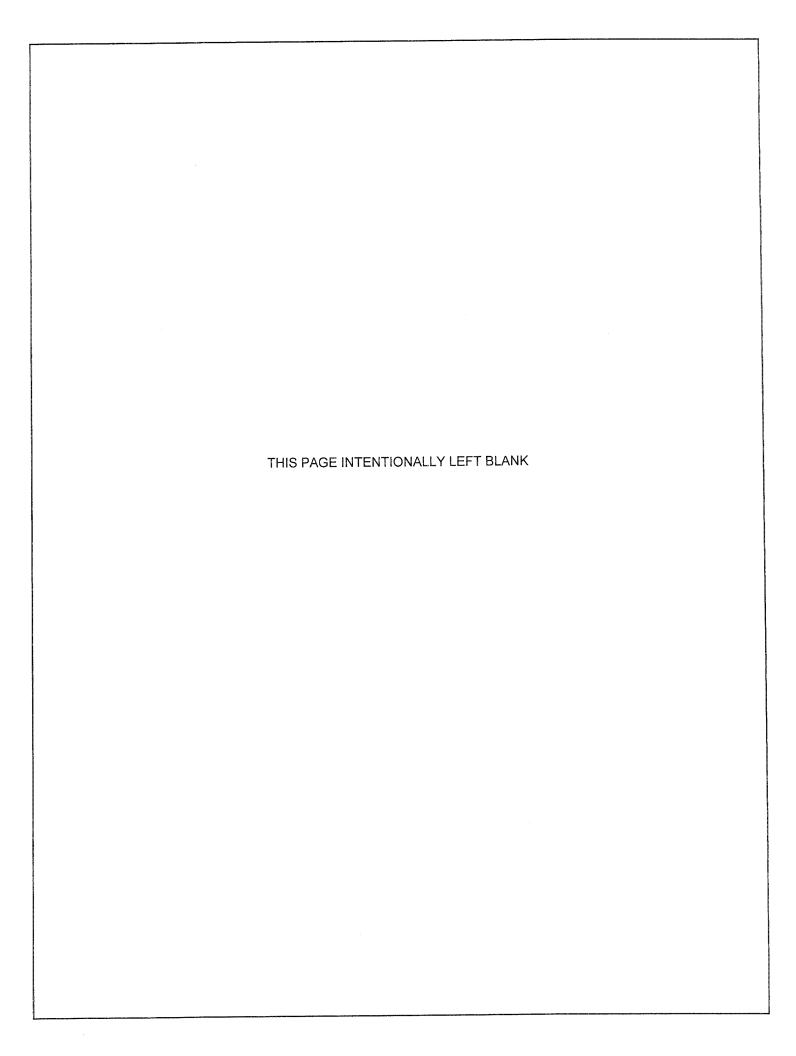
# **RESOLUTION NO. 9717**

I, Beverley White, City Clerk and ex-officio Clerk of the City Council of the City of Fullerton, California, hereby certifies that the whole number of the members of the City Council of the City of Fullerton is five; and that the above and foregoing Resolution No. 9717 was adopted at a regular meeting of the City Council held on the 21st day of June, 2005, by the following vote:

COUNCIL MEMBER AYES: Nelson, Wilson, Bankhead, Jones, Quirk

COUNCIL MEMBER NOES: None COUNCIL MEMBER ABSTAINED: None COUNCIL MEMBER ABSENT: None

Beverley White, City Clerk



# CITY OF FULLERTON & FULLERTON REDEVELOPMENT AGENCY COMBINED SUMMARY FISCAL YEAR 2005-06

|  | CITY                                  | AGENCY                   |
|--|---------------------------------------|--------------------------|
| Resources  |                                       |                          |
| Beginning Balance  | \$75,362,000                          | \$25,859,600             |
| Revenues<br>Property Taxes   | \$23,324,800                          |                          |
| Other Taxes<br>Water Utility<br>Federal Grants                     | 29,262,690<br>21,901,500<br>7,607,800 | \$64,010                 |
| Property Tax Increment Other Revenues                              | 44,780,910                            | 12,236,800<br>1,534,590  |
| Total Revenues   | \$126,877,700                         | \$13,835,400             |
| Total Resources  | \$202,239,700                         | \$39,695,000             |
| Appropriations   |                                       |                          |
| Salaries & Benefits Maintenance & Support Operating Capital Outlay | \$60,411,900<br>49,900,390<br>624,070 | \$1,596,960<br>5,313,550 |
| Total Operating Appropriations                                     | \$110,936,360                         | \$6,910,510              |
| Current Capital Projects   | 23,649,700                            | 4,434,600                |
| Total Current Appropriations                                       | \$134,586,060                         | \$11,345,110             |
| Capital Projects in Progress                                       | 26,597,000                            | 5,233,000                |
| Total Adopted Budget   | \$161,183,060                         | \$16,578,110             |
| Ending Fund Balance  | 41,056,640                            | 23,116,890               |
| Total Application of Funds   | \$202,239,700                         | \$39,695,000             |

# CITY OF FULLERTON & FULLERTON REDEVELOPMENT AGENCY COMBINED SUMMARY FISCAL YEAR 2006-07

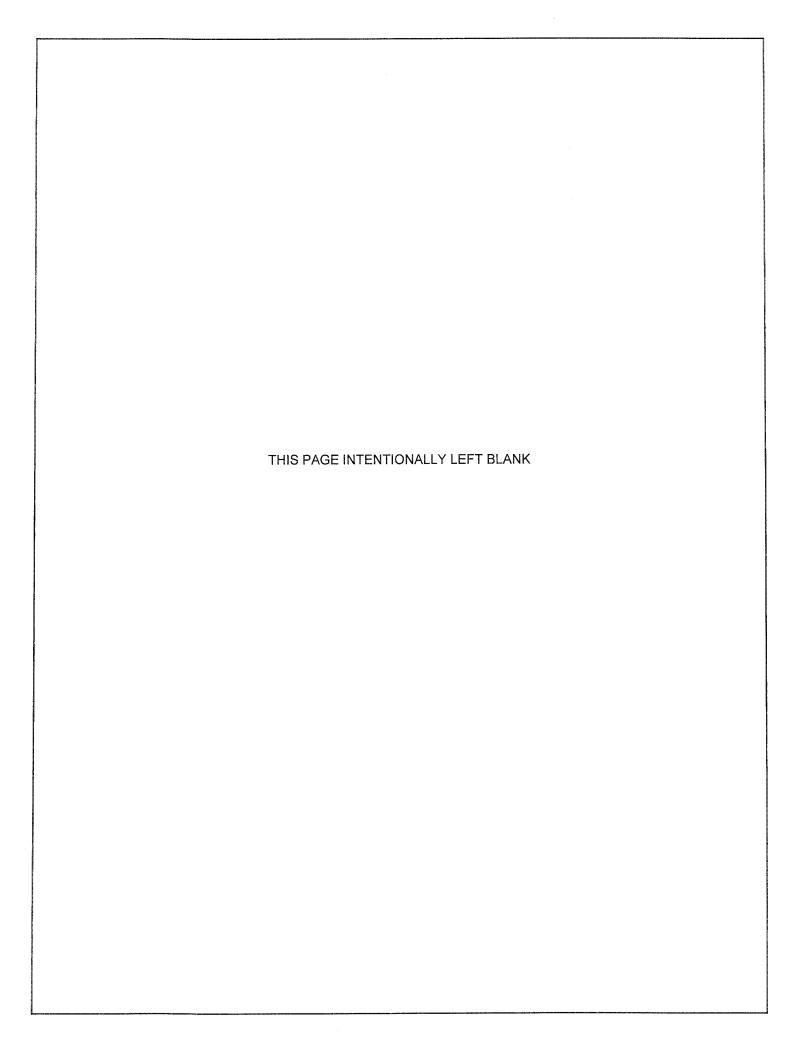
|  | CITY  | AGENCY                   |
|--|---|--------------------------|
| Resources  |   |                          |
| Beginning Balance  | \$41,056,640  | \$23,116,890             |
| Revenues Property Taxes Other Taxes Water Utility Federal Grants   | \$26,009,000<br>31,302,170<br>23,435,400<br>6,044,130 | \$40,930                 |
| Property Tax Increment Other Revenues                              | 40,758,420  | 13,899,600<br>1,595,990  |
| Total Revenues   | \$127,549,120   | \$15,536,520             |
| Total Resources  | \$168,605,760   | \$38,653,410             |
| Appropriations   |   |                          |
| Salaries & Benefits Maintenance & Support Operating Capital Outlay | \$62,260,400<br>51,192,320<br>(51,740)                | \$1,623,320<br>5,386,830 |
| Total Operating Appropriations                                     | \$113,400,980   | \$7,010,150              |
| Current Capital Projects   | 20,599,000  | 4,432,000                |
| Total Adopted Budget   | \$133,999,980   | \$11,442,150             |
| Ending Fund Balance  | 34,605,780  | 27,211,260               |
| Total Application of Funds   | \$168,605,760   | \$38,653,410             |

# CITY OF FULLERTON & FULLERTON REDEVELOPMENT AGENCY SUMMARY OF POSITIONS FISCAL YEARS 2005-06 - 2006-07

|                            | 2                | 005-06 Adopted |                  | 2006-07 Adopted  |             |                  |  |
|----------------------------|------------------|----------------|------------------|------------------|-------------|------------------|--|
|                            | Total            | Unfunded       | Net              | Total            | Unfunded    | Net              |  |
| Department                 | <u>Positions</u> | Positions      | <u>Positions</u> | Positions        | Positions   | Positions        |  |
| City Council               | 6.0              |                | 6.0              | 6.0              |             | 6.0              |  |
| City Manager               | 8.2              |                | 8.2              | 8.2              |             | 8.2              |  |
| Administrative Svcs.       | 38.3             | 3.2            | 35.1             | 38.5             | 3.0         | 35.5             |  |
| Personnel/Risk Mgmt.       | 10.5             | 1.0            | 9.5              | 10.4             | 1.0         | 9.4              |  |
| Fire                       | 93.0             |                | 93.0             | 93.0             |             | 93.0             |  |
| Police                     | 226.6            | 4.0            | 222.6            | 226.6            | 4.0         | 222.6            |  |
| Development Svcs.*         | 43.0             |                | 43.0             | 43.0             |             | 43.0             |  |
| Engineering                | 32.0             | 1.0            | 31.0             | 32.0             | 1.0         | 31.0             |  |
| Maintenance Svcs.          | 161.5            |                | 161.5            | 161.5            |             | 161.5            |  |
| Parks & Recreation         | 30.7             | 1.5            | 29.2             | 30.7             | 1.5         | 29.2             |  |
| Library                    | 29.7             | 1.5            | 28.2             | 29.7             | 1.5         | 28.2             |  |
| Redevelopment              | 6.0              |                | 6.0              | 6.0              | Pr. 19-10-1 | 6.0              |  |
| Subtotal                   | 685.5            | 12.2           | 673.3            | 685.6            | 12.0        | 673.6            |  |
| Part-Time Hours/<br>FTEs** | 173,901/<br>83.6 |                | 173,901/<br>83.6 | 171,806/<br>82.6 | AMINIST II. | 171,806/<br>82.6 |  |
| TOTAL                      | 769.1            | 12.2           | 756.9            | 768.2            | 12.0        | 756.2            |  |

<sup>\*</sup>Totals from the Airport are included with Development Services.

<sup>\*\*</sup>Note: 2,080 part-time hours equal one full-time equivalent (FTE).



# CITY OF FULLERTON GENERAL OPERATING FUNDS FORECAST FISCAL YEARS 2005-06 - 2006-07

|   | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |
|---|----------------------|--------------------|--------------------|
| Beginning Balance, July 1                   | \$9,424,900          | \$8,739,000        | \$7,398,110        |
| Estimated Revenues                          |                      |                    |                    |
| Property Taxes                              | \$21,925,400         | \$23,324,800       | \$26,009,000       |
| Sales Tax                                   | 16,722,430           | 17,612,000         | 18,166,700         |
| Prop. 172 Sales Tax                         | 738,300              | 760,400            | 783,200            |
| Other Taxes                                 | 3,413,710            | 3,469,590          | 3,571,670          |
| Licenses & Permits                          | 1,706,280            | 1,747,580          | 1,995,450          |
| Fines & Penalties                           | 840,500              | 935,790            | 964,670            |
| Use of Money & Property                     | 7,110,970            | 7,790,140          | 8,244,520          |
| Other Agencies                              | 2,716,000            | 677,000            | 704,000            |
| Charges for Current Services                | 1,370,380            | 1,326,970          | 1,398,210          |
| Cost Reimbursements                         | 1,906,650            | 1,988,460          | 2,095,630          |
| Miscellaneous Revenues                      | 568,670              | 1,296,140          | 492,110            |
| Library Revenues                            | 235,530              | 220,650            | 220,650            |
| Parks & Recreation Fees                     | 890,860              | 900,580            | 932,450            |
| Paramedic Revenues                          | 942,000              | 962,800            | 973,000            |
| Total Revenues                              | \$61,087,680         | \$63,012,900       | \$66,551,260       |
| Net Estimated Transfers In                  | 9,942,000            | 14,861,740         | 11,600,340         |
| Total Revenues/Transfers                    | \$71,029,680         | \$77,874,640       | \$78,151,600       |
| Estimated Expenditures                      | \$65,007,580         | \$68,315,530       | \$69,870,960       |
| Net Estimated Transfers Out                 | 6,708,000            | 10,900,000         | 7,600,000          |
| Total Estimated Expenditures/Transfers      | \$71,715,580         | \$79,215,530       | \$77,470,960       |
| TOTAL GENERAL OPERATING FUNDS               |                      |                    |                    |
| FORECASTED BALANCE, JUNE 30                 | \$8,739,000          | \$7,398,110        | \$8,078,750        |
| Restricted Reserves (10% of Appropriations) | (6,540,000)          | (6,831,500)        | (6,987,100)        |
| TOTAL GENERAL OPERATING FUNDS               |                      |                    |                    |
| UNRESTRICTED FUND BALANCE, JUNE 30          | \$2,199,000          | \$566,610          | \$1,091,650        |

# **CITY OF FULLERTON - SUMMARY OF CHANGES**

| <u>Fund</u>  | Fund Title  | Beginning<br>Balance +   | Estimated<br>Revenue + | Transfers<br>In |
|--|---|--|------------------------|-----------------|
| BEDDO LOCALINATION OF THE STATE | GENERAL OPERATING FUNDS   |  |                        |                 |
| 110  | General Fund  | \$8,124,000  | \$60,928,870           | \$15,824,540    |
| 113  | Library Operating Fund  | 204,600  | 220,650                | 3,243,640       |
| 115  | Parks & Recreation Fund   | 410,400  | 900,580                | 3,244,410       |
| 141  | Paramedic Service Fund  | The state of the s | 962,800                |                 |
| NA COLUMNY   | Subtotal  | 8,739,000  | 63,012,900             | 22,312,590      |
|  | SPECIAL REVENUE FUNDS   |  |                        |                 |
| 130  | Gas Tax Fund  | 640,100  | 2,403,000              |                 |
| 131  | Bicycle & Pedestrian Safety Fund                                | 3,800  | 400                    |                 |
| 132  | Grant Administration Fund                                       |  | 2,808,150              |                 |
| 133  | Supplemental Law Enforcement Svcs. Fund                         | 93,400   | 198,850                |                 |
| 134  | Asset Seizure Fund  | 314,700  | 214,200<br>2,175,050   |                 |
| 135<br>136   | Community Dev. Block Grant Fund                                 | 7,204,000<br>1,974,300   | 659,560                |                 |
| 137  | Sewer & Drainage Capital Outlay Fund Traffic Safety Fund        | 1,974,300  | 2,114,040              |                 |
| 139  | Park Dwelling Fund  | 9,853,100  | 2,121,000              |                 |
| 142  | Air Quality Improvement Trust Fund                              | 235,900  | 149,000                |                 |
| 143  | Sanitation Fund   | ,  | 4,594,440              |                 |
| 144  | Measure M Turnback Fund   | 2,146,400  | 1,590,400              |                 |
| 346  | Refuse Collection Fund  | 719,700  | 8,498,160              |                 |
|  | DEBT SERVICE FUNDS  |  |                        |                 |
| 158  | Debt Service Reserve Fund                                       | 5,780,800  | 126,900                | 525,000         |
|  | CAPITAL PROJECT FUNDS   |  |                        |                 |
| 174  | Capital Projects Fund   | 3,119,900  | 10,672,650             | 22,128,650      |
| 175  | Unrestricted Capital Projects Fund                              | 1,562,200  | 295,560                |                 |
|  | ENTERPRISE FUNDS  |  |                        |                 |
| 340  | Airport Fund  | 6,259,400  | 2,040,440              |                 |
| 342  | Brea Dam Recreational Area Fund                                 | 1,148,500  | 711,700                |                 |
| 344  | Water Fund  | 14,192,600   | 21,901,500             | 190,000         |
| 345  | Plummer Parking Facility Fund                                   |  | 23,000                 |                 |
| 347  | Sewer Surcharge Enterprise Fund                                 | 28,700   | 30,000                 |                 |
|  | INTERNAL SERVICE FUNDS  |  |                        |                 |
| 362  | Liability Insurance Fund  | 653,900  | 1,665,000              |                 |
| 363  | Central Services Fund   |  | 358,260                |                 |
| 364  | Equipment Replacement Fund                                      | 3,305,200  | 1,201,490              |                 |
| 365  | Workers' Compensation Fund                                      | 5,185,000  | 2,799,400              |                 |
| 366  | Group Insurance Fund  | 435,700  | 5,585,480              |                 |
| 367  | Equipment Maintenance Fund                                      | 288,300  | 2,038,270<br>1,514,310 |                 |
| 368<br>369   | Information Technology Fund                                     | 888,600<br>23,800  | 1,693,010              |                 |
| 370  | Building Maintenance Services Fund Facility Capital Repair Fund | 565,000<br>565,000   | 206,290                |                 |
| 3,0  | Less: Internal Service Transactions                             | 000,000  | (16,524,710)           |                 |
| A CONTRACTOR OF THE CONTRACTOR |   |  |                        |                 |
|  | TOTAL CITY FUNDS  | \$75,362,000   | \$126,877,700          | \$45,156,240    |

NOTE: The "Beginning Balance" represents estimated fund balance for July 1, 2005, except for enterprise funds for which working capital balances are given.

# **TO FUND BALANCES - FISCAL YEAR 2005-06**

| Transfers<br>Out    | Adopted - Appropriations = | Ending<br>Balance | Fund Title  | Fund       |
|---------------------|----------------------------|-------------------|---|------------|
| \$17,388,050        | \$60,619,190               | \$6,870,170       | GENERAL OPERATING FUNDS General Fund                          | 110        |
|                     | 3,584,120<br>4,112,220     | 84,770<br>443,170 | Library Operating Fund Parks & Recreation Fund                | 113<br>115 |
| 962,800             | .,                         | 0                 | Paramedic Service Fund  | 141        |
| 18,350,850          | 68,315,530                 | 7,398,110         | Subtotal  |            |
|                     |                            |                   | SPECIAL REVENUE FUNDS   |            |
| 2,673,950           | 106,360                    | 262,790           | Gas Tax Fund  | 130        |
| 2,506,700           | 301,450                    | 4,200<br>0        | Bicycle & Pedestrian Safety Fund Grant Administration Fund    | 131        |
| 2,300,700           | 195,000                    | 97,250            | Supplemental Law Enforcement Svcs. Fund                       | 132<br>133 |
|                     | 162,000                    | 366,900           | Asset Seizure Fund  | 134        |
| 4,065,000           | 2,069,050                  | 3,245,000         | Community Dev. Block Grant Fund                               | 135        |
| 1,690,000           | 473,350                    | 470,510           | Sewer & Drainage Capital Outlay Fund                          | 136        |
| 2,114,040           |                            | 0                 | Traffic Safety Fund   | 137        |
| 8,932,000           |                            | 3,042,100         | Park Dwelling Fund  | 139        |
|                     | 217,390                    | 167,510           | Air Quality Improvement Trust Fund                            | 142        |
| 2 745 000           | 4,594,440                  | 0                 | Sanitation Fund   | 143        |
| 2,715,000<br>20,000 | 96,370<br>8 475 680        | 925,430           | Measure M Turnback Fund                                       | 144        |
| 20,000              | 8,475,680                  | 722,180           | Refuse Collection Fund  | 346        |
|                     | 4 400 000                  |                   | DEBT SERVICE FUNDS  |            |
|                     | 1,127,900                  | 5,304,800         | Debt Service Reserve Fund                                     | 158        |
|                     |                            |                   | CAPITAL PROJECT FUNDS   |            |
| 128,700             | 34,228,300                 | 1,564,200         | Capital Projects Fund   | 174        |
| 1,065,000           | 689,120                    | 103,640           | Unrestricted Capital Projects Fund                            | 175        |
|                     |                            |                   | ENTERPRISE FUNDS  |            |
|                     | 5,256,580                  | 3,043,260         | Airport Fund  | 340        |
|                     | 1,109,250                  | 750,950           | Brea Dam Recreational Area Fund                               | 342        |
|                     | 32,563,080<br>19,180       | 3,721,020         | Water Fund  | 344        |
|                     | 150                        | 3,820<br>58,550   | Plummer Parking Facility Fund Sewer Surcharge Enterprise Fund | 345<br>347 |
|                     | 100                        | 00,000            | •   | 347        |
|                     | 1,628,600                  | 690,300           | INTERNAL SERVICE FUNDS Liability Insurance Fund               | 200        |
|                     | 358,260                    | 090,300           | Central Services Fund   | 362<br>363 |
| 695,000             | 1,158,300                  | 2,653,390         | Equipment Replacement Fund                                    | 364        |
| ,                   | 3,026,930                  | 4,957,470         | Workers' Compensation Fund                                    | 365        |
|                     | 5,730,900                  | 290,280           | Group Insurance Fund  | 366        |
|                     | 2,138,500                  | 188,070           | Equipment Maintenance Fund                                    | 367        |
|                     | 1,791,390                  | 611,520           | Information Technology Fund                                   | 368        |
| 000.000             | 1,693,010                  | 23,800            | Building Maintenance Services Fund                            | 369        |
| 200,000             | 181,700                    | 389,590           | Facility Capital Repair Fund                                  | 370        |
|                     | (16,524,710)               | 0_                | Less: Internal Service Transactions                           |            |
| \$45,156,240        | \$161,183,060              | \$41,056,640      | TOTAL CITY FUNDS  |            |
|                     |                            |                   |   |            |

# CITY OF FULLERTON - SUMMARY OF CHANGES

| <u>Fund</u>   | Fund Title   | Beginning<br>Balance +  | Estimated<br>Revenue +  | Transfers<br>In                        |
|---|--|---|---|--|
| 110<br>113<br>115<br>141  | GENERAL OPERATING FUNDS General Fund Library Operating Fund Parks & Recreation Fund Paramedic Service Fund   | \$6,870,170<br>84,770<br>443,170  | \$64,425,160<br>220,650<br>932,450<br>973,000   | \$12,573,340<br>3,252,530<br>3,156,850 |
| 1-71  | Subtotal   | 7,398,110   | 66,551,260  | 18,982,720                             |
| 130<br>131<br>132<br>133<br>134<br>135<br>136<br>137<br>139<br>142<br>143<br>144<br>346 | SPECIAL REVENUE FUNDS Gas Tax Fund Bicycle & Pedestrian Safety Fund Grant Administration Fund Supplemental Law Enforcement Svcs. Fund Asset Seizure Fund Community Dev. Block Grant Fund Sewer & Drainage Capital Outlay Fund Traffic Safety Fund Park Dwelling Fund Air Quality Improvement Trust Fund Sanitation Fund Measure M Turnback Fund Refuse Collection Fund | 262,790<br>4,200<br>97,250<br>366,900<br>3,245,000<br>470,510<br>3,042,100<br>167,510<br>925,430<br>722,180 | 2,430,700<br>500<br>927,950<br>199,240<br>220,300<br>2,668,880<br>989,450<br>2,150,140<br>2,464,550<br>150,000<br>4,640,250<br>1,620,300<br>8,752,060 |  |
| 158   | DEBT SERVICE FUNDS Debt Service Reserve Fund   | 5,304,800   | 140,000   |  |
| 174<br>175  | CAPITAL PROJECT FUNDS Capital Projects Fund Unrestricted Capital Projects Fund   | 1,564,200<br>103,640  | 6,400,600<br>201,000  | 8,830,900                              |
| 340<br>342<br>344<br>345<br>347   | ENTERPRISE FUNDS Airport Fund Brea Dam Recreational Area Fund Water Fund Plummer Parking Facility Fund Sewer Surcharge Enterprise Fund   | 3,043,260<br>750,950<br>3,721,020<br>3,820<br>58,550  | 2,235,340<br>729,900<br>23,435,400<br>23,000<br>30,000  | 190,000                                |
| 362<br>363<br>364<br>365<br>366<br>367<br>368<br>369<br>370                             | INTERNAL SERVICE FUNDS Liability Insurance Fund Central Services Fund Equipment Replacement Fund Workers' Compensation Fund Group Insurance Fund Equipment Maintenance Fund Information Technology Fund Building Maintenance Services Fund Facility Capital Repair Fund Less: Internal Service Transactions  | 690,300<br>2,653,390<br>4,957,470<br>290,280<br>188,070<br>611,520<br>23,800<br>389,590                     | 1,757,220<br>358,230<br>1,120,580<br>3,457,970<br>6,298,960<br>2,207,250<br>1,519,530<br>1,707,370<br>210,290<br>(18,049,100)                         |  |
|   | TOTAL CITY FUNDS   | \$41,056,640  | \$127,549,120   | \$28,003,620                           |

NOTE: The "Beginning Balance" represents estimated fund balance for July 1, 2006, except for enterprise funds for which working capital balances are given.

# **TO FUND BALANCES - FISCAL YEAR 2006-07**

| Transfers Out                                  | ·   |  | Fund Title  | <u>Fund</u>   |
|--|---|--|---|---|
| \$14,009,380                                   | \$62,225,850<br>3,555,810<br>4,089,300  | \$7,633,440<br>2,140<br>443,170  | GENERAL OPERATING FUNDS General Fund Library Operating Fund Parks & Recreation Fund   | 110<br>113<br>115   |
| 973,000  |   | 0  | Paramedic Service Fund  | 141   |
| 14,982,380                                     | 69,870,960  | 8,078,750  | Subtotal  |   |
| 2,417,400<br>626,500                           | 107,960<br>301,450<br>195,000   | 168,130<br>4,700<br>0<br>101,490   | SPECIAL REVENUE FUNDS Gas Tax Fund Bicycle & Pedestrian Safety Fund Grant Administration Fund Supplemental Law Enforcement Svcs. Fund   | 130<br>131<br>132<br>133                                    |
| 3,245,000<br>915,000<br>2,150,140<br>1,300,000 | 142,000<br>2,668,880<br>497,560<br>220,170<br>4,640,250   | 445,200<br>0<br>47,400<br>0<br>4,206,650<br>97,340   | Asset Seizure Fund Community Dev. Block Grant Fund Sewer & Drainage Capital Outlay Fund Traffic Safety Fund Park Dwelling Fund Air Quality Improvement Trust Fund Sanitation Fund   | 134<br>135<br>136<br>137<br>139<br>142<br>143               |
| 2,050,000                                      | 98,000<br>8,736,950   | 397,730<br>737,290   | Measure M Turnback Fund Refuse Collection Fund  DEBT SERVICE FUNDS  | 144<br>346  |
| 131,200  | 1,128,750<br>15,156,500<br>97,700   | 4,316,050<br>1,508,000<br>206,940  | Debt Service Reserve Fund  CAPITAL PROJECT FUNDS  Capital Projects Fund  Unrestricted Capital Projects Fund   | 158<br>174<br>175   |
|  | 5,205,620<br>1,009,340<br>23,535,510<br>19,700<br>150   | 72,980<br>471,510<br>3,810,910<br>7,120<br>88,400  | ENTERPRISE FUNDS Airport Fund Brea Dam Recreational Area Fund Water Fund Plummer Parking Facility Fund Sewer Surcharge Enterprise Fund  | 340<br>342<br>344<br>345<br>347                             |
| 186,000  | 1,652,520<br>358,230<br>581,670<br>3,277,980<br>6,444,380<br>2,209,420<br>1,960,720<br>1,719,410<br>212,300<br>(18,049,100) | 795,000<br>0<br>3,006,300<br>5,137,460<br>144,860<br>185,900<br>170,330<br>11,760<br>387,580 | INTERNAL SERVICE FUNDS Liability Insurance Fund Central Services Fund Equipment Replacement Fund Workers' Compensation Fund Group Insurance Fund Equipment Maintenance Fund Information Technology Fund Building Maintenance Services Fund Facility Capital Repair Fund Less: Internal Service Transactions | 362<br>363<br>364<br>365<br>366<br>367<br>368<br>369<br>370 |
| \$28,003,620                                   | \$133,999,980   | \$34,605,780   | TOTAL CITY FUNDS  |   |

# CITY OF FULLERTON SUMMARY OF REVENUES/TRANSFERS BY FUNDS & SOURCES

| Revenue Source  | 2003-04<br>Actual     | 2004-05<br>Adopted    | 2004-05<br>Estimated  | 2005-06<br>Adopted     | 2006-07<br>Adopted     |
|---|-----------------------|-----------------------|-----------------------|------------------------|------------------------|
| GENERAL FUND (110)  |                       |                       |                       |                        |                        |
| Property Taxes  |                       |                       |                       |                        |                        |
| Secured Property Taxes  | \$14,094,551          | \$14,824,000          | \$15,583,000          | \$16,517,000           | \$17,341,000           |
| Unsecured Property Taxes                                      | 668,349               | 640,000               | 700,000               | 742,000                | 779,000                |
| Collection Fee  | (147,997)             | (139,000)             | (163,000)             | (174,000)              | (183,000)              |
| ERAF Subvention   |                       | (1,454,800)           | (1,448,200)           | (1,448,200)            |                        |
| Property Tax In-Lieu of VLF                                   | 0 = = 40              | 7,483,300             | 7,163,600             | 7,593,000              | 7,973,000              |
| Aircraft Taxes  | 85,510                | 85,000                | 90,000                | 95,000                 | 99,000                 |
| Total   | \$14,700,413          | \$21,438,500          | \$21,925,400          | \$23,324,800           | \$26,009,000           |
| Taxes - Other than Property                                   |                       |                       |                       |                        |                        |
| Solon & Han Tau   | <b>040.070.000</b>    | <b>0.40.070.005</b>   | 040 777 000           | <b>0.0</b> .c          |                        |
| Sales & Use Tax   | \$16,276,883          | \$12,870,000          | \$12,770,000          | \$13,100,000           | \$13,625,000           |
| Property Tax In-Lieu of Sales Tax                             |                       | 4,290,000             | 3,952,430             | 4,512,000              | 4,541,700              |
| Local Public Safety Protect. & Improve. Act (Prop. 172)       | 700 445               | 000 400               | 700 000               | 700 400                | 700 000                |
| Total Sales & Use Tax   | 703,145<br>16,980,028 | 698,100<br>17,858,100 | 738,300<br>17,460,730 | 760,400                | 783,200                |
| Less Agency Reimbursement                                     | (38,879)              | (103,930)             | (43,090)              | 18,372,400<br>(64,010) | 18,949,900             |
| Net Sales Tax   | 16,941,149            | 17,754,170            | 17,417,640            | 18,308,390             | (40,930)<br>18,908,970 |
| Transient Occupancy Tax                                       | 1,638,329             | 1,576,050             | 1,664,700             | 1,714,600              | 1,766,000              |
| Business Registration Tax                                     | 1,087,030             | 1,155,700             | 1,100,000             | 1,127,500              | 1,155,600              |
| Oil Extraction Tax  | 22,603                | 23,000                | 22,100                | 21,500                 | 21,000                 |
| Documentary Stamp Tax   | 945,722               | 1,000,000             | 670,000               | 670,000                | 670,000                |
| Total   | \$20,634,833          | \$21,508,920          | \$20,874,440          | \$21,841,990           | \$22,521,570           |
| Licenses & Permits  |                       |                       |                       |                        |                        |
|   |                       |                       |                       |                        |                        |
| Bicycle Licenses  | \$320                 | \$1,000               | \$600                 | \$300                  | \$600                  |
| Building Permits  | 801,911               | 802,960               | 802,960               | 719,800                | 862,100                |
| Plumbing, Mechanical, &                                       |                       |                       |                       |                        |                        |
| Sewer Permits Electrical Permits                              | 208,928               | 172,350               | 172,350               | 162,500                | 212,500                |
| NPDES Permits   | 160,781               | 161,070               | 161,070               | 125,600                | 137,900                |
| General Plan Update Fees                                      | 427 025               | 100 000               | 15,000                | 10,000                 | 15,000                 |
| Street, Curb, & Water Permits                                 | 137,235<br>51,272     | 109,000<br>50,000     | 85,000<br>53,000      | 85,000<br>53,000       | 106,000                |
| Police Alarm Permits - City                                   | 51,161                | 60,010                | 58,210                | 52,000<br>61,480       | 52,000                 |
| Police Alarm Permits - City  Police Alarm Permits - Ad. Svcs. | 57,093                | 58,990                | 62,580                | 61,480<br>63,040       | 63,970<br>65,460       |
| Police Alarm Permits - Ad. 3vcs.                              | 51,161                | 60,000                | 58,210                | 61,480                 | 65,460<br>63,970       |
| Other Licenses & Permits - P.D.                               | 3,550                 | 4,000                 | 22,000                | 22,000                 | 22,000                 |
| Other Licenses & Permits - Eng.                               | 12,601                | 12,000                | 13,000                | 22,500                 | 23,000                 |
| Hazardous Materials Disclosures                               | 190,306               | 119,900               | 119,900               | 255,860                | 263,540                |
| Underground Tank Permits                                      | 65,506                | 29,400                | 30,000                | 46,320                 | 47,710                 |
| Encroachment Permits  | 26,792                | 60,000                | 52,400                | 59,700                 | 59,700                 |
| -<br>Total  | \$1,818,617           | \$1,700,680           | \$1,706,280           | \$1,747,580            | \$1,995,450            |
| <del>-</del>  |                       | -,-,-,-,-             |                       | ,,-,                   | Ţ.,000,100             |

| Revenue Source                       | 2003-04<br>Actual | 2004-05<br>Adopted | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |
|--------------------------------------|-------------------|--------------------|----------------------|--------------------|--------------------|
| Fines & Penalties                    |                   |                    |                      |                    |                    |
| Other Court Fines                    | \$920,048         | \$1,008,500        | \$1,011,200          | \$1,115,630        | \$1,154,100        |
| Contra Account                       | (174,406)         | (61,200)           | (182,700)            | (191,840)          | (201,430)          |
| Administrative Citations             | 6,450             | 12,000             | 12,000               | 12,000             | 12,000             |
| Total                                | \$752,092         | \$959,300          | \$840,500            | \$935,790          | \$964,670          |
| Revenue from Use of Money & Property |                   |                    |                      |                    |                    |
| Interest Income                      | \$749,783         | \$1,155,000        | \$1,288,100          | \$1,528,600        | \$1,691,000        |
| Rents                                | 896,661           | 830,000            | 900,000              | 922,500            | 945,500            |
| Fire Department Lease                | 24,966            | 25,190             | 25,270               | 25,940             | 26,720             |
| General Concessions                  | 52,344            | 28,200             | 56,600               | 56,600             | 56,600             |
| Prisoners' Welfare                   | 25,699            | 8,500              | 2,000                | 5,000              | 5,000              |
| Franchise - Electricity              | 647,754           | 758,600            | 675,000              | 692,000            | 719,000            |
| Franchise - Gas                      | 342,946           | 340,000            | 400,000              | 428,000            | 444,000            |
| Franchise - Water                    | 1,775,133         | 1,867,000          | 1,860,000            | 2,144,500          | 2,297,800          |
| Franchise - Cable TV                 | 755,623           | 775,000            | 755,600              | 785,800            | 817,200            |
| Franchise - Refuse Collection        | 928,642           | 962,900            | 962,900              | 991,700            | 1,021,500          |
| Franchise - Airport                  | 127,700           | 185,500            | 185,500              | 209,500            | 220,200            |
| Total                                | \$6,327,251       | \$6,935,890        | \$7,110,970          | \$7,790,140        | \$8,244,520        |
| Revenue from Other Agencies          |                   |                    |                      |                    |                    |
| Motor Vehicle In-Lieu Tax            | \$6,018,856       | \$651,700          | \$2,716,000          | \$677,000          | \$704,000          |
| Off-Highway License Fee              | 3,823             | ·                  |                      | -                  | •                  |
| Total                                | \$6,022,679       | \$651,700          | \$2,716,000          | \$677,000          | \$704,000          |

#### SUMMARY OF REVENUES/TRANSFERS BY FUNDS & SOURCES (Continued) 2003-04 2004-05 2004-05 2005-06 2006-07 **Revenue Source** Actual **Estimated** Adopted Adopted Adopted Charges for Current Services Zoning & Planning Fees \$157,424 \$71,900 \$147,500 \$105,600 \$105,800 Seismic Fees 679 1,500 1,500 1,000 1,500 Microfilming Fees 27,663 17,000 21,000 35,000 25,000 Sale of Maps & Pub. - Misc. 1,217 Sale of Maps & Pub. - Dev. Svcs. 4.229 2.500 3.000 3.000 3.000 Sale of Maps & Pub. - Eng. 12,126 8,000 7,000 6,000 5,000 Misc. Filing/Certif. Fees - D. S. 9,237 12,000 12,000 12,000 12.000 Plan Check Fees - Dev. Svcs. 516.011 494.280 494.280 439,700 488,750 Plan Check Fees - Engineering 24,623 16,000 19.500 18.000 18,000 **Overload Permits** 18,556 12,500 17,200 12,500 12,500 Weed & Lot Cleaning 63 10,000 10,000 10,000 10,000 Sanitation Dist. Connection Fees 32.171 26.000 26.000 15.000 20,000 Plan Check Premium - In-House 18.510 10,000 13,000 10,000 12.000 Inspection Premium - In-House 27,972 20,000 20,000 15,000 20,000 Zoning Plan Check Fees 37,532 25,000 18,000 58,000 58,000 Police User Fees 338,976 371,000 345,000 358,750 373,190 **Business License Review** 19.794 17,500 17,500 18,250 18,250 Fire - User Fees & Misc. 149,586 138,600 140,000 147,270 151,620 Plan Check Fees-Fire-Dev. Svcs. 30,736 27,900 32,900 34,400 35.350 Fire Bldg. Plan Ck/Inspection-D.S. 40.972 30,000 25,000 27,500 28,250 Total \$1,468,077 \$1,311,680 \$1,370,380 \$1,326,970 \$1,398,210 Cost Reimbursements State-Mandated Cost Reimb. \$17,000 \$17,000 \$105,000 Plan Check Premium - O/S Svc. \$22,923 \$20,000 20,000 15,000 20.000 Const. Mamt. Reimb. - Dev. Proj. 106.780 75,000 60.000 50.000 50,000 Gen. Eng. Reimb. - Dev. Project 118,401 125,000 110,000 100,000 100,000 Traffic Signal Reimbursement 13,000 9,079 8,000 12,500 12,500 Fire Reimbursement 135,971 19,320 19.320 Parks Maint. - School District 104,730 105,000 109,520 112,810 116,190 Dev. Svcs. Cost Reimb. 71.645 50,000 000,08 80.000 Vehicle Abatement - Police 88,689 90,000 92,500 93,000 95,000 Vehicle Abatement - Dev. Svcs. 10,119 12.000 12.000 12,000 12,000 Other Abatement 15,000 15,000 15,000 15,000 Medical Supplies Reimbursement 89,516 81,000 90,000 91,000 92,000 Police - Pay to Stay in Jail 29.045 12,000 27,000 20,000 20,000 Police Cost Reimbursement 574.839 677.950 727.090 633.800 731,480 Maint, Sycs, Cost Reimb. 12,160 7,344 12,160 12,160 12,160 Emergency Management Reimb. 8,000 6,000 Damage Repairs & Jury Duty 22,534 Police Officer Training Reimb. 34.329 35.000 30.000 30.000 Overhead 475,058 516,800 525,100 582,800 586,200 Police Misc. Cost Reimb. 21,359 Miscellaneous 21,761 15,100 15,100 18,100 18,100 Total \$1,944,122 \$1,748,180 \$1,906,650 \$1,988,460 \$2,095,630

#### SUMMARY OF REVENUES/TRANSFERS BY FUNDS & SOURCES (Continued) 2003-04 2004-05 2004-05 2005-06 2006-07 **Revenue Source** Actual Adopted **Estimated** Adopted Adopted Miscellaneous Revenues Sale of Real & Pers. Prop.-Police \$10.035 \$10,000 \$10,000 \$10,000 \$10,000 Sale of Real & Pers. Prop.-Other 401 835,000 10,000 835,000 Premium on Bond Sales 80,620 25,000 25,000 **NSF Check Fees** 1,160 Misc. - Airport Portion of 1996 Revenue Bond 112,150 112,150 116,640 125,610 Misc. - Savings from PERS Prepayment 340,000 340,000 297.000 319,000 Miscellaneous 50,762 47,450 15,900 12,500 12,500 Total \$62,358 \$1,344,600 \$568,670 \$1,296,140 \$492,110 GENERAL FUND TOTAL REVENUES \$53,730,442 \$57,599,450 \$59,019,290 \$60,928,870 \$64,425,160 TRANSFERS FROM (TO) OTHER FUNDS Library Fund (\$3,071,750) (\$3,059,180)(\$3,059,180)(\$3,209,670)(\$3,218,560)Library Fund (for bookmobile svcs.) (33,970)(33,970)Parks & Recreation Fund (3,213,550)(3,197,410)(3,197,410)(3,244,410)(3,156,850)Parks & Recreation Fund -50% of Parks & Recreation **Fund Balance** 415,820 Paramedic Service Fund 866,108 978,000 942,000 962.800 973,000 Gas Tax Fund 1,719,000 1,719,000 1,719,000 1,719,000 1,719,000 Traffic Safety Fund 1,332,331 1,669,100 1,503,000 2,114,040 2,150,140 Capital Projects Fund -Reserve for 800 MHz Maint. 128,700 131,200 Capital Projects Fund - New (100, 106)(8,000)Airport Fund 10,000 Plummer Parking Fac. Fund 11,422 Group Insurance Fund 10,000 Building Maint. Svcs. Fund 10,000 10,000 10,000 Redev. Agency Cap. Proj. Funds (3,900,000)(5,732,000)(6,700,000)(10,900,000)(7.600.000)Redev. Agency Debt Svc. Funds 3,900,000 5,732,000 6,700,000 10,900,000 7,600,000 GENERAL FUND TOTAL TRANSFERS (\$2,446,545)(\$1,870,490) (\$1,664,770) (\$1,563,510) (\$1,436,040)

| Revenue Source                  | 2003-04<br>Actual | 2004-05<br>Adopted | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |
|---------------------------------|-------------------|--------------------|----------------------|--------------------|--------------------|
| LIBRARY OPERATING<br>FUND (113) |                   |                    |                      |                    |                    |
| Fines & Fees                    | \$127,810         | \$136,110          | \$122,260            | \$100,000          | \$100,000          |
| nterlibrary Loan Postage        | 744               | 930                | 690                  | 700                | 700                |
| Rents                           | 6,215             | 6,920              | 8,470                | 8,470              | 8,470              |
| Book Rental Collection          | 3,474             | 3,610              | 3,610                | 3,610              | 3,610              |
| Other State Grants              | 63,203            | 62,350             | 56,210               | 68,300             | 68,300             |
| Development Agreement Fees      | 32,771            |                    |                      |                    |                    |
| Coin-Operated Copier            | 261               | 170                | 250                  | 250                | 250                |
| Books Lost & Paid               | 8,249             | 8,770              | 9,320                | 9,320              | 9,32               |
| Miscellaneous - Donations       | 90,000            |                    |                      |                    |                    |
| Miscellaneous                   | 43,638            | 30,000             | 34,720               | 30,000             | 30,00              |
| Restricted Contributions        | (6,248)           |                    | -                    | 333333             |                    |
| LIBRARY OPERATING FUND          |                   |                    |                      |                    |                    |
| TOTAL REVENUES                  | \$370,117         | \$248,860          | \$235,530            | \$220,650          | \$220,65           |

\$3,071,750 \$3,059,180 \$3,059,180

\$3,071,750 \$3,059,180 \$3,059,180

\$3,218,560

\$3,252,530

33,970

\$3,209,670

\$3,243,640

33,970

OTHER FUNDS

General Fund (for bookmobile svcs.)

LIBRARY OPERATING FUND

TOTAL TRANSFERS

General Fund

| Revenue Source                        | 2003-04<br>Actual | 2004-05<br>Adopted | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |
|---------------------------------------|-------------------|--------------------|----------------------|--------------------|--------------------|
| PARKS & RECREATION<br>FUND* (115)     |                   |                    |                      |                    |                    |
| Rents                                 | \$24,900          | \$25,680           | \$25,680             | \$26,350           | \$27,040           |
| Facility Rents                        | 153,796           | 146,660            | 158,210              | 165,670            | 169,590            |
| Field Use Charges                     | 1,003             |                    | 2,280                | 3,400              | 4,000              |
| General Concessions                   | 1,162             |                    | 870                  | 870                | 870                |
| Independence Park                     | 56,717            | 36,000             | 60,000               | 70,000             | 70,000             |
| Swimming Pool Fees                    | 185,423           | 183,000            | 130,000              | 27,500             | 30,000             |
| Youth Programs                        | 8,675             | 23,400             | 65,000               | 90,000             | 90,000             |
| Advertising Sales                     | 1,768             | 1,170              | 2,240                | 1,800              | 1,940              |
| Document Assistance Fee               | 7,965             | 7,110              | 8,660                | 9,240              | 9,700              |
| Fullerton Market                      | 67,535            | 44,000             | 46,000               | 46,000             | 48,000             |
| First Night Fullerton                 | 22,929            | 16,000             | 23,090               | 16,000             | 16,000             |
| Adult Sports Fees                     | 19,402            | 28,270             | 18,000               | 20,000             | 20,000             |
| Night in Fullerton                    | 12,493            | 13,000             | 13,000               | 13,000             | 13,000             |
| Contract Classes                      | 194,831           | 194,000            | 194,000              | 200,000            | 206,000            |
| Fourth of July                        | 22,088            | 18,000             | 22,570               | 22,000             | 22,000             |
| Parks & Rec. User Fees                |                   |                    |                      | 52,240             | 58,490             |
| Tiny Tots                             | 60,732            | 48,600             | 60,000               | 62,000             | 64,000             |
| Teen Programs                         | 2,841             | 1,500              | 1,500                | 7,000              | 7,000              |
| Excursions                            | 33,434            | 35,800             | 33,000               | 38,000             | 40,000             |
| Miscellaneous Cost Reimb.             | 2,113             |                    |                      | •                  |                    |
| Miscellaneous Contrib. Reimb.         | 7,857             |                    |                      |                    |                    |
| Museum Center Revenues                | 13,034            | 17,500             | 17,500               | 20,000             | 26,000             |
| Miscellaneous                         | 9,078             | 8,100              | 9,260                | 9,510              | 8,820              |
| PARKS & RECREATION                    |                   |                    |                      |                    |                    |
| FUND TOTAL REVENUES                   | \$909,776         | \$847,790          | \$890,860            | \$900,580          | \$932,450          |
| TRANSFERS FROM (TO)<br>OTHER FUNDS    |                   |                    |                      |                    |                    |
| General Fund<br>General Fund - 50% of | \$3,213,550       | \$3,197,410        | \$3,197,410          | \$3,244,410        | \$3,156,850        |
| Parks & Recreation Fund Bal.          |                   |                    | (415,820)            |                    |                    |
| PARKS & RECREATION                    |                   |                    |                      |                    |                    |
| FUND TOTAL TRANSFERS                  | \$3,213,550       | \$3,197,410        | \$2,781,590          | \$3,244,410        | \$3,156,850        |

<sup>\*</sup>Prior to 2005-06, known as Community Services Fund.

#### SUMMARY OF REVENUES/TRANSFERS BY FUNDS & SOURCES (Continued) 2003-04 2004-05 2004-05 2005-06 2006-07 Estimated Adopted Adopted **Revenue Source** Actual Adopted PARAMEDIC SERVICE **FUND (141)** Paramedic Fees for Service \$306,667 \$328,400 \$320,000 \$330.000 \$335.000 612,000 622,800 625,000 Subscriptions - Residents 572,338 619,500 10,000 10,000 Subscriptions - Businesses 13,000 26,357 30,100 PARAMEDIC SERVICE FUND **TOTAL REVENUES** \$942,000 \$962,800 \$905,362 \$978,000 \$973,000 TRANSFERS FROM (TO) OTHER FUNDS General Fund (\$978,000)(\$942,000)(\$962,800)(\$973,000)(\$866,108)PARAMEDIC FUND (\$942,000) (\$962,800)TOTAL TRANSFERS (\$866,108)(\$978,000)(\$973,000) GENERAL OPERATING \$63,012,900 **FUNDS TOTAL REVENUES** \$59,674,100 \$61,087,680 \$66,551,260 \$55,915,697 GENERAL OPERATING \$4,000,340 **FUNDS TOTAL TRANSFERS** \$3,234,000 \$3,961,740 \$3,408,100 \$2,972,647

#### SUMMARY OF REVENUES/TRANSFERS BY FUNDS & SOURCES (Continued) 2003-04 2004-05 2004-05 2005-06 2006-07 **Revenue Source Actual** Adopted **Estimated** Adopted Adopted GAS TAX FUND (130) Gas Tax \$1,607,330 \$1,611,400 \$1,543,380 \$1,558,800 \$1,574,400 SCA-1 816,754 817,500 804,120 812,200 820,300 Interest Income 20,605 27,000 28,000 32,000 36,000 GAS TAX FUND **TOTAL REVENUES** \$2,444,689 \$2,455,900 \$2,375,500 \$2,403,000 \$2,430,700 TRANSFERS FROM (TO) OTHER FUNDS General Fund (\$1,719,000) (\$1,719,000) (\$1,719,000)(\$1,719,000)(\$1,719,000)Capital Projects Fund - New (993,141)(694,000)(954,600)(681,950)(698,400)Capital Projects Fund - In Prog. (720,300)(273,000)GAS TAX FUND TOTAL TRANSFERS (\$2,712,141) (\$3,133,300) (\$2,673,600) (\$2,673,950) (\$2,417,400)**BICYCLE & PEDESTRIAN FUND (131)** Interest Income \$278 \$400 \$400 \$400 \$500 **BICYCLE & PEDESTRIAN FUND TOTAL REVENUES** \$278 \$400 \$400 \$400 \$500

| Revenue Source  | 2003-04<br>Actual   | 2004-05<br>Adopted         | 2004-05<br>Estimated | 2005-06<br>Adopted         | 2006-07<br>Adopted |
|---|---------------------|----------------------------|----------------------|----------------------------|--------------------|
| GRANT ADMINISTRATION<br>FUND (132)                              |                     |                            |                      |                            |                    |
| Other State Grants - Fire                                       | \$31,580            |                            |                      |                            |                    |
| Other State Grants - Police                                     | 46,272              |                            | \$219,500            |                            |                    |
| Other State Grants - Beverage                                   |                     |                            |                      |                            |                    |
| Container Recycling Grant                                       | 71,133              | \$36,000                   | 75,560               | \$36,000                   | \$36,000           |
| Older Americans Act Grant                                       | 62,204              | 61,920                     | 61,920               | 61,920                     | 61,920             |
| Other Federal Grants - HOME                                     | 639,123             | 2,721,360                  | 976,030              | 2,586,230                  | 706,030            |
| Other Federal Grants - Fire<br>Other Federal Grants - LLEBG     | 85,890              | 74.000                     | 54,550               | 25.000                     |                    |
| Other Federal Grants - Police                                   | 444 604             | 74,900                     | 74,730               | 25,000                     | 25,000             |
| Other Agency Grants - Parks                                     | 114,684<br>124,476  | 119,240                    | 49,470               | 00.000                     | 00.000             |
| other Agency Grants - Farks                                     | 124,470             | 119,240                    | 121,040              | 99,000                     | 99,000             |
| GRANT ADMINISTRATION  |                     |                            |                      |                            |                    |
| FUND TOTAL REVENUES   | \$1,175,362         | \$3,013,420                | \$1,632,800          | \$2,808,150                | \$927,950          |
| TRANSFERS FROM (TO)<br>OTHER FUNDS                              |                     |                            |                      | ·                          |                    |
| Capital Projects Fund - New<br>Capital Projects Fund - In Prog. | (\$550,000)         | (\$839,200)<br>(1,825,900) | (\$924,200)          | (\$715,700)<br>(1,791,000) | (\$626,500)        |
|   | -                   |                            |                      |                            |                    |
| GRANT ADMINISTRATION<br>FUND TOTAL TRANSFERS                    | (\$550,000 <b>)</b> | (\$0.665.400)              | (4024 200)           | /f0 E00 700\               | (\$000 F00)        |
| OND TOTAL TRANSPERS   | (\$550,000)         | (\$2,665,100)              | (\$924,200)          | (\$2,506,700)              | (\$626,500         |
| SUPPLEMENTAL LAW<br>ENFORCEMENT SERVICES<br>FUND (133)          |                     |                            |                      |                            |                    |
| Other State Grants  | \$195,887           | \$187,700                  | \$196,880            | \$195,000                  | \$195,000          |
| nterest Income  | 2,017               | 5,500                      | 3,340                | 3,850                      | 4,240              |
| SUPPLEMENTAL LAW<br>ENFORCEMENT SERVICES<br>FUND TOTAL REVENUES | \$197,904           | \$193,200                  | \$200,220            | \$198,850                  | \$199,240          |
| ASSET SEIZURE FUND (134)  |                     | _                          |                      |                            |                    |
| , ,   |                     |                            |                      |                            |                    |
| Other State Grants  | \$84,033            | \$55,000                   | \$55,000             | \$50,000                   | \$55,000           |
| Other Federal Grants  | 492,363             | 70,000                     | 145,000              | 145,000                    | 145,000            |
| State Forfeiture Set-Aside                                      | 14,829              | 9,000                      | 9,000                | 9,000                      | 9,000              |
| nterest Income  | 6,143               | 7,500                      | 8,900                | 10,200                     | 11,300             |
| SSET SEIZURE FUND   |                     |                            |                      |                            |                    |
| OTAL REVENUES   | \$597,368           | \$141,500                  | \$217,900            | \$214,200                  | \$220,300          |

| Revenue Source  | 2003-04<br>Actual                   | 2004-05<br>Adopted                            | 2004-05<br>Estimated             | 2005-06<br>Adopted                    | 2006-07<br>Adopted       |
|---|-------------------------------------|---|----------------------------------|---------------------------------------|--------------------------|
| TRANSFERS FROM (TO)<br>OTHER FUNDS  |                                     |   |                                  |                                       |                          |
| Capital Projects Fund - New   | (\$96,787)                          |   |                                  |                                       |                          |
| ASSET SEIZURE FUND TOTAL TRANSFERS  | (\$96,787)                          | \$0   | \$0                              | \$0                                   | \$0_                     |
| COMMUNITY DEVELOPMENT<br>BLOCK GRANT FUND (135)   |                                     |   | ٠                                |                                       |                          |
| Housing/Community Development Block Grant Funds Abatement Reimbursements Miscellaneous Loan Proceeds                      | \$1,578,461<br>193,807<br>7,500,000 | \$2,550,600<br>15,000<br>150,000<br>4,940,600 | \$2,579,430<br>15,000<br>402,680 | \$2,160,050<br>15,000                 | \$2,653,880<br>15,000    |
| COMMUNITY DEVELOPMENT<br>BLOCK GRANT FUND<br>TOTAL REVENUES   | \$9,272,268                         | \$7,656,200                                   | \$2,997,110                      | \$2,175,050                           | \$2,668,880              |
| TRANSFERS FROM (TO) OTHER FUNDS Capital Projects Fund - New Capital Projects Fund - In Prog. Bldg. & Fac. Cap. Rpr. Funds | (\$422,636)<br>31,050               | (\$1,860,600)<br>(3,280,000)                  | (\$358,550)                      | (\$3,875,000)<br>(190,000)            | (\$3,245,000)            |
| COMMUNITY DEVELOPMENT BLOCK GRANT FUND TOTAL TRANSFERS  | (\$391,586)                         | (\$5,140,600)                                 | (\$358,550)                      | (\$4,065,000)                         | (\$3,245,000)            |
| SEWER & DRAINAGE CAPITAL<br>OUTLAY FUND (136)   |                                     |   |                                  |                                       |                          |
| Sanitation Fees   | \$1,374,639                         | \$1,024,770                                   | \$1,016,810                      | \$659,560                             | \$989,450                |
| SEWER & DRAINAGE<br>CAPITAL OUTLAY<br>FUND TOTAL REVENUES   | \$1,374,639                         | \$1,024,770                                   | \$1,016,810                      | \$659,560                             | \$989,450                |
| TRANSFERS FROM (TO)<br>OTHER FUNDS  |                                     |   |                                  |                                       |                          |
| Water Fund Capital Projects Fund - New Capital Projects Fund - In Prog.   | (\$190,000)<br>(597,969)            | (\$190,000)<br>(1,076,700)<br>(720,000)       | (\$190,000)<br>(677,700)         | (\$190,000)<br>(825,000)<br>(675,000) | (\$190,000)<br>(725,000) |
| SEWER & DRAINAGE<br>CAPITAL OUTLAY  |                                     |   |                                  |                                       |                          |
| FUND TOTAL TRANSFERS  | (\$787,969)                         | (\$1,986,700)                                 | (\$867,700)                      | (\$1,690,000)                         | (\$915,000)              |

| SUMMARY OF REVENUES/TRAN                                      | ISFERS BY FUND        | S & SOURCES (0                     | Continued)            |                              |                       |
|---|-----------------------|------------------------------------|-----------------------|------------------------------|-----------------------|
| Revenue Source  | 2003-04<br>Actual     | 2004-05<br>Adopted                 | 2004-05<br>Estimated  | 2005-06<br>Adopted           | 2006-07<br>Adopted    |
| TRAFFIC SAFETY FUND (137)                                     |                       |                                    |                       |                              |                       |
| Motor Vehicle Fines Red-Light Photo Enforcement               | \$1,331,770           | \$1,040,000<br>629,100             | \$1,503,000           | \$2,114,040                  | \$2,150,140           |
| TRAFFIC SAFETY FUND<br>TOTAL REVENUES                         | \$1,331,770           | \$1,669,100                        | \$1,503,000           | \$2,114,040                  | \$2,150,140           |
| TRANSFERS FROM (TO)<br>OTHER FUNDS                            |                       |                                    |                       |                              |                       |
| General Fund  | (\$1,332,331)         | (\$1,669,100)                      | (\$1,503,000)         | (\$2,114,040)                | (\$2,150,140)         |
| TRAFFIC SAFETY FUND<br>TOTAL TRANSFERS                        | (\$1,332,331)         | (\$1,669,100)                      | (\$1,503,000)         | (\$2,114,040)                | (\$2,150,140)         |
| PARK DWELLING FUND (139)                                      |                       |                                    |                       |                              |                       |
| Park Dwelling Fees Cell Tower Rent Development Agreement Fees | \$1,439,300<br>32,240 | \$1,112,160<br>58,850<br>1,800,000 | \$1,249,900<br>58,850 | \$2,059,800<br>61,200        | \$2,400,900<br>63,650 |
| PARK DWELLING FUND<br>TOTAL REVENUES                          | \$1,471,540           | \$2,971,010                        | \$1,308,750           | \$2,121,000                  | \$2,464,550           |
| TRANSFERS FROM (TO)<br>OTHER FUNDS                            |                       |                                    |                       |                              |                       |
| Capital Projects Fund - New Capital Projects Fund - In Prog.  | (\$2,082,038)         | (\$2,821,420)<br>(6,225,770)       | (\$2,006,200)         | (\$2,582,000)<br>(6,350,000) | (\$1,300,000)         |
| PARK DWELLING FUND<br>TOTAL TRANSFERS                         | (\$2,082,038)         | (\$9,047,190)                      | (\$2,006,200)         | (\$8,932,000)                | (\$1,300,000)         |

| SUMMARY OF REVENUES/TRA                                      |                       | •                          | ·                     |                            |                       |
|--|-----------------------|----------------------------|-----------------------|----------------------------|-----------------------|
| Revenue Source   | 2003-04<br>Actual     | 2004-05<br>Adopted         | 2004-05<br>Estimated  | 2005-06<br>Adopted         | 2006-07<br>Adopted    |
| AIR QUALITY IMPROVEMENT<br>TRUST FUND (142)                  |                       |                            |                       |                            |                       |
| Motor Vehicle Air Quality Fees Interest Income               | \$154,006<br>5,658    | \$140,000<br>9,600         | \$140,000<br>8,600    | \$140,000<br>9,000         | \$140,000<br>10,000   |
| AIR QUALITY IMPROVEMENT<br>FUND TOTAL REVENUES               | \$159,664             | \$149,600                  | \$148,600             | \$149,000                  | \$150,000             |
| SANITATION FUND (143)  |                       |                            |                       |                            |                       |
| Sanitation Fees<br>Fats, Oils, & Grease                      | \$3,017,814           | \$3,549,430                | \$3,540,190           | \$4,594,440                | \$4,640,250           |
| Inspection Fees Damage Repairs                               | 4,221                 | 146,580                    |                       |                            |                       |
| SANITATION FUND<br>TOTAL REVENUES                            | \$3,022,035           | \$3,696,010                | \$3,540,190           | \$4,594,440                | \$4,640,250           |
| MEASURE M TURNBACK<br>FUND (144)                             |                       |                            |                       |                            |                       |
| Measure M Turnback Interest Income                           | \$1,422,691<br>38,751 | \$1,540,400<br>64,000      | \$1,500,900<br>58,000 | \$1,523,400<br>67,000      | \$1,546,300<br>74,000 |
| MEASURE M TURNBACK<br>FUND TOTAL REVENUES                    | \$1,461,442           | \$1,604,400                | \$1,558,900           | \$1,590,400                | \$1,620,300           |
| TRANSFERS FROM (TO)<br>OTHER FUNDS                           |                       |                            |                       |                            |                       |
| Capital Projects Fund - New Capital Projects Fund - In Prog. | (\$1,509,246)         | (\$2,284,000)<br>(550,000) | (\$1,185,400)         | (\$2,125,000)<br>(590,000) | (\$2,050,000)         |
| MEASURE M TURNBACK<br>FUND TOTAL TRANSFERS                   | (\$1,509,246)         | (\$2,834,000)              | (\$1,185,400)         | (\$2,715,000)              | (\$2,050,000)         |

| Revenue Source   | 2003-04<br>Actual  | 2004-05<br>Adopted | 2004-05<br>Estimated   | 2005-06<br>Adopted | 2006-07<br>Adopted |
|--|--------------------|--------------------|------------------------|--------------------|--------------------|
| DEBT SERVICE RESERVE<br>FUND (158)   |                    |                    |                        |                    |                    |
| Interest Income  | \$91,736           | \$105,000          | \$110,000              | \$126,900          | \$140,000          |
| DEBT SERVICE RESERVE<br>FUND TOTAL REVENUES<br>TRANSFERS FROM (TO)                               | \$91,736           | \$105,000          | \$110,000              | \$126,900          | \$140,000          |
| OTHER FUNDS  Capital Projects Fund Unrestricted Capital Projects Fund Equipment Replacement Fund | \$477<br>1,114,043 | \$1,800,000        | \$2,100,000<br>429,550 | \$525,000          |                    |
| DEBT SERVICE RESERVE<br>FUND TOTAL TRANSFERS   | \$1,114,520        | \$1,800,000        | \$2,529,550            | \$525,000          | \$0                |

#### SUMMARY OF REVENUES/TRANSFERS BY FUNDS & SOURCES (Continued) 2005-06 2003-04 2004-05 2004-05 2006-07 **Revenue Source** Actual Adopted **Estimated** Adopted Adopted **CAPITAL PROJECTS FUND (174)** Interest Income \$32.983 \$30,000 \$57,000 \$73,000 \$75,000 4,761,500 1,395,600 Other State Grants 297,029 4,727,210 Measure M Regional (Oper.) 5,000 Measure M Regional (CIP) 215,845 5,798,700 908,600 2.709.300 3.995.600 165,400 45,000 Other County Grants 153,638 **TEA 21** 330,000 1,403,000 1,510,000 562,100 Other Federal Grants 998.921 310.000 126,000 712,100 500,000 206,000 Other Cities 327,500 44,800 390,750 Other Agency Grants 100,000 250,000 47,775 **Developer Fees** 900 97.000 1,014,742 583,650 Traffic Mitigation Fees 444,200 231,000 507,571 1.067.900 114,000 Loan Proceeds 2,362,146 1,800,000 Restricted Contribution 20,000 Misc. Reimb. from Agency 842,818 CAPITAL PROJECTS FUND **TOTAL REVENUES** \$6,498,468 \$15,207,060 \$3,572,500 \$10,672,650 \$6,400,600 TRANSFERS FROM (TO) OTHER FUNDS \$8,000 General Fund \$100,106 General Fund - Reserve for 800 MHz Maintenance (\$128,700)(\$131,200)954,600 954,950 698,400 Gas Tax Fund 993,141 \$1,414,300 Grant Admin. Fund (HOME) 550,000 2,665,100 924,200 2,506,700 626.500 Asset Seizure Fund 96.787 Community Development **Block Grant Fund** 358,550 4,065,000 422,636 5,140,600 3,245,000 Sewer & Drainage Capital 677,700 1,500,000 725,000 **Outlay Fund** 597.969 1.796,700 Park Dwelling Fund 2,082,038 9,047,190 2,006,200 8,932,000 1,300,000 2,050,000 Measure M Turnback Fund 1,509,246 2,834,000 1,185,400 2,715,000 Debt Service Reserve Fund (477)**Unrestricted Capital Projects Fund** 2,614,800 1,065,000 1,582,415 2,845,100 Refuse Fund 20,000 Equipment Replacement Fund 170,000 186,000 822,800 200,000 Facility Capital Repair Fund 70,795 600,000 CAPITAL PROJECTS FUND TOTAL TRANSFERS \$9,552,250 \$21,999,950 \$8.004.656 \$26,342,990 \$8,699,700

| Revenue Source   | 2003-04<br>Actual                | 2004-05<br>Adopted           | 2004-05<br>Estimated         | 2005-06<br>Adopted   | 2006-07<br>Adopted                      |
|--|----------------------------------|------------------------------|------------------------------|--|---|
| UNRESTRICTED CAPITAL<br>PROJECTS FUND (175)  |                                  |                              |                              |  |   |
| Development Agreement Fees<br>Building Permit Surcharge<br>PERS Surplus                      | \$349,574<br>36,203<br>1,517,873 | \$267,300<br>30,000          | \$267,300<br>30,000          | \$265,560<br>30,000  | \$167,000<br>34,000                     |
| UNRESTRICTED CAP. PROJ.<br>FUND TOTAL REVENUES   | \$1,903,650                      | \$297,300                    | \$297,300                    | \$295,560  | \$201,000                               |
| TRANSFERS FROM (TO)<br>OTHER FUNDS   |                                  |                              |                              |  |   |
| Debt Service Reserve Fund<br>Capital Projects Fund - New<br>Capital Projects Fund - In Prog. | (\$1,582,415)                    | (\$1,800,000)<br>(2,845,100) | (\$2,100,000)<br>(2,614,800) | (\$250,000)<br>(815,000)   |   |
| UNRESTRICTED CAP. PROJ.<br>FUND TOTAL TRANSFERS  | (\$1,582,415)                    | (\$4,645,100)                | (\$4,714,800)                | (\$1,065,000)  | \$0                                     |
| AIRPORT FUND (340)   |                                  |                              |                              |  |   |
| <b>Operating Revenue</b><br>Rents<br>Fixed-Base Operators                                    | \$53,037<br>301,643              | \$54,060<br>340,000          | \$54,060<br>326,100          | \$56,790<br>373,400  | \$58,370<br>385,590                     |
| Hangar Rental<br>Tie-Downs   | 573,868<br>56,831                | 580,370<br>55,000            | 575,000<br>65,000            | 637,550<br>65,000  | 970,880<br>65,000                       |
| Visitor Aircraft Parking<br>General Concessions<br>Parking Revenues                          | 3,756<br>1,178<br>10,175         | 2,500<br>1,500<br>9,340      | 3,500<br>1,200<br>10,000     | 3,500<br>1,200<br>10,000   | 3,500<br>1,200<br>10,000                |
| Miscellaneous  | 8,094                            | 6,500                        | 6,000                        | 6,000  | 6,000                                   |
| Total Operating Revenue  | 1,008,582                        | 1,049,270                    | 1,040,860                    | 1,153,440  | 1,500,540                               |
| Nonoperating Revenue nterest Income State Grants FAA Grants Loan Proceeds                    | 303<br>9,658<br>10,403           | 55,490<br>791,020            | 20,330<br>6,262,000          | 180,000<br>62,500<br>644,500   | 100,000<br>62,500<br>572,300            |
| Fotal Nonoperating Revenue   | 20,364                           | 846,510                      | 6,282,330                    | 887,000  | 734,800                                 |
| AIRPORT FUND TOTAL<br>REVENUES   | \$1,028,946                      | \$1,895,780                  | \$7,323,190                  | \$2,040,440  | \$2,235,340                             |
| TRANSFERS FROM (TO)<br>OTHER FUNDS   |                                  |                              |                              |  |   |
| General Fund   |                                  |                              | (\$10,000)                   | - Annual Control of the Control of t | *************************************** |
| IRPORT FUND TOTAL  | \$0                              |                              |                              |  |   |

| Revenue Source                                 | 2003-04<br>Actual      | 2004-05<br>Adopted | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |
|--|------------------------|--------------------|----------------------|--------------------|--------------------|
| BREA DAM RECREATIONAL<br>AREA FUND (342)       |                        |                    |                      |                    |                    |
| Golf Course Lease                              | \$402,119              | \$409,600          | \$350,420            | \$417,790          | \$426,150          |
| Cell Tower Rent                                | 14,471                 | 12,790             | 12,790               | 14,830             | 18,960             |
| Other Rents                                    | 61,527                 | 54,200             | 66,780               | 66,880             | 68,290             |
| Tennis Center Fees                             | 196,819                | 205,000            | 195,000              | 205,000            | 209,000            |
| Miscellaneous                                  | 3,889                  | 1,000              | 3,400                | 7,200              | 7,500              |
| BREA DAM RECREATIONAL<br>AREA FUND TOTAL       |                        |                    |                      |                    |                    |
| REVENUES _                                     | \$678,825              | \$682,590          | \$628,390            | \$711,700          | \$729,900          |
| WATER FUND (344)                               |                        |                    |                      |                    |                    |
| Water Sales (Regular)                          | \$17,800,172           | \$18,670,000       | \$18,600,000         | \$21,445,000       | \$22,978,400       |
| Water Sales (Temporary)                        | 34,825                 | 35,000             | 25,000               | 25,000             | 25,000             |
| Municipal Water Sales                          | 13,933                 | 8,000              | 8,000                | 8,500              | 9,000              |
| Total Water Sales                              | 17,848,930             | 18,713,000         | 18,633,000           | 21,478,500         | 23,012,400         |
| Street, Curb, & Water Permits                  | 31,898                 | 25,000             | 30,000               | 30,000             | 30,000             |
| Water Syst. Modifications/Upgr.                | 45,385                 | 15,000             | 30,000               | 25,000             | 25,000             |
| Water Cross-Connect. Inspection                | 19,670                 | 10,000             | 12,000               | 12,000             | 12,000             |
| Temporary Water Permits                        | 3,325                  | 5,000              | 3,000                | 3,000              | 3,000              |
| Plan Check Fees - Water                        | 7,650                  | 5,000              | 7,500                | 7,500              | 7,500              |
| Front Footage Charges                          | 37,371                 | 15,000             | 15,000               | 15,000             | 15,000             |
| Customer Service Charges                       | 122,794                | 80,000             | 100,000              | 100,000            | 100,000            |
| Water Engineering Reimb.                       | 763                    | 2,000              | 400 000              | 400.000            | 400,000            |
| Water Delinquency Charges                      | 165,524                | 160,000            | 160,000              | 160,000            | 160,000            |
| Water Syst. Reimb Dev. Proj.                   | 44,045                 | 20,000             | 20,000               | 20,000             | 20,000             |
| Const. Mgmt. Reimb Wtr. Insp.                  | 82,711                 | 45,000             | 40,000               | 35,000             | 35,000             |
| Cost Reimb Maint. Svcs.                        | 859                    | 5 500              | 0.000                | 2.000              | 2,000              |
| Water Maintenance Charges                      | 2,341                  | 5,500              | 2,000                | 2,000<br>5,000     | 5,000              |
| Sale of Real & Personal Property               | 6,049                  | 5,000              | 5,000                | 5,000              | 5,000              |
| Contributed Assets from Dev.                   | 5,693,750              | 4.000              | 9 500                | 8,500              | 8,500              |
| Miscellaneous                                  | 6,664                  | 4,000              | 8,500                | 0,500              | 0,500              |
| Federal Grant                                  | 17,848                 |                    |                      |                    |                    |
| Other Agency Grants Revenue Bond               | 9,830                  | 8,900,000          | 8,730,000            |                    |                    |
| Premium on Bond                                |                        | 0,900,000          | 1,660                |                    |                    |
| WATER FUND TOTAL REV.                          | \$24,147,407           | \$28,009,500       | \$27,797,660         | \$21,901,500       | \$23,435,400       |
| TRANSFERS FROM (TO)<br>OTHER FUNDS             |                        |                    |                      |                    |                    |
| Sewer & Drainage Fund Liability Insurance Fund | \$190,000<br>(702,410) | \$190,000          | \$190,000            | \$190,000          | \$190,000          |
| WATER FUND TOTAL<br>TRANSFERS                  | (\$512,410)            | \$190,000          | \$190,000            | \$190,000          | \$190,000          |

| Revenue Source  | 2003-04<br>Actual                          | 2004-05<br>Adopted                         | 2004-05<br>Estimated                        | 2005-06<br>Adopted                         | 2006-07<br>Adopted                         |
|---|--|--|---|--|--|
| PLUMMER PARKING<br>FACILITY FUND (345)  |  |  |   |  |  |
| Plummer Parking Fees  | \$11,422                                   |  | \$460                                       | \$23,000                                   | \$23,000                                   |
| PLUMMER PARKING FAC.<br>FUND TOTAL REVENUES   | \$11,422                                   | \$0  | \$460                                       | \$23,000                                   | \$23,000                                   |
| TRANSFERS FROM (TO)<br>OTHER FUNDS  |  |  |   |  |  |
| General Fund  | (\$11,422)                                 |  |   |  |  |
| PLUMMER PARKING FAC.<br>FUND TOTAL TRANSFERS  | (\$11,422)                                 |  | -   |  | ****                                       |
| REFUSE COLLECTION FUND (346   | i)   |  |   |  |  |
| Refuse Collection & Disposal AB 939 Fees (Recycling Surchg.) Other State Grants Miscellaneous | \$7,972,035<br>180,760<br>14,332<br>22,067 | \$7,755,900<br>179,000<br>45,460<br>22,400 | \$8,083,600<br>189,000<br>103,870<br>22,400 | \$8,245,300<br>194,600<br>35,260<br>23,000 | \$8,492,700<br>200,400<br>35,260<br>23,700 |
| REFUSE COLLECTION FUND TOTAL REVENUES   | \$8,189,194                                | \$8,002,760                                | \$8,398,870                                 | \$8,498,160                                | \$8,752,060                                |
| TRANSFERS FROM (TO)<br>OTHER FUNDS  |  |  |   |  |  |
| Capital Projects Fund - In Prog.  |  |  |   | (\$20,000)                                 |  |
| REFUSE COLLECTION FUND TOTAL TRANSFERS  | \$0_                                       | \$0  | \$0   | (\$20,000)                                 | \$0  |
| SEWER SURCHARGE<br>ENTERPRISE FUND (347)  |  |  |   |  |  |
| Fats, Oils, & Grease<br>Inspection Fees   |  |  | \$28,700                                    | \$30,000                                   | \$30,000                                   |
| SEWER SURCHARGE<br>ENTERPRISE FUND<br>TOTAL REVENUES  | \$0  | \$0  | \$28,700                                    | \$30,000                                   | \$30,000                                   |

| Revenue Source  | 2003-04<br>Actual              | 2004-05<br>Adopted    | 2004-05<br>Estimated  | 2005-06<br>Adopted       | 2006-07<br>Adopted     |
|---|--------------------------------|-----------------------|-----------------------|--------------------------|------------------------|
| LIABILITY INSURANCE FUND (36  | 62)                            |                       |                       |                          |                        |
| Interest Income<br>Interfund Insurance                                      | \$57,327<br>                   | \$84,500<br>1,555,300 | \$82,600<br>1,555,300 | \$94,900<br>1,570,100    | \$104,700<br>1,652,520 |
| LIABILITY INSURANCE<br>FUND TOTAL REVENUES                                  | \$57,327                       | \$1,639,800           | \$1,637,900           | \$1,665,000              | \$1,757,220            |
| TRANSFERS FROM (TO)<br>OTHER FUNDS  |                                |                       |                       |                          |                        |
| Water Fund  | \$702,410                      |                       |                       |                          |                        |
| LIABILITY INSURANCE FUND<br>TOTAL TRANSFERS                                 | \$702,410                      | \$0                   | \$0                   | \$0                      | \$0                    |
| CENTRAL SERVICES FUND (363  | )                              |                       |                       |                          |                        |
| Interfund Central Services  | \$236,871                      | \$362,950             | \$309,490             | \$358,260                | \$358,230              |
| CENTRAL SERVICES FUND<br>TOTAL REVENUES                                     | \$236,871                      | \$362,950             | \$309,490             | \$358,260                | \$358,230              |
| EQUIPMENT REPLACEMENT<br>FUND (364)   |                                |                       |                       |                          |                        |
| nterfund Equip. Replacement<br>nterest Income<br>Development Agreement Fees | \$997,020<br>53,402<br>334,000 | \$862,810<br>86,300   | \$862,810<br>80,100   | \$1,076,090<br>92,000    | \$986,080<br>101,000   |
| Sale of Real & Personal Property<br>oan Proceeds                            | 66,858<br>429,546              | 23,000                | 23,000<br>525,000     | 33,400                   | 33,500                 |
| EQUIPMENT REPLACEMENT<br>FUND TOTAL REVENUES                                | \$1,880,826                    | \$972,110             | \$1,490,910           | \$1,201,490              | \$1,120,580            |
| RANSFERS FROM (TO)<br>OTHER FUNDS   |                                |                       |                       |                          |                        |
| Debt Service Reserve Fund Capital Projects Fund - New                       | (\$1,114,043)                  |                       | (\$429,550)           | (\$525,000)<br>(170,000) | (\$186,00              |
| EQUIPMENT REPLACEMENT<br>FUND TOTAL TRANSFERS                               | (\$1,114,043)                  | \$0                   | (\$429,550)           | (\$695,000)              | (\$186,00              |

| Revenue Source  | 2003-04<br>Actual  | 2004-05<br>Adopted  | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |
|---|--|---------------------|----------------------|--------------------|--------------------|
| WORKERS' COMPENSATION<br>FUND (365)                           |  |                     |                      |                    |                    |
| Interest Income<br>Reinsurance Recovery                       | \$153,241  | \$216,200<br>20,000 | \$215,500            | \$247,500          | \$273,100          |
| Benefits Reimb. 4850/TTD                                      | 210,766  | 50,000              | 30,250               | 32,000             | 35,000             |
| Interfund Workers' Compensation                               |  | 2,508,850           | 2,508,850            | 2,519,900          | 3,149,870          |
| WORKERS' COMPENSATION FUND TOTAL REVENUES                     | \$364,007  | \$2,795,050         | \$2,754,600          | \$2,799,400        | \$3,457,970        |
| GROUP INSURANCE FUND (366)                                    |  |                     |                      |                    |                    |
| Interfund Insurance   |  | \$5,387,930         | \$5,396,290          | \$5,585,480        | \$6,298,960        |
| GROUP INSURANCE FUND<br>TOTAL REVENUES                        | \$0  | \$5,387,930         | \$5,396,290          | \$5,585,480        | \$6,298,960        |
| TRANSFERS FROM (TO)<br>OTHER FUNDS                            |  |                     |                      |                    |                    |
| General Fund  | - Company - Comp | (\$10,000)          |                      |                    |                    |
| GROUP INSURANCE FUND TOTAL TRANSFERS                          | \$0  | (\$10,000)          | \$0                  | \$0                | C                  |
| EQUIPMENT MAINTENANCE<br>FUND (367)                           |  |                     |                      |                    |                    |
| Damage Repairs/Miscellaneous<br>nterfund Equip. Maintenance   | \$62,936<br>1,927,190  | \$2,012,810         | \$2,012,810          | \$2,038,270        | \$2,207,250        |
| EQUIPMENT MAINTENANCE FUND TOTAL REVENUES                     | \$1,990,126  | \$2,012,810         | \$2,012,810          | \$2,038,270        | \$2,207,250        |
|   |  |                     |                      |                    |                    |
| nterfund Information Technology Sale of Real & Pers. Property | \$280_   | \$1,460,410         | \$1,460,410          | \$1,514,310        | \$1,519,530        |
| <br>NFORMATION TECHNOLOGY<br>FUND TOTAL REVENUES              | \$280  | \$1,460,410         | \$1,460,410          | \$1,514,310        | \$1,519,530        |

<sup>\*</sup>Prior to 2005-06, known as Management Information Systems Fund.

| SUMMARY OF REVENUES/TRAN  | SFERS BY FUND          | S & SOURCES (       | Continued)           |                     |                     |
|---|------------------------|---------------------|----------------------|---------------------|---------------------|
| Revenue Source  | 2003-04<br>Actual      | 2004-05<br>Adopted  | 2004-05<br>Estimated | 2005-06<br>Adopted  | 2006-07<br>Adopted  |
| BUILDING MAINTENANCE<br>SERVICES FUND (369)   |                        |                     |                      |                     |                     |
| Interfund Building Maintenance  |                        | \$1,583,150         | \$1,583,150          | \$1,693,010         | \$1,707,370         |
| BUILDING MAINTENANCE<br>SERVICES FUND TOTAL<br>REVENUES   | \$0                    | \$1,583,150         | \$1,583,150          | \$1,693,010         | \$1,707,370         |
| TRANSFERS FROM (TO)<br>OTHER FUNDS  |                        |                     |                      |                     |                     |
| General Fund Community Development Block Grant Fund   | (\$10,000)<br>(27,180) | (\$10,000)          | (\$10,000)           |                     |                     |
| BUILDING MAINTENANCE<br>SERVICES FUND<br>TRANSFERS  | (\$37,180)             | (\$10,000)          | (\$10,000)           | \$0_                | \$0_                |
| FACILITY CAPITAL REPAIR<br>FUND (370)   |                        |                     |                      |                     |                     |
| Interest Income<br>Interfund Facility Capital Repair  | \$23,132<br>193,730    | \$32,000<br>169,290 | \$32,000<br>169,290  | \$37,000<br>169,290 | \$41,000<br>169,290 |
| FACILITY CAPITAL REPAIR<br>FUND TOTAL REVENUES  | \$216,862              | \$201,290           | \$201,290            | \$206,290           | \$210,290           |
| TRANSFERS FROM (TO)<br>OTHER FUNDS  |                        |                     |                      |                     |                     |
| Community Development Block Grant Fund Capital Projects Fund - New Capital Projects Fund - In Prog. | (\$3,870)<br>(70,795)  | (\$600,000)         | (\$822,800)          | (\$200,000)         |                     |
| FACILITY CAPITAL REPAIR<br>FUND TOTAL TRANSFERS   | (\$74,665)             | (\$600,000)         | (\$822,800)          | (\$200,000)         | \$0                 |
| TOTAL REVENUES ALL FUNDS  | \$125,720,603          | \$154,865,100       | \$142,591,780        | \$143,402,410       | \$145,598,220       |
| Less Internal Svc. Transactions   | (3,354,811)            | (15,903,500)        | (15,858,400)         | (16,524,710)        | (18,049,100)        |
| TOTAL REVENUES  | \$122,365,792          | \$138,961,600       | \$126,733,380        | \$126,877,700       | \$127,549,120       |

# CITY OF FULLERTON SUMMARY OF EXPENDITURES & APPROPRIATIONS BY SERVICE AREA & DEPARTMENT

## All Funds Except Redevelopment

|   | 2003-04<br>Actual  | 2004-05<br>Approved  | 2004-05<br>Estimated   | 2005-06<br>Adopted   | 2006-07<br>Adopted   |
|---|--|--|--|--|--|
| Service Area/Department   | Expenditures   | Appropriations   | Expenditures   | Appropriations   | Appropriations   |
| GENERAL GOVERNMENT<br>SERVICES  |  |  |  |  | <b></b>  |
| City Council City Manager Administrative Services Personnel/Risk Management General Government  TOTAL GENERAL GOVERNMENT SERVICES | \$254,226<br>872,062<br>10,781,341<br>(312,114)<br>127,148 | \$307,960<br>1,062,590<br>11,567,060<br>555,210<br>131,500<br>\$13,624,320 | \$294,760<br>1,020,280<br>11,801,740<br>323,070<br>134,880<br>\$13,574,730 | \$298,630<br>983,780<br>12,395,860<br>1,199,270<br>135,810<br>\$15,013,350 | \$304,120<br>1,105,490<br>12,993,380<br>763,470<br>145,080<br>\$15,311,540   |
| PUBLIC SAFETY SERVICES  |  |  |  |  |  |
| Fire<br>Police  | \$12,088,232<br>27,594,357                                 | \$14,072,710<br>31,548,281   | \$14,053,130<br>31,157,450   | \$14,540,470<br>32,075,420   | \$14,536,160<br>33,294,810   |
| TOTAL PUBLIC<br>SAFETY SERVICES   | \$39,682,589   | \$45,620,991   | \$45,210,580   | \$46,615,890   | \$47,830,970   |
| COMMUNITY DEVELOPMENT ENVIRONMENTAL SERVICES  |  |  |  |  |  |
| Development Services Less Depreciation Expense  | \$5,448,756<br>(211,465)                                   | \$7,239,780<br>(212,000)   | \$7,136,100<br>(212,000)   | \$7,106,740<br>(210,700)   | \$7,841,630<br>(210,700)   |
| Total Development Services  | 5,237,291  | 7,027,780  | 6,924,100  | 6,896,040  | 7,630,930  |
| Engineering Less Depreciation Expense   | 14,271,441<br>(991,855)                                    | 15,378,130<br>(950,000)  | 15,965,820<br>(950,000)  | 18,615,100<br>(1,223,400)  | 19,892,470<br>(1,223,400)  |
| Total Engineering   | 13,279,586   | 14,428,130   | 15,015,820   | 17,391,700   | 18,669,070   |
| Redevelopment & Economic Development  | (27,200)   |  |  |  | The state of the s |
| TOTAL COMMUNITY DEVELOPMENT & ENVIRONMENTAL SERVICES  | \$18,489,677   | \$21,455,910   | \$21,939,920   | \$24,287,740   | \$26,300,000   |

# SUMMARY OF EXPENDITURES & APPROPRIATIONS BY SERVICE AREA & DEPARTMENT (Continued)

| Service Area/Department                            | 2003-04<br>Actual<br>Expenditures | 2004-05<br>Approved<br>Appropriations | 2004-05<br>Estimated<br>Expenditures | 2005-06<br>Adopted<br>Appropriations | 2006-07<br>Adopted<br>Appropriations |
|--|-----------------------------------|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| CITY FACILITIES & INFRASTRUCTURE                   | ٨                                 |                                       |                                      |                                      |                                      |
| Maintenance Services                               | \$12,962,863                      | \$15,027,817                          | \$14,624,830                         | \$16,363,470                         | \$15,362,890                         |
| TOTAL CITY FACILITIES<br>& INFRASTRUCTURE          | \$12,962,863                      | \$15,027,817                          | \$14,624,830                         | \$16,363,470                         | \$15,362,890                         |
| HUMAN & LEISURE SERVICE                            | S                                 |                                       |                                      |                                      |                                      |
| Parks & Recreation* Less Depreciation Expense      | \$5,003,068<br>(22,497)           | \$5,237,472<br>(54,000)               | \$5,123,570<br>(54,000)              | \$5,090,630<br>(21,000)              | \$5,058,610<br>(21,000)              |
| Total Parks & Recreation* Library                  | 4,980,571<br>3,392,742            | 5,183,472<br>3,524,581                | 5,069,570<br>3,363,030               | 5,069,630<br>3,586,280               | 5,037,610<br>3,557,970               |
| TOTAL HUMAN &<br>LEISURE SERVICES                  | \$8,373,313                       | \$8,708,053                           | \$8,432,600                          | \$8,655,910                          | \$8,595,580                          |
| TOTAL OPERATING<br>EXPENDITURES/<br>APPROPRIATIONS | \$91,231,105                      | \$104,437,091                         | \$103,782,660                        | \$110,936,360                        | \$113,400,980                        |
| CAPITAL IMPROVEMENTS                               |                                   |                                       |                                      |                                      |                                      |
| Projects   | \$16,485,449                      | \$29,211,951                          | \$16,671,700                         | \$23,649,700                         | \$20,599,000                         |
| TOTAL CAPITAL<br>IMPROVEMENTS                      | \$16,485,449                      | \$29,211,951                          | \$16,671,700                         | \$23,649,700                         | \$20,599,000                         |
| TOTAL NEW<br>APPROPRIATIONS                        | \$107,716,554                     | \$133,649,042                         | \$120,454,360                        | \$134,586,060                        | \$133,999,980                        |
| TOTAL CAPITAL<br>PROJECTS IN PROGRESS              |                                   | 33,248,693                            |                                      | 26,597,000                           |                                      |
| TOTAL CITY EXPENDITURES APPROPRIATIONS             | /<br>\$107,716,554                | \$166,897,735                         | \$120,454,360                        | \$161,183,060                        | \$133,999,980                        |

<sup>\*</sup>Prior to 2005-06, known as Community Services.

# CITY OF FULLERTON SUMMARY OF EXPENDITURES & APPROPRIATIONS BY FUND & DEPARTMENT

## All Funds Except Redevelopment

| Fund/Department                   | 2003-04<br>Actual<br>Expenditures | 2004-05<br>Approved<br>Appropriations | 2004-05<br>Estimated<br>Expenditures | 2005-06<br>Adopted<br>Appropriations | 2006-07<br>Adopted<br>Appropriations |
|-----------------------------------|-----------------------------------|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| GENERAL FUND (110)                |                                   |                                       |                                      |                                      |                                      |
| City Council                      | \$254,226                         | \$299,850                             | \$286,650                            | \$280,230                            | \$285,720                            |
| City Manager                      | 778,282                           | 890,130                               | 887,160                              | 854,440                              | 975,630                              |
| Administrative Services           | 1,817,392                         | 2,208,580                             | 2,172,900                            | 2,405,220                            | 2,540,620                            |
| Personnel/Risk Management         | 439,001                           | 468,710                               | 453,690                              | 488,320                              | 489,940                              |
| General Government                | 127,148                           | 131,500                               | 134,880                              | 135,810                              | 145,080                              |
| Fire                              | 11,933,952                        | 13,988,970                            | 13,974,720                           | 14,433,880                           | 14,443,690                           |
| Police                            | 26,515,655                        | 29,760,320                            | 29,467,830                           | 31,049,370                           | 32,288,280                           |
| Development Services              | 2,514,100                         | 2,555,630                             | 2,499,190                            | 2,852,540                            | 2,918,580                            |
| Engineering                       | 1,574,456                         | 1,551,510                             | 1,491,500                            | 1,577,990                            | 1,580,410                            |
| Maintenance Services              | 5,805,046                         | 6,402,990                             | 6,291,150                            | 6,541,390                            | 6,557,900                            |
| Redevelopment &                   |                                   |                                       |                                      |                                      |                                      |
| Economic Development              | (27,200)                          |                                       |                                      |                                      |                                      |
| TOTAL GENERAL FUND                | \$51,732,058                      | \$58,258,190                          | \$57,659,670                         | \$60,619,190                         | \$62,225,850                         |
| LIBRARY OPERATING<br>FUND (113)   |                                   |                                       |                                      |                                      |                                      |
| Library                           | \$3,390,562                       | \$3,522,421                           | \$3,360,970                          | \$3,584,120                          | \$3,555,810                          |
| TOTAL LIBRARY                     |                                   |                                       |                                      |                                      |                                      |
| OPERATING FUND                    | \$3,390,562                       | \$3,522,421                           | \$3,360,970                          | \$3,584,120                          | \$3,555,810                          |
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| PARKS & RECREATION<br>FUND (115)* |                                   |                                       |                                      |                                      |                                      |
| Maintenance Services              | \$27,844                          | \$34,000                              | \$34,230                             | \$57,380                             | \$58,860                             |
| Less Allocations                  | (27,844)                          | (34,000)                              | (34,230)                             | (57,380)                             | (58,860)                             |
| Parks & Recreation*               | 3,868,006                         | 4,110,955                             | 3,986,880                            | 4,112,220                            | 4,089,300                            |
| TOTAL PARKS &                     | 00.000.000                        | <b>0.4.440.0</b> 77                   | <b>#</b> 0.000.000                   | 04.440.555                           | •                                    |
| RECREATION FUND*                  | \$3,868,006                       | \$4,110,955                           | \$3,986,880                          | \$4,112,220                          | \$4,089,300                          |
| TOTAL GENERAL                     | <b></b>                           |                                       |                                      |                                      |                                      |
| OPERATING FUNDS                   | \$58,990,626                      | \$65,891,566                          | \$65,007,520                         | \$68,315,530                         | \$69,870,960                         |

<sup>\*</sup>Prior to 2005-06, known as Community Services.

| SUMMARY OF EXPENDITURES & APPROPRIATIONS BY FUND & DEPARTMENT (C | Continued) |
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| Fund/Department  | 2003-04<br>Actual<br>Expenditures | 2004-05<br>Approved<br>Appropriations | 2004-05<br>Estimated<br>Expenditures | 2005-06<br>Adopted<br>Appropriations | 2006-07<br>Adopted<br>Appropriations |
|--|-----------------------------------|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| GAS TAX FUND (130)                                     |                                   |                                       |                                      |                                      |                                      |
| Engineering  | \$67,428                          | \$97,220                              | \$95,100                             | \$106,360                            | \$107,960                            |
| TOTAL GAS TAX FUND                                     | \$67,428                          | \$97,220                              | \$95,100                             | \$106,360                            | \$107,960                            |
| GRANT ADMINISTRATION<br>FUND (132)                     |                                   |                                       |                                      |                                      |                                      |
| Fire   | \$117,470                         |                                       | \$54,550                             |                                      |                                      |
| Police   | 168,879                           | \$335,773                             | 335,770                              | \$25,000                             | \$25,000                             |
| Development Services                                   | 159,376                           | 131,815                               | 127,390                              | 115,530                              | 115,530                              |
| Parks & Recreation                                     | 186,679                           | 188,087                               | 182,960                              | 160,920                              | 160,920                              |
| TOTAL GRANT  |                                   |                                       |                                      |                                      |                                      |
| ADMINISTRATION FUND                                    | \$632,404                         | \$655,675                             | \$700,670                            | \$301,450                            | \$301,450                            |
| ADMINIOTIVATION TO NO                                  | Ψ032, <del>404</del>              | Ψ000,070                              | \$700,070                            | <u> </u>                             | φου1,4ου                             |
| SUPPLEMENTAL LAW<br>ENFORCEMENT SERVICES<br>FUND (133) |                                   |                                       |                                      |                                      |                                      |
| Police   | \$229,358                         | \$258,184                             | \$168,080                            | \$195,000                            | \$195,000                            |
| TOTAL SUPPLEMENTAL<br>LAW ENFORCEMENT<br>SERVICES FUND | \$220.25°                         | <b>¢</b> 250 40 <i>4</i>              | ¢169.090                             | \$405.000                            | <b>#405.000</b>                      |
| SERVICES I OND   | \$229,358                         | \$258,184                             | \$168,080                            | \$195,000                            | \$195,000                            |
| ASSET SEIZURE FUND (134)                               |                                   |                                       |                                      |                                      |                                      |
| Police   | \$423,953                         | \$152,764                             | \$144,530                            | \$162,000                            | \$142,000                            |
| TOTAL ASSET  |                                   |                                       |                                      |                                      |                                      |
| SEIZURE FUND   | \$423,953                         | \$152,764                             | \$144,530                            | \$162,000                            | \$142,000                            |
| COMMUNITY DEVELOPMENT<br>BLOCK GRANT FUND (135)        | Г                                 |                                       |                                      |                                      |                                      |
| Development Services                                   | \$1,237,799                       | \$2,789,710                           | \$2,725,610                          | \$1,924,520                          | \$2,540,320                          |
| Maintenance Services                                   | 27,980                            | ψ <u>2,</u> 709,710<br>28,190         | 28,190                               | 29,530                               | 29,900                               |
| Parks & Recreation                                     | 146,349                           | 150,990                               | 149,310                              | 115,000                              | 98,660                               |
| TOTAL COMMUNITY<br>DEVELOPMENT BLOCK                   |                                   |                                       |                                      |                                      |                                      |
| GRANT FUND   | \$1,412,128                       | \$2,968,890                           | \$2,903,110                          | \$2,069,050                          | \$2,668,880                          |
|  |                                   |                                       |                                      |                                      |                                      |

| Fund/Department                                  | 2003-04<br>Actual<br>Expenditures | 2004-05<br>Approved<br>Appropriations | 2004-05<br>Estimated<br>Expenditures | 2005-06<br>Adopted<br>Appropriations | 2006-07<br>Adopted<br>Appropriations |
|--|-----------------------------------|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| SEWER & DRAINAGE<br>CAPITAL OUTLAY<br>FUND (136) |                                   |                                       |                                      |                                      |                                      |
| Engineering<br>Maintenance Services              | \$220<br>163,019                  | \$28,580<br>165,630                   | \$26,990<br>165,630                  | \$307,740<br>165,610                 | \$331,990<br>165,570                 |
| TOTAL SEWER & DRAINAGE<br>CAPITAL OUTLAY FUND    | \$163,239                         | \$194,210                             | \$192,620                            | \$473,350                            | \$497,560                            |
| AIR QUALITY<br>IMPROVEMENT<br>TRUST FUND (142)   |                                   |                                       |                                      |                                      |                                      |
| City Council<br>City Manager                     | \$33,152                          | \$2,030<br>46,000                     | \$2,030<br>8,200                     | \$2,100                              | \$2,100                              |
| Administrative Services                          | 37,587                            | 40,000                                | 60,600                               | 86,000                               | 86,000                               |
| Development Services                             | 74,511                            | 157,550                               | 157,550                              | 106,850                              | 109,250                              |
| Maintenance Services                             | 18,730                            | 23,090                                | 23,090                               | 22,440                               | 22,820                               |
| TOTAL AIR QUALITY<br>IMPROVEMENT<br>TRUST FUND   | \$163,980                         | \$268,670                             | \$251,470                            | \$217,390                            | \$220,170                            |
| SANITATION FUND (143)                            |                                   |                                       |                                      |                                      |                                      |
| Fire   |                                   | \$83,740                              | \$23,860                             | \$106,590                            | \$92,470                             |
| Maintenance Services                             | \$3,148,113                       | 3,856,219                             | 3,777,120                            | 4,487,850                            | 4,547,780                            |
| TOTAL SANITATION FUND                            | \$3,148,113                       | \$3,939,959                           | \$3,800,980                          | \$4,594,440                          | \$4,640,250                          |
| MEASURE M TURNBACK<br>FUND (144)                 |                                   |                                       |                                      |                                      |                                      |
| Engineering                                      | \$84,855                          | \$97,220                              | \$95,100                             | \$96,370                             | \$98,000                             |
| TOTAL MEASURE M                                  | <b>40.4.0</b>                     | <b>#07.00</b>                         | <b>007.40</b>                        | 000.00                               |                                      |
| TURNBACK FUND                                    | \$84,855                          | \$97,220                              | \$95,100                             | \$96,370                             | \$98,000                             |

| Fund/Department   | 2003-04<br>Actual<br>Expenditures                         | 2004-05<br>Approved<br>Appropriations   | 2004-05<br>Estimated<br>Expenditures                              | 2005-06<br>Adopted<br>Appropriations  | 2006-07<br>Adopted<br>Appropriations                                  |
|---|---|---|---|---|---|
| DEBT SERVICE RESERVE<br>FUND (158)  |   |   |   |   |   |
| Administrative Services Police Development Services Engineering Maintenance Services Library  | \$7,322<br>256,512<br>8,995<br>7,320<br>324,581<br>2,180  | \$7,290<br>646,000<br>8,940<br>7,280<br>395,100<br>2,160                      | \$7,290<br>646,000<br>8,940<br>7,280<br>395,100<br>2,060          | \$7,240<br>644,050<br>8,910<br>7,230<br>458,310<br>2,160                        | \$7,250<br>644,530<br>8,910<br>7,240<br>458,660<br>2,160              |
| TOTAL DEBT SERVICE<br>RESERVE FUND  | \$606,910   | \$1,066,770   | \$1,066,670   | \$1,127,900   | \$1,128,750   |
| CAPITAL PROJECTS FUND   | (174)   |   |   |   |   |
| Engineering Less Allocations Maintenance Services Less Allocations  | \$1,147,752<br>(1,142,752)<br>13,724<br>(13,724)          | \$1,350,120<br>(1,350,120)  | \$1,272,900<br>(1,272,900)<br>1,320<br>(1,320)                    | \$1,496,070<br>(1,496,070)  | \$1,537,640<br>(1,537,640)  |
| Parks & Recreation Less Allocations Capital Improvements Capital Projects in Progress   | (13,724)<br>117,057<br>(117,057)<br>15,610,953            | 216,480<br>(216,480)<br>17,422,951<br>31,652,714                              | 198,230<br>(198,230)<br>15,316,650                                | 189,340<br>(189,340)<br>18,139,200<br>16,089,100                                | 192,290<br>(192,290)<br>15,156,500                                    |
| TOTAL CAPITAL<br>PROJECTS FUND  | \$15,615,953  | \$49,075,665  | \$15,316,650_   | \$34,228,300  | \$15,156,500  |
| UNRESTRICTED CAPITAL<br>PROJECTS FUND (175)   |   |   |   |   |   |
| City Manager<br>Fire  | \$30,900<br>36,810  | \$97,700  | \$95,000  | \$97,700  | \$97,700  |
| Police<br>Maintenance Services  |   | 395,240<br>620,000  | 395,240<br>620,000  | 591,420   |   |
| TOTAL UNRESTRICTED<br>CAPITAL PROJECTS FUND   | \$67,710  | \$1,112,940   | \$1,110,240   | \$689,120   | \$97,700  |
| AIRPORT FUND (340)  |   |   |   |   |   |
| City Council Maintenance Services Less Allocations Development Services Less Depreciation Capital Improvements Capital Projects in Progress | \$34,955<br>(34,955)<br>1,308,982<br>(211,465)<br>102,218 | \$2,030<br>43,360<br>(43,360)<br>1,310,230<br>(212,000)<br>909,000<br>113,332 | \$2,030<br>42,750<br>(42,750)<br>1,345,060<br>(212,000)<br>95,300 | \$12,100<br>44,680<br>(44,680)<br>1,906,680<br>(210,700)<br>3,528,500<br>20,000 | \$12,100<br>45,150<br>(45,150)<br>1,951,720<br>(210,700)<br>3,452,500 |
| TOTAL AIRPORT FUND  | \$1,199,735   | \$2,122,592   | \$1,230,390   | \$5,256,580   | \$5,205,620   |

| Fund/Department   | 2003-04<br>Actual<br>Expenditures  | 2004-05<br>Approved<br>Appropriations  | 2004-05<br>Estimated<br>Expenditures   | 2005-06<br>Adopted<br>Appropriations  | 2006-07<br>Adopted<br>Appropriations   |
|---|--|--|--|---|--|
| BREA DAM RECREATIONAL<br>AREA FUND (342)  |  |  |  |   |  |
| Maintenance Services Less Allocations Parks & Recreation Less Depreciation Expense Capital Improvements Capital Projects in Progress  | \$187,861<br>(187,861)<br>773,263<br>(22,497)<br>85,489  | \$194,510<br>(194,510)<br>758,340<br>(54,000)<br>435,000<br>131,250  | \$194,510<br>(194,510)<br>775,340<br>(54,000)<br>233,350   | \$194,510<br>(194,510)<br>672,350<br>(21,000)<br>125,000<br>332,900   | \$194,510<br>(194,510)<br>680,340<br>(21,000)<br>350,000   |
| TOTAL BREA DAM<br>RECR. AREA FUND   | \$836,255  | \$1,270,590  | \$954,690  | \$1,109,250   | \$1,009,340  |
| WATER FUND (344)  |  |  |  |   |  |
| City Council City Manager Administrative Services Engineering Less Allocations Less Depreciation Expense Maintenance Services Parks & Recreation Capital Improvements Capital Projects in Progress  TOTAL WATER FUND  PLUMMER PARKING FACILITY FUND (345)  Maintenance Services | \$14,517<br>1,214,664<br>12,541,006<br>(8,844)<br>(991,855)<br>3,119,080<br>8,771<br>686,789<br>\$16,584,128 | \$2,030<br>13,630<br>1,294,960<br>13,608,320<br>(12,000)<br>(950,000)<br>3,489,489<br>9,100<br>10,445,000<br>1,351,397<br>\$29,251,926 | \$2,030<br>14,210<br>1,286,390<br>14,261,850<br>(12,000)<br>(950,000)<br>3,410,180<br>9,080<br>1,026,400<br>\$19,048,140 | \$2,100<br>15,070<br>1,375,020<br>16,539,470<br>(20,060)<br>(1,223,400)<br>3,852,740<br>10,140<br>1,857,000<br>10,155,000<br>\$32,563,080 | \$2,100<br>15,330<br>1,417,620<br>17,789,100<br>(22,230)<br>(1,223,400)<br>3,907,600<br>9,390<br>1,640,000<br>\$23,535,510 |
| FACILITY FUND   | \$0  | \$0  | \$460  | \$19,180  | \$19,700   |
| REFUSE COLLECTION<br>FUND (346)   |  |  |  |   |  |
| City Council City Manager Administrative Services Development Services Parks & Recreation  TOTAL REFUSE COLLECTION FUND   | \$15,211<br>7,925,186<br>144,993<br>20,000<br>\$8,105,390  | \$2,020<br>15,130<br>7,768,900<br>285,905<br>20,000<br>\$8,091,955   | \$2,020<br>15,710<br>8,090,600<br>272,360<br>20,000<br>\$8,400,690   | \$2,100<br>16,570<br>8,245,300<br>191,710<br>20,000<br>\$8,475,680  | \$2,100<br>16,830<br>8,500,700<br>197,320<br>20,000<br>\$8,736,950   |
| -<br>-  | <u> </u>   |  |  |   |  |

| Fund/Department                               | 2003-04<br>Actual<br>Expenditures | 2004-05<br>Approved<br>Appropriations | 2004-05<br>Estimated<br>Expenditures | 2005-06<br>Adopted<br>Appropriations | 2006-07<br>Adopted<br>Appropriations |
|---|-----------------------------------|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| SEWER SURCHARGE<br>ENTERPRISE FUND (347)      |                                   |                                       |                                      |                                      |                                      |
| Maintenance Services                          |                                   |                                       |                                      | \$150                                | \$150                                |
| TOTAL SEWER SURCHARGE ENTERPRISE FUND         | \$0                               | \$0                                   | \$0_                                 | \$150                                | \$150                                |
| LIABILITY INSURANCE<br>FUND (362)             |                                   |                                       |                                      |                                      |                                      |
| Personnel/Risk Management<br>Less Allocations | \$1,417,486<br>(1,444,640)        | \$1,555,300<br>(1,555,300)            | \$1,569,840<br>(1,555,300)           | \$1,628,600<br>(1,570,100)           | \$1,652,520<br>(1,652,520)           |
| TOTAL LIABILITY<br>INSURANCE FUND             | (\$27,154)                        | \$0                                   | \$14,540                             | \$58,500                             | \$0_                                 |
| CENTRAL SERVICES<br>FUND (363)                |                                   |                                       |                                      |                                      |                                      |
| Administrative Services<br>Less Allocations   | \$260,642<br>(236,871)            | \$362,950<br>(362,950)                | \$309,490<br>(309,490)               | \$358,260<br>(358,260)               | \$358,230<br>(358,230)               |
| TOTAL CENTRAL<br>SERVICES FUND                | \$23,771                          | \$0                                   | \$0                                  | \$0                                  | \$0                                  |
| EQUIPMENT REPLACEMENT<br>FUND (364)           |                                   |                                       |                                      |                                      |                                      |
| Maintenance Services Less Allocations         | \$1,536,666<br>(997,020)          | \$943,950<br>(862,810)                | \$943,950<br>(862,810)               | \$1,158,300<br>(1,076,090)           | \$581,670<br>(986,080)               |
| TOTAL EQUIPMENT<br>REPLACEMENT FUND           | \$539,646                         | \$81,140                              | \$81,140                             | \$82,210                             | (\$404,410)                          |
| WORKERS' COMPENSATION<br>FUND (365)           |                                   |                                       |                                      |                                      |                                      |
| Personnel/Risk Management<br>Less Allocations | \$1,465,651<br>(2,245,600)        | \$2,530,350<br>(2,508,850)            | \$2,604,530<br>(2,508,850)           | \$3,026,930<br>(2,519,900)           | \$3,277,980<br>(3,149,870)           |
| TOTAL WORKERS' COMPENSATION FUND              | (\$779,949)                       | \$21,500                              | \$95,680                             | \$507,030                            | \$128,110                            |

| Fund/Department  | 2003-04<br>Actual<br>Expenditures   | 2004-05<br>Approved<br>Appropriations | 2004-05<br>Estimated<br>Expenditures | 2005-06<br>Adopted<br>Appropriations | 2006-07<br>Adopted<br>Appropriations |
|--|-------------------------------------|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| GROUP INSURANCE<br>FUND (366)                                      |                                     |                                       |                                      |                                      |                                      |
| Administrative Services Personnel/Risk Management Less Allocations | \$7,849<br>4,680,688<br>(4,632,549) | \$8,840<br>5,444,090<br>(5,387,930)   | \$8,840<br>5,146,610<br>(5,396,290)  | \$9,650<br>5,721,250<br>(5,585,480)  | \$9,700<br>6,434,680<br>(6,298,960)  |
| TOTAL GROUP<br>INSURANCE FUND                                      | \$55,988                            | \$65,000                              | (\$240,840)                          | \$145,420                            | \$145,420                            |
| EQUIPMENT MAINTENANCE<br>FUND (367)                                |                                     |                                       |                                      |                                      |                                      |
| Maintenance Services<br>Less Allocations                           | \$1,847,683<br>(1,927,190)          | \$2,056,569<br>(2,012,810)            | \$1,951,810<br>(2,012,810)           | \$2,138,500<br>(2,038,270)           | \$2,209,420<br>(2,207,250)           |
| TOTAL EQUIPMENT<br>MAINTENANCE FUND                                | (\$79,507)                          | \$43,759                              | (\$61,000)                           | \$100,230                            | \$2,170                              |
| INFORMATION<br>TECHNOLOGY FUND* (368)                              |                                     |                                       |                                      |                                      |                                      |
| Administrative Services Less Allocations                           | \$1,214,619<br>(1,459,200)          | \$1,707,740<br>(1,460,410)            | \$1,644,370<br>(1,460,410)           | \$1,791,390<br>(1,514,310)           | \$1,960,720<br>(1,519,530)           |
| TOTAL INFORMATION<br>TECHNOLOGY FUND                               | (\$244,581)                         | \$247,330                             | \$183,960                            | \$277,080                            | \$441,190                            |
| BUILDING MAINTENANCE<br>SERVICES FUND (369)                        |                                     |                                       |                                      |                                      |                                      |
| Maintenance Services Less Allocations                              | \$1,572,210<br>(1,528,526)          | \$1,583,910<br>(1,583,150)            | \$1,555,470<br>(1,583,150)           | \$1,693,010<br>(1,693,010)           | \$1,719,410<br>(1,707,370)           |
| TOTAL BUILDING MAINT.<br>SERVICES FUND                             | \$43,684                            | \$760                                 | (\$27,680)                           | \$0                                  | \$12,040                             |
| FACILITY CAPITAL<br>REPAIR FUND (370)                              |                                     |                                       |                                      |                                      |                                      |
| Maintenance Services Less Allocations                              | \$46,221<br>(193,730)               | \$90,740<br>(169,290)                 | \$90,740<br>(169,290)                | \$181,700<br>(169,290)               | \$212,300<br>(169,290)               |
| TOTAL FACILITY CAPITAL REPAIR FUND                                 | (\$147,509)                         | (\$78,550)                            | (\$78,550)                           | \$12,410                             | \$43,010                             |
| TOTAL CITY EXPENDITURES. APPROPRIATIONS                            | /<br>\$107,716,554                  | \$166,897,735                         | \$120,454,360                        | \$161,183,060                        | \$133,999,980                        |
| Prior to 2005-06, known as Mar                                     | nagement Informa                    | ation Systems Fund                    | d.                                   |                                      |                                      |

### CITY OF FULLERTON SUMMARY OF APPROPRIATIONS BY FUND, SERVICE AREA, & DEPARTMENT FISCAL YEAR 2005-06

|   | Salaries<br>& Benefits   | Maintenance<br>& Support          | Capital<br>Outlay | Total                                   |
|---|--------------------------|-----------------------------------|-------------------|---|
| GENERAL FUND (110)  |                          |                                   |                   | *************************************** |
| General Government Services City Council                                | \$143,410                | \$136,820                         |                   | \$280,230                               |
| City Council City Manager Less Allocations                              | 724,130<br>(44,120)      | 174,430                           |                   | 898,560<br>(44,120)                     |
| Administrative Services Less Allocations                                | 1,231,130<br>(40,020)    | 1,214,110                         |                   | 2,445,240<br>(40,020)                   |
| Personnel/Risk Management Less Allocations                              | 392,550<br>(18,580)      | 114,350                           |                   | 506,900<br>(18,580)                     |
| General Government  |                          | 135,810                           |                   | 135,810                                 |
| Public Safety Fire Police   | 12,616,100<br>26,847,050 | 1,705,780<br>4,202,320            | \$112,000         | 14,433,880<br>31,049,370                |
| Community Development Development Services Engineering Less Allocations | 2,006,110<br>517,150     | 846,430<br>1,283,280<br>(228,440) | 6,000             | 2,852,540<br>1,806,430<br>(228,440)     |
| City Facilities & Infrastructure Maintenance Services Less Allocations  | 3,275,090<br>(122,590)   | 3,283,430                         | 105,460           | 6,663,980<br>(122,590)                  |
| TOTAL GENERAL FUND  | \$47,527,410             | \$12,868,320                      | \$223,460         | \$60,619,190                            |
| LIBRARY OPERATING FUND (113)  |                          |                                   |                   |   |
| Human & Leisure Services<br>Library                                     | \$2,393,970              | \$1,161,760                       | \$28,390          | \$3,584,120                             |
| TOTAL LIBRARY OPERATING FUND  | \$2,393,970              | \$1,161,760                       | \$28,390          | \$3,584,120                             |
| PARKS & RECREATION FUND (115)*  |                          |                                   |                   |   |
| City Facilities & Infrastructure Maintenance Services Less Allocations  | \$23,460<br>(23,460)     | \$33,920<br>(33,920)              |                   | \$57,380<br>(57,380)                    |
| Human & Leisure Services Parks & Recreation*                            | 2,113,200                | 1,999,020                         |                   | 4,112,220                               |
| TOTAL PARKS & RECREATION FUND*  | \$2,113,200              | \$1,999,020                       | \$0               | \$4,112,220                             |
| TOTAL GENERAL OPERATING FUNDS   | \$52,034,580             | \$16,029,100                      | \$251,850         | \$68,315,530                            |
| *Prior to 2005-06, known as Community Serv                              | rices.                   |                                   |                   |   |

| _  | Salaries<br>& Benefits | Maintenance<br>& Support | Capital<br>Outlay | Total       |
|--|------------------------|--------------------------|-------------------|-------------|
| GAS TAX FUND (130)                                       |                        |                          |                   |             |
| Community Development Engineering                        | \$36,630               | \$69,730                 |                   | \$106,360   |
| TOTAL GAS TAX FUND                                       | \$36,630               | \$69,730                 | <u>\$0</u>        | \$106,360   |
| GRANT ADMINISTRATION FUND (132)                          |                        |                          |                   |             |
| Public Safety<br>Police                                  | \$25,000               |                          |                   | \$25,000    |
| Community Development Development Services               | 71,420                 | \$44,110                 |                   | 115,530     |
| Human & Leisure Services Parks & Recreation              | 152,310                | 8,610                    |                   | 160,920     |
| -<br>TOTAL GRANT ADMINISTRATION FUND _                   | \$248,730              | \$52,720                 | \$0               | \$301,450   |
| SUPPLEMENTAL LAW ENFORCEMENT<br>SERVICES FUND (133)      |                        |                          |                   |             |
| Public Safety<br>Police                                  | \$195,000              |                          |                   | \$195,000   |
| TOTAL SUPPLEMENTAL LAW ENFORCEMENT SERVICES FUND         | \$195,000              | \$0                      | \$0               | \$195,000   |
| ASSET SEIZURE FUND (134)                                 |                        |                          |                   |             |
| Public Safety<br>Police                                  |                        | \$131,000                | \$31,000          | \$162,000   |
| TOTAL ASSET SEIZURE FUND                                 | \$0                    | \$131,000                | \$31,000          | \$162,000   |
| COMMUNITY DEVELOPMENT<br>BLOCK GRANT FUND (135)          |                        |                          |                   |             |
| Community Development Development Services               | \$603,930              | \$1,320,590              |                   | \$1,924,520 |
| City Facilities & Infrastructure<br>Maintenance Services | 21,200                 | 8,330                    |                   | 29,530      |
| Human & Leisure Services Parks & Recreation              | 81,570                 | 33,430                   |                   | 115,000     |
| OTAL COMMUNITY DEVELOPMENT<br>BLOCK GRANT FUND           | \$706,700              | \$1,362,350              | \$0               | \$2,069,050 |

| _  | Salaries<br>& Benefits | Maintenance<br>& Support | Capital<br>Outlay | Total             |
|--|------------------------|--------------------------|-------------------|-------------------|
| SEWER & DRAINAGE CAPITAL<br>OUTLAY FUND (136)                    |                        |                          |                   |                   |
| Community Development Engineering                                | \$67,190               | \$232,050                | \$8,500           | \$307,740         |
| City Facilities & Infrastructure Maintenance Services            |                        | 165,610                  |                   | 165,610           |
| TOTAL SEWER & DRAINAGE FUND                                      | \$67,190               | \$397,660                | \$8,500           | \$473,350         |
| AIR QUALITY IMPROVEMENT<br>TRUST FUND (142)                      |                        |                          |                   |                   |
| General Government Services City Council Administrative Services | \$46,000               | \$2,100<br>40,000        |                   | \$2,100<br>86,000 |
| Community Development Development Services                       | 55,660                 | 51,190                   |                   | 106,850           |
| City Facilities & Infrastructure  Maintenance Services           | 22,440                 |                          |                   | 22,440            |
| TOTAL AIR QUALITY<br>IMPROVEMENT TRUST FUND                      | \$124,100              | \$93,290                 | \$0               | \$217,390         |
| SANITATION FUND (143)  |                        |                          |                   |                   |
| <i>Public Safety</i><br>Fire                                     | \$81,620               | \$7,370                  | \$17,600          | \$106,590         |
| City Facilities & Infrastructure  Maintenance Services           | 2,401,870              | 2,076,980                | 9,000             | 4,487,850         |
| TOTAL SANITATION FUND  | \$2,483,490            | \$2,084,350              | \$26,600          | \$4,594,440       |
| MEASURE M TURNBACK FUND (144)                                    |                        |                          |                   |                   |
| Community Development Engineering                                | \$36,640               | \$59,730                 |                   | \$96,370          |
| TOTAL MEASURE M TURNBACK FUND                                    | \$36,640               | \$59,730                 | \$0               | \$96,370          |

|  | Salaries<br>& Benefits     | Maintenance<br>& Support | Capital<br>Outlay          | Total                     |
|--|----------------------------|--------------------------|----------------------------|---------------------------|
| DEBT SERVICE RESERVE FUND (158)                                    |                            |                          |                            |                           |
| General Government Services Administrative Services                |                            | \$7,240                  |                            | \$7,240                   |
| Public Safety<br>Police  |                            | 644,050                  |                            | 644,050                   |
| Community Development Development Services Engineering             |                            | 8,910<br>7,230           |                            | 8,910<br>7,230            |
| City Facilities & Infrastructure Maintenance Services              |                            | 458,310                  |                            | 458,310                   |
| Human & Leisure Services<br>Library                                |                            | 2,160                    |                            | 2,160                     |
| TOTAL DEBT SERVICE<br>RESERVE FUND                                 | \$0                        | \$1,127,900              | \$0                        | \$1,127,900               |
| CAPITAL PROJECTS FUND (174)  |                            |                          |                            |                           |
| Community Development Engineering Less Allocations                 | \$1,496,070<br>(1,496,070) |                          |                            | \$1,496,070<br>(1,496,070 |
| duman & Leisure Services<br>Parks & Recreation<br>Less Allocations | 189,340<br>(189,340)       |                          |                            | 189,340<br>(189,340       |
| Capital Improvements<br>Capital Projects in Progress               |                            |                          | \$18,139,200<br>16,089,100 | 18,139,200<br>16,089,100  |
| OTAL CAPITAL PROJECTS FUND   | \$0                        | \$0                      | \$34,228,300               | \$34,228,300              |
| INRESTRICTED CAPITAL PROJECTS<br>UND (175)                         |                            |                          |                            |                           |
| General Government Services<br>City Manager                        |                            | \$97,700                 |                            | \$97,700                  |
| ity Facilities & Infrastructure<br>laintenance Services            |                            | 591,420                  |                            | 591,420                   |
| OTAL UNRESTRICTED CAPITAL<br>ROJECTS FUND                          | \$0                        | \$689,120                | \$0                        | \$689,120                 |
|  |                            |                          |                            |                           |

| SUMMARY OF APPROPRIATIONS BY FUND, SERVICE AREA, & DEPARTMENT - FISCAL YEAR 2005-06 (Cont.) |                                 |  |                         |   |
|---|---------------------------------|--|-------------------------|---|
|   | Salaries<br>& Benefits          | Maintenance<br>& Support                     | Capital<br>Outlay       | Total   |
| AIRPORT FUND (340)  |                                 |  |                         | ACCEPTANCE OF THE PROPERTY OF |
| General Government Services City Council City Facilities & Infrastructure                   |                                 | \$12,100                                     |                         | \$12,100  |
| Maintenance Services Less Allocations Development Services Less Depreciation                | \$27,900<br>(27,900)<br>395,080 | 16,780<br>(16,780)<br>1,511,600<br>(210,700) |                         | 44,680<br>(44,680)<br>1,906,680<br>(210,700)  |
| Capital Improvements Capital Projects in Progress   |                                 | · · · · · ·                                  | \$3,528,500<br>20,000   | 3,528,500<br>20,000   |
| TOTAL AIRPORT FUND  | \$395,080                       | \$1,313,000                                  | \$3,548,500             | \$5,256,580   |
| BREA DAM RECREATIONAL<br>AREA FUND (342)  |                                 |  |                         |   |
| City Facilities & Infrastructure Maintenance Services Less Allocations                      | \$91,840<br>(91,840)            | \$94,400<br>(94,400)                         | \$8,270<br>(8,270)      | \$194,510<br>(194,510)  |
| Human & Leisure Services Parks & Recreation Less Depreciation Expense                       | 220,010                         | 452,340<br>(21,000)                          |                         | 672,350<br>(21,000)   |
| Capital Improvements Capital Projects in Progress   |                                 | -  | 125,000<br>332,900      | 125,000<br>332,900  |
| TOTAL BREA DAM RECR. AREA FUND  | \$220,010                       | \$431,340                                    | \$457,900               | \$1,109,250   |
| WATER FUND (344)  |                                 |  |                         |   |
| General Government Services City Council City Manager Administrative Services               | \$15,070<br>914,090             | \$2,100<br>455,930                           | \$5,000                 | \$2,100<br>15,070<br>1,375,020  |
| Community Development   | 914,090                         | 400,900                                      | ψ3,000                  | 1,575,020   |
| Engineering Less Allocations Less Depreciation Expense                                      | 606,460                         | 15,906,510<br>(20,060)<br>(1,223,400)        | 26,500                  | 16,539,470<br>(20,060)<br>(1,223,400)   |
| City Facilities & Infrastructure Maintenance Services                                       | 2,157,670                       | 1,640,070                                    | 55,000                  | 3,852,740   |
| Human & Leisure Services Parks & Recreation   | 4,720                           | 5,420  |                         | 10,140  |
| Capital Improvements Capital Projects in Progress   |                                 |  | 1,857,000<br>10,155,000 | 1,857,000<br>10,155,000   |
| TOTAL WATER FUND  | \$3,698,010                     | \$16,766,570                                 | \$12,098,500            | \$32,563,080  |
|   |                                 |  |                         |   |

|   | Salaries<br>& Benefits | Maintenance<br>& Support      | Capital<br>Outlay  | Total                          |
|---|------------------------|-------------------------------|--|--------------------------------|
| PLUMMER PARKING<br>FACILITIES FUND (345)                                      |                        |                               |  |                                |
| City Facilities & Infrastructure Maintenance Services                         | \$15,870               | \$3,310                       | and the second s | \$19,180                       |
| TOTAL PLUMMER PARKING<br>FACILITIES FUND                                      | \$15,870               | \$3,310                       | \$0  | \$19,180                       |
| REFUSE COLLECTION FUND (346)  |                        |                               |  |                                |
| General Government Services City Council City Manager Administrative Services | \$15,070               | \$2,100<br>1,500<br>8,245,300 |  | \$2,100<br>16,570<br>8,245,300 |
| Community Development Development Services                                    | 115,620                | 76,090                        |  | 191,710                        |
| Human & Leisure Services<br>Parks & Recreation                                |                        | 20,000                        |  | 20,000                         |
| TOTAL REFUSE COLLECTION FUND  | \$130,690              | \$8,344,990                   | \$0  | \$8,475,680                    |
| SEWER SURCHARGE<br>ENTERPRISE FUND (347)                                      |                        |                               |  |                                |
| City Facilities & Infrastructure<br>Maintenance Services                      |                        | \$150                         |  | \$150                          |
| TOTAL SEWER SURCHARGE<br>ENTERPRISE FUND                                      | \$0                    | \$150                         | \$0  | \$150                          |
| LIABILITY INSURANCE FUND (362)  |                        |                               |  |                                |
| General Government Services<br>Personnel/Risk Management<br>Less Allocations  | \$198,550<br>(198,550) | \$1,430,050<br>(1,371,550)    |  | \$1,628,600<br>(1,570,100      |
| TOTAL LIABILITY INSURANCE FUND  | \$0                    | \$58,500                      | \$0  | \$58,500                       |
| CENTRAL SERVICES FUND (363)   |                        |                               |  |                                |
| General Government Services<br>Idministrative Services<br>Less Allocations    | \$95,260<br>(95,260)   | \$263,000<br>(263,000)        |  | \$358,260<br>(358,260          |
| OTAL CENTRAL SERVICES FUND  | \$0                    | \$0_                          | \$0_   | \$0                            |

|   | Salaries & Benefits             | Maintenance<br>& Support   | Capital<br>Outlay        | Total                              |
|---|---------------------------------|----------------------------|--------------------------|------------------------------------|
| EQUIPMENT REPLACEMENT<br>FUND (364)   |                                 |                            |                          |                                    |
| City Facilities & Infrastructure<br>Maintenance Services<br>Less Allocations                            |                                 | \$97,060<br>(97,060)       | \$1,061,240<br>(979,030) | \$1,158,300<br>(1,076,090          |
| TOTAL EQUIP. REPLACEMENT FUND   | \$0                             | \$0                        | \$82,210                 | \$82,210                           |
| WORKERS' COMPENSATION<br>FUND (365)   |                                 |                            |                          |                                    |
| General Government Services Personnel/Risk Management Less Allocations                                  | \$148,000<br>(148,000)          | \$2,878,930<br>(2,371,900) |                          | \$3,026,930<br>(2,519,900          |
| TOTAL WORKERS'<br>COMPENSATION FUND   | \$0                             | \$507,030                  | \$0                      | \$507,030                          |
| GROUP INSURANCE FUND (366)  |                                 | ·                          |                          |                                    |
| General Government Services<br>Administrative Services<br>Personnel/Risk Management<br>Less Allocations | \$9,650<br>130,950<br>(140,600) | \$5,590,300<br>(5,444,880) |                          | \$9,650<br>5,721,250<br>(5,585,480 |
| OTAL GROUP INSURANCE FUND   | \$0                             | \$145,420                  | \$0_                     | \$145,420                          |
| QUIPMENT MAINTENANCE<br>UND (367)   |                                 |                            |                          |                                    |
| City Facilities & Infrastructure<br>Maintenance Services<br>Less Allocations                            | \$950,010<br>(950,010)          | \$1,188,490<br>(1,088,260) |                          | \$2,138,500<br>(2,038,270          |
| OTAL EQUIPMENT<br>MAINTENANCE FUND  | \$0                             | \$100,230                  | \$0                      | \$100,230                          |
| NFORMATION TECHNOLOGY<br>UND* (368)   |                                 |                            |                          |                                    |
| General Government Services  dministrative Services  Less Allocations                                   | \$302,000<br>(282,820)          | \$1,364,390<br>(1,231,490) | \$125,000                | \$1,791,390<br>(1,514,310          |
| OTAL INFORMATION<br>ECHNOLOGY FUND  | \$19,180                        | \$132,900                  | \$125,000                | \$277,080                          |

#### SUMMARY OF APPROPRIATIONS BY FUND, SERVICE AREA, & DEPARTMENT - FISCAL YEAR 2005-06 (Cont.) **Salaries** Maintenance Capital & Benefits Outlay & Support Total **BUILDING MAINTENANCE SERVICES FUND (369)** City Facilities & Infrastructure **Maintenance Services** \$754,990 \$938,020 \$1,693,010 **Less Allocations** (754,990)(938,020)(1,693,010)TOTAL BUILDING MAINTENANCE SERVICES FUND \$0 \$0 \$0 \$0 **FACILITY CAPITAL REPAIR FUND (370)** City Facilities & Infrastructure Maintenance Services \$17,300 \$164,400 \$181,700 Less Allocations (17,300)(151,990)(169,290)TOTAL FACILITY CAPITAL REPAIR FUND \$0 \$0 \$12,410 \$12,410 TOTAL CITY APPROPRIATIONS \$60,411,900 \$49,900,390 \$50,870,770 \$161,183,060

### CITY OF FULLERTON SUMMARY OF APPROPRIATIONS BY FUND, SERVICE AREA, & DEPARTMENT FISCAL YEAR 2006-07

| -  | Salaries<br>& Benefits | Maintenance<br>& Support | Capital<br>Outlay | Total        |
|--|------------------------|--------------------------|-------------------|--------------|
| GENERAL FUND (110)                         |                        |                          |                   |              |
| General Government Services                |                        |                          |                   |              |
| City Council                               | \$148,800              | \$136,920                |                   | \$285,720    |
| City Manager                               | 710,040                | 309,800                  |                   | 1,019,840    |
| Less Allocations                           | (44,210)               |                          |                   | (44,210)     |
| Administrative Services                    | 1,303,300              | 1,278,030                |                   | 2,581,330    |
| Less Allocations                           | (40,710)               |                          |                   | (40,710)     |
| Personnel/Risk Management                  | 398,620                | 109,810                  |                   | 508,430      |
| Less Allocations                           | (18,490)               |                          |                   | (18,490)     |
| General Government                         |                        | 145,080                  |                   | 145,080      |
| Public Safety                              |                        |                          |                   |              |
| Fire                                       | 12,756,710             | 1,636,980                | \$50,000          | 14,443,690   |
| Police                                     | 27,970,980             | 4,317,300                |                   | 32,288,280   |
| Community Development                      |                        |                          |                   |              |
| Development Services                       | 2,061,600              | 856,980                  |                   | 2,918,580    |
| Engineering                                | 529,720                | 1,272,280                |                   | 1,802,000    |
| Less Allocations                           | 525,125                | (221,590)                |                   | (221,590)    |
| City Facilities & Infrastructure           |                        |                          |                   |              |
| Maintenance Services                       | 3,435,180              | 3,217,530                | 30,460            | 6,683,170    |
| Less Allocations                           | (125,270)              | 0,2,000                  | 33, 133           | (125,270)    |
| -  |                        |                          | 000,100           |              |
| TOTAL GENERAL FUND                         | \$49,086,270           | \$13,059,120             | \$80,460          | \$62,225,850 |
| LIBRARY OPERATING FUND (113)               |                        |                          |                   |              |
| Human & Leisure Services                   |                        |                          |                   |              |
| Library                                    | \$2,397,010            | \$1,158,800              |                   | \$3,555,810  |
| TOTAL LIBRARY OPERATING FUND               | \$2,397,010            | \$1,158,800              | \$0               | \$3,555,810  |
| - TOTAL EIBNART OF ERATING FORD            | Ψ2,007,010             | Ψ1,100,000               | Ψ <b>O</b> _      | \$3,333,610  |
| PARKS & RECREATION FUND (115)*             |                        |                          |                   |              |
| City Facilities & Infrastructure           |                        |                          |                   |              |
| Maintenance Services                       | \$24,430               | \$34,430                 |                   | \$58,860     |
| Less Allocations                           | (24,430)               | (34,430)                 |                   | (58,860)     |
| Human & Leisure Services                   |                        |                          |                   |              |
| Parks & Recreation*                        | 2,105,550              | 1,983,750                |                   | 4,089,300    |
| -  |                        |                          |                   | .,,000,000   |
| TOTAL PARKS & RECREATION FUND*             | \$2,105,550            | \$1,983,750              | \$0               | \$4,089,300  |
| TOTAL GENERAL OPERATING FUNDS              | \$53,588,830           | \$16,201,670             | \$80,460          | \$69,870,960 |
|  |                        |                          | <del></del>       |              |
| *Prior to 2005-06, known as Community Serv | vices                  |                          |                   |              |
| . Ho. to 2000 bo, known as Community Cert  |                        |                          |                   |              |
|  |                        |                          |                   |              |

|  | Salaries<br>& Benefits | Maintenance<br>& Support | Capital<br>Outlay | Total       |
|--|------------------------|--------------------------|-------------------|-------------|
| GAS TAX FUND (130)                                       |                        |                          |                   |             |
| Community Development Engineering                        | \$37,330               | \$70,630                 |                   | \$107,960   |
| TOTAL GAS TAX FUND                                       | \$37,330               | \$70,630                 | \$0               | \$107,960   |
| GRANT ADMINISTRATION FUND (132)                          |                        |                          |                   |             |
| Public Safety<br>Police                                  | \$25,000               |                          |                   | \$25,000    |
| Community Development Development Services               | 74,400                 | \$41,130                 |                   | 115,530     |
| Human & Leisure Services Parks & Recreation              | 155,880                | 5,040                    |                   | 160,920     |
| -<br>_ TOTAL GRANT ADMINISTRATION FUND                   | \$255,280              | \$46,170                 | \$0_              | \$301,450   |
| SUPPLEMENTAL LAW ENFORCEMENT<br>SERVICES FUND (133)      |                        |                          |                   |             |
| Public Safety<br>Police                                  | \$195,000              |                          |                   | \$195,000   |
| TOTAL SUPPLEMENTAL LAW<br>ENFORCEMENT SERVICES FUND      | \$195,000              | \$0                      | \$0               | \$195,000   |
| ASSET SEIZURE FUND (134)                                 |                        |                          |                   |             |
| Public Safety Police                                     |                        | \$132,000                | \$10,000          | \$142,000   |
| TOTAL ASSET SEIZURE FUND                                 | \$0                    | \$132,000                | \$10,000          | \$142,000   |
| COMMUNITY DEVELOPMENT<br>BLOCK GRANT FUND (135)          |                        |                          |                   |             |
| Community Development Development Services               | \$634,170              | \$1,906,150              |                   | \$2,540,320 |
| City Facilities & Infrastructure<br>Maintenance Services | 21,570                 | 8,330                    |                   | 29,900      |
| duman & Leisure Services Parks & Recreation              | 70,370                 | 28,290                   |                   | 98,660      |
| TOTAL COMMUNITY DEVELOPMENT BLOCK GRANT FUND             | \$726,110              | \$1,942,770              | \$0_              | \$2,668,880 |

#### SUMMARY OF APPROPRIATIONS BY FUND, SERVICE AREA, & DEPARTMENT - FISCAL YEAR 2006-07 (Cont.) Salaries Maintenance Capital & Benefits Outlay Total & Support **SEWER & DRAINAGE CAPITAL OUTLAY FUND (136)** Community Development \$71,790 \$257,600 \$2.600 \$331,990 Engineering City Facilities & Infrastructure Maintenance Services 165,570 165,570 TOTAL SEWER & DRAINAGE FUND \$71,790 \$423,170 \$2,600 \$497.560 AIR QUALITY IMPROVEMENT TRUST FUND (142) General Government Services \$2,100 \$2,100 City Council 40,000 86,000 Administrative Services \$46,000 Community Development **Development Services** 57.980 51,270 109,250 City Facilities & Infrastructure Maintenance Services 22,820 22,820 TOTAL AIR QUALITY \$126,800 \$93,370 \$0 \$220,170 IMPROVEMENT TRUST FUND **SANITATION FUND (143)** Public Safety \$87,100 \$5,370 \$92,470 Fire City Facilities & Infrastructure \$9,000 Maintenance Services 2,471,120 2,067,660 4,547,780 \$9,000 \$2,558,220 \$2,073,030 TOTAL SANITATION FUND \$4,640,250 **MEASURE M TURNBACK FUND (144)** Community Development \$37,350 \$60,650 \$98,000 Engineering \$60,650 \_\_\_\_ \$0 TOTAL MEASURE M TURNBACK FUND \$37,350 \$98,000

| Seneral Government Services Administrative Services Sublic Safety Tolice Community Development Services Ingineering Sity Facilities & Infrastructure Italiantenance Services Suman & Leisure Services Sibrary |                                       | \$7,250<br>644,530<br>8,910<br>7,240 |              | \$7,250<br>644,530<br>8,910 |
|---|---------------------------------------|--------------------------------------|--------------|-----------------------------|
| Administrative Services  Public Safety Police  Community Development Pevelopment Services Ingineering  City Facilities & Infrastructure Plaintenance Services   |                                       | 644,530<br>8,910                     |              | 644,530                     |
| Community Development Development Services                                      |                                       | 8,910                                |              |                             |
| evelopment Services Ingineering  Sity Facilities & Infrastructure Iaintenance Services  Suman & Leisure Services  |                                       | •                                    |              | 8 910                       |
| laintenance Services<br>luman & Leisure Services  |                                       |                                      |              | 7,240                       |
|   |                                       | 458,660                              |              | 458,660                     |
|   | · · · · · · · · · · · · · · · · · · · | 2,160                                |              | 2,160                       |
| OTAL DEBT SERVICE<br>ESERVE FUND  | \$0                                   | \$1,128,750                          | \$0          | \$1,128,750                 |
| APITAL PROJECTS FUND (174)  |                                       |                                      |              |                             |
| ommunity Development<br>ngineering<br>Less Allocations  | \$1,537,640<br>(1,537,640)            |                                      |              | \$1,537,640<br>(1,537,640   |
| uman & Leisure Services<br>arks & Recreation<br>Less Allocations  | 192,290<br>(192,290)                  |                                      |              | 192,290<br>(192,290         |
| apital Improvements   | ·                                     |                                      | \$15,156,500 | 15,156,500                  |
| OTAL CAPITAL PROJECTS FUND  | \$0                                   | \$0                                  | \$15,156,500 | \$15,156,500                |
| NRESTRICTED CAPITAL PROJECTS<br>UND (175)   |                                       |                                      |              |                             |
| eneral Government Services<br>ity Manager   |                                       | \$97,700                             |              | \$97,700                    |
| OTAL UNRESTRICTED CAPITAL ROJECTS FUND  | \$0                                   | \$97,700                             | \$0          | \$97,700                    |

#### SUMMARY OF APPROPRIATIONS BY FUND, SERVICE AREA, & DEPARTMENT - FISCAL YEAR 2006-07 (Cont.) **Salaries** Maintenance Capital Outlay & Benefits & Support Total **AIRPORT FUND (340)** General Government Services City Council \$12,100 \$12,100 City Facilities & Infrastructure Maintenance Services \$28,370 16,780 45,150 **Less Allocations** (28,370)(16,780)(45,150)**Development Services** 418,140 1,533,580 1,951,720 Less Depreciation (210,700)(210,700)Capital Improvements \$3,452,500 3,452,500 TOTAL AIRPORT FUND \$418,140 \$1,334,980 \$3,452,500 \$5,205,620 **BREA DAM RECREATIONAL** AREA FUND (342) City Facilities & Infrastructure Maintenance Services \$94,130 \$92,110 \$8,270 \$194,510 **Less Allocations** (94,130)(92,110)(8,270)(194,510)Human & Leisure Services Parks & Recreation 224,120 456,220 680,340 Less Depreciation Expense (21,000)(21,000)Capital Improvements 350,000 350,000 TOTAL BREA DAM RECREATIONAL AREA FUND \$224,120 \$435,220 \$350,000 \$1,009,340 WATER FUND (344) General Government Services City Council \$2,100 \$2,100 City Manager \$15,330 15,330 Administrative Services 952,990 459.630 \$5.000 1,417,620 Community Development Engineering 629,740 17,136,760 22,600 17,789,100 Less Allocations (22,230)(22,230)Less Depreciation Expense (1,223,400)(1,223,400)City Facilities & Infrastructure Maintenance Services 2,247,280 55,000 1,605,320 3,907,600 Human & Leisure Services Parks & Recreation 3,970 5,420 9.390 Capital Improvements 1,640,000 1,640,000 TOTAL WATER FUND \$3,849,310 \$17,963,600 \$1,722,600 \$23,535,510

|  | Salaries<br>& Benefits | Maintenance<br>& Support      | Capital<br>Outlay | Total                                   |
|--|------------------------|-------------------------------|-------------------|---|
| PLUMMER PARKING<br>FACILITIES FUND (345)   |                        | I I                           |                   | 770000000000000000000000000000000000000 |
| City Facilities & Infrastructure<br>Maintenance Services                         | \$16,290               | \$3,410                       |                   | \$19,700                                |
| TOTAL PLUMMER PARKING<br>FACILITIES FUND   | \$16,290               | \$3,410                       | \$0               | \$19,700                                |
| REFUSE COLLECTION FUND (346)   |                        |                               |                   |   |
| General Government Services  City Council  City Manager  Administrative Services | \$15,330               | \$2,100<br>1,500<br>8,500,700 |                   | \$2,100<br>16,830<br>8,500,700          |
| Community Development Development Services                                       | 121,090                | 76,230                        |                   | 197,320                                 |
| Human & Leisure Services<br>Parks & Recreation                                   |                        | 20,000                        |                   | 20,000                                  |
| OTAL REFUSE COLLECTION FUND  | \$136,420              | \$8,600,530                   | \$0               | \$8,736,956                             |
| SEWER SURCHARGE<br>ENTERPRISE FUND (347)   |                        |                               |                   |   |
| City Facilities & Infrastructure Maintenance Services                            |                        | \$150_                        |                   | \$150                                   |
| OTAL SEWER SURCHARGE<br>INTERPRISE FUND  | \$0                    | \$150_                        | \$0               | \$150                                   |
| IABILITY INSURANCE FUND (362)  |                        |                               |                   |   |
| General Government Services<br>Personnel/Risk Management<br>Less Allocations     | \$202,950<br>(202,950) | \$1,449,570<br>(1,449,570)    |                   | \$1,652,520<br>(1,652,520               |
| OTAL LIABILITY INSURANCE FUND  | \$0                    | \$0                           | \$0               | \$(                                     |
| ENTRAL SERVICES FUND (363)   |                        |                               |                   |   |
| eneral Government Services<br>dministrative Services<br>Less Allocations         | \$88,480<br>(88,480)   | \$269,750<br>(269,750)        |                   | \$358,230<br>(358,230                   |
| OTAL CENTRAL SERVICES FUND   | <u>\$0</u>             | \$0                           | \$0               | \$0                                     |

|   | Salaries<br>& Benefits | Maintenance<br>& Support   | Capital<br>Outlay | Total                     |
|---|------------------------|----------------------------|-------------------|---------------------------|
| EQUIPMENT REPLACEMENT<br>FUND (364)                   |                        |                            |                   |                           |
| City Facilities & Infrastructure Maintenance Services |                        | \$97,070                   | \$484,600         | \$581,670                 |
| Less Allocations                                      |                        | (97,070)                   | (889,010)         | (986,080                  |
| TOTAL EQUIPMENT                                       |                        |                            |                   |                           |
| REPLACEMENT FUND                                      | \$0                    | \$0                        | (\$404,410)       | (\$404,410                |
| WORKERS' COMPENSATION<br>FUND (365)                   |                        |                            |                   |                           |
| General Government Services                           | 0.170.000              | <b></b>                    |                   |                           |
| Personnel/Risk Management Less Allocations            | \$150,690<br>(150,690) | \$3,127,290<br>(2,999,180) |                   | \$3,277,980<br>(3,149,870 |
| TOTAL WORKERS'  |                        |                            |                   |                           |
| COMPENSATION FUND                                     | \$0                    | \$128,110                  | \$0               | \$128,110                 |
| GROUP INSURANCE FUND (366)                            |                        |                            |                   |                           |
| General Government Services                           |                        |                            |                   |                           |
| Administrative Services                               | \$9,700                |                            |                   | \$9,700                   |
| Personnel/Risk Management<br>Less Allocations         | 131,710<br>(141,410)   | \$6,302,970<br>(6,157,550) |                   | 6,434,680<br>(6,298,960   |
|   |                        |                            |                   |                           |
| TOTAL GROUP INSURANCE FUND                            | \$0                    | \$145,420                  | <u>\$0</u>        | \$145,420                 |
| EQUIPMENT MAINTENANCE<br>FUND (367)                   |                        |                            |                   |                           |
| City Facilities & Infrastructure                      |                        |                            |                   |                           |
| Maintenance Services                                  | \$993,070              | \$1,216,350                |                   | \$2,209,420               |
| Less Allocations                                      | (993,070)              | (1,214,180)                |                   | (2,207,250                |
| TOTAL EQUIPMENT<br>MAINTENANCE FUND                   | \$0                    | \$2,170                    | \$0               | \$2,170                   |
|   | <b>40</b>              | \$2,170                    |                   | \$2,170                   |
| NFORMATION TECHNOLOGY<br>FUND* (368)                  |                        |                            |                   |                           |
| General Government Services                           |                        |                            |                   |                           |
| Administrative Services                               | \$307,270              | \$1,528,450<br>(4,334,670) | \$125,000         | \$1,960,720               |
| Less Allocations                                      | (287,860)              | (1,231,670)                |                   | (1,519,530                |
| TOTAL INFORMATION                                     |                        |                            | 0.0               | _                         |
| TECHNOLOGY FUND                                       | <u>\$19,410</u>        | \$296,780                  | <u>\$125,000</u>  | \$441,190                 |

## SUMMARY OF APPROPRIATIONS BY FUND, SERVICE AREA, & DEPARTMENT - FISCAL YEAR 2006-07 (Cont.)

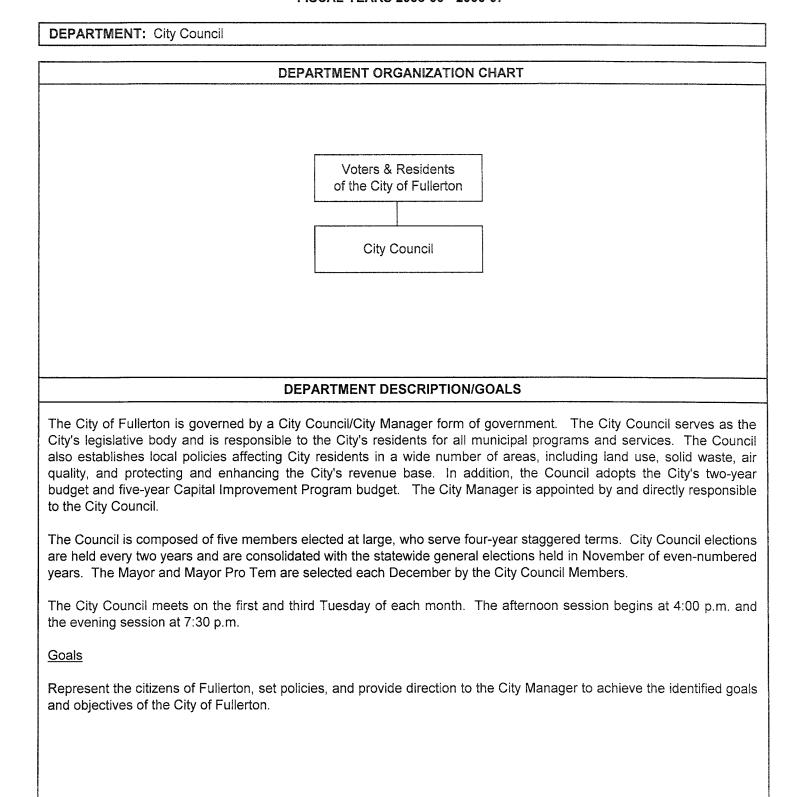
|  | Salaries<br>& Benefits | Maintenance<br>& Support | Capital<br>Outlay      | Total                      |
|--|------------------------|--------------------------|------------------------|----------------------------|
| BUILDING MAINTENANCE<br>SERVICES FUND (369)                            |                        |                          |                        |                            |
| City Facilities & Infrastructure Maintenance Services Less Allocations | \$766,830<br>(766,830) | \$952,580<br>(940,540)   |                        | \$1,719,410<br>(1,707,370) |
| TOTAL BUILDING MAINTENANCE<br>SERVICES FUND                            | \$0                    | \$12,040                 | \$0                    | \$12,040_                  |
| FACILITY CAPITAL REPAIR<br>FUND (370)                                  |                        |                          |                        |                            |
| City Facilities & Infrastructure Maintenance Services Less Allocations |                        | \$17,300<br>(17,300)     | \$195,000<br>(151,990) | \$212,300<br>(169,290)     |
| TOTAL FACILITY CAPITAL<br>REPAIR FUND                                  | \$0                    | \$0                      | \$43,010               | \$43,010                   |
| TOTAL CITY APPROPRIATIONS  | \$62,260,400           | \$51,192,320             | \$20,547,260           | \$133,999,980              |

# CITY OF FULLERTON SUMMARY OF WATER FUND ACTIVITY FISCAL YEARS 2005-06 - 2006-07

| Beginning Working Capital Balance - July 1         \$14,192,600         \$3,721,020           Estimated Operating Revenue         \$21,901,500         \$23,435,400           Estimated Operating Expenses         Water System Operations         \$2,100         \$2,100           City Council         \$2,100         \$2,100         \$2,100           City Manager         15,070         15,330           Administrative Services         47,940         48,520           Fiscal Services         61,810         64,710           Revenue & Utility Services         1,265,270         1,304,390           Billing, Collection, & Customer Service         (190,000)         (190,000)           Cost Reimbursements         (190,000)         (190,000)           Engineering         (190,000)         (190,000)           Administration         108,100         109,970           Construction Management         782,480         813,450           Water System Management         782,480         81,260           Water System Management         3,687,680         3,742,63  |  | 2005-06<br>Adopted | 2006-07<br>Adopted |
|---|--|--------------------|--------------------|
| Estimated Operating Expenses   Water System Operations   S2,100   \$2,100   City Council   \$2,100   \$1,300   S2,100   City Manager   \$15,070   \$15,330   Administrative Services   \$41,810   \$47,940   \$48,520   Fiscal Services   \$61,810   \$64,710   S4,710   S4,710 | Beginning Working Capital Balance - July 1         | \$14,192,600       | \$3,721,020        |
| Water System Operations         \$2,100         \$2,100           City Council         \$2,100         \$2,100           City Manager         15,070         16,330           Administrative Services         15,070         48,520           Administration         47,940         48,520           Fiscal Services         61,810         64,710           Revenue & Utility Services         1,265,270         1,304,390           Billing, Collection, & Customer Service         (190,000)         (190,000)           Cost Reimbursements         (190,000)         (190,000)           Engineering         4dministration         108,100         109,970           Construction Management         98,990         101,540           Water System Management         782,480         813,450           Water Supply         12,161,940         13,220,710           Franchise Fee         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, & Distribution, Landscape Maintenance, Building & Facility Maintenance, & Administration         3,687,680         3,742,630           Parks & Recreation         10,140         9,390           Total Operating Expenses         \$20,196,020         \$21,540,540           Operating Revenues in Excess of Op   | Estimated Operating Revenue                        | \$21,901,500       | \$23,435,400       |
| City Council         \$2,100         \$2,100           City Manager         15,070         15,330           Administrative Services         15,070         45,330           Administration         47,940         48,520           Fiscal Services         61,810         64,710           Revenue & Utility Services         1,265,270         1,304,390           Billing, Collection, & Customer Service         (190,000)         (190,000)           Cost Reimbursements         (190,000)         (190,000)           Engineering         108,100         109,970           Construction Management         98,990         101,540           Water System Management         782,480         813,450           Water System Management         782,480         813,220,710           Franchise Fee         2,144,500         2,297,800           Maintenance Services         3,687,680         3,742,630           Water Production, Storage, &         3         3,687,680         3,742,630           Parks & Recreation         3,687,680   | Estimated Operating Expenses                       |                    |                    |
| City Manager         15,070         15,330           Administrative Services         47,940         48,520           Administration         47,940         64,710           Revenue & Utility Services         61,810         64,710           Revenue & Utility Services         1,265,270         1,304,390           Billing, Collection, & Customer Service         (190,000)         (190,000)           Cost Reimbursements         (190,000)         (190,000)           Engineering         Administration         108,100         109,970           Construction Management         98,990         101,540           Water System Management         782,480         813,450           Water Supply         12,161,940         13,220,710           Franchise Fee         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, &         Distribution, Landscape Maintenance,           Building & Facility Maintenance, &         Administration         3,687,680         3,742,630           Parks & Recreation         10,140         9,390           Total Operating Expenses         \$20,196,020         \$21,540,540           Operating Revenues in Excess of Operating Expenses         \$1,705,480         \$1,894,860           Nonoperating Ex   | Water System Operations                            |                    |                    |
| City Manager         15,070         15,330           Administrative Services         47,940         48,520           Fiscal Services         61,810         64,710           Revenue & Utility Services         1,265,270         1,304,390           Billing, Collection, & Customer Service         (190,000)         (190,000)           Cost Reimbursements         (190,000)         (190,000)           Engineering         108,100         109,970           Construction Management         98,990         101,540           Water System Management         782,480         813,450           Water Supply         12,161,940         13,220,710           Franchise Fee         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, &         2           Distribution, Landscape Maintenance, Building & Facility Maintenance, &         3,687,680         3,742,630           Parks & Recreation         10,140         9,390           Total Operating Expenses         \$20,196,020         \$21,540,540           Operating Revenues in Excess of Operating Expenses         \$1,705,480         \$1,894,860           Nonoperating Expenditures         \$1,897,000         \$1,640,000           Capital Projects in Progress         10,155,000   | City Council                                       | \$2,100            | \$2.100            |
| Administration         47,940         48,520           Fiscal Services         61,810         64,710           Revenue & Utility Services         1,265,270         1,304,390           Billing, Collection, & Customer Service         (190,000)         (190,000)           Cost Reimbursements         (190,000)         (190,000)           Engineering         (100,000)         109,970           Administration         108,100         109,970           Construction Management         98,990         101,540           Water System Management         782,480         813,450           Water Supply         12,161,940         13,220,710           Franchise Fee         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, &         50istribution, Landscape Maintenance, Building & Facility Maintenance, &           Administration         3,687,680         3,742,630           Parks & Recreation         10,140         9,390           Total Operating Expenses         \$20,196,020         \$21,540,540           Operating Revenues in Excess of Operating Expenses         \$1,705,480         \$1,894,860           Nonoperating Expenditures         \$1,897,000         \$1,640,000           Capital Projects in Progress         10,155,000 </td <td>City Manager</td> <td></td> <td>· · ·</td>  | City Manager                                       |                    | · · ·              |
| Fiscal Services         61,810         64,710           Revenue & Utility Services         1,265,270         1,304,390           Billing, Collection, & Customer Service         (190,000)         (190,000)           Cost Reimbursements         (190,000)         (190,000)           Engineering         108,100         109,970           Administration         98,990         101,540           Water System Management         782,480         813,450           Water Supply         12,161,940         13,220,710           Franchise Fee         2,144,500         2,297,800           Maintenance Services         2,144,500         2,297,800           Water Production, Storage, & Distribution, Landscape Maintenance, Building & Facility Maintenance, & Administration         3,687,680         3,742,630           Parks & Recreation         10,140         9,390           Total Operating Expenses         \$20,196,020         \$21,540,540           Operating Revenues in Excess of Operating Expenses         \$1,857,000         \$1,894,860           Nonoperating Expenditures         \$1,857,000         \$1,640,000           Capital Projects in Progress         10,155,000         \$1,640,000           Basque Yard - Bond Principal & Interest         165,060         164,970           Tot  | Administrative Services                            | ,                  | 10,000             |
| Fiscal Services         61,810         64,710           Revenue & Utility Services         1,265,270         1,304,390           Billing, Collection, & Customer Service         (190,000)         (190,000)           Cost Reimbursements         (190,000)         (190,000)           Engineering         108,100         109,970           Administration         108,100         109,970           Construction Management         98,990         101,540           Water System Management         782,480         813,450           Water Supply         12,161,940         13,220,710           Franchise Fee         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, &         2           Distribution, Landscape Maintenance,         3,687,680         3,742,630           Parks & Recreation         3,687,680         3,742,630           Parks & Recreation         10,140         9,390           Total Operating Expenses         \$20,196,020         \$21,540,540           Operating Expenses         \$1,000         \$1,640,000           Capital Projects         \$1,857,000         \$1,640,000           Capital Projects in Progress         10,155,000         \$1,640,000           Basque Yard - Bond Prin  | Administration                                     | 47.940             | 48 520             |
| Revenue & Utility Services         1,265,270         1,304,390           Billing, Collection, & Customer Service         (190,000)         (190,000)           Cost Reimbursements         (190,000)         (190,000)           Engineering         (100,000)         109,970           Administration         108,100         109,970           Construction Management         98,990         101,540           Water System Management         782,480         813,450           Water Supply         12,161,940         13,220,710           Franchise Fee         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, &         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, &         3,687,680         3,742,630           Distribution, Landscape Maintenance, Building & Facility Maintenance, &         4         4           Administration         3,687,680         3,742,630           Parks & Recreation         10,140         9,390           Total Operating Expenses         \$20,196,020         \$21,540,540           Operating Revenues in Excess of Operating Expenses         \$1,857,000         \$1,894,860           Nonoperating Expenditures         \$1,857,000         \$1,640,000  | Fiscal Services                                    | •                  |                    |
| Billing, Collection, & Customer Service         (190,000)         (190,000)           Cost Reimbursements         (190,000)         (190,000)           Engineering         108,100         109,970           Administration         108,100         109,970           Construction Management         98,990         101,540           Water System Management         782,480         813,450           Water System Management         782,480         813,450           Water Supply         12,161,940         13,220,710           Franchise Fee         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, &           Distribution, Landscape Maintenance,         8           Building & Facility Maintenance, &         Administration           Administration         3,687,680         3,742,630           Parks & Recreation         10,140         9,390           Total Operating Expenses         \$20,196,020         \$21,540,540           Operating Revenues in Excess of Operating Expenses         \$1,857,000         \$1,894,860           Nonoperating Expenditures         \$1,857,000         \$1,640,000           Capital Projects         \$1,857,000         \$1,640,000           Capital Projects in Progress  | Revenue & Utility Services                         | •                  | •                  |
| Cost Reimbursements         (190,000)         (190,000)           Engineering         108,100         109,970           Administration         108,100         109,970           Construction Management         98,990         101,540           Water System Management         782,480         813,450           Water Supply         12,161,940         13,220,710           Franchise Fee         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, & Distribution, Landscape Maintenance, Building & Facility Maintenance, & Administration         3,687,680         3,742,630           Parks & Recreation         10,140         9,390           Total Operating Expenses         \$20,196,020         \$21,540,540           Operating Revenues in Excess of Operating Expenses         \$1,705,480         \$1,894,860           Nonoperating Expenditures         \$1,857,000         \$1,640,000           Capital Projects in Progress         10,155,000         \$1,640,000           Basque Yard - Bond Principal & Interest         165,060         164,970           Total Nonoperating Expenditures         \$1,804,970         \$1,804,970   |  | 1,200,270          | 1,004,000          |
| Engineering   |  | (190,000)          | (100 000)          |
| Administration         108,100         109,970           Construction Management         98,990         101,540           Water System Management         782,480         813,450           Water Supply         12,161,940         13,220,710           Franchise Fee         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, &         Distribution, Landscape Maintenance,           Building & Facility Maintenance, &         Administration         3,687,680         3,742,630           Parks & Recreation         10,140         9,390           Total Operating Expenses         \$20,196,020         \$21,540,540           Operating Revenues in Excess of Operating Expenses         \$1,705,480         \$1,894,860           Nonoperating Expenditures         \$1,857,000         \$1,640,000           Capital Projects in Progress         10,155,000         \$1,640,000           Basque Yard - Bond Principal & Interest         165,060         164,970           Total Nonoperating Expenditures         \$12,177,060         \$1,804,970  |  | (100,000)          | (190,000)          |
| Construction Management         98,990         101,540           Water System Management         782,480         813,450           Water Supply         12,161,940         13,220,710           Franchise Fee         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, &         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, &         5,144,500         3,742,630           Building & Facility Maintenance, &         Administration         3,687,680         3,742,630           Parks & Recreation         10,140         9,390           Total Operating Expenses         \$20,196,020         \$21,540,540           Operating Revenues in Excess of Operating Expenses         \$1,894,860           Nonoperating Expenditures         \$1,894,860           Capital Projects         \$1,857,000         \$1,640,000           Capital Projects in Progress         10,155,000         \$1,640,000           Basque Yard - Bond Principal & Interest         165,060         164,970           Total Nonoperating Expenditures         \$1,804,970         \$1,804,970  | •  | 108 100            | 100.070            |
| Water System Management       782,480       813,450         Water Supply       12,161,940       13,220,710         Franchise Fee       2,144,500       2,297,800         Maintenance Services       Water Production, Storage, &         Distribution, Landscape Maintenance,       Building & Facility Maintenance, &         Administration       3,687,680       3,742,630         Parks & Recreation       10,140       9,390         Total Operating Expenses       \$20,196,020       \$21,540,540         Operating Revenues in Excess of Operating Expenses       \$1,705,480       \$1,894,860         Nonoperating Expenditures       \$1,857,000       \$1,640,000         Capital Projects in Progress       10,155,000       \$1,640,000         Basque Yard - Bond Principal & Interest       165,060       164,970         Total Nonoperating Expenditures       \$1,2177,060       \$1,804,970  |  |                    |                    |
| Water Supply       12,161,940       13,220,710         Franchise Fee       2,144,500       2,297,800         Maintenance Services       2,144,500       2,297,800         Water Production, Storage, & Distribution, Landscape Maintenance, Building & Facility Maintenance, & Administration       3,687,680       3,742,630         Parks & Recreation       10,140       9,390         Total Operating Expenses       \$20,196,020       \$21,540,540         Operating Revenues in Excess of Operating Expenses       \$1,705,480       \$1,894,860         Nonoperating Expenditures       \$1,857,000       \$1,640,000         Capital Projects in Progress       10,155,000       \$1,640,000         Basque Yard - Bond Principal & Interest       165,060       164,970         Total Nonoperating Expenditures       \$12,177,060       \$1,804,970  |  |                    |                    |
| Franchise Fee         2,144,500         2,297,800           Maintenance Services         Water Production, Storage, & Distribution, Landscape Maintenance, Landscape Mainten  |  |                    | •                  |
| Maintenance Services       2,7,000       2,1,500         Water Production, Storage, & Distribution, Landscape Maintenance, Building & Facility Maintenance, & Administration       3,687,680       3,742,630         Parks & Recreation       10,140       9,390         Total Operating Expenses       \$20,196,020       \$21,540,540         Operating Revenues in Excess of Operating Expenses       \$1,705,480       \$1,894,860         Nonoperating Expenditures       20,196,020       \$1,894,860         Capital Projects       \$1,857,000       \$1,640,000         Capital Projects in Progress       10,155,000       \$1,640,000         Basque Yard - Bond Principal & Interest       165,060       164,970         Total Nonoperating Expenditures       \$12,177,060       \$1,804,970   |  | · ,                |                    |
| Water Production, Storage, & Distribution, Landscape Maintenance, Building & Facility Maintenance, & Administration         Building & Facility Maintenance, & Administration       3,687,680       3,742,630         Parks & Recreation       10,140       9,390         Total Operating Expenses       \$20,196,020       \$21,540,540         Operating Revenues in Excess of Operating Expenses       \$1,705,480       \$1,894,860         Nonoperating Expenditures       \$1,857,000       \$1,640,000         Capital Projects       \$10,155,000       \$1,640,000         Basque Yard - Bond Principal & Interest       165,060       164,970         Total Nonoperating Expenditures       \$12,177,060       \$1,804,970  |  | 2,144,500          | 2,297,800          |
| Distribution, Landscape Maintenance, Building & Facility Maintenance, & Administration       3,687,680       3,742,630         Parks & Recreation       10,140       9,390         Total Operating Expenses       \$20,196,020       \$21,540,540         Operating Revenues in Excess of Operating Expenses       \$1,705,480       \$1,894,860         Nonoperating Expenditures       \$1,857,000       \$1,640,000         Capital Projects       \$10,155,000       \$1,640,000         Capital Projects in Progress       10,155,000       \$164,970         Basque Yard - Bond Principal & Interest       \$12,177,060       \$1,804,970   | ·  |                    |                    |
| Building & Facility Maintenance, & Administration       3,687,680       3,742,630         Parks & Recreation       10,140       9,390         Total Operating Expenses       \$20,196,020       \$21,540,540         Operating Revenues in Excess of Operating Expenses       \$1,705,480       \$1,894,860         Nonoperating Expenditures       \$1,857,000       \$1,640,000         Capital Projects in Progress       10,155,000       \$164,970         Basque Yard - Bond Principal & Interest       165,060       164,970         Total Nonoperating Expenditures       \$12,177,060       \$1,804,970  |  |                    |                    |
| Administration       3,687,680       3,742,630         Parks & Recreation       10,140       9,390         Total Operating Expenses       \$20,196,020       \$21,540,540         Operating Revenues in Excess of Operating Expenses       \$1,705,480       \$1,894,860         Nonoperating Expenditures       Capital Projects       \$1,857,000       \$1,640,000         Capital Projects in Progress       10,155,000       164,970         Basque Yard - Bond Principal & Interest       165,060       164,970         Total Nonoperating Expenditures       \$12,177,060       \$1,804,970  |  |                    |                    |
| Parks & Recreation       10,140       9,390         Total Operating Expenses       \$20,196,020       \$21,540,540         Operating Revenues in Excess of Operating Expenses       \$1,705,480       \$1,894,860         Nonoperating Expenditures       Capital Projects       \$1,857,000       \$1,640,000         Capital Projects in Progress       10,155,000       164,970         Basque Yard - Bond Principal & Interest       165,060       164,970         Total Nonoperating Expenditures       \$12,177,060       \$1,804,970   |  | 0.007.000          |                    |
| Total Operating Expenses         \$20,196,020         \$21,540,540           Operating Revenues in Excess of Operating Expenses         \$1,705,480         \$1,894,860           Nonoperating Expenditures         \$1,857,000         \$1,640,000           Capital Projects         \$1,0155,000         \$164,970           Basque Yard - Bond Principal & Interest         \$12,177,060         \$1,804,970           Total Nonoperating Expenditures         \$12,177,060         \$1,804,970   |  |                    |                    |
| Operating Revenues in Excess of Operating Expenses\$1,705,480\$1,894,860Nonoperating Expenditures\$1,857,000\$1,640,000Capital Projects in Progress10,155,000\$1,649,000Basque Yard - Bond Principal & Interest165,060164,970Total Nonoperating Expenditures\$12,177,060\$1,804,970   | Parks & Recreation                                 | 10,140             | 9,390              |
| Nonoperating Expenditures Capital Projects \$1,857,000 \$1,640,000 Capital Projects in Progress 10,155,000 Basque Yard - Bond Principal & Interest 165,060 164,970  Total Nonoperating Expenditures \$12,177,060 \$1,804,970  | Total Operating Expenses                           | \$20,196,020       | \$21,540,540       |
| Capital Projects         \$1,857,000         \$1,640,000           Capital Projects in Progress         10,155,000         164,970           Basque Yard - Bond Principal & Interest         165,060         164,970           Total Nonoperating Expenditures         \$12,177,060         \$1,804,970   | Operating Revenues in Excess of Operating Expenses | \$1,705,480        | \$1,894,860        |
| Capital Projects         \$1,857,000         \$1,640,000           Capital Projects in Progress         10,155,000         164,970           Basque Yard - Bond Principal & Interest         165,060         164,970           Total Nonoperating Expenditures         \$12,177,060         \$1,804,970   | Nononerating Expenditures                          |                    |                    |
| Capital Projects in Progress         10,155,000           Basque Yard - Bond Principal & Interest         165,060         164,970           Total Nonoperating Expenditures         \$12,177,060         \$1,804,970  |  | £4.957.000         | 04.040.000         |
| Basque Yard - Bond Principal & Interest         165,060         164,970           Total Nonoperating Expenditures         \$12,177,060         \$1,804,970  |  |                    | \$1,640,000        |
| Total Nonoperating Expenditures \$12,177,060 \$1,804,970  |  |                    |                    |
|   | basque raiu - bonu Principal & interest            | 165,060            | 164,970            |
| Working Capital Balance - June 30 \$3,721,020 \$3,810,910   | Total Nonoperating Expenditures                    | \$12,177,060       | \$1,804,970        |
|   | Working Capital Balance - June 30                  | \$3,721,020        | \$3,810,910        |

## CITY OF FULLERTON SUMMARY OF AIRPORT FUND ACTIVITY FISCAL YEARS 2005-06 - 2006-07

|  | 2005-06<br>Adopted                          | 2006-07<br>Adopted                          |
|--|---|---|
| Beginning Working Capital Balance - July 1   | \$6,259,400                                 | \$3,043,260                                 |
| Estimated Operating Revenue Airport Operating Receipts   | \$1,153,440                                 | \$1,500,540                                 |
| Estimated Operating Expenses Airport   | 971,640                                     | 1,014,090                                   |
| Operating Revenues in Excess of Operating Expenses   | \$181,800                                   | \$486,450                                   |
| Nonoperating Revenues Interest Income FAA Grants/State Grants  | \$180,000<br>707,000                        | \$100,000<br>634,800                        |
| Total Nonoperating Revenues  | \$887,000                                   | \$734,800                                   |
| Nonoperating Expenditures Capital Projects - Funded by Airport Fund Capital Projects - Funded by Lease Purchase Capital Projects - Funded by Grants Debt Service - Principal & Interest Payments | \$64,800<br>2,776,700<br>707,000<br>736,440 | \$41,000<br>2,776,700<br>634,800<br>739,030 |
| Total Nonoperating Expenditures  | \$4,284,940                                 | \$4,191,530                                 |
| Nonoperating Expenditures in Excess of Nonoperating Revenue  | (\$3,397,940)                               | (\$3,456,730)                               |
| Working Capital Balance - June 30  | \$3,043,260                                 | \$72,980                                    |



**DEPARTMENT:** City Council

|   | DEPA                     | RTMENT SUMM              | ARY                  | and the state of t |  |
|---|--------------------------|--------------------------|----------------------|--|--|
|   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u>  | 2006-07<br><u>Adopted</u>                      |
| Regular Employees<br>Nonregular Hours   | 6.0                      | 6.0                      | 6.0                  | 6.0  | 6.0  |
| Salaries & Benefits<br>Maintenance & Support<br>Capital Outlay  | \$139,321<br>118,145     | \$153,310<br>159,970     | \$153,010<br>147,070 | \$146,710<br>157,320   | \$152,100<br>157,420                           |
| Subtotal<br>Less Allocations  | 257,466                  | 313,280                  | 300,080              | 304,030  | 309,520  |
| Total Operating Budget  | \$257,466                | \$313,280                | \$300,080            | \$304,030  | \$309,520                                      |
|   | DEPART                   | MENT FUND AN             | ALYSIS               |  |  |
| Fund No. and Title  |                          |                          |                      | 2005-06<br><u>Adopted</u>  | 2006-07<br><u>Adopted</u>                      |
| 110 - General<br>142 - Air Quality Improvement<br>340 - Airport<br>344 - Water<br>346 - Refuse Collection | Trust                    |                          |                      | \$280,230<br>2,100<br>12,100<br>2,100<br>2,100   | \$285,720<br>2,100<br>12,100<br>2,100<br>2,100 |
| Total City  |                          |                          |                      | 298,630  | 304,12   |
| 830 - Low & Moderate Income<br>879 - Redevelopment Administ   | •                        |                          |                      | 2,100<br>3,300   | 2,10<br>3,30                                   |
|   |                          |                          |                      | 5,400  | 5,40   |
| Total Redevelopment   |                          |                          | *                    |  |  |

**DEPARTMENT:** City Council

|                             | DEPARTMENT PERSONNEL SUMMARY |                          |                      |                           |                           |  |
|-----------------------------|------------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|
| Position Classification     | 2003-04<br><u>Actual</u>     | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |
|                             | -                            | Regular Employe          | es - Full-Time Equ   | uivalent Positions        | _                         |  |
| Council Member<br>Secretary | 5.0<br>1.0                   | 5.0<br>1.0               | 5.0<br>1.0           | 5.0<br>1.0                | 5.0<br>1.0                |  |
| Total Regular Employees     | 6.0                          | 6.0                      | 6.0                  | 6.0                       | 6.0                       |  |

DEPARTMENT: City Council PROGRAM: 2111 City Council

#### PROGRAM DESCRIPTION/GOALS

The City Council, in its legislative capacity, provides policy direction for the delivery of municipal programs and services; reviews and adopts the annual budget, which is the City's financial plan for operations and capital improvements; provides planning direction for the City's physical, cultural, social, and economic growth; and represents the interests of the community on local, regional, state, and federal issues. The City Council also serves as the Redevelopment Agency.

This program supports the City Council activities and includes the salaries of the five City Council Members and one full-time Council Secretary. In addition, funding is provided for membership in various local, state, and regional groups at which the Council Members represent the City of Fullerton.

|  | PRO                      | OGRAM SUMMA              | RY                   |                    |                    |
|--|--------------------------|--------------------------|----------------------|--------------------|--------------------|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |
| Regular Employees<br>Nonregular Hours            | 6.0                      | 6.0                      | 6.0                  | 6.0                | 6.0                |
| Salaries & Benefits                              | \$139,321                | \$153,310                | \$153,010            | \$146,710          | \$152,100          |
| Maintenance & Support Capital Outlay             | 118,145                  | 159,970                  | 147,070              | 157,320            | 157,420            |
| Subtotal<br>Less Allocations                     | 257,466                  | 313,280                  | 300,080              | 304,030            | 309,520            |
| Total Operating Budget                           | \$257,466                | \$313,280                | \$300,080            | \$304,030          | \$309,520          |
|  | PRO                      | OGRAM REVENU             | JES                  |                    |                    |
| Revenue Source                                   | 2003-04<br>Actual        | 2004-05<br>Budget        | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |
| General Fund Contrib. Transfer from Airport Fund | \$254,226                | \$299,850                | \$276,650<br>10,000  | \$280,230          | \$285,720          |
| Air Quality Fund Contrib.                        | •                        | 2,030                    | 2,030                | 2,100              | 2,100              |
| Airport Fund Contrib.                            |                          | 2,030                    | 2,030                | 12,100             | 12,100             |
| Water Fund Contrib.                              |                          | 2,030                    | 2,030                | 2,100              | 2,100              |
| Refuse Fund Contrib. Low & Moderate Income       |                          | 2,020                    | 2,020                | 2,100              | 2,100              |
| Housing Fund Contrib.                            |                          | 2,020                    | 2,020                | 2,100              | 2,100              |
| Redev. Fund Contrib.                             | 3,240                    | 3,300                    | 3,300                | 3,300              | 3,300              |
| Total  | \$257,466                | \$313,280                | \$300,080            | \$304,030          | \$309,520          |

DEPARTMENT: City Council PROGRAM: 2111 City Council

#### PROGRAM OBJECTIVES

Hold regularly scheduled City Council meetings, develop policy, and act on recommendations from City advisory commissions and staff.

Approve the two-year budget and make adjustments according to changing priorities for fiscal year 2006-07.

Provide liaison between the City and other levels of government, including participation on regional advisory and governing boards.

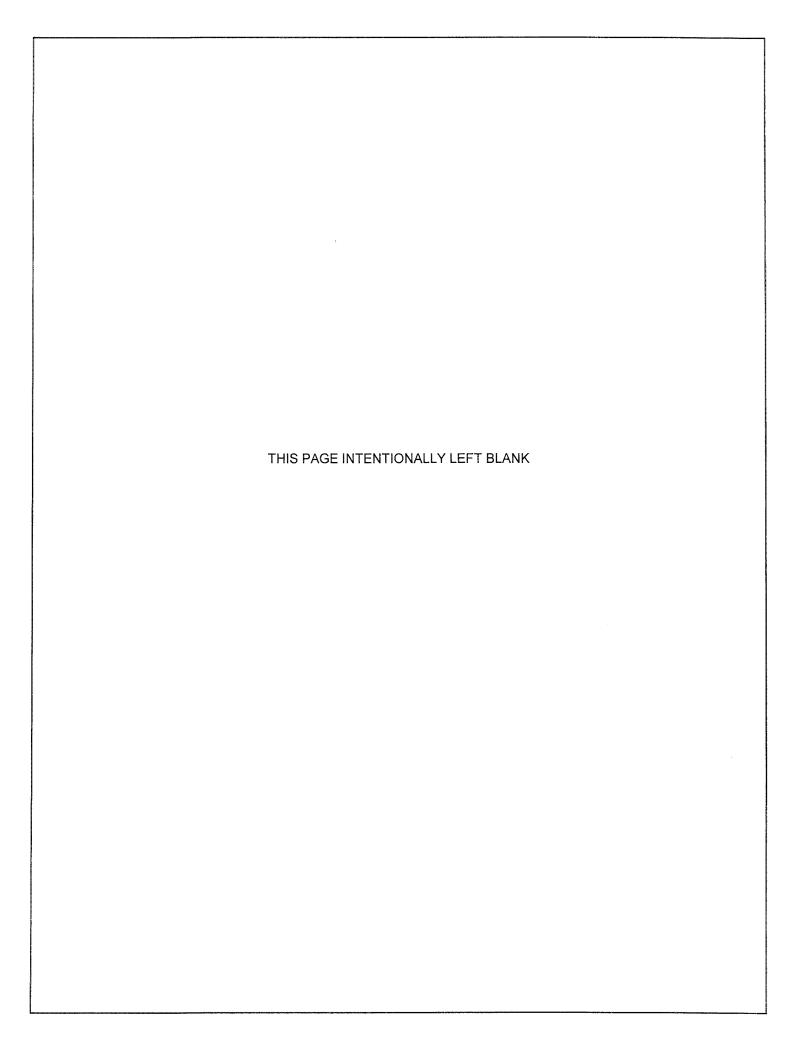
Appoint qualified members of the community to City committees and commissions.

Meet annually with the City's executive managers to discuss goals, objectives, and issues of local concern.

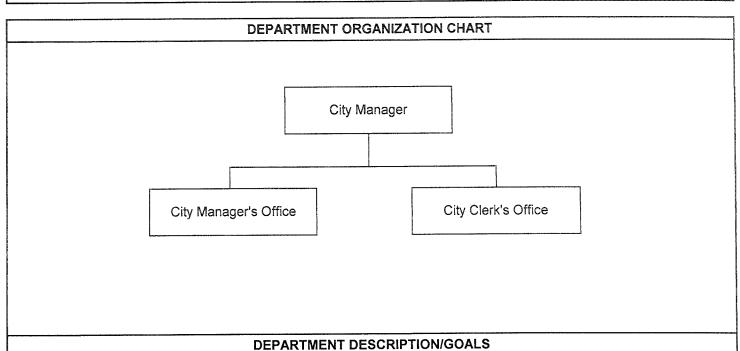
Listen and respond to concerns expressed by the community.

Actively protect local revenue resources.

|                                       | PROGRAM                  | PROGRAM PERFORMANCE MEASURES |                      |                           |                    |  |
|---------------------------------------|--------------------------|------------------------------|----------------------|---------------------------|--------------------|--|
| Performance/<br>Workload Measures     | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u>     | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |
| City Council meetings                 | 23                       | 22                           | 22                   | 22                        | 22                 |  |
| Agenda items considered               | 446                      | 540                          | 456                  | 450                       | 450                |  |
| Advisory positions held               | 28                       | 25                           | 28                   | 28                        | 28                 |  |
| Commission and committee appointments | 59                       | 35                           | 65                   | 35                        | 35                 |  |



DEPARTMENT: City Manager



The City Manager Department consists of two programs - the City Manager's Office and the City Clerk's Office.

The City Manager's Office provides policy direction for fiscal planning; intergovernmental relations in responding to state, federal, and regional issues with local impacts; and for communications - both internal and with the community at large. The office also oversees the City Clerk's Office and administers the City's cable television franchise agreement.

#### Goals

Provide leadership, administrative direction, and support to the operating departments; accomplish the goals and objectives established by the City Council; implement the policy directives of the City Council; ensure proper implementation of activities subject to the Fullerton Municipal Code; and oversee the delivery of cost-effective, top-quality service to the public.

In November 2002, the Fullerton voters approved a measure to change the City Clerk's position from elective to appointive. The City Clerk reports directly to the City Manager and is responsible for preparation of Council/Redevelopment Agency minutes and agendas; publication of legal notices; processing of Statements of Economic Interests and Campaign Statements; the issuance and processing of nomination papers and election-related documents; and the custodian of all City records.

**DEPARTMENT:** City Manager

|  | DEPA                               | RTMENT SUMM                          | ARY                                  |   |   |
|--|------------------------------------|--------------------------------------|--------------------------------------|---|---|
|  | 2003-04<br><u>Actual</u>           | 2004-05<br><u>Budget</u>             | 2004-05<br>Estimated                 | 2005-06<br>Adopted                      | 2006-07<br>Adopted                        |
| Regular Employees<br>Nonregular Hours  | 8.1<br>114                         | 8.1                                  | 8.1                                  | 8.2                                     | 8.2                                       |
| Salaries & Benefits Maintenance & Support Capital Outlay                                       | \$797,572<br>238,180               | \$763,230<br>534,210                 | \$774,220<br>477,310                 | \$883,000<br>371,330                    | \$858,560<br>506,700                      |
| Subtotal<br>Less Allocations<br>Total Operating Budget   | 1,035,752<br>(45,510)<br>\$990,242 | 1,297,440<br>(48,410)<br>\$1,249,030 | 1,251,530<br>(46,800)<br>\$1,204,730 | 1,254,330<br>(44,120)<br>\$1,210,210    | 1,365,260<br>(44,210)<br>\$1,321,050      |
|  | DEPARTI                            | MENT FUND AN                         | ALYSIS                               |   |   |
| Fund No. and Title   |                                    |                                      |                                      | 2005-06<br><u>Adopted</u>               | 2006-07<br>Adopted                        |
| 110 - General<br>175 - Unrestricted Capital Projects<br>344 - Water<br>346 - Refuse Collection | 3                                  |                                      |                                      | \$898,560<br>97,700<br>15,070<br>16,570 | \$1,019,840<br>97,700<br>15,330<br>16,830 |
| Subtotal   |                                    |                                      |                                      | 1,027,900                               | 1,149,700                                 |
| Less Allocations:<br>110 - General   |                                    |                                      |                                      | (44,120)                                | (44,210)                                  |
| Total City   |                                    |                                      |                                      | 983,780                                 | 1,105,490                                 |
| 879 - Redevelopment Administrati   | on                                 |                                      |                                      | 226,430                                 | 215,560                                   |
|  |                                    |                                      |                                      |   |   |

**DEPARTMENT:** City Manager

| DEPARTMENT PERSONNEL SUMMARY       |                          |                          |                      |                           |                           |  |
|------------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|
| Position Classification            | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |
|                                    |                          | Regular Employe          | ees - Full-Time Eq   | uivalent Positions        | _                         |  |
| City Manager                       | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |
| City Clerk/Clerk Services  Manager |                          |                          | 1.0                  | 1.0                       | 1.0                       |  |
| Assistant to the City Manager      | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |
| Clerk Services Manager             | 1.0                      | 1.0                      |                      |                           |                           |  |
| Public Information Coordinator     | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |
| Assistant City Clerk               |                          | *                        |                      |                           |                           |  |
| Executive Secretary                | 0.8                      | 0.8                      | 0.8                  | 1.0                       | 1.0                       |  |
| Deputy City Clerk                  | 2.0                      | 2.0                      | 2.0                  | 1.9                       | 1.9                       |  |
| Clerical Assistant III             | 1.3                      | 1.3                      | 1.3                  | 1.3                       | 1.3                       |  |
| Total Regular Employees            | 8.1                      | 8.1                      | 8.1                  | 8.2                       | 8.2                       |  |
|                                    |                          | Nonre                    | gular Employees -    | - Hours                   |                           |  |
| Total Nonregular Hours             | 114                      | 0                        | 0                    | 0                         | 0                         |  |

<sup>\*</sup>Position eliminated and a .8 Clerical Assistant III position was added due to budget constraints.

DEPARTMENT: City Manager PROGRAM: 2121 City Manager's Office

## PROGRAM DESCRIPTION/GOALS

The City Manager's Office provides policy direction for fiscal planning; intergovernmental relations in responding to state, federal, and regional issues with local impacts; and for communications - both internal and with the community at large.

The City Manager serves as the administrative head of the City government and is responsible for executing the policies and directives of the City Council. In addition, the City Manager provides leadership to the City's executive managers and the organization as a whole in meeting the needs of the community and coordinating the provision of a wide range of municipal services.

The City Manager's Office also provides essential public communications to the residents, responds to media inquiries, and oversees the City Clerk's Office.

|   | PROGRAM SUMMARY  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|
|   | 2003-04<br><u>Actual</u>                                 | 2004-05<br><u>Budget</u>                                 | 2004-05<br>Estimated                                     | 2005-06<br><u>Adopted</u>                                | 2006-07<br><u>Adopted</u>                                |  |  |
| Regular Employees<br>Nonregular Hours   | 4.3<br>17  | 4.3  | 4.3  | 4.5  | 4.5  |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget | \$502,565<br>173,251<br>675,816<br>(31,547)<br>\$644,269 | \$495,110<br>335,910<br>831,020<br>(32,870)<br>\$798,150 | \$504,620<br>283,590<br>788,210<br>(31,260)<br>\$756,950 | \$598,010<br>289,840<br>887,850<br>(31,170)<br>\$856,680 | \$565,850<br>290,100<br>855,950<br>(31,170)<br>\$824,780 |  |  |
|   | PRO  | GRAM REVENU  | ES   |  | ***************************************                  |  |  |
| Revenue Source  | 2003-04<br><u>Actual</u>                                 | 2004-05<br><u>Budget</u>                                 | 2004-05<br>Estimated                                     | 2005-06<br>Adopted                                       | 2006-07<br>Adopted                                       |  |  |
| General Fund Contrib.<br>Air Quality Fund Contrib.<br>Unrestricted Capital Projects                       | \$432,309<br>33,152                                      | \$439,250<br>46,000                                      | \$439,380<br>8,200                                       | \$500,910  | \$479,360  |  |  |
| Fund Contrib. Water Fund Contrib. Refuse Fund Contrib. Redev. Fund Contrib.                               | 30,900<br>14,517<br>15,211<br>118,180                    | 97,700<br>13,630<br>15,130<br>186,440                    | 95,000<br>14,210<br>15,710<br>184,450                    | 97,700<br>15,070<br>16,570<br>226,430                    | 97,700<br>15,330<br>16,830<br>215,560                    |  |  |
| Total   | \$644,269  | \$798,150  | \$756,950  | \$856,680  | \$824,780  |  |  |

DEPARTMENT: City Manager PROGRAM: 2121 City Manager's Office

#### **PROGRAM OBJECTIVES**

Present to the City Council the fiscal year 2007-09 proposed budget by May 1, 2007.

Review all executive management performance plans semiannually to assure that departments achieve a minimum of 80 percent of all performance objectives.

Work effectively with community organizations, local businesses, City employees, and other governmental agencies to implement City projects, services, and programs.

Review all Council agenda items to ensure professional presentation of recommendations for City Council consideration.

Continue efforts to ensure City is managed in a cost-effective manner.

Monitor state and federal legislative activities and, in accordance with Council direction, communicate the City's position to appropriate federal and state representatives.

Respond to citizen and media inquiries and requests for information within 24 hours.

Provide media response support during police and fire emergencies.

Use electronic and print media to inform citizens about City services and activities.

|                                   | PROGRAM PERFORMANCE MEASURES |                          |                      |                           |                           |  |
|-----------------------------------|------------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u>     | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |
| Press releases written            | 253                          | 250                      | 299                  | 250                       | 250                       |  |
| Newsletters published             | 13                           | 36                       | 28                   | 30                        | 30                        |  |
| Film permits issued               | 7                            | 20                       | 21                   | 20                        | 20                        |  |

DEPARTMENT: City Manager PROGRAM: 2125 City Clerk's Office

#### PROGRAM DESCRIPTION/GOALS

This program includes the preparation of Council/Redevelopment Agency minutes and agendas; the indexing, imaging, and maintenance of official actions; posting, mailing and publication of legal notices; receipt and initial review of claims and legal actions; receipt, logging, and processing of Statement of Economic Interests and Campaign Statements; and the issuance and processing of nomination papers and election-related documents.

In addition, it involves document research; administration of the City's Records Management Program, including the preparation and updating of Records Retention Schedules for all departments; logging and retention of vehicle registrations and ownership certificates for City vehicles; notarization; and processes and tracks public records requests.

|  | PRO                              | OGRAM SUMMA                      | RY                               |                                  |                                  |
|--|----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|  | 2003-04<br><u>Actual</u>         | 2004-05<br><u>Budget</u>         | 2004-05<br>Estimated             | 2005-06<br>Adopted               | 2006-07<br><u>Adopted</u>        |
| Regular Employees<br>Nonregular Hours                      | 3.8<br>97                        | 3.8                              | 3.8                              | 3.7                              | 3.7                              |
| Salaries & Benefits  Maintenance & Support  Capital Outlay | \$295,007<br>64,929              | \$268,120<br>198,300             | \$269,600<br>193,720             | \$284,990<br>81,490              | \$292,710<br>216,600             |
| Subtotal Less Allocations Total Operating Budget           | 359,936<br>(13,963)<br>\$345,973 | 466,420<br>(15,540)<br>\$450,880 | 463,320<br>(15,540)<br>\$447,780 | 366,480<br>(12,950)<br>\$353,530 | 509,310<br>(13,040)<br>\$496,270 |
| Total Operating Dudget                                     |                                  | GRAM REVENU                      |                                  |                                  | Ψ-30,210                         |
| Revenue Source   | 2003-04<br><u>Actual</u>         | 2004-05<br><u>Budget</u>         | 2004-05<br>Estimated             | 2005-06<br><u>Adopted</u>        | 2006-07<br>Adopted               |
| General Fund Contrib.*                                     | \$345,973                        | \$450,880                        | \$447,780                        | \$353,530                        | \$496,270                        |
| Total  | \$345,973                        | \$450,880                        | \$447,780                        | \$353,530                        | \$496,270                        |

<sup>\*</sup>The Redevelopment Agency reimburses 25 percent of General Fund expenditures.

DEPARTMENT: City Manager PROGRAM: 2125 City Clerk's Office

## **PROGRAM OBJECTIVES**

Image all agreements and have available electronically.

Image all agenda packets and have available online by Friday prior to the Council meeting date.

Conduct biennial conflict of interest code review for designated positions.

Review and update the Records Retention Schedule.

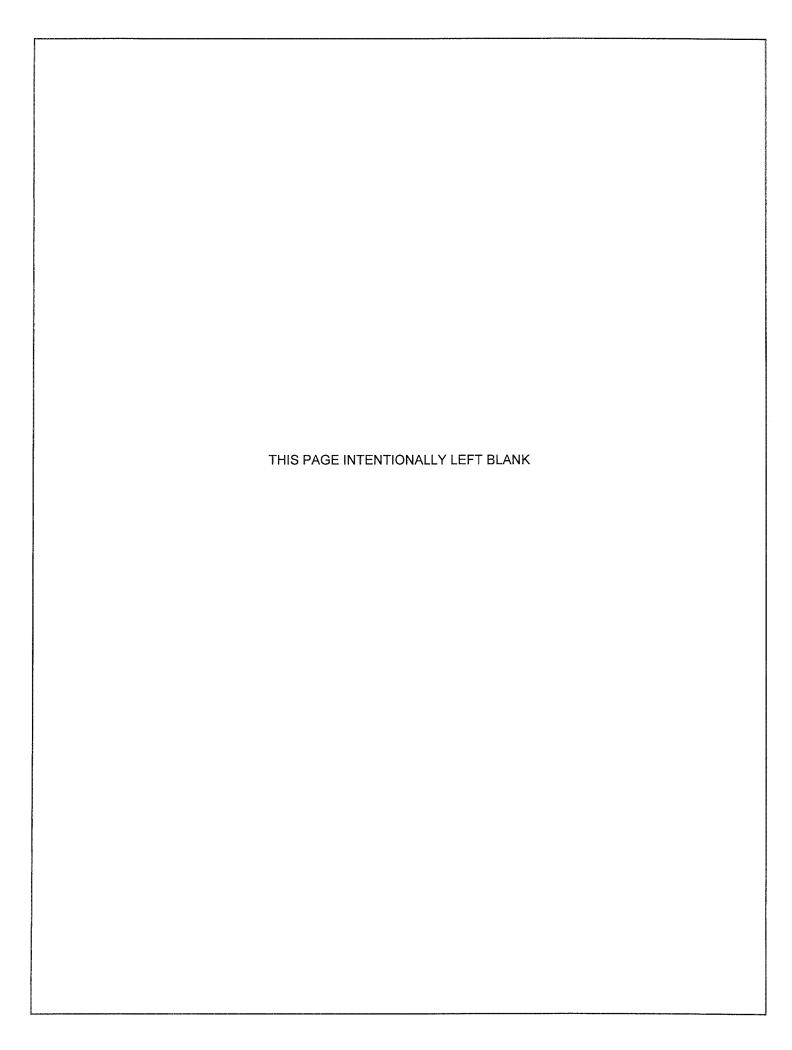
Complete accurate minutes within seven working days from date of meeting.

Publish/mail/post public hearing notices within statutory time limits.

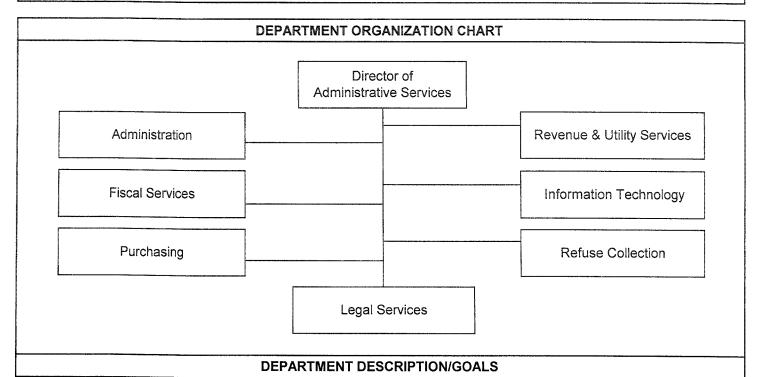
Oversee the filing of Statements of Economic Interests and Campaign Statements in accordance with the Political Reform Act.

Conduct General Municipal Election.

| PROGRAM PERFORMANCE MEASURES      |                          |                          |                      |                           |                           |  |
|-----------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |
| Agenda packets prepared           | 717                      | 600                      | 676                  | 650                       | 650                       |  |
| Agenda items processed            | 446                      | 456                      | 456                  | 450                       | 450                       |  |
| Council meetings recorded         | 23                       | 23                       | 23                   | 23                        | 23                        |  |
| Pages of minutes transcribed      | 298                      | 220                      | 285                  | 250                       | 250                       |  |
| Ordinances/Resolutions            |                          |                          |                      |                           |                           |  |
| processed                         | 141                      | 300                      | 160                  | 160                       | 160                       |  |
| Public notices published          | 91                       | 70                       | 100                  | 100                       | 100                       |  |
| Invitations to Bid published      | 28                       | N/A                      | 20                   | 20                        | 20                        |  |
| Liability claims received         | 118                      | 155                      | 120                  | 150                       | 150                       |  |
| Campaign and Economic             |                          |                          |                      |                           |                           |  |
| Interests Statements processed    | 125                      | 180                      | 180                  | 180                       | 180                       |  |
| Elections held                    | 0                        | 1                        | 1                    | 0                         | 1                         |  |
| Public records requests           |                          |                          |                      |                           |                           |  |
| and public information requests   | 713                      | 197                      | 830                  | 800                       | 800                       |  |
| Staff information requests        | 507                      | 130                      | 225                  | 200                       | 200                       |  |
| Bid openings                      | 31                       | 12                       | 20                   | 15                        | 15                        |  |
| Subpoenas received                | 94                       | 30                       | 70                   | 50                        | 50                        |  |
| Documents notarized               | 177                      | 144                      | 125                  | 125                       | 125                       |  |
| Committee/Commission              |                          |                          |                      |                           |                           |  |
| appointments processed            | 59                       | 30                       | 65                   | 35                        | 35                        |  |
| Review records destruction items  | 64                       | 333                      | 148                  | 140                       | 140                       |  |
| Ordinances codified               | 17                       | 73                       | 20                   | 20                        | 20                        |  |
| Documents imaged                  | 7,389                    | 1,000                    | 1,190                | 1,000                     | 1,000                     |  |
| Pages imaged                      | 38,531                   | 19,000                   | 32,000               | 19,000                    | 19,000                    |  |
|                                   |                          |                          |                      |                           |                           |  |



DEPARTMENT: Administrative Services



The Administrative Services Department provides an extensive number of financial and other services to both City departments and citizens of the community, including budget administration, accounting and financial reporting, Water Utility billing and collections, business registration, purchasing, printing, and investment of City and Redevelopment Agency funds. The department also has responsibility for administration of many City contracts, including those for computer services, refuse collection and processing, and legal services.

Due to budget constraints, the 2005-06 adopted budget reflects 3.2 unfunded positions; the 2006-07 adopted budget reflects 3.0 unfunded positions.

#### Goals

Provide a high level of customer service.

Administer and collect the full amount of revenues due the City, including Water Utility, business and general tax revenues, and a variety of departmental fees.

Invest the City and Redevelopment Agency portfolios consistent with the City Investment Policy, which stresses safety and liquidity.

Produce monthly financial reports for use by the City Council, City Manager, and the departments.

Provide timely and effective support services for City departments, such as payroll, accounts payable, purchasing, printing, Information Technology support, and legal services.

Prepare in a timely manner the annual operating budget and year-end financial report.

Incorporate proven technologies and changes in procedures into the department's operations to enhance customer service, increase efficiency, and reduce costs.

**DEPARTMENT:** Administrative Services

|   | DEPA          | RTMENT SUMM   | ARY                 |                  |                |
|---|---------------|---------------|---------------------|------------------|----------------|
|   | 2003-04       | 2004-05       | 2004-05             | 2005-06          | 2006-07        |
|   | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u>    | <u>Adopted</u>   | <u>Adopted</u> |
| Regular Employees   | 33.0          | 36.5 *        | 33.8                | 38.3 **          | 38.5 ***       |
| Nonregular Hours  | 3,025         | 3,090         | 1,430               | 2,320            | 2,320          |
| Salaries & Benefits   | \$2,259,813   | \$2,379,050   | \$2,386,830         | \$2,755,480      | \$2,872,310    |
| Maintenance & Support   | 10,278,870    | 10,926,825    | 11,087,210          | 11,605,920       | 12,100,050     |
| Capital Outlay  | 156,284       | 289,105       | 302,750             | 130,000          | 130,000        |
| Subtotal  | 12,694,967    | 13,594,980    | 13,776,790          | 14,491,400       | 15,102,360     |
| Less Allocations  | (1,744,510)   | (1,873,060)   | (1,819,110)         | (1,922,240)      | (1,928,170     |
| Total Operating Budget  | \$10,950,457  | \$11,721,920  | <u>\$11,957,680</u> | \$12,569,160<br> | \$13,174,190   |
|   | DEPART        | MENT FUND AN  | IALYSIS             |                  |                |
|   |               |               |                     | 2005-06          | 2006-07        |
| Fund No. and Title  |               |               |                     | Adopted          | <u>Adopted</u> |
| 110 - General   |               |               |                     | \$2,445,240      | \$2,581,330    |
| 142 - Air Quality Improvement T   | rust          |               |                     | 86,000           | 86,000         |
| 158 - Debt Service Reserve  |               |               |                     | 7,240            | 7,250          |
| 344 - Water   |               |               |                     | 1,375,020        | 1,417,620      |
| 346 - Refuse Collection   |               |               |                     | 8,245,300        | 8,500,700      |
| 363 - Central Services  |               |               |                     | 358,260          | 358,230        |
| 366 - Group Insurance   |               |               |                     | 9,650            | 9,700          |
| 368 - Information Technology  |               |               |                     | 1,791,390        | 1,960,720      |
| Subtotal  |               |               |                     | 14,318,100       | 14,921,550     |
| Less Allocations:   |               |               |                     |                  |                |
| 110 - General   |               |               |                     | (40,020)         | (40,710        |
|   |               |               |                     | (358,260)        | (358,23        |
| 363 - Central Services  |               |               |                     | (9,650)          | (9,70          |
| 363 - Central Services<br>366 - Group Insurance                                 |               |               |                     | (1,514,310)      | (1,519,53      |
| 363 - Central Services<br>366 - Group Insurance<br>368 - Information Technology |               |               |                     |                  |                |
| 366 - Group Insurance   |               |               |                     | 12,395,860       | 12,993,38      |
| 366 - Group Insurance<br>368 - Information Technology                           | ration        |               |                     | 12,395,860       | 12,993,38      |

**DEPARTMENT:** Administrative Services

|                                     | DEPARTME      | NT PERSONNE      | LSUMMARY           |                    |                  |
|-------------------------------------|---------------|------------------|--------------------|--------------------|------------------|
| Desition Classification             | 2003-04       | 2004-05          | 2004-05            | 2005-06            | 2006-07          |
| Position Classification             | <u>Actual</u> | <u>Budget</u>    | <u>Estimated</u>   | <u>Adopted</u>     | <u>Adopted</u>   |
|                                     | _             | Regular Employe  | es - Full-Time Equ | uivalent Positions | _                |
| Director of Administrative Services |               | 1.0 <sup>A</sup> | 1.0                | 1.0                | 1.0              |
| Management Information              |               |                  |                    |                    |                  |
| Systems Manager                     | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Fiscal Services Manager             | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| City Treasurer/Revenue & Utility    |               |                  |                    |                    |                  |
| Services Manager                    | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Purchasing Manager                  | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Accounting Supervisor               | 1.0           | 1.0              |                    | 1.0                | 1.0              |
| Budget Analyst                      | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Network Specialist                  |               |                  |                    | 1.0                | 1.0              |
| Geographic Information              |               |                  |                    |                    |                  |
| Systems Specialist                  |               |                  | 0.5                | 0.5                | 0.5              |
| Webmaster                           |               |                  | 0.5                | 0.5                | 0.5              |
| Accountant II                       | 3.0           | 3.0              | 3.0                | 3.0 <sup>B</sup>   | 3.0              |
| Utility Services Supervisor         | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Buyer                               | 0.5           | 1.0 <sup>C</sup> | 0.8                | 0.8 <sup>D</sup>   | 1.0              |
| Revenue Specialist                  | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Water Utility Services Lead Worker  | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Payroll Technician                  | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Administrative Secretary            | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Lead Customer Service               | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Rep Utility Services                | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Utility Systems Specialist          | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Reprographic Technician             | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Account Clerk III                   | 1.0           | 1.0              | 1.0                | 1.0                | 1.0              |
| Sr. Customer Service Rep.           | 1.0           | 2.0 <sup>E</sup> | 1.0                | 2.0 F              | 2.0 <sup>F</sup> |
| Water Services Worker               | 4.0           | 4.0              | 3.5                | 3.0                | 3.0              |
| Central & Water Services Worker     | ٠.٠           | 4.0              | 0.0                | 3.0<br>1.0         | 1.0              |
| Account Clerk II                    | 3.5           | 3.5              | 3.5                | 3.5                | 3.5              |
| Clerical Assistant III              | 3.5<br>1.0    | 3.5<br>1.0       | 1.0                | 1.0                |                  |
| Customer Service Rep.               | 6.0           | 6.0              | 6.0                | 6.0                | 1.0              |
| Justomer Ocivide Nep.               | 0.0           | 0.0              | 0.0                | 0.0                | 6.0              |
| Total Regular Employees =           | 33.0          | 36.5             | 33.8               | 38.3               | 38.5             |
|                                     |               | Nonre            | egular Employees   | - Hours            |                  |
| Total Nonregular Hours              | 3,025         | 3,090            | 1,430              | 2,320              | 2,320            |

<sup>&</sup>lt;sup>A</sup> Authorized position unfunded due to budget constraints.

<sup>B</sup> Includes 1.0 unfunded position due to budget constraints.

<sup>C</sup> Includes .5 unfunded position due to budget constraints.

<sup>&</sup>lt;sup>D</sup> Includes .2 unfunded position due to budget constraints.

<sup>&</sup>lt;sup>E</sup> Includes 1.0 unfunded position due to budget constraints and is partially underfilled by a .5 Customer Service Rep.

F Includes 2.0 unfunded positions due to budget constraints. One position is partially underfilled by a .5 Customer Service Rep.

DEPARTMENT: Administrative Services PROGRAM: 2161 Administration

#### PROGRAM DESCRIPTION/GOALS

The Administration Program is responsible for management of the department's divisions and coordination with other City departments. It establishes policies and procedures for the overall direction of the department and provides administrative and secretarial support for the various programs.

The position of Director of Administrative Services, which had been filled in an acting capacity for the prior three years, became permanent in 2004-05. The 2005-07 appropriations were increased by transferring funding from the Fiscal Services Program.

### Goals

Provide sound policy direction, leadership, and overall management of the department.

Provide timely information to the City Manager and City Council on financial issues and economic trends that may affect the City.

| PROGRAM SUMMARY  |               |               |           |                |           |  |
|--|---------------|---------------|-----------|----------------|-----------|--|
|  | 2003-04       | 2004-05       | 2004-05   | 2005-06        | 2006-07   |  |
|  | <u>Actual</u> | <u>Budget</u> | Estimated | <u>Adopted</u> | Adopted   |  |
| Regular Employees<br>Nonregular Hours                    | 1.0           | 2.0*          | 2.0       | 2.0            | 2.0       |  |
| Salaries & Benefits Maintenance & Support Capital Outlay | \$61,434      | \$63,690      | \$178,830 | \$256,590      | \$260,720 |  |
|  | 22,018        | 30,890        | 25,170    | 29,760         | 29,910    |  |
| Subtotal   | 83,452        | 94,580        | 204,000   | 286,350        | 290,630   |  |
| Less Allocations   | (4,011)       | (4,030)       | (7,960)   | (9,410)        | (9,410)   |  |
| Total Operating Budget                                   | \$79,441      | \$90,550      | \$196,040 | \$276,940      | \$281,220 |  |

\*Includes 1.0 unfunded position due to budget constraints.

| PROGRAM REVENUES  |                          |                          |   |   |   |  |  |
|---|--------------------------|--------------------------|---|---|---|--|--|
| Revenue Source  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated                    | 2005-06<br><u>Adopted</u>               | 2006-07<br><u>Adopted</u>               |  |  |
| General Fund Contrib. Water Fund Contrib. IT Fund Contrib. Redev. Fund Contrib. | \$79,441                 | \$90,550                 | \$137,220<br>29,410<br>11,760<br>17,650 | \$181,060<br>47,940<br>19,180<br>28,760 | \$184,170<br>48,520<br>19,410<br>29,120 |  |  |
| Total   | \$79,441                 | \$90,550                 | \$196,040                               | \$276,940                               | \$281,220                               |  |  |

DEPARTMENT: Administrative Services PROGRAM: 2161 Administration

#### **PROGRAM OBJECTIVES**

Submit accurate periodic financial reports to the City Council.

Complete annual independent audits of the City and Redevelopment Agency by mid-November.

Invest City and Redevelopment Agency funds in accordance with state laws and City of Fullerton Investment Policy.

Conduct periodic customer service surveys of both the public and other City departments, and receive a composite 95 percent rating.

Continue to evaluate the application of technology to department operations to reduce costs, increase efficiency, and provide better service.

Ensure that at least 80 percent of objectives are attained.

Performance/ Workload Measures

| PROGRAM       | PERFORMANCE   | 1.00             |         |                |
|---------------|---------------|------------------|---------|----------------|
| 2003-04       | 2004-05       | 2004-05          | 2005-06 | 2006-07        |
| <u>Actual</u> | <u>Budget</u> | <b>Estimated</b> | Adopted | <u>Adopted</u> |

Workload measures appear in the other programs.

**DEPARTMENT:** Administrative Services **PROGRAM:** 2163 Fiscal Services

## PROGRAM DESCRIPTION/GOALS

The Fiscal Services Program includes both the Budget and Accounting functions. Fiscal Services provides a wide range of accounting and financial services, including payroll, accounts payable/receivable, general accounting services, and coordinating the preparation of the City's two-year budget. Fiscal Services also provides financial information and reports to management, City staff, and other governmental entities. Fiscal Services is responsible for the preparation of the City's Comprehensive Annual Financial Report, the Budget which represents the City's detailed financial management plan, the Annual Report of the Redevelopment Agency, and a number of other reports to federal, state, and county governments.

#### Goals

Provide a high level of timely and accurate financial services, accounting information, and reports to City Council/City Manager/departments and other governmental agencies within established guidelines, regulations, and federal, state, and local laws.

Provide comprehensive accounting and financial services to the City and the Fullerton Redevelopment Agency.

| PROGRAM SUMMARY  |               |               |             |                |                |  |  |
|--|---------------|---------------|-------------|----------------|----------------|--|--|
|  | 2003-04       | 2004-05       | 2004-05     | 2005-06        | 2006-07        |  |  |
|  | <u>Actual</u> | <u>Budget</u> | Estimated   | <u>Adopted</u> | <u>Adopted</u> |  |  |
| Regular Employees  | 11.5          | 11.5          | 10.5        | 11.5 *         | 11.5 *         |  |  |
| Nonregular Hours   | 1,087         | 1,320         | 1,190       | 1,280          | 1,280          |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay | \$897,018     | \$920,170     | \$807,900   | \$837,430      | \$874,250      |  |  |
|  | 302,619       | 634,920       | 627,030     | 748,690        | 813,680        |  |  |
| Subtotal Less Allocations Total Operating Budget         | 1,199,637     | 1,555,090     | 1,434,930   | 1,586,120      | 1,687,930      |  |  |
|  | (43,212)      | (44,590)      | (39,840)    | (38,800)       | (39,360)       |  |  |
|  | \$1,156,425   | \$1,510,500   | \$1,395,090 | \$1,547,320    | \$1,648,570    |  |  |

\*Includes 1.0 unfunded position due to budget constraints.

| PROGRAM REVENUES             |                          |                          |                      |                           |                    |  |  |
|------------------------------|--------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|
| Revenue Source               | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |
| Police Alarm Permits         | \$57,093                 | \$58,990                 | \$62,580             | \$63,040                  | \$65,460           |  |  |
| Interest Income (TRAN)       | 326                      | 243,404                  | 108,000              | 173,000                   | 195,000            |  |  |
| Premium on Bond Sales (TRAN) |                          | 80,619                   | 80,620               | 25,000                    | 25,000             |  |  |
| General Fund Contrib.        | 894,450                  | 915,947                  | 981,980              | 1,086,240                 | 1,153,210          |  |  |
| Water Fund Contrib.          | 57,435                   | 62,300                   | 29,240               | 61,810                    | 64,710             |  |  |
| Redev. Fund Contrib.         | 147,121                  | 149,240                  | 132,670              | 138,230                   | 145,190            |  |  |
| Total                        | \$1,156,425              | \$1,510,500              | \$1,395,090          | \$1,547,320               | \$1,648,570        |  |  |

**DEPARTMENT:** Administrative Services PROGRAM: 2163 Fiscal Services

#### **PROGRAM OBJECTIVES**

Submit accurate and complete reports to state and federal agencies within established legal deadlines and legal requirements.

Prepare and implement the City's 2005-07 two-year budget.

Submit error-free reports to federal and state taxing agencies.

Prepare general and payroll checks/direct deposits on schedule 100 percent of the time, with an error rate of less than one-half of one percent.

Submit accurate financial reports to City Council each month, and the annual report no later than the second Council meeting in December.

Monitor monthly revenue and expenditure reports to identify significant budget deviations and update fiscal forecasts.

Process invoices for reimbursable Fire and Police services; damage to City property; fats, oils, and grease permit fees; Airport hangar and tie-down rentals; and capital projects reimbursements, with the objective of collecting all amounts due to the City.

Achieve 95 percent customer satisfaction rating based upon annual survey.

Submit to City Council the City and Redevelopment Agency's annual reports that implement Governmental Accounting Standards Board (GASB) pronouncements.

|  | PROGRAM                  | PERFORMANCE              | MEASURES             |                    |                           |
|--|--------------------------|--------------------------|----------------------|--------------------|---------------------------|
| Performance/<br>Workload Measures                          | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br><u>Adopted</u> |
| Payroll transactions                                       | 22,095                   | 22,000                   | 22,100               | 22,100             | 22,100                    |
| Accuracy rate Cost to process one                          | 99.9%                    | 99.8%                    | 99.8%                | 99.8%              | 99.8%                     |
| payroll transaction (avg.)<br>General and library checks/  | \$5.02                   | \$4.70                   | \$5.10               | \$5.05             | \$5.30                    |
| direct deposits  | 12,716                   | 13,000                   | 13,000               | 13,000             | 13,000                    |
| Accuracy rate  | 99.8%                    | 99.8%                    | 99.8%                | 99.8%              | 99.8%                     |
| Cost to produce one general check/direct deposit (avg.)    | \$5.16                   | \$5.58                   | \$4.45               | \$4.71             | \$5.08                    |
| Invoices billed  | 6,663                    | 6,400                    | 6,700                | 6,700              | 6,700                     |
| Amount billed Amount sent to collection agencies as a % of | \$5,165,138              | \$4,000,000              | \$5,000,000          | \$5,200,000        | \$5,200,000               |
| amount billed  New Police alarm permits                    | 0.40%                    | 1.00%                    | 1.00%                | 1.00%              | 1.00%                     |
| issued   | 537                      | 600                      | 550                  | 600                | 600                       |
| Total Police alarm permits                                 | 4,277                    | 4,000                    | 4,200                | 4,250              | 4,250                     |
| False alarms   | 4,752                    | 5,650                    | 5,000                | 5,000              | 5,000                     |

DEPARTMENT: Administrative Services PROGRAM: 2164 Purchasing

#### PROGRAM DESCRIPTION/GOALS

The Purchasing Program provides a wide range of services which support the operating needs of City departments, including contracting for supplies, equipment, and services at competitive costs. Reprographic and mail services are also the responsibility of this program.

## Goals

Provide efficient and effective procurement of quality supplies, equipment, and services for the City's operating departments at competitive prices.

Provide high-quality, in-house reprographic and mail services to the City's operating departments.

Join with other public agencies in cooperative procurement programs to reduce costs wherever possible.

| PROGRAM SUMMARY  |                                   |                                   |                                   |                                   |                                   |  |  |
|--|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--|--|
|  | 2003-04<br><u>Actual</u>          | 2004-05<br><u>Budget</u>          | 2004-05<br>Estimated              | 2005-06<br><u>Adopted</u>         | 2006-07<br>Adopted                |  |  |
| Regular Employees<br>Nonregular Hours                    | 3.5<br>640                        | 4.0 *<br>210                      | 3.8<br>240                        | 4.3 **                            | 4.5                               |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay | \$227,182<br>253,683              | \$250,940<br>366,610              | \$248,340<br>299,630<br>13,650    | \$296,900<br>328,340              | \$319,940<br>335,290              |  |  |
| Subtotal<br>Less Allocations<br>Total Operating Budget   | 480,865<br>(238,087)<br>\$242,778 | 617,550<br>(364,030)<br>\$253,520 | 561,620<br>(310,900)<br>\$250,720 | 625,240<br>(359,720)<br>\$265,520 | 655,230<br>(359,870)<br>\$295,360 |  |  |

<sup>\*</sup>Includes .5 unfunded position due to budget constraints.

<sup>\*\*</sup>Includes .2 unfunded position due to budget constraints.

| PROGRAM REVENUES                                     |                          |                          |                      |                           |                    |  |  |
|--|--------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|
| Revenue Source                                       | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |
| General Fund Contrib.<br>Central Svcs. Fund Contrib. | \$219,007<br>23,771      | \$253,520                | \$250,720            | \$265,520                 | \$295,360          |  |  |
| Total  | \$242,778                | \$253,520                | \$250,720            | \$265,520                 | \$295,360          |  |  |

**DEPARTMENT:** Administrative Services **PROGRAM:** 2164 Purchasing

#### **PROGRAM OBJECTIVES**

Provide courteous and professional customer service to operating departments, and receive a composite 95 percent rating on the annual customer service survey.

Maintain current goal of five-day turnaround time or less on requisitions and purchase orders 90 percent of the time.

Negotiate early payment discounts and assist Accounts Payable in obtaining discounts. Goal: \$25,000.

Maintain the current goal of providing 24-hour turnaround 90 percent of the time for photocopy services for jobs up to 1,000 copies of one document.

Ensure that internal charges for printing services remain competitive for comparable service with the private sector.

Explore additional contracts to provide online ordering from approved catalogs and vendors.

| PROGRAM PERFORMANCE MEASURES      |                          |                          |                      |                           |                           |  |  |
|-----------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Purchase requisitions             | 2,418                    | 1,800                    | 2,100                | 1,900                     | 2,000                     |  |  |
| Written purchase orders           | 1,085                    | 1,000                    | 1,000                | 1,000                     | 1,000                     |  |  |
| Verbal purchase orders            | 654                      | 400                      | 400                  | 550                       | 550                       |  |  |
| Xerox 5390 impressions            | 2,081,191                | 2,800,000                | 2,000,000            | 2,000,000                 | 2,000,000                 |  |  |
| Pieces of mail metered            | 190,116                  | 220,000                  | 175,000              | 190,000                   | 190,000                   |  |  |
| Early payment discounts           | \$30,758                 | \$23,000                 | \$30,000             | \$25,000                  | \$25,000                  |  |  |
| User survey level of satisfaction | 100%                     | 95%                      | 95%                  | 95%                       | 95%                       |  |  |
| Photocopy cost per page           | \$0.07                   | \$0.08                   | \$0.08               | \$0.08                    | \$0.08                    |  |  |

#### PROGRAM DESCRIPTION/GOALS

The primary Revenue responsibilities are investment of the City and Redevelopment Agency monies; establishment and maintenance of banking/broker relationships and accounts; administration of the business registration program; and the collection of the transient occupancy taxes, oil extraction taxes, and airport fixed-based (FBO) leases, including other revenue-producing contracts. The state-mandated (SB 90) cost reimbursement program is also part of the division.

The primary Utility Services responsibilities are administration of the citywide water accounts including customer service, meter reading, billing and collection; management of the franchise agreements for refuse, gas, and electricity; centralized cashiering; providing telephone answering services for City Hall and functioning as the main reception desk. The division also handles the paramedic subscription and donation programs.

#### Goals

Invest City and Redevelopment Agency funds, maximizing safety, liquidity, and yield. Evaluate cash flow on a daily basis to ensure sufficient liquidity to meet current and future operating needs. Maximize interest earnings by utilizing a prudent investment strategy that complies with state law and the adopted Investment Policy. Receipt the City and Redevelopment Agency's revenues in a timely and accurate manner. Continue outreach strategies to ensure business registration compliance. Provide timely and accurate meter reading and water billing of the City's water customers. Administer the City's franchise agreements to maximize revenue and ensure compliance with the City's ordinances. Oversee the City's state-mandated (SB 90) cost reimbursement program to secure full compensation. Promote positive customer service relations.

| PROGRAM SUMMARY   |               |               |             |                |                |  |  |
|---|---------------|---------------|-------------|----------------|----------------|--|--|
|   | 2003-04       | 2004-05       | 2004-05     | 2005-06        | 2006-07        |  |  |
|   | <u>Actual</u> | <u>Budget</u> | Estimated   | <u>Adopted</u> | <u>Adopted</u> |  |  |
| Regular Employees   | 16.0          | 18.0 *        | 15.5        | 17.5 **        | 17.5 **        |  |  |
| Nonregular Hours  | 1,298         | 1,560         |             | 1,040          | 1,040          |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay Subtotal | \$939,064     | \$1,014,600   | \$999,660   | \$1,035,740    | \$1,083,540    |  |  |
|   | 492,865       | 525,200       | 525,800     | 550,580        | 546,250        |  |  |
|   | 13,360        | 5,800         | 5,800       | 5,000          | 5,000          |  |  |
|   | 1,445,289     | 1,545,600     | 1,531,260   | 1,591,320      | 1,634,790      |  |  |
| Less Allocations<br>Total Operating Budget                        | \$1,445,289   | \$1,545,600   | \$1,531,260 | \$1,591,320    | \$1,634,790    |  |  |

<sup>\*</sup>Includes 1.0 unfunded position due to budget constraints and is partially underfilled by a .5 position.

## **PROGRAM REVENUES**

| Revenue Source                                | 2003-04            | 2004-05       | 2004-05     | 2005-06     | 2006-07     |
|---|--------------------|---------------|-------------|-------------|-------------|
|   | <u>Actual</u>      | <u>Budget</u> | Estimated   | Adopted     | Adopted     |
| Business License Review General Fund Contrib. | \$6,545            | \$7,500       | \$7,500     | \$8,250     | \$8,250     |
|   | 274,193            | 298,150       | 288,730     | 310,560     | 314,900     |
| Debt Service Fund Contrib.                    | 7,322              | 7,290         | 7,290       | 7,240       | 7,250       |
| Water Fund Contrib.                           | 1,157,229          | 1,232,660     | 1,227,740   | 1,265,270   | 1,304,390   |
| Total   | <u>\$1,445,289</u> | \$1,545,600   | \$1,531,260 | \$1,591,320 | \$1,634,790 |

<sup>\*\*</sup>Includes 2.0 unfunded positions due to budget constraints. One position is partially underfilled by a .5 position.

DEPARTMENT: Administrative Services PROGRAM: 2165 Revenue & Utility Services

#### **PROGRAM OBJECTIVES**

#### **REVENUE**

Administer the City's investments in a sound and efficient manner that is consistent with the City's Investment Policy.

Invest up to 99 percent of idle cash available to increase interest earnings while maintaining an adequate cash flow to meet daily operating expenses.

Collect and process all tax filings (business, transient occupancy, oil extraction) and manage the revenue contracts (fixed-based operators, rents) as scheduled, and use appropriate follow-up methods on any late filings.

Coordinate SB 90 activities with all departments to ensure timely filing of state-mandated cost reimbursement claims.

Monitor sales tax to identify significant trends that may affect revenues.

#### **UTILITY SERVICES**

Bill water customers in accordance with the bimonthly schedule with an accuracy rate of 99.9 percent.

Read water meters with an accuracy rate of at least 99.9 percent. Begin automatic meter reading pilot program.

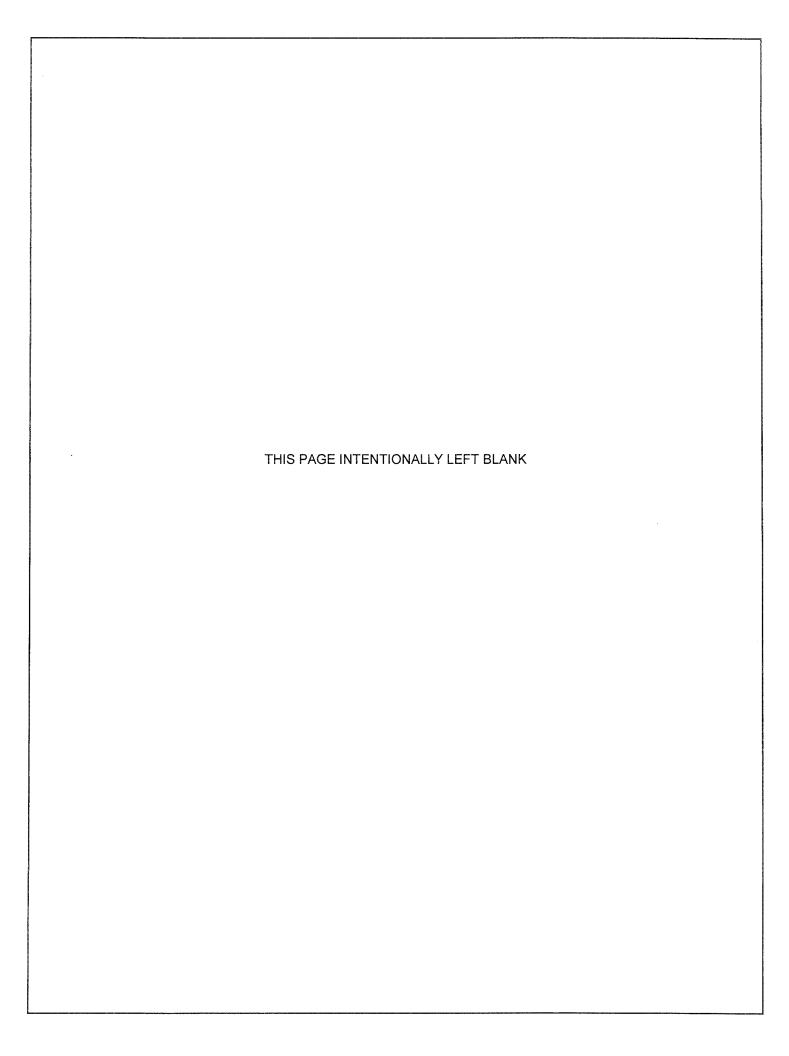
Respond to all water customer service phone inquiries within one minute.

Deposit all City funds within 24 hours of receipt.

Survey water customers biennially to determine overall level of satisfaction.

| PROGRAM PERFORMANCE MEASURES |  |                      |   |                    |                |  |  |
|------------------------------|--|----------------------|---|--------------------|----------------|--|--|
| Performance/                 | 2003-04                                | 2004-05              | 2004-05                                 | 2005-06            | 2006-07        |  |  |
| Workload Measures            | Actual                                 | Budget               | Estimated                               | Adopted            | <u>Adopted</u> |  |  |
| REVENUE                      |  |                      |   |                    |                |  |  |
| Funds received               | \$124,459,510                          | \$134,000,000        | \$128,000,000                           | \$130,000,000      | \$132,000,000  |  |  |
| Average funds invested       | \$78,978,392                           | \$77,000,000         | \$80,000,000                            | \$82,000,000       | \$84,000,000   |  |  |
| Interest received            | \$1,260,193                            | \$2,310,000          | \$2,320,000                             | \$2,665,000        | \$2,940,000    |  |  |
| Average interest rate of     | ų ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | <b>+</b> =,0 . 0,000 | <b>4</b> , <b>6 6</b>                   | <b>4</b> =,000,000 | ΨΞ,010,000     |  |  |
| funds invested               | 2.25%                                  | 3.00%                | 2.90%                                   | 3.25%              | 3.50%          |  |  |
| Average rate of idle         |  | 0.007,0              | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 0.20,0             | 0.0070         |  |  |
| funds invested               | 97.233%                                | 99.0%                | 99.0%                                   | 99.0%              | 99.0%          |  |  |
| Business registration        | 01.12070                               | 00.07,0              |   | 00.070             | 00.070         |  |  |
| certificates issued          | 10,141                                 | 10,100               | 10,200                                  | 10,200             | 10,200         |  |  |
| Cost per certificate issued  | \$20.00                                | \$20.00              | \$20.00                                 | \$20.00            | \$20.00        |  |  |
| Business applications        | •                                      | ,                    | ·                                       | ,                  | 4-0.00         |  |  |
| and renewals processed       | 11,314                                 | 11,775               | 11,775                                  | 11,775             | 11,775         |  |  |
| Cash register validations    | 4,894                                  | N/A                  | 32,000                                  | 32,000             | 32,000         |  |  |
| Business Reg. revenues       | \$1,087,030                            | \$1,155,700          | \$1,100,000                             | \$1,127,500        | \$1,155,600    |  |  |
| UTILITY SERVICES             |  |                      |   |                    |                |  |  |
| Water accounts               | 30,448                                 | 32,000               | 31,000                                  | 31,500             | 31,500         |  |  |
| Average daily phone calls    |  | ·                    | ·                                       | •                  | •              |  |  |
| (water lines)                | 108                                    | 140                  | 140                                     | 140                | 140            |  |  |
| Average waiting time         |  |                      |   |                    |                |  |  |
| (seconds) for water          |  |                      |   |                    |                |  |  |
| customer phone inquiries     | 42                                     | 37                   | 45                                      | 45                 | 45             |  |  |
| Water meter reads            | 189,436                                | 182,500              | 190,000                                 | 190,500            | 191,000        |  |  |
| Meter read accuracy rate     | 99.85%                                 | 99.9%                | 99.9%                                   | 99.9%              | 99.9%          |  |  |
| Cost per meter read          | \$0.85                                 | \$0.74               | \$0.90                                  | \$0.95             | \$1.00         |  |  |
| Water bills processed -      |  |                      |   |                    |                |  |  |
| regular and delinquent       | 210,370                                | 202,000              | 211,000                                 | 213,000            | 215,000        |  |  |
| Water bill accuracy rate     | 99.96%                                 | 99.9%                | 99.9%                                   | 99.9%              | 99.9%          |  |  |
| Water payments processed     |  |                      |   |                    |                |  |  |
| regular and delinquent       | 200,769                                | 190,000              | 202,000                                 | 204,000            | 206,000        |  |  |
| Cost per water payment       |  |                      |   |                    |                |  |  |
| processed                    | \$0.69                                 | \$1.03               | \$0.80                                  | \$0.80             | \$0.90         |  |  |
| Field requests (annual)      | 4,743                                  | 5,800                | 4,800                                   | 5,000              | 5,200          |  |  |
| Water shutoffs (annual)      | 2,027                                  | 2,000                | 2,050                                   | 2,075              | 2,075          |  |  |
| Customer level of            |  |                      |   |                    |                |  |  |
| satisfaction                 | *                                      | *                    | *                                       | 60.0%              | N/A            |  |  |

<sup>\*</sup>Program put on hold in 2001-02. Reinstatement of program in 2005-06.



DEPARTMENT: Administrative Services PROGRAM: 2168 Refuse Collection

#### PROGRAM DESCRIPTION/GOALS

The City has an exclusive franchise with MG Disposal for collection of residential and commercial rubbish. Since July of 1994, all rubbish has been delivered to Taormina Industries for processing at their Material Recovery Facility to comply with the 50 percent diversion goals mandated by the state of California in AB 939. Residential pickup is weekly, with special pickups available for bulky items.

Effective July 1, 1999, the City entered into a new ten-year contract with MG Disposal and amended its contract with Taormina Industries. They will continue to provide refuse collection and disposal services to the City until June 30, 2009. As part of the terms of the contracts, City residents now receive a green waste program at no cost for the life of the contracts. In addition, the City receives a franchise fee from the hauler.

#### Goals

Provide quality, scheduled refuse services to Fullerton residences and businesses.

Contribute to a clean and healthy environment through regular collection of refuse from properties in the City.

Maintain the AB 939 mandate of diverting 50 percent of refuse from the county landfill.

| PROGRAM SUMMARY                      |                          |                          |                      |                    |                           |  |
|--------------------------------------|--------------------------|--------------------------|----------------------|--------------------|---------------------------|--|
|                                      | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br><u>Adopted</u> |  |
| Regular Employees                    |                          |                          |                      |                    |                           |  |
| Nonregular Hours                     |                          |                          |                      |                    |                           |  |
| Salaries & Benefits                  |                          |                          |                      |                    |                           |  |
| Maintenance & Support Capital Outlay | \$7,925,186              | \$7,768,900              | \$8,090,600          | \$8,245,300        | \$8,500,700               |  |
| Subtotal                             | 7,925,186                | 7,768,900                | 8,090,600            | 8,245,300          | 8,500,700                 |  |
| Less Allocations                     |                          |                          |                      |                    |                           |  |
| Total Operating Budget               | \$7,925,186              | \$7,768,900              | \$8,090,600          | \$8,245,300        | \$8,500,700               |  |
|                                      | PRO                      | GRAM REVENU              | ES                   |                    |                           |  |
|                                      | 2003-04                  | 2004-05                  | 2004-05              | 2005-06            | 2006-07                   |  |
| Revenue Source                       | <u>Actual</u>            | <u>Budget</u>            | <b>Estimated</b>     | <u>Adopted</u>     | <u>Adopted</u>            |  |
| Refuse Collection & Disposal         | \$7,972,035              | \$7,755,900              | \$8,083,600          | \$8,245,300        | \$8,492,700               |  |
| Contrib. (to) from Refuse Fund       | (46,849)                 | 13,000                   | 7,000                | 107. VIII.         | 8,000                     |  |
| Total                                | \$7,925,186              | \$7,768,900              | \$8,090,600          | \$8,245,300        | \$8,500,700               |  |
|                                      |                          |                          |                      |                    |                           |  |

**DEPARTMENT:** Administrative Services **PROGRAM:** 2168 Refuse Collection

## **PROGRAM OBJECTIVES**

Administer the contracts for rubbish services with MG Disposal and Taormina Industries.

Respond within four hours to service complaints.

Perform a biennial audit of refuse collection activities.

Work with MG Disposal and Taormina Industries to maintain the AB 939 goal of 50 percent diversion.

Implement a new ordinance, by July 2005, to reduce the incidence of nonfranchised haulers operating in the City.

| PROGRAM PERFORMANCE MEASURES  |               |               |           |                |                |  |  |
|---|---------------|---------------|-----------|----------------|----------------|--|--|
| Performance/  | 2003-04       | 2004-05       | 2004-05   | 2005-06        | 2006-07        |  |  |
| Workload Measures   | <u>Actual</u> | <u>Budget</u> | Estimated | <u>Adopted</u> | <u>Adopted</u> |  |  |
| Complaints received and resolved AB 939 diversion rate                                | 13            | 18            | 18        | 18             | 18             |  |  |
|   | 51%           | 50+%          | 50+%      | 50+%           | 50+%           |  |  |
| Total refuse tonnage collected and processed Residential refuse tonnage collected and | 205,018       | 185,000       | 215,200   | 220,500        | 225,000        |  |  |
| processed Average cost per ton for residential refuse disposal                        | 86,481        | 90,600        | 88,200    | 89,900         | 91,700         |  |  |
|   | \$89.44       | \$91.86       | \$91.86   | \$93.97        | \$96.32        |  |  |
| Annual residential refuse tonnage per capita*   | 0.67          | 0.74          | 0.70      | 0.72           | 0.72           |  |  |

<sup>\*</sup>Annual tonnage equivalent in pounds - 1,320 pounds per capita.

DEPARTMENT: Administrative Services PROGRAM: 2150 Legal Services

## PROGRAM DESCRIPTION/GOALS

The City contracts for City Attorney services, and this program provides for the administration of the contract and serves as the cost center for City Attorney services. In addition to the City Attorney, the departments (principally the Redevelopment Agency, Personnel/Risk Management, and Development Services) also contract for legal and litigation services. For 2005-06, it is estimated that the City will spend \$751,500 on these additional legal services.

| PROGRAM SUMMARY                               |                          |                          |                      |                    |                           |  |  |
|---|--------------------------|--------------------------|----------------------|--------------------|---------------------------|--|--|
|   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br><u>Adopted</u> |  |  |
| Regular Employees<br>Nonregular Hours         |                          |                          |                      |                    |                           |  |  |
| Salaries & Benefits                           |                          |                          |                      |                    |                           |  |  |
| Maintenance & Support Capital Outlay          | \$308,332                | \$265,520                | \$261,170            | \$298,860          | \$305,770                 |  |  |
| Subtotal<br>Less Allocations                  | 308,332                  | 265,520                  | 261,170              | 298,860            | 305,770                   |  |  |
| Total Operating Budget                        | \$308,332                | \$265,520                | \$261,170            | \$298,860          | \$305,770                 |  |  |
|   | PRO                      | GRAM REVENU              | IES                  |                    |                           |  |  |
|   | 2003-04                  | 2004-05                  | 2004-05              | 2005-06            | 2006-07                   |  |  |
| Revenue Source                                | <u>Actual</u>            | <u>Budget</u>            | <u>Estimated</u>     | <u>Adopted</u>     | Adopted                   |  |  |
| General Fund Contrib.<br>Redev. Fund Contrib. | \$286,337<br>21,995      | \$259,900<br>5,620       | \$255,550<br>5,620   | \$292,550<br>6,310 | \$299,270<br>6,500        |  |  |
| Total   | \$308,332                | \$265,520                | \$261,170            | \$298,860          | \$305,770                 |  |  |

DEPARTMENT: Administrative Services PROGRAM: 2150 Legal Services

#### **PROGRAM OBJECTIVES**

Provide City Attorney services, by contract, to the City Council, City Manager, City operating departments, and the Redevelopment Agency in a timely manner.

Conduct annual training seminar for new council members, commissioners, and board members on parliamentary procedure, the requirements of the Brown Act, and conflict of interest statements.

Administer the City Attorney contract to ensure cost-effective legal services.

Revise and amend the Municipal Code as required for changes in department operation and the needs of the community, as reflected by the actions of the City Council.

#### PROGRAM PERFORMANCE MEASURES

| Performance/      | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |
|-------------------|---------------|---------------|------------------|----------------|----------------|
| Workload Measures | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | <u>Adopted</u> |

**DEPARTMENT:** Administrative Services PROGRAM: 2154 Information Technology

#### PROGRAM DESCRIPTION/GOALS

The Information Technology Program is responsible for the administration and operation of the City's management information systems and resources. This program oversees the day-to-day operations of the City's computer center, maintenance and support of software applications, training and support of personal computers, central computer and network server maintenance, and planning for future system/software resource requirements in the City.

The program provides support for all major software on the City's HP 3000 computers and support of certain specialized personal computer (PC) applications and the Library system. Major applications on the City's computers include police records and dispatching; financial and payroll systems; City paramedic, water, and refuse billing; purchasing; Engineering and Planning permits; business registration; document imaging; computer aided design (CAD); and the Geographic Information System (GIS). The computer center and Help Desk are currently staffed from 7:00 a.m. to 5:30 p.m. The City contracts for all significant functions in the program, including on-site personnel, hardware maintenance, and software development/maintenance.

| PROGRAM SUMMARY                        |               |               |                  |                |                |  |  |
|--|---------------|---------------|------------------|----------------|----------------|--|--|
|  | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |  |  |
|  | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | <u>Adopted</u> |  |  |
| Regular Employees<br>Nonregular Hours  | 1.0           | 1.0           | 2.0              | 3.0            | 3.0            |  |  |
| Salaries & Benefits                    | \$135,115     | \$129,650     | \$152,100        | \$328,820      | \$333,860      |  |  |
| Maintenance & Support                  | 974,167       | 1,334,785     | 1,257,810        | 1,404,390      | 1,568,450      |  |  |
| Capital Outlay                         | 142,924       | 283,305       | 283,300          | 125,000        | 125,000        |  |  |
| Subtotal                               | 1,252,206     | 1,747,740     | 1,693,210        | 1,858,210      | 2,027,310      |  |  |
| Less Allocations                       | (1,459,200)   | (1,460,410)   | (1,460,410)      | (1,514,310)    | (1,519,530     |  |  |
| Total Operating Budget                 | (\$206,994)   | \$287,330     | \$232,800        | \$343,900      | \$507,780      |  |  |
|  | PRO           | GRAM REVENU   | ES               |                |                |  |  |
|  | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |  |  |
| Revenue Source                         | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | Adopted        |  |  |
| IT Support Fees                        | \$1,459,200   | \$1,460,410   | \$1,460,410      | \$1,514,310    | \$1,519,530    |  |  |
| Contrib. (to) from IT Fund             | (244,581)     | 247,330       | 172,200          | 257,900        | 421,780        |  |  |
| Costs Allocated to Various Departments | (4.450.200)   | (4 400 440)   | (4.400.440)      | (4.544.040)    | (4 540 500     |  |  |
| Air Quality Fund Contrib.              | (1,459,200)   | (1,460,410)   | (1,460,410)      | (1,514,310)    | (1,519,530     |  |  |
| All Quality Fulld Contrib.             | 37,587        | 40,000        | 60,600           | 86,000         | 86,000         |  |  |
| Total                                  | (\$206,994)   | \$287,330     | \$232,800        | \$343,900      | \$507,780      |  |  |

**DEPARTMENT:** Administrative Services PROGRAM: 2154 Information Technology

## **PROGRAM OBJECTIVES**

Provide personal computer training for employees by offering classes on City-supported software.

Provide technical support to departments utilizing specified software for applications supporting their operations.

Obtain a user satisfaction level of 95 percent on all facets of operations.

Provide the following response levels:

- 4-hour response on critical system or network failures.
- 8-hour initial response on peripheral equipment failure or minor system failure.
- 8-hour initial response on personal computer equipment failures.

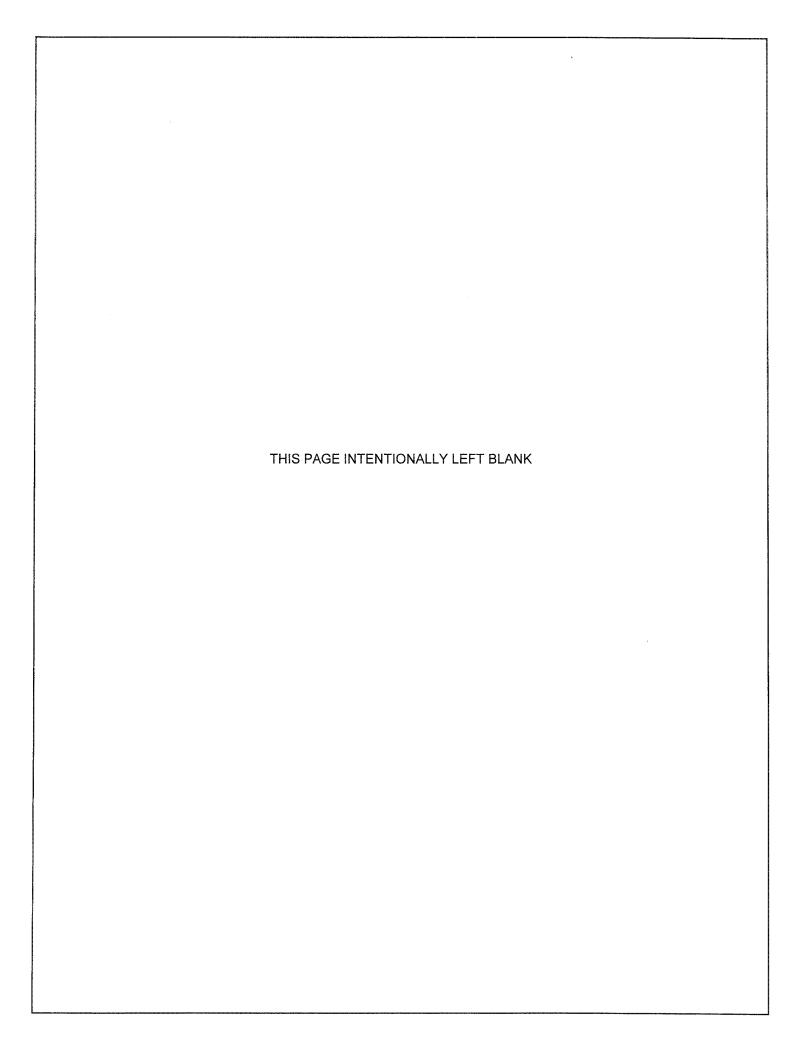
Minimize unscheduled downtime of critical computer systems and the network.

Assist departments in implementing new computer technology to enhance operational efficiency.

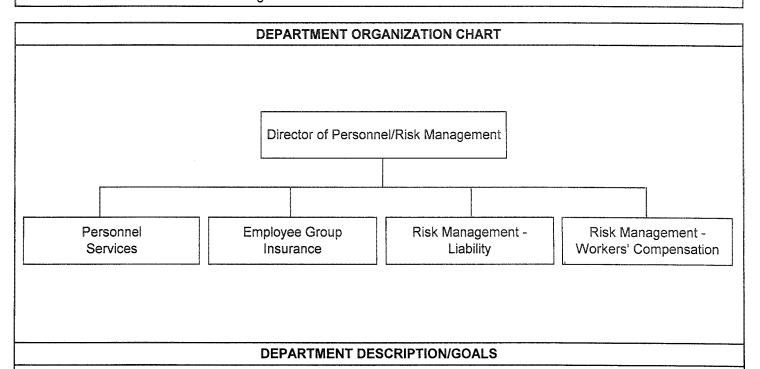
Manage the Computer Replacement Program to ensure the timely and cost-effective replacement of PCs and servers.

| PROGRAM PERFORMANCE MEASURES  |                          |                          |                      |                           |                    |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|
| Performance/<br>Workload Measures                                   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |
| User requests for services: Software/report modifications - HP 3000 | 77                       | 85                       | 85                   | 90                        | 95                 |  |  |
| Minicomputer users*   | 50                       | 55                       | 45                   | 40                        | 35                 |  |  |
| Personal computers  | 550                      | 555                      | 555                  | 560                       | 565                |  |  |
| Training classes completed  | 60                       | 60                       | 60                   | 55                        | 55                 |  |  |
| Average cost per hour of contract systems support                   | \$63.33                  | \$75.37                  | \$75.37              | \$76.00                   | \$80.00            |  |  |
| Customer satisfaction   | 98.0%                    | 97%                      | 98%                  | 98%                       | 98%                |  |  |
| Average PC/network support cost                                     | \$1,430                  | \$1,798                  | \$1,537              | \$2,110                   | \$2,260            |  |  |
| Units replaced  | 185                      | 40                       | 86                   | 225                       | 15                 |  |  |

<sup>\*</sup>Includes both terminal and PC system access.



**DEPARTMENT:** Personnel/Risk Management



The Personnel/Risk Management Department provides a wide range of services to the organization and its employees in the areas of personnel services, labor relations, group insurance/benefits administration, workers' compensation, and the liability and property self-insurance program. The City's personnel system is merit based and is conducted in accordance with federal, state, and local laws which govern the relationship between the City and its employees.

The department strives to serve the needs of the City's workforce, which is one of the largest and most varied among Orange County cities. Fullerton has more than 670 full-time equivalent employees in fields ranging from police and library to engineering to airport, many of which have unique personnel needs. Unlike most private businesses, the City operates in a heavily unionized environment, with seven bargaining units recognized under state law. This organizational complexity has created a necessity for Personnel/Risk Management to operate programs, systems, and procedures that balance specific needs with those of the larger organization and the community at large.

The Personnel/Risk Management Department operates four programs:

- Personnel Services, which includes recruitment, classification, pay, and labor relations.
- Liability, which addresses the City's liability, property, and casualty insurance needs.
- Group Insurance, which handles all the employee benefit programs.
- Workers' Compensation, which assists employees with job-related illnesses and injuries.

The 2005-07 adopted budget for Personnel/Risk Management reflects one unfunded position due to budget constraints.

#### Goals

The mission of the Personnel/Risk Management Department is to operate effective and efficient personnel and risk management systems consistent with current law and professional practices, administered in a fair and equitable manner, and to provide superior customer service.

**DEPARTMENT:** Personnel/Risk Management

|   | DEPARTMENT SUMMARY                      |  |                                       |   |   |  |  |  |  |
|---|---|--|---------------------------------------|---|---|--|--|--|--|
|   | 2003-04<br><u>Actual</u>                | 2004-05<br><u>Budget</u>               | 2004-05<br>Estimated                  | 2005-06<br>Adopted                                    | 2006-07<br><u>Adopted</u>                             |  |  |  |  |
| Regular Employees<br>Nonregular Hours   | 9.5<br>870                              | 10.4 *                                 | 9.4<br>65                             | 10.5 *  | 10.4 *  |  |  |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay  | \$775,776<br>7,244,693                  | \$808,220<br>9,208,990                 | \$801,650<br>8,991,780                | \$870,050<br>10,013,630                               | \$883,970<br>10,989,640                               |  |  |  |  |
| Subtotal Less Allocations Total Operating Budget  | 8,020,469<br>(8,332,583)<br>(\$312,114) | 10,017,210<br>(9,462,000)<br>\$555,210 | 9,793,430<br>(9,470,360)<br>\$323,070 | 10,883,680<br>(9,684,410)<br>\$1,199,270              | 11,873,610<br>(11,110,140)<br>\$763,470               |  |  |  |  |
|   | DEPARTI                                 | MENT FUND AN                           | ALYSIS                                | - Partition   |   |  |  |  |  |
| Fund No. and Title  |   |  |                                       | 2005-06<br><u>Adopted</u>                             | 2006-07<br>Adopted                                    |  |  |  |  |
| 110 - General<br>362 - Liability Insurance<br>365 - Workers' Compensation<br>366 - Group Insurance                      |   |  |                                       | \$506,900<br>1,628,600<br>3,026,930<br>5,721,250      | \$508,430<br>1,652,520<br>3,277,980<br>6,434,680      |  |  |  |  |
| Subtotal  |   |  |                                       | 10,883,680  | 11,873,610  |  |  |  |  |
| Less Allocations:<br>110 - General<br>362 - Liability Insurance<br>365 - Workers' Compensation<br>366 - Group Insurance |   |  |                                       | (18,580)<br>(1,570,100)<br>(2,519,900)<br>(5,575,830) | (18,490)<br>(1,652,520)<br>(3,149,870)<br>(6,289,260) |  |  |  |  |
| Total   |   |  |                                       | \$1,199,270   | \$763,470   |  |  |  |  |

<sup>\*</sup> Includes 1.0 unfunded position due to budget constraints.

**DEPARTMENT:** Personnel/Risk Management

| DEPARTMENT PERSONNEL SUMMARY     |                          |                          |                      |                           |                           |  |  |
|----------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|
| Position Classification          | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
|                                  |                          | Regular Employe          | es - Full-Time Equ   | uivalent Positions        | -                         |  |  |
| Director of Personnel/Risk Mgmt. | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |
| Risk Manager                     | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |
| Personnel Services Manager       | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |
| Sr. Personnel Analyst            | 0.5                      | 0.4                      | 0.4                  | 0.5                       | 0.4                       |  |  |
| Risk Management Analyst          | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |
| Employee Benefits Specialist     | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |
| Risk Management Specialist       | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |
| Personnel Technician             | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |
| Personnel Secretary              | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |
| Clerical Assistant III           | 1.0                      | 2.0 *                    | 1.0                  | 2.0 *                     | 2.0 *                     |  |  |
| Total Regular Employees          | 9.5                      | 10.4                     | 9.4                  | 10.5                      | 10.4                      |  |  |
|                                  |                          |                          |                      |                           |                           |  |  |
|                                  |                          | Nonre                    | gular Employees      | - Hours                   | _                         |  |  |
| Total Nonregular Hours           | 870                      | 0                        | 65                   | 0                         | 0                         |  |  |

<sup>\*</sup>Includes 1.0 unfunded position due to budget constraints.

**DEPARTMENT:** Personnel/Risk Management **PROGRAM:** 2171 Personnel Services

### PROGRAM DESCRIPTION/GOALS

This program has two major components. Personnel Services performs the functions of recruitment, testing, selection, classification, pay and retirement administration, training, and policy development. Employee Relations provides services (primarily to management) in the areas of discipline, grievances, collective bargaining, and the Employee Recognition Program.

#### Goals

Maintain a recruitment/retention program which provides the City with high-quality employees.

Maintain a compensation package which fairly compensates employees, is competitive in the marketplace, and is fiscally responsible.

Provide for a fair and responsible system of personnel management to all City employees.

| PROGRAM SUMMARY  |               |               |           |                |                |  |  |  |
|--|---------------|---------------|-----------|----------------|----------------|--|--|--|
|  | 2003-04       | 2004-05       | 2004-05   | 2005-06        | 2006-07        |  |  |  |
|  | <u>Actual</u> | <u>Budget</u> | Estimated | <u>Adopted</u> | <u>Adopted</u> |  |  |  |
| Regular Employees<br>Nonregular Hours                    | 3.9<br>870    | 4.8 *         | 3.8<br>65 | 4.9 *          | 4.8 *          |  |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay | \$366,888     | \$365,450     | \$366,630 | \$392,550      | \$398,620      |  |  |  |
|  | 182,300       | 226,820       | 203,980   | 210,450        | 210,310        |  |  |  |
| Subtotal   | 549,188       | 592,270       | 570,610   | 603,000        | 608,930        |  |  |  |
| Less Allocations   | (61,298)      | (58,560)      | (66,920)  | (114,680)      | (118,990)      |  |  |  |
| Total Operating Budget                                   | \$487,890     | \$533,710     | \$503,690 | \$488,320      | \$489,940      |  |  |  |

\*Includes 1.0 unfunded position due to budget constraints.

| PROGRAM REVENUES   |                          |                          |                      |                     |                      |  |  |  |
|--|--------------------------|--------------------------|----------------------|---------------------|----------------------|--|--|--|
| Revenue Source   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted  | 2006-07<br>Adopted   |  |  |  |
| General Fund Contrib. Group Insurance Costs Costs Allocated to | \$439,001<br>92,544      | \$468,710<br>104,800     | \$453,690<br>98,160  | \$488,320<br>96,100 | \$489,940<br>100,500 |  |  |  |
| Various Departments  | (43,655)                 | (39,800)                 | (48,160)             | (96,100)            | (100,500)            |  |  |  |
| Total  | \$487,890                | \$533,710                | \$503,690            | \$488,320           | \$489,940            |  |  |  |

**DEPARTMENT:** Personnel/Risk Management

PROGRAM: 2171 Personnel Services

#### **PROGRAM OBJECTIVES**

Establish an eligibility list within one month of application deadline for 80 percent of all recruitments.

Notify 95 percent of applicants of their examination results within ten days of examination administration.

Continue to utilize new and existing technology (Internet, e-mail, web page, etc.) to improve the application and recruitment process.

Create, review, revise, and update 40 class specifications per year.

Resolve employee grievances at the lowest possible level.

Using a consultant, negotiate agreements with bargaining units in accordance with Council direction.

Ensure that at least 80 percent of objectives are attained.

| PROGRAM PERFORMANCE MEASURES      |                          |                          |                      |                           |                           |  |  |  |
|-----------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |
| Eligibility lists established     |                          |                          |                      |                           |                           |  |  |  |
| (within 1 month - single phase)   | 85%                      | 80%                      | 80%                  | 80%                       | 80%                       |  |  |  |
| Eligibility lists established     |                          |                          |                      |                           |                           |  |  |  |
| (within 2 months - multiphase)    | 88%                      | 80%                      | 80%                  | 80%                       | 80%                       |  |  |  |
| Applicant notifications           |                          |                          |                      |                           |                           |  |  |  |
| (within 10 days)                  | 94%                      | 95%                      | 95%                  | 95%                       | 95%                       |  |  |  |
| Applications processed            | 731                      | 1,000                    | 900                  | 1,500                     | 1,000                     |  |  |  |
| Recruitments                      | 34                       | 35                       | 35                   | 35                        | 35                        |  |  |  |
| Separations                       | 50                       | 40                       | 50                   | 50                        | 50                        |  |  |  |
| Turnover rate                     | 7.60%                    | 6.5%                     | 7.5%                 | 7.5%                      | 7.5%                      |  |  |  |
| Job descriptions written,         |                          |                          |                      |                           |                           |  |  |  |
| revised                           | 42                       | 30                       | 50                   | 40                        | 40                        |  |  |  |
| Salary surveys/reviews            | 0                        | 20                       | *                    | *                         | *                         |  |  |  |
| Surveys completed - external      | 80                       | N/A                      | 60                   | *                         | *                         |  |  |  |
| Position audit                    | 0                        | N/A                      | *                    | *                         | *                         |  |  |  |
| Complaints filed with - DFEH,     |                          |                          |                      |                           |                           |  |  |  |
| EEOC, EDD/ALJ                     | 2                        | 2                        | 2                    | 2                         | 2                         |  |  |  |

<sup>\*</sup>As needed by departments.

### PROGRAM DESCRIPTION/GOALS

The Employee Group Insurance Program is responsible for administration of various employee benefit plans, including medical, dental, vision, long-term disability, and life insurance plans; the employee assistance program; and the CalPERS retirement plan.

#### Goals

Administer medical, dental, and vision insurance plans and the employee assistance program for employees, retirees, and their dependents, which emphasize good health practices and responsible utilization, and provide quality, cost-effective coverage.

Maintain ancillary benefit plans that provide valuable coverage in the event of serious health problems.

Provide competent and reliable assistance with insurance and retirement issues to employees and retirees.

|  | PRO               | OGRAM SUMMA              | RY                   |                           |                           |
|--|-------------------|--------------------------|----------------------|---------------------------|---------------------------|
|  | 2003-04<br>Actual | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
|  | Notadi            | <u>Daaget</u>            | Louinatea            | Maoptea                   | Adopted                   |
| Regular Employees<br>Nonregular Hours    | 1.7               | 1.7                      | 1.7                  | 1.7                       | 1.7                       |
| Salaries & Benefits                      | \$113,107         | \$114,670                | \$114,400            | \$130,950                 | \$131,710                 |
| Maintenance & Support Capital Outlay     | 4,475,037         | 5,224,620                | 4,934,050            | 5,494,200                 | 6,202,470                 |
| Subtotal                                 | 4,588,144         | 5,339,290                | 5,048,450            | 5,625,150                 | 6,334,180                 |
| Less Allocations                         | (4,581,045)       | (5,339,290)              | (5,339,290)          | (5,479,730)               | (6,188,760)               |
| Total Operating Budget                   | \$7,099           | \$0                      | (\$290,840)          | \$145,420                 | \$145,420                 |
|  | PRO               | GRAM REVENU              | JES                  |                           |                           |
|  | 2003-04           | 2004-05                  | 2004-05              | 2005-06                   | 2006-07                   |
| Revenue Source                           | <u>Actual</u>     | <u>Budget</u>            | <u>Estimated</u>     | <u>Adopted</u>            | <u>Adopted</u>            |
| Group Insurance Costs Costs Allocated to | \$4,588,144       | \$5,339,290              | \$5,048,450          | \$5,625,150               | \$6,334,180               |
| Various Departments                      | (4,581,045)       | (5,339,290)              | (5,339,290)          | (5,479,730)               | (6,188,760)               |
| Total                                    | \$7,099           | \$0                      | (\$290,840)          | \$145,420                 | \$145,420                 |

**DEPARTMENT:** Personnel/Risk Management

PROGRAM: 2178 Employee Group Insurance

### **PROGRAM OBJECTIVES**

Complete an analysis of City contribution strategies by December 2005.

Implement a benefits contribution statement to be distributed in conjunction with the annual Employee Benefits Profiles by December 2006.

Conduct an Employee Health and Benefit Fair in fall 2006.

Increase use of technology in all insurance-related matters, including medical, dental, vision, disability, and CalPERS retirement issues.

| PROGRAM PERFORMANCE MEASURES                  |                          |                          |                      |                           |                           |  |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|
| Performance/<br>Workload Measures             | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |
| MEDICAL INSURANCE<br>Average annual cost per: |                          |                          |                      |                           |                           |  |  |  |
| Active employee<br>Retiree under 65           | \$6,560<br>\$3,814       | \$7,650<br>\$4,239       | \$7,290<br>\$4,065   | \$8,355<br>\$4,665        | \$9,482<br>\$5,333        |  |  |  |
| Premium expenditure distribution: PPO HMO     | 38.0%                    | 39.2%                    | 37.4%                | 36.9%                     | 36.0%                     |  |  |  |
| Opt-out savings                               | 62.0%<br>\$130,210       | 60.8%<br>\$190,000       | 62.6%<br>\$189,500   | 63.1%<br>\$220,000        | 64.0%<br>\$240,000        |  |  |  |
| ALL PLANS<br>LTD claims                       | 9                        | 10                       | 10                   | 10                        | 10                        |  |  |  |
| Health and Benefit Fair participants          | N/A                      | 180                      | 190                  | N/A                       | 200                       |  |  |  |
| Retirements processed                         | 24                       | 20                       | 20                   | 20                        | 20                        |  |  |  |

**DEPARTMENT:** Personnel/Risk Management

PROGRAM: 2177 Risk Management - Liability

#### PROGRAM DESCRIPTION/GOALS

This program operates as an "insurance company" for the City. Funding for the three subprograms (Administration, Public Liability, and Property Insurance) is provided by allocations or "premiums" to departments based upon their loss histories, exposure to loss, and insurance needs. Staff is responsible for self-administration of the liability claims program, including claims that fall within the self-insured retention level; directing and monitoring the activities of legal counsel; insurance review and consulting services for departments; and purchasing commercial insurance, including excess liability, airport liability, and property and auto insurance.

#### Goals

Operate the self-funded, self-administered liability claims program in compliance with applicable laws and in a fiscally responsible manner to control claim settlement, investigation, and legal costs while providing reasonable and prompt resolution of claims and litigated matters. Provide prompt and reliable contract and insurance review service to departments to ensure appropriate insurance requirements are established and met, thereby controlling risk exposure. Conduct ongoing evaluation of risk financing needs and secure appropriate insurance coverage at the lowest possible cost.

| PROGRAM SUMMARY          |  |   |  |  |  |  |  |
|--------------------------|--|---|--|--|--|--|--|
| 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u>   | 2004-05<br>Estimated  | 2005-06<br><u>Adopted</u>  | 2006-07<br>Adopted   |  |  |  |
| 2.3                      | 2.3  | 2.3   | 2.3  | 2.3  |  |  |  |
| \$164,516                | \$187,900  | \$187,900   | \$198,550  | \$202,950  |  |  |  |
| 1,252,970                | 1,367,400  | 1,381,940   | 1,430,050  | 1,449,570  |  |  |  |
| 1,417,486                | 1,555,300  | 1,569,840   | 1,628,600  | 1,652,520  |  |  |  |
| (1,444,640)              | (1,555,300)  | (1,555,300)   | (1,570,100)  | (1,652,520)  |  |  |  |
| (\$27,154)               | \$0  | \$14,540  | \$58,500   | \$0  |  |  |  |
| PRO                      | GRAM REVENU  | ES  |  |  |  |  |  |
| 2003-04                  | 2004-05  | 2004-05   | 2005-06  | 2006-07  |  |  |  |
| <u>Actual</u>            | <u>Budget</u>  | Estimated   | <u>Adopted</u>   | <u>Adopted</u>   |  |  |  |
| \$1,444,640              | \$1,555,300  | \$1,555,300   | \$1,570,100  | \$1,652,520  |  |  |  |
| 57,327                   | 84,500   | 82,600  | 94,900   | 104,700  |  |  |  |
| (84,481)                 | (84,500)   | (68,060)  | (36,400)   | (104,700)  |  |  |  |
| (1,444,640)              | (1,555,300)  | (1,555,300)   | (1,570,100)  | (1,652,520)  |  |  |  |
|                          |  |   |  |  |  |  |  |
|                          | 2003-04 <u>Actual</u> 2.3  \$164,516 1,252,970  1,417,486 (1,444,640) (\$27,154)  PRO  2003-04 <u>Actual</u> \$1,444,640 57,327 (84,481) | 2003-04 2004-05 Actual Budget  2.3 2.3  \$164,516 \$187,900 1,252,970 1,367,400  1,417,486 1,555,300 (1,444,640) (1,555,300) (\$27,154) \$0  PROGRAM REVENU  2003-04 2004-05 Actual Budget  \$1,444,640 \$1,555,300 57,327 84,500 (84,481) (84,500) | 2003-04<br>Actual         2004-05<br>Budget         2004-05<br>Estimated           2.3         2.3         2.3           \$164,516<br>1,252,970         \$187,900<br>1,367,400         \$187,900<br>1,381,940           1,417,486<br>(1,444,640)<br>(\$27,154)         1,555,300<br>(\$27,154)         1,569,840<br>(\$1,555,300)<br>(\$27,154)           PROGRAM REVENUES           2003-04<br>Actual         2004-05<br>Budget         2004-05<br>Estimated           \$1,444,640<br>57,327         \$1,555,300<br>84,500         \$1,555,300<br>82,600           (84,481)         (84,500)         (68,060) | 2003-04<br>Actual         2004-05<br>Budget         2004-05<br>Estimated         2005-06<br>Adopted           2.3         2.3         2.3         2.3           \$164,516<br>1,252,970         \$187,900<br>1,367,400         \$187,900<br>1,381,940         \$198,550<br>1,430,050           1,417,486<br>(1,444,640)<br>(1,555,300)<br>(\$27,154)         1,555,300<br>30<br>314,540         1,628,600<br>(1,570,100)<br>\$58,500           PROGRAM REVENUES           2003-04<br>Actual         2004-05<br>Budget         2004-05<br>Estimated         2005-06<br>Adopted           \$1,444,640<br>57,327         \$1,555,300<br>84,500         \$1,570,100<br>94,900           (84,481)         (84,500)         (68,060)         (36,400) |  |  |  |

**DEPARTMENT:** Personnel/Risk Management

PROGRAM: 2177 Risk Management - Liability

# **PROGRAM OBJECTIVES**

Resolve liability claims in a fair, timely, and cost-effective manner.

Complete annual actuarial study of the Risk Management Program to ensure cash reserves are adequate to meet outstanding and expected liabilities.

Monitor commercial insurance availability and cost to ensure that appropriate coverages are secured at the best cost to the City.

Respond to requests for insurance review within three working days, 90 percent of the time, except for requests related to purchase orders.

Resolve issues related to purchase order insurance requirements within 10 working days, 80 percent of the time.

| PROGRAM PERFORMANCE MEASURES      |               |               |                       |                |             |  |  |  |  |
|-----------------------------------|---------------|---------------|-----------------------|----------------|-------------|--|--|--|--|
| Performance/                      | 2003-04       | 2004-05       | 2004-05               | 2005-06        | 2006-07     |  |  |  |  |
| Workload Measures                 | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u>      | <u>Adopted</u> | Adopted     |  |  |  |  |
| Claims                            | 110           | 140           | 140                   | 140            | 140         |  |  |  |  |
| Claims expenditures               |               |               |                       |                |             |  |  |  |  |
| (settlement and legal costs)      | \$1,711,976   | \$940,000     | \$864,500             | \$976,800      | \$970,260   |  |  |  |  |
| Incurred claims (expenditures and |               |               |                       |                |             |  |  |  |  |
| reserves on new claims)           | \$691,030     | \$955,000     | \$1,042,000           | \$1,021,000    | \$1,002,000 |  |  |  |  |
| Claims closed without             | 4001,000      | 4000,000      | ψ 1,0 1 <u>—</u> ,000 | Ψ·,σ2·,σσσ     | Ψ1,002,000  |  |  |  |  |
| payment                           | 70            | 40            | 50                    | 50             | 50          |  |  |  |  |
| Claims closed with total          |               |               |                       |                |             |  |  |  |  |
| incurred in \$1 - \$20,000        | 57            | 60            | 60                    | 60             | 60          |  |  |  |  |
| range<br>Claims closed with total | 57            | 60            | 60                    | 60             | 60          |  |  |  |  |
| incurred greater than             |               |               |                       |                |             |  |  |  |  |
| \$20,000                          | 6             | 5             | 6                     | 6              | 6           |  |  |  |  |
| Insurance review requests         | 488           | 240           | 470                   | 500            | 500         |  |  |  |  |
| Self-insured retention/           |               |               |                       |                |             |  |  |  |  |
| excess liability limit            | \$2M/20M      | \$2M/\$20M    | \$2M/\$20M            | \$2M/\$20M     | \$2M/\$20M  |  |  |  |  |

**DEPARTMENT:** Personnel/Risk Management

PROGRAM: 2179 Risk Management - Workers' Compensation

#### PROGRAM DESCRIPTION/GOALS

This program operates as an "insurance company" for the City. Funding for this program is provided by allocations or "premiums" to departments based upon total incurred for the last five years. The City is self-insured for most losses but purchases excess insurance for catastrophic losses.

Staff directs and monitors the activities of outside legal counsel and a third-party claims administrator. This program also provides safety and loss control services to the organization.

#### Goals

Operate the Workers' Compensation Program in compliance with state law and in a fiscally responsible manner. Ensure the claims of injured employees are handled in a fair and timely manner to facilitate their return to work where indicated.

Operate the safety program in compliance with Occupational Safety and Health Agency (OSHA) regulations to reduce risk of injury to employees.

| PROGRAM SUMMARY   |   |                                      |                                      |                                       |                                       |  |  |
|---|---|--------------------------------------|--------------------------------------|---------------------------------------|---------------------------------------|--|--|
|   | 2003-04<br><u>Actual</u>                | 2004-05<br><u>Budget</u>             | 2004-05<br>Estimated                 | 2005-06<br>Adopted                    | 2006-07<br>Adopted                    |  |  |
| Regular Employees<br>Nonregular Hours   | 1.6                                     | 1.6                                  | 1.6                                  | 1.6                                   | 1.6                                   |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay                            | \$131,265<br>1,334,386                  | \$140,200<br>2,390,150               | \$132,720<br>2,471,810               | \$148,000<br>2,878,930                | \$150,690<br>3,127,290                |  |  |
| Subtotal Less Allocations Total Operating Budget                                    | 1,465,651<br>(2,245,600)<br>(\$779,949) | 2,530,350<br>(2,508,850)<br>\$21,500 | 2,604,530<br>(2,508,850)<br>\$95,680 | 3,026,930<br>(2,519,900)<br>\$507,030 | 3,277,980<br>(3,149,870)<br>\$128,110 |  |  |
|   | PRO                                     | GRAM REVENU                          | ES                                   |                                       |                                       |  |  |
| Revenue Source  | 2003-04<br><u>Actual</u>                | 2004-05<br><u>Budget</u>             | 2004-05<br>Estimated                 | 2005-06<br><u>Adopted</u>             | 2006-07<br>Adopted                    |  |  |
| Workers' Comp. Premiums Interest Income Reinsurance Recovery Benefits Reimbursement | \$2,245,600<br>153,241                  | \$2,508,850<br>216,200<br>20,000     | \$2,508,850<br>215,500               | \$2,519,900<br>247,500                | \$3,149,870<br>273,100                |  |  |
| 4850/TTD Contrib. (to) from   | 210,766                                 | 50,000                               | 30,250                               | 32,000                                | 35,000                                |  |  |
| Workers' Comp. Fund Costs Allocated to  | (1,143,956)                             | (264,700)                            | (150,070)                            | 227,530                               | (179,990)                             |  |  |
| Various Departments   | (2,245,600)                             | (2,508,850)                          | (2,508,850)                          | (2,519,900)                           | (3,149,870)                           |  |  |
|   | (\$779,949)                             | \$21,500                             | \$95,680                             | \$507,030                             | \$128,110                             |  |  |

**DEPARTMENT:** Personnel/Risk Management

PROGRAM: 2179 Risk Management - Workers' Compensation

#### **PROGRAM OBJECTIVES**

Ensure that claims are processed in accordance with statutory requirements.

Minimize the number of claims handled by legal counsel.

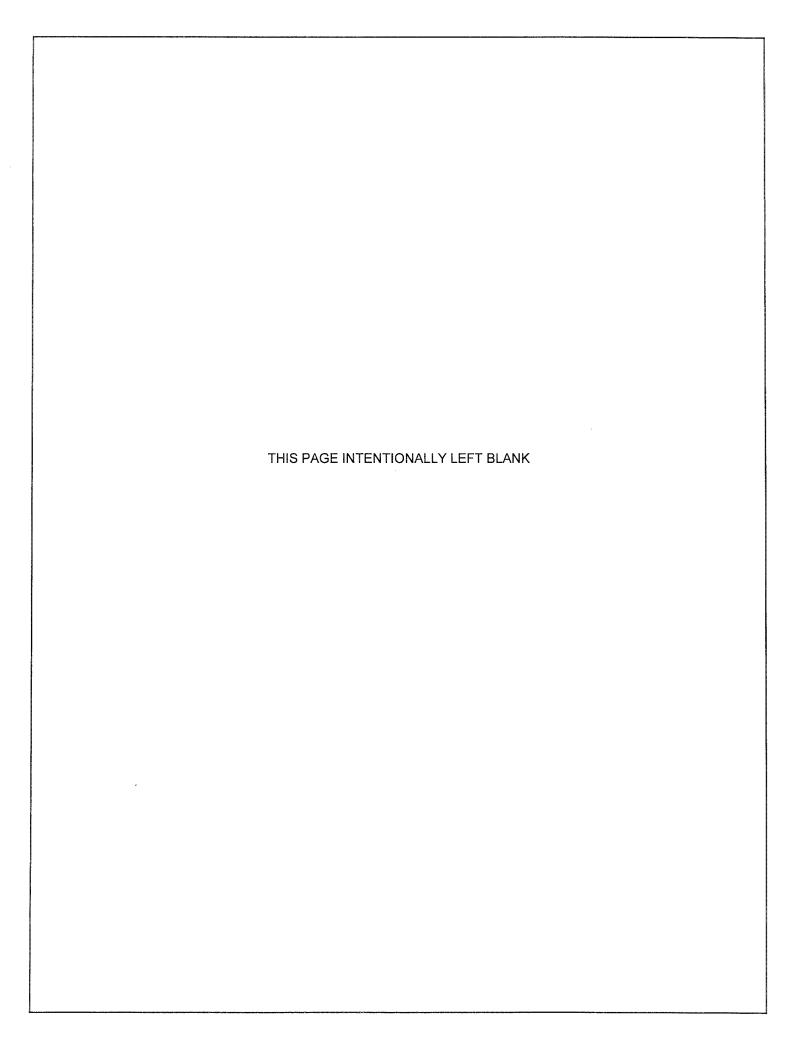
Complete annual actuarial study of the Risk Management Program to ensure cash reserves are adequate to meet outstanding and expected liabilities.

Complete an audit of the self-administered claims program by June 2007.

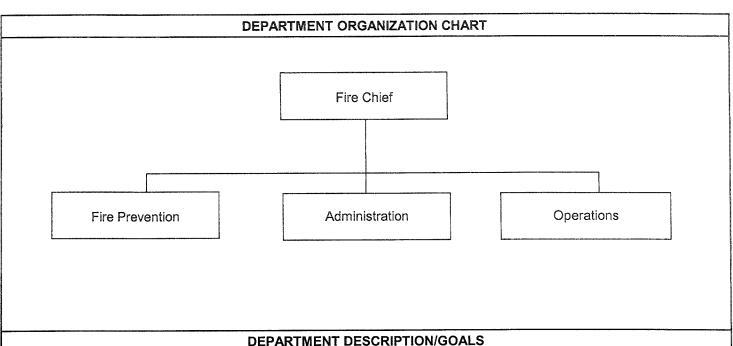
Identify workers' compensation claims that qualify for reimbursement within the guidelines of SB 90, police and fire cancer presumption.

Maintain a rate of industrial disability retirements for safety employees that is below the average for comparable Orange County cities.

| PROGRAM PERFORMANCE MEASURES                          |                          |                          |                      |                           |                           |  |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|
| Performance/<br>Workload Measures                     | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |
| Reported claims                                       | 119                      | 130                      | 115                  | 125                       | 130                       |  |  |  |
| Workers' Compensation<br>Appeals Board filings        | 10                       | 14                       | 9                    | 10                        | 12                        |  |  |  |
| Claims referred to                                    |                          |                          |                      |                           |                           |  |  |  |
| legal counsel   | 5                        | 8                        | 3                    | 5                         | 5                         |  |  |  |
| SB 90 claims:<br>Police and Fire                      | 2                        | 4                        | 0                    | 2                         | 2                         |  |  |  |
| Safety employee industrial disability rate (6/30/02): | 0.4.007                  | 00.007                   | 04.004               | 00.00                     |                           |  |  |  |
| Fullerton<br>7-city average                           | 31.0%<br>45.9%           | 33.0%<br>50.0%           | 31.0%<br>45.9%       | 33.0%<br>50.0%            | 33.0%<br>50.0%            |  |  |  |
| Loss rates per \$100 of                               |                          |                          |                      |                           |                           |  |  |  |
| payroll   | \$2.90                   | \$1.38                   | \$4.00               | \$4.50                    | \$4.50                    |  |  |  |
| Self insured retention/<br>excess insurance           | \$1 <b>M</b> /\$40M      | \$1M/\$40M               | \$1M/\$40M           | \$1M/\$40M                | \$1M/\$40M                |  |  |  |



**DEPARTMENT**: Fire



The Fullerton Fire Department is composed of 93 trained professional employees at six fire stations strategically located throughout the City. The department responds to fires, medical aids and public assistance requests, such as assistance to the elderly or physically challenged, vehicle lockouts, water damage, flooding, and sewer breaks. Fire Department employees conduct inspections and respond to complaints by enforcing laws and regulations designed to protect lives and property. Public education in the areas of fire safety, first aid, and disaster preparedness is provided upon request.

The 2005-07 adopted budget reflects the transfer of the Fire Protection Analyst position to the Development Services Department.

### <u>Goals</u>

Protect the lives and property of the people in the City of Fullerton from the adverse effects of fires, sudden medical emergencies, or exposure to dangerous conditions created by either man or nature.

Maintain the Emergency Operations Center in a state of readiness.

**DEPARTMENT:** Fire

| DEPARTMENT SUMMARY  |  |   |  |  |   |  |  |  |
|---|--|---|--|--|---|--|--|--|
|   | 2003-04<br><u>Actual</u>   | 2004-05<br><u>Budget</u>  | 2004-05<br>Estimated   | 2005-06<br><u>Adopted</u>  | 2006-07<br><u>Adopted</u>   |  |  |  |
| Regular Employees<br>Nonregular Hours   | 89.0<br>2,486  | 94.0<br>2,000   | 94.0<br>1,850  | 93.0<br>2,100  | 93.0<br>2,100   |  |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget | \$10,372,600<br>1,574,857<br>181,496<br>12,128,953<br>\$12,128,953 | \$12,421,210<br>1,593,730<br>99,190<br>14,114,130<br>\$14,114,130 | \$12,396,120<br>1,553,880<br>144,550<br>14,094,550<br>\$14,094,550 | \$12,697,720<br>1,755,040<br>129,600<br>14,582,360<br>14,582,360 | \$12,843,810<br>1,684,230<br>50,000<br>14,578,040<br>\$14,578,040 |  |  |  |
|   | DEPART   | MENT FUND AN  | IALYSIS  |  |   |  |  |  |
| Fund No. and Title  |  |   |  | 2005-06<br>Adopted   | 2006-07<br>Adopted  |  |  |  |
| 110 - General<br>143 - Sanitation   |  |   |  | \$14,433,880<br>106,590  | \$14,443,690<br>92,470  |  |  |  |
| Total City  |  |   |  | 14,540,470   | 14,536,160  |  |  |  |
| 853 - East Redev. Debt Service  |  |   |  | 41,890   | 41,880  |  |  |  |
| Total   |  |   |  | \$14,582,360   | \$14,578,040  |  |  |  |

**DEPARTMENT:** Fire

|                                | DEPARTM                  | MENT PERSONNE            | LSUMMARY             |                           |                           |
|--------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|
| Position Classification        | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
|                                |                          | Regular Employe          | ees - Full-Time Equ  | uivalent Positions        |                           |
| Fire Chief                     | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |
| Division Chief/Operations      | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |
| Fire Marshal/Division Chief    | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |
| Battalion Chief                | 3.0                      | 3.0                      | 3.0                  | 3.0                       | 3.0                       |
| Fire Captain                   | 21.0                     | 21.0                     | 21.0                 | 21.0                      | 21.0                      |
| Fire Engineer                  | 21.0                     | 21.0                     | 21.0                 | 21.0                      | 21.0                      |
| Fire Prevention Inspector      | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |
| Hazardous Materials Spec. II   | 2.0                      | 3.0                      | 2.0                  | 2.0                       | 2.0                       |
| Environmental Compliance Spec. |                          |                          | 1.0                  | 1.0                       | 1.0                       |
| Firefighter                    | 33.0                     | 36.0                     | 36.0                 | 36.0                      | 36.0                      |
| Fire Protection Analyst        |                          | 1.0                      | 1.0                  |                           |                           |
| Fire Prevention Spec. I        | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |
| Administrative Secretary       | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |
| Customer Service Rep.          | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                       |
| Clerical Assistant III         | 2.0                      | 2.0                      | 2.0                  | 2.0                       | 2.0                       |
| Total Regular Employees        | 89.0                     | 94.0                     | 94.0                 | 93.0                      | 93.0                      |
|                                |                          | Nonre                    | egular Employees -   | - Hours                   |                           |
| Total Nonregular Hours         | 2,486                    | 2,000                    | 1,850                | 2,100                     | 2,100                     |

DEPARTMENT: Fire PROGRAM: 2221 Administration

### PROGRAM DESCRIPTION/GOALS

Administration provides overall leadership, coordination, and direction for the Fire Department. The program is responsible for the budget, analyzing programs, developing administrative procedures, recommending changes to increase productivity, and researching and preparing grant-funding proposals. Its daily operation forms a link between the community and other city departments, as well as the County of Orange, the state, and the federal government.

#### Goals

Provide a service level capable of saving lives and property.

Maintain the Emergency Operations Center (EOC) in a state of readiness.

Efficiently and effectively manage the department.

|                                       | PRO           | OGRAM SUMMA   | RY               |                |                |
|---------------------------------------|---------------|---------------|------------------|----------------|----------------|
| •                                     | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |
|                                       | <u>Actual</u> | <u>Budget</u> | Estimated        | <u>Adopted</u> | <u>Adopted</u> |
| Regular Employees<br>Nonregular Hours | 2.5           | 2.5           | 2.5              | 2.5            | 2.5            |
| Salaries & Benefits                   | \$339,856     | \$389,270     | \$377,550        | \$372,530      | \$386,600      |
| Maintenance & Support Capital Outlay  | 80,375        | 78,850        | 78,670           | 91,540         | 80,650         |
| Subtotal                              | 420,231       | 468,120       | 456,220          | 464,070        | 467,250        |
| Less Allocations                      |               |               |                  |                |                |
| Total Operating Budget                | \$420,231     | \$468,120     | \$456,220        | \$464,070      | \$467,250      |
|                                       | PRO           | GRAM REVENU   | ES               |                |                |
|                                       | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |
| Revenue Source                        | <u>Actual</u> | Budget        | <u>Estimated</u> | <u>Adopted</u> | <u>Adopted</u> |
| Emergency Prep. Grant                 |               | \$8,000       | \$6,000          |                |                |
| Fire Reimbursement                    | \$18,164      | •             |                  |                |                |
| General Fund Contrib.                 | 361,346       | 418,700       | 408,800          | \$422,180      | \$425,370      |
| Redev. Debt Service                   | ,             | ,             | ,                | , ·, · · ·     | ų . <u>_</u> , |
| Fund Contrib.                         | 40,721        | 41,420        | 41,420           | 41,890         | 41,880         |
| Total                                 | \$420,231     | \$468,120     | \$456,220        | \$464,070      | \$467,250      |

PROGRAM: 2221 Administration **DEPARTMENT:** Fire

### **PROGRAM OBJECTIVES**

Manage divisions to ensure completion of a minimum of 80 percent of objectives.

Conduct a minimum of one Emergency Operations Center (EOC) drill per year.

Provide specialized training to EOC assigned personnel.

Provide personnel development training to supervisory staff.

Apply for and manage available grants.

Update Emergency Operations Plan.

Performance/

Workload Measures

| PROGRAM PERFORMANCE MEASURES |         |                  |                |         |  |  |  |
|------------------------------|---------|------------------|----------------|---------|--|--|--|
| 2003-04                      | 2004-05 | 2004-05          | 2005-06        | 2006-07 |  |  |  |
| Actual                       | Budget  | <b>Estimated</b> | <u>Adopted</u> | Adopted |  |  |  |

Workload measures appear in other programs.

DEPARTMENT: Fire PROGRAM: 2222 Operations

### PROGRAM DESCRIPTION/GOALS

Operations is comprised of three subprograms:

Fire Suppression - provides continuous fire control and suppression, rescue, medical aid, hazardous materials control, and related emergency services.

Emergency Medical Services - provides the delivery of basic and advanced life support services.

Fire Training - tracks and ensures compliance with county, state, and federally mandated training requirements. The section also schedules and tracks nonmandated training.

#### Goals

Deliver quality service in the community to save lives, protect property, and mitigate environmental emergencies.

Oversee minimum training standards for suppression personnel.

| PROGRAM SUMMARY              |                          |                          |                      |                           |   |  |  |
|------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---|--|--|
|                              | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u>   |  |  |
| Regular Employees            | 81.0                     | 84.0                     | 84.0                 | 84.0                      | 84.0  |  |  |
| Nonregular Hours             | 2,486                    | 2,000                    | 1,850                | 2,100                     | 2,100   |  |  |
| Salaries & Benefits          | \$9,563,326              | \$11,346,830             | \$11,439,310         | \$11,701,530              | \$11,810,850  |  |  |
| Maintenance & Support        | 1,456,404                | 1,461,200                | 1,427,680            | 1,608,590                 | 1,552,020   |  |  |
| Capital Outlay               | 181,496                  | 99,190                   | 144,550              | 112,000                   | 50,000  |  |  |
| Subtotal<br>Less Allocations | 11,201,226               | 12,907,220               | 13,011,540           | 13,422,120                | 13,412,870  |  |  |
| Total Operating Budget       | \$11,201,226             | \$12,907,220             | \$13,011,540         | \$13,422,120              | \$13,412,870  |  |  |
|                              | PRO                      | OGRAM REVENU             | JES                  |                           | MANUFACTURE STATE OF THE STATE |  |  |
|                              | 2003-04                  | 2004-05                  | 2004-05              | 2005-06                   | 2006-07   |  |  |
| Revenue Source               | <u>Actual</u>            | <u>Budget</u>            | <u>Estimated</u>     | <u>Adopted</u>            | <u>Adopted</u>  |  |  |
| Prop. 172 Sales Tax          | \$228,522                | \$226,880                | \$239,950            | \$247,130                 | \$254,540   |  |  |
| Bicycle Licenses             | 320                      | 1,000                    | 600                  | 300                       | 600   |  |  |
| Fire Dept. Lease             | 24,966                   | 25,190                   | 25,270               | 25,940                    | 26,720  |  |  |
| Fire Dept. Reimbursement     | 117,807                  | 19,320                   | 19,320               |                           |   |  |  |
| Medical Supply Reimbursement | 89,516                   | 81,000                   | 90,000               | 91,000                    | 92,000  |  |  |
| Miscellaneous                | 55                       |                          |                      |                           |   |  |  |
| Paramedic Fees               | 905,362                  | 978,000                  | 942,000              | 962,800                   | 973,000   |  |  |
| General Fund Contrib.        | 9,680,398                | 11,575,830               | 11,639,850           | 12,094,950                | 12,066,010  |  |  |
| OES Grant                    | 31,580                   |                          |                      |                           |   |  |  |
| Other Federal Grants         | 85,890                   |                          | 54,550               |                           |   |  |  |
| Unrestricted Cap. Proj. Fund |                          |                          |                      |                           |   |  |  |
| Contrib.                     | 36,810                   |                          |                      |                           |   |  |  |
| Total                        | \$11,201,226             | \$12,907,220             | \$13,011,540         | \$13,422,120              | \$13,412,870  |  |  |
|                              |                          | F-6                      |                      |                           |   |  |  |

DEPARTMENT: Fire PROGRAM: 2222 Operations

### **PROGRAM OBJECTIVES**

Participate in countywide terrorism/homeland security coordination and training.

Train suppression personnel in all mandatory requirements. This ensures efficiency during emergency and routine operations.

Maintain response times at or below the current annual average.

Conduct 4,000 fire inspections.

Train suppression personnel to conduct fire inspections in compliance with changes in the California Fire Code.

Provide public education outreach programs to the community such as: Open Airways, Water Watchers, Fire Safety, and fire station tours.

Oversee ambulance transportation program.

| PROGRAM PERFORMANCE MEASURES      |                          |                          |                      |                    |                    |  |  |
|-----------------------------------|--------------------------|--------------------------|----------------------|--------------------|--------------------|--|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |  |  |
| Response Times:                   |                          |                          |                      |                    |                    |  |  |
| Alpha (med. service call)         | 5:39                     | 5:50                     | 5:50                 | 5:50               | 5:50               |  |  |
| Bravo (basic life support)        | 4:53                     | 5:50                     | 5:00                 | 5:00               | 5:00               |  |  |
| Charlie (advanced life            |                          |                          |                      |                    |                    |  |  |
| support)                          | 4:45                     | 5:00                     | 4:50                 | 5:00               | 5:00               |  |  |
| Delta (life threatening)          | 4:42                     | 4:50                     | 4:50                 | 4:50               | 4:50               |  |  |
| Dispatched Calls:                 |                          |                          |                      |                    |                    |  |  |
| Fires                             | N/A                      | N/A                      | 625                  | 630                | 635                |  |  |
| Hazardous materials               | N/A                      | N/A                      | 100                  | 100                | 100                |  |  |
| Other emergencies*                | N/A                      | N/A                      | 720                  | 725                | 730                |  |  |
| Public assists**                  | N/A                      | N/A                      | 845                  | 855                | 900                |  |  |
| ALS (advanced life support)       | N/A                      | N/A                      | 5,570                | 5,625              | 5,700              |  |  |
| BLS (basic life support)          | N/A                      | N/A                      | 2,720                | 2,800              | 2,850              |  |  |
| Public rel./citizen contact       | 29,080                   | 40,000                   | 30,000               | 35,000             | 35,000             |  |  |
| Public education events           | 76                       | 200                      | 100                  | 200                | 200                |  |  |
| Life safety inspections           | 5,298                    | 5,800                    | 4,800                | 4,000              | 4,200              |  |  |
| Training hrs. (mandatory)         | 20,048                   | 20,000                   | 20,000               | 20,000             | 20,000             |  |  |

<sup>\*</sup>Downed power lines, bomb threats, weather related flooding, etc.

<sup>\*\*</sup>Vehicle lockouts, animal rescues, aid to the physically challenged, nonweather related flooding, etc.

DEPARTMENT: Fire Program: 2223 Fire Prevention

#### PROGRAM DESCRIPTION/GOALS

Fire Prevention is responsible for promoting public awareness of fire and life safety and enforcing the California Fire Code, the California Code of Regulations, and the California Health and Safety Code. The program oversees all fire inspections conducted annually by both fire inspectors and suppression personnel. Upon request, inspectors and specialists participate in community, school, civic, and private industry education outreach programs.

Fire Prevention is comprised of three subprograms:

Environmental Protection - oversees state-mandated hazardous materials disclosure and underground storage tank laws and regulations. These programs are in place to protect first responders and the public from the threat of hazardous materials emergencies. Underground tank laws protect the environment and ground water from the threat of harmful contamination.

National Pollutant Discharge Elimination System (NPDES) - regulates commercial and industrial occupancies for storm water runoff.

Code Enforcement - provides guidance to the public on fire-safe practices through education and enforcement. Fire-cause investigations are also processed through this subprogram.

#### <u>Goal</u>

Provide a wide range of programs designed to enhance fire safety awareness, prevent fires, and protect the environment.

**PROGRAM SUMMARY** 

|                                | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |
|--------------------------------|--------------------------|--------------------------|----------------------|---------------------------|--------------------|
| Regular Employees              | 5.5                      | 7.5                      | 7.5                  | 6.5                       | 6.5                |
| Nonregular Hours               |                          |                          |                      |                           |                    |
| Salaries & Benefits            | \$469,418                | \$685,110                | \$579,260            | \$623,660                 | \$646,360          |
| Maintenance & Support          | 38,078                   | 53,680                   | 47,530               | 54,910                    | 51,560             |
| Capital Outlay                 |                          |                          |                      | 17,600                    |                    |
| Subtotal                       | 507,496                  | 738,790                  | 626,790              | 696,170                   | 697,920            |
| Less Allocations               |                          |                          |                      |                           |                    |
| Total Operating Budget         | \$507,496                | \$738,790                | \$626,790            | \$696,170                 | \$697,920          |
|                                |                          |                          |                      |                           |                    |
|                                | PRO                      | GRAM REVENU              | ES                   |                           |                    |
|                                | 2003-04                  | 2004-05                  | 2004-05              | 2005-06                   | 2006-07            |
| Revenue Source                 | <u>Actual</u>            | <u>Budget</u>            | <u>Estimated</u>     | <u>Adopted</u>            | <u>Adopted</u>     |
| Hazardous Materials            | \$190,306                | \$119,900                | \$119,900            | \$255,860                 | \$263,540          |
| Underground Tank Permits       | 65,506                   | 29,400                   | 30,000               | 46,320                    | 47,710             |
| Records & Site Requests        | 2,163                    | 1,300                    | 2,000                | 2,000                     | 2,000              |
| Fire Dept. User Fees           | 143,709                  | 132,800                  | 135,500              | 141,770                   | 146,020            |
| Plan Check Fees - Fire         |                          | 25,000                   | 30,000               |                           |                    |
| New Business Fire Clearance    | 3,714                    | 4,500                    | 2,500                | 3,500                     | 3,600              |
| Fire Bldg. Plan Check/Inspect. |                          | 30,000                   | 25,000               |                           |                    |
| General Fund Contrib.          | 102,098                  | 312,150                  | 258,030              | 140,130                   | 142,580            |
| Sanitation Fund Contrib.       |                          | 83,740                   | 23,860               | 106,590                   | 92,470             |
| Total                          | \$507,496                | \$738,790                | \$626,790            | \$696,170                 | \$697,920          |

DEPARTMENT: Fire Prevention

#### **PROGRAM OBJECTIVES**

Conduct 700 fire and life safety inspections annually.

Inspect all underground storage tank locations.

Inspect 350 hazardous materials locations.

Provide fire safety awareness programs to the public upon request and as schedules allow.

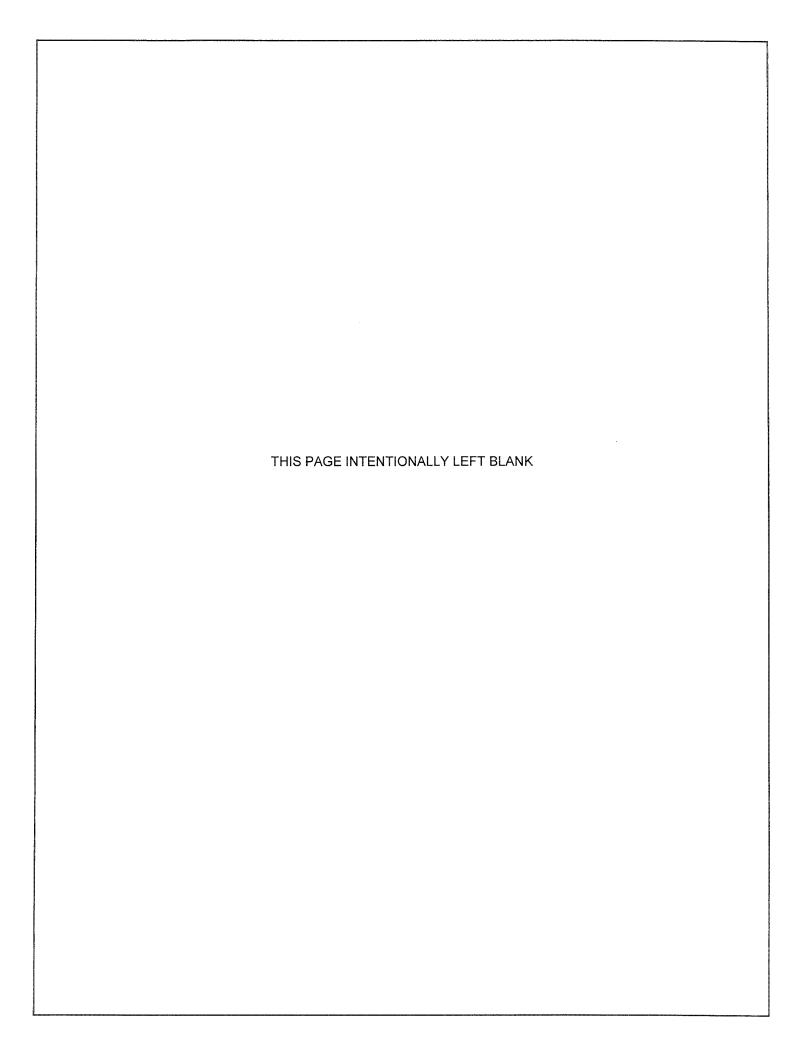
Investigate fires to determine cause and origin.

Oversee the commercial/industrial inspection program - National Pollutant Discharge Elimination System.

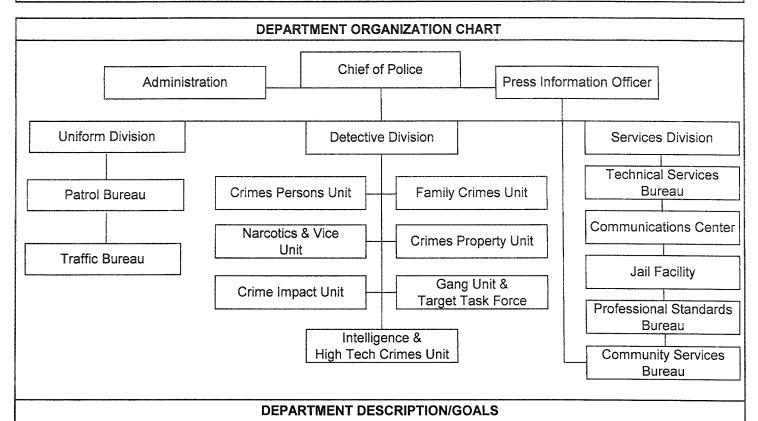
Update Fire Prevention Standards.

Provide training to inspectors and staff in customer service skills.

| PROGRAM PERFORMANCE MEASURES              |                          |                          |                      |                           |                           |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|
| Performance/<br><u>Workload Measures</u>  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Inspections:                              |                          |                          |                      |                           |                           |  |  |
| Annual life safety<br>Hazardous materials | 580                      | 700                      | 600                  | 700                       | 700                       |  |  |
| disclosure<br>Underground storage         | 325                      | 415                      | 350                  | 350                       | 375                       |  |  |
| tank inspections/annual                   | 65                       | 100                      | 50                   | 64                        | 64                        |  |  |
| Remedial sites monitored                  | 80                       | 25                       | 80                   | 79                        | 79                        |  |  |
| Other UST permits                         | 78                       | N/A                      | 50                   | 35                        | 30                        |  |  |
| NPDES                                     | N/A                      | 300                      | 30                   | 200                       | 200                       |  |  |
| Plan checks                               | 690                      | 230                      | 700                  | 100                       | 100                       |  |  |
| Other inspections                         |                          |                          |                      |                           |                           |  |  |
| (permits, complaints)                     | 396                      | N/A                      | 400                  | 400                       | 400                       |  |  |
| Juvenile firesetter counseling            | 9                        | N/A                      | 2                    | 3                         | 3                         |  |  |
| New construction inspections              | 1,105                    | N/A                      | 1,000                | 0                         | 0                         |  |  |
| Public education presentations            | 20                       | 30                       | 30                   | 30                        | 30                        |  |  |
|   |                          |                          |                      |                           |                           |  |  |



DEPARTMENT: Police



The Fullerton Police Department is charged with the enforcement of local, state, and federal laws, and with providing for around-the-clock protection of the lives and property of the public. The Police Department functions both as an instrument of public service and as a tool for the distribution of information, guidance, and direction.

The adopted 2005-06 budget reflects four positions that are unfunded: two Police Records Clerks, one Clerical Assistant III that was downgraded from a Narcotics Assistant, and one Police Community Service Officer. These reductions are also part of the 2006-07 budget. The reductions were made as a result of budget constraints. However, total funded positions have increased by 1.2 positions: one Police Dispatcher and a .2 Crime Analyst. In addition, two other positions have been upgraded: one Police Officer has been replaced with a Police Sergeant, and one Forensic Specialist I has been replaced with a Forensic Specialist II.

#### Goals

The following mission statement has been adopted by the Fullerton Police Department: "We are committed to the safety of our community through problem-solving partnerships emphasizing a prompt response, a caring attitude, and a visible presence."

Continue the community-based policing philosophy and practices now in effect throughout the organization.

Manage the department in such a manner as to produce optimal utilization and distribution of resources.

**DEPARTMENT:** Police

| DEPARTMENT SUMMARY   |  |                                       |                  |  |   |  |  |  |
|--|--|---------------------------------------|------------------|--|---|--|--|--|
|  | 2003-04  | 2004-05                               | 2004-05          | 2005-06  | 2006-07   |  |  |  |
|  | <u>Actual</u>  | <u>Budget</u>                         | <u>Estimated</u> | <u>Adopted</u>   | <u>Adopted</u>  |  |  |  |
| Regular Employees  | 221.4  | 225.4 *                               | 222.4            | 226.6*   | 226.6*  |  |  |  |
| Nonregular Hours   | 28,040   | 31,500                                | 31,800           | 22,490   | 22,490  |  |  |  |
| Salaries & Benefits  | \$23,009,859   | \$26,729,190                          | \$26,340,430     | \$27,067,050   | \$28,190,980  |  |  |  |
| Maintenance & Support  | 4,437,259  | 4,652,297                             | 4,654,870        | 5,063,930  | 5,180,360   |  |  |  |
| Capital Outlay   | 231,395  | 252,374                               | 247,730          | 31,000   | 10,000  |  |  |  |
| Subtotal   | 27,678,513   | 31,633,861                            | 31,243,030       | 32,161,980   | 33,381,340  |  |  |  |
| Less Allocations   |  |                                       |                  |  |   |  |  |  |
| Total Operating Budget   | \$27,678,513   | <u>\$31,633,861</u>                   | \$31,243,030     | \$32,161,980   | \$33,381,340  |  |  |  |
|  | DEPAR  | MENT FUND AN                          | IALYSIS          |  |   |  |  |  |
|  |  |                                       |                  |  |   |  |  |  |
|  | Market of the Annual Control of the State of | , , , , , , , , , , , , , , , , , , , |                  | 2005-06  | 2006-07   |  |  |  |
| Fund No. and Title   |  |                                       |                  | 2005-06<br>Adopted   | 2006-07<br><u>Adopted</u>   |  |  |  |
| Fund No. and Title<br>110 - General  |  |                                       |                  |  |   |  |  |  |
| 110 - General  |  |                                       |                  | <u>Adopted</u>   | Adopted   |  |  |  |
| 110 - General<br>132 - Grant Administration  | rce. Svcs.   |                                       |                  | <u>Adopted</u><br>\$31,049,370                                     | <u>Adopted</u><br>\$32,288,286  |  |  |  |
| 110 - General<br>132 - Grant Administration<br>133 - Supplemental Law Enfo   | rce. Svcs.   |                                       |                  | Adopted<br>\$31,049,370<br>25,000                                  | Adopted<br>\$32,288,286<br>25,000                                     |  |  |  |
| Fund No. and Title  110 - General  132 - Grant Administration  133 - Supplemental Law Enfor  134 - Asset Seizure  158 - Debt Service Reserve | rce. Svcs.   |                                       |                  | Adopted<br>\$31,049,370<br>25,000<br>195,000                       | Adopted<br>\$32,288,286<br>25,006<br>195,006<br>142,006               |  |  |  |
| 110 - General<br>132 - Grant Administration<br>133 - Supplemental Law Enfor<br>134 - Asset Seizure<br>158 - Debt Service Reserve             | rce. Svcs.   |                                       |                  | Adopted<br>\$31,049,370<br>25,000<br>195,000<br>162,000            | \$32,288,286<br>25,006<br>195,006<br>142,006<br>644,536               |  |  |  |
| 110 - General<br>132 - Grant Administration<br>133 - Supplemental Law Enfo<br>134 - Asset Seizure  |  |                                       |                  | Adopted<br>\$31,049,370<br>25,000<br>195,000<br>162,000<br>644,050 | Adopted<br>\$32,288,286<br>25,000<br>195,000                          |  |  |  |
| 110 - General 132 - Grant Administration 133 - Supplemental Law Enfor 134 - Asset Seizure 158 - Debt Service Reserve  Total City             |  |                                       |                  | Adopted \$31,049,370 25,000 195,000 162,000 644,050  32,075,420    | \$32,288,286<br>25,000<br>195,000<br>142,000<br>644,530<br>33,294,810 |  |  |  |

<sup>\*</sup>Includes 4.0 unfunded positions due to budget constraints.

**DEPARTMENT: Police** 

| DEPARTMENT PERSONNEL SUMMARY  |               |                 |                    |                    |                |  |
|-------------------------------|---------------|-----------------|--------------------|--------------------|----------------|--|
|                               | 2003-04       | 2004-05         | 2004-05            | 2005-06            | 2006-07        |  |
| Position Classification       | <u>Actual</u> | <u>Budget</u>   | <u>Estimated</u>   | <u>Adopted</u>     | <u>Adopted</u> |  |
|                               |               | Regular Employe | es - Full-Time Equ | uivalent Positions |                |  |
| Chief of Police               | 1.0           | 1.0             | 1.0                | 1.0                | 1.0            |  |
| Police Captain                | 3.0           | 3.0             | 3.0                | 3.0                | 3.0            |  |
| Police Lieutenant             | 6.0           | 6.0             | 6.0                | 6.0                | 6.0            |  |
| Police Sergeant               | 22.0          | 22.0            | 23.0               | 23.0               | 23.0           |  |
| Sr. Police Officer            | 55.0          | 55.0            | 56.0               | 55.0               | 55.0           |  |
| Police Officer                | 65.0          | 67.0            | 66.0               | 66.0               | 66.0           |  |
| Police Tech. Svcs. Mgr.       | 1.0           | 1.0             | 1.0                | 1.0                | 1.0            |  |
| Sr. Administrative Analyst    | 1.0           | 1.0             | 1.0                | 1.0                | 1.0            |  |
| Lead Forensic Specialist      | 1.0           | 1.0             | 1.0                | 1.0                | 1.0            |  |
| Crime Analyst                 | 0.8           | 0.8             | 0.8                | 1.0                | 1.0            |  |
| Forensic Specialist II        | 2.0           | 2.0             | 3.0                | 3.0                | 3.0            |  |
| Jail Supervisor               |               |                 | 1.0                | 1.0                | 1.0            |  |
| Sr. Jailer                    | 1.0           | 1.0             |                    |                    |                |  |
| Lead Police Dispatcher        | 4.0           | 4.0             | 4.0                | 4.0                | 4.0            |  |
| Forensic Specialist I         | 2.0           | 2.0             | 1.0                | 1.0                | 1.0            |  |
| Community Liaison Officer     | 1.0           | 1.0             | 1.0                | 1.0                | 1.0            |  |
| Court Liaison Officer         | 1.0           | 1.0             | 1.0                | 1.0                | 1.0            |  |
| Police Dispatcher             | 10.0          | 10.0            | 11.0               | 11.0               | 11.0           |  |
| Jailer                        | 4.0           | 4.0             | 4.0                | 4.0                | 4.0            |  |
| Police Records Supervisor     | 1.0           | 1.0             | 1.0                | 1.0                | 1.0            |  |
| Police Records Shift Leader   | 3.0           | 3.0             | 3.0                | 3.0                | 3.0            |  |
| Administrative Secretary      | 1.0           | 1.0             | 1.0                | 1.0                | 1.0            |  |
| Mechanic II                   | 1.0           | 1.0             | 1.0                | 1.0                | 1.0            |  |
| Police Training Assistant     | 1.0           | 1.0             | 1.0                | 1.0                | 1.0            |  |
| Police Narcotics Assistant    | 1.0           | 1.0             |                    |                    |                |  |
| Police Rangemaster            | 1.0           | 1.0             | 1.0                | 1.0                | 1.0            |  |
| Police Prop. & Evidence Clerk | 1.0           | 1.0             | 1.0                | 1.0                | 1.0            |  |
| Police Comm. Svc. Officer     | 6.0           | 6.0 *           | 5.0                | 6.0 *              | 6.0 *          |  |
| Secretary                     | 2.0           | 2.0             | 2.0                | 2.0                | 2.0            |  |
| Police Records Specialist     | 4.0           | 4.0             | 4.0                | 4.0                | 4.0            |  |
| Parking Control Officer       | 4.0           | 4.0             | 4.0                | 4.0                | 4.0            |  |
| Clerical Assistant III        | 3.0           | 3.0 *           | 2.0                | 4.0 *              | 4.0 *          |  |
| Police Records Clerk          | 11.0          | 13.0 **         | 11.0               | 13.0 **            | 13.0 **        |  |
| Clerical Assistant II         | 0.6           | 0.6             | 0.6                | 0.6                | 0.6            |  |
| Total Regular Employees       | 221.4         | 225.4           | 222.4              | 226.6              | 226.6          |  |
|                               |               | Nonre           | gular Employees    | - Hours            |                |  |
| Total Nonregular Hours        | 28,040        | 31,500          | 31,800             | 22,490             | 22,490         |  |

<sup>\*</sup>Includes 1.0 unfunded position due to budget constraints. \*\*Includes 2.0 unfunded positions due to budget constraints.

DEPARTMENT: Police PROGRAM: 2271 Administration

#### PROGRAM DESCRIPTION/GOALS

The Administration Program of the Fullerton Police Department performs the executive, administrative, fiscal, policy, and planning functions of the department. The direction of the department is established by the Chief of Police. The Chief oversees internal investigations to assure that the department remains corruption free and does not exceed lawful authority. Administration ensures the department appropriately enforces the laws of the county, state, and City of Fullerton, and that the department remains responsive to citizen concerns and complaints.

### <u>Goals</u>

Provide executive management, leadership, and policy direction to ensure that laws and regulations are enforced uniformly and without prejudice. Ensure the department remains corruption free and stays on the cutting edge of law enforcement innovation. Create a working atmosphere that promotes good employee morale and pride of the Fullerton Police Department. Maintain a positive image of the Fullerton Police Department throughout the law enforcement community. Administer and coordinate the preparation, submission, and implementation of the department's budget.

|   | PRO                      | OGRAM SUMMA              | PROGRAM SUMMARY      |                           |                           |  |  |  |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|--|--|
|   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |  |  |
| Regular Employees<br>Nonregular Hours                       | 5.6                      | 5.6                      | 5.6                  | 5.6                       | 5.6                       |  |  |  |  |  |
| Salaries & Benefits   | \$502,122                | \$547,719                | \$526,360            | \$587,280                 | \$589,340                 |  |  |  |  |  |
| Maintenance & Support Capital Outlay                        | 1,221,573<br>92,618      | 1,282,146<br>10,500      | 1,262,980<br>10,500  | 1,375,970                 | 1,404,670                 |  |  |  |  |  |
| Subtotal<br>Less Allocations                                | 1,816,313                | 1,840,365                | 1,799,840            | 1,963,250                 | 1,994,010                 |  |  |  |  |  |
| Total Operating Budget                                      | \$1,816,313              | \$1,840,365              | \$1,799,840          | \$1,963,250               | \$1,994,010               |  |  |  |  |  |
|   | PRO                      | GRAM REVENU              | ES                   |                           |                           |  |  |  |  |  |
| Revenue Source  | 2003-04<br>Actual        | 2004-05<br>Budget        | 2004-05<br>Estimated | 2005-06<br>Adopted        | 2006-07<br>Adopted        |  |  |  |  |  |
|   | <del></del>              |                          |                      |                           |                           |  |  |  |  |  |
| General Fund Contrib.  Transfer from Cap. Proj. Fund        | \$1,610,953              | \$1,702,180              | \$1,666,780          | \$1,785,700               | \$1,814,720               |  |  |  |  |  |
| (Reserve for 800 MHz Maint.)<br>LLEBG<br>Contrib. (to) from | 100,524                  | 74,728                   | 74,730               | 90,990<br>25,000          | 92,760<br>25,000          |  |  |  |  |  |
| Grant Admin. Fund Asset Seizure Fund Contrib.               | (1,275)<br>21,955        | (28,887)<br>6,764        | (34,010)<br>6,760    | (25,000)                  | (25,000)                  |  |  |  |  |  |
| Redev. Debt Service<br>Fund Contrib.                        | 84,156                   | 85,580                   | 85,580               | 86,560                    | 86,530                    |  |  |  |  |  |
| Total   | \$1,816,313              | \$1,840,365              | \$1,799,840          | \$1,963,250               | \$1,994,010               |  |  |  |  |  |

DEPARTMENT: Police PROGRAM: 2271 Administration

#### **PROGRAM OBJECTIVES**

Promote physical fitness and wellness throughout the department, and maintain acceptable levels of sick leave usage and injured-on-duty time based on a department three-year average.

Keep citizen-initiated complaints at current low levels.

Hold serious crime to a reasonable level as compared to other Orange County cities.

Promote the Fullerton Police Department's positive efforts and contributions throughout the law enforcement community and state.

Continue the emphasis on hiring qualified bilingual employees.

Develop a department awareness program to promote a 5 percent annual reduction in preventable employee-involved traffic collisions as measured against a three-year average.

Administer the preparation, presentation, implementation, and management of the department's budget and Capital Improvement Program.

Provide timely management and support on all matters related to the fiscal planning and research functions of the department.

Ensure that at least 80 percent of objectives are attained.

| PROGRAM PERFORMANCE MEASURES  |                          |                          |                      |                    |                           |  |  |  |
|---|--------------------------|--------------------------|----------------------|--------------------|---------------------------|--|--|--|
| Performance/<br><u>Workload Measures</u>                                  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br><u>Adopted</u> |  |  |  |
| Citizen complaints  | 15                       | 20                       | 20                   | 20                 | 20                        |  |  |  |
| Part I Crimes   | 6,482                    | 6,200                    | 6,350                | 6,400              | 6,450                     |  |  |  |
| Sick leave usage (hours)  | 10,476                   | 10,500                   | 10,500               | 10,500             | 10,500                    |  |  |  |
| Injured-on-duty time lost in hours  | 2,777                    | 2,000                    | 500                  | 2,000              | 2,000                     |  |  |  |
| Employee-involved<br>traffic collisions:<br>Preventable<br>Nonpreventable | 21<br>22                 | 18<br>12                 | 14<br>10             | 18<br>12           | 18<br>12                  |  |  |  |

DEPARTMENT: Police PROGRAM: 2272 Community Services Bureau

#### PROGRAM DESCRIPTION/GOALS

The Community Services Bureau provides the liaison between the Police Department, community, and the media. The bureau supervisor is the designated Public Information Officer for the Police Department and is tasked to handle all media releases/events at the discretion of the Chief of Police. The bureau also coordinates requests for speakers, crime presentations, special events, citizen ride-along, and the distribution of community crime-prevention material. The bureau manages the Retired Senior Volunteer Program and staffs one position as a permanent board member of the Fullerton Neighborhood Watch. It maintains a close liaison with public and private schools in the Fullerton area. School Resource Officers (SROs) are assigned to six high schools and four junior high schools. The SROs are also assigned to act as liaisons with the 23 elementary schools. The Fullerton Joint Union High School District currently reimburses the City for the salary-related costs for one SRO. The SROs take a proactive approach to enhance school safety, reduce gang and drug involvement, and respond to incidents that occur on school campuses and conduct the follow-up investigation.

#### Goal

Provide a responsive link between the Fullerton Police Department, the community, media organizations, and schools to promote understanding, cooperation, and effectiveness.

|  | PROGRAM SUMMARY                |                                |                                |                                |                                |  |  |  |
|--|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|--|--|
|  | 2003-04<br><u>Actual</u>       | 2004-05<br><u>Budget</u>       | 2004-05<br>Estimated           | 2005-06<br>Adopted             | 2006-07<br><u>Adopted</u>      |  |  |  |
| Regular Employees<br>Nonregular Hours                          | 9.0                            | 10.0                           | 9.0                            | 9.0                            | 9.0                            |  |  |  |
| Salaries & Benefits<br>Maintenance & Support<br>Capital Outlay | \$812,653<br>17,946            | \$1,029,060<br>20,900          | \$1,033,200<br>17,720          | \$988,220<br>18,960            | \$1,018,200<br>18,960          |  |  |  |
| Subtotal<br>Less Allocations                                   | 830,599                        | 1,049,960                      | 1,050,920                      | 1,007,180                      | 1,037,160                      |  |  |  |
| Total Operating Budget   | \$830,599                      | \$1,049,960                    | \$1,050,920                    | \$1,007,180                    | \$1,037,160                    |  |  |  |
|  | PRO                            | GRAM REVENU                    | ES                             |                                |                                |  |  |  |
| Revenue Source   | 2003-04<br><u>Actual</u>       | 2004-05<br><u>Budget</u>       | 2004-05<br>Estimated           | 2005-06<br><u>Adopted</u>      | 2006-07<br>Adopted             |  |  |  |
| General Fund Contrib. Police Cost Reimb. Police Alarm Permits  | \$647,763<br>131,675<br>51,161 | \$824,960<br>165,000<br>60,000 | \$827,760<br>164,950<br>58,210 | \$754,680<br>191,020<br>61,480 | \$780,020<br>193,170<br>63,970 |  |  |  |
| Total  | \$830,599                      | \$1,049,960                    | \$1,050,920                    | \$1,007,180                    | \$1,037,160                    |  |  |  |

**DEPARTMENT:** Police PROGRAM: 2272 Community Services Bureau

#### **PROGRAM OBJECTIVES**

Through the on-campus School Resource Officers (SROs), promote interaction with school administrators, students, and parents to enhance safety, reduce drug and gang involvement, and reduce incidents of truancy.

Contact 100 percent of new residents through the Retired Senior Volunteer Program (RSVP) via the "Welcome Neighbor" campaign.

Maintain positive and effective media relationships by balancing the confidentiality of criminal investigations and the victim's right to privacy.

Utilizing RSVP members and office staff, enhance community policing capabilities by mailing inactive case cards to all misdemeanor and selected felony cases.

Enhance the operation of the Explorer Post by training and mentoring 14-18 year old volunteers to become community leaders and introduce them into a career in law enforcement.

Upon request, assist business owners, managers, and homeowners in determining requirements for business and residential security and crime prevention.

Assist the various community organizations with crime prevention programs and presentations.

Provide support to our Hispanic community by providing referrals, mediation, and other police services.

|  | PROGRAM PERFORMANCE MEASURES |                          |                      |                    |   |  |  |
|--|------------------------------|--------------------------|----------------------|--------------------|---|--|--|
| Performance/<br><u>Workload Measures</u> | 2003-04<br><u>Actual</u>     | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br><u>Adopted</u>               |  |  |
| SRO activities:                          |                              |                          |                      |                    |   |  |  |
| Home visits                              | 165                          | 125                      | 125                  | 130                | 135                                     |  |  |
| RSVP activities:                         |                              |                          |                      |                    |   |  |  |
| Hours volunteered                        | 4,693                        | 4,100                    | 3,900                | 4,100              | 4,250                                   |  |  |
| Volunteers assigned                      | 23                           | 23                       | 20                   | 23                 | 25                                      |  |  |
| Welcome Neighbor                         |                              |                          |                      |                    |   |  |  |
| distributions                            | 606                          | 700                      | 700                  | 600                | 600                                     |  |  |
| Illegal signs removed                    | N/A                          | N/A                      | 1,200                | 1,250              | 1,300                                   |  |  |
| Inactive case follow-up                  |                              |                          |                      |                    |   |  |  |
| calls                                    | 1,982                        | 1,150                    | 1,200                | 1,250              | 1,300                                   |  |  |
| Crime prevention:                        |                              |                          |                      |                    |   |  |  |
| Presentations/events                     | 120                          | 125                      | 135                  | 140                | 145                                     |  |  |
| Explorer activities:                     |                              |                          |                      |                    |   |  |  |
| Hours volunteered                        | 1,500                        | N/A                      | 2,000                | 2,000              | 2,000                                   |  |  |
| Volunteers assigned                      | 23                           | N/A                      | 23                   | 23                 | 23                                      |  |  |
| _  |                              |                          |                      |                    | *************************************** |  |  |

DEPARTMENT: Police PROGRAM: 2273 Crime Impact Unit

#### PROGRAM DESCRIPTION/GOALS

The Crime Impact Unit is responsible for proactive suppression of crimes committed by repeat offenders, resolution of community problems, and support services to other divisions and units. The unit maintains close liaison with Parole and Probation. Personnel assigned to the unit identify known criminals operating in the Fullerton area through informant development, crime trends, and surveillance. Personnel are also responsible for addressing crime and disorder issues as they arise and in accordance with the direction of the Division Commander or Chief of Police. The Crime Impact Unit is also responsible for assisting officers in patrol, other detectives, and surrounding agencies by providing their services to complement efforts.

#### Goal

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of repeat criminal offenders. Identify current trends in crime and disorder impacting Fullerton communities or residents, develop operational plans, and take appropriate action to resolve concerns.

| PROGRAM SUMMARY   |                             |                          |                      |                           |                           |  |  |
|---|-----------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|
|   | 2003-04<br><u>Actual</u>    | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Regular Employees<br>Nonregular Hours                                     | 5.0                         | 5.0                      | 5.0                  | 5.0                       | 5.0                       |  |  |
| Salaries & Benefits<br>Maintenance & Support<br>Capital Outlay            | \$662,554<br>13,752         | \$751,247<br>11,760      | \$761,650<br>9,120   | \$761,550<br>22,430       | \$780,970<br>22,760       |  |  |
| Subtotal  | 676,306                     | 763,007                  | 770,770              | 783,980                   | 803,730                   |  |  |
| Less Allocations Total Operating Budget                                   | \$676,306                   | \$763,007                | \$770,770            | \$783,980                 | \$803,730                 |  |  |
|   | PRO                         | GRAM REVENU              | IES                  |                           |                           |  |  |
| Revenue Source  | 2003-04<br><u>Actual</u>    | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| General Fund Contrib.<br>Grant Admin. Fund (LLEBG)<br>SLESF Fund Contrib. | \$666,011<br>1,274<br>9,021 | \$734,120<br>28,887      | \$741,880<br>28,890  | \$758,980<br>25,000       | \$778,730<br>25,000       |  |  |
| Total   | \$676,306                   | \$763,007                | \$770,770            | \$783,980                 | \$803,730                 |  |  |

DEPARTMENT: Police PROGRAM: 2273 Crime Impact Unit

### **PROGRAM OBJECTIVES**

Identify and arrest repeat criminal offenders.

Coordinate with Parole and Probation to conduct investigations and/or searches of violators.

Develop and maintain informants capable of providing information regarding persons involved in criminal activity.

Assist other divisions, units, and agencies by providing investigative support.

Provide quarterly training to other police personnel covering contemporary investigative issues.

|                                   | PROGRAM PERFORMANCE MEASURES |                          |                             |                           |                           |  |  |
|-----------------------------------|------------------------------|--------------------------|-----------------------------|---------------------------|---------------------------|--|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u>     | 2004-05<br><u>Budget</u> | 2004-05<br><u>Estimated</u> | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Repeat offenders arrested         | 154                          | 130                      | 130                         | 130                       | 130                       |  |  |
| Parole/Probation searches         | 261                          | 115                      | 115                         | 115                       | 115                       |  |  |
| Informants developed              | N/A                          | N/A                      | N/A                         | 6                         | 6                         |  |  |
| Informant-generated arrests       | N/A                          | N/A                      | N/A                         | 6                         | 6                         |  |  |
| Investigative support assists     | 200                          | 130                      | 130                         | 130                       | 130                       |  |  |
| Briefing training presentations   | N/A                          | N/A                      | N/A                         | 4                         | 4                         |  |  |

**DEPARTMENT:** Police PROGRAM: 2274 Family Crimes Unit

#### PROGRAM DESCRIPTION/GOALS

The Family Crimes Unit is responsible for investigating crimes associated with sexual assault or domestic matters. This unit investigates crimes of rape, molest, domestic abuse, missing children, and other incidents where the concept of "family" is closely associated to the nature of the crime. Personnel assigned to the unit are also responsible for proactive efforts in maintaining current information on sex registrants residing in the City. The Family Crimes Unit works closely with county resources to provide all-inclusive investigations for enforcement along with follow-up services for victims. The unit coordinates efforts with an on-site Victim Advocate as a referral source. Personnel assigned to the unit coordinate crime scene evidence, interviews, and other investigative efforts to produce comprehensive investigations.

### Goals

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of criminal offenders. Assess current crime trends and offer informational presentations to community groups.

Program 2274 previously operated as the Detective Bureau; the Family Crimes Unit was created to accurately reflect the division's operational structure.

| PROGRAM SUMMARY  |                          |                                  |                                  |                           |                           |  |  |
|--|--------------------------|----------------------------------|----------------------------------|---------------------------|---------------------------|--|--|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u>         | 2004-05<br>Estimated             | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Regular Employees<br>Nonregular Hours                          | 23.0                     | 23.0 *                           | 22.0                             | 11.0 *                    | 11.0 *                    |  |  |
| Salaries & Benefits<br>Maintenance & Support<br>Capital Outlay | \$2,351,187<br>171,436   | \$2,864,800<br>129,300<br>49,474 | \$2,587,800<br>122,770<br>49,470 | \$1,400,080<br>49,050     | \$1,458,770<br>49,640     |  |  |
| Subtotal<br>Less Allocations                                   | 2,522,623                | 3,043,574                        | 2,760,040                        | 1,449,130                 | 1,508,410                 |  |  |
| Total Operating Budget   | \$2,522,623              | \$3,043,574                      | \$2,760,040                      | \$1,449,130               | \$1,508,410               |  |  |

\*Includes 1.0 unfunded position due to budget constraints.

| PROGRAM REVENUES   |  |   |                       |                           |                           |  |  |
|--|--|---|-----------------------|---------------------------|---------------------------|--|--|
| Revenue Source   | 2003-04<br><u>Actual</u>   | 2004-05<br><u>Budget</u>                | 2004-05<br>Estimated  | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| General Fund Contrib. Other Licenses & Permits             | \$2,381,161<br>3,550   | \$2,858,100<br>4,000                    | \$2,546,570<br>22,000 | \$1,301,660<br>22,000     | \$1,358,700<br>22,000     |  |  |
| Police Cost Reimb. Police User Fees Fed. Grant - COPS 2004 | 119,223<br>18,689  | 132,000                                 | 125,000               | 125,470                   | 127,710                   |  |  |
| Tech. Prog.<br>Unrestricted Capital Proj.                  |  | 49,474                                  | 49,470                |                           |                           |  |  |
| Fund Contrib.  | Control of the Contro | *************************************** | 17,000                |                           |                           |  |  |
| Total  | \$2,522,623  | \$3,043,574                             | \$2,760,040           | \$1,449,130               | \$1,508,410               |  |  |

DEPARTMENT: Police PROGRAM: 2274 Family Crimes Unit

### **PROGRAM OBJECTIVES**

Maintain a case clearance rate of 70 percent for sexual assault cases.

Maintain a case clearance rate of 90 percent for domestic violence cases.

Maintain a case clearance rate of 80 percent for missing juvenile cases.

Refer 95 percent of domestic violence cases to victim advocate resources.

Provide quarterly training to other police personnel covering contemporary investigative issues.

Provide quarterly presentations to community groups addressing contemporary crime trends.

| PROGRAM PERFORMANCE MEASURES      |                          |                          |                      |                           |                           |  |
|-----------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |
| Sexual assault clearance rate     | 82%                      | 70%                      | 70%                  | 70%                       | 70%                       |  |
| Domestic violence clearance rate  | N/A                      | N/A                      | N/A                  | 90%                       | 90%                       |  |
| Missing juveniles clearance rate  | N/A                      | N/A                      | N/A                  | 80%                       | 80%                       |  |
| Domestic violence referrals       | N/A                      | N/A                      | N/A                  | 95%                       | 95%                       |  |
| Briefing training presentations   | N/A                      | N/A                      | N/A                  | 4                         | 4                         |  |
| Community presentations           | N/A                      | N/A                      | N/A                  | 4                         | 4                         |  |

DEPARTMENT: Police PROGRAM: 2275 Crimes Persons Unit

#### PROGRAM DESCRIPTION/GOALS

The Crimes Persons Unit is responsible for the investigation of crimes that occur specifically against a person, and/or where there is a reasonable likelihood of injury or death. The unit investigates such matters as homicides, robberies, assaults, kidnappings, missing adults, officer involved shootings, and those incidents determined to be of a sensitive nature or requiring special expertise. Personnel assigned to the unit coordinate crime scene evidence, interviews, and other investigative efforts to produce comprehensive investigations. Personnel are also responsible for investigating suspicious deaths and missing person cases. The Crimes Persons Unit is also responsible for conducting joint investigations with the District Attorney's Office on incidents where officers have been involved in shootings or where there have been custodial deaths.

#### Goals

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of criminal offenders. Identify current trends in criminal investigations and provide contemporary training to other police personnel. Assess current crime trends and offer informational presentations to community groups.

The Crimes Persons Unit is supervised by a Police Sergeant and staffed by five detectives and a secretary. This program was formerly the Special Investigations Unit and has been created to accurately reflect the division's operational structure.

| PROGRAM SUMMARY   |                          |                          |                      |                           |                           |  |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|
|   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted        |  |  |  |
| Regular Employees<br>Nonregular Hours                               | 5.0                      | 5.0                      | 5.0                  | 7.0                       | 7.0                       |  |  |  |
| Salaries & Benefits<br>Maintenance & Support<br>Capital Outlay      | \$611,017<br>34,537      | \$768,040<br>36,730      | \$701,730<br>31,730  | \$926,030<br>50,220       | \$926,430<br>50,810       |  |  |  |
| Subtotal<br>Less Allocations  | 645,554                  | 804,770                  | 733,460              | 976,250                   | 977,240                   |  |  |  |
| Total Operating Budget  | \$645,554                | \$804,770                | \$733,460            | \$976,250                 | \$977,240                 |  |  |  |
|   | PRO                      | GRAM REVENU              | IES                  |                           |                           |  |  |  |
| Revenue Source  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |
| General Fund Contrib. Police Cost Reimb. Unrestricted Capital Proj. | \$645,054<br>500         | \$755,970<br>3,800       | \$705,460            | \$976,250                 | \$977,240                 |  |  |  |
| Fund Contrib.   |                          | 45,000                   | 28,000               |                           |                           |  |  |  |
| Total   | \$645,554                | \$804,770                | \$733,460            | \$976,250                 | \$977,240                 |  |  |  |
|   |                          |                          |                      |                           |                           |  |  |  |

DEPARTMENT: Police PROGRAM: 2275 Crimes Persons Unit

### **PROGRAM OBJECTIVES**

Maintain a case clearance rate of 80 percent for homicides.

Maintain a case clearance rate of 35 percent for robberies.

Maintain a case clearance rate of 65 percent for aggravated assaults.

Provide quarterly training to other police personnel covering contemporary investigative issues.

Provide quarterly presentations to community groups addressing contemporary crime trends.

|  | PROGRAM                  | PROGRAM PERFORMANCE MEASURES |                      |                           |                           |  |  |
|--|--------------------------|------------------------------|----------------------|---------------------------|---------------------------|--|--|
| Performance/<br><u>Workload Measures</u> | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u>     | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Homicide clearance rate                  | 100%                     | 80%                          | 80%                  | 80%                       | 80%                       |  |  |
| Robbery clearance rate                   | 29%                      | 35%                          | 35%                  | 35%                       | 35%                       |  |  |
| Aggravated assault clearance rate        | 82%                      | 65%                          | 65%                  | 65%                       | 65%                       |  |  |
| Briefing training presentations          | N/A                      | N/A                          | N/A                  | 4                         | 4                         |  |  |
| Community presentations                  | N/A                      | N/A                          | N/A                  | 4                         | 4                         |  |  |

DEPARTMENT: Police PROGRAM: 2276 Narcotics/Vice Unit

### PROGRAM DESCRIPTION/GOALS

The Narcotics and Vice Unit is responsible for investigating crimes involving the manufacture, trafficking, possession and use of controlled substances, morals crimes, and gambling. Personnel assigned to the unit proactively seek to identify those individuals responsible for narcotics and vice-related activity through informant development, crime trends, and surveillance. The Narcotics and Vice Unit also provides detectives to the Regional Narcotics Suppression Program (RNSP) and the California Department of Justice, Bureau of Narcotics Enforcement, Parcel Interdiction Team (PAC NET).

The Narcotics and Vice Unit is supervised by a Police Sergeant and staffed by six detectives.

#### Goal

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of narcotic and vice offenders. Contribute resources to the investigation of major narcotics trafficking by participating in local task forces. Identify current trends in criminal investigations and provide contemporary training to other police personnel.

| WARRIER STATE OF THE STATE OF T | PRO                      | OGRAM SUMMA              | RY                   |                           |                           |
|--|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
| Regular Employees<br>Nonregular Hours  | 8.0                      | 8.0                      | 7.0                  | 7.0                       | 7.0                       |
| Salaries & Benefits  | \$996,771                | \$1,211,600              | \$1,048,360          | \$1,164,780               | \$1,194,500               |
| Maintenance & Support  | 356,027                  | 133,730                  | 105,060              | 148,310                   | 149,770                   |
| Capital Outlay   | 36,374                   |                          | 7,400                |                           |                           |
| Subtotal   | 1,389,172                | 1,345,330                | 1,160,820            | 1,313,090                 | 1,344,270                 |
| Less Allocations   | <del> </del>             |                          |                      |                           |                           |
| Total Operating Budget   | \$1,389,172              | \$1,345,330              | \$1,160,820          | \$1,313,090               | \$1,344,270               |
|  | PRO                      | GRAM REVENU              | ES                   |                           |                           |
|  | 2003-04                  | 2004-05                  | 2004-05              | 2005-06                   | 2006-07                   |
| Revenue Source   | <u>Actual</u>            | <u>Budget</u>            | <b>Estimated</b>     | <u>Adopted</u>            | <u>Adopted</u>            |
| General Fund Contrib.  | \$962,838                | \$1,181,330              | \$1,030,470          | \$1,168,090               | \$1,198,270               |
| Police Cost Reimb. (RNSP)  | 50,939                   | 48,000                   | 24,000               | 24,000                    | 24,000                    |
| Interest Income - Asset Seizure  | 6,143                    | 7,500                    | 8,900                | 10,200                    | 11,300                    |
| Asset Seizure - State  | 84,033                   | 55,000                   | 55,000               | 50,000                    | 55,000                    |
| Asset Seizure - Federal  | 53,930                   | 10,000                   | 10,000               | 10,000                    | 10,000                    |
| Asset Seizure - DOJ  | 438,433                  | 60,000                   | 135,000              | 135,000                   | 135,000                   |
| Asset Seizure - Set-Aside<br>Contrib. (to) from Asset  | 14,829                   | 9,000                    | 9,000                | 9,000                     | 9,000                     |
| Seizure Fund   | (221,973)                | (25,500)                 | (111,550)            | (93,200)                  | (98,300                   |
| Total  | \$1,389,172              | \$1,345,330              | \$1,160,820          | \$1,313,090               | \$1,344,270               |

DEPARTMENT: Police PROGRAM: 2276 Narcotics/Vice Unit

### **PROGRAM OBJECTIVES**

Provide effective proactive and reactive enforcement efforts to apprehend criminals engaged in narcotics-related crimes.

Provide effective proactive and reactive enforcement efforts to apprehend criminals engaged in vice-related crimes.

Assign two detectives to conduct investigations in cooperation with local task forces.

Develop and maintain informants capable of providing information regarding persons involved in criminal activity.

Provide quarterly training to other police personnel covering contemporary investigative issues.

|                                   | PROGRAM PERFORMANCE MEASURES |                          |                      |                           |                           |  |  |  |
|-----------------------------------|------------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u>     | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |
| Narcotic-related cases            | 135                          | 170                      | 170                  | 170                       | 170                       |  |  |  |
| Vice-related cases                | 11                           | 40                       | 40                   | 40                        | 40                        |  |  |  |
| Task Force participants           | 2                            | N/A                      | 2                    | 2                         | 2                         |  |  |  |
| Informants developed              | N/A                          | N/A                      | N/A                  | 6                         | 6                         |  |  |  |
| Informant-generated arrests       | N/A                          | N/A                      | N/A                  | 6                         | 6                         |  |  |  |
| Briefing training presentations   | N/A                          | N/A                      | N/A                  | 4                         | 4                         |  |  |  |

DEPARTMENT: Police PROGRAM: 2277 Patrol Bureau

#### PROGRAM DESCRIPTION/GOALS

Patrol officers provide law enforcement and respond to calls for service within the community. A community-oriented, problem-solving approach to providing police services seeks long-term solutions to community problems in a coordinated effort with the Detective Division. Traditional law enforcement methods are utilized to enforce laws, arrest and prosecute offenders, and recover stolen property. The Fleet Maintenance Unit ensures the Police Department's vehicles and related equipment are safe and in service on a daily basis. Crime Laboratory personnel investigate crime scenes and retrieve evidence for court prosecution.

### Goals

Maintain an effective community-oriented policing team committed to the safety of the community through a problem-solving partnership emphasizing a prompt response, a caring attitude, and a visible presence. Deliver courteous and efficient service while apprehending and prosecuting all known criminals. Ensure a well-maintained fleet of vehicles. Investigate all crime scenes and secure evidence for successful prosecution of criminals.

|               | · · · · · · · · · · · · · · · · · · ·                        | PROGRAM SUMMARY   |   |   |  |  |  |  |  |  |
|---------------|--|---|---|---|--|--|--|--|--|--|
| 2003-04       | 2004-05  | 2004-05   | 2005-06   | 2006-07   |  |  |  |  |  |  |
| <u>Actual</u> | <u>Budget</u>  | Estimated   | <u>Adopted</u>  | <u>Adopted</u>  |  |  |  |  |  |  |
| 91.0          | 91.0   | 92.0  | 94.0 *  | 94.0 *  |  |  |  |  |  |  |
| 5,210         | 4,800  | 5,400   | 3,810   | 3,810   |  |  |  |  |  |  |
| \$10,147,375  | \$11,994,267   | \$11,982,780  | \$12,115,250  | \$12,704,320  |  |  |  |  |  |  |
| 965,249       | 1,005,540  | 987,040   | 1,011,820   | 1,094,680   |  |  |  |  |  |  |
| 25,848        | 25,070   | 10,520  | 21,000  | 13,799,000  |  |  |  |  |  |  |
| 11,138,472    | 13,024,877   | 12,980,340  | 13,148,070  | \$13,799,000  |  |  |  |  |  |  |
|               | Actual<br>91.0<br>5,210<br>\$10,147,375<br>965,249<br>25,848 | Actual         Budget           91.0         91.0           5,210         4,800           \$10,147,375         \$11,994,267           965,249         1,005,540           25,848         25,070           11,138,472         13,024,877 | Actual         Budget         Estimated           91.0         91.0         92.0           5,210         4,800         5,400           \$10,147,375         \$11,994,267         \$11,982,780           965,249         1,005,540         987,040           25,848         25,070         10,520           11,138,472         13,024,877         12,980,340 | Actual         Budget         Estimated         Adopted           91.0         91.0         92.0         94.0 *           5,210         4,800         5,400         3,810           \$10,147,375         \$11,994,267         \$11,982,780         \$12,115,250           965,249         1,005,540         987,040         1,011,820           25,848         25,070         10,520         21,000           11,138,472         13,024,877         12,980,340         13,148,070 |  |  |  |  |  |  |

\*Includes 1.0 unfunded position due to budget constraints.

| PROGRAM REVENUES                                      |                          |                          |                      |                    |                    |  |  |  |
|---|--------------------------|--------------------------|----------------------|--------------------|--------------------|--|--|--|
| Revenue Source  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |  |  |  |
| General Fund Contrib.                                 | \$9,867,571              | \$11,637,090             | \$11,452,580         | \$11,686,020       | \$12,328,770       |  |  |  |
| Other Court Fines                                     | 211,653                  | 232,300                  | 232,600              | 256,600            | 265,400            |  |  |  |
| Other Court Fines Contra                              | (52,321)                 | (30,000)                 | (54,810)             | (44,120)           | (46,330)           |  |  |  |
| Police Cost Reimb.                                    | 176,479                  | 155,000                  | 270,000              | 275,000            | 275,000            |  |  |  |
| Miscellaneous   | 5,393                    | 7,500                    | 7,500                | 7,500              | 7,500              |  |  |  |
| Motor Vehicle Fines                                   | 398,571                  | 300,000                  | 320,600              | 422,800            | 430,000            |  |  |  |
| Prop. 172 Sales Tax                                   | 474,623                  | 471,220                  | 498,350              | 513,270            | 528,660            |  |  |  |
| Asset Seizure Fund Contrib.                           | 11,472                   | 10,000                   | 11,320               | 31,000             | 10,000             |  |  |  |
| Grant Admin. Fund Contrib. Unrestricted Capital Proj. | 19,183                   | 1,027                    | 1,460                |                    | •                  |  |  |  |
| Fund Contrib.   |                          | 240,740                  | 240,740              |                    |                    |  |  |  |
| SLESF Contrib.  | 25,848                   | W                        |                      |                    |                    |  |  |  |
| Total   | \$11,138,472             | \$13,024,877             | \$12,980,340         | \$13,148,070       | \$13,799,000       |  |  |  |

DEPARTMENT: Police PROGRAM: 2277 Patrol Bureau

### **PROGRAM OBJECTIVES**

### PATROL BUREAU

Maintain voluntary Police Officer Reserve Unit service at 16 hours per month per officer.

Maintain a prompt response time to all Priority One calls for service in six minutes or less. Maintain a prompt response time to all Priority Two calls for service in twelve minutes or less.

Ensure that all Patrol Bureau personnel receive a minimum of ten hours of annual training in Community Oriented Policing and Problem Solving (COPPS) tactics and philosophy.

Maintain enforcement of downtown bars and conduct regular meetings with bar owners to reduce bar-related incidents.

#### FLEET MAINTENANCE

Maintain daily service and readiness levels for all Police Department vehicles and related equipment.

#### **CRIME LAB**

Process all developed latent fingerprints per month for comparison in the California Automated Fingerprint Identification System and increase positive identifications.

| PROGRAM PERFORMANCE MEASURES                      |                          |                          |                      |                           |                    |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|
| Performance/<br>Workload Measures                 | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |
| Reserve Officer hours                             | 5,210                    | 1,920                    | 5,400                | 4,250                     | 4,250              |  |  |
| Quality-control checks                            |                          |                          |                      |                           |                    |  |  |
| (1/officer, monthly) Response times (in minutes): | 223                      | 232                      | N/A                  | N/A                       | N/A                |  |  |
| Priority One                                      | 4:16                     | 6                        | 4:15                 | 6                         | 6                  |  |  |
| Priority Two                                      | 5:43                     | 12                       | 5:30                 | 12                        | 12                 |  |  |
| Priority Three                                    | 8:06                     | 16                       | 7:47                 | 16                        | 16                 |  |  |
| Priority Four                                     | 8:01                     | 18                       | 7:40                 | 18                        | 18                 |  |  |
| DUI arrests                                       | 418                      | 450                      | 300                  | 420                       | 420                |  |  |
| FLEET MAINTENANCE                                 |                          |                          |                      |                           |                    |  |  |
| Equipment repairs                                 |                          |                          |                      |                           |                    |  |  |
| (nonvehicular)                                    | 229                      | 100                      | 220                  | 100                       | 100                |  |  |
| Radio repairs (in-house)                          | 43                       | 50                       | 65                   | 50                        | 50                 |  |  |
| Speedometer inspections                           |                          |                          |                      |                           |                    |  |  |
| (2/year, each unit)                               | 63                       | 72                       | 60                   | 72                        | 72                 |  |  |
| Vehicle repairs                                   | 254                      | 200                      | 350                  | 200                       | 200                |  |  |
| CRIME LAB   |                          |                          |                      |                           |                    |  |  |
| Crime scenes attended                             |                          |                          |                      |                           |                    |  |  |
| per year  | 3,211                    | 2,800                    | 3,600                | 2,800                     | 2,800              |  |  |
| Fingerprints submitted                            |                          |                          |                      |                           |                    |  |  |
| to CAL-ID per year                                | 630                      | 456                      | 590                  | 480                       | 480                |  |  |

DEPARTMENT: Police PROGRAM: 2278 Traffic Bureau

#### PROGRAM DESCRIPTION/GOALS

The Traffic Bureau is responsible for the management of all traffic and parking-related matters throughout the City. Utilizing the concepts of education, engineering, and enforcement, officers arrest and issue citations for all traffic and parking regulation violations. The bureau addresses alcohol-related traffic offenses through DUI deterrence/ enforcement programs. A Commercial Vehicle Enforcement Unit with the Traffic Bureau conducts safety inspections of commercial vehicles, towing services, and taxicabs in operation within the City and takes appropriate enforcement action as necessary. The Traffic Bureau coordinates the traffic and crowd control of all special events, monitors school crossing guard services, and provides liaison with the City of Fullerton Transportation and Circulation Commission.

#### Goal

Increase citizen voluntary compliance with traffic and parking laws through education, engineering, and enforcement with an emphasis on aggressive and impared drivers.

|   | PR                       | OGRAM SUMMA              | RY                   |                    |                    |
|---|--------------------------|--------------------------|----------------------|--------------------|--------------------|
|   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |
| Regular Employees                       | 22.0                     | 22.0                     | 22.0                 | 21.0               | 21.0               |
| Nonregular Hours                        | 830                      | 4,000                    | 4,400                | 3,680              | 3,680              |
| Salaries & Benefits                     | \$2,298,764              | \$2,748,184              | \$2,633,400          | \$2,693,880        | \$2,817,480        |
| Maintenance & Support                   | 682,085                  | 656,570                  | 806,380              | 1,069,560          | 1,069,760          |
| Capital Outlay                          | 48,079                   |                          | 7,450                |                    |                    |
| Subtotal                                | 3,028,928                | 3,404,754                | 3,447,230            | 3,763,440          | 3,887,240          |
| Less Allocations Total Operating Budget | \$3,028,928              | \$3,404,754              | \$3,447,230          | \$3,763,440        | \$3,887,240        |
| · J · · · · J · · · · · · · · · · · · · |                          | 40,101,101               | +0,111,200           | 40,700,710         | Ψ0,001,240         |
|   | PRO                      | GRAM REVENU              | ES                   |                    |                    |
|   | 2003-04                  | 2004-05                  | 2004-05              | 2005-06            | 2006-07            |
| Revenue Source                          | <u>Actual</u>            | <u>Budget</u>            | <u>Estimated</u>     | <u>Adopted</u>     | Adopted            |
| General Fund Contrib.                   | \$1,239,529              | \$939,110                | \$1,317,390          | \$1,086,290        | \$1,156,900        |
| Other Court Fines                       | 708,395                  | 776,200                  | 778,600              | 859,030            | 888,700            |
| Other Court Fines Contra                | (122,085)                | (31,200)                 | (127,890)            | (147,720)          | (155,100           |
| Police User Fees                        | 57,625                   | 96,000                   | 70,000               | 70,000             | 70,000             |
| Vehicle Abatement                       | 88,689                   | 90,000                   | 92,500               | 93,000             | 95,000             |
| Police Cost Reimb.                      | 89,100                   | 130,000                  | 94,000               | 111,600            | 111,600            |
| Motor Vehicle Fines                     | 933,199                  | 740,000                  | 1,182,400            | 1,691,240          | 1,720,140          |
| Red-Light Photo Enforcement             |                          | 629,100                  |                      |                    |                    |
| State Grant - Misc.                     | 46,272                   | 36,571                   | 44,500               |                    |                    |
| Contrib. (to) from                      |                          |                          |                      |                    |                    |
|   | (11,796)                 | (1,027)                  | (4,270)              |                    |                    |
| Grant Admin. Fund                       | (18,800)                 | <u> </u>                 |                      |                    |                    |

DEPARTMENT: Police PROGRAM: 2278 Traffic Bureau

### **PROGRAM OBJECTIVES**

Provide four Traffic Safety Public Education programs per year.

Maintain the total number of traffic collisions at or below the most recent three-year average.

Maintain a minimum annual number of 15,000 moving traffic violation citations by Traffic Bureau personnel.

Maintain a minimum annual number of 40,000 parking violation citations by Traffic Bureau personnel.

Maintain the annual number of 60 overweight commercial vehicle traffic violation citations by the Commercial Vehicle Enforcement Officer.

Maintain the annual number of 60 commercial vehicle safety traffic violation citations.

To address a continued emphasis on aggressive drivers, maintain a minimum of 85 percent of hazardous citations issued as compared to the total number of moving citations issued annually by Traffic Bureau personnel.

Coordinate six driving-under-the-influence checkpoints and six driving-under-the-influence saturation patrols per year.

Coordinate four seat belt saturation patrols per year.

| PROGRAM PERFORMANCE MEASURES   |                          |                          |                      |                           |                    |  |  |
|--|--------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|
| Performance/<br>Workload Measures  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |
| Traffic collisions   | 2,127                    | 2,100                    | 2,020                | 2,100                     | 2,100              |  |  |
| Moving citations   | 13,967                   | 14,000                   | 13,000               | 15,000                    | 15,000             |  |  |
| Parking citations  | 33,072                   | 33,700                   | 40,000               | 40,000                    | 40,000             |  |  |
| Commercial vehicle citations: Overweight vehicle Safety equipment violations | 73<br>185                | 60<br>60                 | 30<br>90             | 60<br>60                  | 60<br>60           |  |  |
| Percentage of citations with hazardous violations                            | N/A                      | N/A                      | N/A                  | 85%                       | 85%                |  |  |
| DUI deterrence programs  | 2                        | 6                        | 6                    | 12                        | 12                 |  |  |
| Seat belt enforcement programs   | 12                       | 4                        | 6                    | 4                         | 4                  |  |  |

**DEPARTMENT:** Police PROGRAM: 2279 Professional Standards Bureau

#### PROGRAM DESCRIPTION/GOALS

The Professional Standards Bureau is managed by a Lieutenant who oversees all the duties and responsibilities of the detail. In addition, tasks include establishing and reviewing policy, reviewing administrative investigations and audits, recommending department procedural changes, and other duties assigned by staff. The Professional Standards Bureau includes administrative Sergeant duties, staffing, and training services responsibilities. Administrative Sergeant duties include preparing reports for staff's consideration, ordering equipment for patrol, maintaining personnel complaint records, and conducting internal administrative investigations and internal audits. Staffing services responsibilities include the selection, purchase, issue, and maintenance of uniform equipment and accessories, and managing the department's cadet program. Training responsibilities include developing, scheduling, presenting, and tracking all courses, and maintaining a training history for all department employees. This includes tracking of firearms, less-lethal training, and all continuous professional training requirements, including monthly firearms training in the department range.

#### Goals

Maintain integrity within the department, provide documentation to maintain a well-informed staff, and recruit and hire qualified personnel. Provide mandated training for all department employees.

|  | PRO                      | OGRAM SUMMA                           | RY                   |                           |                    |
|--|--------------------------|---------------------------------------|----------------------|---------------------------|--------------------|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u>              | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |
| Regular Employees                                      | 7.0                      | 8.0                                   | 7.0                  | 7.0                       | 7.0                |
| Nonregular Hours                                       | 22,000                   | 22,700                                | 22,000               | 15,000                    | 15,000             |
| Salaries & Benefits                                    | \$1,073,854              | \$1,224,223                           | \$1,200,440          | \$1,081,800               | \$1,110,610        |
| Maintenance & Support Capital Outlay                   | 362,110                  | 369,970                               | 365,960              | 362,940                   | 363,140            |
| Subtotal<br>Less Allocations                           | 1,435,964                | 1,594,193                             | 1,566,400            | 1,444,740                 | 1,473,750          |
| Total Operating Budget                                 | \$1,435,964              | \$1,594,193                           | \$1,566,400          | \$1,444,740               | \$1,473,750        |
|  | PRO                      | GRAM REVENU                           | ES                   |                           |                    |
|  | 2003-04                  | 2004-05                               | 2004-05              | 2005-06                   | 2006-07            |
| Revenue Source   | <u>Actual</u>            | <u>Budget</u>                         | <u>Estimated</u>     | Adopted                   | <u>Adopted</u>     |
| General Fund Contrib.                                  | \$1,278,279              | \$1,364,190                           | \$1,363,220          | \$1,241,790               | \$1,267,730        |
| Police Officers' Training Reimb. Miscellaneous         | 34,329<br>39             |                                       | 35,000               | 30,000                    | 30,000             |
| SLESF  | 195,887                  | 196,884                               | 196,880              | 195,000                   | 195,000            |
| Interest Income (SLESF)                                | 2,017                    | 5,500                                 | 3,340                | 3,850                     | 4,240              |
| Contrib. (to) from SLESF<br>Grant Admin. Fund Contrib. | (75,124)<br>537          | 27,619                                | (32,140)             | (25,900)                  | (23,220)           |
| Asset Seizure Fund Contrib.                            |                          | · · · · · · · · · · · · · · · · · · · | 100                  |                           |                    |
| Total  | \$1,435,964              | \$1,594,193                           | \$1,566,400          | \$1,444,740               | \$1,473,750        |

DEPARTMENT: Police PROGRAM: 2279 Professional Standards Bureau

#### **PROGRAM OBJECTIVES**

Ensure compliance with all mandated training: Continued Professional Training (CPT) and Standards for Training and Corrections (STC).

Fill all vacancies and ensure all applicants meet department standards and qualifications.

Continue the emphasis on bilingual hiring and multicultural recruitment.

Continue annual training plan covering critical issues: deadly force, pursuits, domestic violence, discriminatory harassment, search/seizure issues, firearms, less-lethal force, defensive tactics, and arrest/control techniques to establish uniform standards and to refresh and test competencies.

Conduct Emergency Vehicle Operation Course (EVOC) and Pursuit Immobilization training to ensure compliance with state mandates.

Conduct internal audits to maintain departmental integrity.

|                                   | PROGRAM                  | PERFORMANCE              | MEASURES             |                           |                           |
|-----------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
| Cost of annual training           | \$128,423                | \$140,000                | \$138,670            | \$140,000                 | \$140,000                 |
| Compliance with                   |                          |                          |                      |                           |                           |
| POST CPT                          | 100%                     | 100%                     | 100%                 | 100%                      | 100%                      |
| Board of Correction               | 92%                      | 100%                     | 100%                 | 100%                      | 100%                      |
| Training hours                    | 8,756                    | 8,500                    | 9,000                | 8,500                     | 8,500                     |
| Police applicants                 | 76                       | 75                       | 72                   | 75                        | 75                        |
| Pre-employment                    |                          |                          |                      |                           |                           |
| polygraphs                        | 31                       | 50                       | 50                   | 50                        | 50                        |
| Background                        |                          |                          |                      |                           |                           |
| investigations                    | 40                       | 40                       | 42                   | 40                        | 40                        |
| Police Officers hired             | 11                       | 6                        | 10                   | 6                         | 6                         |
| Civilian employees                |                          |                          |                      |                           |                           |
| hired                             | 18                       | 10                       | 20                   | 10                        | 10                        |
| Reserve Officers                  | 12                       | 18                       | 15                   | 18                        | 18                        |
| Bilingual employees hired         | 6                        | 4                        | 8                    | 4                         | 4                         |
| nternal audits conducted          | 29                       | 24                       | 20                   | 24                        | 24                        |

DEPARTMENT: Police PROGRAM: 2281 Communications Center

### PROGRAM DESCRIPTION/GOALS

The Communications Center serves as the primary Public Safety Answering Point for all 9-1-1 calls from the community. Communications personnel provide efficient and reliable automated, telephonic, and radio links between the calling public and police field personnel.

### Goal

Effectively and professionally receive incoming information from the calling public, relaying that information to police field personnel, and dispatching the appropriate resources to meet the needs of the community.

|  | PRO               | OGRAM SUMMA            | RY                     |                |                                       |
|--|-------------------|------------------------|------------------------|----------------|---------------------------------------|
|  | 2003-04           | 2004-05                | 2004-05                | 2005-06        | 2006-07                               |
|  | <u>Actual</u>     | <u>Budget</u>          | <u>Estimated</u>       | <u>Adopted</u> | <u>Adopted</u>                        |
| Regular Employees<br>Nonregular Hours  | 14.0              | 14.0                   | 16.0                   | 16.0           | 16.0                                  |
| Salaries & Benefits  | \$1,135,918       | \$1,055,080            | \$1,261,650            | \$1,323,610    | \$1,384,520                           |
| Maintenance & Support Capital Outlay   | 317,352           | 346,640<br>147,330     | 332,750<br>142,390     | 291,870        | 292,350                               |
| Subtotal<br>Less Allocations   | 1,453,270         | 1,549,050              | 1,736,790              | 1,615,480      | 1,676,870                             |
| Total Operating Budget   | \$1,453,270       | \$1,549,050            | \$1,736,790            | \$1,615,480    | \$1,676,870                           |
|  | PRO               | GRAM REVENU            | ES                     |                | · · · · · · · · · · · · · · · · · · · |
|  | 2003-04           | 2004-05                | 2004-05                | 2005-06        | 2006-07                               |
| Revenue Source   | <u>Actual</u>     | <u>Budget</u>          | <u>Estimated</u>       | <u>Adopted</u> | <u>Adopted</u>                        |
| General Fund Contrib.<br>State Grant - 9-1-1 Equip.                            | \$1,142,669       | \$1,068,080<br>175,000 | \$1,255,820<br>175,000 | \$1,362,360    | \$1,423,270                           |
| Contrib. (to) from SLESF Debt Service Fund Contrib. Unrestricted Capital Proj. | 54,089<br>256,512 | 255,070                | 255,070                | 253,120        | 253,600                               |
| Fund Contrib.  |                   | 50,900                 | 50,900                 |                | - <u></u>                             |
| Total  | \$1,453,270       | \$1,549,050            | \$1,736,790            | \$1,615,480    | \$1,676,870                           |

DEPARTMENT: Police PROGRAM: 2281 Communications Center

### **PROGRAM OBJECTIVES**

Maintain an average of two minutes or less from receipt to dispatching (queue time) Priority One calls and dispatch at least 55 percent in under one minute.

Maintain an average of six minutes or less from receipt to dispatching (queue time) Priority Two calls and dispatch at least 50 percent in fewer than two minutes.

Maintain an average of 13 minutes or less from receipt to dispatching (queue time) Priority Three calls and dispatch at least 50 percent in fewer than three minutes.

Effectively implement the new Versaterm Computer Aided Dispatch System and train all communications personnel in its use to maximize system features and enhance bureau performance.

| PROGRAM PERFORMANCE MEASURES                        |                          |                          |                      |                           |                    |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|
| Performance/<br>Workload Measures                   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |
| Calls received:                                     |                          |                          |                      |                           |                    |  |  |
| 9-1-1 system  | 28,118                   | 33,600                   | 25,300               | 30,000                    | 30,000             |  |  |
| 7-digit emergency lines                             | 172,489                  | 130,000                  | 171,500              | 130,000                   | 130,000            |  |  |
| All others  | 63,991                   | 41,800                   | 63,500               | 60,000                    | 60,000             |  |  |
| Priority One calls:                                 |                          |                          |                      |                           |                    |  |  |
| Total calls dispatched                              | 3,266                    | 2,900                    | 3,700                | 3,000                     | 3,000              |  |  |
| Average call queue time Percent of calls dispatched | 1:28                     | 2:00                     | 1:30                 | 2:00                      | 2:00               |  |  |
| in less than one minute                             | 60.7%                    | 55%                      | 55%                  | 55%                       | 55%                |  |  |
| Priority Two calls:                                 |                          |                          |                      |                           |                    |  |  |
| Total calls dispatched                              | 23,193                   | 22,400                   | 24,000               | 23,000                    | 23,000             |  |  |
| Average call queue time Percent of calls dispatched | 6:11                     | 6:00                     | 5:20                 | 6:00                      | 6:00               |  |  |
| in less than two minutes                            | 50.5%                    | 50%                      | 60%                  | 50%                       | 50%                |  |  |
| Priority Three calls:                               |                          |                          |                      |                           |                    |  |  |
| Total calls dispatched                              | 18,356                   | 17,000                   | 20,700               | 19,000                    | 19,000             |  |  |
| Average call queue time Percent of calls dispatched | 11:00                    | 13:00                    | 10:30                | 13:00                     | 13:00              |  |  |
| in less than three minutes                          | 49.0%                    | 50%                      | 50%                  | 50%                       | 50%                |  |  |

DEPARTMENT: Police PROGRAM: 2282 Technical Services Bureau

#### PROGRAM DESCRIPTION/GOALS

The Technical Services Bureau includes the Records Center and the Property and Evidence Unit. The Records Center is responsible for providing the storage, reporting, and controlled access to all police information systems. All serialized property, including motor vehicles, is entered into the system, as well as all missing persons. Records Bureau personnel act as liaisons between the courts, District Attorney's Office, and other criminal justice agencies. The Property/Evidence Unit receives, documents, tracks, stores, and releases all evidence and properties in the care of the Police Department.

#### Goal

Provide up-to-date and accurate methods and records for the storage, analysis, and distribution of police information, property, and evidence.

Due to a departmental reorganization, a Crime Analyst position has been transferred to Program 2292, Intelligence Unit.

| PROGRAM SUMMARY   |               |               |             |                |                |  |  |  |
|---|---------------|---------------|-------------|----------------|----------------|--|--|--|
|   | 2003-04       | 2004-05       | 2004-05     | 2005-06        | 2006-07        |  |  |  |
|   | <u>Actual</u> | <u>Budget</u> | Estimated   | <u>Adopted</u> | <u>Adopted</u> |  |  |  |
| Regular Employees<br>Nonregular Hours   | 22.8          | 24.8 *        | 22.8        | 24.0 **        | 24.0 **        |  |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay Subtotal Less Allocations Total Operating Budget | \$1,502,113   | \$1,558,900   | \$1,599,550 | \$1,647,850    | \$1,755,800    |  |  |  |
|   | 212,242       | 593,340       | 565,880     | 563,100        | 563,100        |  |  |  |
|   | 14,316        | 20,000        | 20,000      | 10,000         | 10,000         |  |  |  |
|   | 1,728,671     | 2,172,240     | 2,185,430   | 2,220,950      | 2,328,900      |  |  |  |
|   | \$1,728,671   | \$2,172,240   | \$2,185,430 | \$2,220,950    | \$2,328,900    |  |  |  |

<sup>\*</sup>Includes 3.0 unfunded positions due to budget constraints.

<sup>\*\*</sup>Includes 2.0 unfunded positions due to budget constraints.

| PROGRAM REVENUES                                      |                                       |                          |                        |                               |                           |  |  |  |  |
|---|---------------------------------------|--------------------------|------------------------|-------------------------------|---------------------------|--|--|--|--|
| Revenue Source  | 2003-04<br><u>Actual</u>              | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated   | 2005-06<br><u>Adopted</u>     | 2006-07<br><u>Adopted</u> |  |  |  |  |
| General Fund Contrib. Police User Fees                | \$1,439,343<br>262,662                | \$1,446,310<br>275.000   | \$1,459,500<br>275,000 | \$1,521,270<br>288.750        | \$1,614,780               |  |  |  |  |
| Sale of Real & Pers. Prop.  Miscellaneous             | 10,035                                | 10,000                   | 10,000                 | 10,000                        | 303,190<br>10,000         |  |  |  |  |
| Asset Seizure Fund Contrib.                           | 1,500<br>15,131                       | 20,000                   | 20,000                 | 10,000                        | 10,000                    |  |  |  |  |
| Debt Service Fund Contrib. Unrestricted Capital Proj. |                                       | 390,930                  | 390,930                | 390,930                       | 390,930                   |  |  |  |  |
| Fund Contrib.   | · · · · · · · · · · · · · · · · · · · | 30,000                   | 30,000                 | Marie Company (Marie Company) |                           |  |  |  |  |
| Total   | \$1,728,671                           | \$2,172,240              | \$2,185,430            | \$2,220,950                   | \$2,328,900               |  |  |  |  |

DEPARTMENT: Police PROGRAM: 2282 Technical Services Bureau

### **PROGRAM OBJECTIVES**

### **RECORDS CENTER**

Receive, maintain, track, and distribute police crime reports, citations, and field interviews as required by state law and established procedures.

Effectively implement the new Versaterm Records Management System and train all Technical Services Bureau personnel in its use to maximize system features and enhance bureau performance.

#### PROPERTY/EVIDENCE

Efficiently receive, maintain, track, and distribute property and evidence as required by state law and established procedures.

Implement the new Versaterm Barcoding System for property storage, tracking, and retrieval.

Integrate Property functions with the Versaterm system to improve workflow.

| PROGRAM PERFORMANCE MEASURES                        |                          |                          |                      |                    |                    |  |  |  |
|---|--------------------------|--------------------------|----------------------|--------------------|--------------------|--|--|--|
| Performance/<br>Workload Measures                   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |  |  |  |
| RECORDS CENTER                                      |                          |                          |                      |                    |                    |  |  |  |
| Data entry:   |                          |                          |                      |                    |                    |  |  |  |
| Crime reports                                       | 12,730                   | 11,500                   | 12,480               | 12,000             | 12,100             |  |  |  |
| Citations   | 31,450                   | 19,500                   | 13,710               | 14,000             | 15,000             |  |  |  |
| Field interviews                                    | 2,556                    | 2,600                    | 2,760                | 2,600              | 2,600              |  |  |  |
| Civilian fingerprints                               | 5,603                    | 7,500                    | 5,260                | 5,600              | 5,600              |  |  |  |
| Subpoenas processed                                 | 9,449                    | 8,500                    | 10,300               | 10,000             | 10,100             |  |  |  |
| PROPERTY/EVIDENCE Property booked Property released | 7,095<br>6,341           | 6,050<br>1,500           | 10,820<br>890        | 10,000<br>800      | 11,000<br>900      |  |  |  |

DEPARTMENT: Police PROGRAM: 2286 Jail

### PROGRAM DESCRIPTION/GOALS

The Fullerton Police Department Jail is a Type I jail facility that operates 24 hours per day. The jail staff is responsible for the processing and housing of over 3,000 arrested persons per year. Jailers process all arrested persons through a computerized booking process and are responsible for booking, housing, medical triage, and monitoring prisoner welfare.

### Goal

Maintain a suitable place of incarceration of arrested persons as required by state law.

|  | PR                       | OGRAM SUMMA              | RY                          |                    |                    |
|--|--------------------------|--------------------------|-----------------------------|--------------------|--------------------|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br><u>Estimated</u> | 2005-06<br>Adopted | 2006-07<br>Adopted |
| Regular Employees                        | 5.0                      | 5.0                      | 5.0                         | 5.0                | 5.0                |
| Nonregular Hours                         |                          |                          |                             |                    |                    |
| Salaries & Benefits                      | \$356,665                | \$368,830                | \$409,780                   | \$392,200          | \$411,340          |
| Maintenance & Support                    | 74,601                   | 50,460                   | 40,880                      | 49,060             | 49,220             |
| Capital Outlay                           | 14,160                   | ,                        | ,                           | ,                  | .0,220             |
| Subtotal                                 | 445,426                  | 419,290                  | 450,660                     | 441,260            | 460,560            |
| Less Allocations                         | ,                        | •                        | ,                           | ,                  | .00,000            |
| Total Operating Budget                   | \$445,426                | \$419,290                | \$450,660                   | \$441,260          | \$460,560          |
|  | PRO                      | GRAM REVENU              | ES                          |                    |                    |
|  | 2003-04                  | 2004-05                  | 2004-05                     | 2005-06            | 2006-07            |
| Revenue Source                           | <u>Actual</u>            | <u>Budget</u>            | <b>Estimated</b>            | <u>Adopted</u>     | Adopted            |
| General Fund Contrib.                    | \$355,163                | \$370,190                | \$393,060                   | \$416,260          | \$435,560          |
| Prisoners' Welfare                       | 25,699                   | 8,500                    | 2,000                       | 5,000              | 5,000              |
| Pay to Stay in Jail                      | 29,045                   | 12,000                   | 27,000                      | 20,000             | 20,000             |
| Miscellaneous Cost Reimb.                | 21,359                   |                          | •                           | ,                  | ,                  |
| OJP/SCAAP Grant                          | 14,160                   |                          |                             |                    |                    |
| Unrestricted Capital Proj. Fund Contrib. |                          | 28,600                   | 28,600                      |                    |                    |
| Total                                    | \$445,426                | \$419,290                | \$450,660                   | \$441,260          | \$460,560          |

DEPARTMENT: Police PROGRAM: 2286 Jail

### **PROGRAM OBJECTIVES**

Maintain a jail facility in compliance with all county/state/federal safety, health, and welfare regulations.

Maintain a jail average daily population not to exceed the Board of Corrections recommended capacity rating for this Type I facility.

Continue the "pay-to-stay" program for sentenced prisoners.

Provide continuous training for management and custodial personnel as required by the state.

| Performance/ Workload Measures  Pay-to-stay inmates  Jail bookings per year  Transfers to Orange County jail per year | PROGRAM PERFORMANCE MEASURES |                          |                      |                           |                           |  |  |
|---|------------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|
|   | 2003-04<br><u>Actual</u>     | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Pay-to-stay inmates   | 6                            | 7                        | 7                    | 7                         | 7                         |  |  |
| Jail bookings per year  | 3,567                        | 4,000                    | 3,800                | 4,000                     | 4,000                     |  |  |
| - •   | 538                          | 380                      | 500                  | 500                       | 500                       |  |  |
| Average daily population of jail  | 16                           | 16                       | 16                   | 16                        | 16                        |  |  |

DEPARTMENT: Police PROGRAM: 2289 Gang Unit - Target Task Force

### PROGRAM DESCRIPTION/GOALS

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of criminal offenders. Participate in countywide auto theft enforcement efforts. Streamline the criminal complaint review and filing process.

### Goals

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of gang members operating in and around the City of Fullerton. Identify current trends in criminal investigations and provide contemporary training to other police personnel.

|  | PRO                      | OGRAM SUMMA              | RY                   |                           |                           |
|--|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
| Regular Employees<br>Nonregular Hours                          | 4.0                      | 4.0                      | 4.0                  | 4.0                       | 4.0                       |
| Salaries & Benefits<br>Maintenance & Support<br>Capital Outlay | \$558,866<br>8,349       | \$607,240<br>15,211      | \$593,730<br>6,600   | \$638,670<br>16,220       | \$651,300<br>16,480       |
| Subtotal<br>Less Allocations                                   | 567,215                  | 622,451                  | 600,330              | 654,890                   | 667,780                   |
| Total Operating Budget   | \$567,215                | \$622,451                | \$600,330            | \$654,890                 | \$667,780                 |
|  | PRO                      | GRAM REVENU              | ES                   |                           |                           |
| Revenue Source   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
| General Fund Contrib.<br>SLESF Contrib.                        | \$549,595<br>17,620      | \$594,270<br>28,181      | \$600,330            | \$632,840<br>22,050       | \$648,800<br>18,980       |
| Total  | \$567,215                | \$622,451                | \$600,330            | \$654,890                 | \$667,780                 |

**DEPARTMENT:** Police PROGRAM: 2289 Gang Unit - Target Task Force

#### **PROGRAM OBJECTIVES**

#### **GANG UNIT**

Provide effective proactive and reactive enforcement efforts to minimize gang-related crimes in Fullerton.

Coordinate with Parole and Probation to conduct investigations and/or searches of known Fullerton gang members.

Identify and serve admitted Fullerton gang members with Street Terrorism Enforcement and Prevention Act notifications.

Develop and maintain informants capable of providing information regarding persons involved in gang activity.

Provide quarterly training to other police personnel covering contemporary investigative issues.

#### **TARGET UNIT**

Provide effective proactive and reactive enforcement efforts to minimize gang-related crimes in North Orange County.

Coordinate with Parole and Probation to conduct investigations and/or searches of known North Orange County gang members.

Identify and serve admitted North Orange County gang members with Street Terrorism Enforcement and Prevention Act notifications.

|                                     | PROGRAM PERFORMANCE MEASURES |                          |                      |                           |                    |  |  |  |  |
|-------------------------------------|------------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|--|--|
| Performance/<br>Workload Measures   | 2003-04<br><u>Actual</u>     | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |  |  |
| GANG UNIT<br>Gang-related incidents | 44                           | 110                      | 100                  | 90                        | 90                 |  |  |  |  |
| Parole/probation searches           | 66                           | 80                       | 75                   | 75                        | 75                 |  |  |  |  |
| STEP notifications served           | 42                           | 50                       | 50                   | 50                        | 50                 |  |  |  |  |
| Informants developed                | N/A                          | N/A                      | N/A                  | 6                         | 6                  |  |  |  |  |
| Informant-generated arrests         | N/A                          | N/A                      | N/A                  | 6                         | 6                  |  |  |  |  |
| Briefing training presentations     | N/A                          | N/A                      | N/A                  | 4                         | 4                  |  |  |  |  |
| TARGET TEAM Gang-related incidents  | 172                          | 220                      | 200                  | 200                       | 200                |  |  |  |  |
| TARGET arrests                      | 68                           | 50                       | 50                   | 50                        | 50                 |  |  |  |  |
| Parole/probation                    | 95                           | 90                       | 75                   | 75                        | 75                 |  |  |  |  |
| STEP notifications served           | 61                           | 60                       | 50                   | 50                        | 50                 |  |  |  |  |
|                                     |                              |                          |                      |                           |                    |  |  |  |  |

DEPARTMENT: Police PROGRAM: 2291 Crimes Property Unit

### PROGRAM DESCRIPTION/GOALS

The Crimes Property Unit is responsible for the investigation of all crimes where the motive is financial gain, and there is no immediate threat to persons, or crimes that result in the destruction of property. This unit investigates incidents of burglary, theft, arson, and vandalism. Personnel assigned to the unit also review and issue City permits in various areas. The unit oversees the participation of one detective in the Orange County Auto Theft Task Force (OCATT). The unit also includes a Court Liaison Officer who coordinates with personnel from the North Justice Center to expedite the review and filing of criminal cases. Personnel assigned to the unit coordinate crime scene evidence, interviews, and other investigative efforts to produce comprehensive investigations.

### Goals

Conduct investigations leading to the identification, apprehension, prosecution, and conviction of criminal offenders. Participate in countywide auto theft enforcement efforts. Streamline the criminal complaint review and filing process.

The Crimes Property Unit is supervised by a Police Sergeant and staffed by six detectives and a Court Liaison Officer. The Crimes Property Unit was formerly part of the Detective Bureau (Program 2274); this program has been created to accurately reflect the division's operational structure.

|  | PROGRAM SUMMARY          |                          |                      |                           |                           |  |  |  |  |  |
|--|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|--|--|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |  |  |
| Regular Employees<br>Nonregular Hours                    |                          |                          |                      | 8.0                       | 8.0                       |  |  |  |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay |                          |                          |                      | \$983,120<br>24,730       | \$1,014,050<br>25,190     |  |  |  |  |  |
| Subtotal<br>Less Allocations                             |                          |                          |                      | 1,007,850                 | 1,039,240                 |  |  |  |  |  |
| Total Operating Budget                                   | \$0                      | \$0                      | \$0                  | \$1,007,850               | \$1,039,240               |  |  |  |  |  |
|  | PRO                      | OGRAM REVENU             | ES                   |                           |                           |  |  |  |  |  |
| Revenue Source   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |  |  |
| General Fund Contrib.                                    |                          |                          |                      | \$1,007,850               | \$1,039,240               |  |  |  |  |  |
| Total  | <u>\$0</u>               | \$0                      | <u>\$0</u>           | \$1,007,850               | <u>\$1,039,240</u>        |  |  |  |  |  |

DEPARTMENT: Police PROGRAM: 2291 Crimes Property Unit

### **PROGRAM OBJECTIVES**

Maintain a case clearance rate of 35 percent for burglaries.

Maintain a case clearance rate of 25 percent for financial crimes (including identity theft).

Conduct proactive "sting" operations targeting persons committing auto thefts.

Streamline the criminal complaint review and filing process.

Provide quarterly training to other police personnel covering contemporary investigative issues.

Provide quarterly presentation to community groups addressing contemporary crime trends.

|  | PROGRAM                  | PERFORMANCE              | MEASURES             |                    |                           |
|--|--------------------------|--------------------------|----------------------|--------------------|---------------------------|
| Performance/<br><u>Workload Measures</u> | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br><u>Adopted</u> |
| Burglary clearance rate                  | 40%                      | 35%                      | 35%                  | 35%                | 35%                       |
| Financial crimes clearance rate          | N/A                      | N/A                      | N/A                  | 25%                | 25%                       |
| Auto theft "stings"                      | N/A                      | N/A                      | N/A                  | 2                  | 2                         |
| Liaison/DA filed cases                   | N/A                      | N/A                      | N/A                  | 500                | 500                       |
| Briefing training presentations          | N/A                      | N/A                      | N/A                  | 4                  | 4                         |
| Community presentations                  | N/A                      | N/A                      | N/A                  | 4                  | 4                         |

DEPARTMENT: Police PROGRAM: 2292 Intelligence Unit

### PROGRAM DESCRIPTION/GOALS

The Intelligence and High Tech Crimes Unit is responsible for the forensic examination of computers and electronic data storage devices. This evidence is critical in investigations arising from identity theft and computer-facilitated crimes against children. Personnel assigned to the unit assess data from various information systems and prepare regular reports of crime and criminal activity. The unit is responsible for maintaining intelligence information relevant to the City of Fullerton. This unit investigates incidents as assigned by the Detective Division Commander or Chief of Police.

#### Goals

Participate in law enforcement sponsored intelligence forums addressing organized crime, terrorism, and labor issues. Implement methods of data collection to accurately extract information regarding crime and crime trends in Fullerton. Process and retrieve evidence from electronic devices as requested by other divisions, units, or agencies.

The Intelligence Unit was formerly part of the Detective Bureau.

| PROGRAM SUMMARY  |                          |                          |                      |                           |                           |  |  |  |  |
|--|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|--|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted        | 2006-07<br><u>Adopted</u> |  |  |  |  |
| Regular Employees<br>Nonregular Hours                          |                          |                          |                      | 3.0                       | 3.0                       |  |  |  |  |
| Salaries & Benefits<br>Maintenance & Support<br>Capital Outlay |                          |                          |                      | \$362,730<br>9,690        | \$373,350<br>9,830        |  |  |  |  |
| Subtotal<br>Less Allocations                                   |                          |                          |                      | 372,420                   | 383,180                   |  |  |  |  |
| Total Operating Budget   | \$0                      | \$0                      | \$0                  | \$372,420                 | \$383,180                 |  |  |  |  |
|  | PRO                      | GRAM REVENU              | ES                   |                           |                           |  |  |  |  |
| Revenue Source   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted        |  |  |  |  |
| General Fund Contrib.  |                          |                          |                      | \$372,420                 | \$383,180                 |  |  |  |  |
| Total  | <u> </u>                 | \$0                      | <u>\$0</u>           | \$372,420                 | \$383,180                 |  |  |  |  |

DEPARTMENT: Police PROGRAM: 2292 Intelligence Unit

### **PROGRAM OBJECTIVES**

Maintain membership with the Law Enforcement Intelligence Unit (LEIU).

Maintain liaison with the Orange County Joint Terrorism Task Force (JTTF).

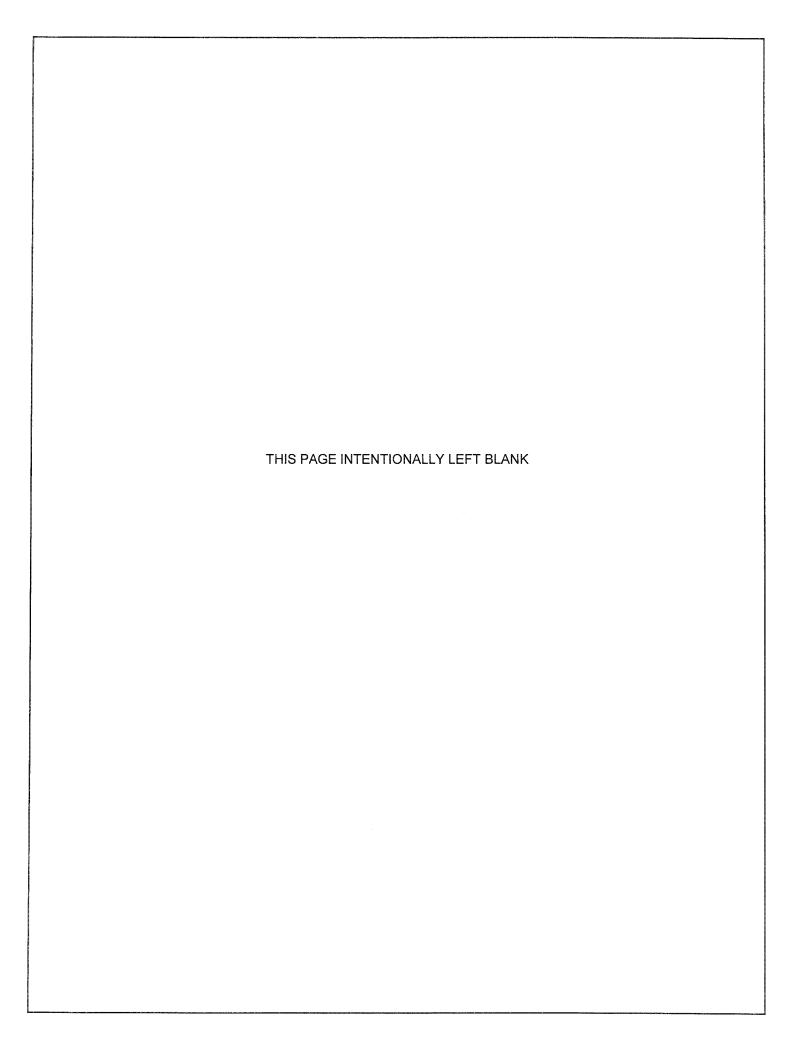
Publish quarterly reports identifying crime and crime trends in Fullerton.

Assist other divisions, units, and agencies by examining and retrieving evidence from electronic devices.

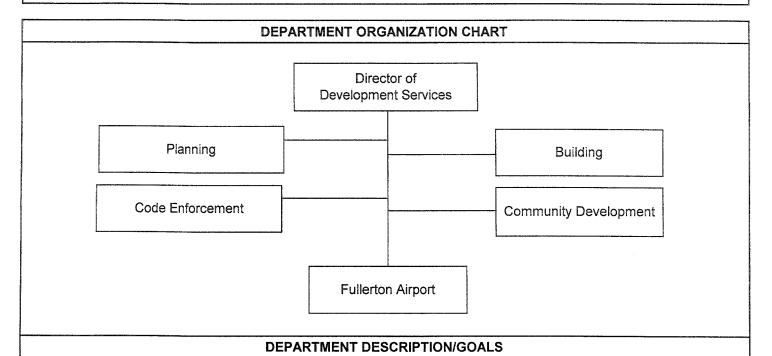
Extract information of evidentiary value in 75 percent of the forensic examinations conducted.

Provide quarterly training to other police personnel covering contemporary investigative issues.

|                                   | PROGRAM I                | PERFORMANCE              | MEASURES             |                           |                           |
|-----------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
| LEIU contacts                     | N/A                      | N/A                      | N/A                  | 52                        | 52                        |
| JTTF contacts                     | N/A                      | N/A                      | N/A                  | 52                        | 52                        |
| Quarterly reports published       | N/A                      | N/A                      | N/A                  | 4                         | 4                         |
| Forensic exam assists             | N/A                      | N/A                      | N/A                  | 50                        | 50                        |
| Evidence recovery rate            | N/A                      | N/A                      | N/A                  | 75%                       | 75%                       |
| Briefing training presentations   | N/A                      | N/A                      | N/A                  | 4                         | 4                         |



**DEPARTMENT:** Development Services



The Development Services Department provides services in land use controls, building construction regulations, code enforcement, administration of Community Development Block Grant funds, and the operation of Fullerton Airport. The Planning and Building divisions administer and enforce the City's Zoning Ordinance, General Plan, and Uniform Building Codes. Code Enforcement provides a variety of services dealing with property and building maintenance. Community Development administers Federal Block Grant funds in support of City activities such as street and sidewalk repair, housing rehabilitation and preservation, and nonprofit community groups. Fullerton Airport is the only general aviation airport in Orange County and is designated by the FAA as a reliever airport in the National Plan of Integrated Airport Systems.

The Development Services Department provides staff support services to the following: City Council, Planning Commission, Redevelopment Design Review Committee, Energy Resource Management Committee, Community Development Citizens Committee, Affordable Housing Committee, and Airport Noise and Safety Committee.

The 2005-07 adopted budget reflects the following changes: the addition of a Fire Protection Analyst from the Fire Department, the addition of a Planning Technician, the promotion of an Associate Planner to Senior Planner, and the promotion of an Assistant Planner to Associate Planner.

#### Goals

Design, implement, and maintain procedures and programs to ensure orderly and safe development within the City and provide for future growth in accordance with the General Plan.

Monitor the operation of the Airport to ensure a user-friendly aviation facility with sensitivity to environmental concerns.

Provide support to identified community needs through the administration of Community Development Block Grant funds.

Focus on continuous quality improvement to obtain total customer satisfaction.

**DEPARTMENT:** Development Services

|  | DEPA                              | RTMENT SUMM                        | ARY                                |   |   |
|--|-----------------------------------|------------------------------------|------------------------------------|---|---|
|  | 2003-04<br><u>Actual</u>          | 2004-05<br><u>Budget</u>           | 2004-05<br>Estimated               | 2005-06<br>Adopted  | 2006-07<br>Adopted  |
| Regular Employees  | 41.9 **                           | 40.9 *                             | 40.9 *                             | 43.0 *  | 43.0 *  |
| Nonregular Hours   | 4,417                             | 4,245                              | 4,245                              | 3,935   | 4,110   |
| Salaries & Benefits Maintenance & Support Capital Outlay   | \$3,058,029<br>2,717,794<br>6,655 | \$3,282,200<br>5,562,120<br>20,000 | \$3,182,390<br>4,357,420<br>20,000 | \$3,634,700<br>3,942,720  | \$3,767,610<br>4,558,250  |
| Subtotal Less Allocations  | 5,782,478<br>(211,465)            | 8,864,320<br>(212,000)             | 7,559,810<br>(212,000)             | 7,577,420<br>(210,700)  | 8,325,860<br>(210,700)  |
| Total Operating Budget   | \$5,571,013                       | \$8,652,320                        | \$7,347,810                        | \$7,366,720   | \$8,115,160   |
|  | DEPART                            | MENT FUND AN                       | ALYSIS                             |   |   |
| Fund No. and Title   |                                   |                                    |                                    | 2005-06<br><u>Adopted</u>   | 2006-07<br>Adopted  |
| 110 - General 132 - Grant Administration 135 - Community Dev. Block Gra 142 - Air Quality Improvement T 158 - Debt Service Reserve 340 - Airport 346 - Refuse Collection |                                   |                                    |                                    | \$2,852,540<br>115,530<br>1,924,520<br>106,850<br>8,910<br>1,906,680<br>191,710 | \$2,918,580<br>115,530<br>2,540,320<br>109,250<br>8,910<br>1,951,720<br>197,320 |
| Subtotal   |                                   |                                    |                                    | 7,106,740   | 7,841,630   |
| Less Allocations:<br>340 - Airport - Depreciation  |                                   |                                    |                                    | (210,700)   | (210,700  |
| Total City   |                                   |                                    |                                    | 6,896,040   | 7,630,930   |
| 830 - Redev. Low & Moderate<br>Income Housing<br>879 - Redevelopment Administr   | ation                             |                                    |                                    | 275,850<br>194,830  | 282,310<br>201,920  |
| Total  |                                   |                                    |                                    | \$7,366,720   | \$8,115,160   |

<sup>\*</sup>Includes 2.0 limited-term employees. \*\*Includes 4.0 limited-term employees.

**DEPARTMENT:** Development Services

\*\*Includes 2.0 limited-term employees.

| Position Classification                  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br><u>Estimated</u> | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
|--|--------------------------|--------------------------|-----------------------------|---------------------------|---------------------------|
|  |                          | Regular Employe          | es - Full-Time Equ          | ivalent Positions         |                           |
|  | 1                        | tegular Employe          | CO Pall Pillo Equ           | Training Tookiono         |                           |
| Director of Development                  |                          |                          |                             |                           |                           |
| Services                                 | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Chief Planner                            | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Building Official                        | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Airport Manager                          | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Plan Check Engineer                      | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Housing Programs Supervisor              | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Code Enforcement Supervisor              | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Sr. Planner                              | 1.0                      | 1.0                      | 1.0                         | 2.0                       | 2.0                       |
| Associate Plan Check                     |                          |                          |                             |                           |                           |
| Engineer                                 | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Fire Protection Analyst                  | 1.0                      |                          |                             | 1.0                       | 1.0                       |
| Program Planner                          | 1.0                      |                          |                             |                           |                           |
| Geographic Information                   |                          |                          |                             |                           |                           |
| Systems Specialist                       | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Associate Planner                        | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Sr. Combination Bldg. Inspector          |                          |                          | 1.0                         | 1.0                       | 1.0                       |
| Sr. Building Inspector                   | 1.0                      | 1.0                      |                             |                           |                           |
| Sr. Code Enforcement Officer             |                          | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Combination Bldg. Inspector II           |                          |                          | 5.0 *                       | 5.0 *                     | 5.0 *                     |
| Building Inspector II                    | 6.0 **                   | 5.0                      |                             |                           |                           |
| Housing & Comm. Dev. Inspector           | 0.0                      | 0.0                      | 1.0                         | 1.0                       | 1.0                       |
| Assistant Planner                        | 1.0                      | 2.0                      | 2.0                         | 1.0                       | 1.0                       |
| Code Enforcement Officer                 | 5.0                      | 5.0                      | 5.0                         | 5.0                       | 5.0                       |
| Airport Operations Lead Worker           | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Housing Programs Assistant               | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Administrative Secretary                 | 1.9                      | 1.9                      | 1.9                         | 2.0                       | 2.0                       |
| Combination Bldg. Inspector I            | 1.0                      | 1.0                      | 1.0 *                       | 1.0 *                     | 1.0 *                     |
| <b>.</b>                                 | 2.0 **                   | 2.0 **                   | 1.0                         | 1.0                       |                           |
| Building Inspector I Planning Technician | 2.0                      | 2.0                      |                             | 1.0                       | 1.0                       |
| Sr. Permit Technician                    | 1.0                      |                          | 1.0                         | 1.0                       | 1.0                       |
| Lead Permit Technician                   | 1.0                      | 1.0                      | 1.0                         | 1.0                       | 1.0                       |
| Permit Technician                        | 3.0                      | 3.0                      | 3.0                         | 3.0                       | 3.0                       |
| Clerical Assistant III                   | 3.5                      | 3.5                      | 3.5                         | 3.5                       | 3.5                       |
|  | 2.5                      | 2.5                      | 2.5                         | 2.5                       | 2.5                       |
| Airport Service Worker                   | 2.3                      |                          |                             | <b>4.</b> U               | 2.5                       |
| Total Regular Employees                  | 41.9                     | 40.9                     | 40.9                        | 43.0                      | 43.0                      |
|  |                          | Nonro                    | gular Employees             | Hours                     |                           |
|  |                          | NOTIE                    | guiai Lilipioyees           | HOUIS                     |                           |
| Total Nonregular Hours                   | 4,417                    | 4,245                    | 4,245                       | 3,935                     | 4,110                     |

DEPARTMENT: Development Services PROGRAM: 2311 Administration

#### PROGRAM DESCRIPTION/GOALS

Provide direction and be responsible for monitoring and administering the following divisions: Planning, Building and Safety, Code Enforcement, Housing and Community Development, and the Fullerton Airport. Provide support and direction to all department staff who serve the City committees for which this department is responsible. Act as liaison to Fullerton citizens and the business community when assistance is requested or required in all areas of this department's responsibility. Streamline, refine, and display leadership to achieve total customer satisfaction.

#### Goals

Provide leadership and direction to the five divisions for which this department is responsible. Ensure community needs, which are affected by this department, are being met satisfactorily.

| PROGRAM SUMMARY                |                          |                          |                      |                           |                           |  |  |  |  |
|--------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|--|
|                                | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |  |
| Regular Employees              | 3.5                      | 3.5                      | 3.5                  | 3.6                       | 3.6                       |  |  |  |  |
| Nonregular Hours               | 817                      |                          |                      |                           |                           |  |  |  |  |
| Salaries & Benefits            | \$323,972                | \$333,260                | \$333,260            | \$367,720                 | \$373,090                 |  |  |  |  |
| Maintenance & Support          | 92,110                   | 100,520                  | 107,380              | 106,620                   | 107,170                   |  |  |  |  |
| Capital Outlay                 |                          |                          |                      |                           |                           |  |  |  |  |
| Subtotal                       | 416,082                  | 433,780                  | 440,640              | 474,340                   | 480,260                   |  |  |  |  |
| Less Allocations               |                          |                          |                      |                           |                           |  |  |  |  |
| Total Operating Budget         | \$416,082                | \$433,780                | <u>\$440,640</u>     | \$474,340                 | \$480,260                 |  |  |  |  |
|                                | PRO                      | GRAM REVENU              | ES                   |                           |                           |  |  |  |  |
|                                | 2003-04                  | 2004-05                  | 2004-05              | 2005-06                   | 2006-07                   |  |  |  |  |
| Revenue Source                 | <u>Actual</u>            | <u>Budget</u>            | <u>Estimated</u>     | <u>Adopted</u>            | <u>Adopted</u>            |  |  |  |  |
| General Fund Contrib.          | \$199,794                | \$212,710                | \$219,570            | \$231,050                 | \$232,980                 |  |  |  |  |
| Grant Fund Contrib. (HOME)     |                          |                          |                      | 10,340                    | 10,560                    |  |  |  |  |
| CDBG Fund Contrib.             | 12,370                   | 12,740                   | 12,740               | 14,290                    | 14,430                    |  |  |  |  |
| Air Quality Fund Contrib.      | 12,510                   | 12,880                   | 12,880               | 14,420                    | 14,560                    |  |  |  |  |
| Debt Service Fund Contrib.     | 5,841                    | 5,810                    | 5,810                | 5,770                     | 5,780                     |  |  |  |  |
| Airport Fund Contrib.          | 12,235                   | 12,880                   | 12,880               | 14,460                    | 14,600                    |  |  |  |  |
| Refuse Fund Contrib.           | 17,230                   | 18,710                   | 18,710               | 20,790                    | 21,120                    |  |  |  |  |
| Low/Mod. Housing Fund Contrib. | 46,657                   | 46,280                   | 46,280               | 53,010                    | 53,760                    |  |  |  |  |
| Redev. Fund Contrib.           | 109,445                  | 111,770                  | 111,770              | 110,210                   | 112,470                   |  |  |  |  |
| Total                          | \$416,082                | \$433,780                | \$440,640            | \$474,340                 | \$480,260                 |  |  |  |  |

**DEPARTMENT:** Development Services

PROGRAM: 2311 Administration

### **PROGRAM OBJECTIVES**

Review goals with management staff on a quarterly basis to achieve 80 percent of departmental objectives, and meet with the City Manager at midyear for both 2005-06 and 2006-07 in order to ensure that all department goals are being met.

Present accurate and timely reports/agendas and minutes of committee meetings and public hearings in accordance with schedules established by the City Council.

Ensure proper noticing, advertising, and mailings of public hearings consistent with state law.

Provide quality customer service through continuous improvements.

|                                       | PROGRAM PERFORMANCE MEASURES |                          |                      |                           |                           |  |
|---------------------------------------|------------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|
| Performance/<br>Workload Measures     | 2003-04<br><u>Actual</u>     | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |
| Mailing and posting of public notices | 5,300                        | 4,500                    | 5,500                | 5,000                     | 5,000                     |  |
| Preparation of advisory body agendas  | 72                           | 72                       | 72                   | 72                        | 72                        |  |
| Preparation of hearing minutes        | 72                           | 72                       | 72                   | 72                        | 72                        |  |

**DEPARTMENT:** Development Services PROGRAM: 2312 Planning

#### PROGRAM DESCRIPTION/GOALS

The Planning Division has three subprograms: Development Coordination, General Plan/Special Projects, and Environmental Services. Development Coordination includes: public information/counter, staff support to the various commissions and committees, including the Planning Commission and Redevelopment Design Review Committee, and project management of development proposals citywide. General Plan/Special Projects activities include updating the City's General Plan, zoning code rewrites, and streamlining the department's permit process through new technology. Environmental Services activities include compliance with South Coast Air Quality Management District regulations, citywide recycling activities, National Pollutant Discharge Elimination System (NPDES) requirements, and staff support for the Energy and Resource Management Committee.

#### Goals

Implement new methods, maintain existing programs, and seek opportunities to improve the productivity for the Planning Program.

|                                     | PROC                     | RAM SUMMAR               | Y                    |                           |                    |
|-------------------------------------|--------------------------|--------------------------|----------------------|---------------------------|--------------------|
|                                     | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |
| Regular Employees                   | 6.8                      | 6.8                      | 6.8                  | 7.8                       | 7.8                |
| Nonregular Hours                    | 2,000                    | 2,000                    | 2,000                | 2,000                     | 2,000              |
| Salaries & Benefits                 | \$603,897                | \$639,620                | \$637,020            | \$704,010                 | \$734,350          |
| Maintenance & Support               | 227,565                  | 425,340                  | 413,930              | 261,380                   | 261,900            |
| Capital Outlay                      | 6,655                    |                          |                      |                           |                    |
| Subtotal                            | 838,117                  | 1,064,960                | 1,050,950            | 965,390                   | 996,250            |
| Less Allocations                    |                          |                          |                      |                           |                    |
| Total Operating Budget              | \$838,117                | \$1,064,960              | \$1,050,950          | \$965,390                 | \$996,250          |
|                                     | PROG                     | RAM REVENUE              | ES                   |                           |                    |
|                                     | 2003-04                  | 2004-05                  | 2004-05              | 2005-06                   | 2006-07            |
| Revenue Source                      | <u>Actual</u>            | <u>Budget</u>            | <u>Estimated</u>     | <u>Adopted</u>            | <u>Adopted</u>     |
| General Plan Update Fees            | \$137,235                | \$109,000                | \$85,000             | \$85,000                  | \$106,000          |
| Zoning & Planning Fees              | 132,028                  | 57,500                   | 125,000              | 85,800                    | 85,800             |
| Microfilming/Imaging Fees           | 5,580                    | 5,000                    | 6,000                | 5,000                     | 5,000              |
| Sale of Maps & Publications         | 4,229                    | 2,500                    | 3,000                | 3,000                     | 3,000              |
| Zoning Plan Check Fees              | 37,532                   | 25,000                   | 18,000               | 58,000                    | 58,000             |
| Business License Review             | 13,249                   | 10,000                   | 10,000               | 10,000                    | 10,000             |
| Dev. Svcs. Cost Reimb.              | 71,645                   |                          | 50,000               | 80,000                    | 80,000             |
| General Fund Contrib.               | 41,999                   | 203,430                  | 115,960              | 161,410                   | 156,570            |
| Grant Fund Contrib. (HOME)          | 8,979                    | 10,020                   | 10,020               | 10,720                    | 11,010             |
| Recycling Grant                     | 71,133                   | 75,555                   | 75,560               | 36,000                    | 36,000             |
| Air Quality Fees                    | 154,006                  | 140,000                  | 140,000              | 140,000                   | 140,000            |
| Contrib. (to) from Air Quality Fund | (92,005)                 | 4,670                    | 4,670                | (47,570)                  | (45,310)           |
| Development Agmt. Fees (175)        | 349,574                  | 267,300                  | 267,300              | 265,560                   | 167,000            |
| Contrib. (to) from 175 Fund         | (349,574)                | (267,300)                | (267,300)            | (265,560)                 | (167,000)          |
| Used Oil Grant (Refuse Fund)        | 14,332                   | 107,919                  | 103,870              | 35,260                    | 35,260             |
| Refuse Fund Contrib.                | 113,431                  | 159,276                  | 149,780              | 135,660                   | 140,940            |
| Low/Mod. Housing Fund Contrib.      | 60,330                   | 78,310                   | 77,310               | 82,490                    | 84,530             |
| Redev. Fund Contrib.                | 64,414                   | 76,780                   | 76,780               | 84,620                    | 89,450             |
| Total                               | \$838,117                | \$1,064,960              | \$1,050,950          | \$965,390                 | \$996,250          |

**DEPARTMENT:** Development Services | **PROGRAM:** 2312 Planning

#### **PROGRAM OBJECTIVES**

### PUBLIC INFORMATION/COUNTER AND STAFF SUPPORT TO CITY DEVELOPMENT BOARDS

Provide same-day development information via telephone, letter, fax, or in person at the public counter.

Provide two-week turnaround plan check review and approval.

Provide one-day affidavit approval of Alcohol Beverage Control (ABC) liquor license zoning for new or change of ownership.

Provide same-day zoning approval of business licenses.

Provide a two-week staff development review process for minor site plans scheduled for Staff Review Committee.

Provide a six-week staff development review process for major site plans scheduled for Planning Commission.

#### ECONOMIC DEVELOPMENT ACTION TEAM

Participate in Economic Development Action Team (EDAT) weekly team meetings to meet with new and potential businesses, brokers, and agents, and continue coordination of ongoing projects involving new businesses.

Coordinate special meetings with new/expanding businesses to expedite plan check process by providing development guidance to owners, architects, engineers, contractors, and subcontractors.

#### GENERAL PLAN/SPECIAL PROJECTS

Complete second phase of document imaging by June 2006.

Assist other departments implementing Geographic Information System (GIS) solutions.

Complete GIS basemap corrections and make zoning information available online by June 2006.

Begin Comprehensive General Plan Update by June 2007 (pending available funding).

### WASTE AND WATER MANAGEMENT

Ensure City is in compliance with state law (AB 939) recycling requirements, including diversion requirements and reporting.

Assist in ensuring Materials Recovery Facility contract compliance by Taormina Industries.

Assist in ensuring Rubbish Collection Agreement contract compliance by MG Disposal.

Publish on a quarterly basis outreach information in Focus on Fullerton and Parks and Recreation Newsletter.

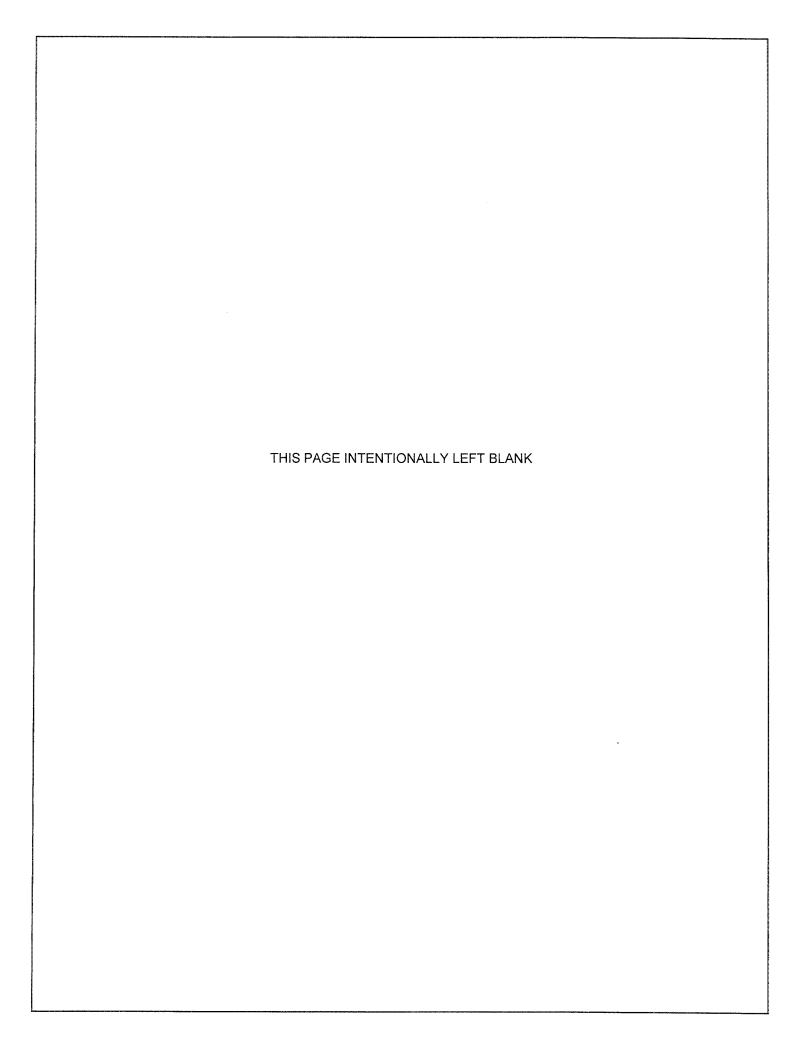
Assist in implementation and enforcement of National Pollutant Discharge Elimination System (NPDES) requirements.

#### AIR QUALITY MANAGEMENT

Submit Rule 2202 Employee Trip Reduction annual registration to South Coast Air Quality Management District (SCAQMD) by November 2005 and November 2006.

DEPARTMENT: Development Services PROGRAM: 2312 Planning

| HAPPIN I EU 7 ANN FRANK FAN | PROGRAM                  | PERFORMANCE              | MEASURES             | ************************************** | tode with a detailed a la de la dela de la dela de la dela de |
|---|--------------------------|--------------------------|----------------------|--|---|
| Performance/<br>Workload Measures                               | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u>              | 2006-07<br><u>Adopted</u>                                     |
| Agenda items:   |                          |                          |                      |  |   |
| Planning Commission agenda items                                | 56                       | 60                       | 50                   | 60                                     | 60  |
| Redevelopment Design  | 30                       | 00                       | 30                   | 00                                     | 00  |
| Review items  | 19                       | 20                       | 30                   | 20                                     | 20  |
| Staff Committee   | 58                       | 30                       | 30                   | 30                                     | 30  |
| Negative Declarations   | 9                        | 25                       | 20                   | 20                                     | 20  |
| Conditional Use Permits   | 10                       | 20                       | 20                   | 20                                     | 20  |
| General Plan zone inconsistency                                 |                          |                          |                      |  |   |
| (properties evaluated for                                       |                          |                          |                      |  |   |
| General Plan compliance)  | 0                        | 100                      | 1                    | 10                                     | 10  |
| Average vehicle ridership                                       | 1.53                     | 1.5                      | 1.5                  | 1.5                                    | 1.5   |
| SCAQMD survey response rate                                     | 94%                      | 80%                      | 94%                  | 80%                                    | 80%   |
| Backyard composters   | 30                       | 15                       | 20                   | 20                                     | 20  |
| Composting workshops  | 4                        | 4                        | 4                    | 4                                      | 4   |
| Participants attending  |                          |                          |                      |  |   |
| backyard composting workshops                                   | 41                       | 75                       | 50                   | 50                                     | 50  |
| Counter visits  | 2,564                    | 1,500                    | 2,500                | 2,500                                  | 2,500   |



**DEPARTMENT:** Development Services | **PROGRAM:** 2313 Building & Safety

### PROGRAM DESCRIPTION/GOALS

The Building and Safety Program provides services in support of the construction industry by providing building-related services at the public counter, plan check review, permitting of new construction, inspection of new construction, and by providing plan check and inspection for all fire safety-related activities.

### <u>Goals</u>

Provide quality and timely service to contractors, designers, and property owners.

| PROGRAM SUMMARY  |                          |                          |                        |                           |                           |  |  |
|--|--------------------------|--------------------------|------------------------|---------------------------|---------------------------|--|--|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated   | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Regular Employees<br>Nonregular Hours                          | 15.6 **<br>60            | 13.6 *<br>160            | 13.6 *<br>160          | 14.7 *<br>100             | 14.7 <i>*</i><br>100      |  |  |
| Salaries & Benefits<br>Maintenance & Support<br>Capital Outlay | \$1,079,090<br>181,950   | \$1,064,640<br>212,420   | \$1,048,320<br>236,710 | \$1,274,000<br>213,450    | \$1,300,090<br>222,720    |  |  |
| Subtotal<br>Less Allocations                                   | 1,261,040                | 1,277,060                | 1,285,030              | 1,487,450                 | 1,522,810                 |  |  |
| Total Operating Budget   | \$1,261,040              | \$1,277,060              | \$1,285,030            | \$1,487,450               | \$1,522,810               |  |  |

\*Includes 2.0 limited-term employees. \*\* Includes 4.0 limited-term employees.

### **PROGRAM REVENUES**

| Revenue Source  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br><u>Adopted</u> |
|---|--------------------------|--------------------------|----------------------|--------------------|---------------------------|
| Building Permits  | \$801,911                | \$802,960                | \$802,960            | \$719,800          | \$862,100                 |
| Plumbing/Mech./Sewer Permits                                    | 208,928                  | 172,350                  | 172,350              | 162,500            | 212,500                   |
| Electrical Permits  | 160,781                  | 161,070                  | 161,070              | 125,600            | 137,900                   |
| NPDES Fees  |                          |                          | 15,000               | 10,000             | 15,000                    |
| Zoning & Planning Fees  | 6,252                    |                          |                      |                    |                           |
| Seismic Fees  | 679                      | 1,500                    | 1,500                | 1,000              | 1,500                     |
| Microfilming Fees   | 22,083                   | 12,000                   | 15,000               | 30,000             | 20,000                    |
| Plan Check Fees   | 516,011                  | 494,280                  | 494,280              | 439,700            | 488,750                   |
| Sanitation District Fees  | 32,171                   | 26,000                   | 26,000               | 15,000             | 20,000                    |
| Plan Check Premium - In-House                                   | 18,510                   | 10,000                   | 13,000               | 10,000             | 12,000                    |
| Inspection Premium - In-House                                   | 27,972                   | 20,000                   | 20,000               | 15,000             | 20,000                    |
| Plan Check Fees - Fire  | 30,736                   | 2,900                    | 2,900                | 34,400             | 35,350                    |
| Fire Bldg. Plan Check/Inspection                                | 40,972                   |                          |                      | 27,500             | 28,250                    |
| Plan Check Prem Outside Svc.                                    | 22,923                   | 20,000                   | 20,000               | 15,000             | 20,000                    |
| Contrib. (to) from General Fund                                 | (629,552)                | (446,660)                | (459,690)            | (118,710)          | (351,200)                 |
| Debt Service Fund Contrib.                                      | 663                      | 660                      | 660                  | 660                | 660                       |
| Building Permit Surcharge (175) Contrib. (to) from Unrestricted | 36,203                   | 30,000                   | 30,000               | 30,000             | 34,000                    |
| Capital Projects Fund   | (36,203)                 | (30,000)                 | (30,000)             | (30,000)           | (34,000)                  |
| Total   | \$1,261,040              | \$1,277,060              | \$1,285,030          | \$1,487,450        | \$1,522,810               |

**DEPARTMENT:** Development Services PROGRAM: 2313 Building & Safety

### **PROGRAM OBJECTIVES**

Counter check all tenant improvements of 1,000 square feet or less and residential additions of 500 square feet or less.

Provide a two-week turnaround time for initial plan check submittals and ensure that the plans comply with the building codes.

Provide inspections within one working day of the request.

Provide fast-track plan review and construction activities when requested by the applicant.

|  | PROGRAM                  | PROGRAM PERFORMANCE MEASURES |                      |                           |                           |  |  |
|--|--------------------------|------------------------------|----------------------|---------------------------|---------------------------|--|--|
| Performance/<br>Workload Measures      | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u>     | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Inspections                            | 24,204                   | 16,000                       | 20,000               | 18,000                    | 18,000                    |  |  |
| Cost per inspection                    | \$30.00                  | \$46.72                      | \$32.16              | \$37.52                   | \$37.52                   |  |  |
| Daily inspections per inspector        | 16                       | 15                           | 16                   | 16                        | 16                        |  |  |
| Customers at counter                   | 19,156                   | 11,000                       | 16,000               | 12,000                    | 14,000                    |  |  |
| Plan checks                            | 2,126                    | 1,600                        | 1,800                | 1,600                     | 1,700                     |  |  |
| Permits issued                         | 8,524                    | 6,000                        | 7,000                | 6,000                     | 7,000                     |  |  |
| Fire sprinkler/alarm system plan check | 538                      | 700                          | N/A*                 | 500                       | 500                       |  |  |
| Fire inspections                       | 692                      | 350                          | N/A*                 | 900                       | 900                       |  |  |

<sup>\*</sup>Provided by the Fire Department in 2004-05.

**DEPARTMENT:** Development Services PROGRAM: 2314 Airport

#### PROGRAM DESCRIPTION/GOALS

Fullerton Municipal Airport is the only general aviation airport in Orange County and is designated by the FAA as a reliever airport in the National Plan of Integrated Airport Systems. The Airport is self-supporting and does not receive any subsidies from the City. Most aviation services and employment are provided by the private sector. The Airport Noise and Safety Committee provides the City Council with input on noise and safety issues. Five percent of both the Director of Development Services and his Administrative Secretary's salary is paid from the Airport Fund and accounted for in the Administration budget.

#### Goals

Administer a safe, efficient Airport with sensitivity to environmental issues.

Maintain a secure Airport Operations Area (AOA) consistent with the Homeland Security Advisory System.

Plan and execute business plans to ensure financially sound operations.

Provide general aviation facility emphasizing personal/corporate air travel and public safety aviation operations.

| PROGRAM SUMMARY                      |                          |                          |                      |                           |                           |  |  |
|--------------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|
|                                      | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Regular Employees                    | 5.5                      | 5.5                      | 5.5                  | 5.5                       | 5.5                       |  |  |
| Nonregular Hours                     | 1,540                    | 1,500                    | 1,500                | 1,250                     | 1,425                     |  |  |
| Salaries & Benefits                  | \$362,284                | \$383,460                | \$383,460            | \$381,210                 | \$404,150                 |  |  |
| Maintenance & Support Capital Outlay | 936,643                  | 916,050                  | 950,880              | 1,513,170                 | 1,535,130                 |  |  |
| Subtotal                             | 1,298,927                | 1,299,510                | 1,334,340            | 1,894,380                 | 1,939,280                 |  |  |
| Less Allocations                     | (211,465)                | (212,000)                | (212,000)            | (210,700)                 | (210,700)                 |  |  |
| Total Operating Budget               | \$1,087,462              | \$1,087,510              | \$1,122,340          | \$1,683,680               | \$1,728,580               |  |  |
|                                      | PRO                      | GRAM REVENU              | JES                  |                           |                           |  |  |
|                                      | 2003-04                  | 2004-05                  | 2004-05              | 2005-06                   | 2006-07                   |  |  |
| Revenue Source                       | <u>Actual</u>            | <u>Budget</u>            | <u>Estimated</u>     | Adopted                   | <u>Adopted</u>            |  |  |
| Rents                                | \$53,037                 | \$54,060                 | \$54,060             | \$56,790                  | \$58,370                  |  |  |
| Fixed-Base Operators                 | 301,643                  | 340,000                  | 326,100              | 373,400                   | 385,590                   |  |  |
| Hangar Rental                        | 573,868                  | 580,370                  | 575,000              | 637,550                   | 970,880                   |  |  |
| Tie-Downs                            | 56,831                   | 55,000                   | 65,000               | 65,000                    | 65,000                    |  |  |
| Visiting Aircraft Parking            | 3,756                    | 2,500                    | 3,500                | 3,500                     | 3,500                     |  |  |
| General Concessions                  | 1,178                    | 1,500                    | 1,200                | 1,200                     | 1,200                     |  |  |
| Parking Fees                         | 10,175                   | 9,340                    | 10,000               | 10,000                    | 10,000                    |  |  |
| Miscellaneous                        | 8,094                    | 6,500                    | 6,000                | 6,000                     | 6,000                     |  |  |
| Contrib. (to) from Airport Fund      | 76,700                   | 36,080                   | 79,320               | 528,080                   | 225,880                   |  |  |
| Debt Service Fund Contrib.           | 2,180                    | 2,160                    | 2,160                | 2,160                     | 2,160                     |  |  |
|                                      | \$1,087,462              | \$1,087,510              | \$1,122,340          | \$1,683,680               | \$1,728,580               |  |  |

**DEPARTMENT:** Development Services | **PROGRAM**: 2314 Airport

#### **PROGRAM OBJECTIVES**

Manage the Airport to comply with all federal rules, regulations, and grant assurances.

Pass the annual state airport inspection, and pass a monthly airport inspection performed by a Noise and Safety Committee member.

Ensure all tenants comply with lease and franchise conditions.

Conduct the annual customer survey to assess customer satisfaction and maintain at least an 80 percent customer satisfaction rating.

Operate the Airport as a business enterprise with no subsidy from the General Fund.

Report 100 percent of noise and safety complaints to Noise and Safety Committee; respond to 80 percent of these complaints within two working days.

Utilize all available funding sources to include state/federal grants and private sector funding to implement Airport capital improvements.

Build 61 new aircraft storage hangars, demolish 37 old wooden hangars, and install additional aircraft wash racks.

|                                   | PROGRAM PERFORMANCE MEASURES |                          |                      |                           |                    |  |  |
|-----------------------------------|------------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u>     | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |
| Operations                        | 83,786                       | 105,000                  | 85,000               | 85,000                    | 90,000             |  |  |
| Based aircraft                    | 328                          | 375                      | 350                  | 350                       | 375                |  |  |
| Noise complaints                  | 49                           | 50                       | 50                   | 50                        | 50                 |  |  |
| Customer survey satisfaction rate | 84%                          | 80%                      | 80%                  | 80%                       | 80%                |  |  |

**DEPARTMENT:** Development Services PROGRAM: 2315 Housing & Community Development

### PROGRAM DESCRIPTION/GOALS

Housing and Community Development consists of two subprograms: Administration and Housing Rehabilitation. Administration manages the Community Development Block Grant (CDBG) Program, the HOME Program, and set-aside affordable housing projects. This includes coordination of the Community Development Citizens' Committee (CDCC) and the Single-Room Occupancy (SRO) Committee. Housing Rehabilitation provides grants and loans to preserve and improve the City's existing housing stock.

#### Goals

Ensure compliance with state and federal regulations.

Provide housing counseling and referrals to appropriate agencies/individuals.

Provide decent, safe, and sanitary housing for low- and moderate-income households.

Preserve and improve existing housing.

|  | PRO                      | OGRAM SUMMA              | RY                     |                           |                        |
|--|--------------------------|--------------------------|------------------------|---------------------------|------------------------|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated   | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted     |
| Regular Employees<br>Nonregular Hours                    | 4.0                      | 4.0<br>585               | 4.0<br>585             | 4.0<br>585                | 4.0<br>585             |
| Salaries & Benefits Maintenance & Support Capital Outlay | \$264,988<br>854,361     | \$313,680<br>3,395,530   | \$292,150<br>2,197,440 | \$334,040<br>1,328,360    | \$350,870<br>1,910,300 |
| Subtotal Less Allocations                                | 1,119,349                | 3,709,210                | 2,489,590              | 1,662,400                 | 2,261,170              |
| Total Operating Budget                                   | \$1,119,349              | \$3,709,210              | \$2,489,590            | \$1,662,400               | \$2,261,170            |
|  | PRO                      | GRAM REVENU              | ES                     |                           |                        |
| Revenue Source   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated   | 2005-06<br>Adopted        | 2006-07<br>Adopted     |
| CDBG Entitlement/Carryover<br>Contrib. (to) from         | \$1,869,000              | \$2,715,600              | \$2,715,600            | \$2,060,470               | \$2,060,470            |
| CDBG Fund  | (881,791)                | (364,030)                | (379,390)              | (596,890)                 | (1,280)                |
| Grant Fund Contrib. (HOME)                               | 79,264                   | 46,240                   | 41,810                 | 58,470                    | 57,960                 |
| Low/Mod. Housing Fund Contrib.                           | 52,876                   | 1,311,400                | 111,570                | 140,350                   | 144,020                |
| Total  | \$1,119,349              | \$3,709,210              | \$2,489,590            | \$1,662,400               | \$2,261,170            |

**DEPARTMENT:** Development Services | **PROGRAM:** 2315 Housing & Community Development

#### **PROGRAM OBJECTIVES**

Prepare the CDBG and HOME applications, Analysis of Impediments to Fair Housing, the annual Action Plan, the Consolidated Plan, and the Consolidated Annual Performance Evaluation Report (CAPER); prepare and update other HUD-related documents and reports in accordance with HUD regulations.

Represent the City at quarterly Orange County Housing Authority Advisory Committee meetings and the County Continuum of Care meetings.

Administer a comprehensive housing rehabilitation program through housing rehabilitation loans (low interest and deferred), emergency housing repair loans, housing preservation loans, mobile home repair loans, housing rehabilitation grants (both through the citywide individual residence program and the neighborhood area benefit program), and relocation assistance (grants) in accordance with HUD standards.

Provide CDBG and HOME resources in support of programs and projects that may be developed in the Richman Park neighborhood area improvement project.

Administer the Richman Park area Section 108 loan.

Meet with housing developers and negotiate new affordable housing projects in the Richman Park area.

Coordinate annual inspections and report on 669 existing City-assisted affordable housing units and include any new units developed in the next year.

|   | PROGRAM PERFORMANCE MEASURES           2003-04 Actual         2004-05 Budget         2004-05 Estimated         2005-06 Adopted         2006-07 Adopted           107         75         90         75         75           95%         95%         95%         95%           1         4         4         4         4           3         5         3         5         5           0         1         0         1         1           1         5         5         5           0         3         2         3         3 |            |          |          |          |
|---|--|------------|----------|----------|----------|
| Performance/<br>Workload Measures                     |  |            |          |          |          |
| Rehab. applications                                   | 107  | 75         | 90       | 75       | 75       |
| Review of rehab. applications                         | 95%  | 95%        | 95%      | 95%      | 95%      |
| Loans/grants completed:  Deferred loans               | 1  | 4          | 4        | 4        | 4        |
| Emergency housing repair loans/grants                 | 3  | 5          | 3        | 5        | ·        |
| Preservation loans                                    | <u>.</u>   | 1          | 0        | 1        | 1        |
| Mobile home repair loans<br>Low-interest rehab. loans | <del>-</del>   | 3          | 2        | 3        | 3        |
| Relocation assist. grants Housing rehab. grants*      | 3<br>41  | 5<br>30    | 5<br>30  | 5<br>30  | 5<br>30  |
| Lead-Hazard Reduction Grants Block Improvement Grants | N/A<br>N/A   | N/A<br>N/A | 15<br>10 | 15<br>10 | 15<br>10 |
| First-time homebuyer loans**                          | 1  | 25         | 0        | 0        | 0        |
| Affordable housing inspections                        | 669  | 669        | 669      | 669      | 701      |

<sup>\*</sup>In 2003-04, grants included general housing rehabilitation, emergency, block improvement, mobile homes, and lead-based paint grants.

<sup>\*\*</sup>The City's first-time buyer program was terminated in February 2004.

**DEPARTMENT:** Development Services **PROGRAM:** 2319 Code Enforcement

### PROGRAM DESCRIPTION/GOALS

This program provides for the investigation and resolution of citizen complaints relating to substandard/dangerous buildings, vehicle abatement, signs, property maintenance, public nuisance, animal control, home occupations, and zoning. Code Enforcement is an active participant in the Neighborhood Enhancement Team (NET). The NET works proactively throughout the City addressing blighted conditions. This program also administers the Weed Abatement Program and animal control contract.

#### Goals

Provide a comprehensive enforcement program addressing code violations involving health, safety, public nuisance, property maintenance, food vending, and news racks that will meet the needs of the community.

| WP  | PR            | OGRAM SUMMA   | RY               |                |                |
|---|---------------|---------------|------------------|----------------|----------------|
|   | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |
|   | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | <u>Adopted</u> |
| Regular Employees                               | 6.5           | 7.5           | 7.5              | 7.4            | 7.4            |
| Nonregular Hours                                |               |               |                  |                |                |
| Salaries & Benefits                             | \$423,798     | \$547,540     | \$488,180        | \$573,720      | \$605,060      |
| Maintenance & Support                           | 425,165       | 512,260       | 451,080          | 519,740        | 521,030        |
| Capital Outlay _                                |               | 20,000        | 20,000           |                |                |
| Subtotal  | 848,963       | 1,079,800     | 959,260          | 1,093,460      | 1,126,090      |
| Less Allocations                                |               |               |                  |                |                |
| Total Operating Budget                          | \$848,963     | \$1,079,800   | \$959,260        | \$1,093,460    | \$1,126,090    |
|   | PRO           | GRAM REVENU   | ES               |                |                |
|   | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |
| Revenue Source                                  | <u>Actual</u> | Budget        | Estimated        | Adopted        | <u>Adopted</u> |
| Administrative Citations                        | \$6,450       | \$12,000      | \$12,000         | \$12,000       | \$12,000       |
| Misc. Filing/Certif. Fees                       |               | 40.000        | 40.000           | 40.000         |                |
| (Reinspection Fees)                             | 9,237         | 12,000        | 12,000           | 12,000         | 12,000         |
| Weed & Lot Cleaning                             | 63            | 10,000        | 10,000           | 10,000         | 10,000         |
| Vehicle Abatement Reimb.                        | 10,119        | 12,000        | 12,000           | 12,000         | 12,000         |
| Abatement Reimb. (Gen. Fund)                    | E04 E02       | 15,000        | 15,000           | 15,000         | 15,000         |
| General Fund Contrib.                           | 584,563       | 593,090       | 521,290          | 585,490        | 598,080        |
| Abatement Reimb. (CDBG Fund) CDBG Fund Contrib. | 220 220       | 15,000        | 15,000           | 15,000         | 15,000         |
| Debt Service Fund Contrib.                      | 238,220       | 410,400       | 361,660          | 431,650        | 451,700        |
| Debt Service Fund Contrib.                      | 311           | 310           | 310              | 320            | 310            |
| Total   | \$848,963     | \$1,079,800   | \$959,260        | \$1,093,460    | \$1,126,090    |

DEPARTMENT: Development Services PROGRAM: 2319 Code Enforcement

#### **PROGRAM OBJECTIVES**

Investigate 95 percent of citizen complaints within ten working days.

Neighborhood Enhancement Team (NET):

Continue working with City departments to proactively clean up target areas.

Develop methods to encourage City field personnel to report problems via Yellow Cards.

Continue proactive and maintenance inspections in areas 1-12 of the NET proactive areas with all properties in these areas in compliance or referred to the City Attorney by June 30, 2006.

Proactive areas 1-12 will be monitored through fiscal year 2006-07 to insure that the improved conditions in these areas are maintained and that the cases referred to the City Attorney are resolved.

Monitor animal control contract and continue to implement the budget annually.

Perform annual or semiannual proactive weed abatement program.

Continue proactive enforcement of the news rack and vendor ordinances.

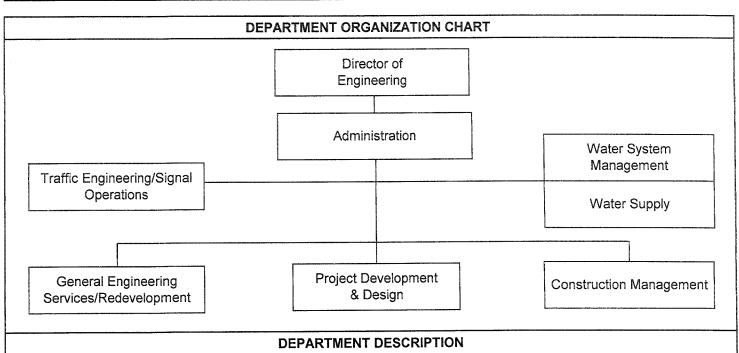
**DEPARTMENT:** Development Services

PROGRAM: 2319 Code Enforcement

| PROGRAM PERFORMANCE MEASURES      |                          |                          |                      |                           |                           |  |  |  |
|-----------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |
| Complaints investigated           |                          |                          |                      |                           |                           |  |  |  |
| within ten days                   | 99%                      | 95%                      | 95%                  | 95%                       | 95%                       |  |  |  |
| Inspections:                      |                          |                          |                      |                           |                           |  |  |  |
| NET Team                          | 959                      | 1,200                    | 1,600                | 1,400                     | 1,400                     |  |  |  |
| Richman Park*                     | 106                      | 500                      | 120                  |                           |                           |  |  |  |
| All others                        | 5,289                    | 4,900                    | 5,200                | 5,200                     | 5,200                     |  |  |  |
| Total                             | 6,354                    | 6,600                    | 6,920                | 6,600                     | 6,600                     |  |  |  |
| Complaints received               | 2,583                    | 3,500                    | 2,500                | 2,600                     | 2,600                     |  |  |  |
| Complaints resolved               | 2,393                    | 3,000                    | 2,600                | 2,500                     | 2,500                     |  |  |  |
| Cases referred to                 |                          |                          |                      |                           |                           |  |  |  |
| City prosecutor                   | 7                        | 15                       | 15                   | 15                        | 15                        |  |  |  |
| Criminal citations                | 11                       | 20                       | 20                   | 20                        | 20                        |  |  |  |
| Administrative citations          | 99                       | 65                       | 150                  | 100                       | 100                       |  |  |  |
| Parking citations                 | 140                      | 80                       | 60                   | 60                        | 60                        |  |  |  |
| Average cost per complaint        | \$241.85                 | \$182.00                 | \$211.88             | \$279.09                  | \$291.64                  |  |  |  |

<sup>\*</sup>Richman Park inspections will no longer be tracked separately but will be included in Net inspections.





The Engineering Department provides administration, design, and construction management for the City's Capital Improvement Program (CIP). This responsibility also includes deficiency surveys of the existing infrastructure system, coordination of CIP projects with other City departments, and administration of several special funding sources, such as Measure M, Gas Tax, and Sanitation funds. The department also provides administrative staff support for the Transportation and Circulation Commission and the Bicycle Users Subcommittee.

The General Engineering Services/Redevelopment Division coordinates all Redevelopment projects as well as public interface for private development projects, right-of-way and real property acquisitions, and lease agreements for various departments.

The Water Division is responsible for the overall management of the City's water system and Water Fund, including water supply and quality, replacement/upgrade of the water system infrastructure, and administration of Water Fund revenues and expenditures.

The Project Development and Design Division provides comprehensive design engineering services for the City's Capital Improvement Program.

The Traffic Division is responsible for the operations and maintenance of the City's traffic signal system and coordination of the City's transportation network.

The Construction Management Division provides contract administration and inspection of all City CIP projects and all construction work to assure compliance with plans, specifications, and City standards.

Due to budget constraints, the 2005-07 adopted budget reflects one unfunded position - a Construction Inspector. In addition, the Assistant City Engineer position has been deleted from the number of authorized positions.

**DEPARTMENT:** Engineering

|  | DEPARTMENT SUMMARY |              |                  |                |                |  |  |  |  |  |
|--|--------------------|--------------|------------------|----------------|----------------|--|--|--|--|--|
|  | 2003-04            | 2004-05      | 2004-05          | 2005-06        | 2006-07        |  |  |  |  |  |
|  | <u>Actual</u>      | Budget       | <u>Estimated</u> | <u>Adopted</u> | Adopted        |  |  |  |  |  |
| Regular Employees                        | 26.0               | 33.0 *       | 27.0             | 32.0 **        | 32.0 **        |  |  |  |  |  |
| Nonregular Hours                         | 2,780              | 4,750        | 4,640            | 4,980          | 4,980          |  |  |  |  |  |
| Salaries & Benefits                      | \$2,596,552        | \$2,730,100  | \$2,610,640      | \$2,822,000    | \$2,906,580    |  |  |  |  |  |
| Maintenance & Support                    | 13,167,633         | 14,271,220   | 14,902,700       | 17,622,530     | 18,873,160     |  |  |  |  |  |
| Capital Outlay                           | 15,515             | 10,000       | 10,000           | 41,000         | 25,200         |  |  |  |  |  |
| Subtotal                                 | 15,779,700         | 17,011,320   | 17,523,340       | 20,485,530     | 21,804,940     |  |  |  |  |  |
| Less Allocations                         | (2,458,146)        | (2,511,720)  | (2,434,560)      | (2,967,970)    | (3,004,860     |  |  |  |  |  |
| Total Operating Budget                   | \$13,321,554       | \$14,499,600 | \$15,088,780     | \$17,517,560   | \$18,800,080   |  |  |  |  |  |
|  | DEPART             | MENT FUND AN | IALYSIS          |                |                |  |  |  |  |  |
|  |                    |              |                  | 0005.00        | 2222 27        |  |  |  |  |  |
| PT 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |                    |              |                  | 2005-06        | 2006-07        |  |  |  |  |  |
| Fund No. and Title                       |                    |              |                  | <u>Adopted</u> | <u>Adopted</u> |  |  |  |  |  |
| 110 - General                            |                    |              |                  | \$1,577,990    | \$1,580,410    |  |  |  |  |  |
| 110 - General - Overhead - Capi          | tal Projects       |              |                  | 228,440        | 221,590        |  |  |  |  |  |
| 130 - Gas Tax                            | tai i i ojooto     |              |                  | 106,360        | 107,960        |  |  |  |  |  |
| 136 - Sewer & Drainage                   |                    |              |                  | 307,740        | 331,990        |  |  |  |  |  |
| 144 - Measure M Turnback                 |                    |              |                  | 96,370         | 98,000         |  |  |  |  |  |
| 158 - Debt Service Reserve               |                    |              |                  | 7,230          | 7,240          |  |  |  |  |  |
| 174 - Capital Projects                   |                    |              |                  | 1,496,070      | 1,537,640      |  |  |  |  |  |
| 344 - Water                              |                    |              |                  | 15,296,010     | 16,543,470     |  |  |  |  |  |
|  |                    |              |                  |                |                |  |  |  |  |  |
| 344 - Water - Depreciation               | l Davis etc        |              |                  | 1,223,400      | 1,223,400      |  |  |  |  |  |
| 344 - Water - Overhead - Capita          | l Projects         |              |                  | 20,060         | 22,230         |  |  |  |  |  |
| Subtotal                                 |                    |              |                  | 20,359,670     | 21,673,930     |  |  |  |  |  |
| Less Allocations:                        |                    |              |                  |                |                |  |  |  |  |  |
| 110 - Overhead Alloc Capital             | l Projects         |              |                  | (228,440)      | (221,590       |  |  |  |  |  |
| 174 - Capital Projects                   |                    |              |                  | (1,496,070)    | (1,537,640     |  |  |  |  |  |
| 344 - Depreciation                       |                    |              |                  | (1,223,400)    | (1,223,400     |  |  |  |  |  |
| 244 Overhand Allen Onethe                | l Projects         |              |                  | (20,060)       | (22,230        |  |  |  |  |  |
| 344 - Overhead Alloc Capita              |                    |              |                  | 4-004-00       |                |  |  |  |  |  |
| Total City                               |                    |              |                  | 17,391,700     | 18,669,070     |  |  |  |  |  |
| ·  | ation              |              |                  | 17,391,700     | 18,669,070     |  |  |  |  |  |

**DEPARTMENT:** Engineering

| DEPARTMENT PERSONNEL SUMMARY  |  |               |                  |                |                |  |  |  |
|-------------------------------|--|---------------|------------------|----------------|----------------|--|--|--|
|                               | 2003-04  | 2004-05       | 2004-05          | 2005-06        | 2006-07        |  |  |  |
| Position Classification       | <u>Actual</u>                                      | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | <u>Adopted</u> |  |  |  |
|                               | Regular Employees - Full-Time Equivalent Positions |               |                  |                |                |  |  |  |
| Director of Engineering       |  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| Assistant City Engineer       | 1.0  | 1.0           |                  |                |                |  |  |  |
| Water System Manager          | 1.0  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| Construction Services Mgr.    | 1.0  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| Sr. Civil Engineer            | 3.0  | 3.0           | 2.0              | 2.0            | 2.0            |  |  |  |
| Civil Engineer                | 1.0  | 1.0           |                  |                |                |  |  |  |
| Associate Water Engineer      |  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| Associate Engineer            | 1.0  | 2.0 *         | 2.0              | 3.0            | 3.0            |  |  |  |
| Sr. Administrative Analyst    | 1.0  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| Assistant Engineer            | 2.0  | 2.0           | 2.0              | 3.0            | 3.0            |  |  |  |
| Principal Construction        | 2.0  | 2.0           |                  | 0.0            | 0.0            |  |  |  |
| Inspector                     | 1.0  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| Water Quality Specialist      | 1.0  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| Traffic Engineering Analyst   | 1.0  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| GIS Technician                | 1.0  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| Stormwater/Wastewater         |  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| Compliance Specialist         |  |               |                  | 1.0            | 1.0            |  |  |  |
| Construction Inspector        | 3.0  | 4.0           | 3.0              | 4.0 *          | 4.0 *          |  |  |  |
| •                             | 3.0  | 4.0           | 5.0              | 4.0            | 4.0            |  |  |  |
| Junior Engineer (underfilled  | 1.0  | 1.0           | 1.0              |                |                |  |  |  |
| Assistant Engineer)           |  | 2.0           | 2.0              | 3.0            | 2.0            |  |  |  |
| Sr. CADD Equip. Operator      | 1.0  |               | 2.0<br>1.0       | 3.0<br>1.0     | 3.0            |  |  |  |
| Water Tech. Design Specialist | 1.0  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| Engineering Drafter/CADD      | 4.0  | 4.0 *         |                  | 1.0            | 4.0            |  |  |  |
| Equipment Operator            | 1.0  | 1.0 *         | 4.0              | 1.0            | 1.0            |  |  |  |
| Sr. Engineering Aide          | 1.0  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| Administrative Secretary      | 1.0  | 1.0           | 1.0              | 1.0            | 1.0            |  |  |  |
| Permit Technician             | 1.0  | 1.0           | 1.0              | 2.0            | 2.0            |  |  |  |
| Clerical Assistant III        | 2.0  | 3.0           | 2.0              | 1.0            | 1.0            |  |  |  |
| Total Regular Employees       | 26.0   | 33.0          | 27.0             | 32.0           | 32.0           |  |  |  |
|                               |  | Nonre         | egular Employees | - Hours        |                |  |  |  |
| Total Name and at University  | 0.700  |               |                  |                | # OOO          |  |  |  |
| Total Nonregular Hours        | 2,780  | 4,750         | 4,640            | 4,980          | <u>4,980</u>   |  |  |  |

<sup>\*</sup>Includes 1.0 unfunded position due to budget constraints.

**DEPARTMENT:** Engineering PROGRAM: 2321 Administration

#### PROGRAM DESCRIPTION/GOALS

The following services are performed by this program:

Provide general administration of department activities, including design and construction of Capital Improvement Program (CIP) projects; management of the City's traffic control system; compliance with the National Pollutant Discharge Elimination System (NPDES) Program; coordination of all functions of the Water Utility.

Coordinate plan review and public improvements for private development projects.

Administer downtown parking permit process.

In 2005-06, due to a departmental reorganization, three positions have either been transferred to other programs or deleted and replaced with other positions in other programs; one position has been deleted.

#### Goals

Plan and prioritize all CIP projects to best utilize available funds and meet the City's needs.

Provide a safe and reliable water supply at a reasonable cost.

Develop and maintain a coordinated, fully integrated transportation system.

Maintain compliance methodology for NPDES and adopt new processes in conjunction with changing mandates.

| PROGRAM SUMMARY        |               |               |           |                |                |  |  |  |
|------------------------|---------------|---------------|-----------|----------------|----------------|--|--|--|
|                        | 2003-04       | 2004-05       | 2004-05   | 2005-06        | 2006-07        |  |  |  |
|                        | <u>Actual</u> | <u>Budget</u> | Estimated | <u>Adopted</u> | <u>Adopted</u> |  |  |  |
| Regular Employees      | 5.0           | 7.0           | 5.0       | 3.0            | 3.0            |  |  |  |
| Nonregular Hours       |               | 250           | 250       | 250            | 250            |  |  |  |
| Salaries & Benefits    | \$559,034     | \$655,960     | \$587,120 | \$341,040      | \$347,220      |  |  |  |
| Maintenance & Support  | 97,548        | 131,160       | 126,670   | 74,980         | 76,660         |  |  |  |
| Capital Outlay         |               |               |           | 5,000          | 5,200          |  |  |  |
| Subtotal               | 656,582       | 787,120       | 713,790   | 421,020        | 429,080        |  |  |  |
| Less Allocations       | (232,243)     | (319,800)     | (258,920) | (210,590)      | (214,800)      |  |  |  |
| Total Operating Budget | \$424,339     | \$467,320     | \$454,870 | \$210,430      | \$214,280      |  |  |  |

#### 2003-04 2004-05 2004-05 2005-06 2006-07 Revenue Source <u>Actual</u> **Budget Estimated** Adopted Adopted General Fund Contrib. \$288,036 \$270,380 \$264,450 \$55,220 \$56,430 Other Licenses & Permits 10,000 10,000 Gas Tax Fund Contrib. 1.380 1,410 520 1,410 540 Sewer & Drainage Fund Contrib. 2.500 2,600 Meas. M Turnback Fund Contrib. 1,380 1,410 1,410 520 550 Measure M Regional Contrib. 5,000 Water Fund Contrib. 88,024 122,650 116,130 108,100 109,970 Redev. Fund Contrib. 40,519 71,470 71,470 33,570 34,190 Total \$424,339 \$467,320 \$454,870 \$210,430 \$214,280

DEPARTMENT: Engineering PROGRAM: 2321 Administration

#### **PROGRAM OBJECTIVES**

Monitor revenues and expenditures for Gas Tax, Measure M, Sanitation, and Water funds, and other special revenues to assure that all spending is done in accordance with applicable rules and restrictions. Make adjustments as necessary to ensure that expenditures do not exceed available funds.

Develop effective schedules for the completion of new capital projects.

Utilize plan review, construction testing, and effective inspection procedures to keep contract change orders (CCO) less than 6 percent of the contract costs.

Coordinate, monitor, and issue permits for the Downtown Parking Permit Program.

Establish and implement compliance measures for National Pollutant Discharge Elimination System (NPDES) program.

Provide coordination between various City private development projects and CIP projects with Traffic Engineering consultant design efforts.

Ensure that at least 80 percent of measurable objectives for each division are attained.

|  | PROGRAM                  | PERFORMANCE              | MEASURES             |                           |                           |
|--|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|
| Performance/<br>Workload Measures                    | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
| CIP projects administered:<br>Design<br>Construction | 52<br>N/A<br>N/A         | 68<br>N/A<br>N/A         | 23<br>25             | 15<br>28                  | 12<br>29                  |
| Average CCO costs to construction amounts            | 5.4%                     | 5.0%                     | 5.0%                 | 5.0%                      | 5.0%                      |
| Downtown parking permits issued                      | 2,200                    | 2,200                    | 2,300                | 2,300                     | 2,300                     |

**DEPARTMENT:** Engineering PROGRAM: 2322 General Engineering Svcs./Redevelopment

#### PROGRAM DESCRIPTION/GOALS

This program provides the following services:

Professional design engineering and consultant contract administration for all Redevelopment projects.

Performs or oversees plan and map checking and permit processing for private development projects to assure conformity with City requirements and design standards.

Assists or performs lease negotiations and land value appraisals for other departments, and acquires rights-of-way and easements for CIP and Redevelopment projects.

Administers the National Pollutant Discharge Elimination System (NPDES) program.

Provides engineering staff support to the Planning Commission.

In 2005-06, due to a departmental reorganization, positions have been transferred between the various programs.

### Goals

Assure on time completion of all Redevelopment projects.

Provide expeditious, courteous, accurate customer service and plan check review.

Provide customer service, plan check review, and an information system that is expeditious and user-friendly.

|  | PROGRAM SUMMARY      |                      |                      |                               |                      |  |  |  |  |
|--|----------------------|----------------------|----------------------|-------------------------------|----------------------|--|--|--|--|
|  | 2003-04              | 2004-05              | 2004-05              | 2005-06                       | 2006-07              |  |  |  |  |
|  | <u>Actual</u>        | <u>Budget</u>        | Estimated            | <u>Adopted</u>                | <u>Adopted</u>       |  |  |  |  |
| Regular Employees  | 2.4                  | 2.6                  | 1.6                  | 6.2                           | 6.2                  |  |  |  |  |
| Nonregular Hours   |                      | 1,000                | 770                  | 770                           | 770                  |  |  |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay | \$286,746<br>168,761 | \$239,580<br>164,530 | \$198,470<br>156,160 | \$543,880<br>557,580<br>6,000 | \$558,520<br>524,970 |  |  |  |  |
| Subtotal   | 455,507              | 404,110              | 354,630              | 1,107,460                     | 1,083,490            |  |  |  |  |
| Less Allocations   | (115,470)            | (25,960)             | (25,320)             | (318,670)                     | (322,270)            |  |  |  |  |
| Total Operating Budget                                   | \$340,037            | \$378,150            | \$329,310            | \$788,790                     | \$761,220            |  |  |  |  |

#### **PROGRAM REVENUES** 2005-06 2006-07 2003-04 2004-05 2004-05 **Estimated** Adopted Adopted Revenue Source Budget Actual \$7.000 \$7,000 Street & Curb Permits \$6.567 \$5.000 \$8.000 Miscellaneous Permits 12,000 13,000 12,500 13,000 12,601 6,000 Sale of Maps & Publications 12,126 8,000 7,000 5,000 Plan Check Fees - Eng. 16.000 19,500 18,000 18,000 24,623 110,000 Engineering Reimb. 125,000 100.000 100,000 118,401 Zoning & Planning Fees 19,105 14,400 22,500 19,800 20,000 General Fund Contrib. 113,840 223,700 161,280 138,094 160,690 Gas Tax Fund Contrib. 4.150 4.240 4,240 5.130 5.360 26,990 299,240 329,390 Sewer & Drainage Fund Contrib. 28,580 220 Meas. M Turnback Fund Contrib. 4,240 5.130 5,370 4,150 4,240 92,290 Redev. Fund Contrib. 96,820 \$329.310 \$788,790 \$761,220 Total \$340,037 \$378,150

**DEPARTMENT:** Engineering PROGRAM: 2322 General Engineering Svcs./Redevelopment

#### **PROGRAM OBJECTIVES**

Coordinate all Redevelopment CIP projects to assure that these are completed on schedule.

Provide an efficient turnaround time for plan review of private development projects and ensure that the plans conform to engineering and department standards:

Tract and parcel map reviews - 2 to 3 weeks

Street plans and large developments - 2 weeks

Minor site and grading plans - 3 days

Attend meetings, provide information, and prepare reports on developments, maps, site plans, and abandonments, and coordinate public improvement requirements with the Development Services Department.

Provide right-of-way acquisition services for Capital Improvement Program projects and negotiated leases for use of public properties by private companies through utilization of consultant services.

Administer the National Pollutant Discharge Elimination System (NPDES) program to assure the City is in compliance with all permit requirements.

Coordinate the preparation of all legal descriptions for easements, rights-of-entry, and leases.

|  | PROGRAM                  | PERFORMANCE              | MEASURES             |                           |                    |
|--|--------------------------|--------------------------|----------------------|---------------------------|--------------------|
| Performance/<br><u>Workload Measures</u> | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |
| Project designs                          | N/A                      | N/A                      | N/A                  | 8                         | 4                  |
| Private development plans reviewed       | 920                      | 700                      | 950                  | 950                       | 950                |
| Engineering permits issued               | 335                      | 400                      | 500                  | 400                       | 400                |
| Counter visits                           | 2,010                    | 1,400                    | 2,600                | 2,600                     | 2,600              |

**DEPARTMENT:** Engineering **PROGRAM:** 2324 Project Development & Design

#### PROGRAM DESCRIPTION/GOALS

Project Development and Design provides the following services:

Professional design engineering for the Capital Improvement Program (CIP).

Administration and design review of consultant plans and specifications to assure compliance with City standards.

Apply for and administer outside funding for CIP projects, including federal, state, and local grants.

Coordination of scheduling, phasing, and timing of CIP construction activities with the Water Division design efforts and Maintenance Services to assure systematic improvement with minimal disruption to the public, residents, and businesses.

In 2005-06, due to a departmental reorganization, positions have been transferred between the various programs.

### Goals

Provide high-quality, professional engineering services for project development and design - on schedule, within budget, and competitive with private consultant fees.

|                                    | PROGRAM SUMMARY          |                          |                      |                           |                           |  |  |  |  |
|------------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|--|
|                                    | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |  |
| Degular Employage                  | 6.0                      | 8.0 *                    | 6.0                  | 7.5                       | 7.5                       |  |  |  |  |
| Regular Employees Nonregular Hours | 1,130                    | 500                      | 900                  | 900                       | 900                       |  |  |  |  |
| Salaries & Benefits                | \$603,366                | \$560,340                | \$545,200            | \$665,510                 | \$691,200                 |  |  |  |  |
| Maintenance & Support              | 101,450                  | 128,040                  | 120,020              | 111,220                   | 107,480                   |  |  |  |  |
| Capital Outlay                     | 10,015                   |                          |                      | 6,000                     |                           |  |  |  |  |
| Subtotal                           | 714,831                  | 688,380                  | 665,220              | 782,730                   | 798,680                   |  |  |  |  |
| Less Allocations                   | (630,282)                | (601,100)                | (582,620)            | (656,250)                 | (668,590)                 |  |  |  |  |
| Total Operating Budget             | \$84,549                 | \$87,280                 | \$82,600             | \$126,480                 | \$130,090                 |  |  |  |  |

\*Includes 2.0 unfunded positions due to budget constraints.

| PROGRAM REVENUES   |                          |                          |                      |                             |                           |  |  |  |
|--|--------------------------|--------------------------|----------------------|-----------------------------|---------------------------|--|--|--|
| Revenue Source   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted          | 2006-07<br><u>Adopted</u> |  |  |  |
| General Fund Contrib. Gas Tax Fund Contrib. Sewer & Drainage Fund Contrib. | \$66,952<br>8,300        | \$70,300<br>8,490        | \$65,620<br>8,490    | \$110,480<br>5,000<br>6,000 | \$119,630<br>5,230        |  |  |  |
| Meas. M Turnback Fund Contrib. Water Fund Contrib. Redev. Fund Contrib.    | 8,300<br>333<br>664      | 8,490                    | 8,490                | 5,000                       | 5,230                     |  |  |  |
| Total =  | \$84,549                 | \$87,280                 | \$82,600             | \$126,480                   | \$130,090                 |  |  |  |

**DEPARTMENT:** Engineering PROGRAM: 2324 Project Development & Design

### **PROGRAM OBJECTIVES**

Develop and efficiently manage design schedules for all Capital Improvement Projects (CIP).

Meet with residents and tenants directly impacted by capital projects during the design phase in order to provide advanced notification and, whenever feasible, incorporate design mitigation measures.

Collect necessary data, conduct studies, and prepare reports to assure compliance with local, state, and federal funding requirements.

Integrate the use of consultant design services with in-house staff to assure project designs are completed on schedule.

| PROGRAM PERFORMANCE MEASURES      |                          |                          |                      |                           |                    |  |  |  |  |
|-----------------------------------|--------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|--|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |  |  |
| Project designs completed         | 27                       | 19                       | 23                   | 15                        | 12                 |  |  |  |  |
| Project specifications prepared*  | 27                       | 19                       | 14                   | 23                        | 15                 |  |  |  |  |
| Total                             | 54                       | 38                       | 37                   | 38                        | 27                 |  |  |  |  |

<sup>\*</sup>Previously included in Program 2321.

**DEPARTMENT:** Engineering PROGRAM: 2325 Traffic Engineering/Traffic Signal Operations

### PROGRAM DESCRIPTION/GOALS

This program performs the following functions:

Plans and implements projects to provide a functional, coordinated, and safe transportation network.

Administers the operation and maintenance of the traffic signal system in order to maximize safety and minimize expenditures.

Reviews, revises, and upgrades, as necessary, traffic, parking, and pedestrian control devices based on changes in citywide needs and standards.

Provides staff support for the Transportation and Circulation Commission.

Prepares and/or reviews traffic striping and detour plans, and provides traffic coordination for Capital Improvement Program projects.

**PROGRAM SUMMARY** 

In 2005-06, due to a departmental reorganization, positions have been transferred between the various programs.

## <u>Goals</u>

Develop and maintain an efficient and coordinated transportation system citywide.

|                                      | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07     |
|--------------------------------------|---------------|---------------|------------------|----------------|-------------|
|                                      | <u>Actual</u> | Budget        | <u>Estimated</u> | Adopted        | Adopted     |
| Regular Employees                    | 2.1           | 2.1           | 2.1              | 2.0            | 2.0         |
| Nonregular Hours                     | 950           | 1,300         | 1,020            | 1,020          | 1,020       |
| Salaries & Benefits                  | \$155,072     | \$158,300     | \$164,390        | \$162,390      | \$165,220   |
| Maintenance & Support Capital Outlay | 729,392       | 744,430       | 749,490          | 888,260        | 939,310     |
| Subtotal                             | 884,464       | 902,730       | 913,880          | 1,050,650      | 1,104,530   |
| Less Allocations                     | (20,183)      | (11,760)      | (19,330)         | (10,100)       | (10,170)    |
| Total Operating Budget               | \$864,281     | \$890,970     | \$894,550        | \$1,040,550    | \$1,094,360 |
|                                      | PRO           | GRAM REVENU   | ES               |                |             |
|                                      | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07     |
| Revenue Source                       | <u>Actual</u> | <u>Budget</u> | <b>Estimated</b> | <u>Adopted</u> | Adopted     |
| Overload Permits                     | \$18,556      | \$12,500      | \$17,200         | \$12,500       | \$12,500    |
| Traffic Signal Reimb.                | 9,079         | 8,000         | 13,000           | 12,500         | 12,500      |
| General Fund Contrib.                | 717,563       | 709,970       | 708,090          | 837,680        | 889,400     |
| Gas Tax Fund Contrib.                | 50,828        | 80,250        | 78,130           | 93,930         | 94,970      |
| Meas. M Turnback Fund Contrib.       | 68,255        | 80,250        | 78,130           | 83,940         | 84,990      |
| Total                                | \$864,281     | \$890,970     | \$894,550        | \$1,040,550    | \$1,094,360 |

**DEPARTMENT:** Engineering PROGRAM: 2325 Traffic Engineering/Traffic Signal Operations

### **PROGRAM OBJECTIVES**

#### TRAFFIC ENGINEERING

Respond to all traffic inquiries within ten working days. Complete studies as necessary for presentation to the Transportation and Circulation Commission.

Complete implementation of a citywide interconnect master plan for conversion of the existing system, including the master computer. Continue to pursue available grants to augment City funding for this implementation.

Provide professional traffic engineering recommendations to City Council and to the Transportation and Circulation Commission.

# TRAFFIC SIGNAL OPERATIONS

Administer the traffic signal maintenance contract to assure maintenance and repairs are completed efficiently, timely, and in compliance with contract requirements.

Perform routine monitoring of signal timing and prioritize corrective action to provide an efficient system.

| PROGRAM PERFORMANCE MEASURES                                |                          |                          |                             |                           |                           |  |  |  |
|---|--------------------------|--------------------------|-----------------------------|---------------------------|---------------------------|--|--|--|
| Performance/<br>Workload Measures                           | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br><u>Estimated</u> | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |
| TRAFFIC ENGINEERING   |                          |                          |                             |                           |                           |  |  |  |
| Traffic striping/detour plans prepared and reviewed         | 30                       | 34                       | 30                          | 30                        | 30                        |  |  |  |
| Project designs completed                                   | 7                        | N/A                      | 6                           | 4                         | 5                         |  |  |  |
| Traffic signal plans, new and upgrades prepared or reviewed | 6                        | 6                        | 6                           | 8                         | 8                         |  |  |  |
| Responses to traffic inquiries and requests                 | 1,280                    | 1,300                    | 1,300                       | 1,350                     | 1,400                     |  |  |  |
| TRAFFIC SIGNAL OPERATIONS                                   |                          |                          |                             |                           |                           |  |  |  |
| Traffic signals maintained                                  | 141                      | 142                      | 143                         | 144                       | 145                       |  |  |  |
| Costs per signalized intersection                           | \$3,000                  | \$3,400                  | \$3,400                     | \$4,100                   | \$4,200                   |  |  |  |
|   |                          |                          |                             |                           |                           |  |  |  |

**DEPARTMENT:** Engineering PROGRAM: 2329 Construction Management

### PROGRAM DESCRIPTION/GOALS

This program provides the following services:

Contract administration and inspection for Capital Improvement Program (CIP) projects.

Administration of contract surveying and material testing for CIP projects.

Assure material quality standards are met or exceeded, and that all work is constructed in conformance with approved plans, specifications, City standards, and adopted City policies.

In 2005-06 and 2006-07, a Construction Inspector position remains unfunded pending expansion of the sewer refurbishment/replacement program.

#### Goals

Administer construction projects and inspect all work in public rights-of-way to assure compliance with City standards and specifications, and within the bounds of the City's obligations, review potential work-site safety issues.

| PROGRAM SUMMARY  |                      |                      |                      |                      |                      |  |  |  |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|--|--|--|
|  | 2003-04              | 2004-05              | 2004-05              | 2005-06              | 2006-07              |  |  |  |
|  | <u>Actual</u>        | <u>Budget</u>        | Estimated            | <u>Adopted</u>       | <u>Adopted</u>       |  |  |  |
| Regular Employees  | 6.0                  | 7.0                  | 6.0                  | 7.0 *                | 7.0 *                |  |  |  |
| Nonregular Hours   |                      | 1,000                | 1,000                | 900                  | 900                  |  |  |  |
| Salaries & Benefits<br>Maintenance & Support<br>Capital Outlay | \$577,274<br>118,802 | \$607,300<br>125,460 | \$604,190<br>121,790 | \$581,590<br>115,830 | \$591,980<br>121,110 |  |  |  |
| Subtotal   | 696,076              | 732,760              | 725,980              | 697,420              | 713,090              |  |  |  |
| Less Allocations   | (420,178)            | (486,530)            | (481,740)            | (435,030)            | (444,920)            |  |  |  |
| Total Operating Budget   | \$275,898            | \$246,230            | \$244,240            | \$262,390            | \$268,170            |  |  |  |
| *Includes 1.0 unfunded position of                             | due to budget constr | aints.               |                      |                      | _                    |  |  |  |

#### **PROGRAM REVENUES**

| Revenue Source                 | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
|--------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|
| Street & Curb Permits -        |                          |                          |                      |                           |                           |
| Inspection Fee (110)           | \$44,705                 | \$45,000                 | \$45,000             | \$45,000                  | \$45,000                  |
| Inspection Fee (344)           | 31,898                   | 25,000                   | 30,000               | 30,000                    | 30,000                    |
| Construction Reimb             |                          |                          |                      |                           |                           |
| Inspection (110)               | 106,780                  | 75,000                   | 60,000               | 50,000                    | 50,000                    |
| Inspection (344)               | 82,711                   | 45,000                   | 40,000               | 35,000                    | 35,000                    |
| Contrib. (to) from General     |                          |                          |                      |                           |                           |
| Fund **                        | (8,730)                  | 19,270                   | 24,300               | 57,610                    | 60,670                    |
| Gas Tax Fund Contrib.          | 2,770                    | 2,830                    | 2,830                | 1,780                     | 1,860                     |
| Meas. M Turnback Fund Contrib. | 2,770                    | 2,830                    | 2,830                | 1,780                     | 1,860                     |
| Debt Service Fund Contrib.     | 7,320                    | 7,280                    | 7,280                | 7,230                     | 7,240                     |
| Water Fund Contrib.            | 4,889                    | 24,020                   | 30,510               | 33,990                    | 36,540                    |
| Redev. Fund Contrib.           | 785                      |                          | 1,490                |                           |                           |
| Total                          | \$275,898                | \$246,230                | \$244,240            | \$262,390                 | \$268,170                 |

<sup>\*\*</sup>A portion of these costs are either nonreimbursable or are reimbursed directly to the City and are not tracked through this division.

**DEPARTMENT:** Engineering **PROGRAM:** 2329 Construction Management

### **PROGRAM OBJECTIVES**

Provide timely and accurate construction inspection services for all Capital Improvement Program projects.

Coordinate construction procedures and schedules to minimize impacts on traffic and adjoining businesses/residents.

Provide notification to all properties adjacent to capital projects at least one week prior to start of construction.

Inspect private development projects and minor permit work to assure that all work in the public right-of-way is completed in accordance with City standards.

| PROGRAM PERFORMANCE MEASURES                          |                          |                          |                      |                           |                           |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|
| Performance/<br><u>Workload Measures</u>              | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Construction projects started                         | 25                       | 30                       | 25                   | 28                        | 29                        |  |  |
| Construction projects completed                       | 27                       | 30                       | 25                   | 30                        | 30                        |  |  |
| Public works permits inspected                        | 269                      | 275                      | 280                  | 270                       | 270                       |  |  |
| Private development projects inspected (cumulatively) | 45                       | 44                       | 45                   | 43                        | 43                        |  |  |

**DEPARTMENT:** Engineering **PROGRAM:** 2323 Water System Management

### PROGRAM DESCRIPTION/GOALS

This program is responsible for the following:

Overall management of the City's Water Utility and Water Fund, including coordination with the Maintenance Services Department in operating and maintaining the water facilities and infrastructure.

Assurance that the City meets all state and federal regulations and continues to improve the reliability of the City's water supply.

Long-range planning and design of the water system, review and implementation of water rate adjustments, water conservation policies, and water quality monitoring.

#### Goals

Coordinate and manage the operation of the Water Utility to provide a safe and reliable water supply at a reasonable cost.

|                               | PRO                      | OGRAM SUMMA              | RY                   |                           |                           |
|-------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|
|                               | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
| Regular Employees             | 4.5                      | 6.3                      | 6.3                  | 6.3                       | 6.3                       |
| Nonregular Hours              | 700                      | 700                      | 700                  | 1,140                     | 1,140                     |
| Salaries & Benefits           | \$415,060                | \$508,620                | \$511,270            | \$527,590                 | \$552,440                 |
| Maintenance & Support         | 304,037                  | 348,690                  | 345,700              | 344,820                   | 361,720                   |
| Capital Outlay                | 5,500                    | 10,000                   | 10,000               | 24,000                    | 20,000                    |
| Subtotal                      | 724,597                  | 867,310                  | 866,970              | 896,410                   | 934,160                   |
| Less Allocations              | (47,935)                 | (116,570)                | (116,630)            | (113,930)                 | (120,710                  |
| Total Operating Budget        | \$676,662                | \$750,740                | \$750,340            | \$782,480                 | \$813,450                 |
|                               | PRO                      | GRAM REVENU              | ES                   |                           |                           |
|                               | 2003-04                  | 2004-05                  | 2004-05              | 2005-06                   | 2006-07                   |
| Revenue Source                | <u>Actual</u>            | Budget                   | Estimated            | Adopted                   | Adopted                   |
| Water System Modification/    |                          |                          |                      |                           |                           |
| Upgrade Fees                  | \$45,385                 | \$15,000                 | \$30,000             | \$25,000                  | \$25,00                   |
| Water System Cross-Connection |                          |                          |                      |                           |                           |
| Inspection Fees               | 19,670                   | 10,000                   | 12,000               | 12,000                    | 12,00                     |
| Miscellaneous Permits         | 120                      |                          |                      |                           |                           |
| Sale of Maps & Publications   | 858                      | 1,000                    | 500                  | 500                       | 50                        |
| Plan Check Fees - Water       | 7,650                    | 5,000                    | 7,500                | 7,500                     | 7,50                      |
| Water Engineering Reimb.      | 763                      | 2,000                    |                      |                           | r                         |
| Nater System Project Reimb.   | 44,045                   | 20,000                   | 20,000               | 20,000                    | 20,00                     |
| Water Fund Contrib.           | 558,171                  | 697,740                  | 680,340              | 717,480                   | 748,45                    |
|                               | \$676,662                | \$750,740                | \$750,340            | \$782,480                 | \$813,45                  |

**DEPARTMENT:** Engineering PROGRAM: 2323 Water System Management

### **PROGRAM OBJECTIVES**

Promote efficient and responsible use of water resources by minimizing water losses to 6 percent or less (the industry standard is 10 percent or less).

Perform tests of all documented/record backflow assemblies to assure compliance with adopted guidelines and requirements by June of each year.

Assure compliance with mandated regulations through water quality monitoring and state-approved routine bacteriological sampling programs.

Complete the state-mandated annual water quality report by June of each year.

Provide accurate and timely review of private development project plans to assure conformance with the Water Utility standards:

Tract and parcel map reviews - 3 to 4 weeks

Private development water projects - 2 to 3 weeks

| PROGRAM PERFORMANCE MEASURES                       |                          |                          |                      |                           |                           |  |  |  |
|--|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|
| Performance/<br>Workload Measures                  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |
| System water loss                                  | 4.3%                     | 6.0%                     | 6.0%                 | 6.0%                      | 6.0%                      |  |  |  |
| Backflow assembly devices tested/reports completed | 2,760                    | 2,400                    | 2,800                | 2,900                     | 3,000                     |  |  |  |
| Water permits issued                               | 140                      | 170                      | 140                  | 100                       | 100                       |  |  |  |
| Counter visits                                     | 910                      | 900                      | 1,000                | 900                       | 900                       |  |  |  |
| Cross-connection inspections performed             | 450                      | 110                      | 700                  | 750                       | 800                       |  |  |  |

DEPARTMENT: Engineering PROGRAM: 2326 Water Supply

### PROGRAM DESCRIPTION/GOALS

The Water Supply Program shows the overall cost of the Water Utility for supplying pumped and purchased water. Program activities include the costs for the following: (1) imported water from the Metropolitan Water District of Southern California, (2) pumped water from the Orange County Water District, (3) electricity for pumping groundwater from the Southern California Edison Company and the City of Anaheim Electrical Utility, and (4) other miscellaneous costs associated with the water supply.

| PROGRAM SUMMARY                               |                          |                          |                      |                           |                    |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|
|   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |
| Regular Employees<br>Nonregular Hours         |                          |                          |                      |                           |                    |  |  |
| Salaries & Benefits                           |                          |                          |                      |                           |                    |  |  |
| Maintenance & Support Capital Outlay          | \$11,647,643             | \$12,628,910             | \$13,282,870         | \$15,529,840              | \$16,741,910       |  |  |
| Subtotal                                      | 11,647,643               | 12,628,910               | 13,282,870           | 15,529,840                | 16,741,910         |  |  |
| Less Allocations                              | (991,855)                | (950,000)                | (950,000)            | (1,223,400)               | (1,223,400)        |  |  |
| Total Operating Budget                        | \$10,655,788             | \$11,678,910             | \$12,332,870         | \$14,306,440              | \$15,518,510       |  |  |
|   | PRO                      | OGRAM REVENU             | IES                  |                           |                    |  |  |
|   | 2003-04                  | 2004-05                  | 2004-05              | 2005-06                   | 2006-07            |  |  |
| Revenue Source                                | <u>Actual</u>            | <u>Budget</u>            | <u>Estimated</u>     | <u>Adopted</u>            | <u>Adopted</u>     |  |  |
| Water Fund Revenues<br>Contribution (to) from | \$18,192,020             | \$18,986,500             | \$18,926,000         | \$21,771,500              | \$23,305,400       |  |  |
| Water Fund                                    | (7,536,232)              | (7,307,590)              | (6,593,130)          | (7,465,060)               | (7,786,890)        |  |  |
| Total   | \$10,655,788             | \$11,678,910             | \$12,332,870         | \$14,306,440              | \$15,518,510       |  |  |

DEPARTMENT: Engineering PROGRAM: 2326 Water Supply

#### **PROGRAM OBJECTIVES**

Administer the water supply for the City to achieve the most cost-efficient water supply, which is to pump the maximum percentage of total water supply allowed by the Orange County Water District (OCWD) and purchase the remaining portion from the Metropolitan Water District (MWD). OCWD initially established the Basin Pumping Percentage (BPP) at 66 percent for fiscal year 2003-04. OCWD has proposed dropping the BPP to 62 percent in 2005-06, and to 58 percent in 2006-07.

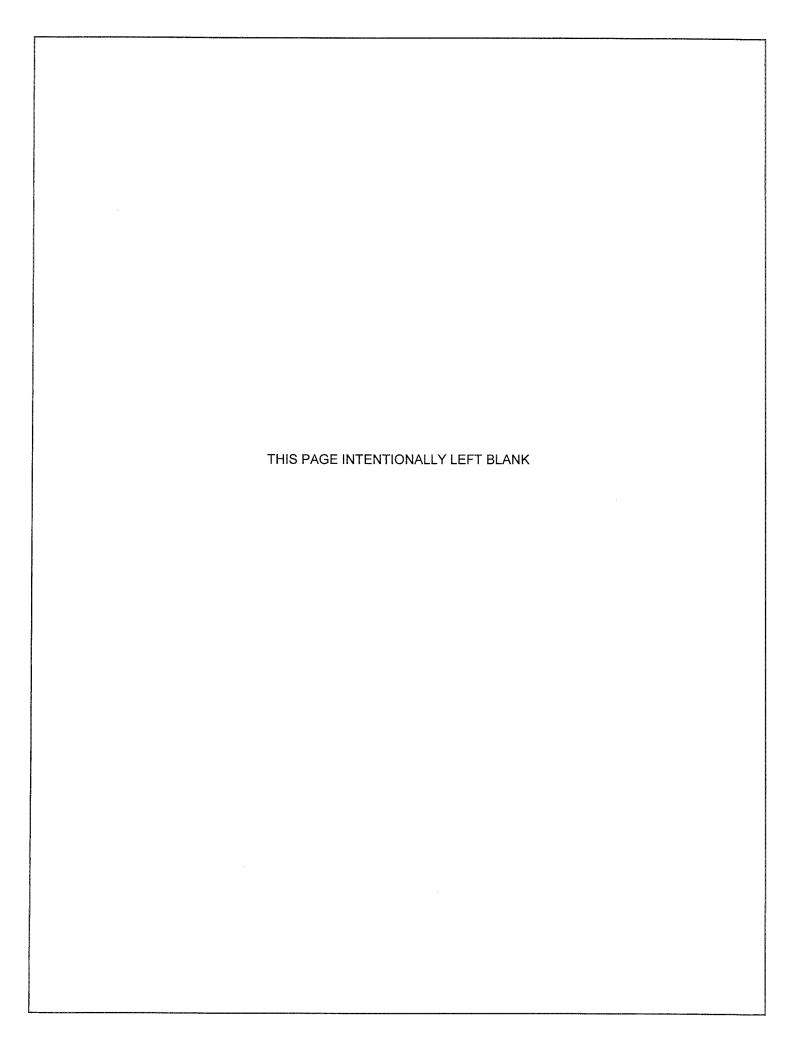
If the City pumps less than the BPP, the difference in the required water supply is purchased from MWD at approximately two times the cost of the pumped water. If the City pumps more than the BPP, OCWD assesses a fee that is equivalent to the Tier 2 purchase price from MWD, less the pumping costs.

Total combined costs for 1,000 gallons of water include the following components:

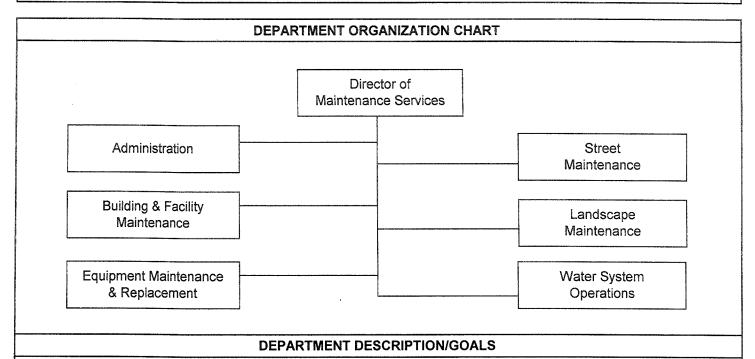
- 1. Average cost of delivered water, which includes only the external costs associated with water production, i.e., electrical power needs for the pumps, pump tax to OCWD, and water purchases from MWD.
- 2. Additional cost of water supply includes principal and interest payments, depreciation, miscellaneous expenditures, and franchise fees, but does not include Capital Improvement Program costs.
- 3. Operating cost of water, which includes labor and maintenance and support of Water Fund related expenditures, primarily from Administrative Services, Engineering, and Maintenance Services.

| PROGRAM PERFORMANCE MEASURES              |               |               |                 |                |                |  |
|---|---------------|---------------|-----------------|----------------|----------------|--|
| Performance/                              | 2003-04       | 2004-05       | 2004-05         | 2005-06        | 2006-07        |  |
| Workload Measures                         | <u>Actual</u> | <u>Budget</u> | Estimated       | <u>Adopted</u> | <u>Adopted</u> |  |
| Purchased water supply Cost per acre-foot | 28.4%         | <34%          | ≥34%            | ≥38%           | ≥42%           |  |
|   | \$438         | \$452         | \$452           | \$467          | \$490          |  |
| Pumped water supply                       | *71.6%        | >66%          | <u>&lt;</u> 66% | ≤62%           | ≤58%           |  |
| Cost per acre-foot                        | \$230         | \$251         | \$251           | \$275          | \$294          |  |
| Total cost of water per 1,000 gallons     | \$1.40        | \$1.70        | \$1.60          | \$1.75         | \$1.80         |  |

<sup>\*</sup> Participated in OCWD Coastal Pumping Transfer Program (CPTP); also includes 4,518 acre-feet of In-lieu water.



DEPARTMENT: Maintenance Services



The Maintenance Services Department protects the investment the community has made in its infrastructure - the streets, buildings, parks, and other facilities that belong to all Fullerton residents. Maintenance Services is responsible for a wide range of functions, including maintaining the City's automotive equipment, sidewalks, buildings, landscapes, parks, trees, streets, sewers, streetlights, graffiti removal, and the maintenance and operation of the water and sewer systems.

Maintenance Services consists of five operating divisions: Building and Facility Maintenance, Equipment Maintenance and Replacement, Landscape Maintenance, Street Maintenance, and Water System Operations. The five operating divisions are provided support and overall direction by the Administration Division.

Maintenance Services responds to over 12,000 citizen requests for service every year. These requests range from tree trimming to pothole filling. The department tries to respond to each request within three to five working days. Every month surveys are sent to a random sample of people who have requested service. The surveys ask the customers to rate performance, from the person who took the call to the final disposition. These surveys are passed along to Maintenance Services employees and used to improve service. A recent analysis of the surveys indicates the citizens of Fullerton are very satisfied with the services provided. Specific survey responses are shown throughout the budget document on the Program Performance Measure forms.

#### Goals

Maintain all City facilities, equipment, and public property in a fully functional, aesthetically pleasing, and safe operating condition.

Provide timely and cost-effective services in a courteous manner.

**DEPARTMENT:** Maintenance Services

| DEPARTMENT SUMMARY                                      |                     |               |                  |                         |                                       |  |  |  |
|---|---------------------|---------------|------------------|-------------------------|---------------------------------------|--|--|--|
|   | 2003-04             | 2004-05       | 2004-05          | 2005-06                 | 2006-07                               |  |  |  |
|   | <u>Actual</u>       | <u>Budget</u> | <b>Estimated</b> | <u>Adopted</u>          | <u>Adopted</u>                        |  |  |  |
| Regular Employees                                       | 147.6               | 151.5 *       | 143.7            | 161.5                   | 161.5                                 |  |  |  |
| Nonregular Hours  | 30,298              | 16,855        | 43,461           | 21,002                  | 21,002                                |  |  |  |
| Salaries & Benefits                                     | \$8,302,351         | \$8,902,880   | \$8,626,120      | \$9,816,170             | \$10,197,040                          |  |  |  |
| Maintenance & Support                                   | 8,574,243           | 10,550,287    | 10,433,340       | 10,902,290              | 10,241,900                            |  |  |  |
| Capital Outlay  | 1,462,602           | 961,570       | 951,460          | 1,403,370               | 782,330                               |  |  |  |
| Subtotal  | 18,339,196          | 20,414,737    | 20,010,920       | 22,121,830              | 21,221,270                            |  |  |  |
| Less Allocations  | (5,049,280)         | (5,027,660)   | (5,028,600)      | (5,395,820)             | (5,493,780)                           |  |  |  |
| Total Operating Budget                                  | \$13,289,916        | \$15,387,077  | \$14,982,320     | \$16,726,010            | \$15,727,490                          |  |  |  |
|   | DEP                 | ARTMENT FUND  | ANALYSIS         |                         |                                       |  |  |  |
|   |                     |               |                  | 2005-06                 | 2006-07                               |  |  |  |
| Fund No. and Title                                      |                     |               | ·                | <u>Adopted</u>          | Adopted                               |  |  |  |
| 110 - General   |                     |               |                  | \$6,663,980             | \$6,683,170                           |  |  |  |
| 115 - Parks & Recreation                                |                     |               |                  | 57,380                  | 58,860                                |  |  |  |
| 135 - Community Dev. Blocl                              | k Grant             |               |                  | 29,530                  | 29,900                                |  |  |  |
| 136 - Sewer & Drainage                                  |                     |               |                  | 165,610                 | 165,570                               |  |  |  |
| 142 - Air Quality Improveme                             | ent Trust           |               |                  | 22,440                  | 22,820                                |  |  |  |
| 143 - Sanitation  |                     |               |                  | 4,487,850               | 4,547,780                             |  |  |  |
| 158 - Debt Service Reserve                              |                     |               |                  | 458,310                 | 458,660                               |  |  |  |
| 175 - Unrestricted Capital P                            | rojects             |               |                  | 591,420                 |                                       |  |  |  |
| 340 - Airport   |                     |               |                  | 44,680                  | 45,150                                |  |  |  |
| 342 - Brea Dam  |                     |               |                  | 194,510                 | 194,510                               |  |  |  |
| 344 - Water   |                     |               |                  | 3,852,740               | 3,907,600                             |  |  |  |
| 345 - Plummer Parking Fac                               |                     |               |                  | 19,180                  | 19,700                                |  |  |  |
| 347 - Sewer Surcharge Ente                              | -                   |               |                  | 150                     | 150                                   |  |  |  |
| 364 - Equipment Replacement                             |                     |               |                  | 1,158,300               | 581,670                               |  |  |  |
| 367 - Equipment Maintenan                               |                     |               |                  | 2,138,500               | 2,209,420                             |  |  |  |
| 369 - Building Maintenance                              |                     |               |                  | 1,693,010               | 1,719,410                             |  |  |  |
| 370 - Facility Capital Repair                           | *                   |               |                  | 181,700                 | 212,300                               |  |  |  |
| Subtotal  |                     |               |                  | 21,759,290              | 20,856,670                            |  |  |  |
| Less Allocations:                                       |                     |               |                  | (400 500)               | (405.070)                             |  |  |  |
| 110 - General   |                     |               |                  | (122,590)               | (125,270)                             |  |  |  |
| 115 - Parks & Recreation                                |                     |               |                  | (57,380)                | (58,860)                              |  |  |  |
| 340 - Airport   |                     |               |                  | (44,680)                | (45,150)                              |  |  |  |
| 342 - Brea Dam  |                     |               |                  | (194,510)               | (194,510)                             |  |  |  |
| 364 - Equipment Replace                                 |                     |               |                  | (1,076,090)             | (986,080)                             |  |  |  |
| 367 - Equipment Maintena                                |                     |               |                  | (2,038,270)             | (2,207,250)                           |  |  |  |
| 369 - Building Maintenand                               |                     |               |                  | (1,693,010)             | (1,707,370)                           |  |  |  |
| 370 - Facility Capital Repa                             | ill .               |               |                  | (169,290)<br>16,363,470 | (169,290)                             |  |  |  |
| Total City  S52 Central Bodoy Dobt S                    | Convice             |               |                  | 71,350                  | 15,362,890<br>71,350                  |  |  |  |
| 852 - Central Redev. Debt Ser                           |                     |               |                  | 7 1,350<br>167,530      | 71,350<br>167,470                     |  |  |  |
| 853 - East Redev. Debt Ser<br>879 - Redevelopment Admir |                     |               |                  | 123,660                 | 125,780                               |  |  |  |
|   | mati ation          |               |                  |                         | · · · · · · · · · · · · · · · · · · · |  |  |  |
| Total   |                     |               |                  | \$16,726,010            | <u>\$15,727,490</u>                   |  |  |  |
| *Includes .6 unfunded positi                            | on due to budget co | onstraints.   |                  |                         |                                       |  |  |  |

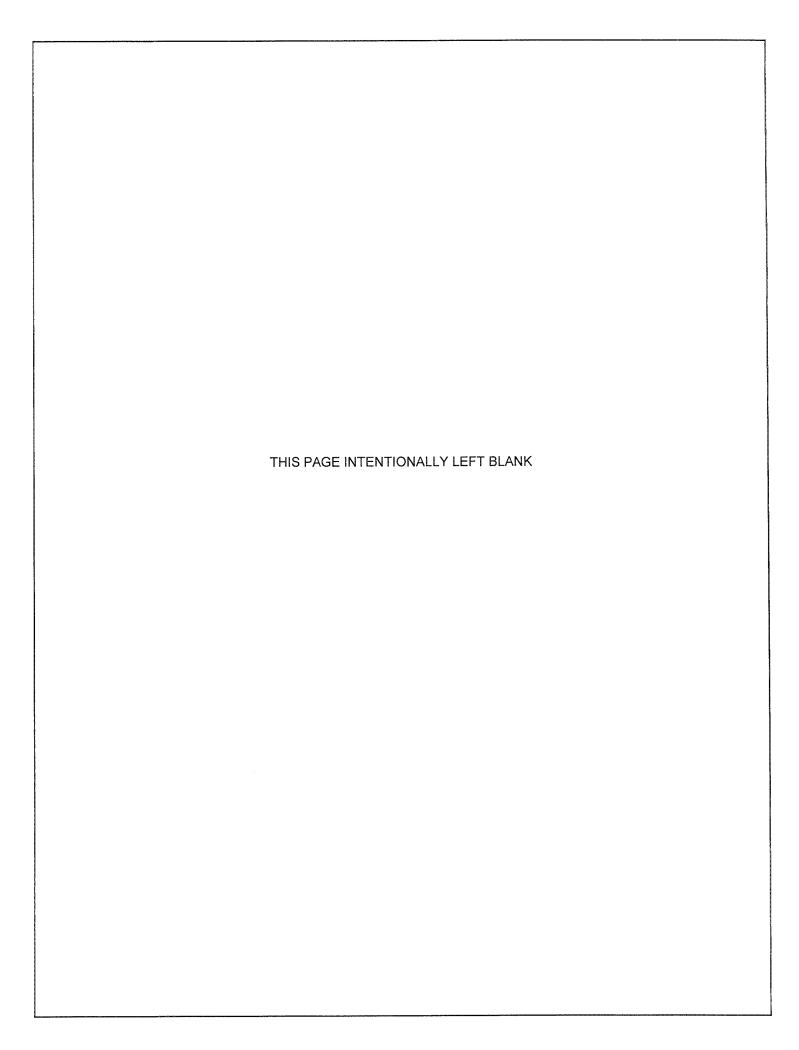
**DEPARTMENT:** Maintenance Services

| DEPARTMENT PERSONNEL SUMMARY   |  |                          |                      |                           |                           |  |  |  |
|--------------------------------|--|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|
| Position Classification        | 2003-04<br><u>Actual</u>                           | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |
|                                | Regular Employees - Full-Time Equivalent Positions |                          |                      |                           |                           |  |  |  |
| Director of Maintenance Svcs.  | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Water Superintendent           | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Building & Facility            |  |                          |                      |                           |                           |  |  |  |
| Superintendent                 | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Landscape Superintendent       | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Street Superintendent          | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Equipment Superintendent       | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Maintenance Services Manager   | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Sr. Administrative Analyst     | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Water Distribution Supervisor  | 2.0  | 2.0                      | 2.0                  | 1.0                       | 1.0                       |  |  |  |
| Water Production Supervisor    | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Sewer Supervisor               | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| •                              |  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Building & Facility Supervisor | 1.0  |                          | 1.0<br>2.0           | 2.0                       | 2.0                       |  |  |  |
| Landscape Supervisor           | 2.0  | 2.0                      |                      |                           |                           |  |  |  |
| Street Supervisor              | 2.0  | 2.0                      | 2.0                  | 2.0                       | 2.0                       |  |  |  |
| Administrative Analyst II      | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Electrical & HVAC Lead Worker  | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Equip. Mechanic Lead Worker    | 2.0  | 2.0                      | 2.0                  | 2.0                       | 2.0                       |  |  |  |
| Electrician                    | 2.0  | 2.0                      | 2.0                  | 2.0                       | 2.0                       |  |  |  |
| Air Conditioning Mechanic      | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Mechanic III                   | 2.0  | 2.0                      | 2.0                  | 2.0                       | 2.0                       |  |  |  |
| Facilities Specialist          | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Location Specialist            | 1.0  | 1.0                      | 1.0                  | 2.0                       | 2.0                       |  |  |  |
| Sanitation Specialist          | 1.0  | 2.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Sewer Program Specialist       |  |                          |                      | 1.0                       | 1.0                       |  |  |  |
| Source Control Inspector       |  |                          | 1.0                  | 3.0                       | 3.0                       |  |  |  |
| Tree Services Inspector        | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Streets Lead Worker            | 2.0  | 2.0                      | 2.0                  | 2.0                       | 2.0                       |  |  |  |
| Water Lead Worker              | 1.0  | 1.0                      | 2.0                  | 2.0                       | 2.0                       |  |  |  |
| Meter Shop Lead Worker         | 1.0  | 1.0                      |                      |                           |                           |  |  |  |
| Grounds Maintenance            |  |                          |                      |                           |                           |  |  |  |
| Lead Worker                    | 3.0  | 3.0                      | 3.0                  | 3.0                       | 3.0                       |  |  |  |
| Maintenance Electrician        | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Mechanic II                    | 6.0  | 6.0                      | 6.0                  | 6.0                       | 6.0                       |  |  |  |
| Fleet Maintenance Technician   | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| Administrative Secretary       | 1.0  | 1.0                      | 1.0                  | 1.0                       | 1.0                       |  |  |  |
| rrigation Specialist           | 1.0  | 1.0                      | 1.0                  | 2.0                       | 2.0                       |  |  |  |
| Nater Production Operator      | 3.0  | 3.0                      | 3.0                  | 3.0                       | 3.0                       |  |  |  |
| Skilled Maintenance Worker -   | 3.∪  | 3.0                      | 3.0                  | 3.0                       | 3.0                       |  |  |  |
|                                | 4.0  | 4.0                      | 4.0                  | 4.0                       | 4.0                       |  |  |  |
| Water                          | 4.0  | 4.0                      | 4.0                  | 4.∪                       | 4.0                       |  |  |  |
| Skilled Maintenance Worker -   | 2.2  | 2.2                      | 0.0                  | 0.0                       | 2.2                       |  |  |  |
| Building & Facilities          | 3.0  | 3.0                      | 3.0                  | 3.0                       | 3.0                       |  |  |  |
| Heavy Equipment Operator       | 1.0  | 1.0                      | 4.0                  |                           |                           |  |  |  |
| Motor Sweeper Operator         | 4.0  | 4.0                      | 4.0                  | 4.0                       | 4.0                       |  |  |  |

**DEPARTMENT:** Maintenance Services

| DEPARTMENT PERSONNEL SUMMARY                                   |                          |                          |                      |                    |                    |  |  |  |  |
|--|--------------------------|--------------------------|----------------------|--------------------|--------------------|--|--|--|--|
| Position Classification  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |  |  |  |  |
| Regular Employees - Full-Time Equivalent Positions (Continued) |                          |                          |                      |                    |                    |  |  |  |  |
| Meter Repairer   | 2.0                      | 2.0                      | 2.0                  | 2.0                | 2.0                |  |  |  |  |
| Maint. Facilities Dispatcher                                   | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                |  |  |  |  |
| Equipment Operator   | 7.1                      | 8.0                      | 9.0                  | 10.0               | 10.0               |  |  |  |  |
| Traffic Painter  | 2.0                      | 2.0                      | 2.0                  | 2.0                | 2.0                |  |  |  |  |
| Sr. Maintenance Worker   | 38.0                     | 40.0                     | 40.0                 | 44.0               | 44.0               |  |  |  |  |
| Clerical Assistant III   | 2.0                      | 2.0 *                    | 2.0                  | 2.0                | 2.0                |  |  |  |  |
| Maintenance Worker   | 32.5                     | 32.5                     | 24.7                 | 33.5               | 33.5               |  |  |  |  |
| Equip. Service Worker  | 2.0                      | 2.0                      | 2.0                  | 2.0                | 2.0                |  |  |  |  |
| Total Regular Employees  | 147.6                    | 151.5                    | 143.7                | 161.5              | 161.5              |  |  |  |  |
| Nonregular Employees - Hours                                   |                          |                          |                      |                    |                    |  |  |  |  |
| Total Nonregular Hours   | 30,298                   | 16,855                   | 43,461               | 21,002             | 21,002             |  |  |  |  |

<sup>\*</sup>Includes .6 unfunded position due to budget constraints.



**DEPARTMENT:** Maintenance Services **PROGRAM:** 2411 Administration

### PROGRAM DESCRIPTION/GOALS

The Administration Program is responsible for providing policy direction to the department, performing cost analyses of major operations, developing productivity enhancements, and conducting customer service surveys. The Administration Program also provides analytical, administrative, and clerical support to the department. Administration's staff is responsible for managing the City's nonemergency telephone system. Nonregular clerical hours have been reallocated between funds to reflect the additional support requested by the administrative staff, to assist with analysis work and research on a new voicemail system.

#### Goal

Provide management direction to the department's five operating divisions in order to provide the most efficient, effective, and customer-oriented municipal services at the lowest possible cost.

| PROGRAM SUMMARY  |                      |                      |                      |                                |                      |  |  |  |
|--|----------------------|----------------------|----------------------|--------------------------------|----------------------|--|--|--|
|  | 2003-04              | 2004-05              | 2004-05              | 2005-06                        | 2006-07              |  |  |  |
|  | <u>Actual</u>        | <u>Budget</u>        | Estimated            | <u>Adopted</u>                 | <u>Adopted</u>       |  |  |  |
| Regular Employees  | 7.0                  | 7.0 *                | 7.0                  | 7.0                            | 7.0                  |  |  |  |
| Nonregular Hours   | 2,003                | 1,450                | 1,450                | 1,450                          | 1,450                |  |  |  |
| Salaries & Benefits<br>Maintenance & Support<br>Capital Outlay | \$529,780<br>795,544 | \$527,540<br>828,165 | \$531,430<br>820,520 | \$596,500<br>856,990<br>75,000 | \$606,130<br>859,230 |  |  |  |
| Subtotal   | 1,325,324            | 1,355,705            | 1,351,950            | 1,528,490                      | 1,465,360            |  |  |  |
| Less Allocations   | (67,624)             | (64,430)             | (64,430)             | (61,870)                       | (61,870)             |  |  |  |
| Total Operating Budget   | \$1,257,700          | \$1,291,275          | \$1,287,520          | \$1,466,620                    | \$1,403,490          |  |  |  |

<sup>\*</sup>Includes .6 unfunded position due to budget constraints.

| PROGRAM REVENUES  |                          |                          |                      |                           |                           |  |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|
| Revenue Source  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |
| General Fund Contrib.<br>Transfer from Cap. Proj. Fund    | \$430,722                | \$407,177                | \$400,510            | \$523,200                 | \$454,440                 |  |  |  |
| (Reserve for 800 MHz Maint.)                              |                          |                          |                      | . 37,710                  | 38,440                    |  |  |  |
| Sewer & Drainage Fund Contrib.                            | 163,019                  | 165,630                  | 165,630              | 165,610                   | 165,570                   |  |  |  |
| Air Quality Fund Contrib.                                 | 18,730                   | 23,090                   | 23,090               | 22,440                    | 22,820                    |  |  |  |
| Sanitation Fund Contrib.                                  | 104,702                  | 115,786                  | 119,670              | 139,220                   | 141,400                   |  |  |  |
| Water Fund Contrib.                                       | 289,004                  | 315,696                  | 314,720              | 322,260                   | 324,700                   |  |  |  |
| Equipment Maint. Fund Contrib.<br>Facility Capital Repair |                          | 976                      | 980                  |                           | ,                         |  |  |  |
| Fund Contrib.<br>Redev. Debt Service                      | 17,299                   | 25,940                   | 25,940               | 17,300                    | 17,300                    |  |  |  |
| Fund Contrib.   | 234,224                  | 236,980                  | 236,980              | 238,880                   | 238,820                   |  |  |  |
| Total   | \$1,257,700              | \$1,291,275              | \$1,287,520          | \$1,466,620               | \$1,403,490               |  |  |  |

**DEPARTMENT:** Maintenance Services **PROGRAM:** 2411 Administration

#### **PROGRAM OBJECTIVES**

Supervise the five operating divisions to ensure they meet at least 80 percent of their goals and objectives.

Provide a customer survey program to assist division managers in measuring customer satisfaction with services.

Achieve a 4.3 customer satisfaction rating (with 5.0 being the highest) on customer service surveys.

Respond to written citizen requests within five days from receipt.

Complete performance audits of the following programs: Maintenance Services Administration Operation audit by September 2005; Contract Tree Services audit by June 2006; Sanitary Sewer Maintenance Program audit (a General Waste Discharge requirement as set forth by the California Regional Water Quality Control Board) by September 2006; Water System Operations by June 30, 2007; and additional minor studies as requested by management.

|                                  | PROGRAM PERFORMANCE MEASURES |               |           |                |                |  |  |
|----------------------------------|------------------------------|---------------|-----------|----------------|----------------|--|--|
| Performance/                     | 2003-04                      | 2004-05       | 2004-05   | 2005-06        | 2006-07        |  |  |
| Workload Measures                | <u>Actual</u>                | <u>Budget</u> | Estimated | <u>Adopted</u> | <u>Adopted</u> |  |  |
| Customer service survey ratings: |                              |               |           |                |                |  |  |
| Citywide maintenance*            | 3.85                         | 3.85          | 3.85      | 3.85           | 3.85           |  |  |
| Customer service staff*          | 4.32                         | 4.30          | 4.30      | 4.30           | 4.30           |  |  |

<sup>\*</sup>The rating system used has a range of 1 to 5. 1 equals poor and 5 equals excellent.

### PROGRAM DESCRIPTION/GOALS

The Building and Facility Maintenance Program is responsible for maintenance and repair of 70 buildings, 36 park facilities, and all City-owned electrical equipment, including 6,660 streetlights. Duties also include carpentry, graffiti removal, swimming pool maintenance, electrical maintenance, plumbing and general repair services, and contract radio maintenance with the County of Orange. Contracted custodial services are provided to 49 City-owned buildings. All program costs are allocated to various departments, except for streetlight repair, parking lot lighting, energy costs, graffiti removal, parking structure maintenance, and park maintenance.

The following facilities will be included in the maintenance program during this budget cycle in summer 2005: Morgan parking structure, Bastanchury Sports Park, and Union Pacific Park.

### <u>Goal</u>

Ensure all City facilities are maintained in a safe, clean, and proper state of repair.

|  | PRO                      | GRAM SUMMAI              | RY                       |                           | ·                         |
|--|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated     | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
| Regular Employees  | 22.0<br>4,024            | 22.0<br>3,093            | 22.0<br>5,170            | 22.0<br>6,240             | 22.0<br>6,240             |
| Nonregular Hours   | 4,024                    | 3,093                    | 5,170                    | 0,240                     | 6,240                     |
| Salaries & Benefits Maintenance & Support Capital Outlay | \$1,338,439<br>1,814,824 | \$1,356,660<br>2,064,585 | \$1,259,570<br>1,986,250 | \$1,463,150<br>2,065,990  | \$1,488,420<br>2,059,250  |
| Subtotal   | 3,153,263                | 3,421,245                | 3,245,820                | 3,529,140                 | 3,547,670                 |
| Less Allocations   | (1,566,259)              | (1,626,510)              | (1,625,780)              | (1,737,690)               | (1,752,520)               |
| Total Operating Budget                                   | \$1,587,004              | \$1,794,735              | \$1,620,040              | \$1,791,450               | \$1,795,150               |
|  | PRO                      | GRAM REVENU              | ES                       |                           |                           |
|  | 2003-04                  | 2004-05                  | 2004-05                  | 2005-06                   | 2006-07                   |
| Revenue Source   | <u>Actual</u>            | <u>Budget</u>            | <u>Estimated</u>         | Adopted                   | <u>Adopted</u>            |
| General Fund Contrib.                                    | \$1,211,388              | \$1,477,605              | \$1,336,850              | \$1,512,820               | \$1,539,830               |
| Transfer from Gas Tax Fund                               | 128,790                  | 94,780                   | 94,780                   | 37,610                    |                           |
| CDBG Fund Contrib.                                       | 27,980                   | 28,190                   | 28,190                   | 29,530                    | 29,900                    |
| Debt Service Fund Contrib.                               | 106,530                  | 105,930                  | 105,930                  | 105,120                   | 105,320                   |
| Water Fund Contrib. Plummer Parking Fac.                 | 68,521                   | 85,630                   | 80,170                   | 90,110                    | 91,370                    |
| Fund Contrib.  |                          |                          |                          | 14,460                    | 14,890                    |
| Redev. Fund Contrib.                                     | 111                      | 1,840                    | 1,800                    | 1,800                     | 1,800                     |
| Telephone Fees   | 59,256                   | 78,200                   | 78,200                   | 74,000                    | 74,000                    |
| Custodial Service Fees                                   | 445,950                  | 459,030                  | 459,030                  | 452,150                   | 465,660                   |
| Building Service Fees                                    | 1,023,320                | 1,045,920                | 1,045,920                | 1,166,860                 | 1,167,710                 |
| Costs Allocated to                                       | .,,                      | , ,                      |                          | , ,                       | .,,                       |
| Various Departments                                      | (1,528,526)              | (1,583,150)              | (1,583,150)              | (1,693,010)               | (1,707,370                |
| Contrib. (to) from Bldg. Fund                            | 53,684                   | 10,760                   | (17,680)                 | , , ,                     | 12,040                    |
| Transfer (to) from General                               | •                        |                          |                          |                           |                           |
| Fund   | (10,000)                 | (10,000)                 | (10,000)                 |                           |                           |
| Total  | \$1,587,004              | \$1,794,735              | \$1,620,040              | \$1,791,450               | \$1,795,150               |

**DEPARTMENT:** Maintenance Services PROGRAM: 2413 Building & Facility Maintenance

#### **PROGRAM OBJECTIVES**

Perform all necessary preventive maintenance repairs on 70 buildings in accordance with prescribed schedules 100 percent of the time.

Conduct an extensive annual inspection of each facility to determine overall need for repairs and incorporate results in capital projects program or maintenance budget for repair.

Ensure the custodial contractor is meeting the contract's specifications for the 49 buildings receiving custodial services. Maintain an average satisfaction rating of 3.0 on internal custodial services survey on a 5-point scale.

Perform graffiti removal with a response time of 1.5 working days.

Maintain and operate streetlights below Edison cost per pole per year.

Provide visual inspection to 100 percent of all streetlights on a bimonthly schedule.

Assume maintenance responsibilities for the Morgan parking structure, Bastanchury Sports Complex buildings, and Union Pacific Park in 2005-06.

| PROGRAM PERFORMANCE MEASURES   |                     |                  |                  |                       |          |  |
|--------------------------------|---------------------|------------------|------------------|-----------------------|----------|--|
| Performance/                   | 2003-04             | 2004-05          | 2004-05          | 2005-06               | 2006-07  |  |
| Workload Measures              | <u>Actual</u>       | Budget           | <b>Estimated</b> | <u>Adopted</u>        | Adopted  |  |
| BUILDING MAINT. SERVICES       |                     |                  |                  |                       |          |  |
| Cost per square foot per year: |                     |                  |                  |                       |          |  |
| City Hall                      | \$3.07              | \$2.95           | \$3.07           | \$3.07                | \$3.15   |  |
| Police Dept.                   | \$2.74              | \$1.36           | \$2.74           | \$2.74                | \$2.81   |  |
| Main Library                   | \$1.71              | \$1.37           | \$1.71           | \$1.71                | \$1.76   |  |
| Annual inspections of          |                     |                  |                  |                       |          |  |
| buildings and facilities       | 67                  | 67               | 70               | 70                    | 70       |  |
| Building square feet           | 573,786             | 573,786          | 647,774          | 656,386               | 656,386  |  |
| CUSTODIAL SERVICES             |                     |                  |                  |                       |          |  |
| Cost per sq. foot per year     | \$1.28              | \$1.56 *         | \$1.32           | \$1.36                | \$1.37   |  |
| Building square feet           | 276,365             | 294,415          | 295,264          | 295,264               | 295,264  |  |
| Custodial satisfaction         |                     |                  |                  |                       | •        |  |
| rating                         | 3                   | 3                | 3                | 3                     | 3        |  |
| GRAFFITI REMOVAL               |                     |                  |                  |                       |          |  |
| Sq. feet removed               | 255,282             | 250,000          | 250,000          | 250,000               | 250,000  |  |
| Cost per sq. foot              | \$0.33              | \$0.33           | \$0.33           | \$0.33                | \$0.33   |  |
| STREETLIGHTS: (7,283 Total     | Streetlights: 6.660 | Citv owned and   | 623 Edison owned | d)                    |          |  |
| City cost per pole per yr.     | \$76.94             | <b>\$</b> 105.90 | \$105.90         | <sup>°</sup> \$105.90 | \$105.90 |  |
| Edison cost per pole per yr.   | \$106.76            | \$124.62         | \$124.62         | \$124.62              | \$124.62 |  |

<sup>\*</sup>The custodial contract was rebid with reduced service levels.

**DEPARTMENT:** Maintenance Services PROGRAM: 2416 Equipment Maintenance

### PROGRAM DESCRIPTION/GOALS

The Equipment Maintenance Program provides all equipment-related services to the entire City fleet. The program includes preventive maintenance, Biannual Inspection Terminal (BIT) as required by the California Highway Patrol, and periodic safety inspections, repairs, and modifications. Maintenance costs are allocated to the other City departments on a per-vehicle basis. In-house repair services are augmented by contracted services when cost-effective.

#### Goal

Provide ready, safe vehicles and equipment for all City functions at rates at or below other cities and counties.

| PROGRAM SUMMARY                           |               |               |                  |                |                |  |  |
|---|---------------|---------------|------------------|----------------|----------------|--|--|
|   | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |  |  |
|   | <u>Actual</u> | <u>Budget</u> | Estimated        | Adopted        | <u>Adopted</u> |  |  |
| Regular Employees                         | 14.0          | 14.0          | 14.0             | 14.0           | 14.0           |  |  |
| Nonregular Hours                          | 1,000         |               | 1,000            |                |                |  |  |
| Salaries & Benefits                       | \$840,921     | \$896,060     | \$834,160        | \$950,010      | \$993,070      |  |  |
| Maintenance & Support Capital Outlay      | 1,006,762     | 1,159,533     | 1,116,670        | 1,188,490      | 1,216,350      |  |  |
| Subtotal                                  | 1,847,683     | 2,055,593     | 1,950,830        | 2,138,500      | 2,209,420      |  |  |
| Less Allocations                          | (1,927,190)   | (2,012,810)   | (2,012,810)      | (2,038,270)    | (2,207,250)    |  |  |
| Total Operating Budget                    | (\$79,507)    | \$42,783      | (\$61,980)       | \$100,230      | \$2,170        |  |  |
|   | PRO           | GRAM REVENU   | ES               |                |                |  |  |
|   | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |  |  |
| Revenue Source                            | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | <u>Adopted</u> |  |  |
| Carpool Fees                              | \$16,050      | \$16,570      | \$16,570         | \$16,210       | \$17,060       |  |  |
| Vehicle Maint. Fees Costs Allocated to    | 1,911,140     | 1,996,240     | 1,996,240        | 2,022,060      | 2,190,190      |  |  |
| Various Departments<br>Contrib. (to) from | (1,927,190)   | (2,012,810)   | (2,012,810)      | (2,038,270)    | (2,207,250)    |  |  |
| Equip. Maint. Fund                        | (79,507)      | 42,783        | (61,980)         | 100,230        | 2,170          |  |  |
| Total                                     | (\$79,507)    | \$42,783      | (\$61,980)       | \$100,230      | \$2,170        |  |  |

**DEPARTMENT:** Maintenance Services PROGRAM: 2416 Equipment Maintenance

## **PROGRAM OBJECTIVES**

Complete all preventive maintenance services as established by the annual preventive maintenance (PM) schedule and state regulations.

Provide prompt preventive maintenance inspection and repair turnaround time.

Complete all mandates in accordance with state and federal law.

Meet all requirements for fuel pump and fuel tank testing in accordance with state law.

Maintain fleet maintenance costs that are competitive with other cities, counties, and public utilities.

Achieve a 1.25-day repair turnaround time.

Maintain customer service survey with a goal of achieving an excellent customer satisfaction rating.

Achieve a score of "satisfactory" or higher on Biannual Inspection Terminal (BIT) Program inspection results.

| PROGRAM PERFORMANCE MEASURES               |                          |                          |                      |                    |                    |  |  |
|--|--------------------------|--------------------------|----------------------|--------------------|--------------------|--|--|
| Performance/<br><u>Workload Measures</u>   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |  |  |
| PM's completed                             | 1,121                    | 1,095                    | 1,095                | 1,150              | 1,150              |  |  |
| Turnaround time for PM's (hours)           | 3.41                     | 2.7                      | 3.0                  | 3.2                | 3.25               |  |  |
| Turnaround time for general repairs (days) | 1.41                     | 1.0                      | 1.2                  | 1.25               | 1.3                |  |  |
| Hourly labor rate                          | \$64.01                  | \$66.03                  | \$66.00              | \$68.00            | \$69.00            |  |  |
| Vehicle maintenance rates:                 |                          |                          |                      |                    |                    |  |  |
| 1/2-ton pickup                             | \$2,773                  | \$2,720                  | \$2,775              | \$3,320            | \$3,430            |  |  |
| Intermediate sedan                         | \$1,964                  | \$2,320                  | \$2,000              | \$1,950            | \$2,010            |  |  |
| Police patrol car                          | \$12,019                 | \$14,852                 | \$14,000             | \$16,770           | \$17,170           |  |  |
| Street sweeper                             | \$30,304                 | \$33,630                 | \$33,630             | \$36,300           | \$37,490           |  |  |
| Fire apparatus                             | \$17,282                 | \$21,020                 | \$19,000             | \$20,980           | \$21,620           |  |  |
|  |                          |                          |                      |                    |                    |  |  |

**DEPARTMENT:** Maintenance Services PROGRAM: 2417 Equipment Replacement

#### PROGRAM DESCRIPTION/GOALS

This program is responsible for identifying equipment needing replacement, projecting replacement costs, setting rental fees, accumulating replacement funds, receiving new units, installing auxiliary equipment, and selling old equipment. The Equipment Replacement Program achieves the lowest possible ownership cost and the highest productivity by systematically replacing existing equipment before its condition begins to generate excessive repair costs and downtime. Costs are economized through the aggressive use of warranty programs, which will offer customers lease rates below the private sector.

Twenty-five to thirty vehicles are normally scheduled for replacement each year. However, during the next two years, the fleet purchases have been reduced to 23 and 11, respectively. The lease fees paid by most using departments have been reduced by at least 10 percent to help them meet their own budget goals, except in specific cases where environmental or other mandates have required the addition of personnel and new vehicles. This reduction in fleet purchases will not affect the reliability of the vehicles in the City's fleet.

|  | PRO                      | OGRAM SUMMA              | RY                   |                    |                    |
|--|--------------------------|--------------------------|----------------------|--------------------|--------------------|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |
| Regular Employees                                |                          |                          |                      |                    |                    |
| Nonregular Hours                                 |                          |                          |                      |                    |                    |
| Salaries & Benefits                              |                          |                          |                      |                    |                    |
| Maintenance & Support                            | \$353,361                | \$415,190                | \$424,190            | \$450,250          | \$450,410          |
| Capital Outlay                                   | 1,401,356                | 817,930                  | 808,930              | 1,061,240          | 484,600            |
| Subtotal   | 1,754,717                | 1,233,120                | 1,233,120            | 1,511,490          | 935,010            |
| Less Allocations                                 | (997,020)                | (862,810)                | (862,810)            | (1,076,090)        | (986,080)          |
| Total Operating Budget                           | \$757,697                | \$370,310                | \$370,310            | \$435,400          | (\$51,070)         |
|  | PRO                      | GRAM REVENU              | ES                   |                    |                    |
|  | 2003-04                  | 2004-05                  | 2004-05              | 2005-06            | 2006-07            |
| Revenue Source                                   | <u>Actual</u>            | Budget                   | Estimated            | Adopted            | Adopted            |
| Equipment Replacement Fees<br>Costs Allocated to | \$997,020                | \$862,810                | \$862,810            | \$1,076,090        | \$986,080          |
| Various Departments                              | (997,020)                | (862,810)                | (862,810)            | (1,076,090)        | (986,080           |
| Interest Income                                  | 53,402                   | 86,300                   | 80,100               | 92,000             | 101,000            |
| Sale of Property                                 | 66,858                   | 23,000                   | 23,000               | 33,400             | 33,500             |
| Loan Proceeds                                    | 429,546                  | 400,000                  | 525,000              |                    | ,                  |
| Transfer to Debt Service Fund                    |                          |                          | (429,550)            | (525,000)          |                    |
| Contrib. (to) from Equip.                        |                          |                          |                      | ,                  |                    |
| Replacement Fund                                 | (10,160)                 | (428, 160)               | (117,410)            | 481,810            | (538,910)          |
| Debt Service Fund Contrib.                       | 218,051                  | 289,170                  | 289,170              | 353,190            | 353,340            |
| Total  | \$757,697                | \$370,310                | \$370,310            | \$435,400          | (\$51,070)         |

**DEPARTMENT:** Maintenance Services PROGRAM: 2417 Equipment Replacement

## **PROGRAM OBJECTIVES**

Accumulate equipment replacement funds through lease allocations.

Maintain equipment rental fees, including get-ready costs, at a rate competitive with other cities and counties.

Evaluate and extend the life of equipment when cost-effective.

Purchase vehicles that comply with state mandates, e.g., alternative-fuel and low-emission vehicles.

|   | PROGRAM                  | PROGRAM PERFORMANCE MEASURES |                      |                           |                           |  |  |
|---|--------------------------|------------------------------|----------------------|---------------------------|---------------------------|--|--|
| Performance/<br>Workload Measures           | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u>     | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Fleet average age (years)                   | 7.5                      | 8.0                          | 8.0                  | 8.5                       | 9.0                       |  |  |
| City monthly rental fees by classification: |                          |                              |                      |                           |                           |  |  |
| Intermediate sedan                          | \$260                    | \$265                        | \$261                | \$261                     | \$261                     |  |  |
| Police patrol car                           | \$820                    | \$875                        | \$875                | \$890                     | \$910                     |  |  |
| 1/2-ton pickup truck                        | \$202                    | <b>\$197</b>                 | \$200                | \$205                     | \$207                     |  |  |
| 7-passenger van                             | \$249                    | \$255                        | \$249                | \$249                     | \$249                     |  |  |
| Street sweepers                             | \$2,364                  | \$1,889                      | \$2,012              | \$2,012                   | \$2,138                   |  |  |

**DEPARTMENT:** Maintenance Services PROGRAM: 2419 Street Maintenance

### PROGRAM DESCRIPTION/GOALS

This program is divided into two general areas of responsibility: pavement and traffic support. Pavement includes maintenance and reconstruction of concrete curbs, gutters, and sidewalks; and paving and minor reconstruction to asphalt parking lots, residential streets, and arterial highways. Traffic support includes maintenance of traffic-related street name signs, regulatory and guide signs; regular repainting of pavement lane lines, arrows, and symbols for vehicular traffic; installation and maintenance of traffic-related raised pavement markers; and traffic control or road closures for civic events and emergencies.

The National Pollutant Discharge Elimination System (NPDES) program mandates that cities remove pollutants from city drains, catch basins, and drainage channels. The Street Maintenance Program routinely services the entire storm drain system to ensure pollutants are removed to comply with this mandate.

This program ensures operational readiness of City facilities and infrastructure for the safe and enjoyable use of Fullerton's citizens.

#### Goal

Employ reasonable and prudent maintenance practices that will promote a safe, usable, and aesthetically pleasing environment for residents and visitors to the City of Fullerton. Maintain storm drains and channels to ensure compliance with NPDES guidelines and mandates.

| 2004-05 <u>Budget</u> 27.4  \$1,472,590 1,020,694 28,960 2,522,244 | 2004-05 <u>Estimated</u> 24.6 6,965  \$1,442,820 1,120,700 28,850 | 2005-06<br><u>Adopted</u> 27.4 1,000  \$1,526,170 1,574,470 | 2006-07<br><u>Adopted</u> 27.4  1,000  \$1,610,640  964,070 |
|--|---|---|---|
| Budget  27.4  \$1,472,590  1,020,694  28,960                       | 24.6<br>6,965<br>\$1,442,820<br>1,120,700<br>28,850               | Adopted  27.4 1,000  \$1,526,170 1,574,470                  | 27.4<br>1,000<br>\$1,610,640                                |
| 27.4<br>\$1,472,590<br>1,020,694<br>28,960                         | 24.6<br>6,965<br>\$1,442,820<br>1,120,700<br>28,850               | 27.4<br>1,000<br>\$1,526,170<br>1,574,470                   | 27.4<br>1,000<br>\$1,610,640                                |
| \$1,472,590<br>1,020,694<br>28,960                                 | 6,965<br>\$1,442,820<br>1,120,700<br>28,850                       | 1,000<br>\$1,526,170<br>1,574,470                           | 1,000<br>\$1,610,640  |
| 1,020,694<br>28,960  | \$1,442,820<br>1,120,700<br>28,850                                | \$1,526,170<br>1,574,470                                    | \$1,610,640   |
| 1,020,694<br>28,960  | 1,120,700<br>28,850   | 1,574,470   |   |
| 28,960   | 28,850  |   |   |
|  | 28,850  | 00.000  | 904,070   |
| 2,522,244  |   | 28,960  | 28,960  |
|  | 2,592,370   | 3,129,600   | 2,603,670   |
|  |   | , ,   | , ,   |
| \$2,522,244  | \$2,592,370   | \$3,129,600   | \$2,603,670   |
| GRAM REVENU  | JES   |   |   |
| 2004-05  | 2004-05   | 2005-06   | 2006-07   |
| <u>Budget</u>  | <u>Estimated</u>  | <u>Adopted</u>  | <u>Adopted</u>  |
| \$1,624,220  | \$1,624,220   | \$1,681,390   | \$1,719,000   |
| 201,604  | 274,840   | 116,950   | 109,950   |
| 696,420  | 690,800   | 739,840   | 774,720   |
|  |   |   |   |
|  |   | 591,420   |   |
|  | 2,510   |   |   |
|  | ¢0 E00 270  | \$3,129,600   | \$2,603,670   |
|  | ¢2.522.244  | 2,510<br>\$2,522,244 \$2,592,370                            | 2,510   |

**DEPARTMENT:** Maintenance Services | **PROGRAM:** 2419 Street Maintenance

#### **PROGRAM OBJECTIVES**

Provide road and pavement maintenance for publicly owned streets.

Provide a traffic painting program that will repaint traffic lane lines and pavement legends as needed to maintain at least 50 percent wear of the original roadway markings. Provide this service at or below private sector rates.

Maintain Street Maintenance Program's average customer satisfaction rating at 3.1 (with 5.0 being the highest).

Meet objectives for placing asphalt and crack sealer.

Remove pollutants from City drains and catch basins to comply with the National Pollutant Discharge Elimination System (NPDES) mandates.

| PROGRAM PERFORMANCE MEASURES |               |           |           |           |                |  |  |
|------------------------------|---------------|-----------|-----------|-----------|----------------|--|--|
| Performance/                 | 2003-04       | 2004-05   | 2004-05   | 2005-06   | 2006-07        |  |  |
| Workload Measures            | <u>Actual</u> | Budget    | Estimated | Adopted   | <u>Adopted</u> |  |  |
| Asphalt operations:          |               |           |           |           |                |  |  |
| Tons placed                  | 7,238         | 6,300     | 7,000     | 15,000    | 4,955          |  |  |
| Cost per ton                 | \$78.08       | \$76.48   | \$76.48   | \$86.36   | \$86.36        |  |  |
| Asphalt crack filler:        |               |           |           |           |                |  |  |
| Pounds applied               | 36,300        | 40,000    | 40,000    | 40,000    | 40,000         |  |  |
| Cost per pound               | \$1.59        | \$1.38    | \$1.38    | \$1.40    | \$1.45         |  |  |
| Street legend painting:      |               |           |           |           |                |  |  |
| Square feet painted          | 134,086       | 130,000   | 130,000   | 130,000   | 130,000        |  |  |
| Cost per square foot         | \$0.49        | \$0.99    | \$0.60    | \$0.60    | \$0.60         |  |  |
| Curb and stripe painting:    |               |           |           |           |                |  |  |
| Lineal feet painted          | 1,169,105     | 1,119,000 | 1,119,000 | 1,119,000 | 1,119,000      |  |  |
| Cost per lineal foot         | \$0.05        | \$0.11    | \$0.06    | \$0.06    | \$0.06         |  |  |
| Hardscape repair:            |               |           |           |           |                |  |  |
| Sidewalk replaced by         |               |           |           |           |                |  |  |
| contractor (square feet)     | 5,855         | 5.800     | 5,800     | 5,800     | 5,800          |  |  |
| Cost per square foot         | \$4.81        | \$4.83    | \$4.83    | \$4.83    | \$4.83         |  |  |
|                              | ¥             | <b>4u</b> | ΨΨ        | ųoo       | Ψ1.00          |  |  |
| Curb and gutter replaced by  |               |           |           |           |                |  |  |
| contractor (lineal feet)     | 801           | 980       | 980       | 980       | 980            |  |  |
| Cost per lineal foot         | \$29.00       | \$28.67   | \$28.67   | \$28.67   | \$28.67        |  |  |
| •                            | •             | •         | • ***     | , —       | Ţ              |  |  |
| Channel clearing (miles)     | 5.89          | 3.80      | 5.50      | 5.50      | 5.50           |  |  |
|                              | 2,216         | 1,259     | 2,600     | 2.600     | 2,600          |  |  |

DEPARTMENT: Maintenance Services PROGRAM: 2421 Street Cleaning

#### PROGRAM DESCRIPTION/GOALS

This program provides weekly street-cleaning services to all the publicly owned streets, park roads, and to the Fullerton Municipal Airport. The City's four sweeper operators and five machines sweep 33,600 curb miles on residential streets, arterial highways, industrial, and commercial streets on an annual basis.

This program contributes greatly to the City's compliance with the federally mandated program "National Pollutant Discharge Elimination System." The Street-Cleaning Program protects rivers, streams, ponds, and, ultimately, the ocean from being polluted by collecting roadway accumulations before it enters the storm drain system.

### Goal

Maintain a clean and aesthetically pleasing environment for the public to enjoy through the consistent application of the established Street-Cleaning Program. Protect downstream water bodies from harmful contaminants by providing a consistent, well-managed Street-Cleaning Program as a best management practice.

| PROGRAM SUMMARY                      |                          |                          |                      |                           |                           |  |  |
|--------------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|
|                                      | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Regular Employees                    | 4.6                      | 4.6                      | 4.6                  | 4.6                       | 4.6                       |  |  |
| Nonregular Hours                     | 477                      | 1,040                    | 1,040                | 1,040                     | 1,040                     |  |  |
| Salaries & Benefits                  | \$287,881                | \$283,090                | \$293,190            | \$313,210                 | \$318,260                 |  |  |
| Maintenance & Support Capital Outlay | 272,728                  | 283,490                  | 282,190              | 302,910                   | 312,540                   |  |  |
| Subtotal                             | 560,609                  | 566,580                  | 575,380              | 616,120                   | 630,800                   |  |  |
| Less Allocations                     | (760)                    |                          | (90)                 |                           |                           |  |  |
| Total Operating Budget               | \$559,849                | \$566,580                | \$575,290            | \$616,120                 | \$630,800                 |  |  |
|                                      | PRO                      | GRAM REVENU              | IES                  |                           |                           |  |  |
| Revenue Source                       | 2003-04<br><u>Actual</u> | 2004-05<br>Budget        | 2004-05<br>Estimated | 2005-06<br>Adopted        | 2006-07<br><u>Adopted</u> |  |  |
| Sanitation Fund Contrib.             | \$559,849                | \$566,580                | \$575,290            | \$616,120                 | \$630,800                 |  |  |
| Total                                | \$559,849                | \$566,580                | \$575,290            | \$616,120                 | \$630,800                 |  |  |

### **PROGRAM OBJECTIVES**

Provide an established Street-Cleaning Program that ensures roadway cleanliness and an aesthetically pleasing environment.

Protect downstream water bodies from harmful contaminants through routine street-cleaning services.

Provide quality Street-Cleaning Program with expenses for this service at or below private sector costs.

Comply with National Pollutant Discharge Elimination System guidelines and mandates.

Maintain a customer satisfaction rating of at least 4.25 (with 5.0 being the highest) as measured by the department's customer service surveys.

Complete 99 percent of street-cleaning schedules.

| PROGRAM PERFORMANCE MEASURES             |                          |                          |                      |                           |                    |  |  |  |  |
|--|--------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|--|--|
| Performance/<br><u>Workload Measures</u> | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |  |  |
| Sweeping mileage<br>(curb miles)         | 34,635                   | 33,600                   | 33,600               | 33,600                    | 33,600             |  |  |  |  |
| Cost per curb mile<br>(City)             | \$15.98                  | \$16.36                  | \$16.36              | \$18.11                   | \$18.77            |  |  |  |  |
| Cost per curb mile (private sector)      | \$28.35                  | \$29.20                  | \$29.20              | \$30.22                   | \$31.28            |  |  |  |  |
| Customer satisfaction with service*      | 4.26                     | 4.25                     | 4.25                 | 4.25                      | 4.25               |  |  |  |  |
| Completed street-cleaning schedules      | 100%                     | 99%                      | 99%                  | 99%                       | 99%                |  |  |  |  |

<sup>\*</sup>The rating system used has a range of 1 to 5. 1 equals poor and 5 equals excellent.

DEPARTMENT: Maintenance Services PROGRAM: 2422 Facility Capital Repair

### PROGRAM DESCRIPTION/GOALS

This program is responsible for identifying major capital/equipment repairs or replacements at City facilities, as well as projecting replacement costs, setting rental fees, and accumulating replacement funds. Examples of covered costs include roofing, flooring, parking lots, and HVAC (heating, ventilating, and air conditioning) equipment.

The program provides for a systematic approach to scheduling and funding major repairs to City facilities. Usually, most of the appropriations/expenditures are included in the Capital Improvement Program (CIP), while smaller projects are included in Maintenance Services. However, in 2005-06 and 2006-07, no new funds are budgeted in the CIP.

Allocation reductions for the next two fiscal years continue to reflect a 63 percent reduction in allocated charges to meet budget shortfalls.

| PROGRAM SUMMARY             |                            |                          |                      |                           |                           |  |  |  |  |
|-----------------------------|----------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|--|
|                             | 2003-04<br><u>Actual</u>   | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |  |
| Regular Employees           |                            |                          |                      |                           |                           |  |  |  |  |
| Nonregular Hours            |                            |                          |                      |                           |                           |  |  |  |  |
| Salaries & Benefits         |                            |                          |                      |                           |                           |  |  |  |  |
| Maintenance & Support       |                            |                          |                      |                           |                           |  |  |  |  |
| Capital Outlay              | \$28,922                   | \$64,800                 | \$64,800             | \$164,400                 | \$195,000                 |  |  |  |  |
| Subtotal                    | 28,922                     | 64,800                   | 64,800               | 164,400                   | 195,000                   |  |  |  |  |
| Less Allocations            | (193,730)                  | (169,290)                | (169,290)            | (169,290)                 | (169,290)                 |  |  |  |  |
| Total Operating Budget      | (\$164,808)                | (\$104,490)              | (\$104,490)          | (\$4,890)                 | \$25,710                  |  |  |  |  |
|                             | PRO                        | GRAM REVENU              | ES                   |                           |                           |  |  |  |  |
|                             | 2003-04                    | 2004-05                  | 2004-05              | 2005-06                   | 2006-07                   |  |  |  |  |
| Revenue Source              | <u>Actual</u>              | Budget                   | Estimated            | Adopted                   | Adopted                   |  |  |  |  |
| Facility Capital            |                            |                          |                      |                           |                           |  |  |  |  |
| Repair Fees                 | \$193,730                  | \$169,290                | \$169,290            | \$169,290                 | \$169,290                 |  |  |  |  |
| Costs Allocated to          | ,                          | , ,                      | ,                    | ·                         | •                         |  |  |  |  |
| Various Departments         | (193,730)                  | (169,290)                | (169,290)            | (169,290)                 | (169,290)                 |  |  |  |  |
| Interest Income             | 23,132                     | 32,000                   | 32,000               | 37,000                    | 41,000                    |  |  |  |  |
| Contrib. (to) from Facility | — - , · · <del>- ···</del> | , -                      | ,                    | ,                         | ,                         |  |  |  |  |
| Capital Repair Fund         | (187,940)                  | (136,490)                | (136,490)            | (41,890)                  | (15,290)                  |  |  |  |  |
|                             | (\$164,808)                | (\$104,490)              | (\$104,490)          | (\$4,890)                 | \$25,710                  |  |  |  |  |

**DEPARTMENT:** Maintenance Services PROGRAM: 2422 Facility Capital Repair

### **PROGRAM OBJECTIVES**

Replace building equipment in accordance with the established 30-year Facility Plan.

Institute reduced-cost rental rates through the current budget reduction period and accumulate building replacement funds through cost allocations.

Complete the following projects within the two-year budget cycle:

Museum: Replace all roofing

Main Library: Replace alarm system Maple Senior Center: Replace roofing

Independence Park: Recoat small swimming pool

Police Department Commonwealth building: Replace sewage pump

Maple Senior Center: Replace automatic doors Lions Recreation Center: Replace air conditioning unit

Fire Station # 1: Replace air conditioning unit

#### PROGRAM PERFORMANCE MEASURES

 Performance/
 2003-04
 2004-05
 2004-05
 2005-06
 2006-07

 Workload Measures
 Actual
 Budget
 Estimated
 Adopted
 Adopted

**DEPARTMENT:** Maintenance Services PROGRAM: 2423 Landscape Maintenance

### PROGRAM DESCRIPTION/GOALS

The Landscape Maintenance Program's operations include landscape maintenance, irrigation repair and maintenance, recreational trail maintenance, minor tree pruning, tree and shrub planting, preparation and maintenance of sports fields, chemical and mechanical weed abatement, pesticide application, and elimination of hazards to the public. The program maintains parks, median islands, landscaped areas on public grounds, reservoir sites, school grounds, recreational trails, and other City-owned property. Services are provided at three levels: (1) high for sports fields and high-visibility parks; (2) standard service levels for medium-use improved parks; and (3) minimal services to areas requiring reduced maintenance, such as natural parks and recreational trails.

#### Goal

Maintain all parks, landscaped areas, landscaped public facilities, recreational trails, and primitive parkland owned by the City in a safe, usable, and aesthetically pleasing condition.

|                                    | PRO           | OGRAM SUMMA   | RY               | <del></del>      |                  |
|------------------------------------|---------------|---------------|------------------|------------------|------------------|
|                                    | 2003-04       | 2004-05       | 2004-05          | 2005-06          | 2006-07          |
|                                    | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u>   | Adopted          |
| Regular Employees                  | 37.6          | 37.6          | 32.6             | 38.6             | 38.6             |
| Nonregular Hours                   | 14,413        | 11,272        | 27,836           | 11,272           | 11,272           |
| Salaries & Benefits                | \$1,842,095   | \$1,901,700   | \$1,922,730      | \$1,922,330      | \$2,027,720      |
| Maintenance & Support              | 1,238,620     | 1,405,334     | 1,342,160        | 1,448,580        | 1,419,610        |
| Capital Outlay                     |               | 18,770        | 18,770           | 18,770           | 18,770           |
| Subtotal                           | 3,080,715     | 3,325,804     | 3,283,660        | 3,389,680        | 3,466,100        |
| Less Allocations                   | (293,564)     | (291,810)     | (292,070)        | (312,610)        | (316,770)        |
| Total Operating Budget             | \$2,787,151   | \$3,033,994   | \$2,991,590      | \$3,077,070      | \$3,149,330      |
|                                    | PRO           | GRAM REVENU   | ES               |                  |                  |
|                                    | 2003-04       | 2004-05       | 2004-05          | 2005-06          | 2006-07          |
| Revenue Source                     | <u>Actual</u> | <u>Budget</u> | <b>Estimated</b> | <u>Adopted</u>   | Adopted          |
| School District Contract           | \$104,730     | \$105,000     | \$109,520        | \$112,810        | \$116,190        |
| Cost Reimbursement                 | 5,744         | 12,160        | 12,160           | 12,160           | 12,160           |
| General Fund Contrib.              | 2,312,855     | 2,480,444     | 2,438,270        | 2,506,740        | 2,567,890        |
| Sanitation Fund Contrib.           | 144,670       | 150,560       | 150,560          | 152,810          | 156,080          |
| Water Fund Contrib.                | 126,434       | 165,390       | 161,910          | 165,970          | 168,220          |
| Plummer Parking Fac. Fund Contrib. |               |               | 460              | 4 700            | 4.040            |
| Redev. Fund Contrib.               | 92,718        | 120,440       | 118,710          | 4,720<br>121,860 | 4,810<br>123,980 |
| Total                              | \$2,787,151   | \$3,033,994   | \$2,991,590      | \$3,077,070      | \$3,149,330      |

DEPARTMENT: Maintenance Services PROGRAM: 2423 Landscape Maintenance

#### PROGRAM OBJECTIVES

Perform maintenance as verified by bimonthly inspections of all parks, streetscapes, City-owned facilities, and greenbelts to ensure acceptability of appearance and conformance with established City standards.

Perform monthly inspections of all irrigation systems to minimize water usage and to maximize the turf and landscape quality.

Upgrade the computerized irrigation systems throughout the City by adding two computerized, local-radio irrigation controllers per year at parks, medians, and City-owned facilities throughout the City.

Maintain primitive parklands and recreational trails in a natural, safe, and usable condition.

Maintain landscape costs at a level competitive with the private sector. Assume full maintenance responsibilities at the new Bastanchury Greenbelt Park (10.8 acres) and limited maintenance responsibilities at Mountain View Park (2.35 acres).

| PROGRAM PERFORMANCE MEASURES                             |                          |                          |                      |                           |                     |  |  |  |  |
|--|--------------------------|--------------------------|----------------------|---------------------------|---------------------|--|--|--|--|
| Performance/<br>Workload Measures                        | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted  |  |  |  |  |
| Monthly park inspections                                 | 93%                      | 100%                     | 95%                  | 100%                      | 100%                |  |  |  |  |
| Irrigation inspections                                   | 97.5%                    | 100%                     | 97%                  | 100%                      | 100%                |  |  |  |  |
| Park acreage:<br>Improved<br>Unimproved/natural<br>Total | 588<br>427<br>1,015      | 605<br>427<br>1,032      | 595<br>427<br>1,022  | 607<br>427<br>1,034       | 607<br>427<br>1,034 |  |  |  |  |
| Average park maint. costs per acre: Improved Unimproved  | \$2,960<br>\$1,048       | \$3,219<br>\$1,140       | \$3,219<br>\$1,140   | \$3,241<br>\$1,152        | \$3,315<br>\$1,178  |  |  |  |  |

DEPARTMENT: Maintenance Services PROGRAM: 2424 Tree Maintenance

#### PROGRAM DESCRIPTION/GOALS

The Tree Maintenance Program is responsible for trimming, removing, and planting trees in the public rights-of-way. The majority of Fullerton's trees are located in parkways with some located in parks, greenbelts, medians, public parking lots, recreational trails, and other public grounds. Contract crews perform most scheduled and on-request pruning services. Some minor park, greenbelt, and recreational trail tree pruning is performed by City crews.

### Goal

Maintain and prune City trees located in parkways, medians, greenbelts, parks, parking lots, and all other public grounds in a safe and aesthetically pleasing condition.

| PROGRAM SUMMARY  |                          |                          |                      |                           |                           |  |  |  |  |
|--|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|--|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted        | 2006-07<br>Adopted        |  |  |  |  |
| Regular Employees<br>Nonregular Hours                    | 1.9                      | 1.9                      | 1.9                  | 1.9                       | 1.9                       |  |  |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay | \$141,927<br>915,399     | \$145,430<br>907,690     | \$145,430<br>908,730 | \$162,230<br>912,640      | \$158,600<br>913,190      |  |  |  |  |
| Subtotal<br>Less Allocations                             | 1,057,326                | 1,053,120                | 1,054,160            | 1,074,870                 | 1,071,790                 |  |  |  |  |
| Total Operating Budget                                   | \$1,057,326              | \$1,053,120              | \$1,054,160          | \$1,074,870               | \$1,071,790               |  |  |  |  |
|  | PRO                      | GRAM REVENU              | ES                   |                           |                           |  |  |  |  |
| Revenue Source   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |  |
| Sanitation Fund Contrib.                                 | \$1,057,326              | \$1,053,120              | \$1,054,160          | \$1,074,870               | \$1,071,790               |  |  |  |  |
| Total  | \$1,057,326              | \$1,053,120              | \$1,054,160          | \$1,074,870               | \$1,071,790               |  |  |  |  |

**DEPARTMENT:** Maintenance Services PROGRAM: 2424 Tree Maintenance

### **PROGRAM OBJECTIVES**

Maintain trees for health, safety, and aesthetics by conducting annual inspections and pruning according to the established Community Forest Management Plan.

Schedule trees for pruning, removal, and planting in accordance with the Community Forest Management Plan.

Remove hazardous tree conditions located on City property within four hours of notification.

Manage contract tree pruning to ensure work is performed according to City, American National Standards Institute (ANSI), and International Society of Arboriculture (ISA) specifications.

Complete the tree inventory by adding all trees located in parks, greenbelts, and other City-owned areas not included in the Arbor Access Program inventory, as those areas are pruned by the contractor.

The Community Forest consists of 46,025 trees that are scheduled to be pruned once every three to four years.

| PROGRAM PERFORMANCE MEASURES              |                          |                          |                      |                           |                    |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|
| Performance/<br><u>Workload Measures</u>  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |
| Trees pruned per year                     | 14,944                   | 13,000                   | 13,000               | 13,000                    | 13,000             |  |  |
| Cost per tree pruned                      | \$51.59                  | \$51.59                  | \$51.59              | \$52.12                   | \$53.68            |  |  |
| Trees removed                             | 511                      | 500                      | 500                  | 500                       | 500                |  |  |
| Cost per tree removed                     | \$209                    | \$232                    | \$232                | \$232                     | \$232              |  |  |
| Trees planted                             | 391                      | 700                      | 700                  | 700                       | 700                |  |  |
| Cost per tree planted                     | \$188                    | \$175                    | \$175                | \$175                     | \$175              |  |  |
| Response time for service requests (days) | 9                        | 10                       | 10                   | 10                        | 10                 |  |  |

**DEPARTMENT:** Maintenance Services **PROGRAM:** 2425 Water Transmission & Distribution

### PROGRAM DESCRIPTION/GOALS

This program is responsible for the delivery of water to City residents, businesses, and industries. The program maintains 400 miles of water main, 29,500 metered services, 3,584 fire hydrants, and 10,361 valves. The Transmission and Distribution Program includes functions such as system testing, preventive maintenance, and system repair.

#### Goal

Repair and maintain the water distribution system to prevent water leaks and deliver safe, potable water in a cost-effective manner. The American Water Works Association has established 10 percent as the national average rate of water loss. The City of Fullerton's goal is not to exceed a 6 percent water loss factor.

| PROGRAM SUMMARY                       |               |               |                  |                |                |  |  |  |  |
|---------------------------------------|---------------|---------------|------------------|----------------|----------------|--|--|--|--|
|                                       | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |  |  |  |  |
|                                       | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | Adopted        |  |  |  |  |
| Regular Employees<br>Nonregular Hours | 19.4          | 19.4          | 19.4             | 19.4           | 19.4           |  |  |  |  |
| Salaries & Benefits                   | \$1,191,444   | \$1,246,190   | \$1,239,820      | \$1,267,890    | \$1,318,590    |  |  |  |  |
| Maintenance & Support                 | 696,158       | 789,773       | 762,160          | 980,450        | 958,750        |  |  |  |  |
| Capital Outlay                        | 15,258        | 31,110        | 30,110           | 55,000         | 55,000         |  |  |  |  |
| Subtotal                              | 1,902,860     | 2,067,073     | 2,032,090        | 2,303,340      | 2,332,340      |  |  |  |  |
| Less Allocations                      | (1,313)       |               | (1,320)          |                |                |  |  |  |  |
| Total Operating Budget                | \$1,901,547   | \$2,067,073   | \$2,030,770      | \$2,303,340    | \$2,332,340    |  |  |  |  |
|                                       | PRC           | GRAM REVENU   | ES               | MARILE .       |                |  |  |  |  |
|                                       | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |  |  |  |  |
| Revenue Source                        | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | <u>Adopted</u> |  |  |  |  |
| Water Fund Contrib.                   | \$1,901,547   | \$2,067,073   | \$2,030,770      | \$2,303,340    | \$2,332,340    |  |  |  |  |
| Total                                 | \$1,901,547   | \$2,067,073   | \$2,030,770      | \$2,303,340    | \$2,332,340    |  |  |  |  |

**DEPARTMENT:** Maintenance Services PROGRAM: 2425 Water Transmission & Distribution

### **PROGRAM OBJECTIVES**

Provide responsive service through scheduled preventive maintenance (PM) programs and timely emergency repairs.

Respond to emergencies within an average of 30 minutes.

Maintain meter testing program to ensure accuracy of customer billings.

Test 6-inch, 8-inch, and 10-inch meters semiannually, 4-inch and 3-inch meters annually, and 2-inch meters every three years.

Maintain a 15-year replacement program on small meters at a cost per meter below the private sector.

Provide a three-year cycle of preventive maintenance on system valves.

Provide a four-year cycle of preventive maintenance on fire hydrants.

Achieve an average water customer service satisfaction rating of 4.5 (with 5.0 being the highest).

| PROGRAM PERFORMANCE MEASURES      |                          |                          |                      |                           |                           |  |  |
|-----------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |
| Emergency response time           |                          |                          |                      |                           |                           |  |  |
| (minutes)                         | 24.41                    | 30                       | 25                   | 30                        | 30                        |  |  |
| Large meters tested               | 519                      | 500                      | 500                  | 500                       | 500                       |  |  |
| Cost per test                     | \$93.98                  | \$95.00                  | \$96.00              | \$97.85                   | \$100.78                  |  |  |
| Small Meter Program:              |                          |                          |                      |                           |                           |  |  |
| Meters replaced                   | 1,805                    | 1,800                    | 1,800                | 1,800                     | 1,800                     |  |  |
| Cost per 5/8" meter               | \$41.56                  | \$46.67                  | \$42.25              | \$48.07                   | \$49.51                   |  |  |
| Cost per 1" meter                 | \$92.65                  | \$100.78                 | \$93.50              | \$103.80                  | \$106.91                  |  |  |
| System valves PM*                 |                          |                          |                      |                           |                           |  |  |
| per year                          | 3,602                    | 3,340                    | 3,340                | 3,340                     | 3,340                     |  |  |
| Cost per valve                    | \$22.14                  | \$23.59                  | \$23.75              | \$24.29                   | \$25.01                   |  |  |
| Fire hydrants PM*                 |                          |                          |                      |                           |                           |  |  |
| per year                          | 1,210                    | 1,200                    | 860                  | 900                       | 900                       |  |  |
| Cost per hydrant                  | \$21.66                  | \$22.64                  | \$24.00              | \$30.25                   | \$31.15                   |  |  |
| Program cost:                     |                          |                          |                      |                           |                           |  |  |
| Per acre-foot**                   | \$57.78                  | \$58.91                  | \$58.91              | \$63.92                   | \$65.89                   |  |  |
| Per 1,000 gallons                 | \$0.17                   | \$0.18                   | \$0.18               | \$0.19                    | \$0.19                    |  |  |

<sup>\*</sup>PM = preventive maintenance.

<sup>\*\*</sup>One acre-foot = approximately 325,830 gallons.

DEPARTMENT: Maintenance Services PROGRAM: 2426 Water Production & Storage

#### PROGRAM DESCRIPTION/GOALS

The Water Production and Storage Program's primary responsibilities are: (1) provide adequate water resources that meet or exceed the state's water quality requirements; (2) meet the City's normal, peak, and emergency water demand; (3) test, maintain, and repair 15 reservoirs, 12 wells, 49 motors and pumps, 8 chlorine facilities, and associated equipment.

The budget reflects the addition of one Senior Maintenance Worker to perform regular maintenance on pump stations and reservoir sites and to assist construction crews as needed. Partial funding will come from the elimination of the Water Supervisor in Program 2425.

### Goal

Produce an adequate and safe water supply to meet normal, peak, and emergency demands.

| PROGRAM SUMMARY                           |                          |                          |                      |                           |                           |  |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|
|   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted        | 2006-07<br><u>Adopted</u> |  |  |  |
| Regular Employees                         | 7.9                      | 7.9                      | 7.9                  | 8.9                       | 8.9                       |  |  |  |
| Salaries & Benefits Maintenance & Support | \$396,596<br>333,820     | \$499,830<br>355,870     | \$470,460<br>349,640 | \$552,970<br>418,090      | \$585,890<br>405,080      |  |  |  |
| Capital Outlay Subtotal Less Allocations  | 730,416                  | 855,700                  | 820,100              | 971,060                   | 990,970                   |  |  |  |
| Total Operating Budget                    | \$730,416                | \$855,700                | \$820,100            | \$971,060                 | \$990,970                 |  |  |  |
|   | PRO                      | GRAM REVENU              | ES                   |                           |                           |  |  |  |
| Revenue Source                            | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted        |  |  |  |
| Water Fund Contrib.                       | \$730,416                | \$855,700                | \$820,100            | \$971,060                 | \$990,970                 |  |  |  |
| Total                                     | \$730,416                | \$855,700                | \$820,100            | \$971,060                 | \$990,970                 |  |  |  |

**DEPARTMENT:** Maintenance Services PROGRAM: 2426 Water Production & Storage

#### **PROGRAM OBJECTIVES**

Provide responsive customer service through a program of scheduled preventive equipment maintenance and timely response to customer inquiries and complaints.

Respond to inquiries and complaints within 8 hours.

Provide water quality within City of Fullerton standards of less than 0.5 percent positive samples of total coliform per month, ensuring compliance with state standards of less than 5 percent.

Pump the maximum percentage of water allowable by the Orange County Water District.

Perform preventive maintenance on 49 drivers twice a year, 136 control valves once every two years, and 63 plug valves once a year.

Drain, clean, and inspect three reservoirs each year.

Provide City-system average pressure of 74 pounds per square inch (psi), based on 19 pressure sites in 11 zones, 54 psi above state minimum.

Supply appropriate agencies with production data as required by law.

| PROGRAM PERFORMANCE MEASURES                                     |                          |                          |                      |                           |                           |  |  |  |  |
|--|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|--|
| Performance/<br><u>Workload Measures</u>                         | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |  |
| Response time:<br>Inquiries and complaints<br>(% within 8 hours) | 100%                     | 98%                      | 98%                  | 98%                       | 98%                       |  |  |  |  |
| Samples taken  | 2,638                    | 2,700                    | 2,700                | 3,100                     | 3,100                     |  |  |  |  |
| Well production  | 71.7%                    | 66%                      | 66%                  | 61%                       | 57%                       |  |  |  |  |
| Drivers PM*  | 98                       | 98                       | 98                   | 98                        | 98                        |  |  |  |  |
| Control valves PM*   | 68                       | 68                       | 68                   | 68                        | 68                        |  |  |  |  |
| Plug valves PM*<br>Average water                                 | 63                       | 63                       | 63                   | 63                        | 63                        |  |  |  |  |
| production MGD**   | 29.6                     | 29.5                     | 29.5                 | 29.7                      | 29.8                      |  |  |  |  |
| Program cost:  |                          |                          |                      |                           |                           |  |  |  |  |
| Per acre-foot***   | \$22.19                  | \$22.25                  | \$22.25              | \$25.68                   | \$26.98                   |  |  |  |  |
| Per 1,000 gallons  | \$0.06                   | \$0.07                   | \$0.07               | \$0.09                    | \$0.09                    |  |  |  |  |

<sup>\*</sup>PM = preventive maintenance.

<sup>\*\*</sup>MGD = millions of gallons per day.

<sup>\*\*\*</sup>One acre-foot = approximately 325,830 gallons.

DEPARTMENT: Maintenance Services PROGRAM: 2427 Sewer Maintenance

#### PROGRAM DESCRIPTION/GOALS

The Sewer Maintenance Program's primary responsibility is to ensure the proper operation of the sewer system. The operations component is responsible for supervision, preventive maintenance, and repair of system elements, including mains, laterals, manholes, lampholes, siphons, and other facilities. The administrative component handles system inspections, reporting, pest control, and interprets and implements the lateral sewer policy as it relates to property owners. As new State Water Quality Board requirements are phased in, there will be an increase in personnel and supplies to meet the new mandates.

### Goal

Ensure the proper operation of the 287 miles of sewer system with minimal blockages.

| PROGRAM SUMMARY                          |                   |               |                  |                |                |  |  |  |
|--|-------------------|---------------|------------------|----------------|----------------|--|--|--|
|  | 2003-04<br>Actual | 2004-05       | 2004-05          | 2005-06        | 2006-07        |  |  |  |
|  | Actual            | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | <u>Adopted</u> |  |  |  |
| Regular Employees<br>Nonregular Hours    | 5.8               | 9.7           | 9.7              | 17.7           | 17.7           |  |  |  |
| •  |                   |               |                  |                |                |  |  |  |
| Salaries & Benefits                      | \$380,694         | \$573,790     | \$486,510        | \$1,061,710    | \$1,089,720    |  |  |  |
| Maintenance & Support Capital Outlay     | 309,144           | 1,319,963     | 1,320,130        | 703,430        | 683,420        |  |  |  |
| Subtotal<br>Less Allocations             | 689,838           | 1,893,753     | 1,806,640        | 1,765,140      | 1,773,140      |  |  |  |
| Total Operating Budget                   | \$689,838         | \$1,893,753   | \$1,806,640      | \$1,765,140    | \$1,773,140    |  |  |  |
|  | PRO               | GRAM REVENU   | ES               |                |                |  |  |  |
|  | 2003-04           | 2004-05       | 2004-05          | 2005-06        | 2006-07        |  |  |  |
| Revenue Source                           | <u>Actual</u>     | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | <u>Adopted</u> |  |  |  |
| Fats, Oils, & Grease                     |                   |               |                  |                |                |  |  |  |
| Inspection Fees Contrib. (to) from Sewer |                   | \$146,580     | \$28,700         | \$30,000       | \$30,000       |  |  |  |
| Surcharge Enterprise Fund                |                   |               | (28,700)         | (29,850)       | (29,850)       |  |  |  |
| Sanitation Fund Contrib.                 | \$686,698         | 1,127,173     | 1,186,640        | 1,764,990      | 1,772,990      |  |  |  |
| Unrestricted Capital Projects            |                   |               |                  |                |                |  |  |  |
| Fund Contrib.                            |                   | 620,000       | 620,000          |                |                |  |  |  |
| Water Fund Contrib.                      | 3,140             |               |                  |                |                |  |  |  |
| Total                                    | \$689,838         | \$1,893,753   | \$1,806,640      | \$1,765,140    | \$1,773,140    |  |  |  |

**DEPARTMENT:** Maintenance Services PROGRAM: 2427 Sewer Maintenance

#### **PROGRAM OBJECTIVES**

Perform 100 percent of the scheduled root cutting in sewer mains.

Establish list and contract the chemical treatment of sewer mains.

Mechanically treat sewer laterals once to twice a year according to established list.

Manage contract cleaning of large-diameter sewer mains on Magnolia Avenue on an annual basis.

Assist in the cleaning of storm drains and underpasses in emergencies.

Inspect the sewer system utilizing video technology.

Achieve an average customer satisfaction rating of 4.5 for sanitation services (with 5.0 being the highest).

Increase program operations to meet new State Water Quality Board requirements.

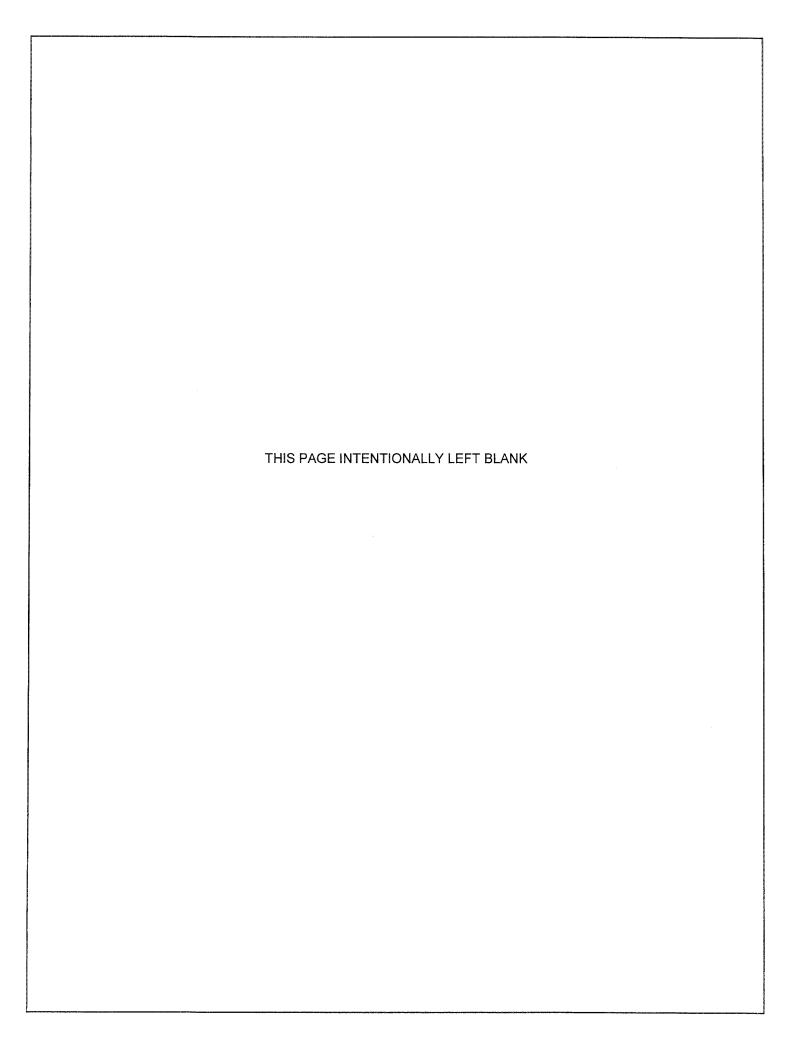
Review and make necessary changes to GIS maps, develop/implement Computerized Maintenance Mapping System (CMMS) to increase efficiency of operations and maintenance.

Develop and implement, with City Council approval, a fee system to cover the costs of meeting the requirements of the state-mandated Water Discharge Rule adopted in 2002.

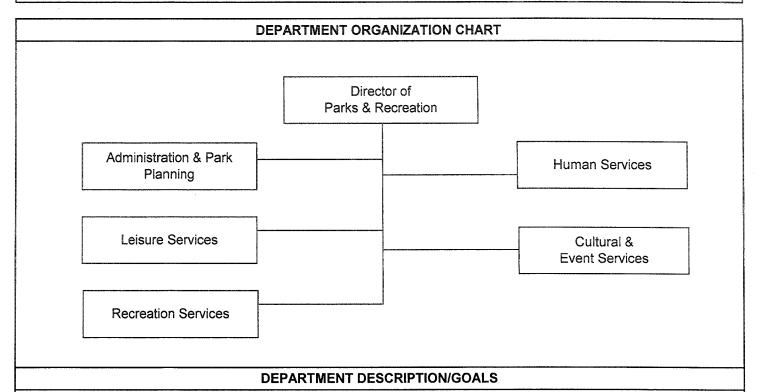
|  | PROGRAM PERFORMANCE MEASURES |                          |                      |                    |                    |  |  |  |  |
|--|------------------------------|--------------------------|----------------------|--------------------|--------------------|--|--|--|--|
| Performance/<br>Workload Measures                                | 2003-04<br><u>Actual</u>     | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |  |  |  |  |
| Sewer main blockages<br>Sewer mains hydro-jetted                 | 33                           | <17                      | 34                   | <17                | <17                |  |  |  |  |
| (miles) Sewer mains root cut/                                    | 121.74                       | 160                      | 100                  | 220                | 220                |  |  |  |  |
| chemically treated (feet) Sewer laterals mechanically treated or | 26,852                       | 35,000                   | 75,000               | 80,000             | 80,000             |  |  |  |  |
| chemically treated Program cost                                  | 1,305                        | 1,460                    | 1,180                | 1,200              | 1,200              |  |  |  |  |
| per sewer connection* Customer satisfaction                      | \$26.53                      | \$41.09                  | \$68.72              | \$68.26            | \$68.57            |  |  |  |  |
| with service** Cost per mile of sewer                            | 4.45                         | 4.5                      | 4.5                  | 4.5                | 4.5                |  |  |  |  |
| mains maintained   | \$2,403                      | \$3,725                  | \$6,225              | \$6,184            | \$6,211            |  |  |  |  |

<sup>\*26,000</sup> sewer connections used for calculation of program cost.

<sup>\*\*</sup>The rating system used has a range of 1 to 5. 1 equals poor and 5 equals excellent.



DEPARTMENT: Parks & Recreation



The Community Services Department's name has been changed to Parks and Recreation to better describe the facilities, parks, and programs offered. The Parks and Recreation Department provides a wide range of programs in the areas of human, leisure, recreation, and cultural services; special event production; and development and operation of various facilities and parklands. These programs and services contribute to the community's health, recreation, and cultural enrichment.

Due to budget constraints, the 2005-07 adopted budget reflects 1.5 unfunded positions. In addition, the adopted budget reflects the elimination of one manager position.

#### <u>Goals</u>

Provide and facilitate quality recreational and cultural programs, special events, and human service programs that are responsive to residents' needs and are integrated with programs and facilities of other agencies.

Involve the public in the design and delivery of Parks and Recreation policies and programs and keep the public well informed of available services with active use of parks and facilities.

Plan, manage, conserve, and facilitate access to open space, parkland, cultural resources, and facilities.

**DEPARTMENT:** Parks & Recreation

| DEPARTMENT SUMMARY                                    |               |               |                  |                |                |  |  |  |  |
|---|---------------|---------------|------------------|----------------|----------------|--|--|--|--|
|   | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |  |  |  |  |
|   | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | <u>Adopted</u> |  |  |  |  |
| Regular Employees                                     | 32.2          | 33.7 *        | 31.3             | 30.7 **        | 30.7 **        |  |  |  |  |
| Nonregular Hours                                      | 84,294        | 98,270        | 85,264           | 76,424         | 77,074         |  |  |  |  |
| Salaries & Benefits                                   | \$2,845,779   | \$3,073,810   | \$3,012,050      | \$2,858,520    | \$2,848,140    |  |  |  |  |
| Maintenance & Support Capital Outlay                  | 2,600,545     | 2,694,572     | 2,622,550        | 2,744,280      | 2,724,330      |  |  |  |  |
| Subtotal  | 5,446,324     | 5,768,382     | 5,634,600        | 5,602,800      | 5,572,470      |  |  |  |  |
| Less Allocations                                      | (162,687)     | (280,590)     | (260,730)        | (215,420)      | (218,870)      |  |  |  |  |
| Total Operating Budget                                | \$5,283,637   | \$5,487,792   | \$5,373,870      | \$5,387,380    | \$5,353,600    |  |  |  |  |
|   | DEPART        | MENT FUND AN  | ALYSIS           |                |                |  |  |  |  |
|   |               |               |                  | 2005-06        | 2006-07        |  |  |  |  |
| Fund No. and Title                                    |               |               |                  | Adopted        | <u>Adopted</u> |  |  |  |  |
| 115 - Parks & Recreation***                           |               |               |                  | \$4,112,220    | \$4,089,300    |  |  |  |  |
| 132 - Grant Administration                            |               |               |                  | 160,920        | 160,920        |  |  |  |  |
| 135 - Community Dev. Block Gra                        | nt            |               |                  | 115,000        | 98,660         |  |  |  |  |
| 174 - Capital Projects                                |               |               |                  | 189,340        | 192,290        |  |  |  |  |
| 342 - Brea Dam  |               |               |                  | 672,350        | 680,340        |  |  |  |  |
| 344 - Water   |               |               |                  | 10,140         | 9,390          |  |  |  |  |
| 346 - Refuse Collection                               |               |               |                  | 20,000         | 20,000         |  |  |  |  |
| Subtotal  |               |               |                  | 5,279,970      | 5,250,900      |  |  |  |  |
| Less Allocations:                                     |               |               |                  |                |                |  |  |  |  |
| 174 - Capital Projects                                |               |               |                  | (189,340)      | (192,290)      |  |  |  |  |
| 342 - Brea Dam - Depreciation                         |               |               |                  | (21,000)       | (21,000)       |  |  |  |  |
| Total City  |               |               |                  | 5,069,630      | 5,037,610      |  |  |  |  |
| 853 - East Redev. Debt Service                        |               |               |                  | 184,490        | 184,640        |  |  |  |  |
| 879 - Redevelopment Administration                    | tion          |               |                  | 133,260        | 131,350        |  |  |  |  |
| 872 - Central Redev. Capital Proj                     | ect           |               |                  | 5,080          | 5,580          |  |  |  |  |
| Subtotal  |               |               |                  | 322,830        | 321,570        |  |  |  |  |
| Less Allocations:<br>872 - Central Redev. Capital Pro | pject         |               |                  | (5,080)        | (5,580)        |  |  |  |  |
| Total Redevelopment                                   |               |               |                  | 317,750        | 315,990        |  |  |  |  |
|   |               |               |                  |                |                |  |  |  |  |

<sup>\*</sup>Includes 1.5 unfunded positions due to budget constraints and 1.0 limited-term employee. \*\*Includes 1.5 unfunded positions due to budget constraints. \*\*\*Includes General Fund contributions of \$3,244,410 and \$3,156,850 for 2005-06 and 2006-07, respectively.

**DEPARTMENT:** Parks & Recreation

| DEPARTMENT PERSONNEL SUMMARY   |                          |                          |                      |                    |                           |  |  |  |
|--------------------------------|--------------------------|--------------------------|----------------------|--------------------|---------------------------|--|--|--|
| Position Classification        | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br><u>Adopted</u> |  |  |  |
|                                |                          | Regular Employee         | es - Full-Time Equ   | uivalent Positions |                           |  |  |  |
| Director of Community Services | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Sr. Administrative Analyst     | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| C.S. Park Projects Manager     | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Community Services Manager     | 4.0                      | 4.0                      | 4.0                  | 3.0                | 3.0                       |  |  |  |
| C.S. Park Projects Specialist  |                          | 1.0 *                    |                      |                    |                           |  |  |  |
| Community Center Supervisor    | 3.0                      | 3.0                      | 3.0                  | 2.0                | 2.0                       |  |  |  |
| Exhibition/Museum Specialist   | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Cultural Events & Downtown     |                          |                          | •                    |                    |                           |  |  |  |
| Promotions Specialist          | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Administrative Analyst I       |                          | 0.5 **                   |                      | 0.5 **             | 0.5 **                    |  |  |  |
| Human Services Coordinator     | 2.0                      | 2.0                      | 2.0                  | 2.0                | 2.0                       |  |  |  |
| Sports Facility Coordinator    | 2.0                      | 2.0 ***                  | 1.0                  | 2.0 ***            | 2.0 ***                   |  |  |  |
| Youth Services Coordinator     | 1.0                      | 1.0                      | 1.0                  | 2.0                | 2.0                       |  |  |  |
| Administrative Secretary       | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Community Center Assistant     | 2.0                      | 2.0                      | 2.0                  | 2.0                | 2.0                       |  |  |  |
| Tool Bank Service Rep.         | 0.7                      | 0.7                      | 0.7                  | 2.0                | 2.0                       |  |  |  |
| Tiny Tots Teacher              | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Sr. Citizens Outreach Worker   | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Museum Operations Assistant    | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Museum Educator                | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Museum Communications Assist.  | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Customer Service Rep.          | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Program Assistant              | 0.6                      | 0.6                      | 0.6                  | 0.6                | 0.6                       |  |  |  |
| Equipment & Supply Assistant   | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Clerical Assistant II          | 1.7                      | 1.7                      | 1.7                  | 1.3                | 1.3                       |  |  |  |
| Office Aide                    | 0.7                      | 0.7                      | 0.7                  | 0.7                | 0.7                       |  |  |  |
| Community Center Driver        | 0.9                      | 0.9                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Food Service Worker            | 0.6                      | 0.6                      | 0.6                  | 0.6                | 0.6                       |  |  |  |
| Total Regular Employees _      | 32.2                     | 33.7                     | 31.3                 | 30.7               | 30.7                      |  |  |  |
| -                              |                          | Nonre                    | gular Employees      | - Hours            |                           |  |  |  |
| Total Nonregular Hours         | 84,294                   | 98,270                   | 85,264               | 76,424             | 77,074                    |  |  |  |

<sup>\*</sup>Position was budgeted as a regular limited-term position but was hired as a nonregular position.

\*\*Authorized position unfunded due to budget constraints.

\*\*\*Includes 1.0 unfunded position due to budget constraints.

**DEPARTMENT:** Parks & Recreation PROGRAM: 2511 Administration & Park Planning

#### PROGRAM DESCRIPTION/GOALS

The Parks and Recreation Department operates on a team approach that encourages managers to cross over program lines to work with other staff, commission, and committee members in the delivery of citywide programs. Managers are primarily assigned to a specific program (i.e., Leisure Services, Recreation Services, Human Services, and Cultural and Event Services). This program provides for administrative direction to the department staff; support to the City Council, the Parks and Recreation Commission, and various committees; clerical staffing for all programs; management of contracts and agreements; capital projects, park planning, and public access issues for the 50 parks, a golf course, a golf training center, 89,200 square feet of facilities, and 30 miles of recreational trails.

### Goals

Provide effective management, policy direction, and coordination with other departments on Parks and Recreation related projects and programs.

| PROGRAM SUMMARY  |                      |                      |                      |                      |                      |  |  |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|--|--|
|  | 2003-04              | 2004-05              | 2004-05              | 2005-06              | 2006-07              |  |  |
|  | <u>Actual</u>        | <u>Budget</u>        | Estimated            | <u>Adopted</u>       | <u>Adopted</u>       |  |  |
| Regular Employees  | 5.2                  | 6.7 *                | 5.2                  | 5.9 **               | 5.9 **               |  |  |
| Nonregular Hours   | 3,513                | 7,574                | 5,533                | 7,710                | 7,710                |  |  |
| Salaries & Benefits<br>Maintenance & Support<br>Capital Outlay | \$478,878<br>300,030 | \$598,010<br>335,930 | \$610,540<br>313,270 | \$639,390<br>339,270 | \$657,390<br>319,660 |  |  |
| Subtotal   | 778,908              | 933,940              | 923,810              | 978,660              | 977,050              |  |  |
| Less Allocations   | (151,284)            | (268,180)            | (250,080)            | (208,040)            | (210,990)            |  |  |
| Total Operating Budget   | \$627,624            | \$665,760            | \$673,730            | \$770,620            | \$766,060            |  |  |

<sup>\*</sup>Includes .5 unfunded position due to budget constraints and 1.0 limited-term employee.

<sup>\*\*</sup>Includes .5 unfunded position due to budget constraints.

|                                  | PROGI                    | RAM REVENUE              | S                    |                    |                    |
|----------------------------------|--------------------------|--------------------------|----------------------|--------------------|--------------------|
| Revenue Source                   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |
| Bastanchury Properties Rent      | \$24,900                 | \$25,680                 | \$25,680             | \$26,350           | \$27,040           |
| Park Reservations/Misc. Lease    | 49,894                   | 45,000                   | 50,930               | 53,300             | 53,300             |
| Miscellaneous                    | 3,397                    |                          | 870                  | 870                | 870                |
| Contrib. (to) from Parks &       |                          |                          |                      |                    |                    |
| Recreation Fund                  | (42,829)                 |                          | (25,160)             |                    |                    |
| Transfer from General Fund       | 457,020                  | 451,120                  | 451,120              | 580,690            | 574,460            |
| Cell Tower Rent - Brea Dam       | 14,471                   | 12,790                   | 12,790               | 14,830             | 18,960             |
| Golf Course Rent - Brea Dam      | 402,119                  | 409,600                  | 350,420              | 417,790            | 426,150            |
| Golf Training Center - Brea Dam  | 60,167                   | 53,000                   | 65,580               | 65,580             | 66,890             |
| Miscellaneous - Brea Dam         | 1,438                    |                          | 1,200                |                    |                    |
| Contrib. (to) from Brea Dam Fund | (342,953)                | (331,430)                | (259,700)            | (388,790)          | (401,610)          |
| Totai                            | \$627,624                | \$665,760                | \$673,730            | \$770,620          | \$766,060          |

**DEPARTMENT:** Parks & Recreation | **PROGRAM:** 2511 Administration & Park Planning

### **PROGRAM OBJECTIVES**

Direct and manage the Parks and Recreation Department to attain City Council approved goals and objectives.

Provide administrative oversight to ensure that park tenants and contractors are in compliance with their agreements.

Coordinate with Maintenance Services to ensure that parks and facilities are maintained at agreed upon service levels.

Coordinate neighborhood and community involvement in park use, park planning, and recreation issues by providing opportunities for volunteering, use of parks and community facilities, and input to the services provided.

Provide administrative oversight to ensure that developers, consultants, and capital improvement contractors are in compliance with their contracts/agreements.

Provide plan review of park projects to ensure that plans conform to department standards and policies and are in compliance with the Resource Management section of the General Plan.

Ensure that at least 80 percent of objectives are attained.

|                                   | PROGRAM PERFORMANCE MEASURES |                          |                      |                    |                           |  |  |  |  |
|-----------------------------------|------------------------------|--------------------------|----------------------|--------------------|---------------------------|--|--|--|--|
| Performance/<br>Workload Measures | 2003-04<br><u>Actual</u>     | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br><u>Adopted</u> |  |  |  |  |
| TOTAL VOLUNTEERS FOR DEPT.        |                              |                          |                      |                    |                           |  |  |  |  |
| Total volunteers                  | 1,429                        | 900                      | 2,858                | 1,166              | 1,180                     |  |  |  |  |
| Total volunteer hours             | 19,083                       | 12,270                   | 38,166               | 19,880             | 21,100                    |  |  |  |  |
| PARK RESERVATIONS                 |                              |                          |                      |                    |                           |  |  |  |  |
| Gazebo reservations               | 133                          | 120                      | 266                  | 200                | 220                       |  |  |  |  |
| Gazebo attendance                 | 17,605                       | 14,000                   | 35,210               | 26,500             | 28,000                    |  |  |  |  |
| Park reservations                 | 305                          | 450                      | 610                  | 550                | 580                       |  |  |  |  |
| Park attendance                   | 13,077                       | 20,000                   | 26,154               | 22,000             | 24,000                    |  |  |  |  |

DEPARTMENT: Parks & Recreation PROGRAM: 2513 Human Services

### PROGRAM DESCRIPTION/GOALS

The Human Services Program is responsible for developing and administering programs and services that help meet the basic human needs of individuals or families, particularly youth and seniors. These services are delivered by contract or direct services and are either preventive or remedial in nature. These services are provided through the Fullerton Senior Multi-Service Center, Maple Senior Multi-Service Center, Valencia and Garnet community centers, Tool Bank, and community-based nonprofit agencies.

**PROGRAM SUMMARY** 

#### Goals

Provide quality, efficient, and customer-satisfying programs to youth and senior citizens. Provide the public with access to information and services that can improve the quality of life. Increase the health and wellness of the community through agency cooperative efforts.

|                              |                          |                          |                      |                           | ·                         |
|------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|
|                              | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
| Regular Employees            | 11.5                     | 11.5                     | 11.6                 | 9.9                       | 10.9                      |
| Nonregular Hours             | 6,619                    | 7,808                    | 7,176                | 9.562                     | 9,472                     |
| 3                            | -,                       | ,                        | ,,,,,                | 5,552                     | 0,                        |
| Salaries & Benefits          | \$674,952                | \$702,640                | \$708,200            | \$695,190                 | \$746,330                 |
| Maintenance & Support        | 312,745                  | 313,445                  | 305,450              | 305,840                   | 292,690                   |
| Capital Outlay               |                          |                          |                      |                           |                           |
| Subtotal                     | 987,697                  | 1,016,085                | 1,013,650            | 1,001,030                 | 1,039,020                 |
| Less Allocations             |                          |                          |                      |                           |                           |
| Total Operating Budget       | \$987,697                | \$1,016,085              | \$1,013,650          | \$1,001,030               | \$1,039,020               |
|                              | PR                       | OGRAM REVEN              | IIFS                 |                           |                           |
|                              |                          |                          |                      |                           |                           |
|                              | 2003-04                  | 2004-05                  | 2004-05              | 2005-06                   | 2006-07                   |
| Revenue Source               | <u>Actual</u>            | <u>Budget</u>            | <b>Estimated</b>     | <u>Adopted</u>            | <u>Adopted</u>            |
| Center Facility Rentals      | \$72,103                 | \$66,860                 | \$72,280             | \$75,370                  | \$77,290                  |
| Document Assistance Fee      | 7,965                    | 7,110                    | 8,660                | 9,240                     | 9,700                     |
| Sr. Center Advertising Sales | 1,768                    | 1,170                    | 2,240                | 1,800                     | 1,940                     |
| Parks & Recreation           | ·                        | ,                        | •                    | ,                         | .,                        |
| User Fees                    |                          |                          |                      | 52,240                    | 58,490                    |
| Miscellaneous                | 12,586                   | 3,100                    | 4,260                | 4,010                     | 3,320                     |
| Contrib. (to) from Parks &   |                          |                          |                      |                           | ,                         |
| Recreation Fund              | (27,684)                 | 1,888                    | (2,940)              | (32,770)                  |                           |
| Transfer from General Fund   | 707,170                  | 716,120                  | 716,120              | 714,220                   | 727,700                   |
| Older Americans Act Grant    | 62,204                   | 65,763                   | 61,920               | 61,920                    | 61,920                    |
| Miscellaneous Grants         | 5,236                    | 3,084                    | 1,800                |                           |                           |
| CDBG Fund Contrib.           | 146,349                  | 150,990                  | 149,310              | 115,000                   | 98,660                    |
| Total                        | \$987,697                | \$1,016,085              | \$1,013,650          | \$1,001,030               | \$1,039,020               |
|                              |                          | ,,-                      | 7.,7.7,70            | + .,                      | <del>\$ 1,000,020</del>   |

DEPARTMENT: Parks & Recreation PROGRAM: 2513 Human Services

#### **PROGRAM OBJECTIVES**

Facilitate and provide comprehensive human services at four locations: the Fullerton Senior Multi-Service Center, Maple Senior Multi-Service Center, Valencia Community Center, and Garnet Community Center.

To accomplish this, staff will:

Provide social service programs to a minimum of 28,400 attendees at the Maple and Fullerton senior centers and a minimum of 6,000 attendees at the Valencia and Garnet community centers.

Provide health and wellness programs to a minimum of 56,000 attendees at the Maple and Fullerton senior centers and a minimum of 2,000 at the Valencia and Garnet community centers.

Provide senior recreation programs to a minimum of 40,210 attendees at the Maple and Fullerton senior centers.

Provide youth recreation programs to a minimum of 11,700 attendees of the Maple Senior Center's Camp Lemonade summer program (9,200) and after-school program (2,500).

Provide youth recreation programs to a minimum of 8,500 attendees of Valencia and Garnet community centers' programs.

Provide the nonsenior-community access to the senior center by facilitating a minimum of 500 building rentals at the Fullerton Senior Center and 100 building rentals at the Maple Senior Center.

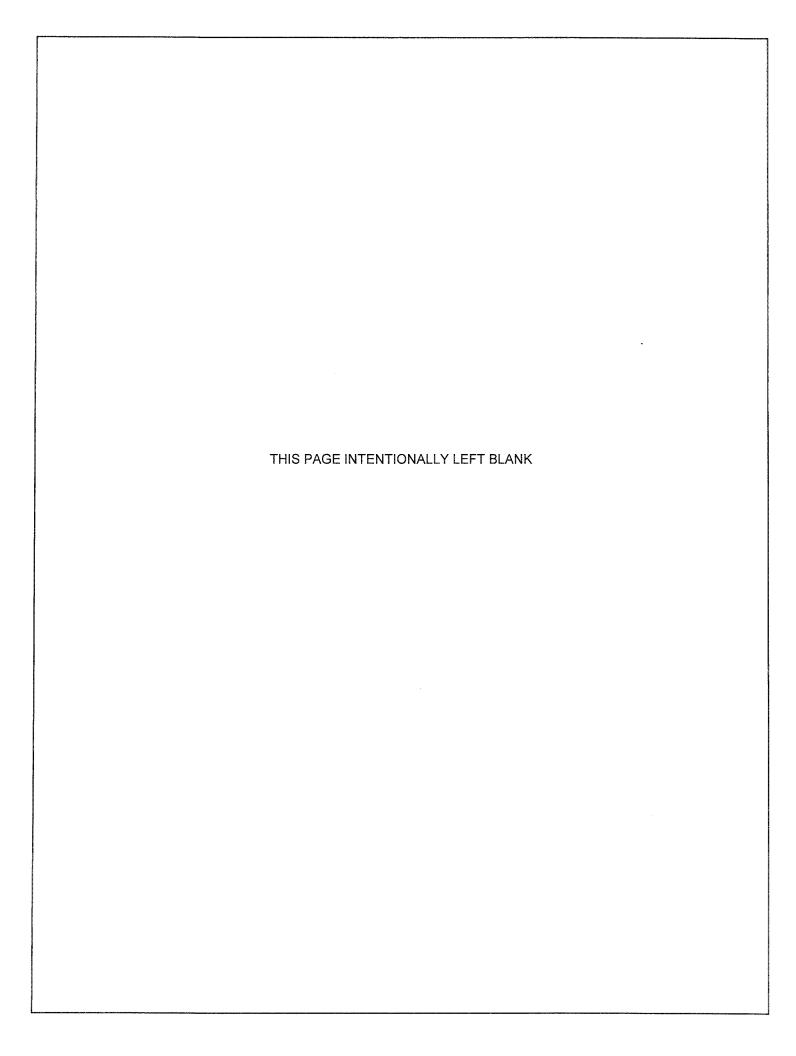
Provide Tool Bank services to a minimum of 900 eligible residents.

Measure customer ratings through a survey for quality for Fullerton Senior Multi-Service Center, Maple Senior Multi-Service Center, and Operation Cleanup program participants and achieve a "very good" rating.

Review the senior centers to determine whether the centers may become privatized for cost efficiency without compromising quality.

DEPARTMENT: Parks & Recreation PROGRAM: 2513 Human Services

| WWW.WW.W.W.W.                             | PROGRAM PERFORMANCE MEASURES |               |                  |                |                |  |  |  |  |
|---|------------------------------|---------------|------------------|----------------|----------------|--|--|--|--|
| Performance/                              | 2003-04                      | 2004-05       | 2004-05          | 2005-06        | 2006-07        |  |  |  |  |
| Workload Measures                         | <u>Actual</u>                | <u>Budget</u> | <u>Estimated</u> | Adopted        | <u>Adopted</u> |  |  |  |  |
| MAPLE SR. MULTI-SERVICE CENT              | rep                          |               |                  |                |                |  |  |  |  |
| Senior recreation attend.                 | 5,001                        | 5,210         | 5,210            | 5,210          | 5,210          |  |  |  |  |
| Social service attend.                    | 14,990                       | 17,500        | 17,500           | 17,500         | 17,500         |  |  |  |  |
| Health and wellness attend.               | 8,595                        | 11,000        | 11,000           | 11,000         | 11,000         |  |  |  |  |
| Camp Lemonade - Summer                    | 8,366                        | 7,100         | 9,078            | 9,200          | 9,200          |  |  |  |  |
| Camp Lemonade - After School              | 1,246                        | 1,000         | 2,000            | 2,500          | 2,500          |  |  |  |  |
| Tool Bank borrowers                       | 1,128                        | 780           | 780              | 900            | 2,500<br>N/A   |  |  |  |  |
| Nonseniors attendance                     | 1,355                        | N/A           | 3,000            | 3,000          | 3,000          |  |  |  |  |
| Facility rentals                          | 36                           | N/A           | 100              | 100            | 100            |  |  |  |  |
| Volunteers (unduplicated)                 | 61                           | 20            | 30               | 30             | 30             |  |  |  |  |
| Volunteers (unduplicated) Volunteer hours | 484                          | 630           | 630              | 700            | 700            |  |  |  |  |
| Volunteer riours                          | 404                          | 030           | 030              | 700            | 700            |  |  |  |  |
| FULLERTON SR. MULTI-SERVICE               |                              |               |                  |                |                |  |  |  |  |
| Senior recreation attend.                 | 33,877                       | 34,500        | 34,500           | 35,000         | 35,000         |  |  |  |  |
| Social service attend.                    | 11,435                       | 10,860        | 10,500           | 10,900         | 10,900         |  |  |  |  |
| Health and wellness attend.               | 43,295                       | 44,000        | 42,000           | 45,000         | 45,000         |  |  |  |  |
| Nonseniors attendance                     | 27,367                       | 23,000        | 25,000           | 28,000         | 28,000         |  |  |  |  |
| Facility rentals                          | 515                          | 400           | 450              | 500            | 500            |  |  |  |  |
| Volunteers (unduplicated)                 | 197                          | 150           | 200              | 210            | 210            |  |  |  |  |
| Volunteer hours                           | 7,404                        | 7,000         | 7,300            | 7,500          | 7,500          |  |  |  |  |
| OPERATION CLEANUP                         |                              |               |                  |                |                |  |  |  |  |
| Social service attend.                    | 5,638                        | 5,600         | 6,000            | N/A            | N/A            |  |  |  |  |
| Youth recreation attend.                  | 9,713                        | 7,500         | 8,000            | N/A            | N/A            |  |  |  |  |
| Health and wellness attend.               | 2,491                        | 1,850         | 2,000            | N/A            | N/A            |  |  |  |  |
| Volunteers (unduplicated)                 | 112                          | 40            | 60               | N/A            | N/A            |  |  |  |  |
| Volunteer hours                           | 1,381                        | 660           | 1,900            | N/A            | N/A            |  |  |  |  |
| GARNET COMMUNITY CENTER                   |                              |               |                  |                |                |  |  |  |  |
| Social service attend.                    | N/A                          | N/A           | N/A              | 3,000          | 3,000          |  |  |  |  |
| Youth recreation attend.                  | N/A                          | N/A           | N/A              | 4,250          | 4,250          |  |  |  |  |
| Health and wellness attend.               | N/A                          | N/A           | N/A              | 1,000          | 1,000          |  |  |  |  |
| Volunteers (unduplicated)                 | N/A                          | N/A           | N/A              | 38             | 38             |  |  |  |  |
| Volunteer hours                           | N/A                          | N/A           | N/A              | 800            | 800            |  |  |  |  |
|   |                              |               |                  |                |                |  |  |  |  |
| VALENCIA COMMUNITY CENTER                 |                              | N/A           | N/A              | 3 000          | 2 000          |  |  |  |  |
| Social service attend.                    | N/A                          |               | N/A<br>N/A       | 3,000<br>4,250 | 3,000          |  |  |  |  |
| Youth recreation attend.                  | N/A                          | N/A           |                  | 4,250          | 4,250          |  |  |  |  |
| Health and wellness attend.               | N/A                          | N/A           | N/A              | 1,000          | 1,000          |  |  |  |  |
| Volunteers (unduplicated)                 | N/A                          | N/A           | N/A              | 38             | 38             |  |  |  |  |
| Volunteer hours                           | N/A                          | N/A           | N/A              | 800            | 800            |  |  |  |  |



DEPARTMENT: Parks & Recreation PROGRAM: 2514 Leisure Services

#### PROGRAM DESCRIPTION/GOALS

This program provides leisure activities for the community and informs citizens of these activities and other City news by directly mailing a newsletter to them three times per year. The Leisure Services Program includes "contract recreation classes," excursions, tennis lessons and recreational tennis, and a preschool education program (Tiny Tots). It also facilitates the rental of five recreation buildings for family events and community meetings, as well as the use of City and school district athletic facilities by organized youth sports leagues. This division manages the operations and maintenance of the Fullerton Tennis Center, the new Fullerton Sports Complex, Hillcrest Recreation Center, Izaak Walton Cabin, Red Cross Building, Chapman Recreation Center, and Orangethorpe Recreation Center.

#### Goal

Provide positive leisure, education, and social opportunities to the Fullerton community and keep the community informed of these opportunities.

| PROGRAM SUMMARY                      |                          |                          |                      |                           |                           |  |  |  |  |
|--------------------------------------|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|--|
|                                      | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |  |
| Regular Employees                    | 5.8                      | 5.8 *                    | 4.8                  | 5.6 *                     | 5.6 *                     |  |  |  |  |
| Nonregular Hours                     | 8,590                    | 11,740                   | 9,060                | 10,720                    | 10,720                    |  |  |  |  |
| Salaries & Benefits                  | \$348,525                | \$383,670                | \$355,330            | \$394,160                 | \$386,470                 |  |  |  |  |
| Maintenance & Support Capital Outlay | 875,676                  | 904,950                  | 827,550              | 934,420                   | 946,020                   |  |  |  |  |
| Subtotal                             | 1,224,201                | 1,288,620                | 1,182,880            | 1,328,580                 | 1,332,490                 |  |  |  |  |
| Less Allocations                     | (2,090)                  | (2,300)                  | (2,300)              | (2,300)                   | (2,300)                   |  |  |  |  |
| Total Operating Budget               | \$1,222,111              | \$1,286,320              | \$1,180,580          | \$1,326,280               | \$1,330,190               |  |  |  |  |
| *Includes 1.0 unfunded position      | due to budget const      | raints.                  |                      |                           |                           |  |  |  |  |

| PROGRAM REVENUES                 |                          |                          |                             |                    |                    |  |  |  |
|----------------------------------|--------------------------|--------------------------|-----------------------------|--------------------|--------------------|--|--|--|
| Revenue Source                   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br><u>Estimated</u> | 2005-06<br>Adopted | 2006-07<br>Adopted |  |  |  |
| Contract Classes                 | \$194,831                | \$194,000                | \$194,000                   | \$200,000          | \$206,000          |  |  |  |
| Tiny Tots                        | 60,732                   | 48,600                   | 60,000                      | 62,000             | 64,000             |  |  |  |
| Miscellaneous                    | 4,130                    | 5,000                    | 5,000                       | 5,500              | 5,500              |  |  |  |
| Excursions                       | 33,434                   | 35,800                   | 33,000                      | 38,000             | 40,000             |  |  |  |
| Facility Rentals                 | 20,790                   | 25,800                   | 26,000                      | 28,000             | 30,000             |  |  |  |
| Field Use Charge                 | 1,003                    |                          | 2,280                       | 3,400              | 4,000              |  |  |  |
| Contrib. (to) from Parks &       |                          |                          |                             |                    |                    |  |  |  |
| Recreation Fund                  | (127,415)                | 2,290                    | (108,370)                   |                    |                    |  |  |  |
| Transfer from General Fund       | 297,940                  | 302,200                  | 302,200                     | 316,360            | 305,780            |  |  |  |
| Field/Facility Rentals - Brea D. | 2,803                    | 1,200                    | 1,200                       | 2,000              | 2,400              |  |  |  |
| Tennis Center                    | 196,819                  | 205,000                  | 195,000                     | 205,000            | 209,000            |  |  |  |
| Brea Dam Fund Contrib.           | 321,260                  | 250,270                  | 254,150                     | 242,430            | 244,190            |  |  |  |
| Water Fund Contrib.              | 8,771                    | 9,100                    | 9,080                       | 10,140             | 9,390              |  |  |  |
| Redev. Debt Svc. Fund Contrib.   | 184,065                  | 183,930                  | 183,930                     | 184,490            | 184,640            |  |  |  |
| Redev. Fund Contrib.             | 22,948                   | 23,130                   | 23,110                      | 28,960             | 25,290             |  |  |  |
| Total                            | \$1,222,111              | \$1,286,320              | \$1,180,580                 | \$1,326,280        | \$1,330,190        |  |  |  |

**DEPARTMENT:** Parks & Recreation PROGRAM: 2514 Leisure Services

#### **PROGRAM OBJECTIVES**

#### CONTRACT CLASSES

Provide approximately 900 quality instructional classes, to an average of 7.5 students per class, that cover 100 percent of expenses.

#### **RECREATION BUILDINGS**

Provide community access to Hillcrest Recreation Center, Red Cross Building, Izaak Walton Cabin, Lions Field Club House, and Chapman Recreation Building through rentals to private parties and community organizations.

#### **NEWSLETTER**

Inform citizens of important City news, upcoming classes, programs, and events by directly mailing a newsletter to residents and businesses three times a year.

Provide a calendar for nonprofit organizations to advertise events at nominal fees to help augment revenues.

#### **EXCURSIONS**

Offer a minimum of 30 regular trips with an average of 40 participants and tours that cover 100 percent of cost.

#### **TENNIS CENTER**

Provide a safe, quality tennis facility through the administration and maintenance of 11 lighted courts, pavilion, and grounds.

Enhance opportunities for play during "downtime" hours (11 a.m. – 5 p.m.) by providing a Junior Tennis program.

Ensure that all contracts are in compliance.

#### **TINY TOTS**

Provide a quality preschool socialization, education, and enrichment program for a minimum of 900 children per year with an average of 14 children per class.

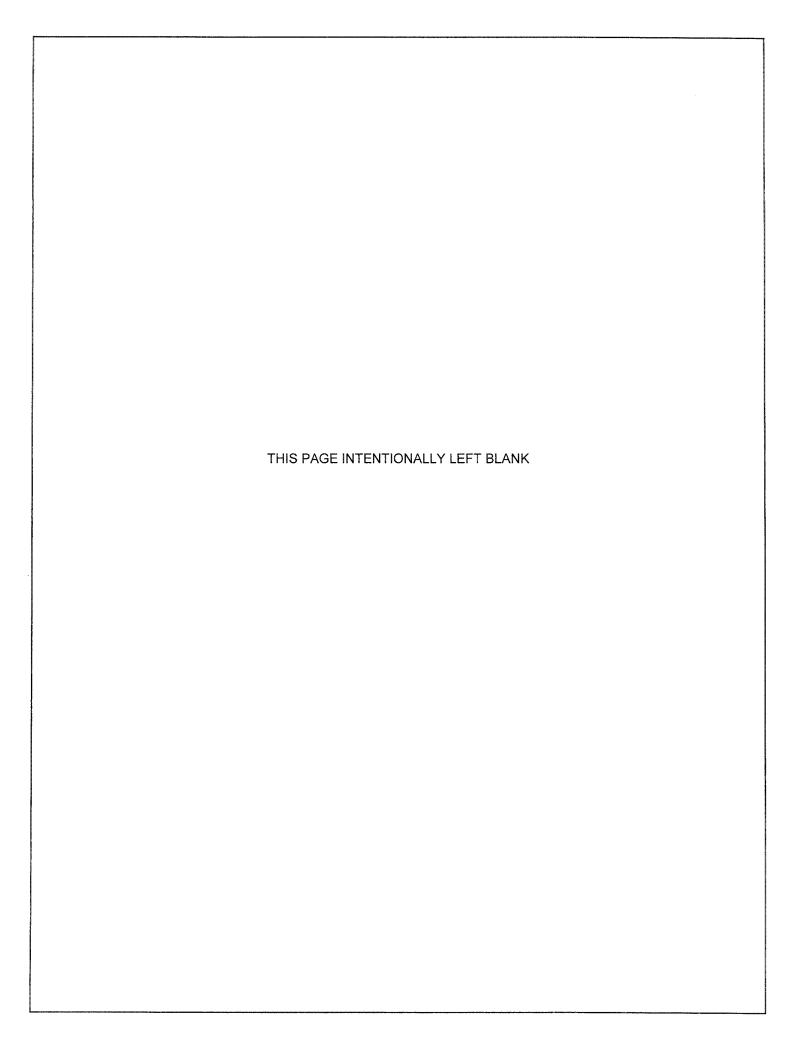
Measure customer ratings through a survey for quality and range of Contract Classes, Excursions, Tennis Center, and Tiny Tots programs - maintain a "very good" rating.

### YOUTH LEAGUE SUPPORT

Facilitate the use of City and Fullerton School District athletic fields by organized youth sports leagues.

DEPARTMENT: Parks & Recreation PROGRAM: 2514 Leisure Services

| A STATE OF THE STA | PROGRAM PER   | RFORMANCE M   | EASURES          |                |                |
|--|---------------|---------------|------------------|----------------|----------------|
| Performance/   | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |
| Workload Measures  | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | <u>Adopted</u> |
| CONTRACT CLASSES   |               |               |                  |                |                |
| Classes offered  | 869           | 900           | 900              | 900            | 900            |
| Classes attended   | 461           | 550           | 500              | 600            | 600            |
| Students   | 2,909         | 3,200         | 3,000            | 3,200          | 3,200          |
| RECREATION BUILDING RENTAL   | S             |               |                  |                |                |
| Facility rentals   | 168           | 350           | 200              | 350            | 350            |
| Attendance - facility rentals  | 5,960         | 6,500         | 6,000            | 6,000          | 6,000          |
| NEWSLETTER   |               |               |                  |                |                |
| Net cost per household   | \$0.26        | \$0.26        | \$0.26           | \$0.29         | \$0.29         |
| EXCURSIONS   |               |               |                  |                |                |
| Trips offered  | 18            | 30            | 20               | 30             | 30             |
| Trips attended   | 17            | 25            | 18               | 25             | 25             |
| Participants   | 803           | 1,100         | 1,000            | 1,200          | 1,200          |
| TENNIS CENTER  |               |               |                  |                |                |
| Participants   | 58,207        | 57,000        | 60,000           | 60,000         | 60,000         |
| TINY TOTS  |               |               |                  |                |                |
| Students per class avg.  | 17            | 13            | 14               | 14             | 14             |
| Total number of students   | 539           | 500           | 800              | 900            | 900            |
|  |               |               |                  |                | 200            |
| YOUTH LEAGUE SUPPORT   |               |               |                  |                |                |
| Number of fields permitted   | 115           | 128           | 128              | 128            | 128            |
| Participants   | 13,753        | 6,000         | 6,800            | 6,800          | 6,800          |



**DEPARTMENT:** Parks & Recreation | **PROGRAM:** 2515 Recreation Services

### PROGRAM DESCRIPTION/GOALS

This program provides recreation services focused primarily on youth and families through both direct and contract programs. Youth programs include summer playgrounds, after-school recreation, teen activities and leadership programs, swim lessons and recreational swim, nature activities, and adult sports leagues. Facilities include Independence Park/Pool Complex, skate park, numerous school and park sites, and Brea Dam Recreation Area. Organized activities, volunteer, and drop-in opportunities are offered for all ages.

#### Goal

Provide recreation and educational activities for youth and families in a safe and positive environment.

| PROGRAM SUMMARY                      |                          |                          |                      |                           |                    |  |  |  |  |
|--------------------------------------|--------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|--|--|
|                                      | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |  |  |
| Regular Employees                    | 3.7                      | 3.7                      | 3.7                  | 3.3                       | 2.3                |  |  |  |  |
| Nonregular Hours                     | 57,750                   | 60,828                   | 53,895               | 37,002                    | 37,002             |  |  |  |  |
| Salaries & Benefits                  | \$874,244                | \$904,910                | \$845,840            | \$613,510                 | \$524,100          |  |  |  |  |
| Maintenance & Support Capital Outlay | 588,729                  | 623,894                  | 658,570              | 647,840                   | 645,580            |  |  |  |  |
| Subtotal<br>Less Allocations         | 1,462,973                | 1,528,804                | 1,504,410            | 1,261,350                 | 1,169,680          |  |  |  |  |
| Total Operating Budget               | \$1,462,973              | \$1,528,804              | \$1,504,410          | \$1,261,350               | \$1,169,680        |  |  |  |  |
|                                      | PRO                      | GRAM REVENU              | ES                   |                           |                    |  |  |  |  |
|                                      | 2003-04                  | 2004-05                  | 2004-05              | 2005-06                   | 2006-07            |  |  |  |  |
| Revenue Source                       | <u>Actual</u>            | Budget                   | <u>Estimated</u>     | <u>Adopted</u>            | <u>Adopted</u>     |  |  |  |  |
| Aquatics                             | \$185,423                | \$183,000                | \$130,000            | \$27,500                  | \$30,000           |  |  |  |  |
| Adult Sports                         | 19,402                   | 28,270                   | 18,000               | 20,000                    | 20,000             |  |  |  |  |
| Independence Park                    | 56,717                   | 36,000                   | 60,000               | 70,000                    | 70,000             |  |  |  |  |
| Teen Programs                        | 2,841                    | 1,500                    | 1,500                | 7,000                     | 7,000              |  |  |  |  |
| Youth Programs                       | 8,675                    | 23,400                   | 65,000               | 90,000                    | 90,000             |  |  |  |  |
| Miscellaneous                        | 22                       |                          |                      |                           |                    |  |  |  |  |
| Contrib. (to) from Parks &           |                          |                          |                      |                           |                    |  |  |  |  |
| Recreation Fund                      | (51,147)                 | 42,424                   | 18,990               |                           |                    |  |  |  |  |
| Transfer from General Fund           | 1,070,540                | 1,037,350                | 1,037,350            | 898,840                   | 804,340            |  |  |  |  |
| Miscellaneous Grants                 | 119,240                  | 119,240                  | 119,240              | 99,000                    | 99,000             |  |  |  |  |
| Brea Dam Activities                  | 1,008                    | 1,000                    | 2,200                | 3,500                     | 3,500              |  |  |  |  |
| Brea Dam Fund Contrib.               | 50,252                   | 56,620                   | 52,130               | 45,510                    | 45,840             |  |  |  |  |
| Total                                | \$1,462,973              | \$1,528,804              | \$1,504,410          | \$1,261,350               | \$1,169,680        |  |  |  |  |

DEPARTMENT: Parks & Recreation | PROGRAM: 2515 Recreation Services

#### **PROGRAM OBJECTIVES**

#### YOUTH SERVICES

Provide a summer playground program at multiple locations, which includes weekly special events with an average daily attendance of 50 participants per location.

Provide an after-school program at multiple locations with an average daily attendance of 125 participants per location.

Provide a teen program that includes four special events, bimonthly activities, weekly on campus after-school program activities, and LEAD (Leaders Effectively Accomplishing Development) meetings.

Implement a survey for summer and after-school program participants and achieve a "very good" rating for quality of the programs.

Provide a fee-based summer day camp program for a minimum of 30 participants per week per site.

#### ADULT SPORTS

Administer contract for adult softball program and ensure contract is in compliance.

#### **COMMUNITY PARTICIPATION**

Coordinate two sessions of citywide Adopt-a-Park Program with 20 organizations volunteering a minimum of 700 manhours per session for a total of 34 weeks of cleanup annually.

#### INDEPENDENCE PARK

Provide a safe facility that includes the gym, pool complex, racquetball courts, and skate park to support the aquatics programs, recreation programs and activities for youth and adults, racquetball, and contract classes for a total of 65,000 participants.

Administer contract for youth sports camps with a minimum of 150 participants.

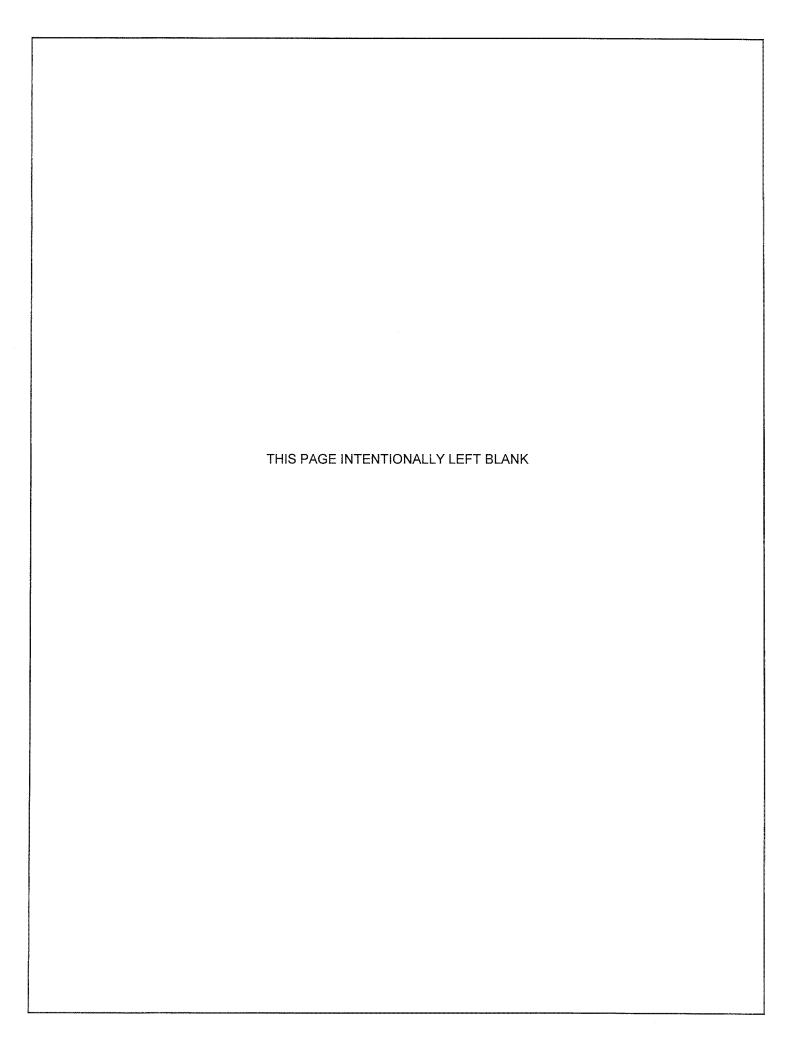
### BREA DAM OUTDOOR RECREATION

Continue to implement campfire programs for youth and/or families for a minimum of 250 participants, summer playgrounds, nature activities for a minimum of 300 participants, and special events for youth and families for a minimum of 1,500 participants.

Implement a survey for Brea Dam Outdoor program participants and achieve a "very good" rating for quality of the programs.

**DEPARTMENT:** Parks & Recreation PROGRAM: 2515 Recreation Services

|                                     | PROGRAM PE    | RFORMANCE M  | EASURES          |                            |                |
|-------------------------------------|---------------|--------------|------------------|----------------------------|----------------|
| Performance/                        | 2003-04       | 2004-05      | 2004-05          | 2005-06                    | 2006-07        |
| Workload Measures                   | <u>Actual</u> | Budget       | <b>Estimated</b> | Adopted                    | Adopted        |
|                                     |               |              |                  |                            | - Aragini      |
| YOUTH SERVICES                      |               |              |                  |                            |                |
| After-school avg. daily attend.     | 124           | 115          | 130              | 125                        | 125            |
| Day camp participants/week          | N/A           | 30           | 42               | 30                         | 30             |
| Summer prog. avg. daily attend.     | 99            | 65           | 108              | 50                         | 50             |
| Teen prog. attendance               | 2,672         | 2,500        | 2,500            | 2,500                      | 2,500          |
| Volunteers (unduplicated)           | 90            | 40           | 40               | 40                         | 40             |
| Volunteer hours                     | 3,663         | 400          | 1,500            | 1,500                      | 1,500          |
| Program quality rating              | excellent     | very good    | excellent        | very good                  | very good      |
| ADOPT-A-PARK                        |               |              |                  |                            |                |
| Volunteers (unduplicated)           | 601           | 500          | 600              | 600                        | 600            |
| Volunteer man-hours                 | 3,306         | 1,400        | 1,400            | 1,400                      | 1,400          |
| # of times parks cleaned            | 638           | 600          | 600              | 600                        | 600            |
| INDEPENDENCE PARK                   |               |              |                  |                            |                |
| Adult prog. participants            | 22,094        | 21,500       | 22,000           | 22,000                     | 22,000         |
| Youth prog. participants            | 35,437        | 34,500       | 34,500           | 34,500                     | 34,500         |
| Sports camp participants            | 136           | 150          | 150              | 3 <del>-</del> ,300<br>150 | 150            |
| Facility rentals                    | 752           | 600          | 650              | 650                        | 650            |
| Facility rental attendance          | 10,441        | 8,500        | 9,000            | 9,000                      | 9,000          |
| Volunteers (unduplicated)           | 31            | 20           | 20               | 20                         | 20             |
| Volunteer hours                     | 117           | 100          | 100              | 100                        | 100            |
| Program quality rating              | very good     | very good    | very good        | very good                  | very good      |
| BREA DAM OUTDOOR RECREAT            | ION           |              |                  |                            |                |
| Family/youth campfire attend.       | 287           | 200          | 250              | 250                        | 250            |
| Summer playground attend.           | 380           | 500          | 380              | 300                        | 300            |
| Special events attendance           | 2,182         | 1,000        | 2,000            | 1,500                      | 1,500          |
| /olunteers (unduplicated)           | 46            | 150          | 40               | 40                         | 40             |
| /olunteer hours                     | 150           | 150          | 150              | 150                        | 150            |
| AQUATICS - average daily attendance |               |              |                  |                            |                |
| Rec., lap & rental participants     | 51,294        | N/A          | N/A              | N/A                        | <b>A</b> 1 4 A |
| Recreation swim-summer              | 51,294<br>N/A | 1N/A<br>400  | 383              | N/A<br>N/A                 | N/A            |
| Recreation swim-summer              | N/A<br>N/A    | 400<br>N/A   | 363<br>N/A       | N/A<br>N/A                 | N/A            |
| Swim class participants             | N/A<br>N/A    | 2,300        | 2,308            | N/A<br>N/A                 | N/A            |
| Swim class participants             | 2,893         | 2,300<br>N/A | 2,306<br>N/A     | N/A<br>N/A                 | N/A            |
| ap swim participants                | 2,093<br>N/A  | 15           | 12               | N/A                        | N/A<br>N/A     |
| Rental (F.A.S.T.)                   | N/A           | 100          | 105              | N/A                        | N/A<br>N/A     |
| Program quality rating              | excellent     | very good    | excellent        | N/A<br>N/A                 | N/A            |



DEPARTMENT: Parks & Recreation PROGRAM: 2516 Cultural & Event Services

# PROGRAM DESCRIPTION/GOALS

The Cultural and Event Services Program operates the Fullerton Museum Center and the Fullerton Downtown Plaza, produces citywide events, and administers the operations contract for the Muckenthaler Cultural Center. The museum offers multidisciplinary cultural and educational exhibitions, performing arts programs, and a variety of educational classes, school tours, and programs. The major events produced are: A Night in Fullerton, First Night, 4th of July Festival and Fireworks Show, and the Fullerton Downtown Market. The Muckenthaler Cultural Center produces art exhibitions, a summer theater, and related activities.

#### Goals

The Cultural and Event Services programs are designed to provide educational opportunities in the arts and humanities, and promote Fullerton as a destination, contribute to the public safety through event production, and contribute to the economic vitality of the City.

| PROGRAM SUMMARY                |               |               |                  |                |             |  |  |
|--------------------------------|---------------|---------------|------------------|----------------|-------------|--|--|
|                                | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07     |  |  |
|                                | <u>Actual</u> | <u>Budget</u> | <b>Estimated</b> | Adopted        | Adopted     |  |  |
| Regular Employees              | 6.0           | 6.0           | 6.0              | 6.0            | 6.0         |  |  |
| Nonregular Hours               | 7,822         | 10,320        | 9,600            | 11,430         | 12,170      |  |  |
| Salaries & Benefits            | \$469,180     | \$484,580     | \$492,140        | \$516,270      | \$533,850   |  |  |
| Maintenance & Support          | 523,365       | 516,353       | 517,710          | 516,910        | 520,380     |  |  |
| Capital Outlay                 |               |               |                  |                |             |  |  |
| Subtotal                       | 992,545       | 1,000,933     | 1,009,850        | 1,033,180      | 1,054,230   |  |  |
| Less Allocations               | (9,313)       | (10,110)      | (8,350)          | (5,080)        | (5,580      |  |  |
| Total Operating Budget         | \$983,232     | \$990,823     | \$1,001,500      | \$1,028,100    | \$1,048,650 |  |  |
|                                | PRO           | GRAM REVENU   | ES               |                |             |  |  |
|                                | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07     |  |  |
| Revenue Source                 | <u>Actual</u> | Budget        | <u>Estimated</u> | <u>Adopted</u> | Adopted     |  |  |
| Event Fees                     | \$125,045     | \$91,000      | \$104,660        | \$97,000       | \$99,000    |  |  |
| Downtown Plaza Facility Rental | 11,009        | 9,000         | 9,000            | 9,000          | 9,000       |  |  |
| Museum Center                  | 13,034        | 17,500        | 17,500           | 20,000         | 26,000      |  |  |
| Miscellaneous                  | 75            |               |                  |                |             |  |  |
| Contrib. (to) from Parks &     |               |               |                  |                |             |  |  |
| Recreation Fund                | (6,246)       | 19,153        | 16,090           |                |             |  |  |
| Transfer from General Fund     | 680,880       | 690,620       | 690,620          | 734,300        | 744,570     |  |  |
| Brea Dam Activities            |               |               |                  | 3,000          | 3,000       |  |  |
| Brea Dam Fund Contrib.         | 43,382        | 46,290        | 46,370           | 40,500         | 41,020      |  |  |
| Refuse Fund Contrib.           | 20,000        | 20,000        | 20,000           | 20,000         | 20,000      |  |  |
| Redev. Fund Contrib.           | 96,053        | 97,260        | 97,260           | 104,300        | 106,060     |  |  |
| Total                          | \$983,232     | \$990,823     | \$1,001,500      | \$1,028,100    | \$1,048,650 |  |  |

DEPARTMENT: Parks & Recreation PROGRAM: 2516 Cultural & Event Services

#### **PROGRAM OBJECTIVES**

#### **FULLERTON MUSEUM CENTER**

Maintain annual revenues and Museum Association contract contributions.

Maintain museum attendance within 10 percent range of the three-year average (24,000) and annual school education program attendance (7,000 students).

Manage the museum volunteer docent program.

Operate the Leo Fender Museum as a permanent component of the museum operations.

### MUCKENTHALER CULTURAL CENTER

Provide contract management to ensure contract terms are met for the production of art exhibitions (eight annually), the annual children's art festival, educational programs, summer theater (36 performances), and facility management.

### FIRST NIGHT FULLERTON

Contribute to the quality of life and public safety efforts by offering a family-oriented, alcohol-free event to an estimated attendance of 15,000 participants, taking into account weather conditions and maintaining private support revenue levels (\$16,000 annually).

#### **FULLERTON MARKET**

Meet revenue targets (\$1,600 per week) by maintaining 40 vendors per week average (90 percent occupancy rate). Offer a minimum of five special event/market programs during the season.

#### NIGHT IN FULLERTON

Promote cultural activities at major sites - both public and private - throughout the City while maintaining revenues from fund-raising efforts (\$13,000 annually).

#### **JULY 4TH CELEBRATION**

Produce an incident-free event for an estimated attendance of 6,000 (capacity) while providing fund-raising opportunities for Fullerton nonprofit organizations through booth rentals (16 nonprofit agencies) and contributing to public safety by offering an alternative to illegal fireworks use.

#### PUBLIC ART PROGRAM

Produce one public art piece annually.

### **FULLERTON PLAZA**

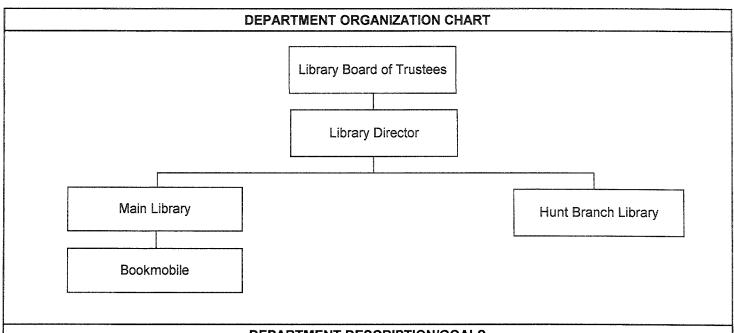
Manage the facility to accommodate public use, cultural programs, and the facility rental program.

**DEPARTMENT:** Parks & Recreation

PROGRAM: 2516 Cultural & Event Services

|                            | PROGRAM PE    | RFORMANCE M   | EASURES          |                |                |
|----------------------------|---------------|---------------|------------------|----------------|----------------|
| Performance/               | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |
| Workload Measures          | <u>Actual</u> | <u>Budget</u> | <b>Estimated</b> | <u>Adopted</u> | <u>Adopted</u> |
| FULLERTON MUSEUM CENTER    |               |               |                  |                |                |
| Museum revenues            | \$17,440      | \$17,500      | \$17,500         | \$20,000       | \$26,000       |
| Attendance                 | 22,856        | 21,000        | 21,000           | 24,000         | 28,000         |
| Members                    | 285           | 270           | 300              | 320            | 900            |
| Education program attend.  | 7,448         | 6,000         | 6,000            | 7,000          | 8,000          |
| Facility rentals           | 14            | 30            | 30               | 30             | 30             |
| Facility rental attendance | 2,670         | 3,000         | 3,000            | 3,000          | 3,000          |
| Volunteers (unduplicated)  | 146           | 36            | 40               | 40             | 44             |
| Volunteer hours            | 1,840         | 1,400         | 5,500            | 6,600          | 7,800          |
| MUCKENTHALER CULTURAL CE   | NTFR          |               |                  |                |                |
| Exhibitions                | 8             | 8             | 8                | 8              | 8              |
| Theatre performances       | 2             | 36            | 24               | 36             | 36             |
| FIRST NIGHT FULLERTON      |               |               |                  |                |                |
| Estimated attendance       | 12,000        | 10,000        | 15,000           | 15,000         | 18,000         |
| FULLERTON MARKET           |               |               |                  |                |                |
| Average vendors/week       | 38            | 36            | 38               | 40             | 40             |
| Special events produced    | 7             | 3             | 4                | 5              | 40             |
|                            |               | -             | ·                | •              | ŭ              |
| NIGHT IN FULLERTON         |               |               |                  |                |                |
| Event sites                | 14            | 12            | 12               | 14             | 16             |
| Volunteers (unduplicated)  | 50            | 60            | 60               | 70             | 80             |
| /olunteer hours            | 288           | 140           | 140              | 180            | 200            |
| JULY 4TH CELEBRATION       |               |               |                  |                |                |
| Estimated attendance       | 7,000         | 6,000         | 6,000            | 6,000          | 6,000          |
| Nonprofit participants     | 16            | 16            | 16               | 16             | 16             |
| /olunteers (unduplicated)  | 40            | 40            | 40               | 40             | 40             |
| /olunteer hours            | 160           | 150           | 150              | 150            | 150            |
| PUBLIC ART PROGRAM         |               |               |                  |                |                |
| Public art produced        | 2             | 1             | 1                | 1              | 1              |
| FULLERTON PLAZA            |               |               |                  |                |                |
| Facility rentals           | 15            | 15            | 12               | 15             | 15             |
| COMMUNITY CONCERTS         |               |               |                  |                |                |
| Concerts                   | 8             | 7             | N/A              | N/A            | N/A            |
| Participants               | 1,750         | 1,750         | N/A              | N/A            | N//            |

DEPARTMENT: Library



# DEPARTMENT DESCRIPTION/GOALS

It is the mission of the Fullerton Public Library to provide services and materials to meet the educational, informational, literacy, and recreational reading needs of Fullerton's culturally diverse community. It does so through its three service outlets: the Main Library, the Hunt Branch, and the Bookmobile. The Library Department has an administrative Library Board of Trustees appointed by City Council. The Library Department has two fund-raising support groups, which are incorporated as nonprofit organizations: the Friends of the Fullerton Public Library and the Fullerton Public Library Foundation.

Due to budget constraints, the 2005-07 adopted budget reflects 1.5 unfunded positions and a reduction in bookmobile services.

### **Goals**

Support individuals pursuing a sustained program of learning, independent of any educational provider.

Provide timely, accurate, and useful information to community residents and Fullerton businesses.

Assist students in meeting educational objectives during their formal courses of study.

Offer current, high-demand, high-interest materials in electronic and print format.

Encourage children to develop an interest in reading through programs aimed at children and their parents.

Serve as a central focus point for community activities, meetings, and services.

**DEPARTMENT:** Library

| DEPARTMENT SUMMARY   |                          |                          |                          |                                    |                           |  |  |  |
|--|--------------------------|--------------------------|--------------------------|------------------------------------|---------------------------|--|--|--|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated     | 2005-06<br>Adopted                 | 2006-07<br><u>Adopted</u> |  |  |  |
| Regular Employees<br>Nonregular Hours                          | 29.7<br>39,510           | 29.7<br>39,510           | 29.7<br>39,510           | 29.7 *<br>39,210                   | 29.7 *<br>36,290          |  |  |  |
| Salaries & Benefits<br>Maintenance & Support<br>Capital Outlay | \$2,220,314<br>1,172,428 | \$2,369,370<br>1,155,211 | \$2,210,640<br>1,152,390 | \$2,393,970<br>1,163,920<br>28,390 | \$2,397,010<br>1,160,960  |  |  |  |
| Subtotal<br>Less Allocations                                   | 3,392,742                | 3,524,581                | 3,363,030                | 3,586,280                          | 3,557,970                 |  |  |  |
| Total Operating Budget   | \$3,392,742              | \$3,524,581              | \$3,363,030              | \$3,586,280                        | \$3,557,970               |  |  |  |
| DEPARTMENT FUND ANALYSIS                                       |                          |                          |                          |                                    |                           |  |  |  |
| Fund No. and Title   |                          |                          |                          | 2005-06<br><u>Adopted</u>          | 2006-07<br><u>Adopted</u> |  |  |  |
| 113 - Library<br>158 - Debt Service Reserve                    |                          |                          |                          | \$3,584,120<br>2,160               | \$3,555,810<br>2,160      |  |  |  |
| Total  |                          |                          |                          | \$3,586,280                        | \$3,557,970               |  |  |  |

<sup>\*</sup>Includes 1.5 unfunded positions due to budget constraints.

#### **CITY OF FULLERTON** FISCAL YEARS 2005-06 - 2006-07

**DEPARTMENT:** Library

| DEPARTMENT PERSONNEL SUMMARY  |                          |                          |                      |                    |                           |  |  |  |
|-------------------------------|--------------------------|--------------------------|----------------------|--------------------|---------------------------|--|--|--|
| Position Classification       | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br><u>Adopted</u> |  |  |  |
|                               | -                        | Regular Employe          | ees - Full-Time Equ  | uivalent Positions |                           |  |  |  |
| Library Director              | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Library Division Manager      | 3.0                      | 3.0                      | 3.0                  | 3.0                | 3.0                       |  |  |  |
| Library Circulation Manager   | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Sr. Librarian                 | 2.0                      | 2.0                      | 2.0                  | 2.0                | 2.0                       |  |  |  |
| Librarian                     | 9.8                      | 9.8                      | 9.8                  | 9.8 *              | 9.8 *                     |  |  |  |
| Administrative Secretary      | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Library Tech. Svcs. Assistant | 1.0                      | 1.0                      | 1.0                  | 1.0                | 1.0                       |  |  |  |
| Library Tech. Assistant II    | 4.0                      | 4.0                      | 4.0                  | 4.0                | 4.0                       |  |  |  |
| Library Tech. Assistant I     | 3.8                      | 3.8                      | 3.8                  | 3.8                | 3.8                       |  |  |  |
| Library Clerical Assistant    | 3.1                      | 3.1                      | 3.1                  | 3.1 **             | 3.1 **                    |  |  |  |
| Total Regular Employees       | 29.7                     | 29.7                     | 29.7                 | 29.7               | 29.7                      |  |  |  |
|                               |                          | Nonre                    | gular Employees -    | Hours              |                           |  |  |  |
| Total Nonregular Hours        | 39,510                   | 39,510                   | 39,510               | 39,210             | 36,290                    |  |  |  |

<sup>\*</sup>Includes 1.0 unfunded position due to budget constraints. \*\*Includes .5 unfunded position due to budget constraints.

#### CITY OF FULLERTON FISCAL YEARS 2005-06 - 2006-07

DEPARTMENT: Library PROGRAM: 2521 Library

#### PROGRAM DESCRIPTION/GOALS

The Main Library provides library service 63 hours per week, seven days per week, to all community residents and the Fullerton business community. The Main Library hosts four public service subprograms (Reference, Circulation, Bookmobile, and Children's Services) and two staff support subprograms (Administration and Technical Services). The Hunt Branch provides library service 45 hours per week, five days a week, to the residents of southwest Fullerton. The Bookmobile provides service to five schools.

| PROGRAM SUMMARY        |               |               |                  |                |                |  |  |  |
|------------------------|---------------|---------------|------------------|----------------|----------------|--|--|--|
|                        | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07        |  |  |  |
|                        | <u>Actual</u> | <u>Budget</u> | <u>Estimated</u> | <u>Adopted</u> | <u>Adopted</u> |  |  |  |
| Regular Employees      | 29.7          | 29.7          | 29.7             | 29.7 *         | 29.7 *         |  |  |  |
| Nonregular Hours       | 39,510        | 39,510        | 39,510           | 39,210         | 36,290         |  |  |  |
| Salaries & Benefits    | \$2,220,314   | \$2,369,370   | \$2,210,640      | \$2,393,970    | \$2,397,010    |  |  |  |
| Maintenance & Support  | 1,172,428     | 1,155,211     | 1,152,390        | 1,163,920      | 1,160,960      |  |  |  |
| Capital Outlay         |               |               |                  | 28,390         |                |  |  |  |
| Subtotal               | 3,392,742     | 3,524,581     | 3,363,030        | 3,586,280      | 3,557,970      |  |  |  |
| Less Allocations       |               |               |                  |                |                |  |  |  |
| Total Operating Budget | \$3,392,742   | \$3,524,581   | \$3,363,030      | \$3,586,280    | \$3,557,970    |  |  |  |

\*Includes 1.5 unfunded positions due to budget constraints.

| DD | CI  | O A RA | DE  | /EN   | UFS   |
|----|-----|--------|-----|-------|-------|
| MK | UNI | KAIV   | IKE | v = v | 111-5 |

| Revenue Source                  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br><u>Estimated</u> | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |
|---------------------------------|--------------------------|--------------------------|-----------------------------|---------------------------|--------------------|
| Library Fines                   | \$127,810                | \$136,110                | \$122,260                   | \$100,000                 | \$100,000          |
| Interlibrary Loan Postage       | 744                      | 930                      | 690                         | 700                       | 700                |
| Room Rentals                    | 6,215                    | 6,920                    | 8,470                       | 8,470                     | 8,470              |
| Book Rentals                    | 3,474                    | 3,610                    | 3,610                       | 3,610                     | 3,610              |
| State Grants                    | 63,203                   | 62,350                   | 56,210                      | 68,300                    | 68,300             |
| Development Agreement Fees      | 32,771                   |                          |                             |                           |                    |
| Coin-Operated Copiers           | 261                      | 170                      | 250                         | 250                       | 250                |
| Books Lost & Paid               | 8,249                    | 8,770                    | 9,320                       | 9,320                     | 9,320              |
| Miscellaneous - Donation        | 90,000                   |                          |                             |                           |                    |
| Miscellaneous                   | 43,638                   | 30,000                   | 34,720                      | 30,000                    | 30,000             |
| Restricted Contributions        | (6,248)                  |                          |                             |                           |                    |
| Contrib. (to) from Library Fund | (51,305)                 | 214,381                  | 66,260                      | 119,830                   | 82,630             |
| Transfer from General Fund      | 3,071,750                | 3,059,180                | 3,059,180                   | 3,243,640                 | 3,252,530          |
| Debt Svc. Fund Contrib.         | 2,180                    | 2,160                    | 2,060                       | 2,160                     | 2,160              |
| Total                           | \$3,392,742              | \$3,524,581              | \$3,363,030                 | \$3,586,280               | \$3,557,970        |

#### CITY OF FULLERTON FISCAL YEARS 2005-06 - 2006-07

DEPARTMENT: Library PROGRAM: 2521 Library

#### **PROGRAM OBJECTIVES**

Provide information services targeted to Fullerton's small business community by December 2005.

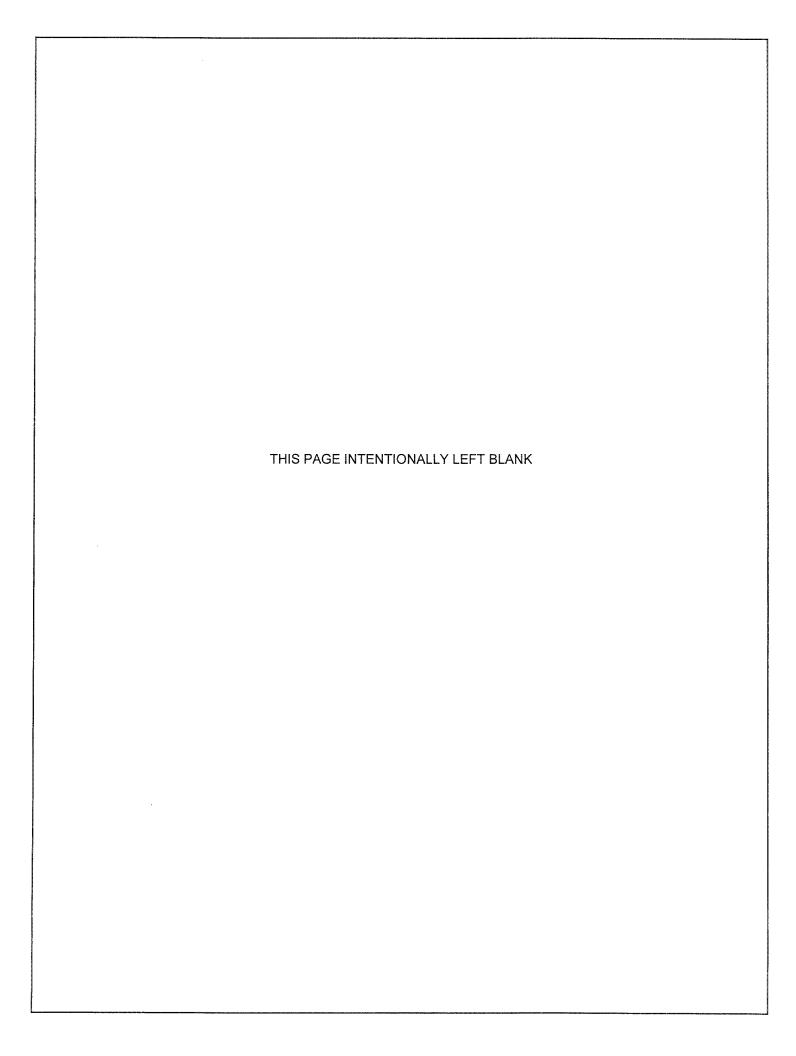
Develop an expanded and enhanced library web site by June 2006.

Plan and implement 10 events celebrating the Library's Centennial by December 2006.

Mount 500 digitized historical photographs accessible via the Library's online catalog by June 2006.

Provide instruction on using laptop computers at the Hunt Branch to 100 people by December 2005.

| PROGRAM PERFORMANCE MEASURES |               |               |                  |                |         |  |  |
|------------------------------|---------------|---------------|------------------|----------------|---------|--|--|
| Performance/                 | 2003-04       | 2004-05       | 2004-05          | 2005-06        | 2006-07 |  |  |
| Workload Measures            | <u>Actuai</u> | <u>Budget</u> | <b>Estimated</b> | <u>Adopted</u> | Adopted |  |  |
| ANNUAL CIRCULATION           |               |               |                  |                |         |  |  |
| Main Library                 | 805,582       | 845,000       | 820,000          | 820,000        | 820,000 |  |  |
| Hunt Branch                  | 155,370       | 160,000       | 150,000          | 150,000        | 150,000 |  |  |
| Bookmobile                   | 36,061        | 38,000        | 20,000           | 12,000         | 12,000  |  |  |
| Total Library                | 997,013       | 1,043,000     | 990,000          | 982,000        | 982,000 |  |  |
| REFERENCE TRANSACTIONS       |               |               |                  |                |         |  |  |
| Main Library                 | 79,587        | 87,000        | 84,000           | 84,000         | 84,000  |  |  |
| Hunt Branch                  | 25,608        | 21,500        | 24,000           | 24,000         | 24,000  |  |  |
| Total Library                | 105,195       | 108,500       | 108,000          | 108,000        | 108,000 |  |  |
| PROGRAM ATTENDANCE           |               |               |                  |                |         |  |  |
| Main Library                 | 26,390        | 23,300        | 20,000           | 20,000         | 20,000  |  |  |
| Hunt Branch                  | 25,088        | 21,110        | 22,000           | 22,000         | 22,000  |  |  |
| Total Library                | 51,478        | 44,410        | 42,000           | 42,000         | 42,000  |  |  |
| NUMBER OF PROGRAMS           |               |               |                  |                |         |  |  |
| Main Library                 | 665           | 500           | 490              | 500            | 500     |  |  |
| Hunt Branch                  | 811           | 625           | 660              | 500            | 500     |  |  |
| Total Library                | 1,476         | 1,125         | 1,150            | 1,000          | 1,000   |  |  |
| VOLUNTEER HOURS              |               |               |                  |                |         |  |  |
| Main Library                 | 10,408        | 11,200        | 13,000           | 12,000         | 12,000  |  |  |
| Hunt Branch                  | 1,968         | 2,300         | 2,000            | 2,000          | 2,000   |  |  |
| Total Library                | 12,376        | 13,500        | 15,000           | 14,000         | 14,000  |  |  |
| LIBRARY ATTENDANCE           |               |               |                  |                |         |  |  |
| Main Library                 | 426,256       | 410,000       | 406,000          | 406,000        | 406,000 |  |  |
| Hunt Branch                  | 94,363        | 92,000        | 88,000           | 88,000         | 88,000  |  |  |
| Total Library                | 520,619       | 502,000       | 494,000          | 494,000        | 494,000 |  |  |
| ELECTRONIC RESOURCES         |               |               |                  |                |         |  |  |
| Library Web Page Hits        | 122,781       | 100,000       | 81,000           | 100,000        | 100,000 |  |  |
| Periodical Searches          | 24,369        | 25,000        | 24,400           | 24,400         | 24,400  |  |  |
| Internet Sessions            | 72,808        | 78,000        | 88,200           | 88,200         | 88,200  |  |  |
| Total Library                | 219,958       | 203,000       | 193,600          | 212,600        | 212,600 |  |  |



## FULLERTON REDEVELOPMENT AGENCY TWO-YEAR BUDGET FISCAL YEARS 2005-06 - 2006-07 ADOPTED



Shawn Nelson, Chairman

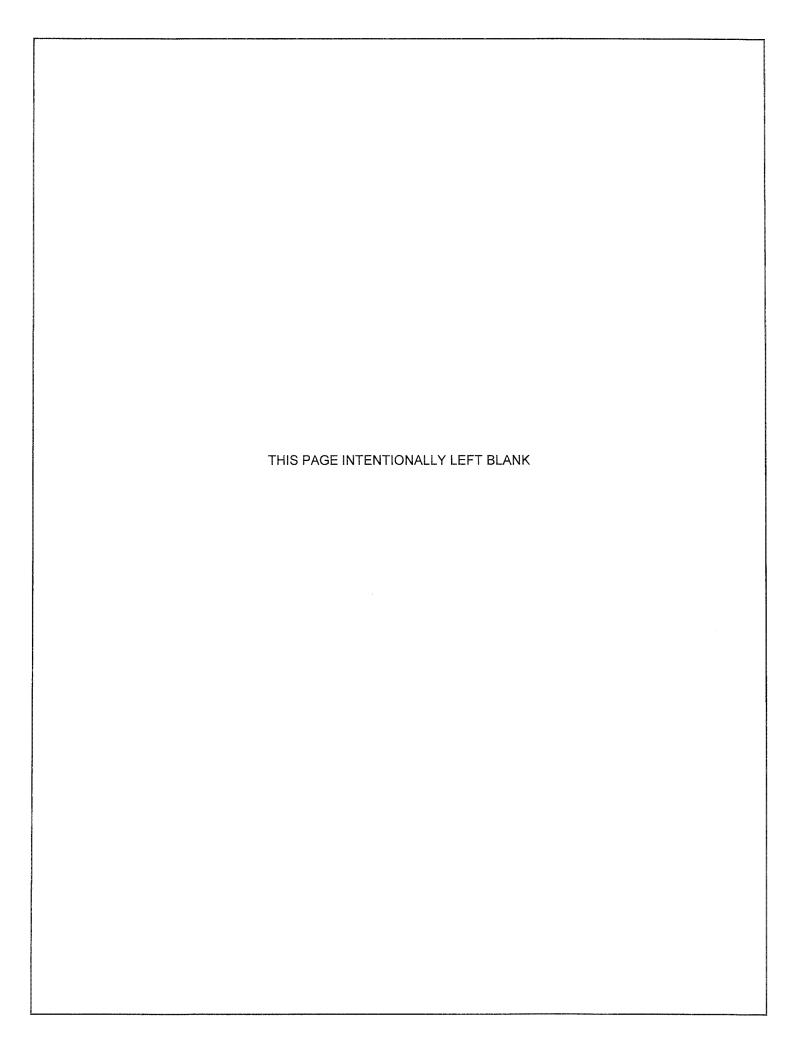
Leland Wilson, Vice Chairman

F. Richard Jones M.D., Agency Member

Don Bankhead, Agency Member

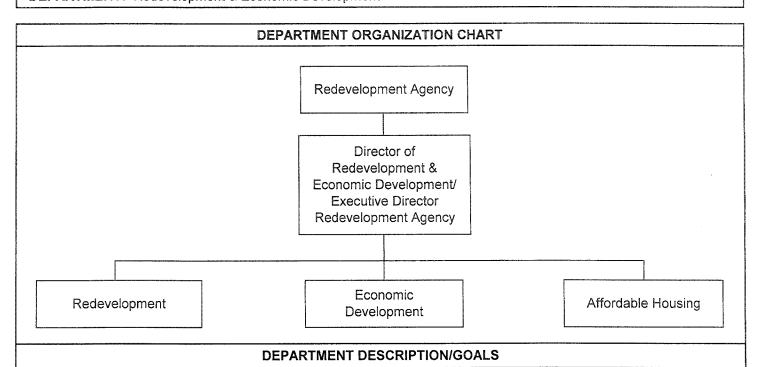
Sharon Quirk, Agency Member

Robert M. Zur Schmiede, Executive Director



#### FULLERTON REDEVELOPMENT AGENCY FISCAL YEARS 2005-06 - 2006-07

**DEPARTMENT:** Redevelopment & Economic Development



The Redevelopment and Economic Development Department sponsors and supports programs, projects, and activities that contribute to maintaining or enhancing the economic vitality of the community and its quality of life.

Redevelopment provides a funding source for capital improvement projects and private/public development projects in four redevelopment project areas. These projects serve to eliminate blighting conditions by upgrading public facilities, producing sales tax and employment opportunities, and encouraging private investment in the community.

Economic Development efforts are focused on promoting the downtown, and on business recruitment and retention in the redevelopment areas. These activities are guided by the City's Economic Development Plan. Economic Development efforts include protecting and enhancing employment opportunities and the City's revenue base.

The Affordable Housing Program goal is to satisfy the state requirement that 20 percent of all Redevelopment Agency tax revenue be utilized to support the provision of affordable housing in the community.

FISCAL YEARS 2005-06 - 2006-07

**DEPARTMENT:** Redevelopment & Economic Development

| DEPARTMENT SUMMARY  |                              |                          |                        |   |   |  |  |  |
|---|------------------------------|--------------------------|------------------------|---|---|--|--|--|
|   | 2003-04<br><u>Actual</u>     | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated   | 2005-06<br><u>Adopted</u>   | 2006-07<br><u>Adopted</u>   |  |  |  |
| Regular Employees<br>Nonregular Hours   | 3.0<br>650                   | 5.0 *<br>670             | 5.0<br>670             | 6.0<br>1,440  | 6.0<br>1,440  |  |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay  | \$460,795<br>12,403,044      | \$487,540<br>4,239,504   | \$588,620<br>3,895,760 | \$692,720<br>4,407,380  | \$708,020<br>4,476,120  |  |  |  |
| Subtotal<br>Less Allocations  | 12,863,839                   | 4,727,044                | 4,484,380              | 5,100,100   | 5,184,140   |  |  |  |
| Total Operating Budget  | \$12,863,839                 | \$4,727,044              | \$4,484,380            | \$5,100,100   | \$5,184,140   |  |  |  |
|   | DEPART                       | MENT FUND AN             | ALYSIS                 |   |   |  |  |  |
| Fund No. and Title  |                              |                          |                        | 2005-06<br><u>Adopted</u>   | 2006-07<br>Adopted  |  |  |  |
| 830 - Low & Moderate Income<br>851 - Orangefair Redev. Debt \$<br>852 - Central Redev. Debt Service<br>853 - East Redev. Debt Service<br>854 - Project Area #4 Debt Ser<br>879 - Redevelopment Administ | Service<br>vice<br>e<br>vice |                          |                        | \$514,540<br>467,710<br>719,400<br>1,365,320<br>64,010<br>1,969,120 | \$519,530<br>470,960<br>740,450<br>1,421,150<br>40,930<br>1,991,120 |  |  |  |
| Total   |                              |                          |                        | \$5,100,100   | \$5,184,140   |  |  |  |

<sup>\*</sup>Includes 1.0 unfunded position due to budget constraints.

FISCAL YEARS 2005-06 - 2006-07

**DEPARTMENT:** Redevelopment & Economic Development

|  | DEPARTMI                 | ENT PERSONNEL            | SUMMARY              |                           |                    |
|--|--------------------------|--------------------------|----------------------|---------------------------|--------------------|
| Position Classification  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |
|  |                          | Regular Employe          | es - Full-Time Equ   | uivalent Positions        | -                  |
| Director of Redevelopment<br>& Economic Development<br>Redevelopment Manager<br>Redevelopment Operations |                          | 1.0                      | 1.0<br>1.0           | 1.0<br>1.0                | 1.0<br>1.0         |
| Manager  | 1.0                      | 1.0                      |                      |                           |                    |
| Economic Development Manager Redevelopment Project   | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                |
| Manager<br>Administrative Secretary  |                          | 1.0 *                    | 1.0                  | 1.0<br>1.0                | 1.0<br>1.0         |
| Clerical Assistant III   | 1.0                      | 1.0                      | 1.0                  | 1.0                       | 1.0                |
| Total Regular Employees  | 3.0                      | 5.0                      | 5.0                  | 6.0                       | 6.0                |
|  |                          | Nonre                    | gular Employees      | - Hours                   | -                  |
| Total Nonregular Hours   | 650                      | 670                      | 670                  | 1,440                     | 1,440              |

<sup>\*</sup>Authorized position unfunded due to budget constraints.

FISCAL YEARS 2005-06 - 2006-07

**DEPARTMENT:** Redev. & Econ. Dev. **PROGRAM:** 2351 Redevelopment

#### PROGRAM DESCRIPTION/GOALS

Redevelopment provides a funding source for capital improvement projects and private/public development projects in four redevelopment project areas. These projects serve to eliminate blighting conditions by upgrading public facilities, producing sales tax and employment opportunities, and encouraging private investment in the community.

#### Goals

Support efforts to maintain and enhance Fullerton's quality of life through provision of public facilities and infrastructure. Improve the City's sales tax base.

Reduce blighting conditions in the community.

Encourage private investment.

Maintain and enhance the vitality of downtown Fullerton.

Continue efforts to support and enhance Fullerton's position as a major hub for mass transit.

| PROGRAM SUMMARY  |                          |                          |                             |  |                         |  |  |  |
|--|--------------------------|--------------------------|-----------------------------|--|-------------------------|--|--|--|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated        | 2005-06<br><u>Adopted</u>  | 2006-07<br>Adopted      |  |  |  |
| Regular Employees<br>Nonregular Hours                    | 1.4<br>650               | 2.6 *<br>670             | 2.6<br>670                  | 3.0<br>960   | 3.0<br>960              |  |  |  |
| Salaries & Benefits Maintenance & Support Capital Outlay | \$240,102<br>765,799     | \$250,240<br>830,444     | \$316,450<br>732,000        | \$387,690<br>1,067,470   | \$395,900<br>1,077,060  |  |  |  |
| Subtotal<br>Less Allocations                             | 1,005,901                | 1,080,684                | 1,048,450                   | 1,455,160  | 1,472,960               |  |  |  |
| Total Operating Budget                                   | \$1,005,901              | \$1,080,684              | \$1,048,450                 | \$1,455,160  | \$1,472,960             |  |  |  |
| *Includes .6 unfunded position                           |                          |                          |                             |  |                         |  |  |  |
|  | PRO                      | GRAM REVENU              | ES                          | The second secon |                         |  |  |  |
| Revenue Source   | 2003-04<br>Actual        | 2004-05<br><u>Budget</u> | 2004-05<br><u>Estimated</u> | 2005-06<br>Adopted   | 2006-07<br>Adopted      |  |  |  |
| Tax Increment (Net) Interest Income                      | \$11,564,650<br>174,294  | \$11,299,400<br>225,580  | \$11,580,400<br>249,740     | \$12,236,800<br>286,100  | \$13,899,600<br>315,000 |  |  |  |
| Bond/Loan Proceeds<br>Other Income                       | 8,506,988<br>244,754     | 508,610                  | 1,105,500<br>754,240        | 488,100  | 465,820                 |  |  |  |
| Subtotal   | 20,490,686               | 12,033,590               | 13,689,880                  | 13,011,000   | 14,680,420              |  |  |  |
| Contrib. (to) from Redev. Funds                          | (19,484,785)             | (10,952,906)             | (12,641,430)                | (11,555,840)   | (13,207,460)            |  |  |  |
|  | \$1,005,901              | \$1,080,684              | \$1,048,450                 | \$1,455,160  | \$1,472,960             |  |  |  |

FISCAL YEARS 2005-06 - 2006-07

DEPARTMENT: Redev. & Econ. Dev. PROGRAM: 2351 Redevelopment

#### **PROGRAM OBJECTIVES**

#### **GENERAL OBJECTIVES:**

Monitor operational conformance of the overall Redevelopment program with the Five-Year Plan Implementation, adopted Agency budget, applicable state law, and reporting requirements.

Provide support for City projects financed by Redevelopment.

Provide support for infrastructure projects in the project areas as identified by the Infrastructure Advisory Committee Final Report.

Ensure that at least 80 percent of objectives are attained.

#### PROJECT AREA OBJECTIVES:

#### **ORANGEFAIR PROJECT AREA**

Support efforts to enhance sales tax generation from the Harbor/Orangethorpe commercial developments, with emphasis on the Orangefair Marketplace.

Design and installation of freeway reader board.

#### CENTRAL FULLERTON PROJECT AREA

Support efforts to plan and implement market-rate housing developments in the downtown area.

Arterial Streets Improvement Program - Work with community representatives, the Engineering Department, and Maintenance Services Department to develop a plan for aesthetic improvements.

Conduct and support downtown promotional efforts and events.

Support planning efforts for redevelopment of the Fox Theater block, including restoration of the theater.

Continue to work with developer on the Amerige Court mixed-used residential/commercial/parking development project. Continue to work toward parking expansion to address current and future parking needs in the downtown and Transportation Center areas.

Implement the Transportation Center Area Master Plan recommendations:

- 1. Restaurant and Specialty Retail Recruitment
  - Continue support for restaurant and retail proposals and processing.
- 2. Pedestrian Circulation
  - Implement appropriate improvements for circulation, signing, and lighting.
- 3. West Santa Fe Alley (SOCO) Project
  - Support planning and implementation.
- 4. Undertake preparation of a strategy for development of the greater downtown area (includes updating The Fullerton Transportation Center Study prepared in 1995).
- 5. Prepare an RFP/RFQ for planning and development of the transportation center area.

#### EAST FULLERTON PROJECT AREA

Cooperate with Cal State Fullerton in efforts to enhance the Arboretum and in university campus planning effort. Work with Hope University to expand campus housing.

#### **PROJECT AREA 4**

Respond to auto dealer attraction/retention opportunities.

FISCAL YEARS 2005-06 - 2006-07

DEPARTMENT: Redev. & Econ. Dev. PROGRAM: 2352 Economic Development

#### PROGRAM DESCRIPTION/GOALS

Economic Development efforts are funded by the Redevelopment Agency. These activities are guided by the City's Economic Development Plan. Economic Development efforts focus on promoting the downtown, and on business recruitment and retention in the redevelopment areas. Protecting and enhancing employment opportunities and the City's revenue base are part of this program.

#### Goals

Increase the employment base in the downtown and in the redevelopment areas.

Improve the City's tax base.

Implement the 2001 Economic Development Plan.

Support the development of quality jobs.

Facilitate the business community's interface with City government.

Support efforts to increase work-force qualifications.

|  | PRO                      | OGRAM SUMMA              | RY                   |  | ······································ |
|--|--------------------------|--------------------------|----------------------|--|--|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u>              | 2006-07<br><u>Adopted</u>              |
| Regular Employees<br>Nonregular Hours                    | 1.3                      | 1.5                      | 1.5                  | 1.9<br>480                             | 1.9<br>480                             |
| Salaries & Benefits Maintenance & Support Capital Outlay | \$151,251<br>218,513     | \$166,370<br>246,430     | \$185,540<br>255,570 | \$199,380<br>314,580                   | \$202,800<br>315,360                   |
| Subtotal<br>Less Allocations                             | 369,764                  | 412,800                  | 441,110              | 513,960                                | 518,160                                |
| Total Operating Budget                                   | \$369,764                | \$412,800                | \$441,110            | \$513,960                              | \$518,160                              |
|  | PRO                      | GRAM REVENU              | ES                   | ······································ |  |
| Revenue Source   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u>              | 2006-07<br><u>Adopted</u>              |
| General Fund Contrib.<br>Redev. Fund Contrib.            | (\$27,200)<br>396,964    | \$412,800                | \$441,110            | \$513,960                              | \$518,160                              |
| Total  | \$369,764                | \$412,800                | \$441,110            | \$513,960                              | \$518,160                              |

FISCAL YEARS 2005-06 - 2006-07

DEPARTMENT: Redev. & Econ. Dev. PROGRAM: 2352 Economic Development

#### **PROGRAM OBJECTIVES**

Expedite and coordinate processing of business expansion and relocation projects through weekly and on-call meetings of the Economic Development Action Team (EDAT).

Increase business and community awareness of Agency and City economic development activities and services by publicizing in newspapers and newsletters, conducting community meetings, attending Chamber of Commerce meetings and functions, and proactively visiting businesses.

Respond to business contacts within one working day.

Advise business and industry of available resources, such as the City's Economic Development Action Team, various loan programs, small business assistance, and employee training and recruitment.

Represent Agency and City economic development interests at the Fullerton Chamber of Commerce, Fullerton Business Council, Orange County Business Council, North Orange County Partnership, and trade shows.

Assist new downtown restaurant and retail applicants.

Participate in International Conference of Shopping Centers (ICSC) events to promote awareness of retail opportunities.

Assist implementation and marketing of downtown Wi-Fi service.

Promote and market downtown activities to increase awareness, attendance, and revenue.

Support downtown marketing collaboratives.

Coordinate Agency participation in downtown events.

| PROGRAM PERFORMANCE MEASURES                    |                          |                          |                      |                           |                    |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|--------------------|--|--|
| Performance/<br><u>Workload Measures</u>        | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br>Adopted |  |  |
| EDAT client contact                             | 17                       | 20                       | 20                   | 20                        | 20                 |  |  |
| Information/assistance requests                 | 291                      | 250                      | 250                  | 250                       | 250                |  |  |
| Businesses contacted through proactive outreach | 96                       | 60                       | 60                   | 60                        | 60                 |  |  |

FISCAL YEARS 2005-06 - 2006-07

**DEPARTMENT:** Redev. & Econ. Dev. PROGRAM: 2354 Affordable Housing

#### PROGRAM DESCRIPTION/GOALS

The Affordable Housing Program undertakes initiatives to assure that the Redevelopment Agency complies with the state requirement that 20 percent of all tax increment be utilized to provide affordable housing.

#### Goal

Employ the affordable housing funds effectively and efficiently within the time frames set forth by state law.

|   | DD/               | OCDAR CURERA      | DV                   |                    |                    |
|---|-------------------|-------------------|----------------------|--------------------|--------------------|
|   | PRO               | OGRAM SUMMA       | N I                  |                    |                    |
|   | 2003-04           | 2004-05           | 2004-05              | 2005-06            | 2006-07            |
|   | <u>Actual</u>     | <u>Budget</u>     | <u>Estimated</u>     | <u>Adopted</u>     | <u>Adopted</u>     |
| Regular Employees<br>Nonregular Hours               | 0.3               | 0.9 *             | 0.9                  | 1.1                | 1.1                |
| Salaries & Benefits                                 | \$69,442          | \$70,930          | \$86,630             | \$105,650          | \$109,320          |
| Maintenance & Support Capital Outlay                | 216,127           | 355,320           | 161,720              | 408,890            | 410,210            |
| Subtotal  | 285,569           | 426,250           | 248,350              | 514,540            | 519,530            |
| Less Allocations Total Operating Budget             | \$285,569         | \$426,250         | \$248,350            | \$514,540          | \$519,530          |
| *Includes .4 unfunded position du                   |                   |                   |                      |                    |                    |
|   | PRO               | GRAM REVENU       | ES                   |                    |                    |
| Revenue Source                                      | 2003-04<br>Actual | 2004-05<br>Budget | 2004-05<br>Estimated | 2005-06<br>Adopted | 2006-07<br>Adopted |
| Interest Income                                     | \$216,190         | \$279,300         | \$292,800            | \$336,400          | \$371,100          |
| Rent Income<br>Loan Repayment<br>Contrib. (to) from | 320               |                   | 42,230               | 478,000            | 478,000            |
| Low/Mod. Income<br>Housing Fund                     | 69,059            | 146,950           | (86,680)             | (299,860)          | (329,570)          |
| Total   | \$285,569         | \$426,250         | \$248,350            | \$514,540          | \$519,530          |

FISCAL YEARS 2005-06 - 2006-07

DEPARTMENT: Redev. & Econ. Dev. PROGRAM: 2354 Affordable Housing

#### **PROGRAM OBJECTIVES**

Continue implementation of the Richman Park Area Neighborhood revitalization.

Ensure all Agency-supported projects are in compliance with development and loan agreement requirements.

| PROGRAM PERFORMANCE MEASURES              |                          |                          |                      |                           |                           |  |  |  |
|---|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|--|--|--|
| Performance/<br>Workload Measures         | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |  |  |  |
| Housing units completed:                  |                          |                          |                      |                           |                           |  |  |  |
| First-time homebuyer                      | 1                        | 15                       | 0                    | N/A                       | N/A                       |  |  |  |
| Apartment units (including rehabiliation) | 0                        | 14                       | 0                    | 15                        | 10                        |  |  |  |
| Construction of new units                 | N/A                      | N/A                      | N/A                  | 17                        | 20                        |  |  |  |

#### FULLERTON REDEVELOPMENT AGENCY FISCAL YEARS 2005-06 - 2006-07

DEPARTMENT: Redev. & Econ. Dev. PROGRAM: 2355 Debt Service

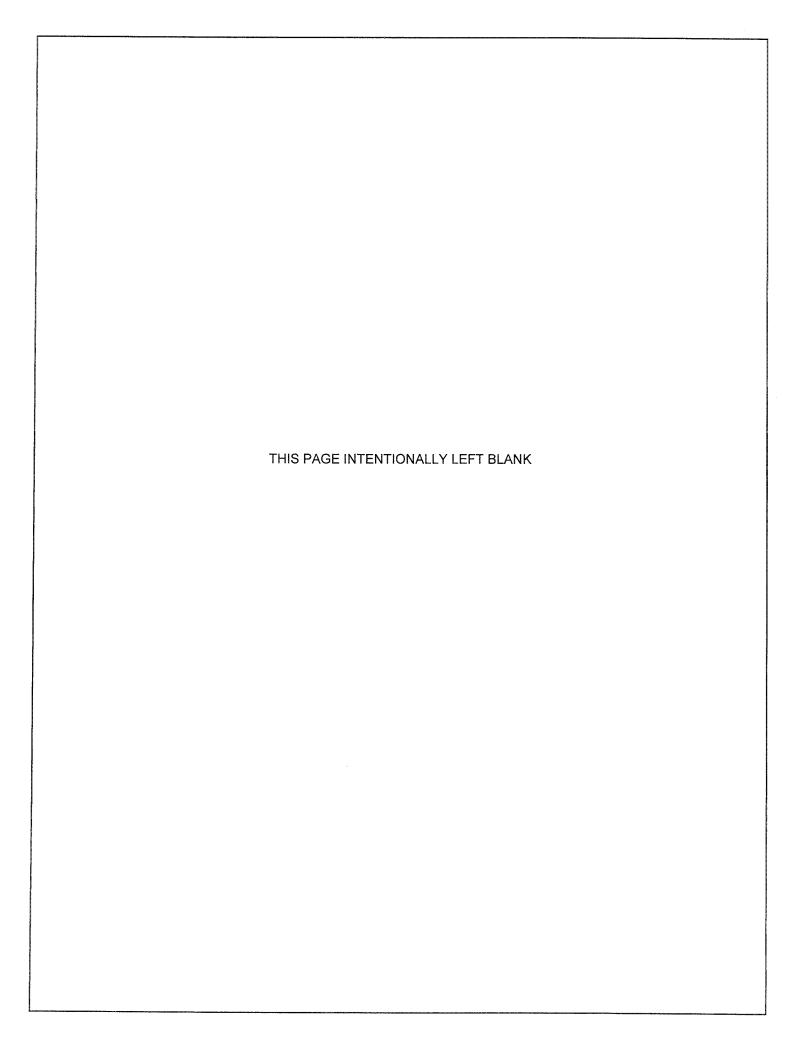
#### PROGRAM DESCRIPTION/GOALS

Debt Service has been separated from the other programs in order to show a more accurate picture of the Maintenance and Support budgets for those programs. Debt Service represents repayment obligations for Redevelopment Agency bonds and reimbursement agreements. The current portion of the debt service is shown in this program and in other department budgets.

The Agency's total debt as of June 30, 2005, is:

| Area 1 | \$3,284,990  |
|--------|--------------|
| Area 2 | 6,541,800    |
| Area 3 | 23,743,910   |
| Area 4 | 804,510      |
|        |              |
| Total  | \$34,375,210 |

| PROGRAM SUMMARY  |                          |                          |                      |                           |                           |
|--|--------------------------|--------------------------|----------------------|---------------------------|---------------------------|
|  | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br>Adopted        | 2006-07<br>Adopted        |
| Regular Employees<br>Nonregular Hours<br>Salaries & Benefits |                          |                          |                      |                           |                           |
| Maintenance & Support Capital Outlay                         | \$11,202,605             | \$2,807,310              | \$2,746,470          | \$2,616,440               | \$2,673,490               |
| Subtotal<br>Less Allocations                                 | 11,202,605               | 2,807,310                | 2,746,470            | 2,616,440                 | 2,673,490                 |
| Total Operating Budget                                       | \$11,202,605             | \$2,807,310              | \$2,746,470          | \$2,616,440               | \$2,673,490               |
|  | PRO                      | GRAM REVENU              | ES                   |                           |                           |
| Revenue Source   | 2003-04<br><u>Actual</u> | 2004-05<br><u>Budget</u> | 2004-05<br>Estimated | 2005-06<br><u>Adopted</u> | 2006-07<br><u>Adopted</u> |
| Redev. Debt Service<br>Fund Contrib.                         | \$11,202,605             | \$2,807,310              | \$2,746,470          | \$2,616,440               | \$2,673,490               |
| Total  | \$11,202,605             | \$2,807,310              | \$2,746,470          | \$2,616,440               | \$2,673,490               |



#### FULLERTON REDEVELOPMENT AGENCY SUMMARY OF CHANGES TO FUND BALANCES FISCAL YEAR 2005-06

| Fund | Fund Title                             | Beginning<br>Balance + | Estimated<br>Revenue + | Transfers -    | Adopted Appropriations = | Ending<br>Balance |
|------|--|------------------------|------------------------|----------------|--------------------------|-------------------|
|      | REDEVELOPMENT<br>AGENCY FUNDS          |                        |                        |                |                          |                   |
| Var. | Debt Service Funds                     | \$8,923,000            | \$12,300,810           | (\$13,568,460) | \$3,168,260              | \$4,487,090       |
| 830  | Low & Moderate Income Housing          | 14,301,100             | 814,400                | 1,570,360      | 792,490                  | 15,893,370        |
| 871  | Orangefair Area<br>Project Fund        | 449,400                |                        | 2,814,000      | 2,717,600                | 545,800           |
| 872  | Central Area<br>Project Fund           | 884,400                | 10,000                 | 2,854,500      | 3,024,000                | 724,900           |
| 873  | East Area<br>Project Fund              | 420,200                |                        | 3,879,840      | 3,926,000                | 374,040           |
| 876  | Unrestricted<br>Redevelopment Fund     | 881,500                | 710,190                | (500,000)      |                          | 1,091,690         |
| 879  | Redevelopment<br>Administration Fund   |                        |                        | 2,949,760      | 2,949,760                |                   |
|      | TOTAL<br>REDEVELOPMENT<br>AGENCY FUNDS | \$25,859,600           | \$13,835,400           | <u>\$0</u>     | \$16,578,110             | \$23,116,890      |

#### FULLERTON REDEVELOPMENT AGENCY SUMMARY OF CHANGES TO FUND BALANCES FISCAL YEAR 2006-07

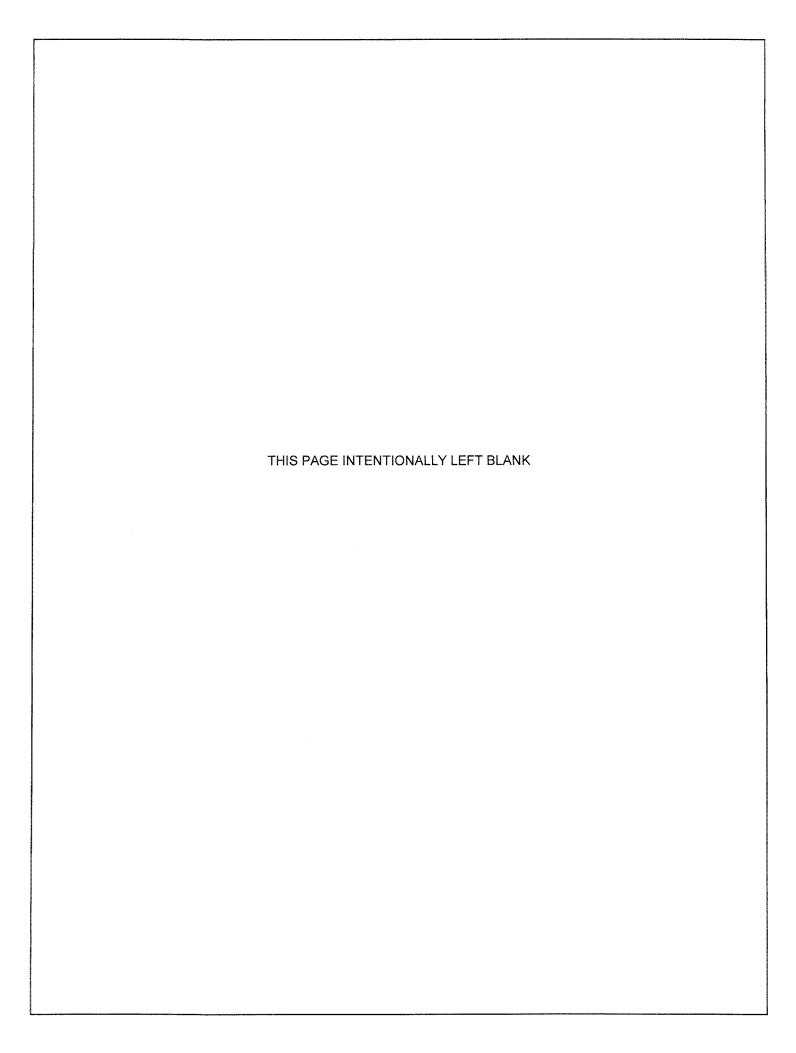
| _Fund | Fund Title                             | Beginning<br>Balance + | Estimated<br>Revenue | - Transfers    | Adopted - Appropriations = | Ending<br>Balance |
|-------|--|------------------------|----------------------|----------------|----------------------------|-------------------|
|       | REDEVELOPMENT AGENCY FUNDS             |                        |                      |                |                            |                   |
| Var.  | Debt Service Funds                     | \$4,487,090            | \$13,940,530         | (\$10,379,920) | \$3,225,360                | \$4,822,340       |
| 830   | Low & Moderate Income Housing          | 15,893,370             | 849,100              | 2,779,920      | 803,940                    | 18,718,450        |
| 871   | Orangefair Area<br>Project Fund        | 545,800                |                      | 910,140        | 875,000                    | 580,940           |
| 872   | Central Area<br>Project Fund           | 724,900                | 7,000                | 2,138,560      | 2,027,000                  | 843,460           |
| 873   | East Area<br>Project Fund              | 374,040                |                      | 1,570,450      | 1,530,000                  | 414,490           |
| 876   | Unrestricted<br>Redevelopment Fund     | 1,091,690              | 739,890              |                |                            | 1,831,580         |
| 879   | Redevelopment<br>Administration Fund   |                        | -                    | 2,980,850      | 2,980,850                  | 0                 |
|       | TOTAL<br>REDEVELOPMENT<br>AGENCY FUNDS | \$23,116,890           | \$15,536,520         | <u>\$0</u>     | <u>\$11,442,150</u> _      | \$27,211,260      |

#### FULLERTON REDEVELOPMENT AGENCY SUMMARY OF REVENUES BY FUNDS & SOURCES

| 216,190<br>320<br>131,562<br>348,072<br>237,883<br>(21,974)<br>105,272) | \$279,300<br>\$279,300<br>\$2,181,000<br>(21,800)<br>(178,700)<br>\$1,980,500 | \$292,800<br>42,230<br>\$335,030<br>\$2,282,000<br>(22,800)<br>(178,700)<br>178,700<br>\$2,259,200  | \$336,400<br>478,000<br>\$814,400<br>\$2,373,000<br>(23,700)<br>(178,700)   | \$371,100<br>478,000<br>\$849,100<br>\$2,445,000<br>(24,500)  |
|---|---|---|---|---|
| 320<br>131,562<br>348,072<br>237,883<br>(21,974)<br>105,272)            | \$279,300<br>\$2,181,000<br>(21,800)<br>(178,700)                             | \$2,282,000<br>(22,800)<br>(178,700)<br>178,700   | \$814,400<br>\$814,400<br>\$2,373,000<br>(23,700)<br>(178,700)  | \$849,100<br>\$849,100<br>\$2,445,000<br>(24,500)   |
| 237,883<br>(21,974)<br>105,272)   | \$2,181,000<br>(21,800)<br>(178,700)  | \$2,282,000<br>(22,800)<br>(178,700)<br>178,700   | \$814,400<br>\$2,373,000<br>(23,700)<br>(178,700)   | \$849,100<br>\$2,445,000<br>(24,500)  |
| 237,883<br>(21,974)<br>105,272)   | \$2,181,000<br>(21,800)<br>(178,700)  | \$2,282,000<br>(22,800)<br>(178,700)<br>178,700   | \$2,373,000<br>(23,700)<br>(178,700)  | \$2,445,000<br>(24,500)   |
| (21,974)<br>105,272)  | (21,800)<br>(178,700)   | (22,800)<br>(178,700)<br>178,700  | (23,700)<br>(178,700)   | (24,500)  |
| (21,974)<br>105,272)  | (21,800)<br>(178,700)   | (22,800)<br>(178,700)<br>178,700  | (23,700)<br>(178,700)   | (24,500)  |
| 110,637   | \$1,980,500   | \$2 259 200   | ¢0 470 600  | 00 400  |
|   |   | Ψ2,200,200  | \$2,170,600   | \$2,420,500   |
|   |   |   |   |   |
| (43,746)  | \$4,350,000<br>(43,500)<br>(394,800)  | \$4,533,000<br>(45,300)<br>(394,900)  | \$4,805,000<br>(48,000)<br>(394,900)  | \$5,045,000<br>(50,400)   |
|   |   | 394,900   |   |   |
| 966,997   | \$3,911,700   | \$4,487,700   | \$4,362,100   | \$4,994,600   |
|   |   |   |   |   |
| (58,291)<br>311,477)  | \$5,999,000<br>(60,000)<br>(531,800)  | \$5,999,000<br>(60,000)<br>(531,900)<br>531,900   | \$6,299,000<br>(63,000)<br>(531,900)  | \$6,550,000<br>(65,500)   |
|   | \$5,407,200   | \$5,939,000   | \$5,704,100   | \$6,484,500   |
|   | 311,477)<br>767,738<br>   | (43,746)       (43,500)         229,526)       (394,800)         100,145       739,250         966,997       \$3,911,700         696,179       \$5,999,000         (58,291)       (60,000)         311,477)       (531,800)         767,738       \$5,407,200 | (43,746)       (43,500)       (45,300)         229,526)       (394,800)       (394,900)         100,145       739,250       394,900         966,997       \$3,911,700       \$4,487,700         696,179       (59,999,000)       (60,000)         (58,291)       (60,000)       (60,000)         311,477)       (531,800)       (531,900)         767,738       531,900         094,149       \$5,407,200       \$5,939,000 | (43,746)       (43,500)       (45,300)       (48,000)         229,526)       (394,800)       (394,900)       (394,900)         100,145       739,250       394,900         966,997       \$3,911,700       \$4,487,700       \$4,362,100         696,179       \$5,999,000       \$5,999,000       \$6,299,000         (58,291)       (60,000)       (60,000)       (63,000)         311,477)       (531,800)       (531,900)       (531,900)         767,738       531,900       531,900 |

| SUMMARY | <b>OF REVENUES</b> | <b>BY FUNDS &amp;</b> | SOURCES | (Continued) |
|---------|--------------------|-----------------------|---------|-------------|
|---------|--------------------|-----------------------|---------|-------------|

| Revenue Source   | 2003-04<br>Actual                     | 2004-05<br>Adopted            | 2004-05<br>Estimated          | 2005-06<br>Adopted            | 2006-07<br>Adopted            |
|--|---------------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| PROJECT AREA #4<br>DEBT SERVICE FUND (854)                   |                                       |                               |                               |                               |                               |
| Contribution from City                                       | \$38,879                              | \$103,930                     | \$43,090                      | \$64,010                      | \$40,930                      |
| Total Area #4 Debt Service Fund                              | \$38,879                              | \$103,930                     | \$43,090                      | \$64,010                      | \$40,930                      |
| PROJECT AREA #1 -<br>ORANGEFAIR<br>PROJECT FUND (871)        |                                       |                               |                               |                               |                               |
| Other Agency Grants  | \$139,747                             |                               |                               |                               |                               |
| Total Area #1 Project Fund                                   | \$139,747                             | \$0                           | \$0_                          | \$0                           | \$0                           |
| PROJECT AREA #2 -<br>CENTRAL FULLERTON<br>PROJECT FUND (872) |                                       |                               |                               |                               |                               |
| Interest Income<br>Rents<br>Other Agency Grants              | \$1,423                               |                               | \$64,000                      | \$10,000                      | \$7,000                       |
| Total Area #2 Project Fund                                   | \$1,423                               | \$0                           | \$64,000                      | \$10,000                      | \$7,000                       |
| UNRESTRICTED<br>REDEVELOPMENT FUND (876)                     |                                       | ·                             |                               |                               |                               |
| Interest Income Rents Misc. Cost Reimbursement Miscellaneous | \$174,294<br>42,369<br>9,530<br>1,158 | \$225,580<br>34,040<br>16,930 | \$249,740<br>65,650<br>67,400 | \$286,100<br>43,800<br>16,700 | \$315,000<br>44,000<br>16,800 |
| Loan Repayment   | 51,250                                | 353,710                       | 578,100                       | 363,590                       | 364,090                       |
| Total Unrestricted<br>Redevelopment Fund                     | \$278,601                             | \$630,260                     | \$960,890                     | \$710,190                     | \$739,890                     |
| TOTAL REDEVELOPMENT<br>REVENUE                               | \$20,978,505                          | \$12,312,890                  | \$14,088,910                  | \$13,835,400                  | \$15,536,520                  |



#### FULLERTON REDEVELOPMENT AGENCY SUMMARY OF EXPENDITURES & APPROPRIATIONS BY SERVICE AREA & DEPARTMENT

| Service Area/Department                 | 2003-04<br>Actual<br>Expenditures | 2004-05<br>Approved<br>Appropriations | 2004-05<br>Estimated<br>Expenditures | 2005-06<br>Adopted<br>Appropriations | 2006-07<br>Adopted<br>Appropriations |
|---|-----------------------------------|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| REDEVELOPMENT                           |                                   |                                       |                                      |                                      |                                      |
| City Council                            | \$3,240                           | \$5,320                               | \$5,320                              | \$5,400                              | \$5,400                              |
| City Manager                            | 118,180                           | 186,440                               | 184,450                              | 226,430                              | 215,560                              |
| Administrative Services                 | 169,116                           | 154,860                               | 155,940                              | 173,300                              | 180,810                              |
| Fire                                    | 40,721                            | 41,420                                | 41,420                               | 41,890                               | 41,880                               |
| Police                                  | 84,156                            | 85,580                                | 85,580                               | 86,560                               | 86,530                               |
| Development Services                    | 333,722                           | 1,624,540                             | 423,710                              | 470,680                              | 484,230                              |
| Engineering                             | 41,968                            | 71,470                                | 72,960                               | 125,860                              | 131,010                              |
| Maintenance Services                    | 327,053                           | 359,260                               | 357,490                              | 362,540                              | 364,600                              |
| Parks & Recreation*                     | 303,066                           | 304,320                               | 304,300                              | 317,750                              | 315,990                              |
| Redevelopment &<br>Economic Development | 12,891,039                        | 4,727,044                             | 4,484,380                            | 5,100,100                            | 5,184,140                            |
| TOTAL OPERATING<br>EXPENDITURES         | \$14,312,261                      | \$7,560,254                           | \$6,115,550                          | \$6,910,510                          | \$7,010,150                          |
| Capital Improvement Projects            | \$3,647,246                       | \$6,461,640                           | \$6,789,100                          | \$4,434,600                          | \$4,432,000                          |
| TOTAL CAPITAL PROJECTS                  | \$3,647,246                       | \$6,461,640                           | \$6,789,100                          | \$4,434,600                          | \$4,432,000                          |
| TOTAL NEW<br>APPROPRIATIONS             |                                   | \$14,021,894                          |                                      | \$11,345,110                         | \$11,442,150                         |
| TOTAL CAPITAL PROJECTS<br>IN PROGRESS   |                                   | 8,992,330                             | vanuvnuvnananiv <del>va</del> va-    | 5,233,000                            |                                      |
| TOTAL EXPENDITURES/<br>APPROPRIATIONS   | \$17,959,507                      | \$23,014,224                          | \$12,904,650                         | \$16,578,110                         | \$11,442,150                         |

<sup>\*</sup>Prior to 2005-06, known as Community Services.

## FULLERTON REDEVELOPMENT AGENCY SUMMARY OF APPROPRIATIONS BY FUND & DEPARTMENT FISCAL YEAR 2005-06

|   | Salaries<br>& Benefits | Maintenance<br>& Support | Capital<br>Outlay | Total              |
|---|------------------------|--------------------------|-------------------|--------------------|
| REDEVELOPMENT AGENCY LOW & MODERATE INCOME HOUSING SPECIAL REVENUE FUND (830) |                        |                          |                   |                    |
| Redevelopment & Economic Development  | \$105,650              | \$408,890                |                   | \$514,540          |
| Support Departments City Council Development Services                         | 192,050                | 2,100<br>83,800          |                   | 2,100<br>275,850   |
| Total Low & Mod. Income Housing Fund  | \$297,700              | \$494,790                | \$0_              | \$792,490          |
| REDEVELOPMENT AGENCY<br>ADMINISTRATIVE FUND (879)                             |                        |                          |                   |                    |
| Redevelopment & Economic Development  | \$587,070              | \$1,382,050              |                   | \$1,969,120        |
| Support Departments City Council  | <b>የ</b> 2 200         |                          |                   | Ф0.000             |
| City Manager  | \$3,300<br>128,730     | \$97,700                 |                   | \$3,300            |
| Administrative Services   | 157,350                | 15,950                   |                   | 226,430<br>173,300 |
| Development Services  | 194,830                | 13,930                   |                   | 194,830            |
| Engineering   | 61,860                 | 64,000                   |                   | 125,860            |
| Maintenance Services  | 73,830                 | 49,830                   |                   | 123,660            |
| Parks & Recreation*   | 92,290                 | 40,970                   |                   | 133,260            |
| Total Support Departments   | \$712,190              | \$268,450                | \$0               | \$980,640          |
| Total Redev. Agency Admin. Fund   | \$1,299,260            | \$1,650,500              | \$0               | \$2,949,760        |

<sup>\*</sup>Prior to 2005-06, known as Community Services.

#### SUMMARY OF APPROPRIATIONS BY FUND & DEPARTMENT - FISCAL YEAR 2005-06 (Continued)

|   | Salaries<br>& Benefits | Maintenance<br>& Support                    | Capital<br>Outlay                     | Total                                  |
|---|------------------------|---|---------------------------------------|--|
| REDEVELOPMENT AGENCY DEBT<br>SERVICE FUNDS (851)(852)(853)(854)   |                        |   |                                       |  |
| Redevelopment & Economic Development Debt Service (Orangefair Area) Debt Service (Central Area) Debt Service (East Area) Debt Service (Area #4) |                        | \$467,710<br>719,400<br>1,365,320<br>64,010 |                                       | \$467,710<br>719,400<br>1,365,320      |
| Total Redev. & Economic Development   |                        | \$2,616,440                                 |                                       | \$2,616,440                            |
| Support Departments Debt Service (Central Area) Maintenance Services  |                        | \$71,350                                    |                                       | \$71,350                               |
| Debt Service (East Area) Fire Police Maintenance Services Parks & Recreation  |                        | 41,890<br>86,560<br>167,530<br>184,490      |                                       | 41,890<br>86,560<br>167,530<br>184,490 |
| Total Support Departments   |                        | \$551,820                                   |                                       | \$551,820                              |
| Total Redev. Agency Debt Service Funds  | \$0                    | \$3,168,260                                 | \$0                                   | \$3,168,260                            |
| REDEVELOPMENT AGENCY PROJECT FUNDS (871)(872)(873)  |                        |   |                                       |  |
| Current Capital Projects Orangefair Project Area Central Project Area East Project Area   |                        |   | \$1,657,600<br>895,000<br>1,882,000   | \$1,657,600<br>895,000<br>1,882,000    |
| Total Current Capital Projects  |                        |   | \$4,434,600                           | \$4,434,600                            |
| Capital Projects in Progress Orangefair Project Area Central Project Area East Project Area   |                        |   | \$1,060,000<br>2,129,000<br>2,044,000 | \$1,060,000<br>2,129,000<br>2,044,000  |
| Total Capital Projects in Progress  |                        |   | \$5,233,000                           | \$5,233,000                            |
| Total Redev. Agency Project Funds   | \$0                    | \$0   | \$9,667,600                           | \$9,667,600                            |
| TOTAL REDEVELOPMENT AGENCY<br>APPROPRIATIONS  | \$1,596,960            | \$5,313,550                                 | \$9,667,600                           | \$16,578,110                           |

## FULLERTON REDEVELOPMENT AGENCY SUMMARY OF APPROPRIATIONS BY FUND & DEPARTMENT FISCAL YEAR 2006-07

|   | Salaries<br>& Benefits | Maintenance<br>& Support | Capital<br>Outlay                               | Total       |
|---|------------------------|--------------------------|---|-------------|
| REDEVELOPMENT AGENCY LOW & MODERATE INCOME HOUSING SPECIAL REVENUE FUND (830) |                        |                          |   |             |
| Redevelopment & Economic Development  | \$109,320              | \$410,210                |   | \$519,530   |
| Support Departments City Council  |                        | 2,100                    |   | 2,100       |
| Development Services  | 198,310                | 84,000                   | MANAGEM AND | 282,310     |
| Total Low & Mod. Income Housing Fund  | \$307,630              | \$496,310                | \$0   | \$803,940   |
| REDEVELOPMENT AGENCY<br>ADMINISTRATIVE FUND (879)                             |                        |                          |   |             |
| Redevelopment & Economic Development  | \$598,700              | \$1,392,420              |   | \$1,991,120 |
| Support Departments   |                        |                          |   |             |
| City Council  | \$3,300                |                          |   | \$3,300     |
| City Manager  | 117,860                | \$97,700                 |   | 215,560     |
| Administrative Services   | 164,570                | 16,240                   |   | 180,810     |
| Development Services  | 201,920                |                          |   | 201,920     |
| Engineering   | 63,010                 | 68,000                   |   | 131,010     |
| Maintenance Services  | 75,950                 | 49,830                   |   | 125,780     |
| Parks & Recreation*   | 90,380                 | 40,970                   |   | 131,350     |
| Total Support Departments   | \$716,990              | \$272,740                | \$0   | \$989,730   |
| Total Redev. Agency Admin. Fund   | \$1,315,690            | \$1,665,160              | \$0   | \$2,980,850 |

<sup>\*</sup>Prior to 2005-06, known as Community Services.

#### SUMMARY OF APPROPRIATIONS BY FUND & DEPARTMENT - FISCAL YEAR 2006-07 (Continued)

|   | Salaries<br>& Benefits | Maintenance<br>& Support | Capital<br>Outlay                               | Total        |
|---|------------------------|--------------------------|---|--------------|
| REDEVELOPMENT AGENCY DEBT<br>SERVICE FUNDS (851)(852)(853)(854) |                        |                          |   |              |
| Redevelopment & Economic Development                            |                        | •                        |   |              |
| Debt Service (Orangefair Area)                                  |                        | \$470,960                |   | \$470,960    |
| Debt Service (Central Area)                                     |                        | 740,450                  |   | 740,450      |
| Debt Service (East Area) Debt Service (Area #4)                 |                        | 1,421,150                |   | 1,421,150    |
| Debt Service (Area #4)  |                        | 40,930                   | 31071 - 774411700000000000000000000000000000000 | 40,930       |
| Total Redev. & Economic Development                             |                        | \$2,673,490              |   | \$2,673,490  |
| Support Departments Debt Service (Central Area)                 |                        |                          |   |              |
| Maintenance Services  |                        | \$71,350                 |   | \$71,350     |
| Debt Service (East Area)  |                        |                          |   |              |
| Fire  |                        | 41,880                   |   | 41,880       |
| Police  |                        | 86,530                   |   | 86,530       |
| Maintenance Services  |                        | 167,470                  |   | 167,470      |
| Parks & Recreation  |                        | 184,640                  |   | 184,640      |
| Total Support Departments                                       |                        | \$551,870                |   | \$551,870    |
| Total Redev. Agency Debt Service Funds                          | \$0                    | \$3,225,360              | \$0   | \$3,225,360  |
| REDEVELOPMENT AGENCY PROJECT FUNDS (871)(872)(873)              |                        |                          |   |              |
| Current Capital Projects  |                        |                          |   |              |
| Orangefair Project Area   |                        |                          | \$875,000                                       | \$875,000    |
| Central Project Area  |                        |                          | 2,027,000                                       | 2,027,000    |
| East Project Area   |                        | ·····                    | 1,530,000                                       | 1,530,000    |
| Total Current Capital Projects                                  |                        |                          | \$4,432,000                                     | \$4,432,000  |
| Total Redev. Agency Project Funds                               | \$0                    | \$0                      | \$4,432,000                                     | \$4,432,000  |
| TOTAL REDEVELOPMENT AGENCY<br>APPROPRIATIONS                    | \$1,623,320            | \$5,386,830              | \$4,432,000                                     | \$11,442,150 |

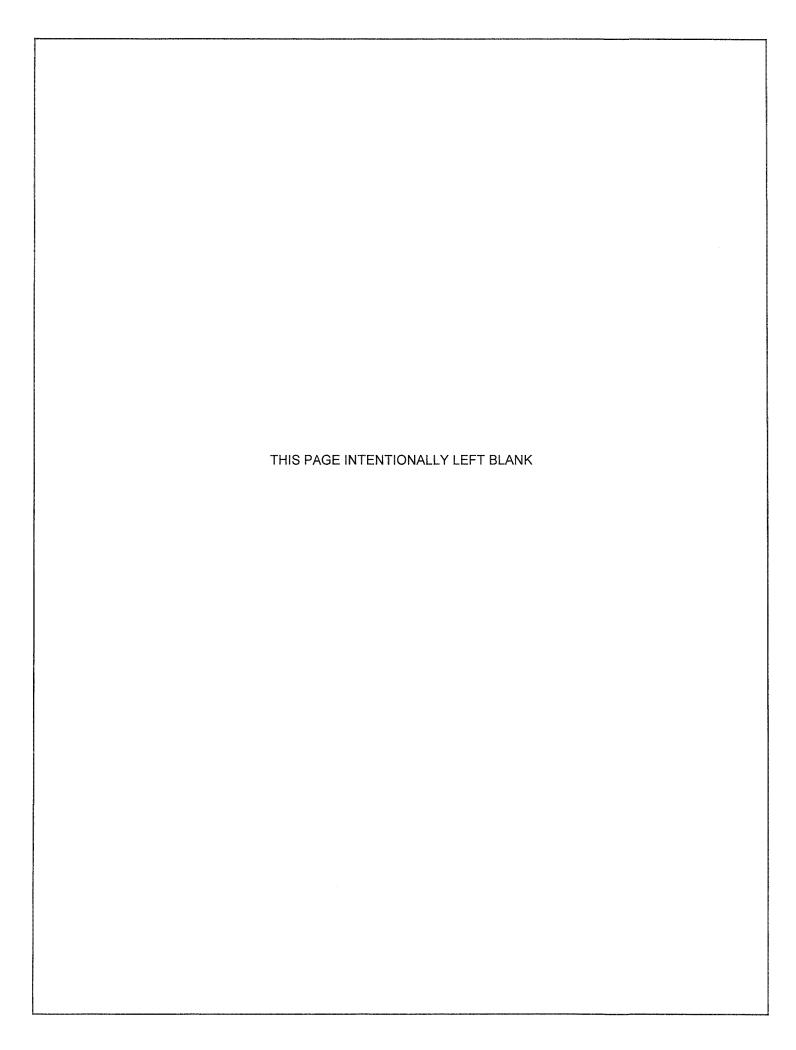
#### REDEVELOPMENT AND ECONOMIC DEVELOPMENT SUMMARY OF DIRECT AND INDIRECT OVERHEAD CHARGES TO REDEVELOPMENT BY CITY DEPARTMENTS

|   | 2005-06<br>Adopted               | 2006-07<br>Adopted               |
|---|----------------------------------|----------------------------------|
| DIRECT CHARGES  |                                  |                                  |
| The following Redevelopment Agency costs are charged by City departments as direct overhead charges in Funds 830 and 879. As such, they are shown in the respective department budgets.   |                                  |                                  |
| City Council Salaries (Fund 879) Maintenance & Support (Fund 830) Total City Council  | \$3,300<br>2,100<br>\$5,400      | \$3,300<br>2,100<br>\$5,400      |
| Includes \$30 for each Agency meeting attended by the board members and \$2,100 for membership dues for Southern California Association of Governments.   |                                  |                                  |
| City Manager Salaries & Benefits Total City Manager   | \$226,430<br>\$226,430           | \$215,560<br>\$215,560           |
| Includes .3 of City Manager, .3 of Executive Secretary, .1 of Assistant to the City Manager, and .1 of Public Information Officer salaries for involvement in Redevelopment and Economic Development activities.  |                                  |                                  |
| Administrative Services Salaries & Benefits Maintenance & Support Total Administrative Services   | \$157,350<br>15,950<br>\$173,300 | \$164,570<br>16,240<br>\$180,810 |
| Includes salaries of .6 of Accounting Supervisor, .2 each of two Accountant II's, and .15 each for Director of Administrative Services, Fiscal Services Manager, and Budget Analyst for activities related to Redevelopment, and Agency's share of training, auditing and legal fees.   |                                  | ·                                |
| Development Services Fund 879*  |                                  |                                  |
| Salaries & Benefits Total Fund 879  | \$194,830<br>\$194,830           | \$201,920<br>\$201,920           |
| Fund 830** Salaries & Benefits Maintenance & Support Total Fund 830   | \$192,050<br>83,800<br>\$275,850 | \$198,310<br>84,000              |
| * Includes salaries of .3 of Development Services Director, .3 Administrative Secretary, .5 Clerical Assistant III, .2 Chief Planner, and .6 of Senior Planner.   | \$470,680                        | \$282,310<br>\$484,230           |
| ** Includes salaries of .15 of Development Services Director, .15 Administrative Secretary, .55 Clerical Assistant III, .3 Chief Planner, .1 GIS Specialist, .1 Assistant Planner, .2 Housing Programs Supervisor, .2 Housing Programs Assistant, .2 Combination Building Inspector II, and allowance for consultant, legal and advertising fees, and compliance inspections. |                                  |                                  |

#### REDEVELOPMENT AND ECONOMIC DEVELOPMENT

**SUMMARY OF DIRECT AND INDIRECT OVERHEAD CHARGES (continued)** 

|  | 2005-06                | 2006-07                |
|--|------------------------|------------------------|
| · · · · · · · · · · · · · · · · · · ·  | Adopted                | Adopted                |
|  |                        |                        |
| Engineering  | <b>640E 000</b>        | <b>#404.040</b>        |
| Salaries & Benefits  | \$125,860<br>\$125,860 | \$131,010<br>\$131,010 |
| Total Engineering  | φ120,000               | \$131,010              |
| Includes .1 Director of Engineering, .1 Administrative Secretary, .1 Sr. Administrative Analyst, and .23 Senior Civil Engineer.  |                        |                        |
| Maintenance Services   |                        |                        |
| Salaries & Benefits  | \$73,830               | \$75,950               |
| Maintenance & Support  | 49,830                 | 49,830                 |
| Total Maintenance Services   | \$123,660              | \$125,780              |
| Includes activities related to maintenance of Agency-owned properties, which are primarily located in the Transportation Center.   |                        |                        |
| Parks & Recreation   |                        | · ·                    |
| Salaries & Benefits  | \$92,290               | \$90,380               |
| Maintenance & Support  | 40,970                 | 40,970                 |
| Total Parks & Recreation   | \$133,260              | \$131,350              |
|  | ¥,=                    | <b>4.5.,400</b>        |
| Includes .2 of Community Services Manager's time spent on Newsletter, .55 of Cultural Events & Downtown Promotions Specialist, .2 of Community Services Manager for downtown events, and contribution for First Night. (Included in the CIP are .05 of Community Services Director, .15 of Community Services Park Projects Manager, and .1 of Museum Educator.) |                        |                        |
| TOTAL DIRECT CHARGES   | \$1,258,590            | \$1,274,140            |
| INDIRECT CHARGES   |                        |                        |
| Account 6706 contains the indirect charges to Redevelopment. These are expenses generated by general City operations, which are shared by all departments.   |                        |                        |
| City Council   | \$33,060               | \$33,090               |
| City Council City Clerk  | \$35,000<br>88,380     | 90,500                 |
| City Treasurer   | 15,810                 | 16,130                 |
| Rent   | 24,480                 | 24,480                 |
| Budget Printing  | 1,000                  | 1,000                  |
| General Overhead   | 130,080                | 131,010                |
|  |                        |                        |
| TOTAL INDIRECT CHARGES   | \$292,810              | \$296,210              |
| TOTAL DIRECT AND INDIRECT CHARGES  | \$1,551,400            | \$1,570,350            |
|  |                        |                        |



# CITY OF FULLERTON FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM FOR 2005-06 - 2009-10 ADOPTED

#### **CITY OF FULLERTON**

#### FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2005-06 - 2009-10

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| Water System   | N - 49 |
| Maintenance Services Department                          | N - 53 |
| Parks & Recreation Department                            | N - 55 |
| Redevelopment & Economic Development Department          | N - 63 |
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### CITY OF FULLERTON FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2005-06 - 2009-10

The adopted Five-Year Capital Improvement Program (CIP), commencing July 1, 2005, and ending June 30, 2010, is presented in this section. The CIP is a planning tool for short- and long-range capital improvements and development. It links Fullerton's fiscal planning process to physical development. The CIP again places a strong emphasis on the overall repair and reconstruction needs of City facilities and infrastructure system.

City projects total \$23,649,700 for 2005-06 and \$20,599,000 for 2006-07, with a five-year total of \$89,628,100. Capital projects for the Redevelopment Agency total \$4,434,600 for 2005-06 and \$4,432,000 for 2006-07, with \$13,721,600 for the entire five-year span. In accordance with the City's goals, design will be completed or a construction contract will be awarded by June 30, 2006, for the majority of the projects in the 2005-06 CIP.

Included in this year's CIP is a schedule of 2004-05 capital projects that are still in progress. This schedule includes the project status and the estimated funds to be carried over to 2005-06 to complete each project.

The 2005-07 CIP utilizes almost exclusively restricted funds that are not available for general operations. Funding for vehicle replacement is included in the operating budget. The funding composition of the 2005-06 and the 2006-07 CIP is shown below.

#### **Adopted Funding**

| Funding Source   | 2005-06<br>Amount Percent         |                      | <u>2006</u><br><u>Amount</u>      | 6-07<br>Percent      |
|--|-----------------------------------|----------------------|-----------------------------------|----------------------|
| Gas Tax Fund   | \$681,950                         | 2.4%                 | \$698,400                         | 2.8%                 |
| Grant Administration Fund (HOME)   | 715,700                           | 2.5%                 | 626,500                           | 2.5%                 |
| Community Development Block Grant  | 3,875,000                         | 13.8%                | 3,245,000                         | 13.0%                |
| Sewer & Drainage Fund  | 825,000                           | 2.9%                 | 725,000                           | 2.9%                 |
| Park Dwelling Fund   | 2,582,000                         | 9.2%                 | 1,300,000                         | 5.2%                 |
| Measure M Turnback Fund  | 2,125,000                         | 7.6%                 | 2,050,000                         | 8.2%                 |
| Capital Projects Fund  | 6,914,550                         | 24.6%                | 6,325,600                         | 25.3%                |
| Unrestricted Capital Projects Fund   | 250,000                           | 0.9%                 | 0                                 | 0.0%                 |
| Airport Fund   | 3,528,500                         | 12.6%                | 3,452,500                         | 13.8%                |
| Brea Dam Recreational Area Fund  | 125,000                           | 0.5%                 | 350,000                           | 1.4%                 |
| Water Fund   | 1,857,000                         | 6.6%                 | 1,640,000                         | 6.5%                 |
| Equipment Replacement Fund   | 170,000                           | 0.6%                 | 186,000                           | 0.7%                 |
| Redevelopment Funds Project Area No. 1 Project Area No. 2 Project Area No. 3 | 1,657,600<br>895,000<br>1,882,000 | 5.9%<br>3.2%<br>6.7% | 875,000<br>2,027,000<br>1,530,000 | 3.5%<br>8.1%<br>6.1% |
| Total Adopted CIP  | \$28,084,300                      | 100.0%               | \$25,031,000                      | 100.0%               |

| <b>FIVE-YEAR CAPITAL</b> | IMPROVEMENT | PROGRAM ( | (Continued) |
|--------------------------|-------------|-----------|-------------|
|                          |             |           |             |

The Redevelopment Agency funding in this Five-Year Capital Improvement Program (CIP) will provide the resources for long-term investment in the community, which will preserve and extend the life of the City's infrastructure and facilities.

The Redevelopment Agency will be funding projects for reconstruction and repair of the infrastructure system and public facilities, and improvements in the downtown and at the Transportation Center.

Reconstruction and rehabilitation of the City's infrastructure system and various facilities continue to be a high priority for the Five-Year CIP. Reconstruction, rehabilitation, and repair projects to maintain the City's streets are being emphasized.

#### **CITY OF FULLERTON**

#### CAPITAL IMPROVEMENT PROGRAM SCHEDULE OF PROJECTS BY FUNDING SOURCE FISCAL YEARS 2005-06 - 2009-10

|  | Funding per Fiscal Year |         |         |           |           |         |
|--|-------------------------|---------|---------|-----------|-----------|---------|
|  | Page                    | 2005-06 | 2006-07 | 2007-08   | 2008-09   | 2009-10 |
|  | <u> </u>                |         |         | T         |           | . ,     |
| <u>UNFUNDED</u>  |                         |         |         |           |           |         |
| POLICE   |                         |         |         |           |           | į       |
| Police Protection Service Projects                               |                         |         |         |           | 1         |         |
| In-Car Mobile Digital Video                                      | N-21                    |         |         | 375,000   |           |         |
| PARKS & RECREATION   |                         |         |         |           |           |         |
| Resource Management Projects                                     |                         |         |         |           | Š         |         |
| Lions Field Improvements   | N-55                    |         |         | 3,500,000 |           | •       |
| Pearl Park Development   | N-57                    | ·       |         | 600,000   | •         |         |
| Hillcrest Park Fountain<br>Renovation                            | N-59                    |         |         | 600,000   | :         |         |
| Independence Park Small<br>Pool Enclosure                        | N-59                    |         |         | 200,000   | 2,000,000 |         |
| Parks Road Trail & White<br>Park Renovation                      | N-59                    |         |         | 50,000    | 380,000   |         |
| Hillcrest Park Rehabilitation                                    | N-60                    |         |         |           | 2,200,000 |         |
| Total Unfunded   |                         | 0       | 0       | 5,325,000 | 4,580,000 | 0       |
| GAS TAX FUND   |                         |         |         |           |           |         |
| ENGINEERING  |                         |         |         |           |           |         |
| Reconstruction, Rehabilitation, & Repair Projects                |                         |         |         |           |           |         |
| Residential Street Program                                       | N-29                    |         | 200,000 | 200,000   | 230,000   | 200,000 |
| Slurry Seal  | N-29                    | 300,000 | 300,000 | 250,000   | 300,000   | 250,000 |
| Streets & Highways Projects                                      |                         |         |         |           |           |         |
| Brookhurst/SR-91<br>Interchange                                  | N-34                    | 285,750 |         |           |           |         |
| State College Boulevard & Orangethorpe Intersection Improvements | N-34                    | 46,200  |         |           |           |         |

#### CITY - CAPITAL IMPROVEMENT PROGRAM - PROJECTS BY FUNDING SOURCE (Continued)

|   | Funding per Fiscal Year |         |         |         |         |                |
|---|-------------------------|---------|---------|---------|---------|----------------|
|   | Page                    | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10        |
|   | T T                     |         |         | T       |         | <del>"</del> 1 |
| GAS TAX FUND (Cont'd)   |                         |         | !       |         |         |                |
| Nutwood Avenue & State<br>College Boulevard<br>Intersection Improvements                              | N-35                    |         | 74,000  |         | 3       |                |
| Traffic Signals & Safety Lighting Projects  |                         |         |         |         |         |                |
| Valencia Drive Bike Lane  | N-39                    | 40,000  | !       |         |         |                |
| Miscellaneous Citywide<br>Signal Timing   | N-39                    | 10,000  |         |         |         |                |
| Installation of Pedestrian Countdown Indications at Select Intersections Adjacent to School Crossings | N-39                    |         | 30,000  |         | ļ       |                |
| Bastanchury Road Signal Timing & Coordination   | N-40                    |         | 12,000  |         |         |                |
| Bastanchury Road<br>Coordination & Signal<br>Improvement Program                                      | N-41                    |         | 82,400  |         |         |                |
| Rosecrans Avenue Signal Timing & Coordination   | N-41                    |         |         | 7,000   |         |                |
| Yorba Linda Boulevard & Placentia Avenue Signal Timing & Coordination                                 | N-42                    |         |         | 6,000   |         |                |
| Yorba Linda Boulevard<br>Coordination & Signal<br>Improvement Program                                 | N-42                    |         |         | 59,700  |         |                |
| Miscellaneous Signal<br>Improvements  | N-42                    |         |         |         | 40,000  |                |
| Euclid Street Signal Timing & Coordination  | N-43                    |         |         |         | 7,000   |                |
| Euclid Street Coordination & Signal Improvement Program   | N-43                    |         |         |         | 25,900  |                |
| Malvern/Chapman<br>Coordination & Signal<br>Improvement Program                                       | N-43                    |         |         |         |         | 30,000         |
| State College Boulevard<br>Signal Timing &<br>Coordination  | N-44                    |         |         |         |         | 6,000          |

#### CITY - CAPITAL IMPROVEMENT PROGRAM - PROJECTS BY DEPARTMENT (Continued)

|   |       |           | Fun        | ding per Fiscal ` |         |         |
|---|-------|-----------|------------|-------------------|---------|---------|
|   | Page  | 2005-06   | 2006-07    | 2007-08           | 2008-09 | 2009-10 |
|   |       |           |            |                   |         |         |
| GAS TAX FUND (Cont'd)                               |       |           |            |                   |         |         |
| State College Boulevard                             |       |           |            |                   |         |         |
| Coordination & Signal                               | N-44  |           |            |                   |         | 39 000  |
| Improvement Program                                 | N-44  |           |            |                   | ****    | 38,000  |
| Total Gas Tax Fund                                  |       | 681,950   | 698,400    | 522,700           | 602,900 | 524,000 |
| GRANT ADMINISTRATION FUND                           |       |           |            | i                 |         |         |
| DEVELOPMENT SERVICES                                |       | Í         |            |                   | 3       |         |
| Housing Projects                                    |       |           |            |                   |         |         |
| Housing Acquisition &                               |       |           |            |                   |         |         |
| Rehabilitation                                      | N-27  | 715,700   | 626,500    | 626,500           | 626,500 | 626,500 |
| Total Grant Administration                          |       |           |            |                   |         |         |
| Fund  |       | 715,700   | 626,500    | 626,500           | 626,500 | 626,500 |
| CDBG FUND   |       |           |            |                   |         |         |
| ENGINEERING   |       |           |            |                   |         |         |
| Reconstruction, Rehabilitation, and Repair Projects |       |           |            |                   |         |         |
| Richman Park Area Capital                           |       |           |            |                   |         |         |
| Improvements - Street                               |       |           |            |                   |         |         |
| Reconstruction                                      | N-30  | 2,120,000 | 520,000    |                   |         |         |
| Richman Park Area Capital                           |       |           |            |                   |         |         |
| Improvements - Alley Reconstruction                 | N-30  |           | 1,580,000  | ·                 |         |         |
|   |       |           | ,,,,,,,,,, |                   |         |         |
| Streets & Highways Projects                         |       |           |            |                   |         |         |
| Richman Park Area Capital                           |       |           |            |                   |         |         |
| Improvements - Mid-Block Street Construction        | N-34  | 1,635,000 | 75,000     |                   |         |         |
|   |       |           | , "        |                   |         |         |
| Resource Management Projects                        |       |           |            |                   |         |         |
| Richman Park Renovation                             | N-57  | 120 000   | 1 070 000  |                   |         |         |
|   | 1,6-1 | 120,000   | 1,070,000  |                   |         |         |
| Total CDBG Fund                                     |       | 3,875,000 | 3,245,000  | 0                 | 0       | 0       |
|   |       |           |            |                   |         |         |
|   |       |           |            |                   |         |         |
|   |       |           |            |                   |         |         |
|   |       |           | N 7        |                   |         |         |

|   |      |         |         | ling per Fiscal \ | <b>′ear</b> |         |
|---|------|---------|---------|-------------------|-------------|---------|
|   | Page | 2005-06 | 2006-07 | 2007-08           | 2008-09     | 2009-10 |
|   |      |         |         |                   |             |         |
| SEWER & DRAINAGE FUND                             |      |         |         |                   |             |         |
| ENGINEERING                                       |      |         |         |                   |             |         |
| Reconstruction, Rehabilitation, & Repair Projects |      | ;       |         |                   |             |         |
| Curb/Gutter & Sidewalk<br>Reconstruction          | N-30 | 50,000  | 100,000 | 75,000            | 75,000      | 75,000  |
| Sewer & Drainage Projects                         |      |         |         |                   | :           |         |
| Sewer Capital Repairs & Cleaning                  | N-47 | 425,000 | 425,000 | 450,000           | 450,000     | 475,000 |
| Miscellaneous Storm Drain<br>Repair               | N-47 | 350,000 | 200,000 | 200,000           | 200,000     | 200,000 |
| Total Sewer & Drainage Fund                       |      | 825,000 | 725,000 | 725,000           | 725,000     | 750,000 |
| PARK DWELLING FUND                                |      |         |         |                   |             |         |
| PARKS & RECREATION                                |      |         |         |                   |             |         |
| Resource Management Projects                      |      |         |         | :                 |             |         |
| Lions Field Improvements                          | N-55 | 500,000 | 900,000 |                   |             |         |
| Laguna Lake Restoration                           | N-55 | 350,000 |         |                   |             |         |
| Independence Park Locker<br>Room Renovation       | N-55 | 680,000 |         |                   |             |         |
| 2000 Park Bond<br>Improvements                    | N-55 | 114,000 |         |                   |             |         |
| 2002 Park Bond<br>Improvements                    | N-56 | 160,000 |         |                   |             |         |
| Park Facilities Replacement & Rehabilitation      | N-56 | 300,000 |         |                   |             |         |
| Tennis Center Pavilion<br>Renovations             | N-56 |         | 400,000 |                   |             |         |
| Pearl Park Development                            | N-57 | 150,000 |         |                   |             |         |
| Park Restroom Replacement                         | N-58 | 328,000 |         | <u> </u>          | ;           |         |
| Tri-City Park Renovation                          | N-58 |         |         | 150,000           |             |         |
|   |      |         |         |                   |             |         |

CITY - CAPITAL IMPROVEMENT PROGRAM - PROJECTS BY FUNDING SOURCE (Continued)

|  | T    | Γ         | Fur       | nding per Fiscal | Year      |           |
|--|------|-----------|-----------|------------------|-----------|-----------|
|  | Page | 2005-06   | 2006-07   | 2007-08          | 2008-09   | 2009-10   |
|  | T    | <u> </u>  | T         | I                |           |           |
| PARK DWELLING FUND<br>(Cont'd)   |      |           |           |                  |           |           |
| Hillcrest Recreation Center Restoration                                      | N-58 |           |           | 200,000          |           |           |
| Woodcrest Park Sports Field<br>Lighting Replacement                          | N-59 |           |           | 150,000          |           |           |
| Total Park Dwelling Fund   |      | 2,582,000 | 1,300,000 | 500,000          | 0         | 0         |
| M TURNBACK FUND  |      |           |           |                  | 1         |           |
| ENGINEERING  |      |           |           |                  |           |           |
| Reconstruction, Rehabilitation, & Repair Projects                            |      |           |           |                  |           |           |
| Arterial Street Reconstruction, Rehabilitation & Repair                      | N-29 | 1,550,000 | 700,000   | 900,000          | 1,000,000 | 800,000   |
| Residential Street Program   | N-29 | 75,000    | 625,000   | 400,000          | 400,000   | 400,000   |
| Curb/Gutter & Sidewalk Reconstruction  | N-30 |           | 150,000   | 75,000           | 75,000    | 75,000    |
| Streets & Highways Projects  |      |           |           |                  |           |           |
| Bastanchury Road Widening from Harbor Boulevard to Fairway Isles Drive       | N-33 | 400,000   |           | <b>,</b>         |           |           |
| Brea Boulevard Slope Repair  | N-34 | 100,000   | 500,000   | 400,000          |           |           |
| Railroad Crossing Safety<br>Improvements                                     | N-35 |           | 75,000    | 75,000           | !         |           |
| Harbor Boulevard at Lambert<br>Road Right-Turn Lane                          | N-35 |           |           |                  | 19,000    |           |
| State College Boulevard Widening from Orangethorpe Avenue to Kimberly Avenue | N-36 |           |           |                  |           | 374,000   |
| Traffic Signals & Safety Lighting Projects                                   |      | :         |           |                  |           |           |
| Malvern/Chapman<br>Coordination & Signal<br>Improvement Program              | N-43 |           |           |                  |           | 50,000    |
| Total M Turnback Fund  |      | 2,125,000 | 2,050,000 | 1,850,000        | 1,494,000 | 1,699,000 |
| i.   |      | ·         |           |                  |           |           |

|  |  |           |           | ling per Fiscal ` |          |           |
|--|--|-----------|-----------|-------------------|----------|-----------|
|  | Page   | 2005-06   | 2006-07   | 2007-08           | 2008-09  | 2009-10   |
|  | <del>                                     </del> |           |           |                   | <u> </u> |           |
| CAPITAL PROJECTS FUND  |  | :         |           |                   |          |           |
| ENGINEERING  |  |           |           |                   |          |           |
| Reconstruction, Rehabilitation, & Repair Projects                            |  |           |           |                   |          |           |
| Arterial Street Reconstruction,<br>Rehabilitation & Repair                   | N-29   | 1,403,000 | 1,716,000 | 952,000           | 363,000  | 400,000   |
| Streets & Highways Projects  |  |           |           |                   |          |           |
| Lemon Underpass Improvements   | N-33   | 500,000   |           |                   | ,        |           |
| Lemon Street Reconstruction  | N-33   |           | 773,000   |                   |          |           |
| Brookhurst/SR-91 Interchange   | N-34   | 1,172,250 | 105,000   | i                 |          |           |
| State College Boulevard & Orangethorpe Improvements                          | N-34   | 184,800   |           |                   |          |           |
| Imperial Highway Smart<br>Street   | N-35   |           | 2,300,000 |                   |          |           |
| Railroad Crossing Safety<br>Improvements                                     | N-35   |           | 525,000   | 525,000           | 3        |           |
| Nutwood Avenue & State<br>College Boulevard Intersection<br>Improvements     | N-35   |           | 296,000   |                   | ·        |           |
| Harbor Boulevard at Lambert<br>Road Right-Turn Lane                          | N-35   |           |           |                   | 151,000  |           |
| State College Boulevard Widening from Orangethorpe Avenue to Kimberly Avenue | N-36   |           |           |                   |          | 305,000   |
| Gilbert Street Widening from<br>Castlewood to the North City<br>Limit        | N-36   |           |           |                   |          | 1,817,000 |
| Traffic Signals & Safety Lighting Projects                                   |  |           |           |                   |          |           |
| Miscellaneous Citywide<br>Signal Timing                                      | N-39   | 27,000    |           |                   |          | i.        |
| Chapman Avenue Signal<br>Timing & Coordination                               | N-40   |           | 48,000    |                   |          |           |
|  |  |           | N 40      |                   |          |           |

|   |      |         | Fund    | ding per Fiscal | /ear    |         |
|---|------|---------|---------|-----------------|---------|---------|
|   | Page | 2005-06 | 2006-07 | 2007-08         | 2008-09 | 2009-10 |
|   | T    |         | - T     |                 |         | ··· ·   |
| CAPITAL PROJECTS FUND (Cont'd)  |      |         |         |                 |         |         |
| Chapman Avenue Coordination & Signal Improvement Program                    | N-40 |         | 197,000 |                 |         |         |
| Bastanchury Road Signal Timing & Coordination                               | N-40 |         | 36,000  |                 |         |         |
| Bastanchury Road<br>Coordination & Signal<br>Improvement Program            | N-41 |         | 329,600 |                 | :       |         |
| Rosecrans Avenue Signal Timing & Coordination                               | N-41 |         | ;       | 18,000          |         |         |
| Rosecrans Avenue<br>Coordination & Signal<br>Improvement Program            | N-41 |         |         | 179,500         |         |         |
| Yorba Linda Boulevard &<br>Placentia Avenue Signal<br>Timing & Coordination | N-42 |         | Į.      | 23,000          |         |         |
| Yorba Linda Boulevard<br>Coordination & Signal<br>Improvement Program       | N-42 |         |         | 238,600         |         |         |
| Miscellaneous Signal<br>Improvements  | N-42 |         |         |                 | 118,000 |         |
| Euclid Street Signal<br>Timing & Coordination                               | N-43 |         |         |                 | 20,000  |         |
| Euclid Street Coordination<br>& Signal Improvement<br>Program               | N-43 |         |         |                 | 103,500 |         |
| Malvern/Chapman Coordination & Signal Improvement Program                   | N-43 |         |         |                 |         | 320,000 |
| State College Boulevard<br>Signal Timing &<br>Coordination                  | N-44 |         |         | •               |         | 24,000  |
| State College Boulevard<br>Coordination & Signal<br>Improvement Program     | N-44 |         |         |                 |         | 151,700 |
|   |      |         |         |                 |         |         |

|  |      |           | Fund      | ding per Fiscal \ | <b>r</b> ear |           |
|--|------|-----------|-----------|-------------------|--------------|-----------|
|  | Page | 2005-06   | 2006-07   | 2007-08           | 2008-09      | 2009-10   |
|  |      |           |           |                   | T            |           |
| CAPITAL PROJECTS FUND (Cont'd)                 |      |           |           | •                 |              |           |
| PARKS & RECREATION                             |      |           |           |                   |              |           |
| Resource Management Projects                   |      |           |           |                   |              |           |
| Lions Field Improvements                       | N-55 |           | į         | 1,900,000         |              |           |
| 2000 Park Bond Improvements                    | N-55 | 1,536,500 |           |                   |              |           |
| 2002 Park Bond Improvements                    | N-56 | 919,000   |           | 1                 |              |           |
| Park Restroom Replacement                      | N-58 | 172,000   |           |                   | ļ            |           |
| REDEVELOPMENT & ECONOMIC DEVELOPMENT           |      | :         |           |                   |              |           |
| Land Use Element                               |      |           |           |                   |              |           |
| Transportation Center Parking Expansion        | N-63 | 1,000,000 |           | 7,850,000         | 4,250,000    |           |
| Total Capital Projects Fund                    |      | 6,914,550 | 6,325,600 | 11,686,100        | 5,005,500    | 3,017,700 |
| UNRESTRICTED CAPITAL PROJECTS FUND             |      |           |           |                   |              |           |
| ADMINISTRATIVE SERVICES                        |      |           |           |                   |              |           |
| Major Equipment Items                          |      |           | į         |                   |              |           |
| Study for Purchase of New Financial System     | N-19 | 250,000   |           |                   |              |           |
| Total Unrestricted Capital<br>Projects Fund    |      | 250,000   | 0         | 0                 | 0            | 0         |
| AIRPORT FUND                                   |      |           |           |                   |              | ļ         |
| DEVELOPMENT SERVICES                           |      |           |           |                   |              |           |
| Airport Projects                               |      |           |           |                   |              |           |
| Airport Monitoring Wells (Wings Aviation)      | N-23 | 40,000    | 40,000    |                   |              |           |
| Airport Monitoring Wells<br>(Liberty Aviation) | N-23 | 40,000    | 40,000    |                   |              |           |
| Hangar & Wash Rack<br>Construction             | N-23 | 3,352,500 | 3,352,500 |                   |              |           |

|   |      |           | Fun       | ding per Fiscal | Year      |         |
|---|------|-----------|-----------|-----------------|-----------|---------|
|   | Page | 2005-06   | 2006-07   | 2007-08         | 2008-09   | 2009-10 |
| AIRPORT PROJECTS FUND (Cont'd)                    |      |           |           |                 |           |         |
| Land Acquisition                                  | N-23 | 96,000    |           |                 |           |         |
| FAA Wind Speed<br>Instrument Relocation           | N-24 |           | 20,000    |                 |           |         |
| Rehabilitate the North Access<br>Road             | N-24 |           |           |                 |           | 128,000 |
| Total Airport Fund                                |      | 3,528,500 | 3,452,500 | 0               | 0         | 128,000 |
| BREA DAM RECREATIONAL<br>AREA FUND                |      |           |           |                 |           |         |
| PARKS & RECREATION                                |      |           |           |                 |           |         |
| Resource Management Projects                      |      |           |           |                 |           |         |
| Tennis Center Pavilion<br>Renovations             | N-56 | 100,000   | 350,000   |                 |           |         |
| Fullerton Sports Complex<br>Scoreboard Relocation | N-57 | 25,000    |           |                 |           |         |
| Total Brea Dam Recreational<br>Area Fund          |      | 125,000   | 350,000   | 0               | 0         | 0       |
| WATER FUND  |      |           |           |                 |           |         |
| ADMINISTRATIVE<br>SERVICES                        |      |           |           |                 |           |         |
| Major Equipment Items                             |      |           |           |                 |           |         |
| Meter Reading Equipment<br>Upgrade/Replacement    | N-19 | 32,000    |           |                 |           |         |
| ENGINEERING                                       | :    |           |           |                 |           |         |
| Water System Projects                             |      |           |           |                 |           |         |
| Water Main System<br>Replacement & Upgrade        | N-49 | 650,000   | 650,000   | 700,000         | 1,000,000 | 800,000 |
| Large Water Service Upgrade                       | N-49 | 50,000    | 50,000    |                 |           |         |
| Orange County Reservoir<br>Rehabilitation         | N-49 | 925,000   |           |                 |           |         |
|   |      |           | N 40      |                 |           |         |

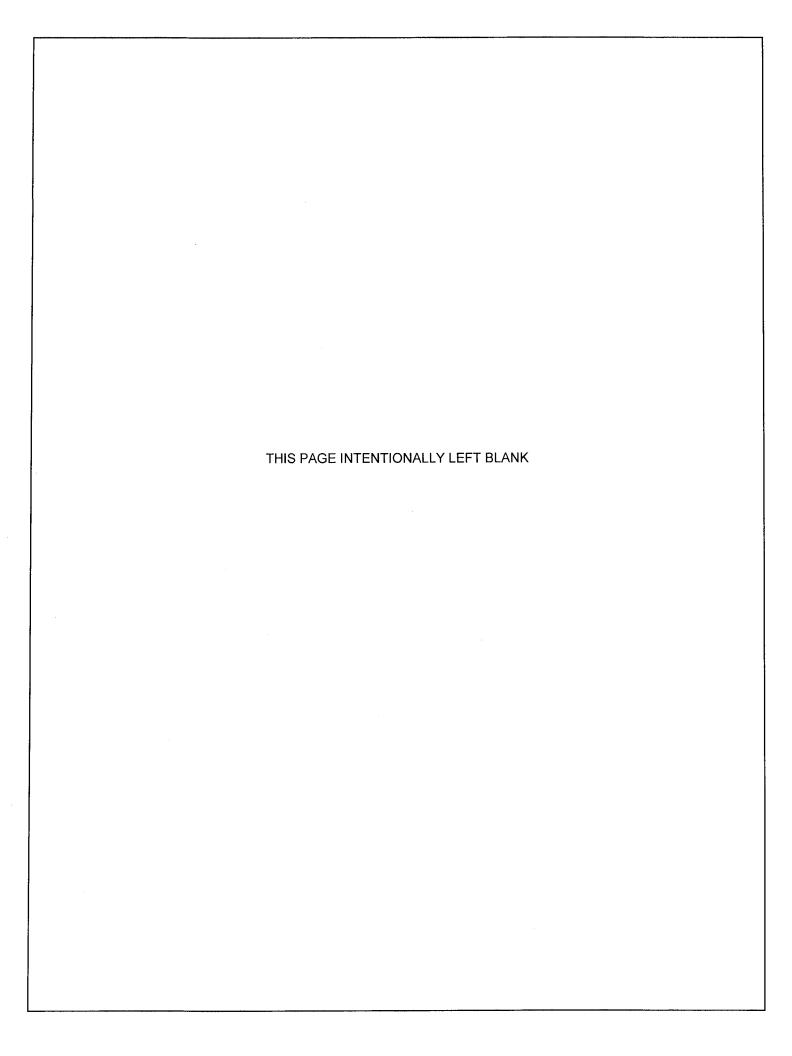
|  | Т    |            | Fun        | ding per Fiscal ` | Year       |           |
|--|------|------------|------------|-------------------|------------|-----------|
|  | Page | 2005-06    | 2006-07    | 2007-08           | 2008-09    | 2009-10   |
|  | 1    |            |            |                   |            |           |
| WATER FUND (Cont'd)  |      |            |            |                   |            |           |
| Construction of New Sampling Stations                        | N-49 | 100,000    | 100,000    |                   |            |           |
| Telemetry System Upgrade                                     | N-50 | 100,000    | 100,000    |                   |            |           |
| Water System Security Upgrades & Site Improvements           | N-50 |            | 200,000    | 200,000           | 200,000    | 200,000   |
| Upgrade & Rehabilitation of City Reservoirs                  | N-50 |            | 540,000    | 540,000           | 540,000    | 185,000   |
| Total Water Fund   |      | 1,857,000  | 1,640,000  | 1,440,000         | 1,740,000  | 1,185,000 |
| EQUIPMENT<br>REPLACEMENT FUND                                |      |            |            |                   |            |           |
| MAINTENANCE SERVICES   |      |            |            |                   |            |           |
| Major Maintenance Projects                                   |      |            |            |                   |            |           |
| Vehicle Maintenance Shop<br>Roll-Up Door Replacement         | N-53 | 145,000    |            |                   |            | ,         |
| Concrete & Equipment Replacement in Vehicle Maintenance Shop | N-53 | 25,000     | 186,000    |                   |            |           |
| Total Equipment Replacement Fund                             |      | 170,000    | 186,000    | 0                 | 0          | 0         |
| Total City Funds   |      | 23,649,700 | 20,599,000 | 22,675,300        | 14,773,900 | 7,930,200 |
| Total Redevelopment Funds                                    | N-16 | 4,434,600  | 4,432,000  | 2,155,000         | 1,625,000  | 1,075,000 |
| Total All Funds  |      | 28,084,300 | 25,031,000 | 24,830,300        | 16,398,900 | 9,005,200 |
|  |      |            |            |                   |            |           |
|  |      |            |            |                   |            |           |
|  |      |            |            |                   |            |           |
|  |      |            |            |                   |            |           |
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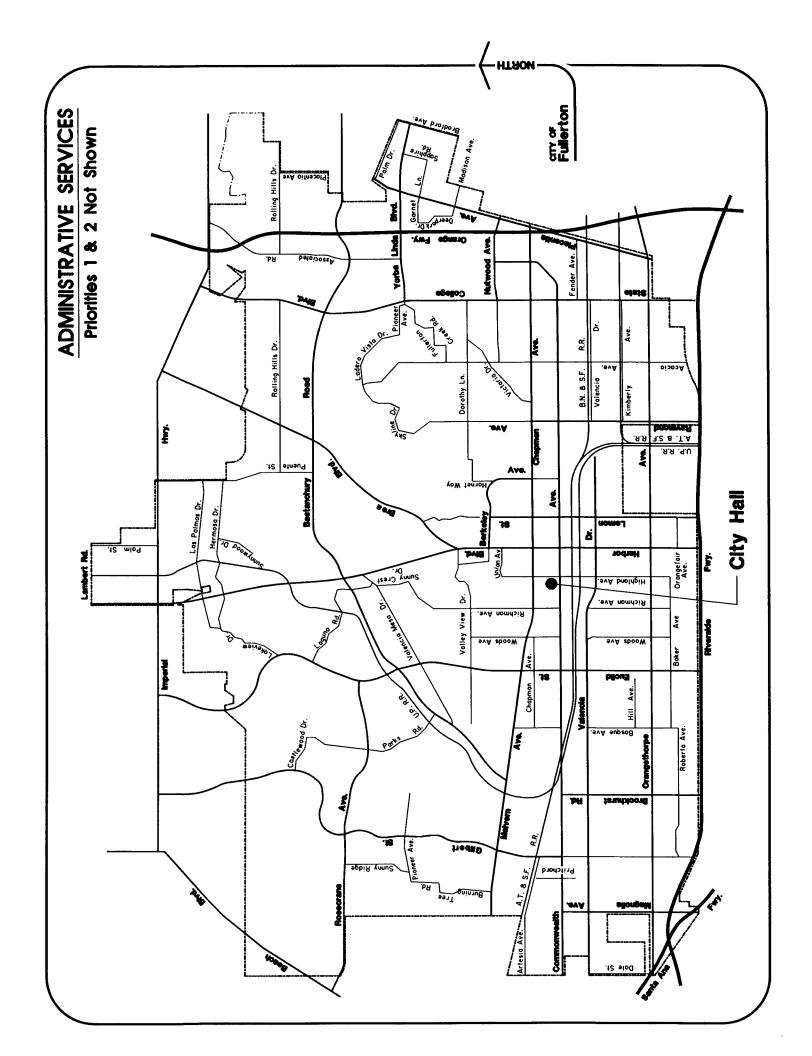
# FULLERTON REDEVELOPMENT AGENCY CAPITAL IMPROVEMENT PROGRAM SCHEDULE OF PROJECTS BY FUNDING SOURCE FISCAL YEARS 2005-06 - 2009-10

|  |      |           |           | ding per Fiscal |         |         |
|--|------|-----------|-----------|-----------------|---------|---------|
|  | Page | 2005-06   | 2006-07   | 2007-08         | 2008-09 | 2009-10 |
|  | T I  |           |           |                 |         |         |
| PROJECT AREA 1   | ļ    |           |           |                 |         |         |
| Richman Properties   | N-27 | 757,600   |           |                 |         |         |
| Arterial Street Reconstruction, Rehabilitation & Repair    | N-29 | 650,000   | 700,000   | 600,000         | 100,000 | 800,000 |
| Curb/Gutter & Sidewalk<br>Reconstruction                   | N-30 |           | 50,000    |                 | 50,000  |         |
| Lemon Park Restroom  | N-58 | 250,000   |           |                 |         |         |
| Directional Signing Program                                | N-64 |           | 125,000   |                 |         |         |
| Total Project Area 1                                       |      | 1,657,600 | 875,000   | 600,000         | 150,000 | 800,000 |
| PROJECT AREA 2   |      |           |           |                 | 1       |         |
| Curb/Gutter & Sidewalk<br>Reconstruction                   | N-30 |           | 50,000    | 50,000          | 50,000  | 50,000  |
| Alley Program  | N-30 |           |           | 250,000         | •       |         |
| Lemon Underpass<br>Improvements                            | N-33 |           | 500,000   |                 |         |         |
| Lemon Street Reconstruction                                | N-33 | 100,000   | 527,000   | 300,000         |         |         |
| Downtown Plaza Safety<br>Improvements & Renovation         | N-56 | 45,000    | 100,000   |                 |         |         |
| Downtown Public Art<br>Program                             | N-58 |           | 25,000    | 25,000          | 25,000  | 25,000  |
| 100 Block of West Chapman<br>Avenue Parking Lot            | N-63 | 500,000   |           |                 |         |         |
| Street & Landscape<br>Improvements to the<br>Downtown Area | N-64 | 200,000   | 200,000   | 200,000         | 200,000 | 200,000 |
| Directional Signing Program                                | N-64 |           | 125,000   |                 |         |         |
| Fox Theatre Seismic<br>Retrofit Loan                       | N-64 | 50,000    | 500,000   |                 |         |         |
| Total Project Area 2                                       |      | 895,000   | 2,027,000 | 825,000         | 275,000 | 275,000 |
|  |      |           |           |                 |         |         |

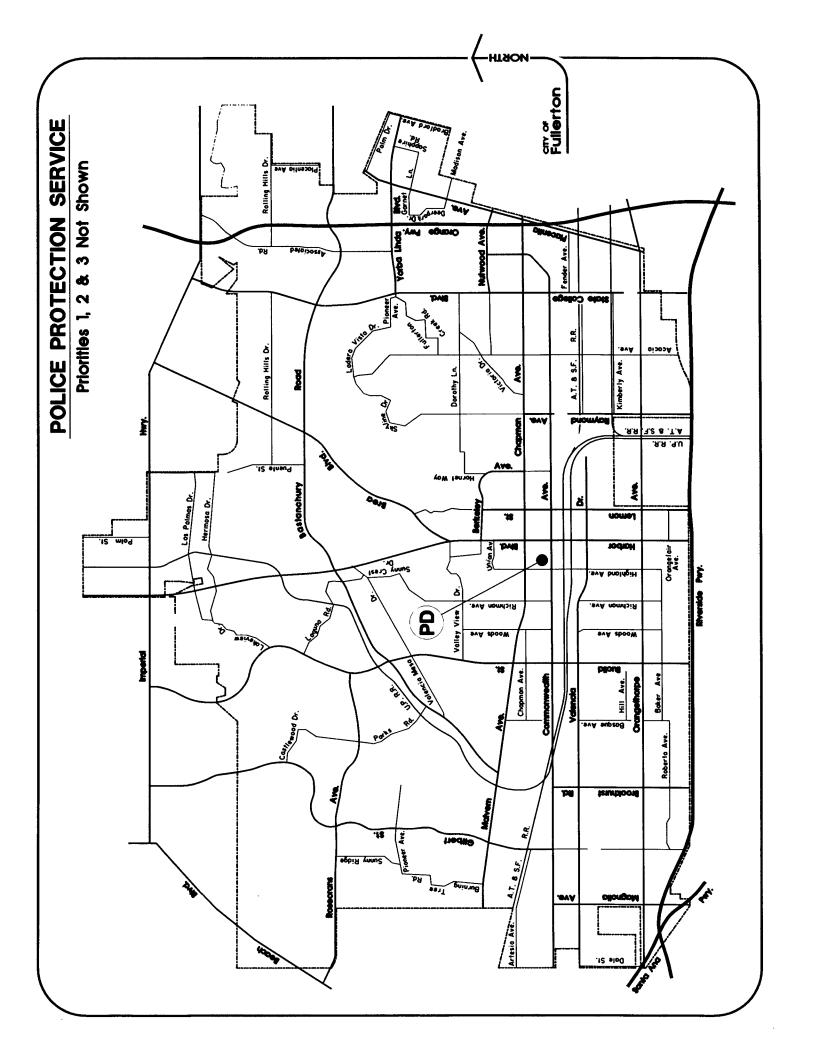
#### REDEVELOPMENT - CAPITAL IMPROVEMENT PROGRAM - PROJECTS BY DEPARTMENT (Continued)

|   |      |           |           | ding per Fiscal ` |           |           |
|---|------|-----------|-----------|-------------------|-----------|-----------|
|   | Page | 2005-06   | 2006-07   | 2007-08           | 2008-09   | 2009-10   |
|   | Т    |           |           |                   |           |           |
| PROJECT AREA 3  |      | •         |           |                   |           | į         |
| Police Security Fencing                                 | N-21 | 150,000   |           |                   |           |           |
| Construction & Upgrade of Canopies                      | N-21 |           |           | 80,000            |           |           |
| Arterial Street Reconstruction, Rehabilitation & Repair | N-29 | 100,000   | 500,000   |                   | 850,000   |           |
| Residential Street Program                              | N-29 |           | 200,000   | 300,000           | 200,000   |           |
| Curb/Gutter & Sidewalk<br>Reconstruction                | N-30 |           | 100,000   |                   | 50,000    |           |
| Alley Program   | N-30 |           |           | 250,000           |           |           |
| Basque Yard Remediation                                 | N-53 | 130,000   | 130,000   |                   |           | i         |
| Vista Park Gazebo<br>Replacement                        | N-57 | 52,000    | ļ         | :                 |           |           |
| Transportation Center Parking Expansion                 | N-63 | 1,200,000 | 100,000   | 100,000           | 100,000   |           |
| City Entry Monument<br>Replacement Program              | N-63 | 250,000   | 250,000   |                   |           |           |
| Major Street Beautification                             | N-64 |           | 250,000   |                   |           |           |
| Total Project Area 3                                    |      | 1,882,000 | 1,530,000 | 730,000           | 1,200,000 | 0         |
| Total Redevelopment Funds                               |      | 4,434,600 | 4,432,000 | 2,155,000         | 1,625,000 | 1,075,000 |
|   |      |           |           |                   |           |           |
|   |      |           |           |                   |           |           |
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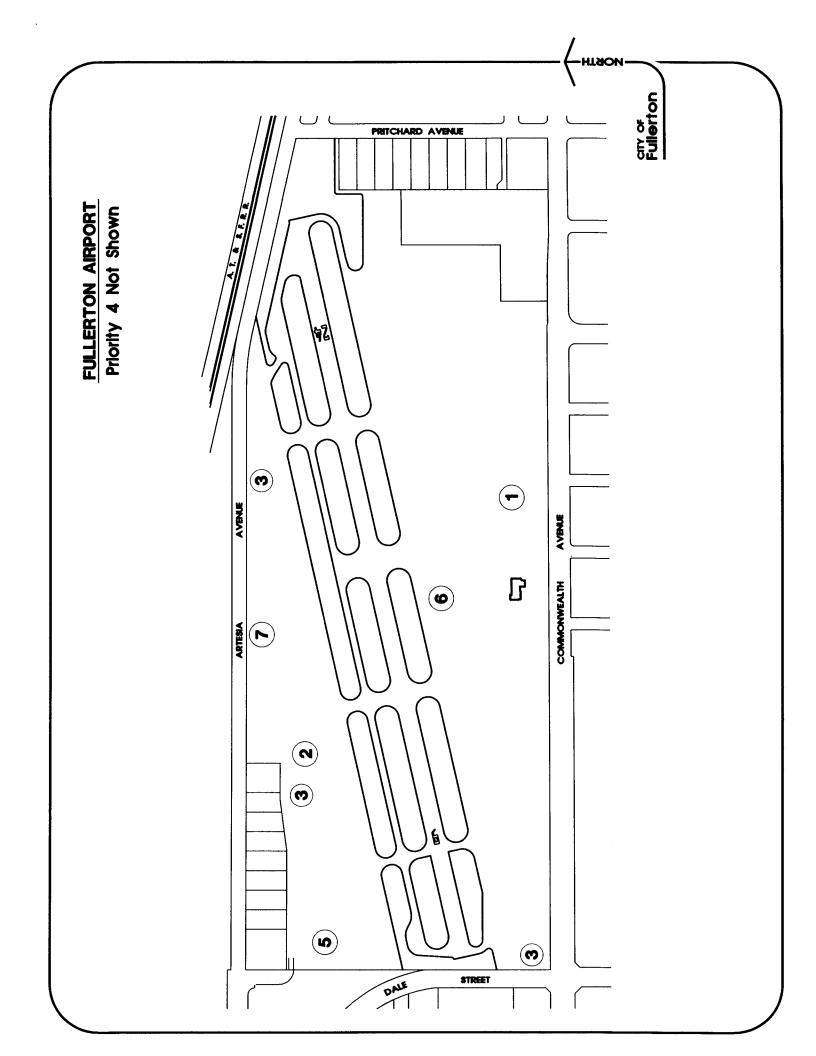




| DEPARTMENT:                                    |         | Fund    | ing per Fiscal | Year        |   | Funding |
|--|---------|---------|----------------|-------------|---|---------|
| Administrative Services                        | 2005-06 | 2006-07 | 2007-08        | 2008-09     | 2009-10                                 | Total   |
|  |         |         |                |             | , |         |
| MAJOR EQUIPMENT ITEMS                          |         |         |                |             |   |         |
| Miscellaneous Capital Element                  |         |         |                |             |   |         |
|  |         |         |                |             | ļ                                       |         |
| 1. Project #5685 - Meter Reading               |         |         |                |             |   |         |
| Equipment Upgrade/Replacement                  |         |         |                |             |   |         |
| Replace and upgrade the existing               |         |         |                |             |   |         |
| hand-held meter reading computer and hardware. |         |         |                |             |   |         |
| and nardware.                                  |         |         |                |             |   |         |
| Funding source:                                |         |         |                |             |   |         |
| Water Fund                                     | 32,000  |         |                |             |   | 32,000  |
| 0 10 11 5 11 000                               |         |         |                |             |   |         |
| Completion date: Fall 2005                     |         |         |                |             |   |         |
| 2. Project #5686 - Study for                   |         |         |                |             |   |         |
| Purchase of New Financial System               |         |         |                |             |   |         |
| This study will precede the selection of       |         |         |                |             |   |         |
| a new Enterprise Resource Planning             |         |         |                |             |   |         |
| System (ERP), which will include               |         |         |                |             |   |         |
| finance, payroll, and human resources.         |         |         |                |             |   |         |
| Funding source:                                |         |         |                |             | -                                       |         |
| Unrestricted Capital Projects                  | 250,000 |         |                |             |   | 250,000 |
| 0  |         |         |                |             |   |         |
| Completion date: 2005-06                       |         |         |                | <del></del> |   |         |
| TOTAL MAJOR EQUIPMENT ITEMS                    | 282,000 | 0       | 0              | 0           | 0                                       | 282,000 |
|  |         |         |                |             |   |         |
|  |         |         |                |             |   |         |
|  |         |         |                |             |   |         |
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|  |         |         |                |             |   |         |
|  |         | N 40    |                |             |   |         |

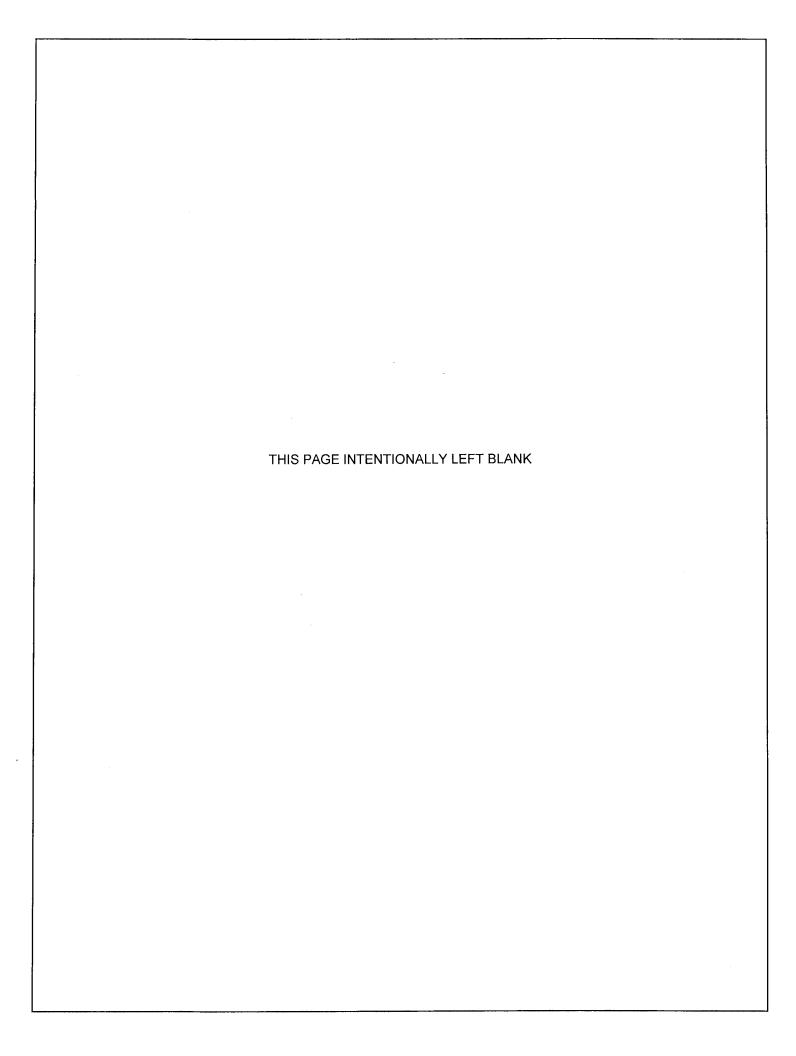


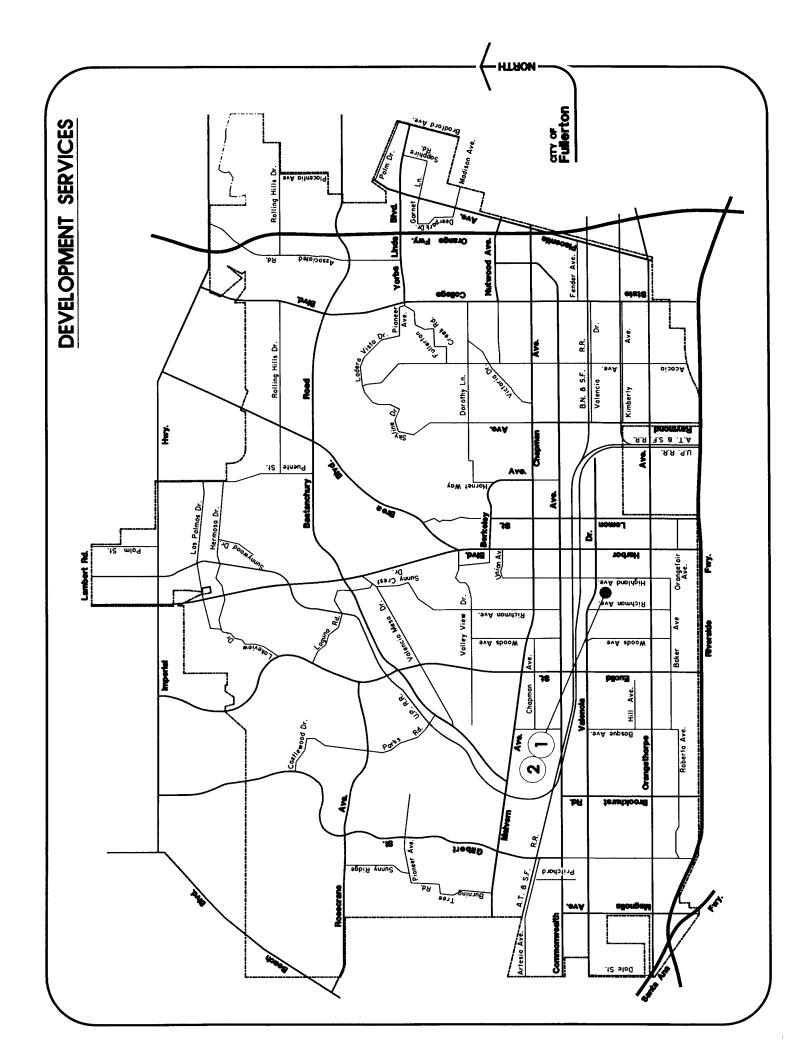
| POLICE PROTECTION SERVICE PROJECTS  Community Health & Safety Element  1. Project #5716 - Police Security Fencing Installation of 8' high fencing, two automatic sliding gates, modification of the pedestrian gate on Amerige Avenue, and installation of one parking light at the northeast corner of the parking lot.  Funding source: Redevelopment Area 3  Completion date: 2005-06  Construct and expand canopies to provide coverage at three locations at the Police Department.  Funding source: Redevelopment Area 3  Completion date: Spring 2008 | 2006-07 | ling per Fiscal 2007-08 80,000 | 2008-09 | 2009-10 | Funding<br>Total |
|--|---------|--------------------------------|---------|---------|------------------|
| Community Health & Safety Element  1. Project #5716 - Police Security Fencing Installation of 8' high fencing, two automatic sliding gates, modification of the pedestrian gate on Amerige Avenue, and installation of one parking light at the northeast corner of the parking lot.  Funding source: Redevelopment Area 3  Completion date: 2005-06  2. Construction & Upgrade of Canopies Construct and expand canopies to provide coverage at three locations at the Police Department.  Funding source: Redevelopment Area 3                             |         | 80,000                         |         |         |                  |
| 1. Project #5716 - Police Security Fencing Installation of 8' high fencing, two automatic sliding gates, modification of the pedestrian gate on Amerige Avenue, and installation of one parking light at the northeast corner of the parking lot.  Funding source: Redevelopment Area 3 150,000  Completion date: 2005-06  2. Construction & Upgrade of Canopies Construct and expand canopies to provide coverage at three locations at the Police Department.  Funding source: Redevelopment Area 3  |         | 80,000                         |         |         |                  |
| Fencing Installation of 8' high fencing, two automatic sliding gates, modification of the pedestrian gate on Amerige Avenue, and installation of one parking light at the northeast corner of the parking lot.  Funding source: Redevelopment Area 3 150,000  Completion date: 2005-06  2. Construction & Upgrade of Canopies Construct and expand canopies to provide coverage at three locations at the Police Department.  Funding source: Redevelopment Area 3   |         | 80,000                         |         |         |                  |
| Redevelopment Area 3 150,000  Completion date: 2005-06  2. Construction & Upgrade of Canopies Construct and expand canopies to provide coverage at three locations at the Police Department.  Funding source: Redevelopment Area 3   |         | 80.000                         |         |         |                  |
| 2. Construction & Upgrade of Canopies Construct and expand canopies to provide coverage at three locations at the Police Department.  Funding source: Redevelopment Area 3   |         | 80.000                         |         |         |                  |
| Canopies Construct and expand canopies to provide coverage at three locations at the Police Department.  Funding source: Redevelopment Area 3  |         | 80.000                         |         |         |                  |
| Redevelopment Area 3   |         | 80.000                         |         |         | į                |
| Completion date: Spring 2008   |         | ,                              |         |         | 80,000           |
| 1 0  |         |                                |         |         |                  |
| 3. In-Car Mobile Digital Video System will allow police vehicles to digitally record police activities from patrol vehicles.   |         |                                |         |         |                  |
| Funding source:<br>Unfunded  |         | 375,000                        |         |         | 375,000          |
| Completion date: Fall 2008   |         |                                |         |         |                  |
| TOTAL POLICE PROTECTION SERVICE PROJECTS 150,000   | 0       | 455,000                        | 0       | 0       | 605,000          |



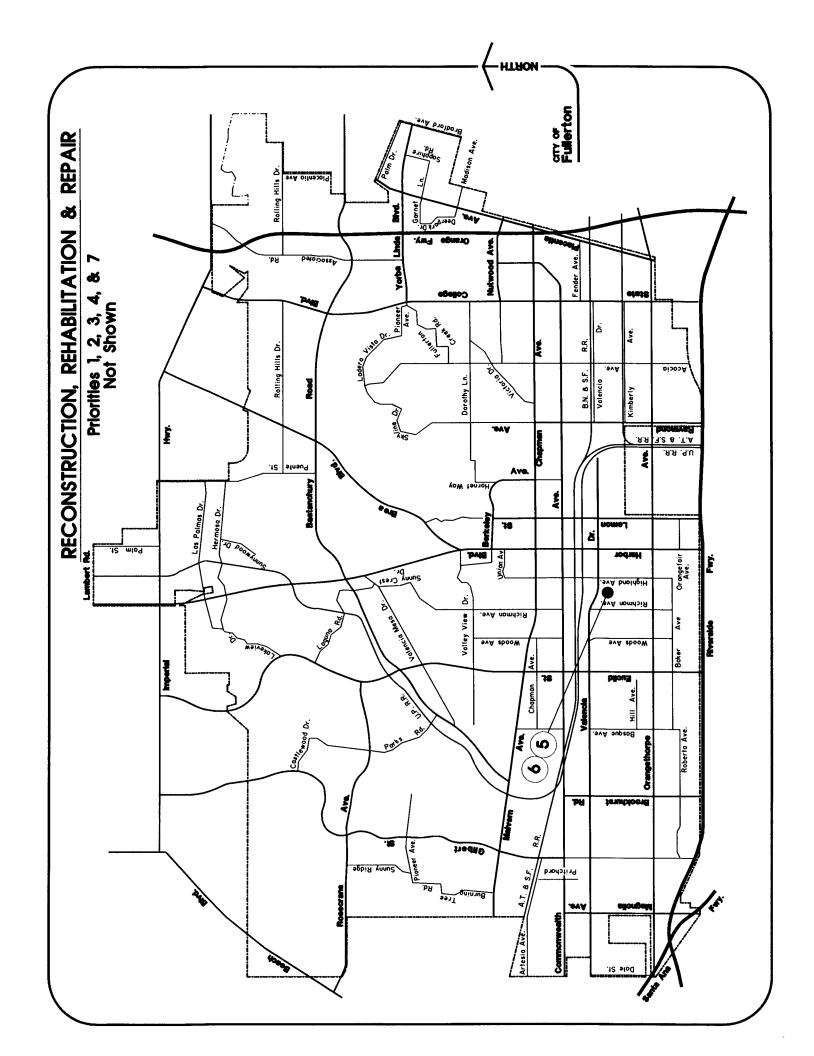
| DEPARTMENT:   |                                | Fund                           | ling per Fiscal ` | Year    |         | Funding                          |
|---|--------------------------------|--------------------------------|-------------------|---------|---------|----------------------------------|
| Development Services/Airport  | 2005-06                        | 2006-07                        | 2007-08           | 2008-09 | 2009-10 | Total                            |
| AIRPORT PROJECTS  |                                |                                |                   | NO.     | 1       |                                  |
| Circulation & Transportation Element  |                                |                                |                   |         |         |                                  |
| Project #4920 - Airport     Monitoring Wells - Wings     Install additional underground monitoring wells at the former Wings Aviation site.                                   |                                |                                |                   |         |         |                                  |
| Funding source:<br>State Grant  | 40,000                         | 40,000                         |                   |         |         | 80,000                           |
| Completion date: Ongoing  |                                |                                |                   |         |         |                                  |
| 2. Project #4930 - Airport Monitoring Wells - Liberty Install additional underground monitoring wells at the former Liberty Aviation site.                                    |                                |                                |                   |         |         |                                  |
| Funding source:<br>Airport Fund   | 40,000                         | 40,000                         |                   |         |         | 80,000                           |
| Completion date: Ongoing  |                                |                                |                   |         |         |                                  |
| 3. Project #4931 - Hangar & Wash Rack Construction  Demolition of 37 existing wooden hangars, site preparation, and construction of 61 new hangars and 3 aircraft wash racks. |                                |                                |                   |         |         |                                  |
| Funding source:  Municipal Lease/Purchase  FAA - AIP Grant  State - CAAP Grant  | 2,776,700<br>553,300<br>22,500 | 2,776,700<br>553,300<br>22,500 |                   |         |         | 5,553,400<br>1,106,600<br>45,000 |
| Completion date: Summer 2007  | 3,352,500                      | 3,352,500                      |                   |         |         | 6,705,000                        |
| 4. Project #4932 - Land Acquisition Purchase 87 avigation easements for parcels located under the Runway Protection Zones (RPZ).  |                                |                                |                   |         |         |                                  |
| Funding source:<br>FAA - AIP Grant<br>Airport Fund  | 91,200<br>4,800                |                                |                   |         |         | 91,200<br>4,800                  |
| Completion date: Summer 2006  | 96,000                         |                                |                   |         |         | 96,000                           |

| DEPARTMENT:  |           | Fund            | ing per Fiscal | Year    |                  | Funding          |
|--|-----------|-----------------|----------------|---------|------------------|------------------|
| Development Services/Airport   | 2005-06   | 2006-07         | 2007-08        | 2008-09 | 2009-10          | Total            |
| 5. Project #4933 - FAA Wind Speed Instrument Relocation Relocate the FAA wind speed instrument from the north side of the airfield to the south side by the current lighted wind sock in the Segmented Circle. |           |                 |                |         |                  |                  |
| Funding source:<br>FAA - AIP Grant<br>Airport Fund   |           | 19,000<br>1,000 |                |         |                  | 19,000<br>1,000  |
| Completion date: Spring 2006   |           | 20,000          |                |         |                  | 20,000           |
| 6. Rehabilitate the North Access Road Rehabilitate the north side access road and provide a turnaround.  |           |                 |                |         |                  |                  |
| Funding source:<br>FAA - AIP Grant<br>Airport Fund   |           |                 |                |         | 121,600<br>6,400 | 121,600<br>6,400 |
| Completion Date: Summer 2009   |           |                 |                |         | 128,000          | 128,000          |
| TOTAL AIRPORT PROJECTS   | 3,528,500 | 3,452,500       | 0              | 0       | 128,000          | 7,109,000        |
|  |           |                 |                |         |                  |                  |
|  |           | N-24            |                |         |                  |                  |



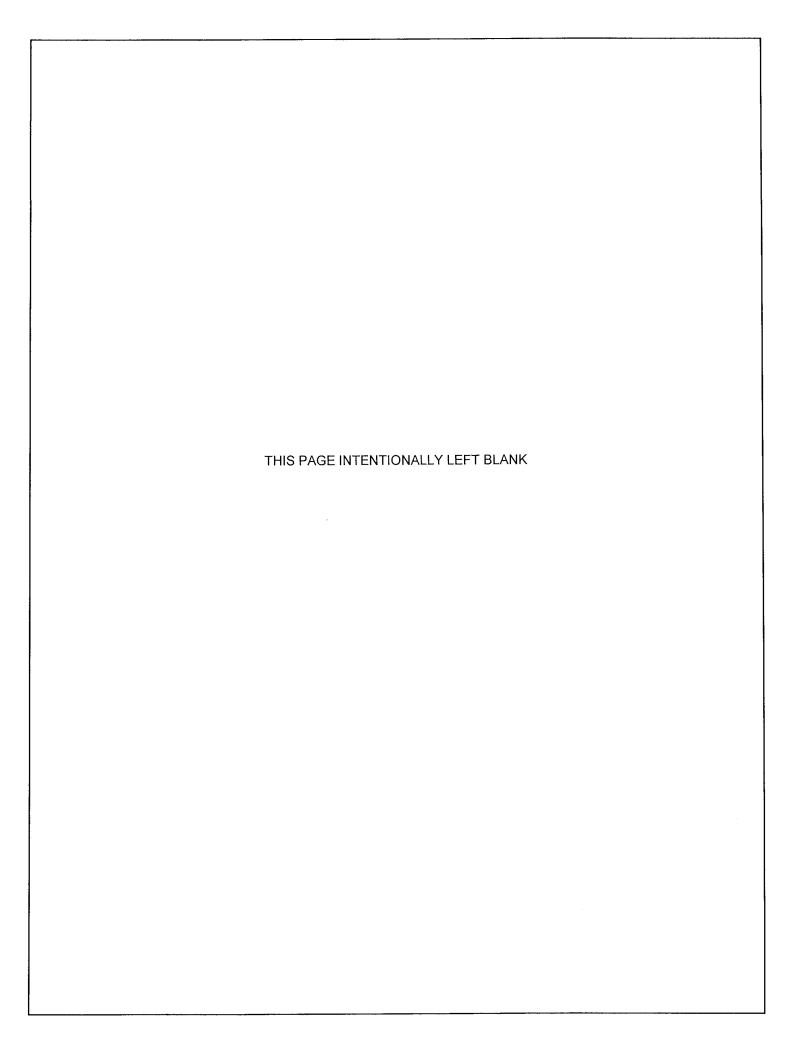


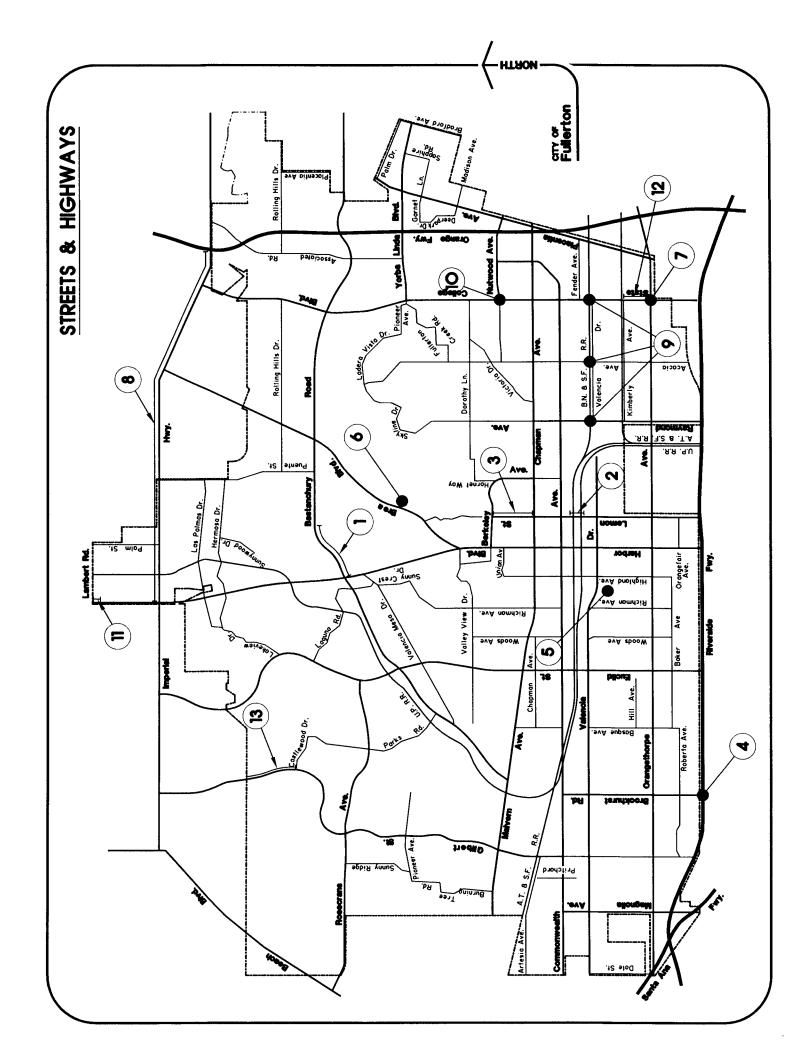
| DEPARTMENT:  |           | Fundir  | ng per Fiscal | Year    |         | Funding   |
|--|-----------|---------|---------------|---------|---------|-----------|
| Development Services   | 2005-06   | 2006-07 | 2007-08       | 2008-09 | 2009-10 | Total     |
| HOUSING PROJECTS   |           | 1-      |               |         |         |           |
| Land Use Element   |           |         |               |         |         |           |
| 1. Project #4124 - Housing Acquisition & Rehabilitation Housing acquisition and rehabilitation projects with focus in the Richman/Valencia neighborhood. |           |         |               |         |         |           |
| Funding source:<br>HOME Grant  | 715,700   | 626,500 | 626,500       | 626,500 | 626,500 | 3,221,700 |
| Completion date: Summer 2012-13  |           |         |               |         |         |           |
| 2. Project #4126 - Richman Properties Demolition of existing units and new construction of nine single-family houses.                                    |           |         |               |         |         |           |
| Funding source: Low & Moderate Income Housing  | 757,600   |         |               |         |         | 757,600   |
| Completion date: Summer 2006   |           |         |               |         |         |           |
| TOTAL HOUSING PROJECTS   | 1,473,300 | 626,500 | 626,500       | 626,500 | 626,500 | 3,979,300 |
|  |           |         |               |         |         |           |
|  |           |         |               |         |         |           |
|  |           |         |               |         |         |           |
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|  |           |         |               |         |         | \$        |
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|  |           |         |               |         |         |           |
|  |           | N 27    |               |         |         |           |



| DEPARTMENT:  |                        | Fundi                           | ng per Fiscal                 | Year                          |                    | Funding                           |
|--|------------------------|---------------------------------|-------------------------------|-------------------------------|--------------------|-----------------------------------|
| Engineering  | 2005-06                | 2006-07                         | 2007-08                       | 2008-09                       | 2009-10            | Total                             |
| RECONSTRUCTION,<br>REHABILITATION, & REPAIR<br>PROJECTS  |                        |                                 |                               |                               |                    |                                   |
| Circulation & Transportation<br>Element  |                        |                                 |                               |                               |                    |                                   |
| 1. Project #4440 - Arterial Street Reconstruction, Rehabilitation & Repair A multiyear program to reconstruct and resurface the City's arterial streets. |                        |                                 |                               |                               |                    |                                   |
| Funding source: M Turnback TEA 21 City of Anaheim  | 1,550,000<br>1,403,000 | 700,000<br>1,510,000<br>206,000 | 900,000<br>952,000            | 1,000,000<br>363,000          | 800,000<br>400,000 | 4,950,000<br>4,628,000<br>206,000 |
| Redevelopment Area 1 Redevelopment Area 3  | 650,000<br>100,000     | 700,000                         | 600,000                       | 100,000<br>850,000            | 800,000            | 2,850,000<br>1,450,000            |
| Completion date: Ongoing   | 3,703,000              | 3,616,000                       | 2,452,000                     | 2,313,000                     | 2,000,000          | 14,084,000                        |
| 2. Project #4455 - Residential Street Program  A multiyear program to reconstruct and resurface the City's residential street system.                    |                        |                                 |                               |                               |                    |                                   |
| Funding source:<br>Gas Tax<br>M Turnback<br>Redevelopment Area 3   | 75,000                 | 200,000<br>625,000<br>200,000   | 200,000<br>400,000<br>300,000 | 230,000<br>400,000<br>200,000 | 200,000            | 830,000<br>1,900,000<br>700,000   |
| Completion date: Ongoing   | 75,000                 | 1,025,000                       | 900,000                       | 830,000                       | 600,000            | 3,430,000                         |
| 3. Project #4465 - Slurry Seal An annual program of sealing residential streets citywide.  |                        |                                 |                               |                               |                    |                                   |
| Funding source:<br>Gas Tax   | 300,000                | 300,000                         | 250,000                       | 300,000                       | 250,000            | 1,400,000                         |
| Completion date: Ongoing   |                        |                                 |                               |                               |                    |                                   |
|  |                        |                                 |                               |                               |                    |                                   |
|  |                        |                                 |                               |                               |                    |                                   |
|  |                        |                                 |                               |                               |                    |                                   |

| DEPARTMENT:   | <u></u>   | Fundi   | ng per Fiscal              | Year   |                            | Funding   |
|---|-----------|---|----------------------------|--|----------------------------|---|
| Engineering   | 2005-06   | 2006-07   | 2007-08                    | 2008-09  | 2009-10                    | Total   |
| 4. Project #4475 - Curb/Gutter & Sidewalk Reconstruction A multiyear program to reconstruct, replace, and repair curbs/gutters, damaged and uplifted sidewalks, and retrofit sidewalk access ramps. |           |   |                            |  |                            |   |
| Funding source: M Turnback Sewer & Drainage Redevelopment Area 1 Redevelopment Area 2 Redevelopment Area 3  | 50,000    | 150,000<br>100,000<br>50,000<br>50,000<br>100,000 | 75,000<br>75,000<br>50,000 | 75,000<br>75,000<br>50,000<br>50,000<br>50,000 | 75,000<br>75,000<br>50,000 | 375,000<br>375,000<br>100,000<br>200,000<br>150,000 |
| Completion date: Ongoing  | 50,000    | 450,000   | 200,000                    | 300,000  | 200,000                    | 1,200,000   |
| 5. Project #4438 - Richman Park Area Capital Improvements - Street Reconstruction Reconstruction of Valencia Drive, Ford, Elm, West, and Richman avenues. Funding source:                           |           |   |                            |  |                            |   |
| CDBG Loan Proceeds  | 2,120,000 | 520,000   |                            |  |                            | 2,640,000   |
| 6. Project #4439 - Richman Park Area Capital Improvements - Alley Reconstruction Construction of four alleys located in the Richman Park area.  |           |   |                            |  |                            |   |
| Funding source: CDBG Loan Proceeds  |           | 1,580,000   |                            |  |                            | 1,580,000   |
| . Completion date: Winter 2006-07   |           |   |                            |  |                            |   |
| 7. Alley Program An ongoing program for the reconstruction and repair of the City's alleys.   |           |   |                            |  |                            |   |
| Funding source:<br>Redevelopment Area 2<br>Redevelopment Area 3   |           |   | 250,000<br>250,000         |  |                            | 250,000<br>250,000                                  |
| Completion date: 2007-08  |           |   | 500,000                    |  |                            | 500,000   |
| TOTAL RECONSTRUCTION, REHABILITATION, & REPAIR PROJECTS   | 6,248,000 | 7,491,000   | 4,302,000                  | 3,743,000                                      | 3,050,000                  | 24,834,000  |



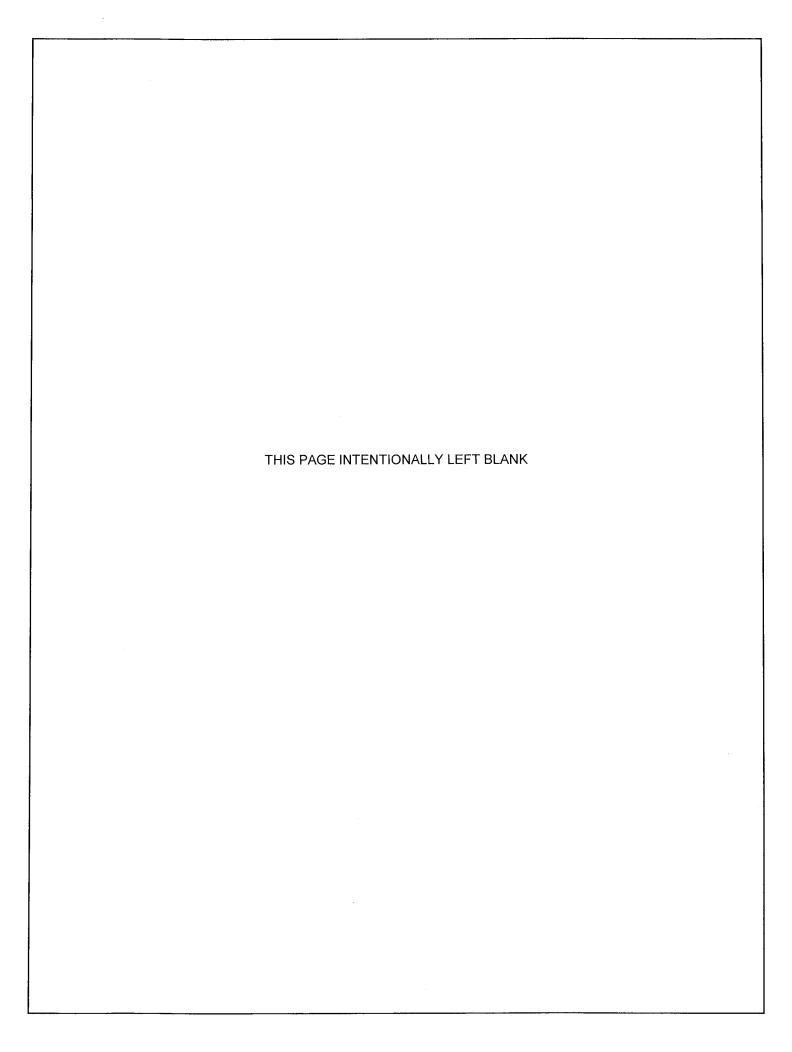


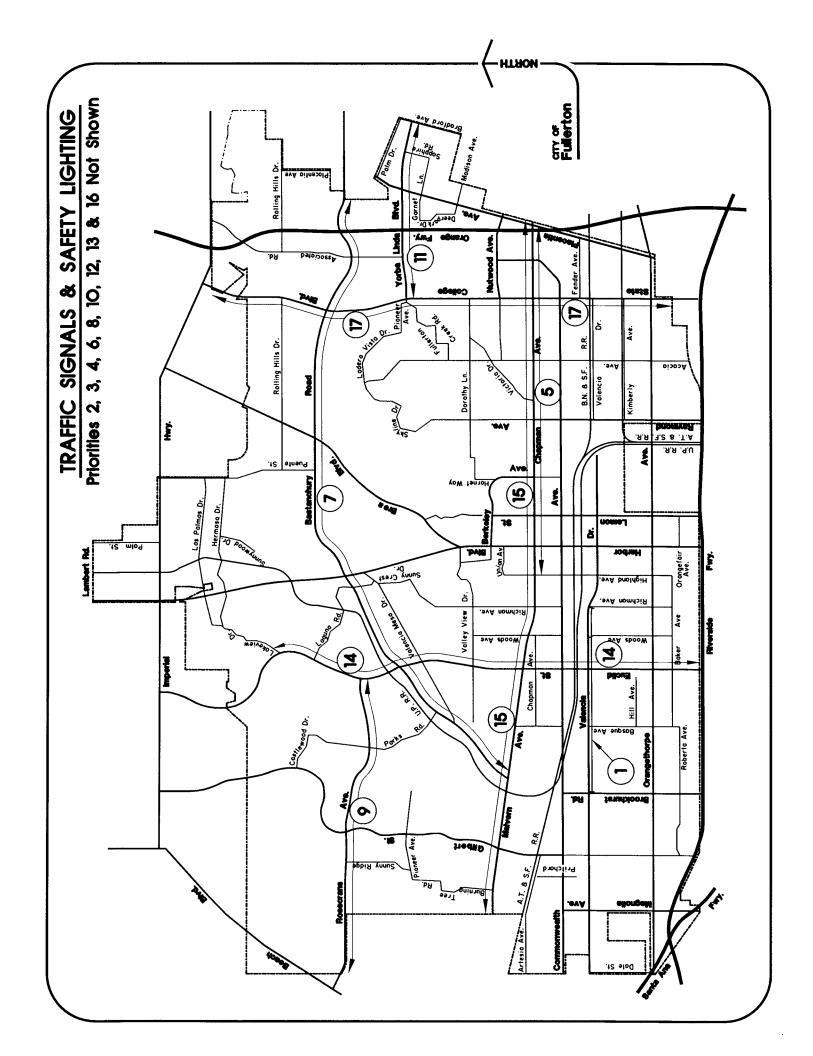
| DEPARTMENT:   |         | Fun                           | ding per Fiscal | Year    | ***     | Funding                       |
|---|---------|-------------------------------|-----------------|---------|---------|-------------------------------|
| Engineering   | 2005-06 | 2006-07                       | 2007-08         | 2008-09 | 2009-10 | Total                         |
| STREETS & HIGHWAYS PROJECTS   |         |                               |                 |         |         |                               |
| Circulation & Transportation Element  |         |                               |                 |         |         |                               |
| 1. Project #4567 - Bastanchury Road Widening from Harbor Boulevard to Fairway Isles Drive Increase in funding allocation to widen Bastanchury Road to six lanes between Harbor Boulevard and Fairway Isles Drive. |         |                               |                 |         |         |                               |
| Funding source:<br>M Turnback   | 400,000 |                               |                 |         |         | 400,000                       |
| Completion date: 2006-07  |         |                               |                 |         |         |                               |
| 2. Project #5550 - Lemon Underpass Improvements Install pavers on the slope under the bridges, new planting, irrigation, lighting and reconstruction of the upper level sidewalk.                                 |         |                               |                 |         |         |                               |
| Funding source:<br>Federal Grant<br>Redevelopment Area 2  | 500,000 | 500,000                       |                 |         |         | 500,000<br>500,000            |
| Completion date: Spring 2007  | 500,000 | 500,000                       |                 |         |         | 1,000,000                     |
| 3. Project #4574 - Lemon Street Reconstruction Reconstruct Lemon Street from Chapman to Berkeley, including landscape median.   |         |                               |                 |         |         |                               |
| Funding source:<br>Redevelopment Area 2<br>Federal Grant<br>M Regional  | 100,000 | 527,000<br>500,000<br>273,000 | 300,000         |         |         | 927,000<br>500,000<br>273,000 |
| Completion date: 2007-08  | 100,000 | 1,300,000                     | 300,000         |         |         | 1,700,000                     |
|   |         |                               |                 |         |         |                               |

| DEPARTMENT:   |                               | Fund    | ing per Fiscal | Year    |         | Funding                       |
|---|-------------------------------|---------|----------------|---------|---------|-------------------------------|
| Engineering   | 2005-06                       | 2006-07 | 2007-08        | 2008-09 | 2009-10 | Total                         |
| 4. Project #4548 - Brookhurst/SR-91 Interchange Widening of Brookhurst Road and improvement of the on/off-ramps at the SR-91 Freeway.                                       |                               |         |                |         |         |                               |
| Funding source: M Regional Gas Tax City of Anaheim  | 781,500<br>285,750<br>390,750 | 105,000 |                |         |         | 886,500<br>285,750<br>390,750 |
| Completion date: Summer 2006  | 1,458,000                     | 105,000 |                |         |         | 1,563,000                     |
| 5. Project #4437 - Richman Park<br>Area Capital Improvements - Mid-<br>Block Street Construction<br>Construction of a new street between<br>Valencia Drive and West Avenue. |                               |         |                |         |         |                               |
| Funding source:<br>CDBG Loan Proceeds   | 1,635,000                     | 75,000  |                |         |         | 1,710,000                     |
| Completion date: Winter 2006-07   |                               |         |                |         |         |                               |
| 6. Project #4551 - Brea Boulevard Slope Repair Study and design a permanent solution between Panorama and Longview.   |                               |         |                |         |         |                               |
| Funding source:<br>M Turnback   | 100,000                       | 500,000 | 400,000        |         |         | 1,000,000                     |
| Completion date: 2007-08  |                               |         |                |         |         |                               |
| 7. Project #4575 - State College Boulevard & Orangethorpe Intersection Improvements Construct improvements to increase intersection traffic capacity.                       |                               |         |                |         |         |                               |
| Funding source:<br>Gas Tax<br>M Regional  | 46,200<br>184,800             |         |                |         |         | 46,200<br>184,800             |
| Completion date: Spring 2006  | 231,000                       |         |                |         |         | 231,000                       |
|   |                               |         |                |         |         |                               |

| Regineering  | DEPARTMENT:   |         | Fund                                  | ing per Fiscal | Year    |         | Funding                  |
|--|---|---------|---------------------------------------|----------------|---------|---------|--------------------------|
| 8. Project #4525 - Imperial Highway Smart Street Construction of Smart Street Improvements from east of Harbor Boulevard to the SR-57 Freeway.  Funding source: M Regional 2,300,000 2,300,000  Completion date: 2006-07  9. Project #4573 - Railroad Crossing Safety Improvements Railroad crossing and street improvements on State College Boulevard, Acacia Avenue, and Raymond Avenue.  Funding source: M Tumback 75,000 75,000 150,000  Completion date: 2007-08 600,000 600,000 1,200,000  10. Project #4576 - Nutwood Avenue & State College Boulevard Intersection Improvements to increase intersection traffic capacity.  Funding source: Gas Tax 74,000 74,000 296,000  Completion date: 2006-07 370,000 370,000  11. Harbor Boulevard at Lambert Road Right-Turn Lane Widening of the roadway to provide a right-turn lane northbound on Harbor Boulevard to eastbound Lambert Road.  Funding source: M Tumback 19,000 19,000 151,000 151,000 151,000 151,000 151,000 151,000 151,000 151,000 151,000 151,000 151,000 151,000 151,000 | 1   | 2005-06 |                                       |                |         | 2009-10 |                          |
| M. Regional  | 8. Project #4525 - Imperial Highway Smart Street Construction of Smart Street improvements from east of Harbor Boulevard to the SR-57 Freeway.                |         |                                       |                |         |         |                          |
| 9. Project #4573 - Railroad Crossing Safety Improvements Railroad crossing and street improvements on State College Boulevard, Acacia Avenue, and Raymond Avenue.  Funding source: M Turnback 75,000 75,000 1,050,000 M Regional 525,000 525,000 1,050,000  Completion date: 2007-08 600,000 600,000 1,200,000  10. Project #4576 - Nutwood Avenue & State College Boulevard Intersection Improvements Construct improvements to increase intersection traffic capacity.  Funding source: Gas Tax 74,000 74,000 M Regional 296,000 296,000  Completion date: 2006-07 370,000 370,000  11. Harbor Boulevard at Lambert Road Right-Turn Lane Widening of the roadway to provide a right-turn lane northbound on Harbor Boulevard to eastbound Lambert Road.  Funding source: M Turnback 19,000 19,000 M Regional 151,000 151,000   | M Regional  |         | 2,300,000                             |                |         |         | 2,300,000                |
| M Turnback       75,000       75,000       150,000         M Regional       525,000       525,000       1,050,000         Completion date: 2007-08       600,000       600,000       1,200,000         10. Project #4576 - Nutwood Avenue & State College Boulevard Intersection Improvements       200,000       200,000         Construct improvements to increase intersection traffic capacity.       74,000       74,000         Funding source:       74,000       296,000       296,000         M Regional       370,000       370,000         11. Harbor Boulevard at Lambert Road Right-Turn Lane       Widening of the roadway to provide a right-turn lane northbound on Harbor Boulevard to eastbound Lambert Road.       19,000       19,000         Funding source:       M Turnback       19,000       19,000       151,000         M Regional       151,000       151,000       151,000       151,000  | 9. Project #4573 - Railroad Crossing Safety Improvements Railroad crossing and street improvements on State College Boulevard, Acacia Avenue, and             |         |                                       |                |         |         |                          |
| 10. Project #4576 - Nutwood Avenue & State College Boulevard Intersection Improvements Construct improvements to increase intersection traffic capacity.  Funding source: Gas Tax 74,000 74,000 M Regional 296,000 296,000  Completion date: 2006-07 370,000 370,000  11. Harbor Boulevard at Lambert Road Right-Turn Lane Widening of the roadway to provide a right-turn lane northbound on Harbor Boulevard to eastbound Lambert Road.  Funding source: M Turnback 19,000 19,000 M Regional 151,000 151,000   | M Turnback  |         | •                                     |                |         |         |                          |
| Avenue & State College Boulevard Intersection Improvements Construct improvements to increase intersection traffic capacity.  Funding source: Gas Tax 74,000 74,000 M Regional 296,000 296,000  Completion date: 2006-07 370,000 370,000  11. Harbor Boulevard at Lambert Road Right-Turn Lane Widening of the roadway to provide a right-turn lane northbound on Harbor Boulevard to eastbound Lambert Road.  Funding source: M Turnback 19,000 19,000 M Regional 151,000 151,000   | Completion date: 2007-08  |         | 600,000                               | 600,000        |         |         | 1,200,000                |
| 11. Harbor Boulevard at Lambert Road Right-Turn Lane Widening of the roadway to provide a right-turn lane northbound on Harbor Boulevard to eastbound Lambert Road.  Funding source:  M Turnback M Regional  19,000 151,000  | Avenue & State College Boulevard Intersection Improvements Construct improvements to increase intersection traffic capacity.  Funding source: Gas Tax         |         | · · · · · · · · · · · · · · · · · · · |                |         |         | 1                        |
| 11. Harbor Boulevard at Lambert Road Right-Turn Lane Widening of the roadway to provide a right-turn lane northbound on Harbor Boulevard to eastbound Lambert Road.  Funding source:  M Turnback M Regional  19,000 151,000  | Completion date: 2006-07  |         | 370,000                               |                |         |         | 370.000                  |
| M Turnback       19,000       19,000         M Regional       151,000       151,000  | 11. Harbor Boulevard at Lambert Road Right-Turn Lane Widening of the roadway to provide a right-turn lane northbound on Harbor Boulevard to eastbound Lambert |         |                                       |                |         |         |                          |
| Completion date: 2008-09 170,000 170,000   | M Turnback  |         |                                       |                |         |         | 19,000<br><u>151,000</u> |
|  | Completion date: 2008-09  |         |                                       |                | 170,000 |         | 170,000                  |

| DEPARTMENT:   |           | Fundi     | ng per Fiscal | Vear    |                    | Funding            |
|---|-----------|-----------|---------------|---------|--------------------|--------------------|
| Engineering   | 2005-06   | 2006-07   | 2007-08       | 2008-09 | 2009-10            | Total              |
| 12. State College Boulevard Widening from Orangethorpe Avenue to Kimberly Avenue Street widening on the east and west sides of State College Boulevard to provide additional lanes. |           |           |               |         |                    | , 0.00             |
| Funding source:<br>M Turnback<br>M Regional   |           |           |               |         | 374,000<br>305,000 | 374,000<br>305,000 |
| Completion date: 2009-10  |           |           |               |         | 679,000            | 679,000            |
| 13. Gilbert Street Widening From Castlewood to the North City Limit Street widening on the east and west sides of Gilbert to provide additional lanes.                              |           |           |               |         |                    | ,                  |
| Funding source:<br>Developer Contribution<br>M Regional   |           |           |               |         | 992,000<br>825,000 | 992,000<br>825,000 |
| Completion date: 2009-10  |           |           |               |         | 1,817,000          | 1,817,000          |
| TOTAL STREETS & HIGHWAYS PROJECTS   | 4,424,000 | 5,750,000 | 1,300,000     | 170,000 | 2,496,000          | 14,140,000         |
|   |           |           |               |         |                    |                    |
| 1   |           | N-36      |               |         |                    |                    |





| DEPARTMENT:   |                  | Fund    | ding per Fiscal | Year    |         | Funding          |
|---|------------------|---------|-----------------|---------|---------|------------------|
| Engineering   | 2005-06          | 2006-07 | 2007-08         | 2008-09 | 2009-10 | Total            |
| TRAFFIC SIGNALS & SAFETY LIGHTING PROJECTS  Circulation & Transportation  |                  |         |                 |         |         |                  |
| Element   |                  |         |                 |         |         |                  |
| 1. Project #4813 - Valencia Drive Bike Lane Restripe Valencia Drive between Richman Avenue and Brookhurst Road.   |                  |         |                 |         |         |                  |
| Funding source:<br>Gas Tax  | 40,000           |         |                 |         |         | 40,000           |
| Completion date: Winter 2005  |                  |         |                 |         |         |                  |
| 2. Project #4685 - Miscellaneous Citywide Signal Timing Develop and implement new timing and signal coordination, and install new City-furnished Eagle traffic signal controllers at approximately ten signalized intersections throughout the City.                  |                  |         |                 |         |         |                  |
| Funding source:<br>Traffic Mitigation Fees<br>Gas Tax   | 27,000<br>10,000 |         |                 |         |         | 27,000<br>10,000 |
| Completion date: 2005-06  | 37,000           |         |                 |         |         | 37,000           |
| 3. Project #4814 - Installation of Pedestrian Countdown Indications at Select Intersections Adjacent to School Crossings Upgrade various signalized intersections to protective/permissive or flashing yellow arrow operation, and install video detection equipment. |                  |         |                 |         |         |                  |
| Funding source:<br>Gas Tax  |                  | 30,000  |                 |         |         | 30,000           |
| Completion date: Winter 2006  |                  |         |                 |         |         |                  |
|   |                  |         |                 |         |         |                  |
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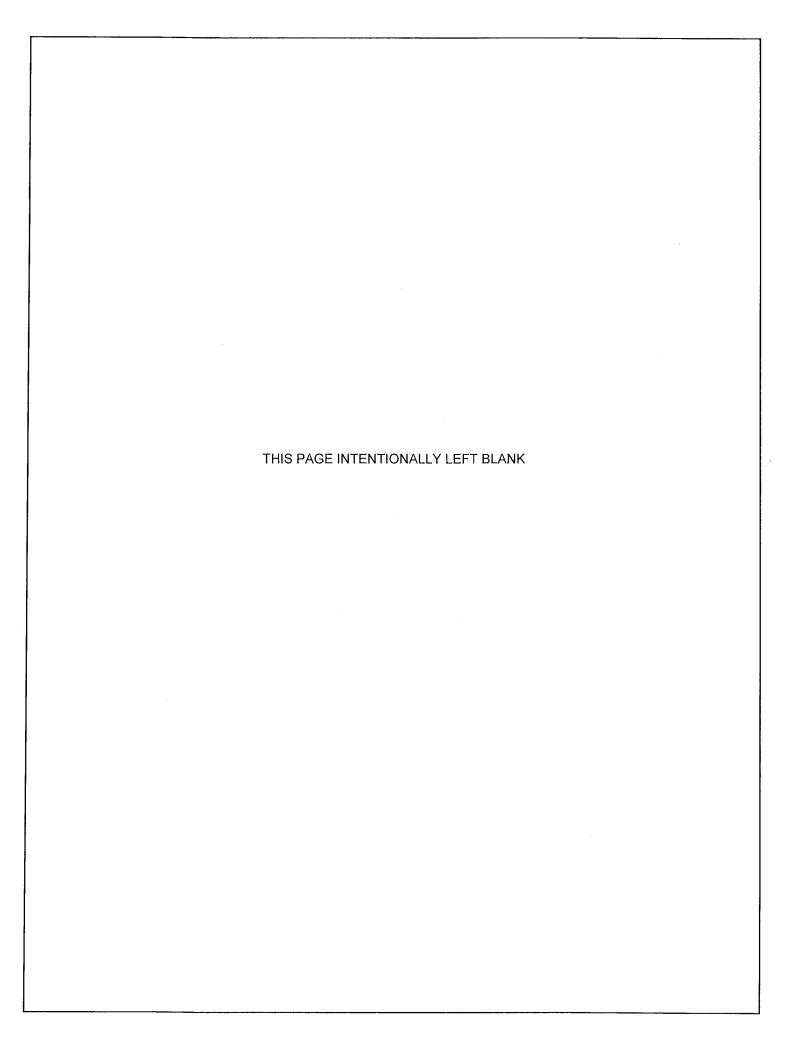
| DEPARTMENT:   | · · · · · · · · · · · · · · · · · · · | Fund              | ding per Fiscal | Year    | W       | Funding           |
|---|---------------------------------------|-------------------|-----------------|---------|---------|-------------------|
| Engineering   | 2005-06                               | 2006-07           | 2007-08         | 2008-09 | 2009-10 | Total             |
| 4. Project #4686 - Chapman Avenue Signal Timing & Coordination Project Develop and implement new timing and signal coordination, and install new City-furnished Eagle traffic signal controllers at approximately 14 signalized intersections.  Funding source: Traffic Mitigation Fees  Completion date: Fall 2006  5. Project #4683 - Chapman Avenue Coordination & Signal Improvement Program Install interconnect cable and conduit from Placentia Avenue to Highland |                                       | 48,000            |                 |         |         | 48,000            |
| Avenue, and implement signal coordination program.  Funding source: Traffic Mitigation Fees M Regional  |                                       | 30,000<br>167,000 |                 |         |         | 30,000<br>167,000 |
| Completion date: Spring 2007  |                                       | 197,000           |                 |         |         | 197,000           |
| 6. Project #4689 - Bastanchury Road Signal Timing & Coordination Develop and implement new timing and signal coordination, and install new City-furnished Eagle traffic signal controllers at approximately 14 signalized intersections.  |                                       |                   |                 |         |         |                   |
| Funding source:<br>Traffic Mitigation Fees<br>Gas Tax   |                                       | 36,000<br>12,000  |                 |         |         | 36,000<br>12,000  |
| Completion date: Spring 2007  |                                       | 48,000            |                 |         |         | 48,000            |
|   |                                       |                   |                 |         |         |                   |

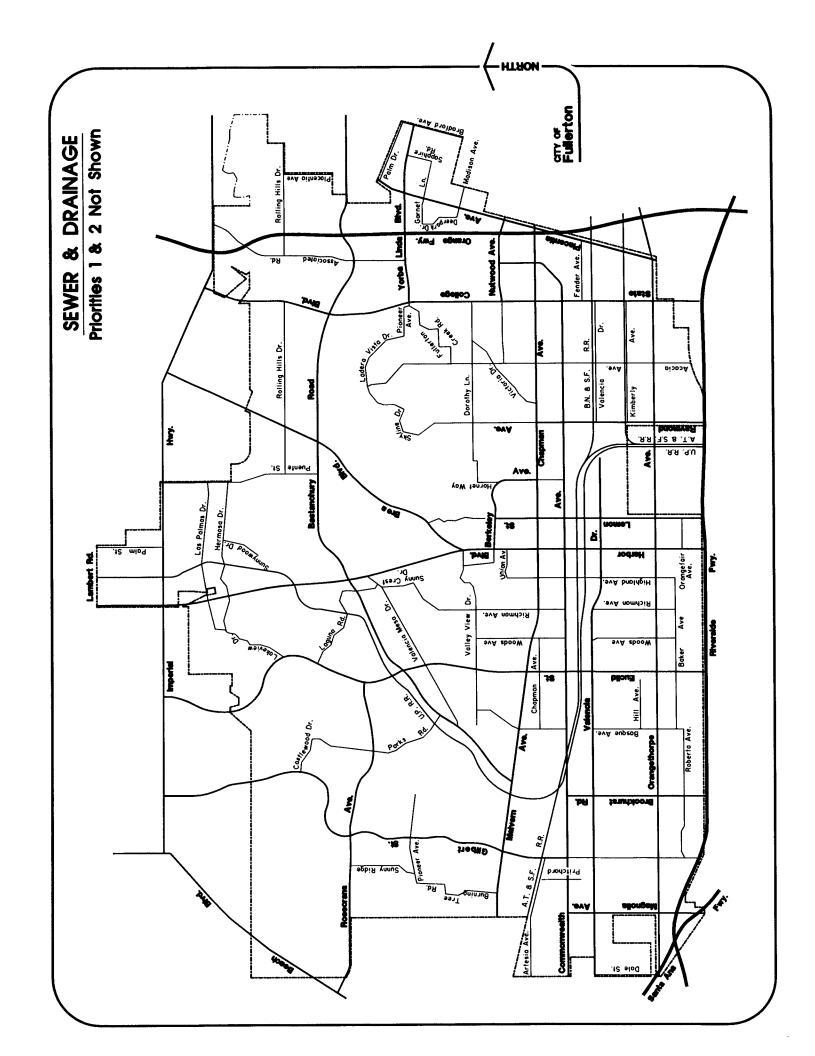
| DEPARTMENT:   |         | Funding           |                   |  |                   |
|---|---------|-------------------|-------------------|--|-------------------|
| Engineering   | 2005-06 | Total             |                   |  |                   |
| 7. Project #4684 - Bastanchury Road Coordination & Signal Improvement Program Upgrade controller and signal equipment, and implement signal coordination programs from Malvern to the east City limit.                      |         |                   |                   |  |                   |
| Funding source: Gas Tax M Regional  |         | 82,400<br>329,600 |                   |  | 82,400<br>329,600 |
| Completion date: Summer 2006  |         | 412,000           |                   |  | 412,000           |
| 8. Rosecrans Avenue Signal Timing & Coordination Develop and implement new timing and signal coordination, and install new City-furnished Eagle traffic signal controllers at approximately eight signalized intersections. |         |                   |                   |  |                   |
| Funding source:<br>Traffic Mitigation Fees<br>Gas Tax   |         |                   | 18,000<br>7,000   |  | 18,000<br>7,000   |
| Completion date: 2007-08  |         |                   | 25,000            |  | 25,000            |
| 9. Rosecrans Avenue Coordination & Signal Improvement Program Upgrade controller and signal equipment, and implement signal coordination programs from Euclid to the west City limit.                                       |         |                   |                   |  |                   |
| Funding source:<br>Traffic Mitigation Fees<br>M Regional  |         |                   | 35,900<br>143,600 |  | 35,900<br>143,600 |
| Completion date: 2007-08  |         |                   | 179,500           |  | 179,500           |
|   |         |                   |                   |  |                   |

| DEPARTMENT:                             | Funding per Fiscal Year |         |         |         |          | Funding |
|---|-------------------------|---------|---------|---------|----------|---------|
| Engineering                             | 2005-06                 | 2006-07 | 2007-08 | 2008-09 | 2009-10  | Total   |
|   |                         | ·       |         |         | <u> </u> |         |
| 10. Yorba Linda Boulevard &             |                         |         |         |         |          |         |
| Placentia Avenue Signal Timing &        |                         |         |         |         |          |         |
| Coordination                            |                         |         |         |         |          | ļ       |
| Develop and implement new timing        |                         |         |         |         |          |         |
| and signal coordination, and install    |                         |         |         |         |          |         |
| new City-furnished Eagle traffic signal |                         |         |         |         |          |         |
| controllers at approximately eight      |                         |         |         |         |          |         |
| signalized intersections.               |                         |         |         |         |          |         |
| Funding source:                         |                         |         |         |         |          |         |
| Traffic Mitigation Fees                 |                         |         | 23,000  |         |          | 23,000  |
| Gas Tax                                 |                         |         | 6,000   |         |          | 6,000   |
| 340 147                                 |                         |         |         |         |          | 0,000   |
| Completion date: 2007-08                |                         |         | 29,000  |         |          | 29,000  |
| 11. Yorba Linda Boulevard               |                         |         |         |         |          |         |
| Coordination & Signal Improvement       |                         |         |         |         |          |         |
| Program                                 |                         |         |         |         |          |         |
| Upgrade controller and signal           |                         |         |         |         |          |         |
| equipment, and implement signal         |                         |         |         |         |          |         |
| coordination programs from State        |                         |         |         |         |          |         |
| College Boulevard to the east City      |                         |         |         |         |          |         |
| limit.                                  |                         |         |         |         |          |         |
| Funding source:                         |                         |         |         |         |          |         |
| Gas Tax                                 |                         |         | 59,700  |         |          | 59,700  |
| M Regional                              |                         |         | 238,600 |         |          | 238,600 |
| Completion date: 2007-08                |                         |         | 298,300 |         |          | 298,300 |
| 40                                      |                         |         |         |         |          |         |
| 12. Miscellaneous Signal Improvements   |                         |         |         |         |          |         |
| Upgrade various signalized              |                         |         |         |         |          |         |
| intersections to protective/permissive  |                         |         |         |         |          |         |
| or flashing yellow arrow operation, and |                         |         |         |         |          |         |
| install video detection equipment.      |                         |         |         |         |          |         |
|   |                         |         |         |         |          |         |
| Funding source:                         |                         |         |         |         |          |         |
| Traffic Mitigation Fees                 |                         |         |         | 118,000 |          | 118,000 |
| Gas Tax                                 |                         |         |         | 40,000  |          | 40,000  |
| Completion date: 2008-09                |                         |         |         | 158,000 |          | 158,000 |
| •                                       |                         |         |         | ,       |          | 30,000  |
|   |                         |         |         |         |          |         |
|   |                         |         |         |         |          |         |
|   |                         |         |         |         |          |         |
|   |                         |         |         |         |          |         |
|   |                         |         |         |         |          |         |
|   |                         |         |         |         |          |         |
|   |                         | N. 42   |         |         |          |         |

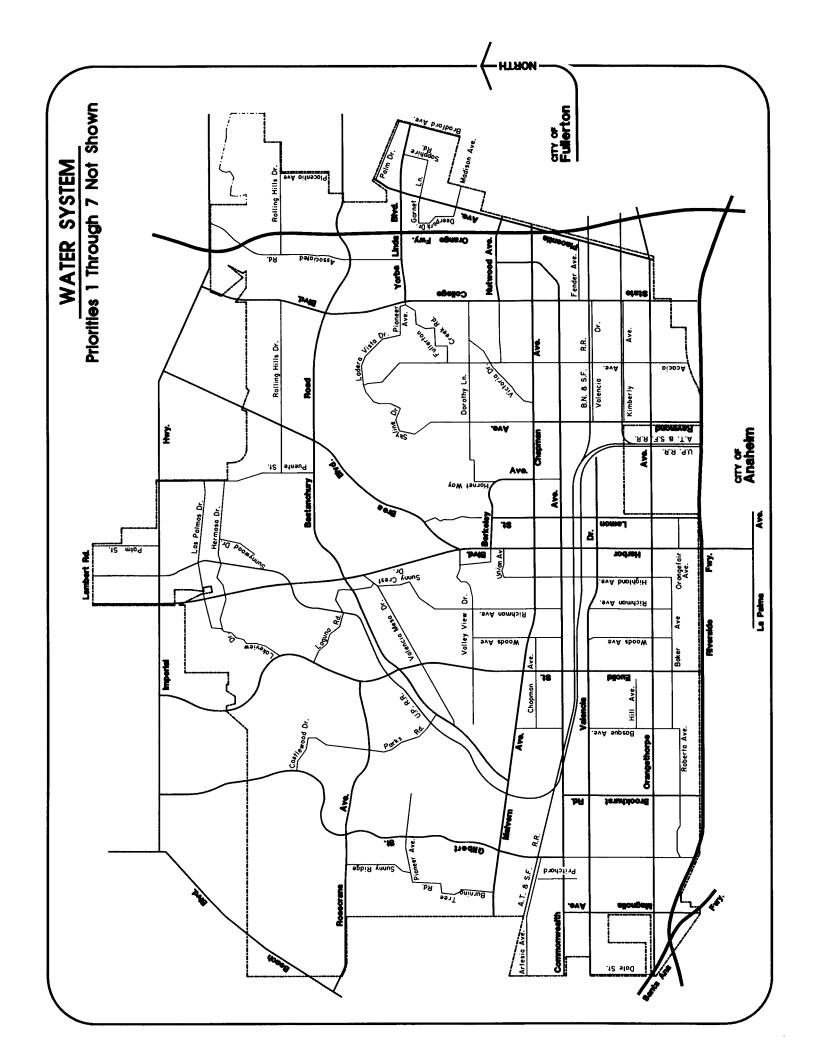
| DEPARTMENT:  |         | Func    | ling per Fiscal | Year              |                             | Funding                     |
|--|---------|---------|-----------------|-------------------|-----------------------------|-----------------------------|
| Engineering  | 2005-06 | 2006-07 | 2007-08         | 2008-09           | 2009-10                     | Total                       |
| 13. Euclid Street Signal Timing & Coordination  Develop and implement new timing and signal coordination, and install new City-furnished Eagle traffic signal controllers at approximately seven signalized intersections. |         |         |                 |                   |                             |                             |
| Funding source:<br>Traffic Mitigation Fees<br>Gas Tax  |         |         |                 | 20,000 7,000      |                             | 20,000<br>7,000             |
| Completion date: 2008-09   |         |         |                 | 27,000            |                             | 27,000                      |
| 14. Euclid Street Coordination & Signal Improvement Program Upgrade controller and signal equipment, and implement signal coordination programs from Lakeview to the south City limit.                                     |         |         |                 |                   |                             |                             |
| Funding source:<br>Gas Tax<br>M Regional   |         |         |                 | 25,900<br>103,500 |                             | 25,900<br>103,500           |
| Completion date: 2008-09   |         |         |                 | 129,400           |                             | 129,400                     |
| 15. Malvern/Chapman Coordination & Signal Improvement Program Upgrade controller and signal equipment, and implement signal coordination programs from the west to east City limit.  |         |         |                 |                   |                             |                             |
| Funding source:<br>Gas Tax<br>M Turnback<br>M Regional   |         |         |                 |                   | 30,000<br>50,000<br>320,000 | 30,000<br>50,000<br>320,000 |
| Completion date: 2009-10   |         |         |                 |                   | 400,000                     | 400,000                     |
|  |         |         |                 |                   |                             |                             |

| DEPARTMENT:   |         |              | ing per Fiscal | Year        |                   | Funding           |
|---|---------|--------------|----------------|-------------|-------------------|-------------------|
| Engineering   | 2005-06 | 2006-07      | 2007-08        | 2008-09     | 2009-10           | Total             |
| 16. State College Boulevard Signal Timing & Coordination Develop and implement new timing and signal coordination, and install new City-furnished Eagle traffic signal controllers at eight signalized intersections. |         |              |                |             |                   |                   |
| Funding source:<br>Traffic Mitigation Fees<br>Gas Tax   |         |              |                |             | 24,000<br>6,000   | 24,000<br>6,000   |
| Completion date: 2009-10  |         |              |                |             | 30,000            | 30,000            |
| 17. State College Boulevard Coordination & Signal Improvement Program Upgrade controller and signal equipment, and implement signal coordination programs from the north to south City limit.                         |         |              |                |             |                   |                   |
| Funding source:<br>Gas Tax<br>M Regional  |         |              |                |             | 38,000<br>151,700 | 38,000<br>151,700 |
| Completion date: Spring 2010  |         | ············ |                | <del></del> | 189,700           | 189,700           |
| TOTAL TRAFFIC SIGNALS & SAFETY LIGHTING PROJECTS  | 77,000  | 735,000      | 531,800        | 314,400     | 619,700           | 2,277,900         |
|   |         |              |                |             |                   |                   |
|   |         | N 44         |                |             |                   |                   |



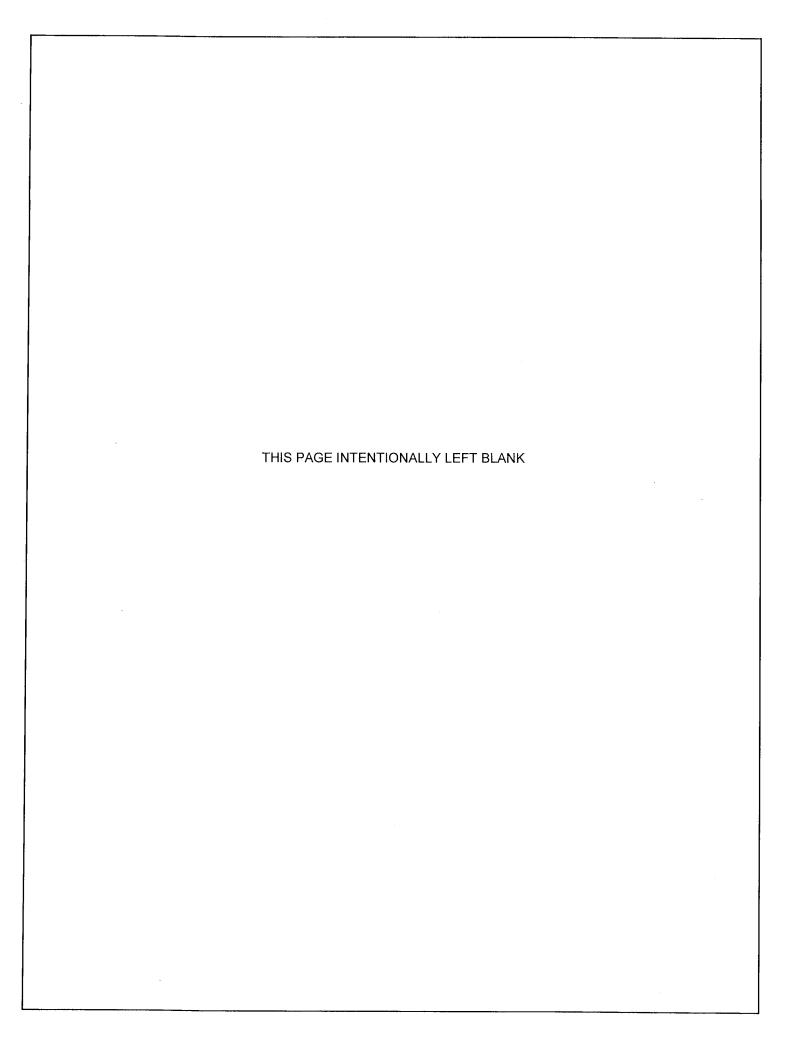


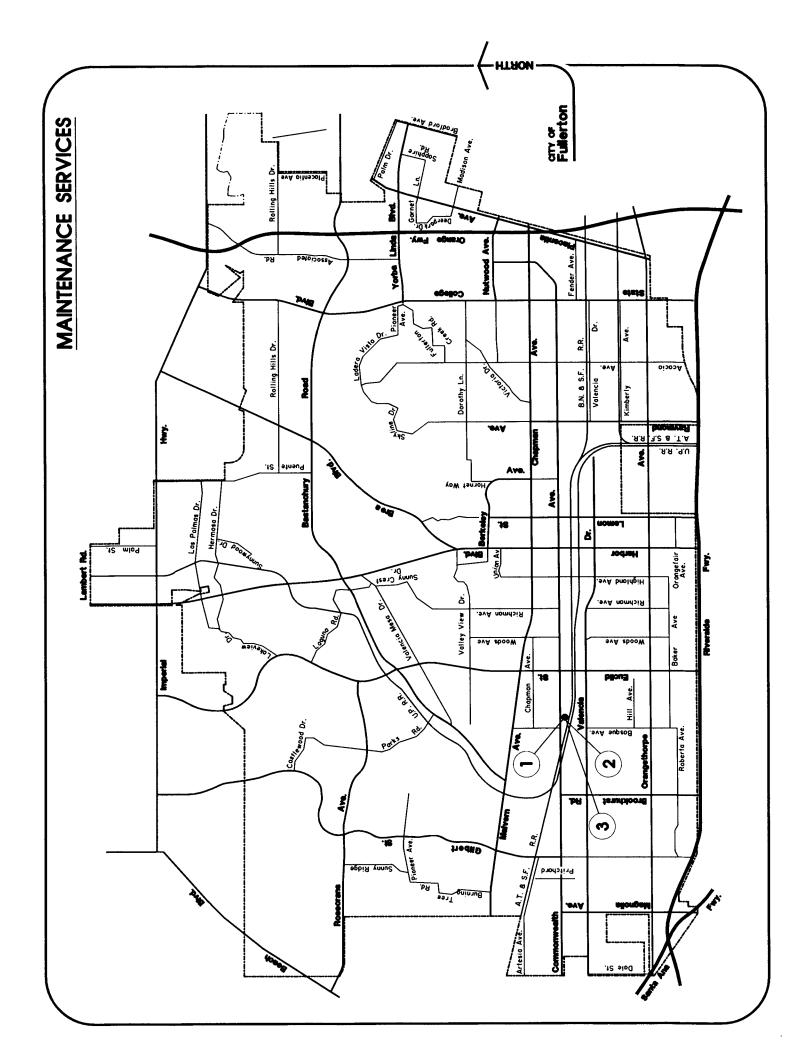
| DEPARTMENT:  |         | Fund    | ing per Fiscal                        | Year    |         | Funding   |
|--|---------|---------|---------------------------------------|---------|---------|-----------|
| Engineering  | 2005-06 | 2006-07 | 2007-08                               | 2008-09 | 2009-10 | Total     |
| SEWER & DRAINAGE PROJECTS  |         |         |                                       |         |         |           |
| Community Health & Safety Element  |         |         |                                       |         |         |           |
| 1. Project #5131 - Sewer Capital Repairs & Cleaning Provide sewer main cleaning and repairs as required by the Regional Water Quality Control Board (Waste Discharge Requirement). |         |         |                                       |         |         |           |
| Funding source:<br>Sewer & Drainage  | 425,000 | 425,000 | 450,000                               | 450,000 | 475,000 | 2,225,000 |
| Completion date: Ongoing   |         |         |                                       |         |         |           |
| 2. Project #5265 - Miscellaneous Storm Drain Repair Annual ongoing program for smaller projects to construct or repair the storm drain infrastructure system.                      |         |         |                                       |         |         |           |
| Funding source:<br>Sewer & Drainage  | 350,000 | 200,000 | 200,000                               | 200,000 | 200,000 | 1,150,000 |
| Completion date: Ongoing   |         |         |                                       |         |         |           |
| TOTAL SEWER & DRAINAGE<br>PROJECTS   | 775,000 | 625,000 | 650,000                               | 650,000 | 675,000 | 3,375,000 |
|  |         |         |                                       |         |         |           |
|  | ······  | N 47    | · · · · · · · · · · · · · · · · · · · |         |         |           |



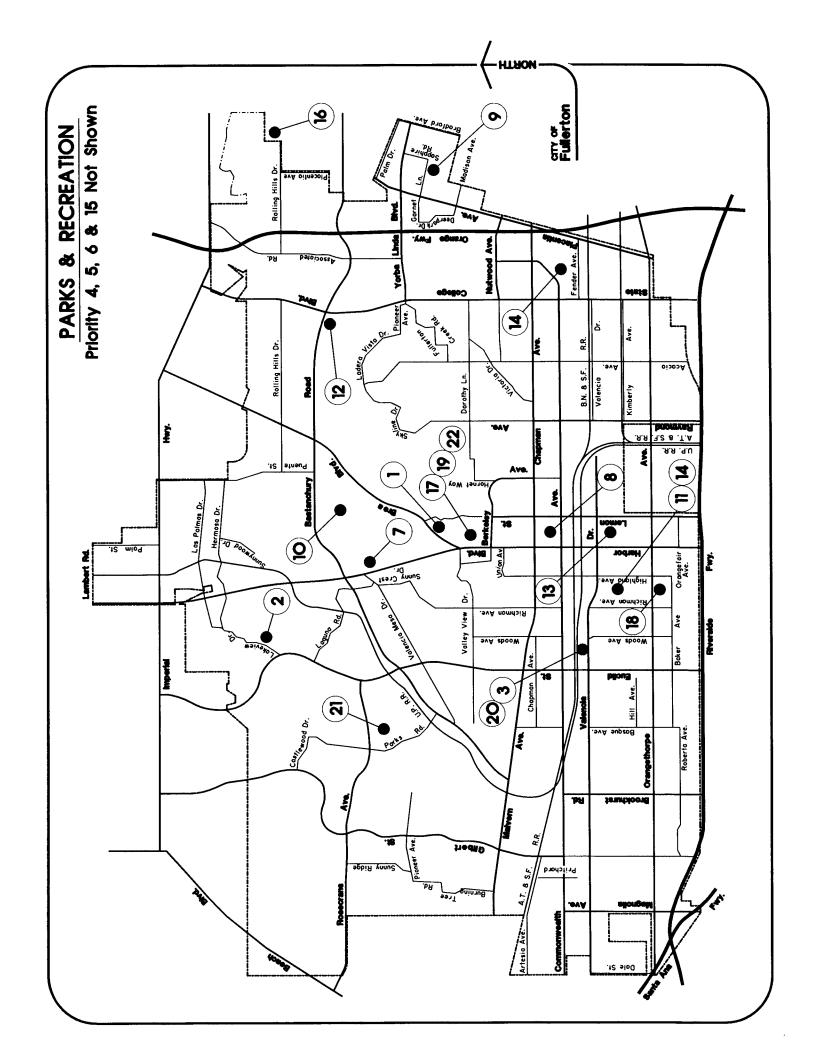
| DEPARTMENT:  |         | Fund    | ing per Fiscal | Year      | -       | Funding   |
|--|---------|---------|----------------|-----------|---------|-----------|
| Engineering  | 2005-06 | 2006-07 | 2007-08        | 2008-09   | 2009-10 | Total     |
| WATER SYSTEM PROJECTS  |         |         |                |           |         |           |
| Community Health & Safety Element  |         |         |                |           |         |           |
| 1. Project #5361 - Water Main System Replacement & Upgrade Multiyear program to replace older water mains in City's water distribution system.             |         |         |                |           |         |           |
| Funding source:<br>Water Fund  | 650,000 | 650,000 | 700,000        | 1,000,000 | 800,000 | 3,800,000 |
| Completion date: Ongoing   |         |         |                |           |         |           |
| 2. Project #5315 - Large Water Service Upgrade Multiyear program to upgrade older large water services.  |         |         |                |           |         |           |
| Funding source:<br>Water Fund  | 50,000  | 50,000  |                |           |         | 100,000   |
| Completion date: 2006-07   |         |         |                |           |         |           |
| 3. Project #5380 - Orange County Reservoir Rehabilitation This is a multi-jurisdictional project to replace the 22-year floating membrane reservoir cover. |         |         |                |           |         |           |
| Funding source:<br>Water Fund  | 925,000 |         |                |           |         | 925,000   |
| Completion date: Spring 2006   |         |         |                |           |         |           |
| 4. Project #5379 - Construction of New Sampling Stations Installation of 30 sampling stations throughout the water distribution system.                    |         |         |                |           |         |           |
| Funding source:<br>Water Fund  | 100,000 | 100,000 |                |           |         | 200,000   |
| Completion date: 2006-07   |         |         |                |           |         |           |
|  |         |         |                |           |         |           |
|  |         |         |                |           |         |           |
|  |         |         |                |           |         | <u></u>   |

| DEPARTMENT:  |           | Fundi     | ng per Fiscal | Year      | 1         | Funding   |
|--|-----------|-----------|---------------|-----------|-----------|-----------|
| Engineering  | 2005-06   | 2006-07   | 2007-08       | 2008-09   | 2009-10   | Total     |
| 5. Project #5378 - Telemetry System Upgrade Upgrade water system Telemetry/ Supervisory Control and Data Acquistion system (SCADA).  |           |           |               |           |           |           |
| Funding source:<br>Water Fund  | 100,000   | 100,000   |               |           |           | 200,000   |
| Completion date: 2006-07   |           |           |               |           | :         |           |
| 6. Project #5374 - Water System Security Upgrades & Site Improvements A multiyear program to implement water system security upgrades and to upgrade water facility site improvements. |           |           |               |           |           |           |
| Funding source:<br>Water Fund  |           | 200,000   | 200,000       | 200,000   | 200,000   | 800,000   |
| Completion date: Ongoing  7. Project #5362 - Upgrade &   |           | 200,000   |               | 55,000    | ,         |           |
| Rehabilitation of City Reservoirs  Multiyear program to upgrade and rehabilitate City water reservoirs to current standards.   |           |           |               |           |           |           |
| Funding source:<br>Water Fund  |           | 540,000   | 540,000       | 540,000   | 185,000   | 1,805,000 |
| Completion date: Ongoing   |           |           |               |           |           |           |
| TOTAL WATER SYSTEM PROJECTS  | 1,825,000 | 1,640,000 | 1,440,000     | 1,740,000 | 1,185,000 | 7,830,000 |
|  |           |           |               |           |           |           |
|  |           | N 50      |               |           |           | <u> </u>  |





| DEPARTMENT:   |         | Fundi   | ng per Fiscal | Year    |         | Funding |
|---|---------|---------|---------------|---------|---------|---------|
| Maintenance Services  | 2005-06 | 2006-07 | 2007-08       | 2008-09 | 2009-10 | Total   |
| MAJOR MAINTENANCE PROJECTS  |         |         |               |         |         |         |
| Miscellaneous Capital   |         |         |               |         |         |         |
| 1. Project #4311 - Basque Yard Remediation Install additional underground monitoring wells at the Basque Yard.  |         |         |               |         |         |         |
| Funding source:<br>Redevelopment Area 3   | 130,000 | 130,000 |               |         |         | 260,000 |
| Completion date: Winter 2006-07   |         |         |               |         |         |         |
| 2. Project #5560 - Vehicle Maintenance Shop Roll-up Door Replacement Replace the shop's existing 14 manual bay doors and install motor-driven doors.                      |         |         |               |         |         |         |
| Funding source:<br>Equipment Replacement Fund   | 145,000 |         |               |         |         | 145,000 |
| Completion date: Spring 2006  |         |         |               |         |         |         |
| 3. Project #5561 - Concrete & Equipment Replacement in Vehicle Maintenance Shop Remove and replace concrete floor in West Shop. Replace obsolete emission exhaust system. |         |         |               |         |         |         |
| Funding source:<br>Equipment Replacement Fund   | 25,000  | 186,000 |               |         |         | 211,000 |
| Completion date: Winter 2006  |         |         |               |         |         |         |
| TOTAL MAJOR MAINTENANCE PROJECTS  | 300,000 | 316,000 | 0             | 0       | 0       | 616,000 |
|   |         |         |               |         |         |         |
|   |         |         |               |         |         |         |
|   |         |         |               |         |         |         |
|   |         |         |               |         |         |         |



| DEPARTMENT:  |                                 | Fund    | ing per Fiscal         | Year    | - · · · · · · · · · · · · · · · · · · · | Funding                             |
|--|---------------------------------|---------|------------------------|---------|---|-------------------------------------|
| Parks & Recreation   | 2005-06                         | 2006-07 | 2007-08                | 2008-09 | 2009-10                                 | Total                               |
| RESOURCE MANAGEMENT PROJECTS   |                                 |         |                        |         |   |                                     |
| Resource Management Element  |                                 |         |                        |         |   | :                                   |
| 1. Project #5472 - Lions Field<br>Improvements   |                                 |         |                        |         |   |                                     |
| A multiyear project to provide improvements per the Lions Field Master Plan.   |                                 |         |                        |         |   |                                     |
| Funding source: Park Dwelling Bond Proceeds Unfunded   | 500,000                         | 900,000 | 1,900,000<br>3,500,000 |         |   | 1,400,000<br>1,900,000<br>3,500,000 |
| Completion date: Summer 2008   | 500,000                         | 900,000 | 5,400,000              |         |   | 6,800,000                           |
| 2. Project #5478 - Laguna Lake Restoration Increase in funding allocation to complete the construction improvements at Laguna Lake Park. |                                 |         |                        |         |   |                                     |
| Funding source: Park Dwelling  | 350,000                         |         |                        |         |   | 350,000                             |
| Completion date: Winter 2005   |                                 |         |                        |         |   |                                     |
| 3. Project #5469 - Independence Park Locker Room Renovation A multiyear project to complete the renovation of the locker room.           |                                 |         |                        |         |   |                                     |
| Funding source:<br>Park Dwelling   | 680,000                         |         |                        |         |   | 680,000                             |
| Completion date: Summer 2006   |                                 |         |                        |         |   |                                     |
| 4. Project #5487 - 2000 Park Bond Improvements Design and construction to replace and rehabilitate priority park facilities.             |                                 |         |                        |         |   |                                     |
| Funding source: Per Capita Grant Roberti-Z'berg-Harris Grant Park Dwelling   | 1,163,000<br>373,500<br>114,000 |         |                        |         |   | 1,163,000<br>373,500<br>114,000     |
| Completion date: Summer 2006   | 1,650,500                       |         |                        |         |   | 1,650,500                           |
|  |                                 |         |                        |         |   |                                     |

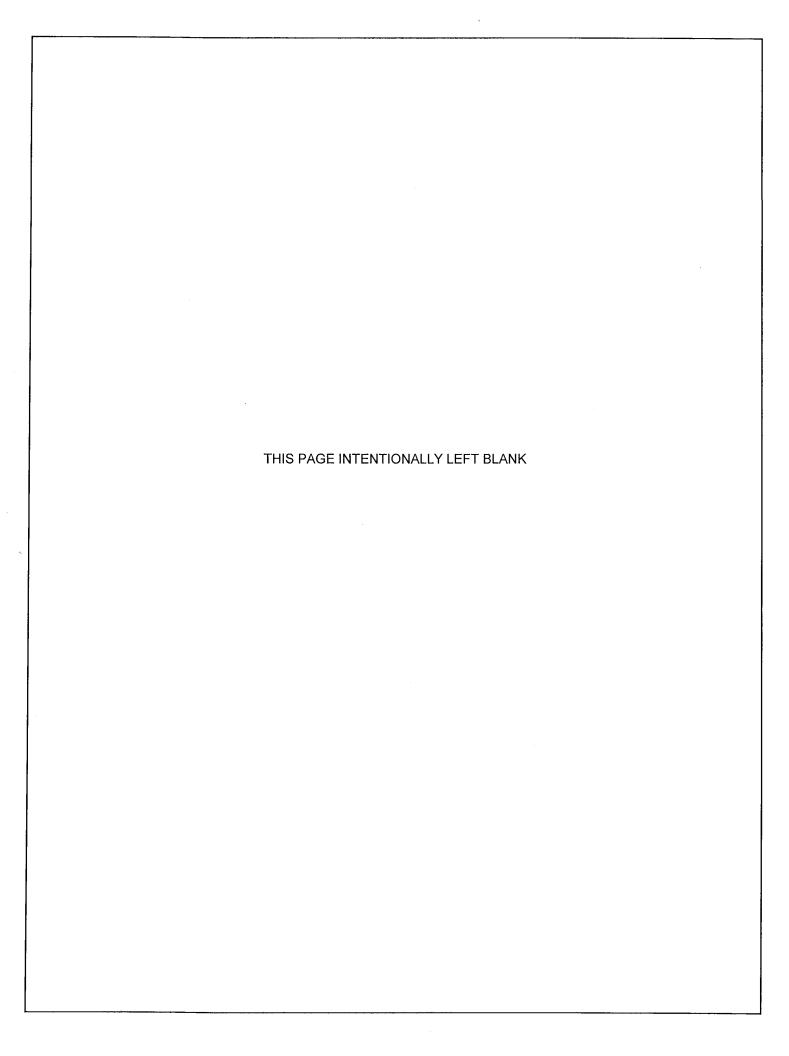
| DEPARTMENT:   |                               | Fun                | ding per Fisca | l Year  |         | Funding                       |
|---|-------------------------------|--------------------|----------------|---------|---------|-------------------------------|
| Parks & Recreation  | 2005-06                       | 2006-07            | 2007-08        | 2008-09 | 2009-10 | Total                         |
| 5. Project #5491 - 2002 Park Bond Improvements  Design and construction to replace and rehabilitate priority park facilities.   |                               |                    | •              |         |         |                               |
| Funding source: Per Capita Grant Roberti-Z'berg-Harris Grant Park Dwelling  | 570,000<br>349,000<br>160,000 |                    |                |         |         | 570,000<br>349,000<br>160,000 |
| 6. Project #5449 - Park Facilities Replacement & Rehabilitation A multiyear project to replace and rehabilitate park and trail amenities.   | 1,079,000                     |                    |                |         |         | 1,079,000                     |
| Funding source: Park Dwelling  Completion date: Summer 2006   | 300,000                       |                    |                |         |         | 300,000                       |
| 7. Project #5498 - Tennis Center Pavilion Renovations A multiphase project for design and construction improvements to renovate the existing pavilion, landscape, and replacement of the lights.  |                               |                    |                |         |         |                               |
| Funding source: Park Dwelling Brea Dam  | 100,000                       | 400,000<br>350,000 |                |         |         | 400,000<br>450,000            |
| Completion date: Fall 2007  | 100,000                       | 750,000            |                |         |         | 850,000                       |
| 8. Project #5497 - Downtown Plaza Safety Improvements & Renovation A multiyear project to provide design and construction improvements to upgraded traffic control systems and renovation of the plaza.  Funding source: Redevelopment Area 2  Completion date: Spring 2007 | 45,000                        | 100,000            |                |         |         | 145,000                       |
|   |                               |                    |                |         |         |                               |

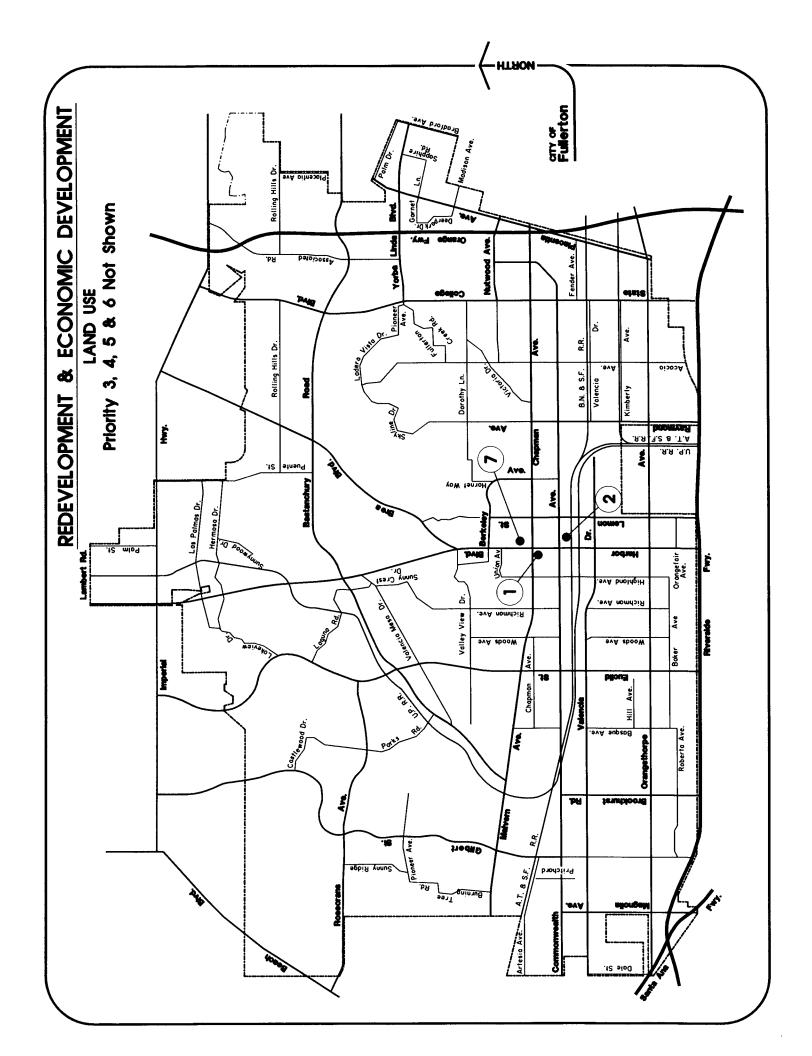
| DEPARTMENT:  | <del> </del> | Fund      | ding per Fiscal | Year    |         | Funding            |
|--|--------------|-----------|-----------------|---------|---------|--------------------|
| Parks & Recreation   | 2005-06      | 2006-07   | 2007-08         | 2008-09 | 2009-10 | Total              |
| 9. Project #5499 - Pearl Park Development Development of the Pearl property anticipated to include a open space that will support the Garnet Community Center. |              |           |                 |         |         |                    |
| Funding source: Park Dwelling Unfunded   | 150,000      |           | 600,000         |         |         | 150,000<br>600,000 |
| Completion date: Winter 2007   |              |           |                 |         |         | 750,000            |
| 10. Project #5562 - Fullerton Sports Complex Scoreboard Relocation Construction improvements to relocate the existing scoreboard.                              |              |           |                 |         |         |                    |
| Funding source:<br>Brea Dam  | 25,000       |           |                 |         |         | 25,000             |
| Completion date: Spring 2006   |              |           |                 |         |         |                    |
| 11. Project #5496 - Richman Park Renovation A multiyear project to provide design and construction improvements to renovate Richman Park.                      |              |           |                 |         |         |                    |
| Funding source:<br>CDBG Loan Proceeds  | 120,000      | 1,070,000 |                 |         |         | 1,190,000          |
| Completion date: Spring 2007   |              |           |                 |         |         |                    |
| 12. Project #5563 - Vista Park Gazebo Replacement Design and construction to replace the existing Gazebo in Vista Park.  |              |           |                 |         |         |                    |
| Funding source:<br>Redevelopment Area 3  | 52,000       |           |                 |         |         | 52,000             |
| Completion date: Fall 2006   |              |           |                 |         |         |                    |
|  |              |           |                 |         |         |                    |

| DEPARTMENT:   | · · · · · · · · · · · · · · · · · · · |         | Funding                   |         |         |                    |
|---|---------------------------------------|---------|---------------------------|---------|---------|--------------------|
| Parks & Recreation  | 2005-06                               | 2006-07 | ing per Fiscal<br>2007-08 | 2008-09 | 2009-10 | Total              |
| 13. Project #5460 - Lemon Park Restroom Design and construction of a restroom.  |                                       |         |                           |         |         |                    |
| Funding source: Redevelopment Area 1  | 250,000                               |         |                           |         |         | 250,000            |
| Completion date: Summer 2006  |                                       |         |                           |         |         |                    |
| 14. Project #5480 - Park Restroom Replacement Design and reconstruction of two existing restrooms at Chapman and Richman Parks.               |                                       |         |                           |         |         |                    |
| Funding source: Park Dwelling State Grant   | 328,000<br>172,000                    |         |                           |         | !       | 328,000<br>172,000 |
| Completion date: 2005-06  | 500,000                               |         |                           |         |         | 500,000            |
| 15. Project #5456 - Downtown Public Art Program A multiyear program to provide for the design and construction of public art. Funding source: |                                       |         |                           |         |         |                    |
| Redevelopment Area 2  |                                       | 25,000  | 25,000                    | 25,000  | 25,000  | 100,000            |
| Completion date: Ongoing  16. Tri-City Park Renovation  Design and construction improvements for the renovation of Tri-City  Park.            |                                       |         |                           |         |         |                    |
| Funding source:<br>Park Dwelling  |                                       |         | 150,000                   |         |         | 150,000            |
| Completion date: Winter 2008  |                                       |         |                           |         |         |                    |
| 17. Hillcrest Recreation Center Restoration Design and construction for interior renovation at the historic Hillcrest Park Recreation Center. |                                       |         |                           |         |         |                    |
| Funding source:<br>Park Dwelling  |                                       |         | 200,000                   |         |         | 200,000            |
| Completion date: Summer 2008  |                                       |         |                           |         |         |                    |

| DEPARTMENT:  |         |         | ing per Fiscal | Year      |         | Funding   |
|--|---------|---------|----------------|-----------|---------|-----------|
| Parks & Recreation   | 2005-06 | 2006-07 | 2007-08        | 2008-09   | 2009-10 | Total     |
| 18. Woodcrest Park Sports Field Lighting Replacement Replacement of Woodcrest Park sports field lighting.  |         |         |                |           | -       |           |
| Funding source:<br>Park Dwelling   |         |         | 150,000        |           |         | 150,000   |
| Completion date: Summer 2008   |         |         |                |           |         |           |
| 19. Hillcrest Park Fountain Renovation Design and construction to renovate the National Historic Fountain, which has been shut down.                       |         |         |                |           |         |           |
| Funding source:<br>Unfunded  |         |         | 600,000        |           |         | 600,000   |
| Completion date: Spring 2008   |         |         |                |           |         |           |
| 20. Independence Park Small Pool Enclosure Design and construction to enclose the small pool for year-round use.   |         |         |                |           |         |           |
| Funding source:<br>Unfunded  |         |         | 200,000        | 2,000,000 |         | 2,200,000 |
| Completion date: Spring 2009   |         |         |                |           |         |           |
| 21. Parks Road Trail & White Park Renovation  Multiphase project for design and construction to improve landscape, irrigation, and passive park amenities. |         |         |                |           |         |           |
| Funding source:<br>Unfunded  |         |         | 50,000         | 380,000   |         | 430,000   |
| Completion date: Spring 2009   |         |         |                |           |         |           |
|  |         |         |                |           |         |           |

| DEPARTMENT:   |           | Funding   |                           |           |         |            |
|---|-----------|-----------|---------------------------|-----------|---------|------------|
| Parks & Recreation  | 2005-06   | 2006-07   | ling per Fisca<br>2007-08 | 2008-09   | 2009-10 | Total      |
| 22. Hillcrest Park Rehabilitation Construction of improvements to the Valley View parking lot per the Hillcrest Park Master Plan. |           |           |                           |           |         |            |
| Funding source:<br>Unfunded   |           |           |                           | 2,200,000 |         | 2,200,000  |
| Completion date: Summer 2009  |           | Parker    |                           |           |         | <u> </u>   |
| TOTAL RESOURCE MANAGEMENT PROJECTS  | 5,801,500 | 2,845,000 | 7,375,000                 | 4,605,000 | 25,000  | 20,651,500 |
|   |           |           |                           |           |         |            |
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| DEPARTMENT: Redevelopment                                     | Funding per Fiscal Year |                                       |           |           |         | Funding                |
|---|-------------------------|---------------------------------------|-----------|-----------|---------|------------------------|
| & Economic Development  | 2005-06                 | 2006-07                               | 2007-08   | 2008-09   | 2009-10 | Total                  |
|   |                         |                                       |           | اليد      | ***     |                        |
| LAND USE PROJECTS   |                         |                                       |           |           |         |                        |
| Land Use Element  |                         |                                       |           |           |         |                        |
| 1. Project #4287 - 100 Block of West                          |                         |                                       |           |           |         |                        |
| Chapman Avenue Parking Lot                                    |                         |                                       |           |           |         |                        |
| Design and construction of a new                              |                         |                                       |           |           |         |                        |
| parking lot at the 100 block of West                          |                         |                                       |           |           |         |                        |
| Chapman Avenue.   |                         |                                       |           |           |         |                        |
| Funding source:   |                         |                                       |           |           |         |                        |
| Redevelopment Area 2  | 500,000                 |                                       |           |           |         | 500,000                |
| ·   | ,                       |                                       |           |           |         |                        |
| Completion date: 2005-06                                      |                         |                                       |           |           |         | ,                      |
| 2. Project #4239 - Transportation                             |                         |                                       |           |           |         |                        |
| Center Parking Expansion                                      |                         |                                       |           |           |         |                        |
| Acquisition of property, demolition of                        |                         |                                       |           |           |         |                        |
| buildings, and design and construction                        |                         |                                       |           |           |         |                        |
| of new parking lot and structure.                             |                         |                                       |           |           |         |                        |
| Funding source:   |                         |                                       |           |           |         |                        |
| Inter-regional State Grant                                    | 050 000                 |                                       | 5,100,000 |           |         | 5,100,000              |
| Regional State Grant, Rail Regional State Grant, Mass Transit | 250,000<br>750,000      |                                       | 2,750,000 | 4,250,000 |         | 3,000,000              |
| Redevelopment Area 3  | 1,200,000               | 100,000                               | 100,000   | 100,000   |         | 5,000,000<br>1,500,000 |
| ·   |                         | · · · · · · · · · · · · · · · · · · · |           |           |         |                        |
| Completion date: 2008-09                                      | 2,200,000               | 100,000                               | 7,950,000 | 4,350,000 |         | 14,600,000             |
| 3. Project #4316 - City Entry                                 |                         |                                       |           |           |         |                        |
| Monument Replacement Program                                  |                         |                                       |           |           |         |                        |
| Replacement of existing entry                                 |                         |                                       |           |           |         |                        |
| monuments in the center of median                             |                         |                                       |           |           |         |                        |
| islands on arterial highways at the                           |                         |                                       |           |           |         |                        |
| gateway locations.  |                         |                                       |           |           |         |                        |
| Funding source:   |                         |                                       |           |           |         |                        |
| Redevelopment Area 3  | 250,000                 | 250,000                               |           |           |         | 500,000                |
| Completion date: 2006-07                                      |                         |                                       |           |           |         |                        |
| •   |                         |                                       |           |           |         |                        |
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| ## Economic Development   2005-06   2006-07   2007-08   2008-09   2009-10   1   1   1   1   1   1   1   1   1  | DEPARTMENT: Redevelopment Funding per Fiscal Year  |                                       |           |           |           |         | Funding            |
|--|--|---------------------------------------|-----------|-----------|-----------|---------|--------------------|
| 4. Project #4274 - Street & Landscape Improvements in the Downtown Area Upgrade of downtown streets to match existing downtown improvements.  Funding source: Redevelopment Area 2 200,000 200,000 200,000 200,000 200,000 1,0 Completion date: Ongoing  5. Project #4317 - Major Street Beautification Landscape and hardscape improvements of sidewalks and median islands on major streets.  Funding source: Redevelopment Area 3 250,000 2  Completion date: Spring 2007  6. Project #4125 - Directional Signing Program Installation of directional signs at various locations throughout the City.  Funding source: Redevelopment Area 1 125,000 1 1 Redevelopment Area 2 125,000 1 1 Redevelopment Area 2 125,000 1 1 Redevelopment Area 3 250,000 500, | · · · · · · · · · · · · · · · · · · ·  |                                       |           |           |           |         | Total              |
| Redevelopment Area 2 200,000 200,000 200,000 200,000 200,000 1,0  Completion date: Ongoing  5. Project #4317 - Major Street Beautification Landscape and hardscape improvements of sidewalks and median islands on major streets.  Funding source: Redevelopment Area 3 250,000 2  Completion date: Spring 2007  6. Project #4125 - Directional Signing Program Installation of directional signs at various locations throughout the City.  Funding source: Redevelopment Area 1 125,000 11 Redevelopment Area 2 125,000 12 2  Completion date: 2006-07 250,000 2  7. Project #4288 - Fox Theatre Seismic Retrofit Loan Seismic retrofit of the structure pursuant to the Redevelopment Area 2 50,000 500,000 550,000 | 4. Project #4274 - Street & Landscape Improvements in the Downtown Area Upgrade of downtown streets to match |                                       |           |           |           |         | 7 6 67             |
| 5. Project #4317 - Major Street Beautification Landscape and hardscape improvements of sidewalks and median islands on major streets.  Funding source: Redevelopment Area 3 250,000 2  Completion date: Spring 2007  6. Project #4125 - Directional Signing Program Installation of directional signs at various locations throughout the City.  Funding source: Redevelopment Area 1 125,000 1 Redevelopment Area 2 125,000 1  Completion date: 2006-07 250,000 2  7. Project #4288 - Fox Theatre Seismic Retrofit Loan Seismic retrofit of the structure pursuant to the Redevelopment Agency's seismic loan program.  Funding source: Redevelopment Area 2 50,000 500,000 5500,00 |  | 200,000                               | 200,000   | 200,000   | 200,000   | 200,000 | 1,000,000          |
| Beautification Landscape and hardscape improvements of sidewalks and median islands on major streets.  Funding source: Redevelopment Area 3 250,000 2  Completion date: Spring 2007  6. Project #4125 - Directional Signing Program Installation of directional signs at various locations throughout the City.  Funding source: Redevelopment Area 1 125,000 11 Redevelopment Area 2 125,000 11 Completion date: 2006-07 250,000 2  7. Project #4288 - Fox Theatre Seismic Retrofit Loan Seismic retrofit of the structure pursuant to the Redevelopment Agency's seismic loan program.  Funding source: Redevelopment Area 2 50,000 500,000 55  Completion date: 2006-07   | Completion date: Ongoing   |                                       |           |           |           |         |                    |
| Redevelopment Area 3 250,000  Completion date: Spring 2007  6. Project #4125 - Directional Signing Program Installation of directional signs at various locations throughout the City.  Funding source: Redevelopment Area 1 125,000 1 Redevelopment Area 2 125,000 1 Completion date: 2006-07 250,000 250,000 27. Project #4288 - Fox Theatre Seismic Retrofit Loan Seismic retrofit of the structure pursuant to the Redevelopment Agency's seismic loan program.  Funding source: Redevelopment Area 2 50,000 500,000 500,000 500,000 500,000   | BeautificationLandscapeand hardscapeimprovementsof sidewalks and   |                                       |           |           |           |         |                    |
| 6. Project #4125 - Directional Signing Program Installation of directional signs at various locations throughout the City.  Funding source: Redevelopment Area 1 125,000 1 Redevelopment Area 2 125,000 1 Completion date: 2006-07 250,000 2  7. Project #4288 - Fox Theatre Seismic Retrofit Loan Seismic retrofit of the structure pursuant to the Redevelopment Agency's seismic loan program.  Funding source: Redevelopment Area 2 50,000 500,000 5  Completion date: 2006-07   | <del>-</del>   |                                       | 250,000   |           |           |         | 250,000            |
| Signing Program Installation of directional signs at various locations throughout the City.  Funding source: Redevelopment Area 1 125,000 1 Redevelopment Area 2 125,000 1 Completion date: 2006-07 250,000 2  7. Project #4288 - Fox Theatre Seismic Retrofit Loan Seismic retrofit of the structure pursuant to the Redevelopment Agency's seismic loan program.  Funding source: Redevelopment Area 2 50,000 500,000 500,000 500,000  | Completion date: Spring 2007   |                                       |           |           |           |         |                    |
| Redevelopment Area 1 125,000 1 Redevelopment Area 2 125,000 1  Completion date: 2006-07 250,000 2  7. Project #4288 - Fox Theatre Seismic Retrofit Loan Seismic retrofit of the structure pursuant to the Redevelopment Agency's seismic loan program.  Funding source: Redevelopment Area 2 50,000 500,000 500,000  | Signing Program Installation of directional signs at   |                                       |           |           |           |         |                    |
| 7. Project #4288 - Fox Theatre Seismic Retrofit Loan Seismic retrofit of the structure pursuant to the Redevelopment Agency's seismic loan program.  Funding source: Redevelopment Area 2 50,000 500,000 5  Completion date: 2006-07   | Redevelopment Area 1   |                                       | •         |           |           |         | 125,000<br>125,000 |
| Seismic Retrofit Loan Seismic retrofit of the structure pursuant to the Redevelopment Agency's seismic loan program.  Funding source: Redevelopment Area 2 50,000 500,000 500,000  | Completion date: 2006-07   |                                       | 250,000   |           |           |         | 250,000            |
| Redevelopment Area 2       50,000       500,000       5         Completion date: 2006-07   | Seismic Retrofit Loan Seismic retrofit of the structure pursuant to the Redevelopment                        |                                       |           |           |           |         |                    |
|  | •  | 50,000                                | 500,000   |           |           |         | 550,000            |
| TOTAL LAND USE PROJECTS 3,200,000 1,550,000 8,150,000 4,550,000 200,000 17,6   | Completion date: 2006-07   | · · · · · · · · · · · · · · · · · · · |           |           |           |         |                    |
|  | TOTAL LAND USE PROJECTS  | 3,200,000                             | 1,550,000 | 8,150,000 | 4,550,000 | 200,000 | 17,650,000         |
|  |  |                                       |           |           |           |         |                    |

# CITY OF FULLERTON CAPITAL IMPROVEMENT PROGRAM FISCAL YEAR 2005-06

#### STATUS OF 2004-05 CAPITAL PROJECTS IN PROGRESS

| Project<br>No. | Description  | Carryover<br>Amount                            | Funding Source                       | Estimated Project Status as of 6/30/05                   |
|----------------|--|--|--------------------------------------|--|
| 140.           | Harris   | Amount   |                                      | 0/00/00  |
|                | <u>Housing</u>   |  |                                      |  |
| 4130           | Neighborhood Housing Services -<br>Rehabilitate 15 housing units | 340,500  | Low/Mod.                             | Acquisitions complete. Construction to begin summer      |
|                | located at 3810 & 3830 Franklin                                  | <u>1,791,000</u><br>2,131,500                  | НОМЕ                                 | 2005.  |
|                | Total Housing  | 2,131,500                                      |                                      |  |
|                | Remediation/Site Cleanup   |  |                                      |  |
| 4311           | Basque Yard Remediation  | 125,000  | RDA No. 3                            | Remediation in progress.                                 |
| 4920           | Airport Monitoring Wells   | 20,000   | Airport                              | Monitoring in progress.                                  |
| 4930           | Airport Monitoring Wells - Liberty<br>Aviation Site              | 20,000   | Refuse                               | Monitoring in progress.                                  |
|                | Total Remediation/Site Cleanup                                   | 165,000  |                                      |  |
|                | Economic Development   |  |                                      |  |
| 4129           | Freeway Sign   | 719,500  | RDA No. 1                            | Negotiations for site location in progress.              |
| 4278           | Alley Improvements North of<br>Santa Fe Avenue                   | 700,000<br><u>500,000</u><br>1,200,000         | RDA No. 2<br>Unrestrict. Redev.      | Design complete. Construction to begin summer 2005.      |
|                | Total Economic Development                                       | 1,919,500                                      |                                      |  |
|                | Street Reconstruction  |  |                                      |  |
| 4415           | Bastanchury Road Reconstruction - Parks to Malvern               | 525,000  | Unrestrict. Cap.                     | Design in progress.                                      |
| 4438           | Richman Park Area Street<br>Reconstruction                       | 65,000   | CDBG                                 | Design in progress.                                      |
| 4439           | Richman Park Area Alley<br>Reconstruction                        | 9,000  | CDBG                                 | Design complete. Construction to begin summer 2005.      |
| 4454           | Residential Street Program (2004-05)                             | 530,000<br>90,000<br><u>180,000</u><br>800,000 | M Turnback<br>RDA No. 2<br>RDA No. 3 | Design complete. Construction scheduled for summer 2005. |
|                |  |  |                                      |  |
|                |  |  |                                      |  |

N-65

| Project<br>No. | Description  | Carryover<br>Amount  | Funding Source   | Estimated Project Status as of 6/30/05                              |
|----------------|--|--|--|---|
| 4474           | Curb/Gutter & Sidewalk<br>Reconstruction (2004-05)                 | 60,000<br>60,000<br>45,000<br><u>45,000</u><br>210,000       | Sewer & Drainage<br>M Turnback<br>RDA No. 2<br>RDA No. 3 | Design complete. Construction scheduled for fall 2005.              |
| 4494           | Alley Program (2004-05)  | 170,000  | RDA No. 3  | Design complete. Construction scheduled for summer 2005.            |
|                | Total Street Reconstruction  | 1,779,000  |  |   |
|                | Parking Lots/Structures  |  |  |   |
| 4277           | Expansion of Plummer Parking<br>Structure - Additional Deck & Ramp | 30,000   | RDA No. 3  | Design study in progress.   |
| 4283           | 100 East Chapman Parking Expansion                                 | 200,000  | RDA No. 2  | Construction in progress.   |
| 5546           | Pavement Resurfacing & Recon Parking Lots                          | 100,000  | Fac. Cap. Repair   | Reconstruct tennis center parking lot. Design to begin summer 2005. |
|                | Total Parking Lots/Structures                                      | 330,000  |  |   |
|                | Street Improvements  |  |  |   |
| 4437           | Richman Park Area Mid-Block<br>Street Construction                 | 10,000   | CDBG   | Design in progress.   |
| 4525           | Imperial Highway Smart Street                                      | 300,000  | M Regional   | Right-of-way acquisition in progress.                               |
| 4561           | Arterial Street Beautification                                     | 250,000  | Unrestrict. Cap.   | Median island enhancements to be included with arterial projects.   |
| 4566           | State College Grade Separation                                     | 400,000<br><u>500,000</u><br>900,000                         | RDA No. 3<br>M Regional                                  | Design in progress.   |
| 4567           | Bastanchury Widening - Harbor to Fairway Isles                     | 273,000<br>100,000<br>727,000<br><u>250,000</u><br>1,350,000 | Gas Tax<br>Brea Dam<br>M Regional<br>Developer           | Design in progress.   |
| 4569           | Harbor at Berkeley & Brea<br>Intersection Improvements             | 150,000<br><u>265,000</u><br>415,000                         | Traffic Mitigation<br>RDA No. 2                          | Construction in progress.   |
| 4574           | Lemon from Chapman to Berkeley                                     | 75,000   | RDA No. 2  | Design in progress.   |
| 5486           | Bastanchury Landscape<br>Improvements                              | 225,000  | Brea Dam   | Design in progress.   |
|                | #  |  | l  |   |

| Project  | Description  | Carryover                                | Funding Source                   | Estimated Project Status as of                         |
|----------|--|--|----------------------------------|--|
| No.      | Description  | Amount                                   | i ununing source                 | 6/30/05  |
| 5550     | Lemon Underpass Improvements                                     | 160,000                                  | RDA No. 2                        | Design in progress.                                    |
|          | Total Street Improvements  | 3,685,000                                |                                  |  |
|          | Traffic Signals/Lighting   |  |                                  |  |
| 4664     | Crosswalk Safety Lighting Install.                               | 50,000                                   | Federal Grant                    | Construction in progress.                              |
| 4675     | Gilbert Street Coordination & Signal Improvements                | 112,000<br><u>28,000</u><br>140,000      | M Regional<br>Traffic Mitigation | Construction in progress.                              |
| 4676     | Magnolia Avenue Coordination & Signal Improvements               | 40,000<br><u>10,000</u><br>50,000        | M Regional<br>Traffic Mitigation | Construction in progress.                              |
| 4677     | Brookhurst Road Coordination & Signal Improvements               | 64,000<br><u>16,000</u><br>80,000        | M Regional<br>Traffic Mitigation | Construction in progress.                              |
| 4680     | Highland/Valencia Signal &<br>Highland/Elm Illuminated Crosswalk | 94,000<br><u>106,000</u><br>200,000      | RDA No. 2<br>CDBG                | Construction in progress.                              |
|          | Total Traffic Signals/Lighting                                   | 520,000                                  |                                  |  |
|          | Sewers/Storm Drains  |  |                                  |  |
| 4282     | Upgrade Sewer & Water Lines for the Fullerton Depot              | 90,000                                   | RDA No. 3                        | Design complete. Construction to begin summer 2005.    |
| 5131     | Sewer Capital Repairs & Cleaning                                 | 615,000                                  | Sewer & Drainage                 | Construction in progress.                              |
| 5557     | Video Inspection of Sewer Lines                                  | 45,000                                   | County Grant                     | Inspection in progress.                                |
|          | Total Sewers/Storm Drains  | 750,000                                  |                                  |  |
|          | Water  |  |                                  |  |
| 5315     | Large Water Service Upgrade                                      | 175,000                                  | Water Fund                       | Construction in progress.                              |
| 5361     | Water Main System Replacement & Upgrade                          | 500,000                                  | Water Fund                       | Design complete. Construction to begin in summer 2005. |
| 5373     | Reconstruction of Hillcrest<br>Reservoir                         | 320,000<br><u>8,730,000</u><br>9,050,000 | Water Fund<br>Bond Proceeds      | Design complete. Construction to begin in summer 2005. |
| 5374     | Water System Security Upgrades & Site Improvements               | 430,000                                  | Water Fund                       | Design in progress.                                    |
|          | Total Water  | 10,155,000                               |                                  |  |
| <u> </u> |  |  | 1                                |  |

| Project<br>No. | Description                                    | Carryover<br>Amount                                | Funding Source                                 | Estimated Project Status as of 6/30/05                 |
|----------------|--|--|--|--|
|                | Recreation Facilities                          |  |  |  |
| 5469           | Independence Park Locker Room<br>Renovation    | 600,000  | Bond Proceeds                                  | Design complete. Construction to begin in summer 2005. |
| 5472           | Lions Field Improvements                       | 525,000  | RDA No. 3                                      | Design in progress.                                    |
| 5478           | Laguna Lake Restoration                        | 214,000<br>97,000<br><u>1,089,000</u><br>1,400,000 | Park Dwelling<br>Developer Fees<br>State Grant | Construction in progress.                              |
| 5484           | Bastanchury Park/Greenbelt, & Community Center | 5,500,000  | Park Dwelling                                  | Construction in progress.                              |
| 5494           | Laguna Lake & Trail Improvements               | 5,000<br><u>45,000</u><br>50,000                   | Park Dwelling<br>State Grant                   | Design in progress.                                    |
| 5495           | Laguna Lake Dam Improvements                   | 180,000  | Park Dwelling                                  | Construction in progress.                              |
|                | Total Recreation Facilities                    | 8,255,000  |  |  |
|                | Public Buildings                               |  |  |  |
| 5483           | Downtown Plaza Improvements                    | 196,000<br><u>254,000</u><br>450,000               | Park Dwelling<br>RDA No. 3                     | Construction in progress.                              |
| 5545           | Infrastructure Repair - Public<br>Buildings    | 100,000  | Fac. Cap. Repair                               | Construction in progress.                              |
| 5490           | Muckenthaler Cultural Center                   | 65,000   | Park Dwelling                                  | Design in progress.                                    |
| 5493           | Muckenthaler Retaining Wall Repl.              | 190,000  | Park Dwelling                                  | Construction in progress.                              |
| 5559           | Museum A/C Upgrade                             | 225,000  | RDA No. 3                                      | Design in progress.                                    |
|                | Total Public Buildings                         | 1,030,000  |  |  |
|                | Technology Equipment                           |  |  |  |
| 5678           | Business Registration Software                 | 10,000   | Unrestrict. Cap.                               | Installation in progress.                              |
| 5681           | Permit System Program                          | 30,000   | Unrestrict. Cap.                               | Installation in progress.                              |
| 5684           | Replacement of CAD & RMS                       | 900,000  | Loan Proceeds                                  |  |
|                | Total Technology Equipment                     | 940,000  |  |  |
|                |  |  |  |  |

| Project<br>No. | Description                             | Carryover<br>Amount                | Funding Source            | Estimated Project Status as of 6/30/05                        |
|----------------|---|------------------------------------|---------------------------|---|
|                | Bike Facilities                         |                                    |                           |   |
| 4812           | Bastanchury/Valencia Mesa<br>Bike Route | 7,900<br><u>162,100</u><br>170,000 | Brea Dam<br>Federal Grant | Design complete. Construction scheduled to begin spring 2006. |
|                | Total Bike Facilities                   | 170,000                            |                           |   |
|                | TOTAL ALL FUNDS                         | <u>31,830,000</u>                  |                           |   |
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